

## **Cambridge Assessment International Education**

Cambridge International Advanced Subsidiary and Advanced Level

CENTRE NUMBER CANDIDATE NUMBER 9609/3	Paper 3 Case S	Study	May/June 2019 3 hours
NAME  CENTRE  CANDIDATE			9609/32
CANDIDATE	CANDIDATE NAME		

Candidates answer on the Question Paper.

No Additional Materials are required.

### **READ THESE INSTRUCTIONS FIRST**

Write your centre number, candidate number and name in the spaces at the top of this page. If you need additional answer paper ask the invigilator for a continuation booklet.

Write in dark blue or black pen.

You may use an HB pencil for any diagrams, graphs or rough working.

Do not use staples, paper clips, glue or correction fluid.

DO NOT WRITE IN ANY BARCODES.

#### Section A

Answer all questions.

#### **Section B**

Answer **one** question.

You are advised to spend no more than 40 minutes on Section B.

Refer to the Insert for the case study for this Paper.

At the end of the examination, fasten all your work securely together.

The number of marks is given in brackets [ ] at the end of each question or part question.



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# **Section A**

Answer all questions in this section.


[10]
[10]

2	(a)		er to lines 37-48 and Table 2. Calculate, for the purchase of the automated milking chinery, the:
		(i)	accounting rate of return (ARR)
			[3]
		(ii)	net present value (NPV) at a discount rate of 10%.

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[16]
 [.0]

ļ	(a)	Ref	efer to the table in Appendix 1. Calculate:						
		(i)	the centred quarterly moving average for quarter 3, 2018						
		/::\	the account variation for guarter 2, 2015						
		(ii)	the seasonal variation for quarter 3, 2015.						
			[2]						
	(b)		er to the table and graph in Appendix 1. Calculate SWF's forecast sales for Quarter 3 in						
		201	9.						
			[3]						


[12]

Recommend	l changes to th	ne organisa	tional stru	cture of SV	VF. Justify th	ne changes y	ou recomme
		•••••					
						•••••	


[16]

# Section B

Answer **one** question in this section.

**6** Evaluate the usefulness of strategic analysis techniques when making decisions about the future direction of SWF.

,	Discuss the importance of contingency planning to the future success of SWF.
	Write the question number here:

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[20]

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