1. RISK MANAGEMENT

Risk Management is a systematic approach to minimising the Council's exposure to risk. A risk management system includes various policies, procedures and practices that work in unison to identify, analyse, evaluate, address and monitor risk. Risk management information is used along with other corporate information, such as feasibility, to arrive at a risk management decision. Transferring risk to another party, lessening the negative affect of risk and avoiding risk altogether are considered risk management strategies. Examples of risk management practices include purchasing insurance, installing security systems etc.

2. IMPACT AND PROBABILITY

Probability - A risk is an event that "may" occur. The probability of it occurring can range anywhere from just above 0% to just below 100%. (Note: It can't be exactly 100%, because then it would be a certainty, not a risk. And it can't be exactly 0%, or it wouldn't be a risk.) **Impact** - A risk, by its very nature, always has a negative impact. However, the size of the impact varies in terms of cost and impact on health, human life, or some other critical factor.

The Probability and Impact in the table below are shown as High (H), Medium (M) and Low (L).

The table contains the following main headings:

• Assets; Internal Control; Finance; Compliance with Legislation; Council; Property;

Potential Consequence of Risk Scoring	Classification
Potential Consequence Score: 1-5	1-5 Low
Likelihood of Happening Score: 1-5	6-10 Medium 11-15 High 16-25 Very High
Severity Level Score – Potential Consequence x Likelihood	11-15 HIGH
	16-25 VERY HIGH



Topic	POTENTIAL CON- SEQUENCE	ASSESSMENT OF IMPACT (1-5)	LIKELIHOOD OF PROBABILITY (1-5)	SEVERITY	CLASSIFICATION	CONTROLS TO MANAGE RISK
			ASSETS			
Maintain an up-to- date register of As- sets and Investments	Assets not properly reflected in Balance Sheet	5	1	5	Low	Need for Asset Register See Property section
Loss or damage of assets owned by the Council	Unable to use as- sets/expenses of re- placement	1	1	1	Low	Adequate insurance of assets/liabilities etc.
Legal liability arising from asset owner- ship/providing ser- vices to the public	Risk of litigation should individual be- come injured or third party property dam- aged	3	1	3	Low	Public liability insurance
Loss of cash through theft or dishonesty	Damage to Council reputation	3	1	3	Low	Internal financial controls/fidelity guarantee insurance/budgetary controls/ Bank statements reconciliation reported to Council
Loss of Council Rec- ords	Loss through theft, fire and dam- age/Damage to Council reputation	3	3	9	Med	Important papers etc. are kept in a locked Fireproof cabinet; IT files are backed up as re- quired.

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Business Continuity	Council not being able to carry on business	5	3	15	High	Need to develop a Business Continuity Plan
Financial Procedures	Work not effected on time	3	3	9	Med	Financial Procedures and Policies
			FINANCE			
Annual Return	Not submitted within time limit	3	1	3	Low	New procedures more than adequate
Precept	Not Submitted	5	1	5	Lo	Full Budget process in place. Prepare budget annually in November/ December. Finance Committee to consider budget annually in November/ December Council to determine precept annually in December/January Clerk/RFO to notify County Council in December/January
	Risk of precept being inadequate	3	1	3	Low	Setting budget in support of the precept and monitoring throughout the year
	Not Paid	5	1	5	Low	Clerk/RFO to monitor and report to Council Paid directly to bank account by BACS
Loss of Money						

Caerwent Community Council Risk Assessment 2014						
	Business Interrup- tion	5	2	10	Med	Not Insured – Loss of income offset by reduction in activities
	In transit	3	2	6	Med	Insured for limit of £2,500
	In Premises	3	1	3	Low	Insured for £1,000
	Private Residence of Employee	3	2	6	Med	Insure for £350
	Through Theft or dishonesty of staff & members	3	2	6	Med	Fidelity guarantee of £250,000
Reserves	Adequacy	1	1	1	Low	Current reserves more than adequate
Poor management of funds	Bank charges/loss of int.	1	1	1	Low	Budgetary control/quarterly Bank statement
Expenditure being incurred which is not within legal powers available	Ultra Vires expendi- ture – illegal transac- tion/local electorate challenge/external audit investiga- tion/public interest report	3	1	3	Low	Compliance with Legislation, Monthly reporting to Council, de- tailed minutes, Internal & Exter- nal Audit.
VAT requirements not being met	Entitlement to reclaim VAT for a period be- ing lost	1	1	1	Low	Annual VAT reclaim effected
Salaries/Wages	Incorrect sala- ry/wages paid	5	1	5	Low	Record of all calculations retained. Staff salaries/wages presented to Council monthly

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						for scrutiny and agreement.
	Incorrect sala- ry/wage rate applied	5	1	5	Low	Record of all calculations retained. Reconcile with Council decision following consideration of annual salary review and receipt of recommendations from One Voice Wales and Society of Local Council Clerks.
	Failure to account correct deductions of NI, Tax and superannuation	5	1	5	Low	Record of all calculations retained. Maintain effective liaison with HM Revenue and Customs.
	Incorrect recording of hours	5	1	5	Low	Staff to ensure forms are properly completed. Clerk to review in preparing wages.
	Incorrect submis- sion of PAYE/NI payments	4	1	4	Low	Returns submitted monthly and amounts reported to Council. Annual Return to be completed electronically by due date.
VAT Recovery of payments made	Improper recording of input/output VAT	5	1	5	Low	Record of all payments made to include separate entry for VAT through Receipts and Payments and voucher systems.

Caerwent Community Council Risk Assessment 2014						
	Payments not made by HMRC	5	1	5	Low	Claim submitted to H.M. Customs and Excise annually.
Financial Assis- tance	Legal Power to con- tribute	5	2	10	Med	Compliance with section 137 and other legislation
	Compliance with Council policy	4	1	4	Low	Remind Members of Policy during consideration of appli- cations. Consider applications and monitor budget spend twice yearly.
Councillor Allow- ances	Incorrect payment to members	1	1	1	Low	No allowances paid other than annual Chairman's allowance
		СОМР	PLIANCE WITH LEG	GISLATION		
Budget	Not Set	1	1	1	Low	Adequate Procedures in place
Employment law Requirements	Risk of legal action from Employee	5	1	5	Low	Employees have a Contract of Employment
Legal Powers	Illegal Activities	1	1	1	Low	Adequate processes which include Standing Orders etc.
Risk of a Complaint from an elector if a contract is not fairly awarded	External auditor investigation leading to increased audit fees/public interest report/damage to Council etc.	3	1	3	Low	Standing Orders and financial regulations in place dealing with the award of contracts that are regularly reviewed

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Annual Risk As- sessment	Identification of poten- tial risks facing the Council	3	3	9	Med	Up to date Risk Assessment in place
Health & Safety Leg- islation	Non-compliance	3	3	9	Med	Pu t a dequate procedures in place and fully documented
Minutes, Financial Records & Deeds	Inappropriate meth- ods used for stor- age of records	5	3	15	High	Retain records electronically with Clerk with hard copy backup. Update regularly on separate hard drive. Deposit historical records with County archives. Deposit all deeds etc with Council's solicitors
Register of mem- bers Interest, gifts and hospitality	Members interests and recording of gifts and hospitality not rigorously acknowledged and recorded	3	1	3	Low	Register maintained by Council. Declaration of Office signed by all Members and copies held by Council.
Code of Conduct	Members do not adhere to Code of Conduct	3	1	3	Low	Code of Conduct adopted by Council and implemented with copies provided on election or co-option to all Members. Members advised by the Clerk and/or the Monitoring Officer on request.
Risk Assessments	Relevant risks relat- ing to health & safe- ty, administrative	3	2	6	Med	Undertake and keep under review a risk assessment relating to all

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	and financial pro- cesses not ad- dressed					Council's sites and premises, along with its administrative and financial processes. Seek professional advice from local authority, particularly regarding Health and Safety.
Consultation Ressponses.	Deadlines for re- sponses not met	3	2	6	Med	Agenda consultations as pri- ority items. Convene special meeting if necessary. Ensure system for Clerk to respond with Chairperson's agreement if essential to meet deadline.
Disability Discrimi- nation Issues	Legislative require- ments not met at Council premises	5	3	15	High	Commission expert advice to identify alterations/improvements/adaptations and implement as per programmes of repairs and improvements.
Welsh Language Policy	Statutory require- ments in relation to Welsh language not properly addressed	5	4	20	High	Policy to be put in place when advised of timescales by the Welsh Language Board. Action Plan to provide appropriate services in Welsh to be implemented.
COUNCIL						
Minutes/Agendas/Stat utory Documents	Non- compliance/Accuracy/ Legality	1	1	1	Low	Fully documented

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Members Interests	Conflict of Interest Register of Members Interests	1	1	1	Low	Existing procedures adequate
Member Training	Lack of knowledge could lead to poor de- cision making	3	3	9	Med	Training needs Analysis will be effected
			PROPERTY			
Assets	Loss/Damage thereof	5	2	10	Medium	Clerk to update Asset Register annually. Monthly inspection of Community Centres, Play Areas. Property insured against all risks. Buildings, contents and equipment all insured for specified sums for replacement purposes, as appropriate. Clerk to review insurance provision annually.
	Risk or damage to third party property or individual	5	2	10	Med	£10 million indemnity of Public Liability in place. Review annually
	Lack of adequate maintenance	5	3	15	High	Commission expert advice re buildings, playgrounds, parks and playing fields, including

Caerwent Con	nmunity Council	Risk Asses	sment 2014	
				fences, trees, furniture and equipment. Prepare improvement and maintenance schedules for all sites and premises. Include capital sums in Annual Budget to undertake repairs and improvements as per specified programme. Undertake repair and maintenance work on an ongoing, timely and cost-effective basis.

















