EXHIBIT 61	
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From:	Douglas Purdy
Sent:	Thursday, August 15, 2013 11:17 PM
To:	Mike Vernal; Douglas Purdy
Subject:	Message summary [gDBvnn+FB28qfheXaUpXcQ==]
Douglas Purdy:	
>You coming in today?	
Michael Vernal:	
>Yes, probably.	
Michael Vernal:	
>In the afternoon.	
Douglas Purdy:	
>I was a little worried ab	out you.
Michael Vernal:	
>Definitely not in morning	ng.
Douglas Purdy:	
>Need anything to happe	en at work?
Douglas Purdy:	
>Happy to help	
Michael Vernal:	
	nail now (didn't read yesterday)
Michael Vernal:	
	eSi Is too senior for this role.
Douglas Purdy:	
>Ok. Let me know.	
Michael Vernal:	
>I think Tread or ScottGu	are in the 50-500 person range. I think SteveSi is in the 5,000-10,000 person range.
Michael Vernal:	
>Also, he drives me craz	y.
Douglas Purdy:	
Not	

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>Are things ok with your and Mark re: Andreeson thing? I didn't touch that yet because I was feeling sick.

Michael Vernal:

Douglas Purdy: >I think so unless he pinged you off the thread.
Douglas Purdy: >Marc A thinks we are ok
Michael Vernal: >Ok, let me check and then I'll ping Mark.
Douglas Purdy: >I was feeling sick when I saw Mark Z's email too. I thought I really fucked up.
Douglas Purdy: >Which is the last thing I want to do right now .
Michael Vernal: >You should tread really lightly here.
Michael Vernal: >Internally and externally.
Michael Vernal: >Even with recruiting (I haven't seen threads yet), I wouldn't signal you're leaving.
Michael Vernal: >I would signal that you're trying to hire a senior PM leader to take on some (and maybe all) of platform.
Michael Vernal: >If you do signal (or have), I'd swear people to secrecy.
Douglas Purdy: >You told me to tell them I was looking for my replacement the other >day. :-)
Michael Vernal: >You know what I mean (I think). Be aware that Mark is sensitive about this (I probably underestimated this).
Douglas Purdy: >I have been more circumspect than than that, but yes I am trying to be careful.
Douglas Purdy: >I was surprised he was that worried about it. New data for my model.
Douglas Purdy: >So I am going to be even more careful.
Michael Vernal: >(y)
Michael Vernal: >This Netflix thing seems completely fucked up.

Michael Vernal:

>What the hell are we doing? Are people that confused?

Michael Vernal:

>My serious reaction here is unhappiness with the product (and eng) team. This doesn't seem that hard. I feel like no one is in control.

Michael Vernal:

>This is why I always feel the need to dive-bomb PM, because I feel like we have no real plan here.

Douglas Purdy:

>Are you talking about the inbox API or something else?

Michael Vernal:

>The Inbox API

Michael Vernal:

>That thread was a complete clusterfuck. I just had to send a long apology to Cameron at Netflix that we were so amateur hour.

Michael Vernal:

>Cameron -

>

>Hey, I think we met a few weeks ago when we came to Netflix. I manage the Platform team here at Facebook.

>From a flurry of emails in my inbox, I think we've randomized you over the past day or two (you've been building out this sharing/invitation feature using our Messages API for the past few months, and we just told you that might not be a good idea, etc.).

>

>First, I really wanted to apologize for the randomization - we try to be pretty transparent with our top partners about our thinking, but in the process we sometimes communicate early or incomplete thing and it can end up being randomizing. I think we did that in this case, and I'm sorry about that.

>

>Second, I wanted to give you confidence in your use case. We think enabling people to invite their friends to try an app is a key use case for platform and something we intend to support over the long-term. In this particular case, we're contemplating some changes to exactly how this works (the mechanics), but not the use case in general.

>

>Proposed next steps on this particular issue: we'll circle on our side to figure out what the right 1-2 year path here is. Our principles (in order) are going to be:

>

>1. Do what's right for the consumer (directionally this flow seems >good, but we just want to make sure this flow is clear and good for our >shared customers) 2. Do what's right for Netflix 3. Do what's optimal >for us (last)

>

>In this particular case, if we do change the mechanics of invitations, we'll work with you guys to make the transition easy and on a schedule that works for you guys.

>

>Also, my hope is that stuff like this doesn't happen in the future. But if it does, always feel free to escalate to me. Like I said, I really value you guys as partners, and value your feedback, and so want to make sure you're happy and successful using the platform.

>

>Thanks, >-mike
Michael Vernal: >I don't like having to second apology emails to partners.
Douglas Purdy: I just read this message to the entire core platform PM team and said we are all fired if you have to send another one of these emails. We are debugging this right now.
Michael Vernal: >Thanks.
Douglas Purdy: >I don't think you should be saying "I just think we're being intellectually lazy here." to the team without all the data.
Michael Vernal: >Fair. I'm frustrated.
Michael Vernal: >I was expressing frustration.
Michael Vernal: >Stuck in mark meeting
Douglas Purdy:

Douglas Purdy:

Michael Vernal: >There in 5

>Ok.

>I think I debugged our communication problem. Has really had me stumped on how I failed to communicate my state effectively to you. In the end, I think it is because I failed to communicate that I wanted something new that wasn't platform. I am just tired of fighting on the developer front of the company. I wanted to lead another front or open a new one. I just really understood this myself, so it is mostly my fault. I kept telling you what I didn't like about the platform front, not why I wanted to start a new front. That is an important difference. That was the communication error. Everyone thought I just wanted to run the developer front, rather than get a break. Thought it could be interesting for you to think about. I imagine I won't be the last person you work with that has this pattern of behavior. This is also why I am not as passionately driving the platform 3.0 effort as I could be (but I will get it done for you -- note the motivation).

Douglas Purdy:

>I had basically given Platform to Vlad because I didn't want to fight anymore and wanted to do something else. This has hindsight bias, but I think it accurately represents my current understanding of the failure here.

Douglas Purdy:

>This also explains why I was so deflated on Friday after my meeting with Zuck. He basically told me that I had to "get back to digging ditches before you can do anything new. Oh, and I don't believe you can start a new thing anyway because you can only work in developer and in large teams". Creative license there, of course, but I hope that communicates my takeaway and why I made a commitment to Ethan the day after (which I will honor, this is just for my own learning and perhaps yours).

Douglas Purdy:

>Platform 3.0: we are still iterating and I want vlad and Vishu to see it before you see it for signoff. So likely tomorrow unless you want us to add you with them at the same time?

Michael Vernal:

>Makes sense on the failure mode.

>

>I do think its too bad we didn't find a model where you and Vlad could work together. Maybe it was fated to never work out. But I do think that's an unfortunate miss for all of us.

>

>Sounds ok on platform 3.0. I just want to make sure we get to a locked plan in the next week. But doesn't have to be tomorrow.

Douglas Purdy:

>I can't work with Vlad. You can't either. You are just more patience than me. :-) any word from Zuck if we are good?

Michael Vernal:

>Not yet.

Douglas Purdy:

>Should I be worried?

Douglas Purdy:

>More than I already am?

Michael Vernal:

>You're probably fine.

Michael Vernal:

>I'll let you know when I know.