

Big Oils

Assessing cash returns and balance sheet resilience in a deteriorating macro

Brent spot oil prices are down c.10% over the past week, reaching \$65/bbl today, the lowest level since April-21. Our commodities team has reduced Brent and WTI oil price forecasts by \$9/bbl in total during the last week to \$62/58 in 2025 (see here and here), incorporating our economists' lowered GDP forecasts from the last few days, including the forecast for a stagnating US economy. Their annual average 2026 forecasts are now \$58 for Brent, and \$55 for WTI, \$4-5/bbl below the forwards as of Friday's close. The risks to their reduced oil price forecast remain to the downside, because recession risk has grown further while OPEC+ supply may rise more than we assume. In this note, we have attempted to estimate the impact of lower oil prices on our Big Oils coverage and highlight stocks screening as more resilient in a tougher macro environment, if there is further weakness. Lower oil prices would result in the decrease of the sector 2026E FCF yield from c.13% in our base case under \$75/bbl to c.8% in a \$60/bbl Brent environment, still above the 20Y historical average of 5.8%. In a weaker macro environment, the sector would likely have to decrease its focus on incremental cash returns to shareholders, cutting the pace of buybacks. We estimate the EU Big Oils 2026E SH returns yield would decrease from 12.7% to 10.9%/9.5%/7.2% in a \$60/50/40/bbl Brent environment, respectively.

In a weaker macro environment, we prefer defensive stocks with strong balance sheets, lower sensitivity to oil price and low breakevens, where Shell and Saudi Aramco stand out, with Equinor also likely to behave defensively, especially as European gas prices are proving resilient in the near term (although we maintain a negative view for 2026-30). We believe Shell is one of the most defensive stocks in our coverage with the lowest breakeven (dividends+buyback) of \$65/bbl in the sector, one of the strongest balance sheets and ongoing deleveraging. Moreover, Shell's ongoing capital discipline with a focus on high-return projects stands out; plus it has one of the strongest pipelines of project start-ups in our Top projects database, supporting sector-leading cash flow growth. At the same time, we view Aramco as the most defensive of the Big Oils, driven by: 1) leading balance sheet strength, with one of the lowest balance sheet gearing levels among global IOCs, which we expect to continue to support the company's commitment to a new dividend policy; and 2) the lowest cost position in

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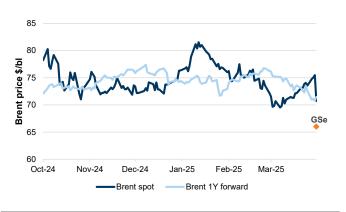
the sector coupled with strong ongoing capital discipline the strongest FCF conversion in the sector, which positions it well for an uncertain environment. Equinor also screens as defensive, with one of the strongest balance sheets in the sector and lower oil price sensitivity.

Our preferences in a weaker macro environment

Brent spot oil prices are down c.10% over the past week, reaching \$65/bbl today, the lowest level since April-21. Our commodities team has reduced Brent and WTI oil price forecasts by \$9/bbl in total during the last week to \$62/58 in 2025 (see here and <a href="h

Exhibit 1: Brent spot oil prices are down c.10% over the past week, reaching \$65/bbl today $\,$

Brent spot annd 1Y forward price, \$/bl

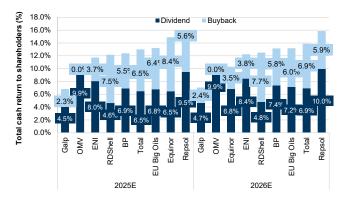


Source: Thomson Reuters Eikon

In a weaker macro environment, the sector would likely have to decrease its focus on incremental cash returns to shareholders — mostly in the form of buybacks, which is what has been observed during the last two years, as the companies have de-geared, reaching/exceeding their gearing/net debt targets. Under our base case 2026E oil price assumption of \$75/bbl, EU Big Oils currently offer a 7.2% dividend yield, and buybacks underpin our expectation of 6.0% further yield for the EU Big Oils group on average, resulting in 13.2% total cash returns to shareholders in 2026E. We demonstrate the sensitivity of shareholder returns for Big Oils to different lower oil price assumptions in Exhibit 6-Exhibit 4 with the EU Big Oils SH returns yield decreasing to 7.2%/9.5%/10.9% in a \$40/50/60/bbl Brent environment, respectively.

Exhibit 2: Under our base oil price assumption of \$75/bbl, EU Big Oils currently offer a 7.2% dividend yield (2026E), and buybacks underpin our expectation of 6.0% further yield for the EU Big Oils group on average, resulting in 13.2% total cash returns to shareholders in 2026E

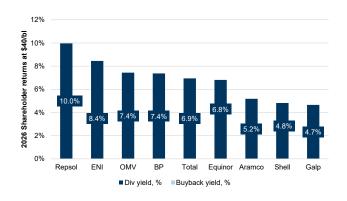
Total cash returns to shareholders split between dividends and buybacks (%)



Source: Goldman Sachs Global Investment Research

Exhibit 4: Repsol and ENI screen best on SH returns under \$40/bbl scenario...

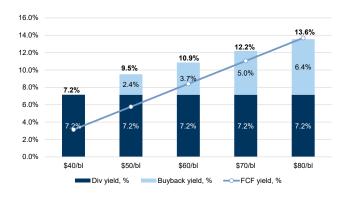
SH returns yield 2026 for Big Oils at different Brent \$40/bbl price, %



Source: Goldman Sachs Global Investment Research

Exhibit 3: We estimate SH returns yield'26E at 7% under \$40/bbl scenario goign up to c.14% under \$80/bbl

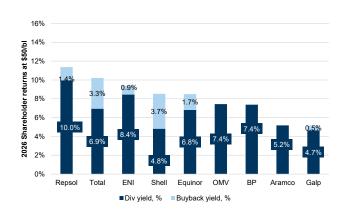
2026E SH returns yield sensitivity for EU Big Oils, %



Source: Goldman Sachs Global Investment Research

Exhibit 5: ...with Total also screening well under \$50/bbl...

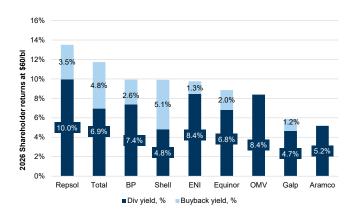
SH returns yield 2026 for Big Oils at different Brent \$50/bbl price, %



Source: Goldman Sachs Global Investment Research

Exhibit 6: ...and \$60/bbl scenario

SH returns yield 2026 for Big Oils at different Brent \$60/bbl price, %



Source: Goldman Sachs Global Investment Research

In a weaker macro environment, we prefer defensive stocks with strong balance sheets, lower sensitivity to oil price and low breakevens, where Shell and Saudi Aramco stand out, with Equinor likely to behave defensively, especially as European gas prices are proving resilient in the near term (although we maintain a negative view for 2026-30). We demonstrate the sensitivity of Big Oils' gearing to different lower oil price assumptions in Exhibit 14 with the EU Big Oils leverage (ND/CE) increasing to 26.2%/24%/21.7% in 2026E in a \$40/50/60/bbl Brent environment, respectively.

We believe Shell is one of the most defensive stocks in our coverage with the lowest breakeven (dividends+buyback) of \$65/bbl in the sector. Shell has one of the strongest balance sheets among our Big Oils coverage, without any hybrids, and no off-balance sheet project financing, as the company continues to deleverage. We believe solid cash flow generation combined with ongoing deleveraging could pave the way for growth in shareholder returns, reaching 12.2/12.5% in 2025/26E, even in a less supportive macro environment. Moreover, Shell's ongoing capital discipline with focus on high return projects stands out, in our view, and makes the company more resistant to lower oil prices. We expect Shell to distribute c.90% of CFO to capital investments and shareholder remuneration in 2025/26E, the lowest percentage in our Big Oils coverage.

At the same time, we view <u>Aramco as the most defensive of the Big Oils</u>, driven by: 1) leading balance sheet strength, with one of the lowest balance sheet gearing levels among global IOCs, which we expect to continue to support the company's commitment to a new dividend policy; and 2) the lowest cost position in the sector coupled with strong ongoing capital discipline and the strongest FCF conversion in the sector, which positions it well for the uncertain environment we see in H1'25. Aramco is now trading at c.16.4x P/E 2025E, or a c.10% discount vs 5y average.

Equinor also screens as defensive, although a lot depends on natural gas prices as the company has the highest exposure to European spot gas prices amongst EU Integrateds. However, Equinor has the strongest balance sheet: for the last two years, Equinor has been the only company with a net cash position amongst EU Oils, having

reached positive net debt as of the end of 2024. Additionally, Equinor has low cash flow sensitivity to oil.

Exhibit 7: Most of the companies in our coverage have a breakeven price below \$60/bl

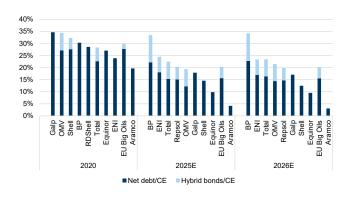
Dividend breakeven, \$/bbl

Dividend breakeven	2025E	2026E	2027E
Shell	36	36	33
Equinor	52	60	62
BP	66	66	67
TotalEnergies	54	55	58
ENI	69	66	64
Repsol	91	80	76
OMV	105	99	100
Galp	72	60	54
EU Integrated Majors	54	54	53
Aramco	98	77	71

Source: Goldman Sachs Global Investment Research

Exhibit 9: The sector has de-geared significantly in the last four years, with Aramco, Equinor and Shell having the strongest balance sheets

Net debt/capital employed and hybrid bonds/capital employed in 2020/2025/2026E



Source: Company data, Goldman Sachs Global Investment Research

Exhibit 8: Shell is one of the most defensive stocks in our coverage with the lowest breakeven (dividends+buyback) of \$65/bbl in the sector

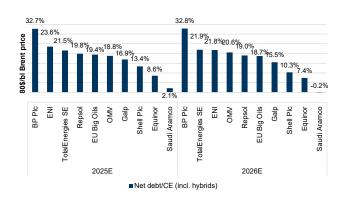
Total return (dividends+buyback) oil price breakeven, \$/bbl

Total return breakeven	2025E	2026E	2027E
Shell	65	64	64
Equinor	89	75	77
BP	83	83	84
TotalEnergies	83	84	86
ENI	80	75	74
Repsol	110	98	94
OMV	105	99	100
Galp	88	74	73
EU Integrated Majors	79	76	76
Aramco	98	77	71

Source: Goldman Sachs Global Investment Research

Exhibit 10: In a weaker macro environment, we prefer defensive stocks with strong balance sheets...

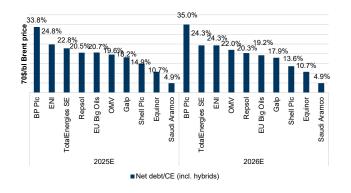
Net debt/CE (incl. hybrids) under 80\$/bl Brent price assumption, %



Source: Goldman Sachs Global Investment Research

Exhibit 11: Shell has one of the strongest balance sheets among our Big Oils coverage...

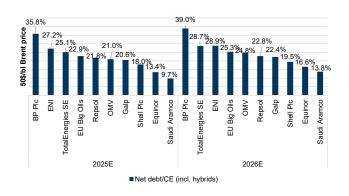
Net debt/CE (incl. hybrids) under 70\$/bl Brent price assumption, %



Source: Goldman Sachs Global Investment Research

Exhibit 13: Aramco has leading balance sheet strength, with the lowest balance sheet gearing level among global IOCs

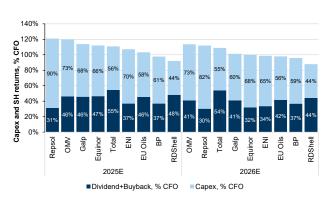
Net debt/CE (incl. hybrids) under 50\$/bl Brent price assumption, %



Source: Goldman Sachs Global Investment Research

Exhibit 15: We expect Shell to distribute c.90% of CFO to capital investments and shareholder remuneration in 2025/26E, the lowest percentage in our Big Oils coverage.

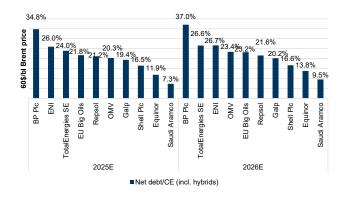
EU Oils capital allocation, % CFO by company



Source: Goldman Sachs Global Investment Research

Exhibit 12: ...without any hybrids, and no off-balance sheet project financing, as the company continues to deleverage

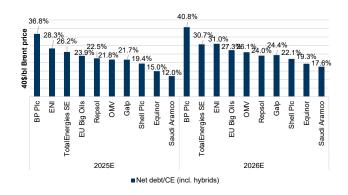
Net debt/CE (incl. hybrids) under 60\$/bl Brent price assumption, %



Source: Goldman Sachs Global Investment Research

Exhibit 14: Equinor also has one of the strongest balance sheets under low oil assumptions

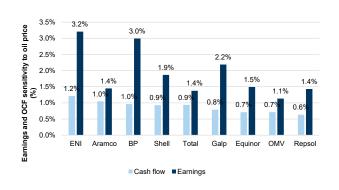
Net debt/CE (incl. hybrids) under 40\$/bl Brent price assumption, %



Source: Goldman Sachs Global Investment Research

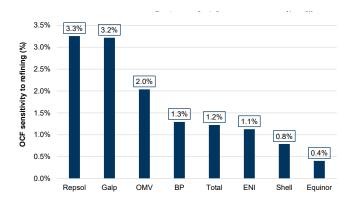
Exhibit 16: Equinor has one of the lowest cash flow sensitivities to oil

Big Oils earnings and OCF sensitivity to oil, %



Source: Goldman Sachs Global Investment Research

Exhibit 17: Big Oils earnings and OCF sensitivity to refining, %



Source: Goldman Sachs Global Investment Research

Exhibit 18: Big Oils valuation on different Brent price

Comp table at \$80/bl	EV/DACF		P/E		FCF y	ield	ND/CE	
Company	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Repsol	3.18	2.97	4.10	3.75	7.7%	12.0%	19.8%	19.0%
Galp	6.10	5.53	12.23	10.72	7.8%	10.1%	16.9%	15.5%
OMV	5.19	5.49	7.45	7.15	11.0%	10.7%	18.8%	20.6%
Equinor	3.49	3.50	5.89	6.37	12.7%	11.5%	8.6%	7.4%
ENI	4.24	3.92	7.04	6.53	11.7%	13.5%	23.6%	21.8%
BP Plc	4.11	4.08	7.45	7.12	15.9%	16.4%	32.7%	32.8%
TotalEnergies SE	4.63	4.47	6.64	6.41	12.4%	13.0%	21.5%	21.9%
Shell Plc	4.03	3.59	7.92	7.27	16.3%	17.6%	13.4%	10.3%
Saudi Aramco	11.59	11.01	14.75	13.93	5.7%	6.3%	2.1%	-0.2%
Average	5.17	4.95	8.16	7.69	11%	12%	17%	17%
Median	4.24	4.08	7.45	7.12	12%	12%	19%	19%

Comp table at \$70/bl	EV/DACF		P/E		FCF y	ield	ND/CE	
Company	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Repsol	3.42	3.26	4.68	4.25	4.6%	8.8%	20.5%	20.3%
Galp	6.62	6.03	14.89	12.76	6.4%	8.7%	18.2%	17.9%
OMV	5.61	6.00	8.27	7.90	8.7%	8.4%	19.6%	22.0%
Equinor	3.83	3.94	6.80	7.50	10.5%	9.1%	10.2%	10.7%
ENI	4.84	4.59	9.35	8.54	8.2%	9.9%	24.8%	24.3%
BP Plc	4.56	4.63	9.85	9.42	12.6%	12.9%	33.8%	35.0%
TotalEnergies SE	5.15	5.08	7.59	7.35	10.1%	10.6%	22.8%	24.3%
Shell Plc	4.51	4.10	9.70	8.86	13.8%	14.9%	14.9%	13.6%
Saudi Aramco	12.96	12.36	16.96	15.89	4.9%	5.4%	4.8%	4.9%
Average	5.72	5.55	9.79	9.16	9%	10%	19%	19%
Median	4.84	4.63	9.35	8.54	9%	9%	20%	20%

Comp table at \$60/bl	EV/DACF		P/E		FCF yield		ND/0	CE
Company	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Repsol	3.70	3.58	5.44	4.91	1.5%	5.5%	21.2%	21.6%
Galp	7.22	6.59	19.03	15.75	5.0%	7.2%	19.4%	20.2%
OMV	6.09	6.59	9.29	8.82	6.3%	6.0%	20.3%	23.4%
Equinor	4.23	4.45	8.05	9.10	8.2%	6.8%	11.9%	13.8%
ENI	5.61	5.41	13.90	12.34	4.7%	6.3%	26.0%	26.7%
BP Plc	5.09	5.28	14.56	13.93	9.3%	9.5%	34.8%	37.0%
TotalEnergies SE	5.78	5.81	8.85	8.62	7.8%	8.2%	24.0%	26.6%
Shell Plc	5.09	4.73	12.50	11.35	11.3%	12.2%	16.5%	16.6%
Saudi Aramco	14.68	14.02	19.96	18.48	4.0%	4.5%	7.3%	9.5%
Average	6.39	6.27	12.40	11.48	6%	7%	20%	22%
Median	5.61	5.41	12.50	11.35	6%	7%	20%	22%

Comp table at \$50/bl	EV/DACF		P/E		FCF y	ield	ND/CE	
Company	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Repsol	4.02	3.94	6.49	5.81	-1.6%	2.3%	21.8%	22.8%
Galp	7.92	7.25	26.37	20.58	3.6%	5.8%	20.6%	22.4%
OMV	6.65	7.28	10.60	10.00	4.0%	3.7%	21.0%	24.8%
Equinor	4.69	5.05	9.86	11.58	5.9%	4.4%	13.4%	16.6%
ENI	6.60	6.48	27.08	22.25	1.2%	2.7%	27.2%	28.9%
BP Plc	5.74	6.08	27.85	26.71	6.0%	6.1%	35.8%	39.0%
TotalEnergies SE	6.55	6.71	10.61	10.40	5.5%	5.7%	25.1%	28.7%
Shell Plc	5.80	5.49	17.59	15.80	8.8%	9.5%	18.0%	19.5%
Saudi Aramco	16.87	16.12	24.24	22.10	3.1%	3.6%	9.7%	13.8%
Average	7.20	7.15	17.85	16.14	4%	5%	21%	24%
Median	6.55	6.48	17.59	15.80	4%	4%	21%	23%

Comp table at \$40/bl	EV/DACF		P/E		FCF y	ield	ND/CE	
Company	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Repsol	4.38	4.36	8.05	7.10	-4.7%	-1.0%	22.5%	24.0%
Galp	8.76	8.01	42.92	29.69	2.2%	4.4%	21.7%	24.4%
OMV	7.31	8.08	12.34	11.53	1.7%	1.4%	21.8%	26.1%
Equinor	5.24	5.78	12.72	15.91	3.6%	2.1%	15.0%	19.3%
ENI	7.94	7.90	530.12	112.81	-2.3%	-0.9%	28.3%	31.0%
BP Plc	6.54	7.07	319.72	323.68	2.8%	2.6%	36.8%	40.8%
TotalEnergies SE	7.53	7.85	13.24	13.13	3.2%	3.3%	26.2%	30.7%
Shell Plc	6.70	6.45	29.64	25.95	6.2%	6.8%	19.4%	22.1%
Saudi Aramco	19.77	18.84	30.85	27.47	2.2%	2.7%	12.0%	17.6%
Average	8.24	8.26	111.07	63.03	2%	2%	23%	26%
Median	7.31	7.85	29.64	25.95	2%	3%	22%	24%

Source: Goldman Sachs Global Investment Research

Exhibit 19: 12-month price targets, implied upside and key risks to our views and PTs Pricing as of the market close of 6 April, 2025

		Currency	Target Price	Current Price	Potential upside	Rating	Methodology (applied to 2026E cash flow unless otherwise indicated)	
	ВР	р	530	371	43%	Buy	5.3x EV/DACF	Lower oil and gas prices or exploration success than we expect, negative surprise to growth or capex
	BP ADR	US\$	40	28	41%	Buy	5.3x EV/DACF	Lower oil and gas prices or exploration success than we expect, negative surprise to growth or capex
	ENI	€	17	13	30%	Buy		Lower oil prices and refining margins; ramp up issues in Kashagan, downstream restructuring failure
	Equinor	NKr	270	253	7%	Sell		Higher oil and gas prices than we expect, better than expected cost efficiency outcome and production
	Galp	€	21	14	46%	Buy	SOTP	Lower oil prices or less exploration success than we expect, negative surprise to growth or capex
EU Integrated Oils	ому	€	42	44	-4%	Neutral	5.5x EV/DACF	Lower/Higher oil prices/refining margins or exploration success than we expect, worse/better than expected cost efficiency outcomes or value realised from proposed asset sale/swaps
	RD/Shell A	€	44	30	49%	Buy	4.95x EV/DACF	Lower oil prices and refining margins, negative surprise to growth or capex
	RD/Shell A ADR	US\$	92	64	43%	Buy	4.95x EV/DACF	Lower oil prices and refining margins, negative surprise to growth or capex
	Repsol*	€	16	11	48%	Buy	4.5x EV/DACF	Lower oil prices or refining margins than we expect or negative surprise to growth or capex or distributions to shareholders
	TotalEnergies	€	64	53	21%	Neutral	5.6x EV/DACF	Lower/Higher oil prices and refining margins; ramp up issues/acceleration in projects under development
	Saudi Aramco	SR	35	26	33%	Buy	19x PE	Lower oil prices, FX risk due to peg of SAR to US\$, geopolitical risks.
					33%			

^{*}denotes on Conviction List

Source: Factset, Company data, Goldman Sachs Global Investment Research

8 April 2025 10

Disclosure Appendix

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We, Michele Della Vigna, CFA, Anastasia Shalaeva, Yulia Bocharnikova and Quentin Marbach, hereby certify that all of the views expressed in this report accurately reflect our personal views about the subject company or companies and its or their securities. We also certify that no part of our compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report.

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GS Factor Profile

The Goldman Sachs Factor Profile provides investment context for a stock by comparing key attributes to the market (i.e. our universe of rated stocks) and its sector peers. The four key attributes depicted are: Growth, Financial Returns, Multiple (e.g. valuation) and Integrated (a composite of Growth, Financial Returns and Multiple). Growth, Financial Returns and Multiple are calculated by using normalized ranks for specific metrics for each stock. The normalized ranks for the metrics are then averaged and converted into percentiles for the relevant attribute. The precise calculation of each metric may vary depending on the fiscal year, industry and region, but the standard approach is as follows:

Growth is based on a stock's forward-looking sales growth, EBITDA growth and EPS growth (for financial stocks, only EPS and sales growth), with a higher percentile indicating a higher growth company. **Financial Returns** is based on a stock's forward-looking ROE, ROCE and CROCI (for financial stocks, only ROE), with a higher percentile indicating a company with higher financial returns. **Multiple** is based on a stock's forward-looking P/E, P/B, price/dividend (P/D), EV/EBITDA, EV/FCF and EV/Debt Adjusted Cash Flow (DACF) (for financial stocks, only P/E, P/B and P/D), with a higher percentile indicating a stock trading at a higher multiple. The **Integrated** percentile is calculated as the average of the Growth percentile, Financial Returns percentile and (100% - Multiple percentile).

Financial Returns and Multiple use the Goldman Sachs analyst forecasts at the fiscal year-end at least three quarters in the future. Growth uses inputs for the fiscal year at least seven quarters in the future compared with the year at least three quarters in the future (on a per-share basis for all metrics).

For a more detailed description of how we calculate the GS Factor Profile, please contact your GS representative.

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Across our global coverage, we examine stocks using an M&A framework, considering both qualitative factors and quantitative factors (which may vary across sectors and regions) to incorporate the potential that certain companies could be acquired. We then assign a M&A rank as a means of scoring companies under our rated coverage from 1 to 3, with 1 representing high (30%-50%) probability of the company becoming an acquisition target, 2 representing medium (15%-30%) probability and 3 representing low (0%-15%) probability. For companies ranked 1 or 2, in line with our standard departmental guidelines we incorporate an M&A component into our target price. M&A rank of 3 is considered immaterial and therefore does not factor into our price target, and may or may not be discussed in research.

Quantum

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Disclosures

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