

## Operations Research

1. Formulate real problems.
2. Understand mathematical tools to solve
3. Use mathematical software for solving.

**OR = "Optimization with Constraints"**

Optimization - Selecting best solution from a set of solutions

Optimization is possible only when there are a number of solutions to a single problem.

| Plants | Production time | Available |
|--------|-----------------|-----------|
|        |                 | Time      |
|        |                 | P1 P2     |

|   |                      |   |   |
|---|----------------------|---|---|
| 1 | A1 frames & hardware | 0 | 4 |
|---|----------------------|---|---|

|   |               |   |    |
|---|---------------|---|----|
| 2 | Wooden frames | 0 | 12 |
|---|---------------|---|----|

|   |       |   |    |
|---|-------|---|----|
| 3 | Glass | 2 | 18 |
|---|-------|---|----|

Profit :  $3000x_1 + 5000x_2$

Objective : Maximize the TOTAL Profit

Variables :

$x_1$  = No of batches of P1

$x_2$  = No of batches of P2

Objective Function :

$$\text{Max}(f) = 3000(x_1) + 5000(x_2)$$

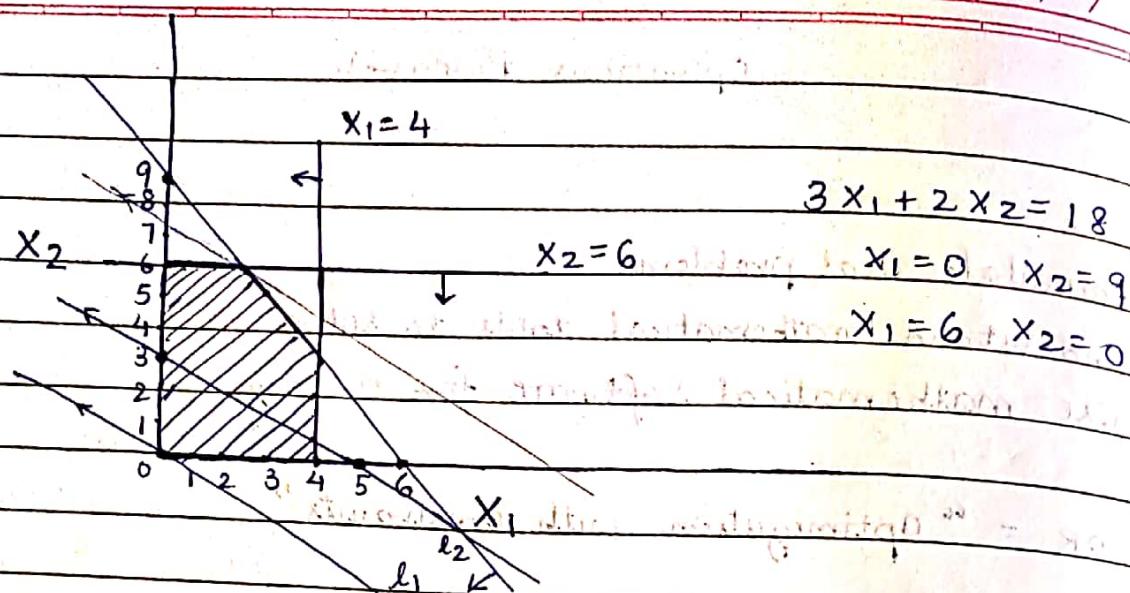
Constraints :

$$x_1 + 0(x_2) \leq 4 \Rightarrow x_1 \leq 4$$

$$0(x_1) + 2(x_2) \leq 12 \Rightarrow 2x_2 \leq 12$$

$$3(x_1) + 2(x_2) \leq 18$$

$$x_1, x_2 \geq 0$$



Let  $3000x_1 + 5000x_2 = 15000$

$$x_1 = 0, x_2 = 3$$

$$x_1 = 5, x_2 = 0$$

Let  $3000x_1 + 5000x_2 = 0$

$$x_1 = x_2 = 0$$

station A

initial solution P

time t

Contour Line - Any point on line, satisfies the equation  
 $\therefore l_1 \& l_2$  are the two contour lines

An inequality constraint divides the graph into two parts (halves) i.e. valid half & invalid half

The feasible region is intersection of all valid half spaces

# Solve LP by graphical mean.

$$\text{Max } z = 4x_1 + 5x_2$$

s.t.

$$-x_1 + x_2 \leq 4$$

$$x_1 + x_2 \leq 6$$

$x_1, x_2 \geq 0$   $\Rightarrow$  Non-negativity constraints

Graphical.

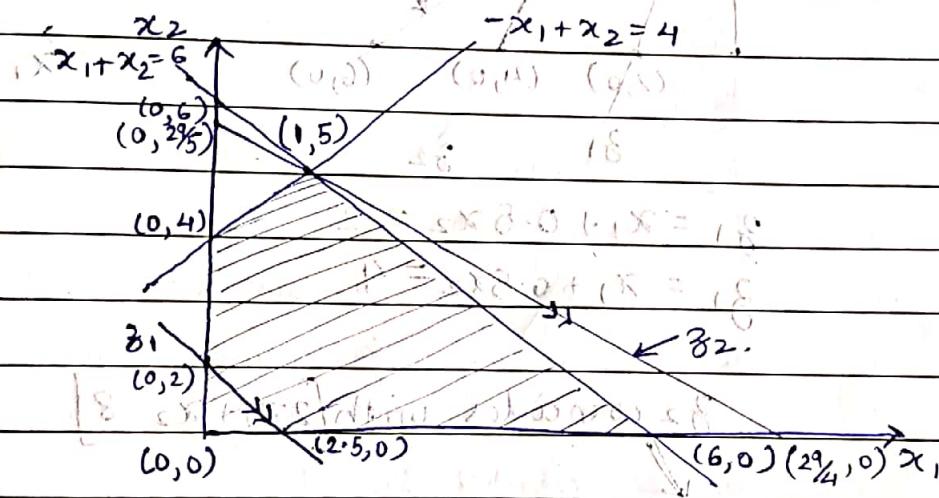
$$-x_1 + x_2 = 4$$

$$x_1 + x_2 = 6$$

Let  $z_1 = 4x_1 + 5x_2 = 10$ .

Let  $z_2 = 4x_1 + 5x_2 = 29$ .

→ Objective functions.



Want to find  $z_1 \parallel z_2$ . Because  $x_1$  &  $x_2$  plane, & cut by parallel planes  $z_1$  &  $z_2$

# Solve

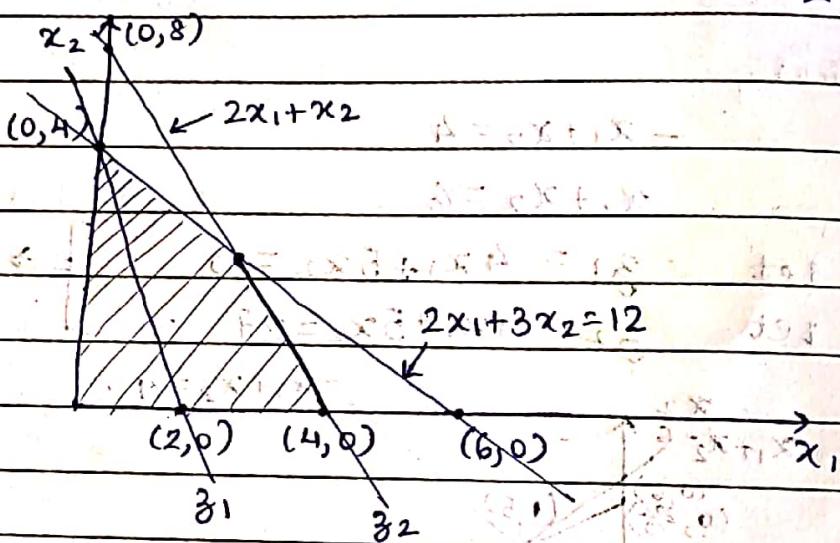
$$\text{Max } z = x_1 + 0.5x_2$$

$$\text{s.t. } 2x_1 + 3x_2 \leq 12$$

$$2x_1 + x_2 \leq 8$$

$$x_1, x_2 \geq 0$$

Graph



$$z_1 = x_1 + 0.5x_2 = 2$$

$$z_2 = x_1 + 0.5x_2 = 4$$

$z_2$  coincides with  $[2x_1 + x_2 = 8]$

Optimum doesn't occur at one corner but at two corners

$$x_1=13, x_2=0$$

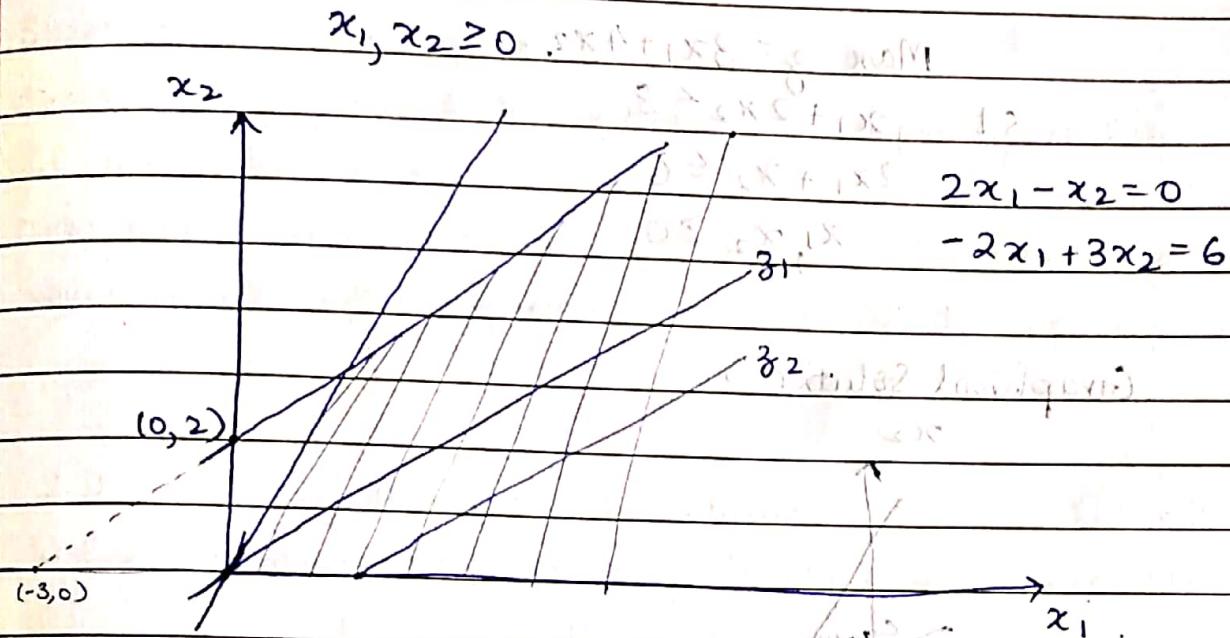
# Solve.

$$\text{Max } z = x_1 - 2x_2$$

s.t.

$$2x_1 - x_2 \geq 0$$

$$-2x_1 + 3x_2 \leq 6$$



$$\text{Let } z_1 = x_1 - 2x_2 = 0$$

$$z_2 = x_1 - 2x_2 = 2$$

No maximum possible.

Unbounded feasible Region

doesn't mean no optimization.

Moving towards  
unbounded.

Moving towards in  
opposite direction

No optimum

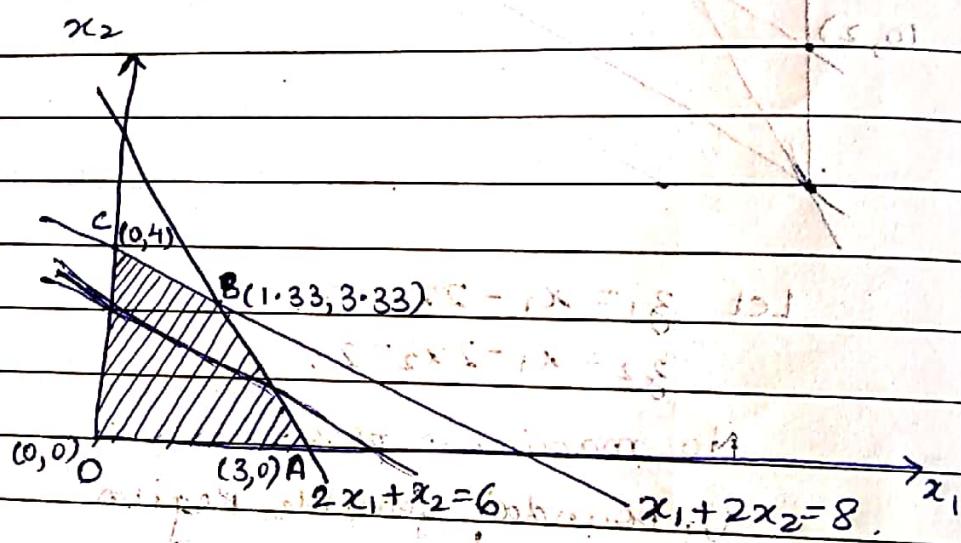
Optimum possible

\* Simplex Method:-

Consider the following Linear Program

$$\begin{aligned} \text{Max } z &= 3x_1 + 4x_2 \\ \text{s.t. } x_1 + 2x_2 &\leq 8 \\ 2x_1 + x_2 &\leq 6 \\ x_1, x_2 &\geq 0 \end{aligned}$$

Graphical Solution:



$$z = 3x_1 + 4x_2 = 12$$

$$z = 3x_1 + 4x_2 = 0$$

$$x_1^* = 1.33$$

$$x_2^* = 3.33$$

$$z^* = 17.33$$

\* Optimum will always occur at corner.

→ Simplex method is based on mathematical conclusion that for a well formulated Linear Program, the optimum will always occur at a vertex of the feasible space/region.

1. Start at a vertex of the feasible space.
2. Check if it is indeed the optimum (Optimality Test)
3. If it is, then stop!
4. Otherwise, go to another vertex which improves the value of the objective function; & check for the optimum.

2 D → Easy to see feasible region.

higher dimension → Geometry doesn't help, but algebra will be useful.

∴ For analysis of better problem.

Convert inequalities to equalities:

$$x_1 + 2x_2 + S_3 = 8$$

$$2x_1 + x_2 + S_4 = 6$$

Variables ' $S_3$ ' & ' $S_4$ ' are known as slack variables.

because they represent the 'SLACKNESS' between LHS & RHS.

However, ' $S_3$ ' & ' $S_4$ ' must satisfy non negativity constraint.

Restating the problem

$$\text{Max } z = 3x_1 + 4x_2$$

$$\text{s.t. } x_1 + 2x_2 + S_3 = 8$$

$$2x_1 + x_2 + S_4 = 6$$

No. of variables = 4 = n

No. of equations = 2 = m

$$x_1, x_2, S_3, S_4 \geq 0$$

Non-negative variables

equations are

Infinite Solutions ∵ n > m provided, independent & consistent

The equations can be represented in matrix:

$$\begin{bmatrix} 1 & 2 & 1 & 0 \\ 2 & 1 & 0 & 1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \\ S_3 \\ S_4 \end{bmatrix} = \begin{bmatrix} 8 \\ 6 \end{bmatrix}$$

↑ Basis factors

↳ used to represent any vector by points/group of points

\* Out of those infinite solutions, we want that particular solution which maximizes the objective function, while being feasible.

1. Feasibility represents

- Solution satisfies equations.
- Variables are non-negative.

\* Consider the characteristic features of the vertices of the feasible region:

| Vertex | $x_1$ | $x_2$ | Active Constraints | $S_3$ | $S_4$ |
|--------|-------|-------|--------------------|-------|-------|
| O      | 0     | 0     | $x_1=0$            | 8     | 6     |
| A      | 3     | 0     | $x_2=0$            | 5     | 0     |
| B      | 1.33  | 3.33  | $x_1+x_2=6$        | 0     | 0     |
| C      | 0     | 4     | $x_1=0$            | 0     | 2     |

We need to select  $(n-m)$  out of total  $n$  variables to assign zeroes.  
 $\therefore {}^n C_{n-m}$  possible combinations

The  $m$  variables, whose solution comes from the basis columns, are called basic variables; the  $(n-m)$  variables, which are assigned zeros called the non basic variables.

For the current problem, we can write.

$$\begin{bmatrix} x_1 \\ x_2 \end{bmatrix} = \begin{bmatrix} 0 \\ 0 \end{bmatrix} \text{ non-basic variables.}$$

Then solving for the basic variables, we get:

$$\begin{bmatrix} S_3 \\ S_4 \end{bmatrix} = \begin{bmatrix} 8 \\ 6 \end{bmatrix} \text{ basic variables.}$$

| Basic        | $x_1$ | $x_2$ | $S_3$ | $S_4$ | $b$ |
|--------------|-------|-------|-------|-------|-----|
| $S_3$        | 1     | 2     | 1     | 0     | 8   |
| $S_4$        | 2     | 1     | 0     | 1     | 6   |
| $\therefore$ | -3    | -4    | 0     | 0     | 0   |

$$\Rightarrow -3x_1 - 4x_2 + 0 = 0 \Rightarrow -3x_1 - 4x_2 = 0 \Rightarrow -3x_1 - 4x_2 + 3 = 0$$

The selection of the pivot column representing the non basic variable & pivot row, for the basic variable are shown below:

| Pivot Element. (One where basic vector needs to be created) |       |       |       |       |     |                      |
|---|-------|-------|-------|-------|-----|----------------------|
| basic   | $x_1$ | $x_2$ | $S_3$ | $S_4$ | $b$ | Ratio                |
| Pivot Row $\Rightarrow S_3$                                 | 1     | 2     | 1     | 0     | 8   | $4 \leftarrow b/x_2$ |
|   | 2     | 1     | 0     | 1     | 6   | $6 \leftarrow b/x_2$ |
| 3   | -3    | -4    | 0     | 0     | 0   |                      |

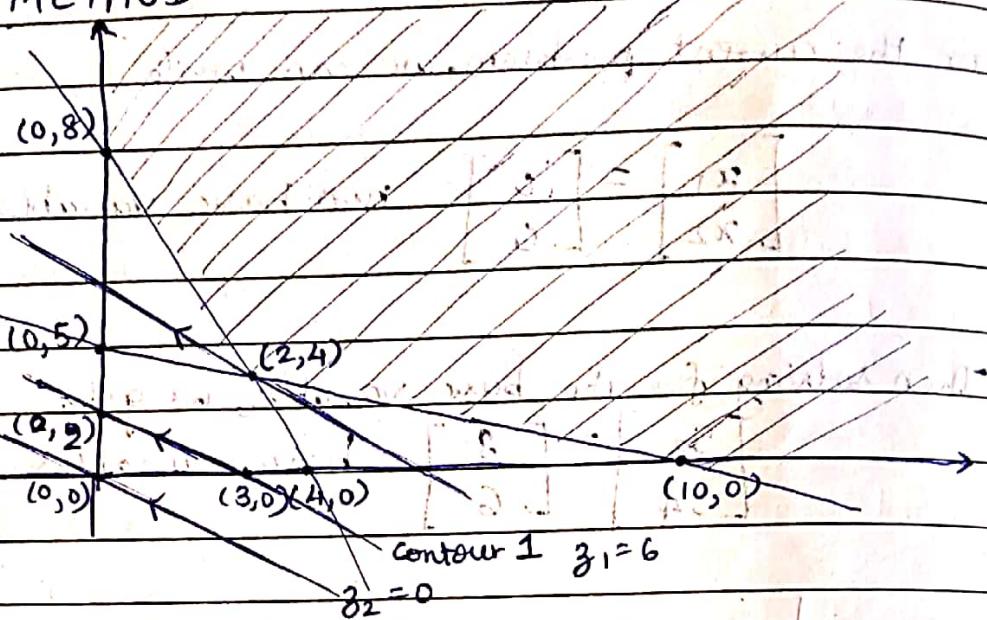
↑  
Pivot column.

# Min  $z = 2x_1 + 3x_2$

St.  $x_1 + 2x_2 \geq 10$   $x_1 + 2x_2 = 10$

 $2x_1 + x_2 \geq 8$   $2x_1 + x_2 = 8$ 
 $x_1, x_2 \geq 0$

GRAPH METHOD:



Let  $2x_1 + 3x_2 = 6$ ,  $z_1 = 6$   
 $2x_1 + 3x_2 = 0$ ,  $z_2 = 0$

Optimum at  $(2,4)$   $| z = 2(2) + 3(4) = 16 |$

SIMPLEX METHOD:

Step 1: Convert inequalities to equalities.

Since inequalities are  $\geq$  we need to use

"Surplus Variables"

$$x_1 + 2x_2 - s_3 = 10$$

$$2x_1 + x_2 - s_4 = 8$$

 $s_3, s_4 \rightarrow$  Surplus variables

$$x_1, x_2, s_3, s_4 \geq 0$$

Step 2: Catch a corner

Lets try setting  $x_1=0$   $\downarrow$  Non

$x_2=0$   $\downarrow$  basic variables.

Eqn structure  $x_1 + 2x_2 - s_3 \leftarrow s_4$

$$\begin{bmatrix} 1 & 2 & -1 & 0 \\ 2 & 1 & 0 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 1 & 0 & -1 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \\ s_3 \\ s_4 \end{bmatrix} = \begin{bmatrix} 10 \\ 8 \\ 1 \\ -1 \end{bmatrix}$$

We get solution as,

$$S_1 = 10 + 2(8) + S_3 = -10 \quad \text{Basic Variables}$$

$$S_4 = -8 \quad \text{Variables}$$

Since this solution is not acceptable because of -ve values we need to ~~have~~ add artificial variables to equations causing problems.

$$\therefore x_1 + 2x_2 - s_3 + v_5 = 10$$

$$2x_1 + x_2 - s_4 + v_6 = 8$$

6 variables  $\Rightarrow$  2 equations  $\Rightarrow$  set 4 variables = 0.

Lets try setting  $x_1$  and  $s_3$  out

$$x_1 = 0 \quad s_3 = 0 \quad \Rightarrow \text{Non basic}$$

$$x_2 = 0 \quad s_4 = 0 \quad \text{Variables.}$$

$$v_5 = 10 \quad \Rightarrow \text{Basic Variables.}$$

$$v_6 = 8 \quad \text{Variables.}$$

$$S_1 + S_4 = 10 + 8 = 18$$

$$S_2 + S_3 = 8 + 10 = 18$$

## Phase I

Objective - To get a Basic Feasible Solution (BFS) in to Original + Surplus Variables.

∴ Create a new objective function

$$\text{Min } w = r_5 + r_6 \Rightarrow -r_5 - r_6 + w = 0.$$

| Basic   | $x_1$ | $x_2$ | $x_3$ | $S_4$ | $r_5$  | $r_6$ | b  | Ratio               |
|---|-------|-------|-------|-------|--|-------|----|---------------------|
|   | 1     | 2     | -1    | 0     | 1  | 0     | 10 |                     |
| Pivot Row                                       | $r_5$ | (2)   | 1     | 0     | -1   | 0     | 8  | $\frac{10}{1} = 10$ |
| Represents basic variable will become non basic | $w$   | 3     | 3     | -1    | 0  | 0     | 18 | $\frac{8}{2} = 4$   |
|   |       |       |       |       | $3x_1 + 3x_2 - S_3 - S_4 + (r_5 + r_6) = 18$ |       |    |                     |

Pivot column (Represents non basic variable will become basic).

for min look for most +ve coefficient  
For max look for most -ve coefficient.

Select the smallest +ve ratio.

Since '2' is the pivot element.

Divide row 2 by 2

|                      | $x_1$ | $x_2$         | $S_3$ | $S_4$          | $r_5$ | $r_6$         | b  |
|----------------------|-------|---------------|-------|----------------|-------|---------------|----|
| $r_5$                | 1     | 2             | -1    | 0              | 1     | 0             | 10 |
| $x_1 \leftarrow r_6$ | (1)   | $\frac{1}{2}$ | 0     | $-\frac{1}{2}$ | 0     | $\frac{1}{2}$ | 4  |
| w                    | 3     | 3             | -1    | 8              | 0     | 0             | 18 |

$$\text{Row 1} - \text{Row 2} \Rightarrow \text{Row 1}$$

$$\text{Row 3} - 3 \times \text{Row 2} \Rightarrow \text{Row 3}$$

|                             | $x_1$ | $x_2$                              | $S_3$ | $S_4$  | $r_5$ | $r_6$  | b | Ratio         |
|-----------------------------|-------|------------------------------------|-------|--------|-------|--------|---|---------------|
| Pivot Row $\Rightarrow r_5$ | 0     | $(3/2) \xrightarrow{\text{Pivot}}$ | -1    | $1/2$  | 1     | $-1/2$ | 6 | $6/(3/2) = 4$ |
| $x_2 \leftarrow r_6$        | 1     | $1/2$                              | 0     | $-1/2$ | 0     | $1/2$  | 4 | $4/(1/2) = 8$ |
| w                           | 0     | $(3/2)$                            | -1    | $1/2$  | 0     | $-3/2$ | 6 |               |

$\uparrow$  most +ve

Pivot column

Pivot element  $= 3/2$ .

$\therefore$  Multiply row 1 by  $2/3$ .

|       |   |       |        |        |       |        |   |  |
|-------|---|-------|--------|--------|-------|--------|---|--|
| $r_5$ | 0 | 1     | $-2/3$ | $+1/3$ | $2/3$ | $-1/3$ | 4 |  |
| $r_6$ | 1 | $1/2$ | 0      | $-1/2$ | 0     | $1/2$  | 4 |  |
| w     | 0 | $3/2$ | -1     | $1/2$  | 0     | $-3/2$ | 6 |  |

Row 2  $- 1/2$  Row 1  $\Rightarrow$  Row 2  $\times 1$

Row 3  $- 3/2$  Row 1  $\Rightarrow$  Row 3.

|                      | $x_1$ | $x_2$            | $S_3$  | $S_4$  | $r_5$  | $r_6$  | b |
|----------------------|-------|------------------|--------|--------|--------|--------|---|
| $x_2 \leftarrow r_5$ | 0     | 1                | $-2/3$ | $1/3$  | $2/3$  | $-1/3$ | 4 |
| $x_1 \leftarrow r_6$ | 1     | $1/2$            | 0      | $-1/2$ | $-2/3$ | $-1/3$ | 2 |
| w                    | 0     | <del>3/2</del> 0 | 0      | 0      | -1     | -1     | 0 |

$\therefore r_6 = 0$  for  $r_5 = 0$ .

$$\therefore x_1 = 2 \quad x_2 = 4$$

① This is the optimum corner because there is no non basic variable with a +ve coefficient in the last row.

② Since  $w = 0$  at the optimum, that means the original problem has BFS. It also means the artificial variables can be dropped now.

$$\left. \begin{array}{l} s_3 = 0 \\ s_4 = 0 \\ r_5 = 0 \\ r_6 = 0 \end{array} \right\} \text{Non basic. } \quad \left. \begin{array}{l} x_1 = 2 \\ x_2 = 4 \end{array} \right\} \text{basic.}$$

Phase II:

| Basic     | $x_1$ | $x_2$ | $s_3$  | $s_4$  | b  |
|-----------|-------|-------|--------|--------|----|
| $x_1$     | 0     | 1     | $-2/3$ | $1/3$  | 4  |
| $x_2$     | 1     | 0     | $1/3$  | $-2/3$ | 2  |
| $\bar{z}$ | 0     | 0     | $-4/3$ | $-1/3$ | 16 |

$$z = 2x_1 + 3x_2$$

Convert  $z$  as a function of non basic variables  $s_3$  &  $s_4$ ,

$$x_2 - \frac{2}{3}s_3 + \frac{1}{3}s_4 = 4$$

$$x_2 = 4 + \frac{2}{3}s_3 - \frac{1}{3}s_4$$

$$x_1 + \frac{1}{3}s_3 - \frac{2}{3}s_4 = 2$$

$$x_1 = 2 - \frac{1}{3}s_3 + \frac{2}{3}s_4$$

$$z = 2 \left[ 2 - \frac{1}{3}s_3 + \frac{2}{3}s_4 \right] + 12 + 2s_3 - s_4$$

$$= 4 - \frac{2}{3}s_3 + \frac{4}{3}s_4 + 12 + 2s_3 - s_4$$

$$= 4 - \frac{2}{3}s_3 + \frac{4}{3}s_4$$

$$+ 12 + 2s_3 - s_4$$

$$z = 16 + \frac{4}{3}s_3 + \frac{1}{3}s_4$$

$$-\frac{4}{3}s_3 - \frac{1}{3}s_4 + z = 16$$

$$\therefore \text{Optimum} \Rightarrow x_2^* = 4, x_1^* = 2, z^* = 16$$

The table is the first table to be referred for Phase II

This is already optimum at

ODI

$$0.61 \times x_2^* = 4$$

$$\therefore x_1^* = 2$$

$$z^* = 16$$

- If at the end of Phase I  $w \neq 0$ , it means the original problem has no BFS.

# HIV <sup>A,B,C</sup> example.

Profit = Income - Cost.

Income  $\rightarrow$  Sale of Products.

$x_A$  = kg of A produced per day

$x_B$  = ——— B ———

$x_C$  = ——— C ———

$$\text{Income} = \frac{x_A(1.15)}{0.5} + \frac{x_B(1.25)}{0.5} + \frac{x_C(1.2)}{0.5}$$

$$\text{Income} = 2x_A(1.15) + 2x_B(1.25) + x_C(1.2) \$/\text{day}$$

Cost

$$(8x_A + 8x_B + 4x_C) \text{ kg/day}$$

Strawberries      Grapes      Apples

$$(0.5 + 0.5 + 0.5) \text{ kg/day}$$

$$A \quad 0.5 \quad - \quad 0.5$$

$$B \quad 0.25 \quad 0.25 \quad 0.5$$

$$C \quad -0.5 \quad [(-1 + 0.4 - 0.2)] \quad 0.6$$

$$\text{Availability: } 200 \times 750 \text{ kg} \quad 600 \times 100 \text{ kg} \quad 500 \times 150 \text{ kg/day}$$

$$3x \left[ (18 + 1) - 15.5 \right] +$$

For strawberries:

$$0.5x_A + 0.25x_B \leq 200 \times 750$$

Cost =  $\frac{200}{750}$  \$/kg of pure S' juice

For grapes:

$$0.25x_B + 0.4x_C \leq 600 \times 100$$

Cost =  $\frac{600}{100}$

For apples:

$$0.5x_A + 0.5x_B + 0.6x_C \leq 500 \times 150$$

Cost =  $\frac{500}{150}$

Objective: Maximize the profit i.e. minimize cost

~~$$\text{Max } P = 2.3x_A + 2.5x_B + 2.4x_C$$~~

St.  $0.5x_A + 0.25x_B \leq 150000$

$$0.25x_B + 0.4x_C \leq 60000$$

$$0.5x_A + 0.5x_B + 0.6x_C \leq 75000$$

$$x_A, x_B, x_C \geq 0$$

$$\text{Total cost} = 200 (0.5x_A + 0.25x_B)$$

$$+ \frac{1}{6} (0.25x_B + 0.4x_C)$$

$$+ \frac{9}{10} (0.5x_A + 0.5x_B + 0.6x_C)$$

$$P = \text{Income} - \text{cost}$$

$$P = \left[ 2.3 - \left( \frac{1}{5} + \frac{9}{100} \right) \right] x_A$$

$$+ \left[ 2.5 - \left( \frac{1}{15} + \frac{1}{24} + \frac{9}{100} \right) \right] x_B$$

$$+ \left[ 2.4 - \left( \frac{1}{15} + \frac{27}{250} \right) \right] x_C$$

$$\therefore P = 2.07 x_A + 2.302 x_B + 2.225 x_C$$

Max.  $P = 2.0767 x_A + 2.3016 x_B + 2.2253 x_C$

| Basic                       | $x_A$ | $x_B$ | $x_C$ | $S_4$ | $S_5$ | $S_6$ | b      | Ratio                   |
|-----------------------------|-------|-------|-------|-------|-------|-------|--------|-------------------------|
| Pivot row $\Rightarrow S_4$ | 0.5   | 0.25  | 0     | 1     | 0     | 0     | 150000 | 60000                   |
| $S_5$                       | 0     | 0.25  | 0.4   | 0     | 1     | 0     | 60000  | 240000                  |
| $S_6$                       | 0.5   | 0.5   | 0.6   | 0     | 0     | 1     | 75000  | 150000                  |
| $Z$                         | -2.07 | -2.30 | -2.22 | 0     | 0     | 0     | 0      | ↑                       |
|                             |       |       |       |       |       |       |        | Select lowest +ve ratio |
|                             |       |       |       |       |       |       |        | Pivot column            |

Divide Row 1 by 0.25. Row 2 = 0.25

| $x_A$ | $x_B$ | $x_C$ | $S_4$ | $S_5$ | $S_6$ | b     |
|-------|-------|-------|-------|-------|-------|-------|
| 2     | 1     | 0     | 4     | 0     | 0     | 60000 |
|       |       |       |       |       |       |       |
|       |       |       |       |       |       |       |
|       |       |       |       |       |       |       |
|       |       |       |       |       |       |       |

Max.  $P = 2.07 x_A + 2.302 x_B + 2.225 x_C$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

Max.  $P = 2.07 \times 15000 + 0 + 0 = 31050$

Ans.  $x_A = 15000, x_B = 0, x_C = 0$

## THE BIG M METHOD.

$$\text{Min } z = 6x_1 + 5x_2 + Mr_5 + Mr_6$$

$\therefore$  Min we add  $Mr_5$  &  $Mr_6$ .

But for Max we subtract  $Mr_5, Mr_6$ .

$$z = 6x_1 + 5x_2 + M(8 - 4x_1 - 2x_2 + s_3) \\ + M(6 - 2x_1 - 3x_2 + s_4)$$

$$z = 6x_1 + 5x_2 + M(14 - 6x_1 - 5x_2 + s_3 + s_4)$$

$$= (6 - 6M)x_1 + (5 - 5M)x_2 + M(s_3) \\ + M(s_4) + 14M$$

|                             | $x_1$    | $x_2$    | $s_3$ | $s_4$ | $r_5$ | $r_6$ | b     | Ratio             |
|-----------------------------|----------|----------|-------|-------|-------|-------|-------|-------------------|
| Pivot row $\Rightarrow r_5$ | 4        | 2        | -1    | 0     | 1     | 0     | 8     | $\frac{8}{4} = 2$ |
| $r_6$                       | 2        | 3        | 0     | -1    | 0     | 1     | 6     | $\frac{6}{2} = 3$ |
| $z$                         | $6M - 6$ | $5M - 5$ | $-M$  | $M$   | 0     | 0     | $14M$ |                   |

↑ Pivot column      ↑ Pivot element      ↑ Select min

for min = Select most +ve.

$$\text{Row 1} \leftarrow \text{Row 1} / 4 \quad \text{Row 3} \leftarrow \text{Row 3} - (6M - 6) \text{Row 1}$$

$$\text{Row 2} \leftarrow \text{Row 2} - 2 \text{Row 1}$$

|   | $x_1$ | $x_2$              | $s_3$           | $s_4$ | $r_5$             | $r_6$ | b       | Ratio |
|---|-------|--------------------|-----------------|-------|-------------------|-------|---------|-------|
| Pivot row $\Rightarrow r_6$                                       | 1     | $\frac{1}{2}$      | $-\frac{1}{4}$  | 0     | $\frac{1}{4}$     | 0     | 2       | 4     |
| $\text{Row 2} \leftarrow \text{Row 2} - \frac{1}{2} \text{Row 1}$ | 0     | 2                  | $-\frac{1}{2}$  | -1    | $-\frac{1}{2}$    | 1     | 2       | 1     |
| $z$   | 0     | $2M - \frac{3}{2}$ | $\frac{M-3}{2}$ | $-M$  | $-\frac{6M+6}{4}$ | 0     | $2M+12$ |       |

↑ Pivot column      ↑ Pivot element

$$\text{Row 2} / 2$$

$$\text{Row 1} - \frac{1}{2} \text{Row 2} = \text{Row 1}$$

$$\text{Row 3} - (2M - 2) \text{Row 2} = \text{Row 3}$$

|                   | $x_1$ | $x_2$ | (S <sub>3</sub> ) | (S <sub>1</sub> ) | r <sub>5</sub> | r <sub>6</sub> | b   |
|-------------------|-------|-------|-------------------|-------------------|----------------|----------------|-----|
| $x_1$             | 1     | 0     | -3/8              | 1/4               | 3/8            | -1/4           | 3/8 |
| $\Rightarrow x_2$ | 0     | 1     | 1/4               | -1/2              | -1/4           | 1/2            | 1   |
| $\Rightarrow z$   | 0     | 0     | -1                | -1                | 1-M            | 1-M            | 14  |

Since all ratios are non-negative, the problem is unbounded.

$$\frac{m-3}{2} - \frac{3m}{2} + \frac{21}{4} = \frac{m+3}{2} + \frac{21}{4} - M + M - 1 = 14 - 2m + 12 - 2m - 2$$

$$\frac{-3m+3}{2} + \frac{m-1}{2} = 14 - m$$

Optimum  $Z^* = 14$ .

Solution values are  $x_1^* = 3/2$ ,  $x_2^* = 1/2$ . Basis is  $x_1, x_2$ .

Value of  $Z$  is  $Z = 6\left(\frac{3}{2}\right) + 5(1) = 14$ .

$$Z = \frac{3}{2} \cdot 6 + 5 \cdot 1 = 14$$

At the optimal table, if the artificial variable remains with a positive value, it implies that the original problem doesn't have a feasible BFS solution.

In programming, the value of  $M$  plays a major role in modelling & implementation.

# HW of simplex algorithm for this problem, don't

1. Create problem with open FS & check how simplex indicates the unboundedness.

2. Create a problem where a constraint gives a -ve ratio & interpret this graphically.

# A city is planning to improve the tax base by demolishing a condemned area & bldg a new housing complex. 1.5 million budget.

2 phases: → 1. No of houses to be demolished  
→ 2. No of - to be built.

- (1) As many as 300 houses can be demolished at a cost of \$2000 per unit with an area of 0.25 acre.
- (2) Lot sizes for new 1BHK, 2, 3, 4 BHK units are 0.18, 0.28, 0.4 & 0.5 acre respectively.

Streets, open spaces & utilities account for 15% of available acreage.

- (3) Tax levied per unit of 1, 2, 3, 4 BHK units are \$1000, \$1900, \$2700 & \$3400 respectively.
  - (4) Stages in new development; single & quadruple units account for at least 25% of the total, single units must be at least 20% & double units must be atleast 10% of the total units.
  - (5) Construction cost per unit of single, double, triple & quadruple units are \$50,000, \$70,000, \$130,000 & \$160,000 respectively.
- financing from a local bank is an amount to a max of \$15 million

How many units of each type should be constructed to max tax collection.

|          |     |
|----------|-----|
| PAGE No. |     |
| DATE     | / / |

max.

$$\text{Objective fn: } z = x_1 + 1.9x_2 + 2.7x_3 + 3.4x_4$$

$x_5$  = No. of houses to be demolished.

1BHK, 2, 3, 4 BHK  $\Rightarrow x_1, x_2, x_3, x_4$

Land available for new complex  $= 0.85 \times 0.25 x_5$

constraint on land.

$$0.18x_1 + 0.28x_2 + 0.4x_3 + 0.5x_4 \leq 0.2125x_5$$

constraint on money

$$50x_1 + 70x_2 + 130x_3 + 160x_4 + 2x_5 \leq 15000$$

$$x_3 + x_4 \geq 0.25(x_1 + x_2 + x_3 + x_4)$$

$$x_1 \geq 0.2(x_1 + x_2 + x_3 + x_4)$$

$$x_2 \geq 0.1(x_1 + x_2 + x_3 + x_4)$$

$$x_1, x_2, x_3, x_4 \geq 0, x_5 \leq 300$$

# A company produces 2 models of electronic gadgets that use registers, capacitors & IC chips.

| Resources       | Unit Resource Requirement |         | Max-Available |
|-----------------|---------------------------|---------|---------------|
|                 | Model-1                   | Model-2 |               |
| Resistors       | 12                        | 3       | 1200          |
| Capacitors      | 2                         | 1       | 1000          |
| IC chips        | 0                         | 4       | 800           |
| Unit Price (\$) | 3                         | 4       |               |

1. Determine the optimum product mix.

[Hint: Obj - max income]

2. Determine status of each resource.

3. Determine worth of each resource.

Variables:-  $x_1 \rightarrow$  No of units of Model 1

$x_2 \rightarrow$  No of units of Model 2

$$Z = \text{Max}(\text{Income})$$

$$Z = 3x_1 + 4x_2 \quad (\$)$$

$$\text{s.t. } 2x_1 + 3x_2 \leq 1200 \quad \text{Resistors}$$

$$2x_1 + x_2 \leq 1000 \quad \text{Capacitors}$$

$$4x_2 \leq 800 \quad \text{IC Chips.}$$

$$x_1, x_2 \geq 0$$

$$2x_1 + 3x_2 + S_3 = 1200$$

$$2x_1 + x_2 + S_4 = 1000$$

$$4x_2 + S_5 = 800$$

| Basic.                      | $x_1$ | $x_2$ | $S_3$ | $S_4$ | $S_5$ | b    | Ratio                   |
|-----------------------------|-------|-------|-------|-------|-------|------|-------------------------|
| $S_3$                       | 2     | 3     | 1     | 0     | 0     | 1200 | $\frac{1200}{3} = 400$  |
| $S_4$                       | 2     | 1     | 0     | 1     | 0     | 1000 | $\frac{1000}{1} = 1000$ |
| Pivot Row $\Rightarrow S_5$ | 0     | 4     | 0     | 0     | 1     | 800  | $\frac{800}{4} = 200$   |
| 3                           | -3    | -4    | 0     | 0     | 0     | 0    |                         |

NB V. Pivot column

BV.

 $S_3, S_4, S_5$  $x_1, x_2$ 

$$x_{NB} = \begin{bmatrix} S_3 \\ S_4 \\ S_5 \end{bmatrix} = \begin{bmatrix} 1200 \\ 1000 \\ 800 \end{bmatrix}$$

$$x_B = \begin{bmatrix} x_1 \\ x_2 \end{bmatrix} = \begin{bmatrix} 0 \\ 0 \end{bmatrix}$$

$$R_3/4 \quad R_1 \rightarrow R_1 - 3R_3$$

$$R_2 \rightarrow R_2 - R_3$$

swap

$$R_4 \rightarrow R_4 + 4R_3$$

| Pivot Row $\Rightarrow S_3$ | $x_1$ | <del><math>x_2</math></del> | $S_3$ | $S_4$ | $S_5$          | b   | Ratio                            |
|-----------------------------|-------|-----------------------------|-------|-------|----------------|-----|----------------------------------|
|                             | 2     | 0                           | 1     | 0     | $-\frac{3}{4}$ | 600 | $\frac{600}{\frac{3}{4}} = 800$  |
| $x_2 \rightarrow S_5$       | 0     | 2                           | 0     | 0     | $-\frac{1}{4}$ | 800 | $\frac{800}{\frac{1}{4}} = 3200$ |
|                             | 3     | -3                          | 0     | 0     | $\frac{1}{4}$  | 200 | $\frac{200}{\frac{1}{4}} = 800$  |

Pivot column.

NBV.

$$x_{NB} = \begin{bmatrix} x_1 \\ S_5 \end{bmatrix} = \begin{bmatrix} -3 \\ 0 \end{bmatrix} \quad x_B = \begin{bmatrix} S_3 \\ S_4 \\ x_2 \end{bmatrix} = \begin{bmatrix} 600 \\ 800 \\ 200 \end{bmatrix}$$

$$z = 800$$

R1/2.

$$R_2 \rightarrow R_2 - 2R_1$$

$$R_3 \rightarrow$$

Swap

$S_3$  → out = pivot column using S2

| Basic      | $x_1$ | $x_2$ | $S_3$         | $S_4$ | $S_5$          | b.            | Ratio                                   |
|------------|-------|-------|---------------|-------|----------------|---------------|---|
| $x_1$      | 1     | 0     | $\frac{1}{2}$ | 0     | $-\frac{3}{8}$ | 300           | $\frac{300}{-\frac{3}{8}} = 1\text{ve}$ |
| $S_5, S_4$ | 0     | 1     | 0             | -1    | 1              | $\frac{1}{2}$ | 200                                     |
| $x_2$      | 0     | 1     | 0             | 0     | $\frac{1}{2}$  | 200           | 800                                     |
| $Z$        | 0     | 0     | $\frac{3}{2}$ | 0     | $-\frac{1}{8}$ | 1700          |   |

Pivot column.

NBV

$$x_{NBV} = \begin{bmatrix} S_3 \\ S_4 \\ S_5 \end{bmatrix} = \begin{bmatrix} \frac{3}{2} \\ 0 \\ -\frac{1}{8} \end{bmatrix}, x_B = \begin{bmatrix} x_1 \\ x_2 \\ S_4 \\ S_5 \end{bmatrix} = \begin{bmatrix} 300 \\ 200 \\ 200 \end{bmatrix}$$

of c → objective function coefficient.

$$Z = 1700.$$

$$R_2 \rightarrow 2R_2.$$

|       | $x_1$ | $x_2$ | $S_3$          | $S_4$          | $S_5$ | b.   |
|-------|-------|-------|----------------|----------------|-------|------|
| $x_1$ | 1     | 0     | $-\frac{1}{4}$ | $\frac{3}{4}$  | 0     | 450. |
| $S_5$ | 0     | 0     | -2             | 2              | 1     | 400  |
| $x_2$ | 0     | 1     | $\frac{1}{2}$  | $-\frac{1}{2}$ | 0     | 100  |
| $Z$   | 0     | 0     | $\frac{5}{4}$  | $\frac{1}{4}$  | 0     | 1750 |

NBV

$$x_{NB} = \begin{bmatrix} S_3 \\ S_4 \end{bmatrix} = \begin{bmatrix} \frac{5}{4} \\ \frac{1}{4} \end{bmatrix}$$

BV

$$x_B = \begin{bmatrix} x_1 \\ S_5 \\ x_2 \end{bmatrix} = \begin{bmatrix} 450 \\ 400 \\ 100 \end{bmatrix}$$

$$Z = 1750.$$

Optimum Mix.

$$x_1^* = 450 \quad Z^* = 1750 \text{ $}$$

$$x_2^* = 100$$

Ans 2.

$$S_3 = S_4 = 0$$

i.e R & C are completely used.

$$S_5 = 400$$

$$\therefore \text{IC chips remaining} = 800 - 400 = 400.$$

Ans 3.

Worth of  $x_1$   $\rightarrow$  Worth  $\rightarrow$  By increasing inventory

$$R = 0.5/4 \$ \text{ per unit}$$

$$C = 0.2/4 \$ \text{ per unit}$$

$$IC = 10 \$$$

of a particular resource by what value will 'z' increase?

$$2x_1 + 3x_2 + S_3 = 1200 + 8b_1$$

$$2x_1 + x_2 + S_4 = 1000 + 8b_2$$

$$= 4x_2 + S_5 = 800 + 8b_3$$

$$x_1, x_2 \geq 0$$

|       | $x_1$ | $x_2$ | $s_3$ | $s_4$ | $s_5$ | $b$                    | $s_{b_1}$                      | $s_{b_2}$                       | $s_{b_3}$ |
|-------|-------|-------|-------|-------|-------|------------------------|--------------------------------|---------------------------------|-----------|
| $x_1$ | 2     | 3     | 1     | 0     | 0     | $45^\circ$<br>$(1200)$ | $1\left(\frac{1}{4}\right)$    | $\phi\left(\frac{3}{4}\right)$  | $\phi(0)$ |
| $s_5$ | 2     | 1     | 0     | 1     | 0     | $40^\circ$<br>$(1000)$ | $\phi(-2)$                     | $\phi(2)$                       | $\phi(1)$ |
| $x_2$ | 0     | 4     | 0     | 0     | 0     | $10^\circ$<br>$(800)$  | $\phi\left(\frac{1}{2}\right)$ | $\phi\left(-\frac{1}{2}\right)$ | $\phi(0)$ |
| $s_3$ | -3    | -4    | 0     | 0     | 0     | $0^\circ$<br>$(0)$     | $5/4$                          | $1\frac{1}{4}$                  | 0         |

$$\begin{array}{|ccc|} \hline & s_3 & s_4 & s_5 \\ \hline & -\frac{1}{4}x_1 + \frac{3}{4}x_2 + 100 & & \\ & -2 & 2 & 0 \\ & \frac{1}{2} & -\frac{1}{2} & 0 \\ \hline \end{array}$$

$$x_1 = 450 - \frac{1}{4}s_{b_1} + \frac{3}{4}s_{b_2} \geq 0$$

$$s_5 = 400 - 2s_{b_1} + 2s_{b_2} - 8s_{b_3} \geq 0$$

$$x_2 = 100 + \frac{1}{2}s_{b_1} - \frac{1}{2}s_{b_2} \geq 0$$

For changes in the inventory of resistors alone we set

$$s_{b_2} = s_{b_3} = 0 \text{ so we get, } \dots$$

$$450 - \frac{1}{4}s_{b_1} \geq 0 \quad \rightarrow \quad 450 \geq \frac{1}{4}s_{b_1}$$

$$400 - 2s_{b_1} \geq 0 \quad \rightarrow \quad 400 \geq 2s_{b_1}$$

$$100 + \frac{1}{2}s_{b_1} \geq 0 \quad \rightarrow \quad 100 \geq -\frac{1}{2}s_{b_1}$$

$$-200 \leq s_{b_1} \leq 200$$

For capacitors alone  $8b_1 = 8b_3 = 0$

$$1750 + 450 + 3 \cdot 8b_2 \geq 0 \quad 8b_2 \geq -600$$

$$400 + 28b_2 \geq 0 \quad 8b_2 \geq -200$$

$$\therefore \frac{100 - 8b_2}{2} \geq 0 \quad 8b_2 \leq 200$$

$$-200 \leq 8b_2 \leq 200$$

for IC alone  $8b_1 = 8b_2 = 0$

$$400 + 8b_3 \geq 0 \quad 8b_3 \geq -400$$

$$Z = 1750 + 5 \cdot 8b_1 + 1 \cdot 8b_2$$

# solve the following LPP

$$\text{Min } Z = 5x_1 + 6x_2$$

$$\text{s.t. } 4x_1 + 8x_2 \geq 32$$

$$6x_1 + 4x_2 \geq 24$$

$$x_1, x_2 \geq 0$$

Use both, the two phase & the Big M methods.

Can you estimate which is more efficient.

$$4x_1 + 8x_2 - S_3 = 32$$

$$6x_1 + 4x_2 - S_4 = 24$$

$\times NBV$ .

$$S_3 = -32$$

$$S_4 = -24$$

$$[x_1] = [0]$$

$$[x_2] = [0]$$

Phase I:  $\max z = 4x_1 + 8x_2 - s_3 + r_5$

$$4x_1 + 8x_2 - s_3 + r_5 = 32$$

$$6x_1 + 4x_2 - s_4 + r_6 = 24$$

$$r_5 \quad r_6$$

| Basic                   | $x_1$ | $x_2$ | $s_3$ | $s_4$ | $r_5$ | $r_6$ | b  | Ratio              |
|-------------------------|-------|-------|-------|-------|-------|-------|----|--------------------|
| Pivot Row $\rightarrow$ | $r_5$ | 4     | 8     | -1    | 0     | 1     | 0  | $\frac{32}{8} = 4$ |
| $r_6$                   | 6     | 4     | 0     | -1    | 0     | 0     | 24 | $\frac{24}{4} = 6$ |
| $w$                     | +10   | +12   | -1    | -1    | 0     | 0     | 56 |                    |
| $r_5$                   |       |       |       |       |       |       |    |                    |

BV. E Pivot column:

$$r_5 = 32 \quad \text{Min. } w = r_5 + r_6 = 16$$

$$r_6 = 24$$

$$r_5 = 32 - 4x_1 - 8x_2 + s_3$$

$$r_6 = 24 - 6x_1 - 4x_2 + s_4$$

$$w = 56 - 10x_1 - 12x_2 + s_3 + s_4$$

$$10x_1 + 12x_2 - s_3 - s_4 + w = 56$$

$$z = 12x_1 + 8x_2 + 16$$

$$R_1 \rightarrow R_1/8, \quad R_2 \rightarrow R_2 - 4R_1$$

$$R_3 \rightarrow R_3 - 12R_1$$

| Basic             | $x_1$         | $x_2$                | $s_3$         | $s_4$          | $r_5$          | $r_6$ | b   | Ratio |
|-------------------|---------------|----------------------|---------------|----------------|----------------|-------|-----|-------|
| $x_2$             | $\frac{1}{2}$ | $(1 + \frac{-1}{8})$ | $0$           | $-\frac{1}{8}$ | $0$            | $4$   |     | 8     |
| $\Rightarrow r_6$ | $4$           | $0$                  | $\frac{1}{2}$ | $-1$           | $-\frac{1}{2}$ | $1$   | $8$ | 2     |
| $(w)$             | $4$           | $0$                  | $\frac{1}{2}$ | $-1$           | $-\frac{3}{2}$ | $0$   | $8$ | 2     |

Pivot column:

$$B V, \quad x_2 = 4, \quad r_6 = 8, \quad z = 16 + NBV$$

$$x_2 = 4, \quad x_1 = 4$$

$$r_6 = 8, \quad s_3 = \frac{1}{2}$$

$$w = 8, \quad s_4 = -\frac{1}{2}$$

$$r_5 = -\frac{3}{2}$$

$$R_2/4 \quad R_1 \rightarrow R_1 - R_2/2 \quad R_3 \rightarrow R_3 - 4R_2$$

| Basic          | $x_1$ | $x_2$ | (S <sub>3</sub> ) | (S <sub>4</sub> ) | (W <sub>5</sub> ) | (W <sub>6</sub> ) | b  | Ratio |
|----------------|-------|-------|-------------------|-------------------|-------------------|-------------------|----|-------|
| $x_2$          | 0     | 1     | -3/16             | 1/8               | 3/16              | -1/8              | 3  |       |
| $x_1$          | 1     | 0     | 1/8               | -1/4              | -1/8              | 1/4               | 2  |       |
| w <sub>5</sub> | 0     | 0     | 0                 | 0                 | 0                 | -1                | -1 | 0     |

Phase II C:

| Basic | $x_1$ | $x_2$ | (S <sub>3</sub> ) | (S <sub>4</sub> ) | b  |  |
|-------|-------|-------|-------------------|-------------------|----|--|
| $x_2$ | 0     | 1     | -3/16             | 1/8               | 3  |  |
| $x_1$ | 1     | 0     | 1/8               | -1/4              | 2  |  |
| $Z$   | 0     | 0     | -1/2              | -1/2              | 28 |  |

$$Z = 5x_1 + 6x_2 + 1/8 - 1/4x_2 - 1/2x_1 = 28$$

$$Z = 5x_1 + 6x_2 - 1/8x_2 - 1/2x_1 = 28$$

$$Z = 5x_1 + 5x_2 - 1/8x_2 = 28$$

$$Z = 5x_1 + 5x_2 = 28$$

$$Z = 5x_1 + 5x_2 = 28$$

$$Z = 5(-1/8x_2 + 1/2x_1) + 28$$

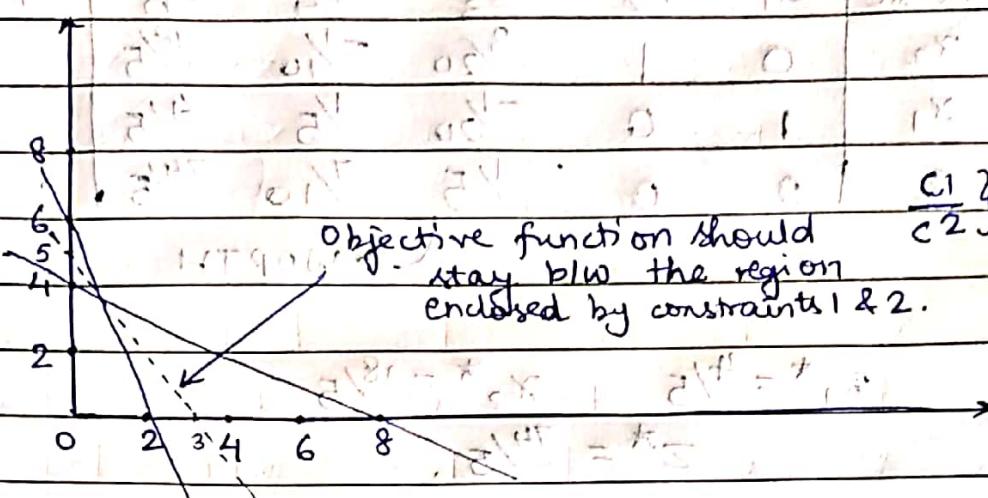
$$Z = 5(-1/8x_2 + 1/2x_1) + 28$$

$$Z = 1/2x_1 + 1/2x_2 + 28$$

Since S<sub>3</sub>, S<sub>4</sub>  $\rightarrow$  NRBV = -ve & we require  
most +ve for min problem.

This means we have reached optimum.  
 $Z^* = 28 \quad x_1^* = 2 \quad x_2^* = 3$

## \* Sensitivity Analysis:-



$$\text{Max } Z = 5x_1 + 3x_2$$

$$\text{Subject to } 4x_1 + 8x_2 \leq 32$$

$$6x_1 + 2x_2 \leq 12$$

$$x_1, x_2 \geq 0$$

| Basic                       | $x_1$    | $x_2$ | $S_3$ | $S_4$ | $= b$ | Ratio      |
|-----------------------------|----------|-------|-------|-------|-------|------------|
| $S_3$                       | 4        | 8     | 1     | 0     | $32$  | $32/4 = 8$ |
| Pivot Row $\Rightarrow S_4$ | <u>6</u> | 2     | 0     | 1     | 12    | $12/6 = 2$ |
| $R_3$                       | -5       | -3    | 0     | 0     | 0     |            |

↑  
Pivot column

$$R_2 \rightarrow R_2 - 6R_3, \quad R_1 \rightarrow R_1 - 4R_3, \quad R_3 \rightarrow R_3 + 5R_1$$

| Basic             | $x_1$          | $x_2$          | $S_3$         | $S_4$          | $= b$ | Ratio  |
|-------------------|----------------|----------------|---------------|----------------|-------|--|
| $\Rightarrow S_3$ | 0              | $\frac{20}{3}$ | 1             | $-\frac{2}{3}$ | 24    | $\frac{72}{20} = \frac{36}{10} = \frac{18}{5}$ |
| $x_1$             | $\frac{1}{3}$  | 0              | $\frac{1}{6}$ | 2              | 6     |  |
|                   | $-\frac{4}{3}$ | 0              | $\frac{5}{6}$ | 10             |       |  |

Pivot column:  $\uparrow$  diff. 8 & 6 & 10

$$R_1 \rightarrow R_1 - \frac{2}{3}R_3$$

$$\text{Basic. } R_2 \rightarrow R_2 - \frac{1}{3}R_1$$

$$R_3 \rightarrow R_3 + \frac{4}{3}R_1$$

| Basic | $x_1$ | $x_2$ | $S_3$           | $S_4$           | $b$            | Ratio. |
|-------|-------|-------|-----------------|-----------------|----------------|--------|
| $x_2$ | 0     | 1     | $\frac{3}{20}$  | $-\frac{1}{10}$ | $\frac{18}{5}$ |        |
| $x_1$ | 1     | 0     | $-\frac{1}{20}$ | $\frac{1}{5}$   | $\frac{4}{5}$  |        |
|       | 0     | 0     | $\frac{1}{5}$   | $\frac{7}{10}$  | $\frac{74}{5}$ |        |
|       |       |       |                 |                 |                | WORTH  |

$$x_1^* = \frac{4}{5} \quad x_2^* = \frac{18}{5}$$

$$Z^* = \frac{74}{5}$$

first stage:

$$4x_1 + 8x_2 \leq 33 \rightarrow \text{No. of capacitor}$$

$$6x_1 + 24x_2 \leq 12 \rightarrow \text{No. of transistors.}$$

$$4x_1 + 8x_2 = 33$$

$$2x_1 + 8x_2 = 0$$

$\therefore$  On solving

$$x_1^* = \frac{3}{4} \quad x_2^* = \frac{15}{4}$$

$$\therefore Z^* = 15$$

$$Z^* \div z_1^* = 15 \div \frac{74}{5} = 0.2$$

worth of capacitor

Conclusion: The no. of capacitors can be varied from 8 to 48 with the optimum remaining the same

|          |     |
|----------|-----|
| PAGE No. |     |
| DATE     | / / |

Second stage:

$$6x_1 + 2x_2 \leq 13$$

$$\therefore 4x_1 + 8x_2 = 32$$

$$6x_1 + 2x_2 = 13$$

On solving,

$$x_1^* = 1 \quad x_2^* = \frac{28}{8} = \frac{7}{2}$$

$$\therefore Z_2^* = 15.5$$

$$\therefore Z^* - Z_2^* = \boxed{0.7}$$

↑  
Worth of  
transistor.

$$[8 \leq b_2 \leq 48]$$

LOOK FOR THIS IN THE FINAL TABLEAU.