



# Prescriptive Analytics and Optimization

Veterans Analytics Course

Sept 16-17, 2020

Provided by: CANA Advisors

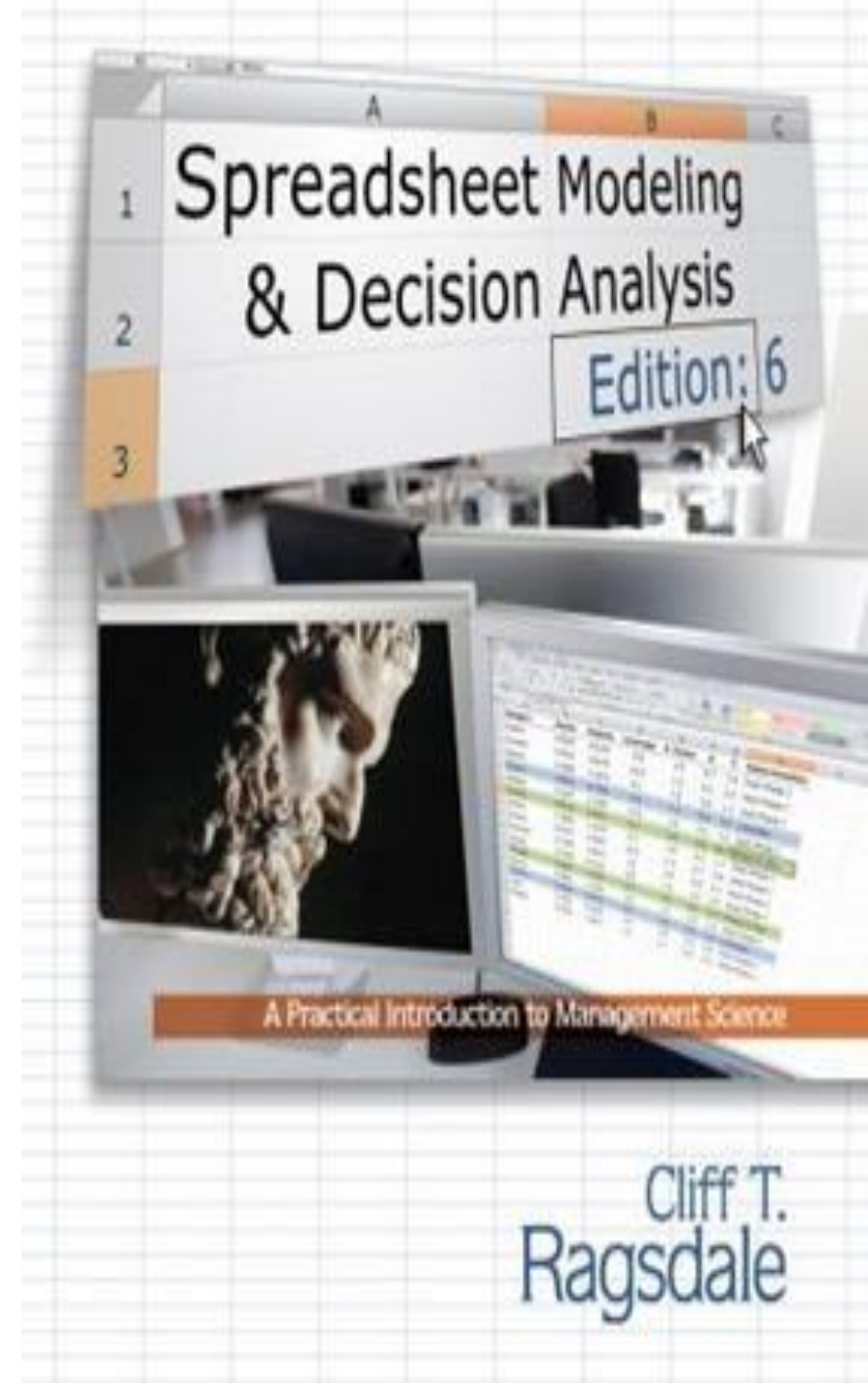


# Prescriptive Analytics

Intro to prescriptive analysis, use cases and sample applications

# Reference

Cliff T. Ragsdale. 2012. Spreadsheet Modeling and Decision Analysis (6th. ed.). South-Western Thomson Learning.



ThriftBooks. "Spreadsheet Modeling and Decision... Book by Cliff T. Ragsdale." ThriftBooks. Accessed August 27, 2020. [https://www.thriftbooks.com/w/spreadsheet-modeling-and-decision-analysis-with-cd-rom-and-microsoft-project-2003-120-day-version\\_cliff-ragsdale/254394/](https://www.thriftbooks.com/w/spreadsheet-modeling-and-decision-analysis-with-cd-rom-and-microsoft-project-2003-120-day-version_cliff-ragsdale/254394/).

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# So far...

## ► Descriptive Models (ex. Simulation)

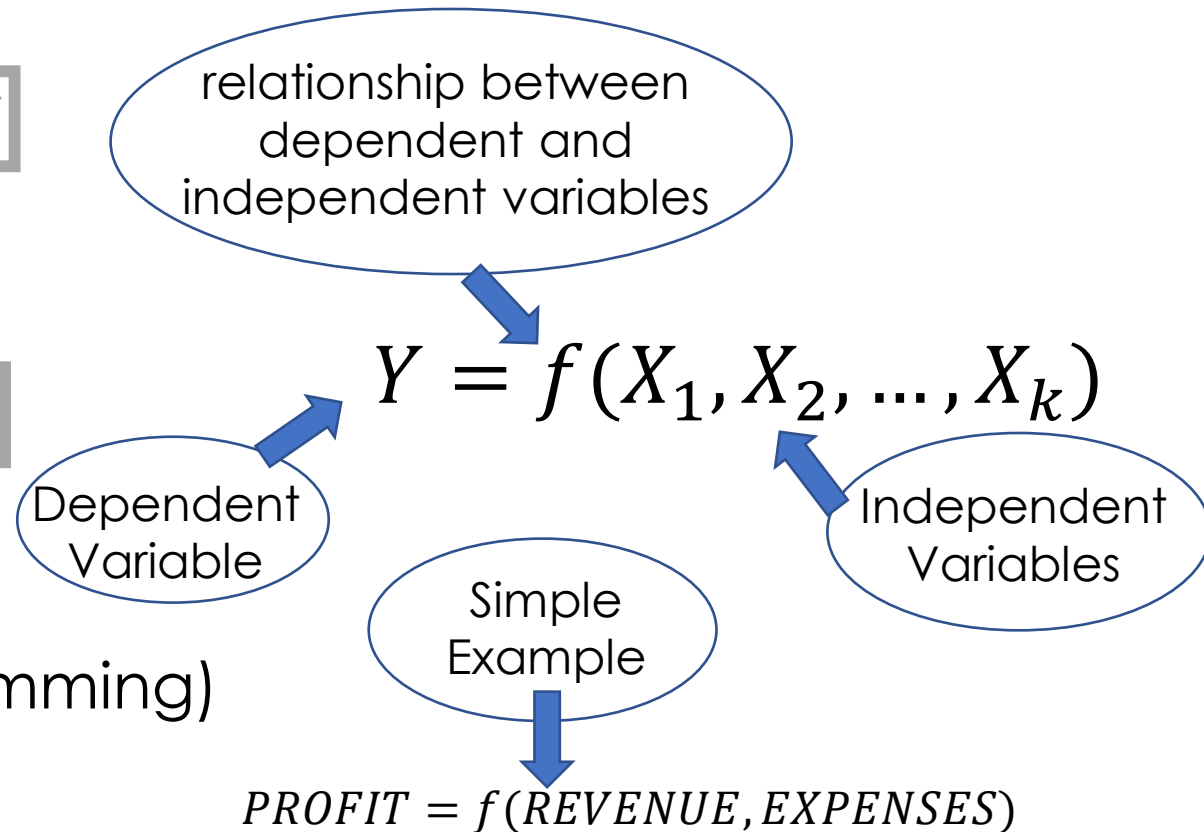
- Known functional relationship
- Independent variable values uncertain

## ► Predictive Models (ex. Regression)

- Unknown functional relationship
- Independent variable values known

## ► Prescriptive Models (ex. Linear programming)

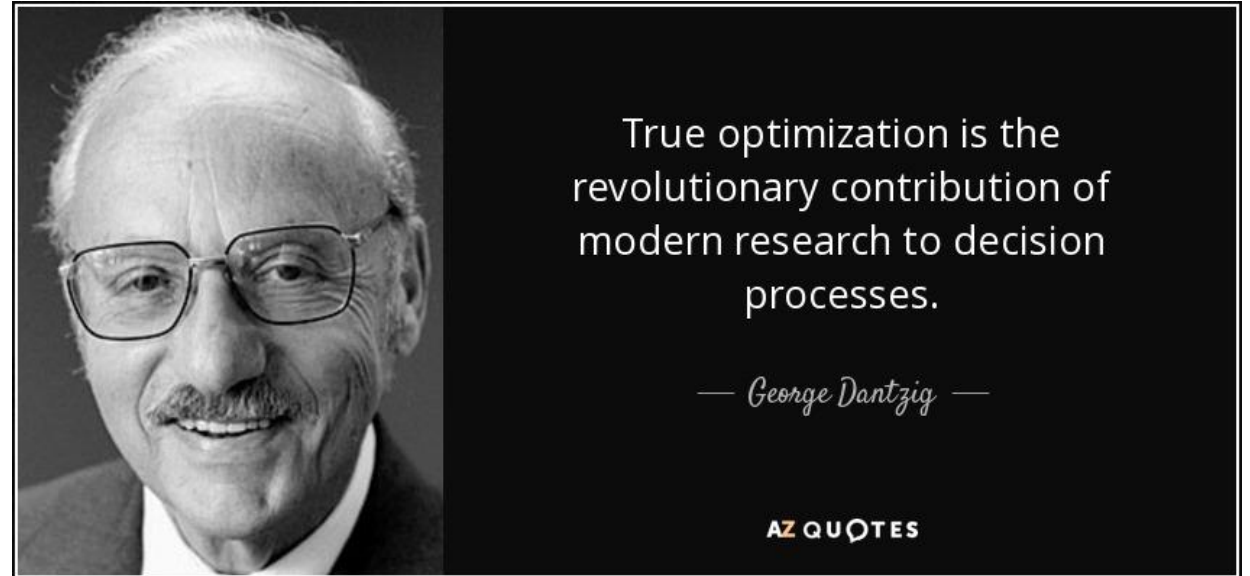
- Known functional relationship
- Independent variable values known



Select a model technique that fits the problem. Prescriptive models tell the decision maker what to do

# Prescriptive Examples

- ▶ Product Mix Production
- ▶ Manufacturing Circuits
- ▶ Warehousing/Logistics
- ▶ Financial Planning
- ▶ Google Maps/Route Planning
- ▶ Minimizing Cost
- ▶ Limited Time
- ▶ Limited Resources



Prescriptive models tell the decision maker what to do, decision makers want the **OPTIMAL** solution

# UPS's ORION

- ▶ Started in 2008, ten-year refinement
- ▶ Penalizes left turns
- ▶ Saves millions of gallons of fuel each year and avoids emissions equivalent to over 20,000 passenger cars.
- ▶ Heart of UPS My Choice® services

"Our basic routines were already good and allowed us to save about 85 million miles a year. When we put Orion on top of those, it shaved off an extra 100 million miles, and the savings got up to 185 million miles a year"



CNN, Jacopo Prisco. "Why UPS Trucks Never Turn Left." CNN. Accessed August 27, 2020. <https://www.cnn.com/2017/02/16/world/ups-trucks-no-left-turns/index.html>.  
———. "Why UPS Trucks Never Turn Left." CNN. Accessed August 27, 2020. <https://www.cnn.com/2017/02/16/world/ups-trucks-no-left-turns/index.html>.

Unsplash. "Photo by Who?Du!Nelson on Unsplash." Accessed August 27, 2020. <https://unsplash.com/photos/4WioHGG7K2o>.  
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# The Optimization Model

Decision Variables, Constraints, Objectives

# Optimization Elements

► **Decisions variables:**  $X_1, X_2, \dots, X_k$

► **Constraints:**

► Less than or equal

	LHS	RHS
► Less than or equal	$f(X_1, X_2, \dots, X_k)$	$\leq b$
► Greater than or equal	$f(X_1, X_2, \dots, X_k)$	$\geq b$
► Equal to	$f(X_1, X_2, \dots, X_k)$	$= b$

► Greater than or equal

► Equal to

► **Objective:**

$MAX \text{ (or } MIN): f(X_1, X_2, \dots, X_k)$

Optimization problems involve three elements: decision variables, constraints and the objective. Can also have more than one objective (multi-objective problems).



# Mathematical Formulation

*MAX (or MIN):*  $f_0(X_1, X_2, \dots, X_k)$

Subject to:

$$f_l(X_1, X_2, \dots, X_k) \leq b_l$$
$$f_k(X_1, X_2, \dots, X_k) \geq b_k$$
$$f_m(X_1, X_2, \dots, X_k) = b_m$$

Each functional relationship can be different as can the values on the right-hand side (RHS). Art and science to formulate.

# As an Aside

- ▶ Different programming techniques exist for different problems, i.e. non-linear programming, integer programming, mixed-integer programming, networks
- ▶ We will only be covering Linear Programming today!

# USMC Engine Example Problem

- ▶ Contract for a highly efficient engine to outfit two different vehicles (Orange and Blue) of which it has a plethora
- ▶ USMC receives engine and under an existing maintenance contract installs the engine into the two different vehicles
- ▶ USMC will only receive 200 engines during the next production cycle
- ▶ Main difference between the two models is the amount of labor and rubber material each model requires
  - Orange vehicles use 9 hours of labor and 12 feet of rubber material
  - Blue Vehicles use 6 hours of labor and 16 feet of rubber material
- ▶ Maintenance contract only has 1566 labor hours and 2,880 feet of rubber material available for the next production cycle
- ▶ USMC estimates cost avoidance savings of \$350 for each Orange and \$300 for each Blue vehicle

How many of each vehicle model should be outfitted?

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# Formulate Problem

- 1) Understand the problem
- 2) Identify the decision variables, what fundamental decision must be made?
- 3) State the objective function as a linear combination of the decision variables
- 4) State the constraints as linear combinations of the decision variables
- 5) Identify any upper or lower bounds on the decision variables

# Formulate Problem Con't

- 1) **Understand the problem:** How many Orange and Blue to request to maximize cost avoidance savings, while using no more than 200 engines, 1566 labor hours and 2,880 feet of rubber material.
- 2) **Identify the decision variables,** what fundamental decision must be made: How many Orange and Blue vehicles to request be made, so let's represent: *Orange as  $X_1$*  and *Blue as  $X_2$*
- 3) **State the objective function** as a linear combination of the decision variables:  $MAX\ 350X_1 + 300X_2$

# Formulate Problem (Cont.)

- 4) State the constraints as linear combinations of the decision variables:
  - a) Engine:  $1X_1 + 1X_2 \leq 200$
  - b) Labor:  $9X_1 + 6X_2 \leq 1,566$
  - c) Rubber Material:  $12X_1 + 16X_2 \leq 2,880$
  
- 5) Identify any upper or lower bounds on the decision variables
  - a)  $X_1 \geq 0$
  - b)  $X_2 \geq 0$

# Formulate Problem (Cont.)

$$MAX: \quad 350X_1 + 300X_2$$

$$\begin{aligned} \text{Subject to:} \quad & 1X_1 + 1X_2 \leq 200 \\ & 9X_1 + 6X_2 \leq 1,566 \\ & 12X_1 + 16X_2 \leq 2,880 \\ & X_1 \geq 0 \\ & X_2 \geq 0 \end{aligned}$$

Goal is to maximize cost avoidance savings by determining the values for  $X_1$  and  $X_2$  that maximizes the objective while simultaneously satisfying all constraints

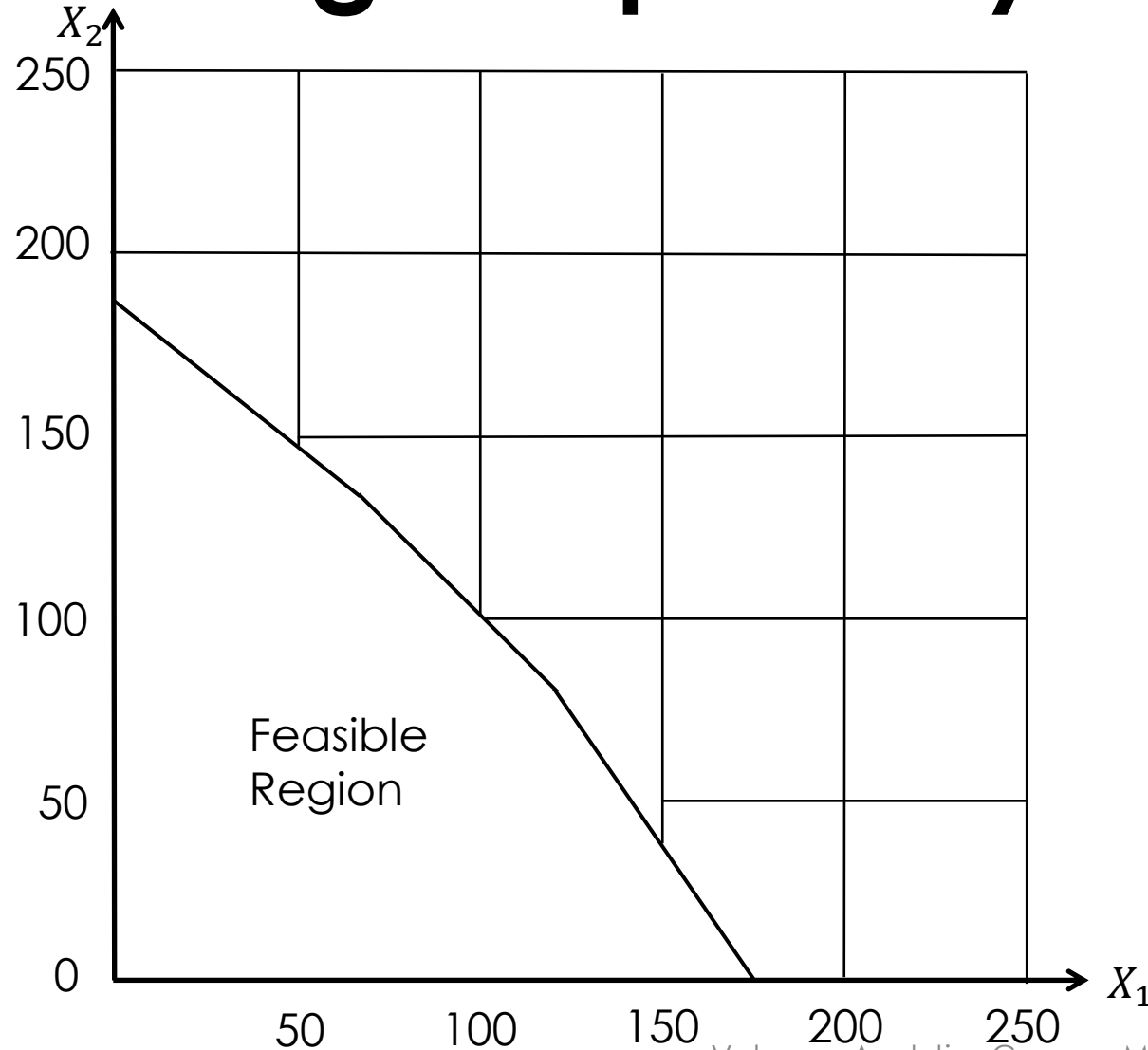




# Linear Programming

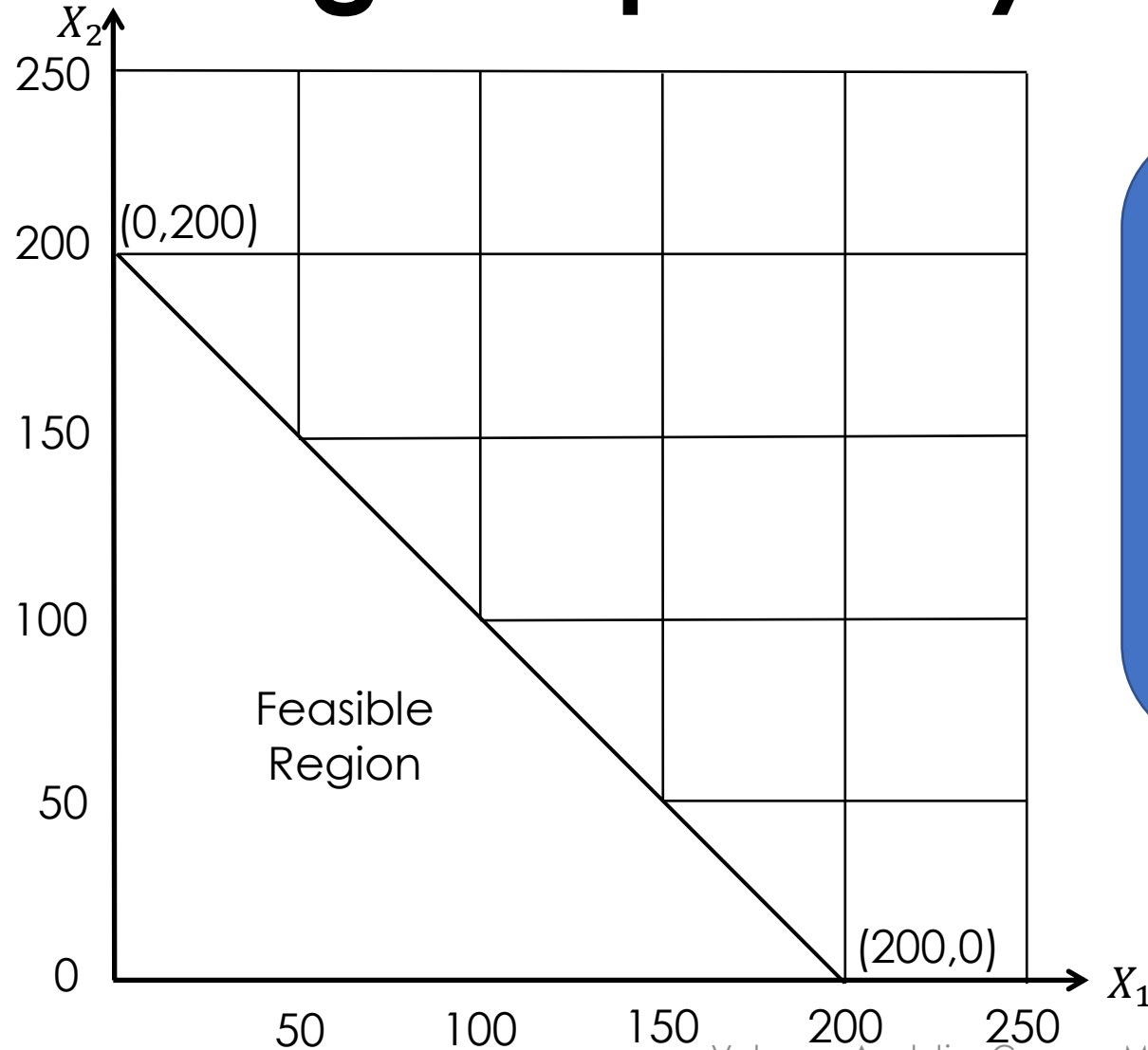
Solving Graphically

# Solving Graphically



Uses linear objective function and linear constraints to solve by determining feasible region, the area where values satisfy all constraints

# Solving Graphically



Plot the First Constraint's  
boundary lines

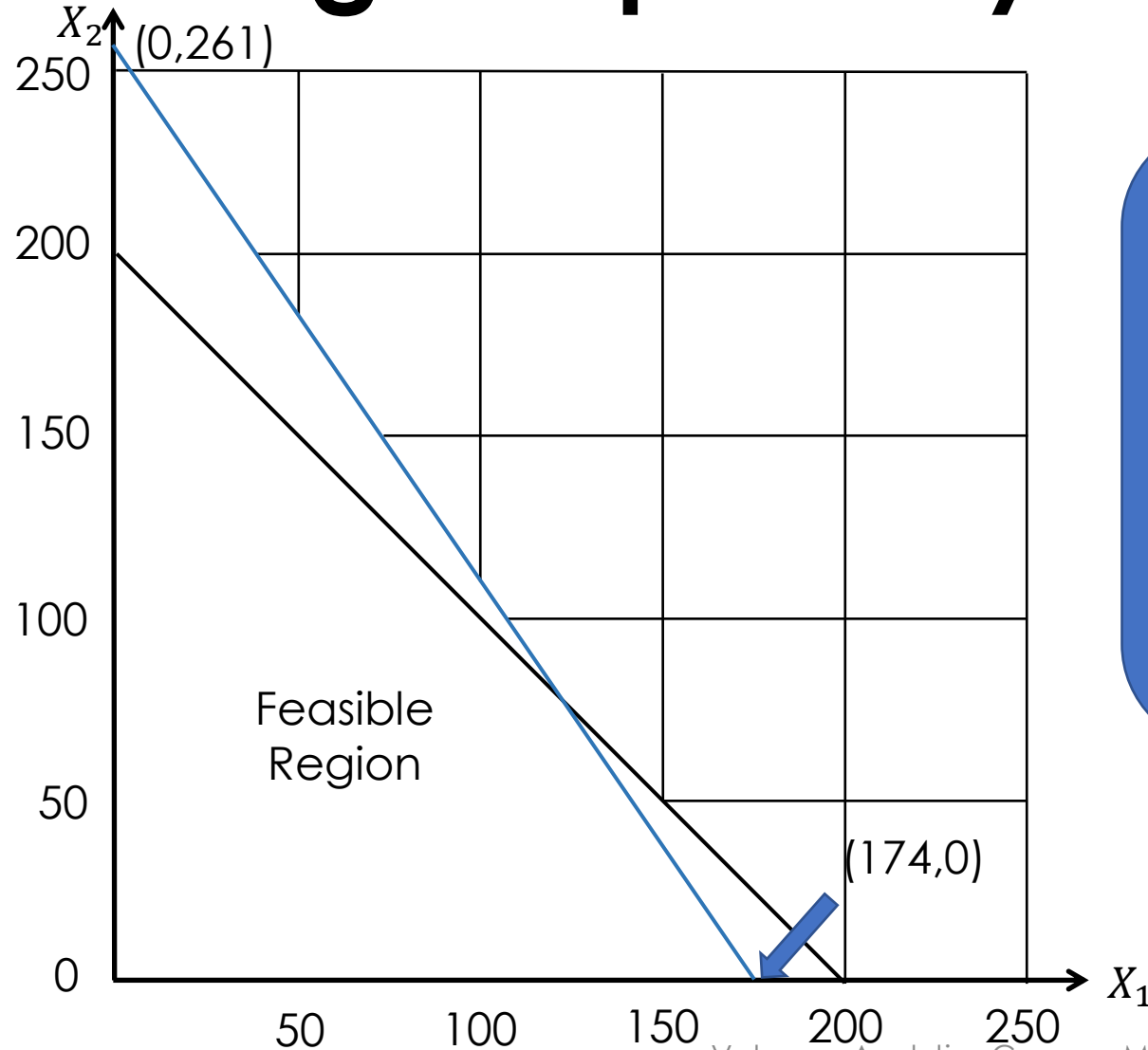
$$1X_1 + 1X_2 = 200$$

and determine which side of  
boundary satisfies the constraint

$$1X_1 + 1X_2 \leq 200$$

(test point  $(0,0)$ )

# Solving Graphically

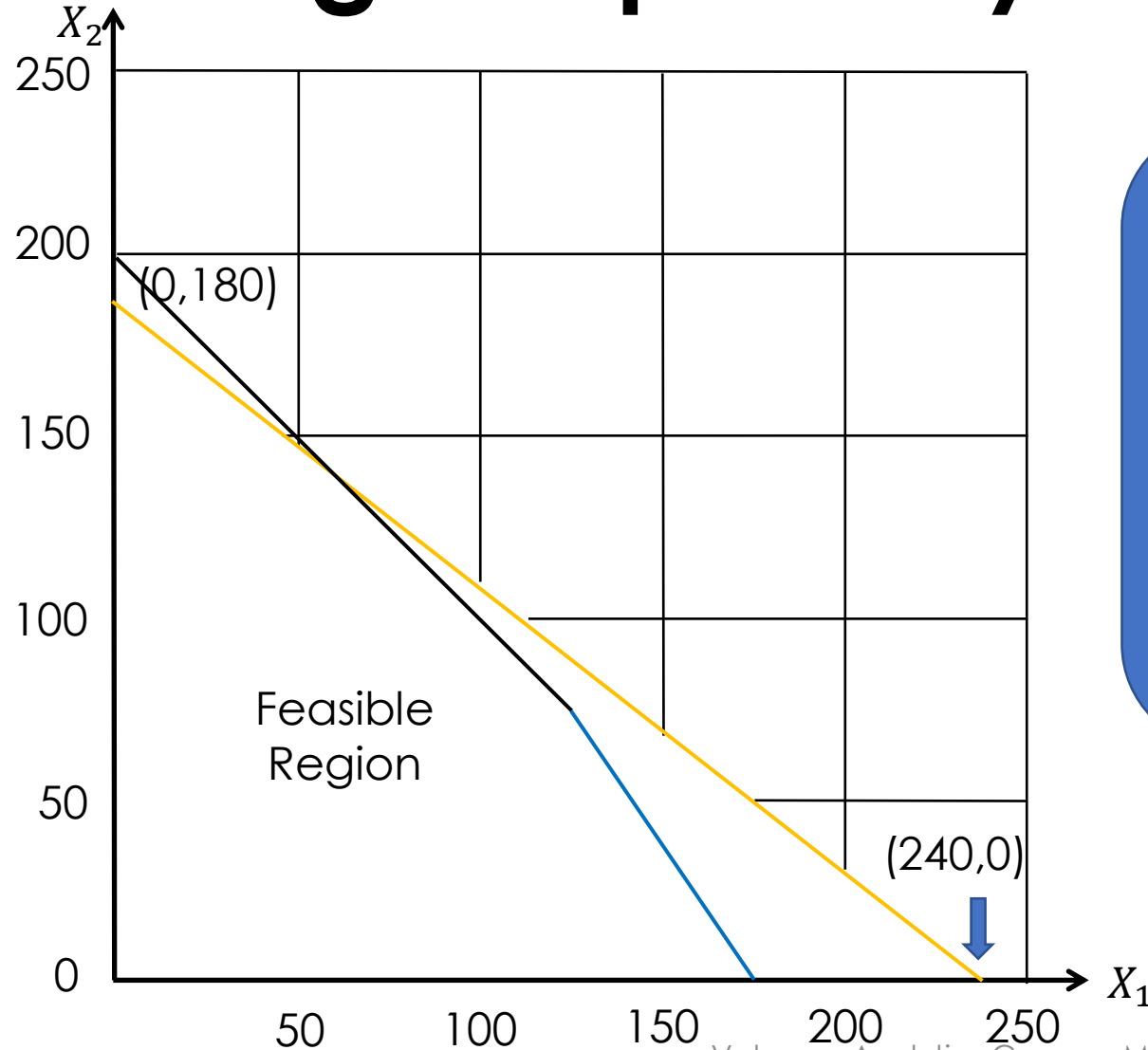


Plot the Second Constraint's  
boundary lines

$9X_1 + 6X_2 = 1,566$   
and determine which side of  
boundary satisfies the constraint

$9X_1 + 6X_2 \leq 1,566$   
(test point  $(0,0)$ )

# Solving Graphically

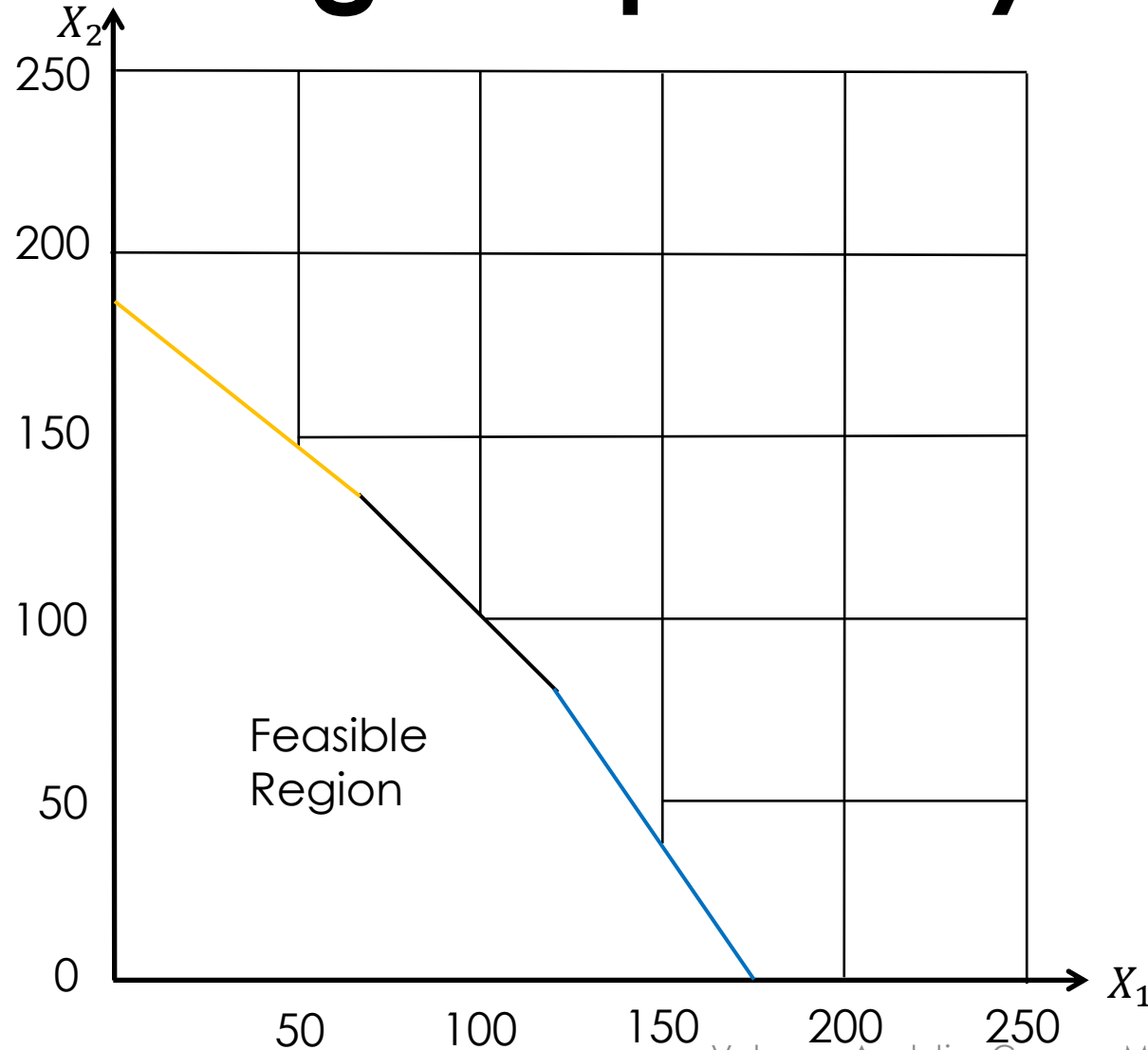


Plot the Third Constraint's  
boundary lines

$12X_1 + 16X_2 = 2,880$   
and determine which side of  
boundary satisfies the constraint

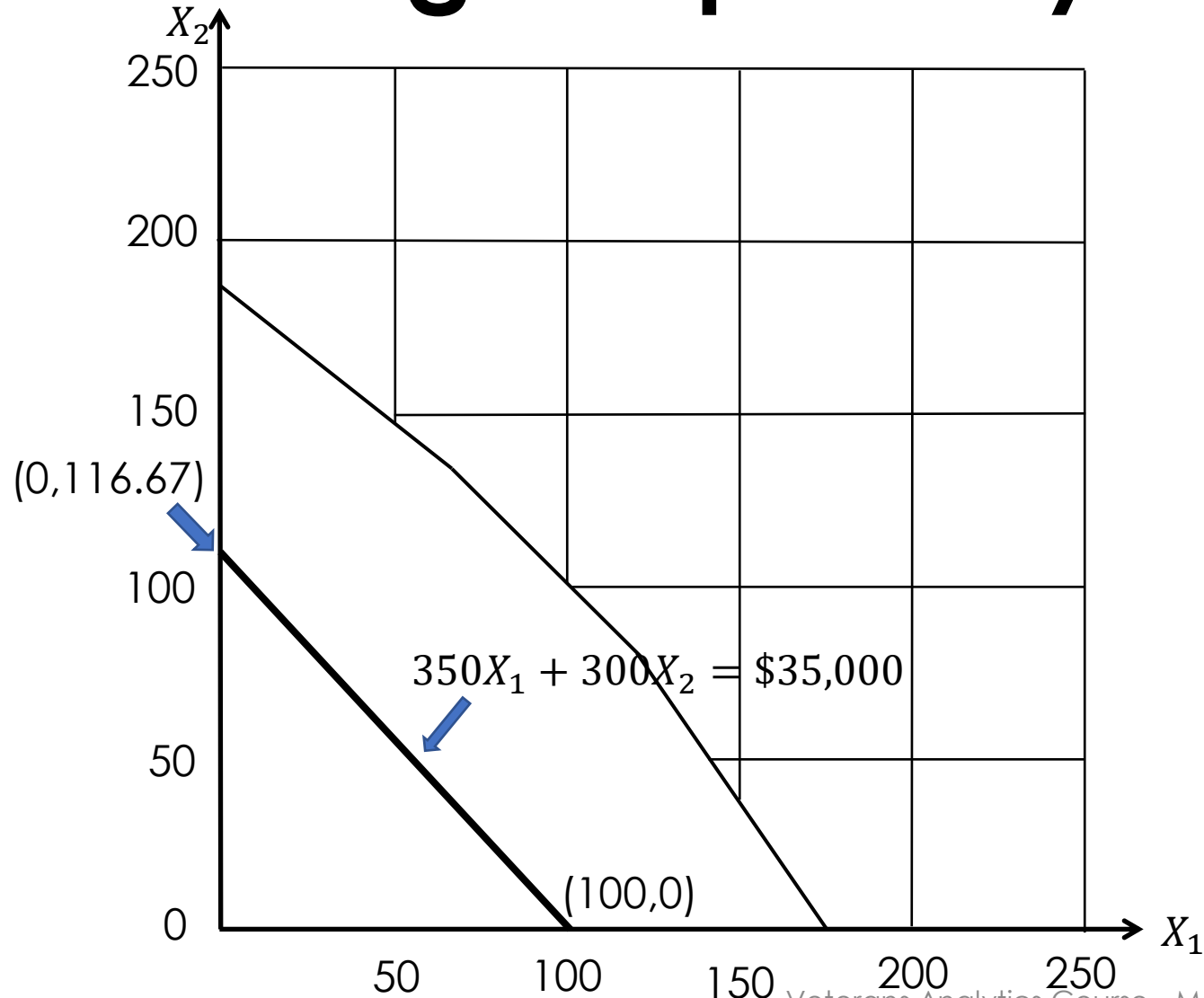
$12X_1 + 16X_2 \leq 2,880$   
(test point  $(0,0)$ )

# Solving Graphically



Plot the Objective Function to find solution, if optimal solution exists for finite objective function, will occur where boundary lines intersect

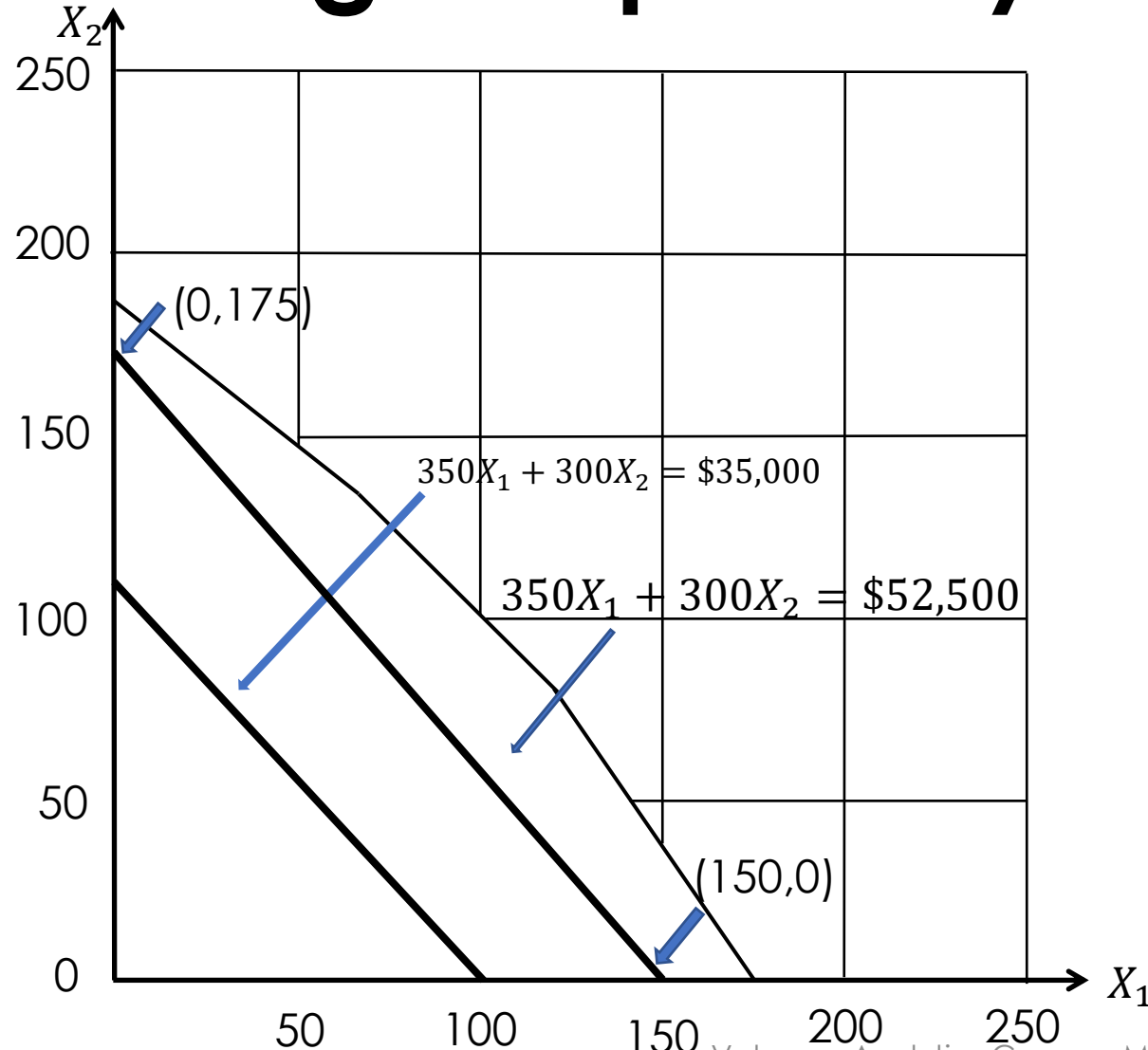
# Solving Graphically



Plot the Objective Function to find solution, if optimal solution exists for finite objective function, will occur where boundary lines intersect, try when objective is equal to \$35,000

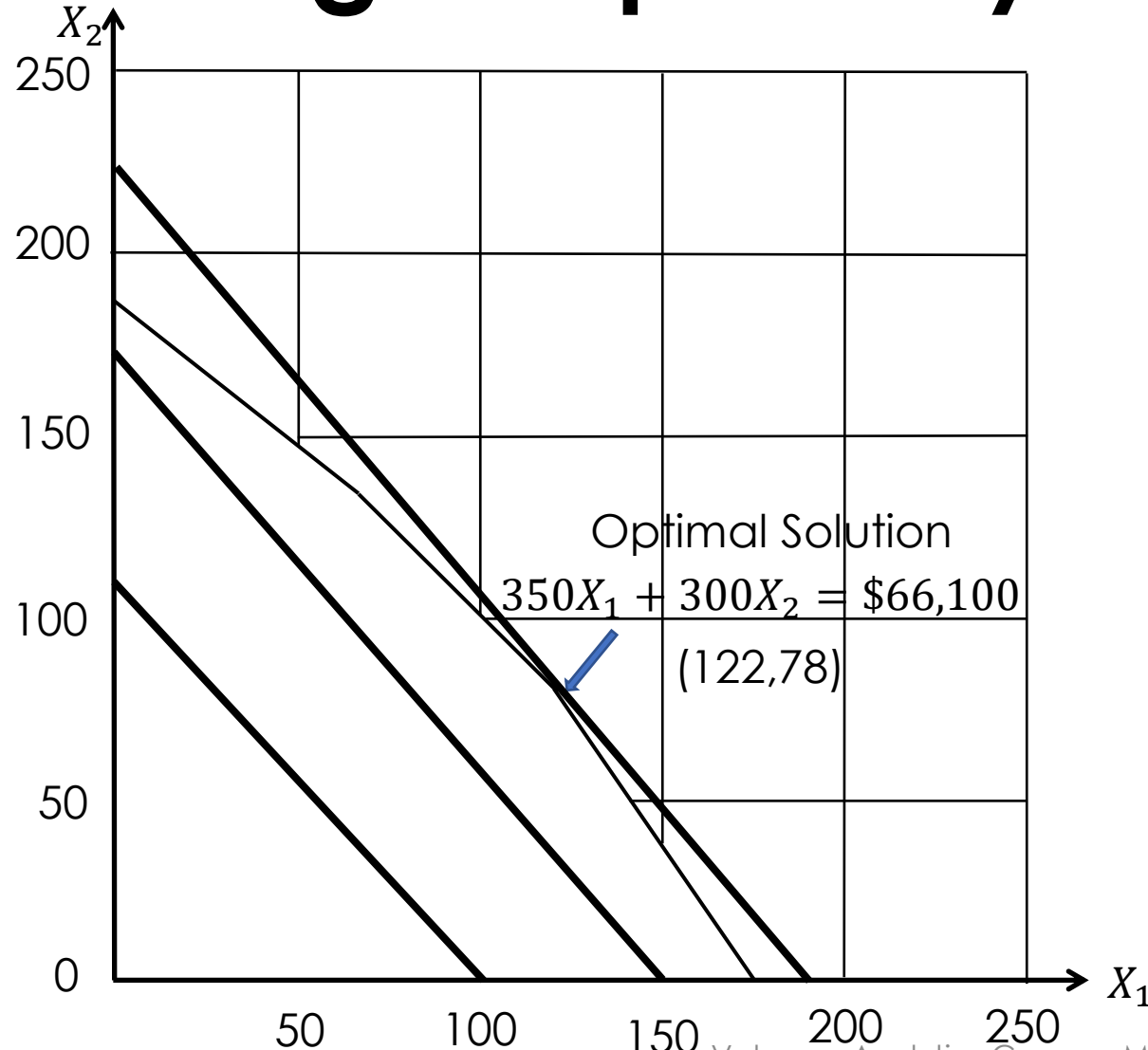


# Solving Graphically



Plot the Objective Function to find solution, if optimal solution exists for finite objective function, will occur where boundary lines intersect, try when the objective is equal to \$52,500

# Solving Graphically



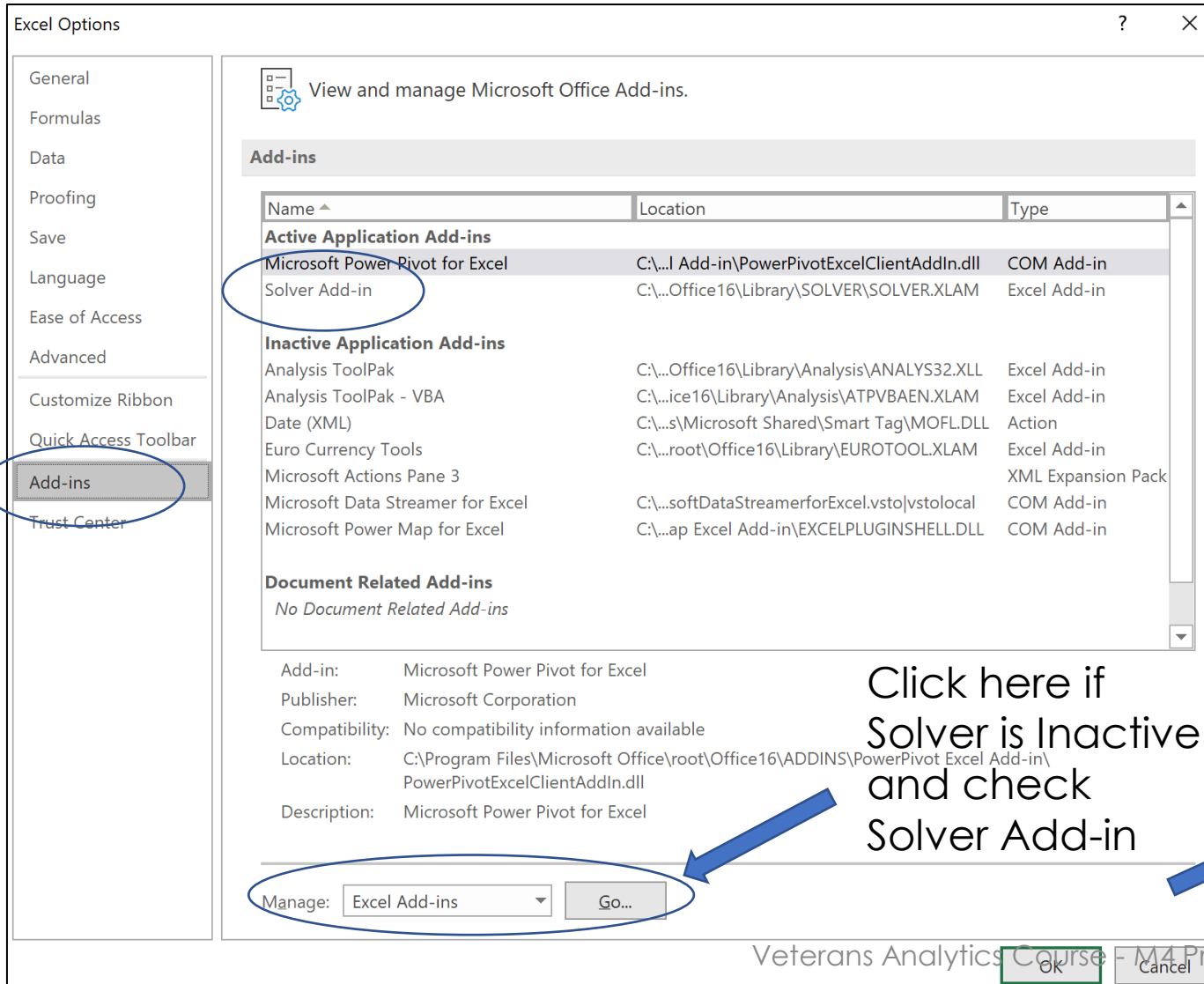
Plot the Objective Function to find solution, if optimal solution exists for finite objective function, will occur where boundary lines intersect



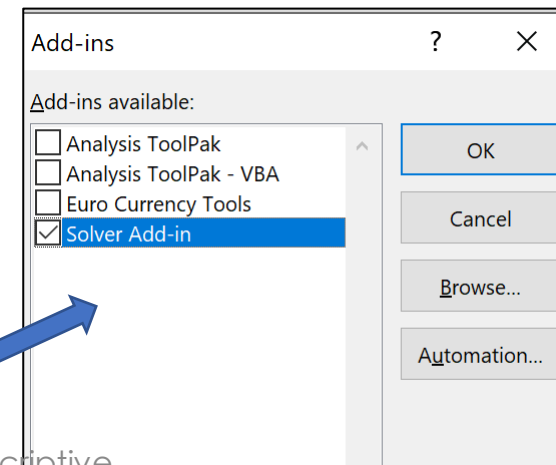
# Practical Excel Example

USMC Orange and Blue Vehicle Production

# Ensure Solver is active



- ▶ File, Options, Add-ins to verify Solver is active
- ▶ If inactive, go to Manage Excel Add-Ins and click Go to enable Solver



# Demonstration

# Case Study

## Grocery delivery application

Individuals place order through an app

Variety of retailers

Pickers in store (full time or part)

Delivery

## Metrics

Availability

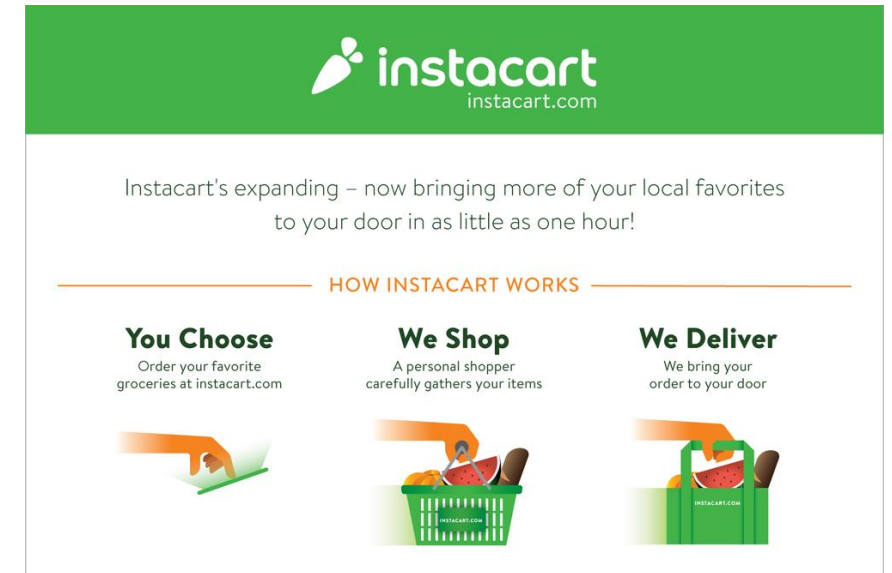
Idleness

Unmet Demand

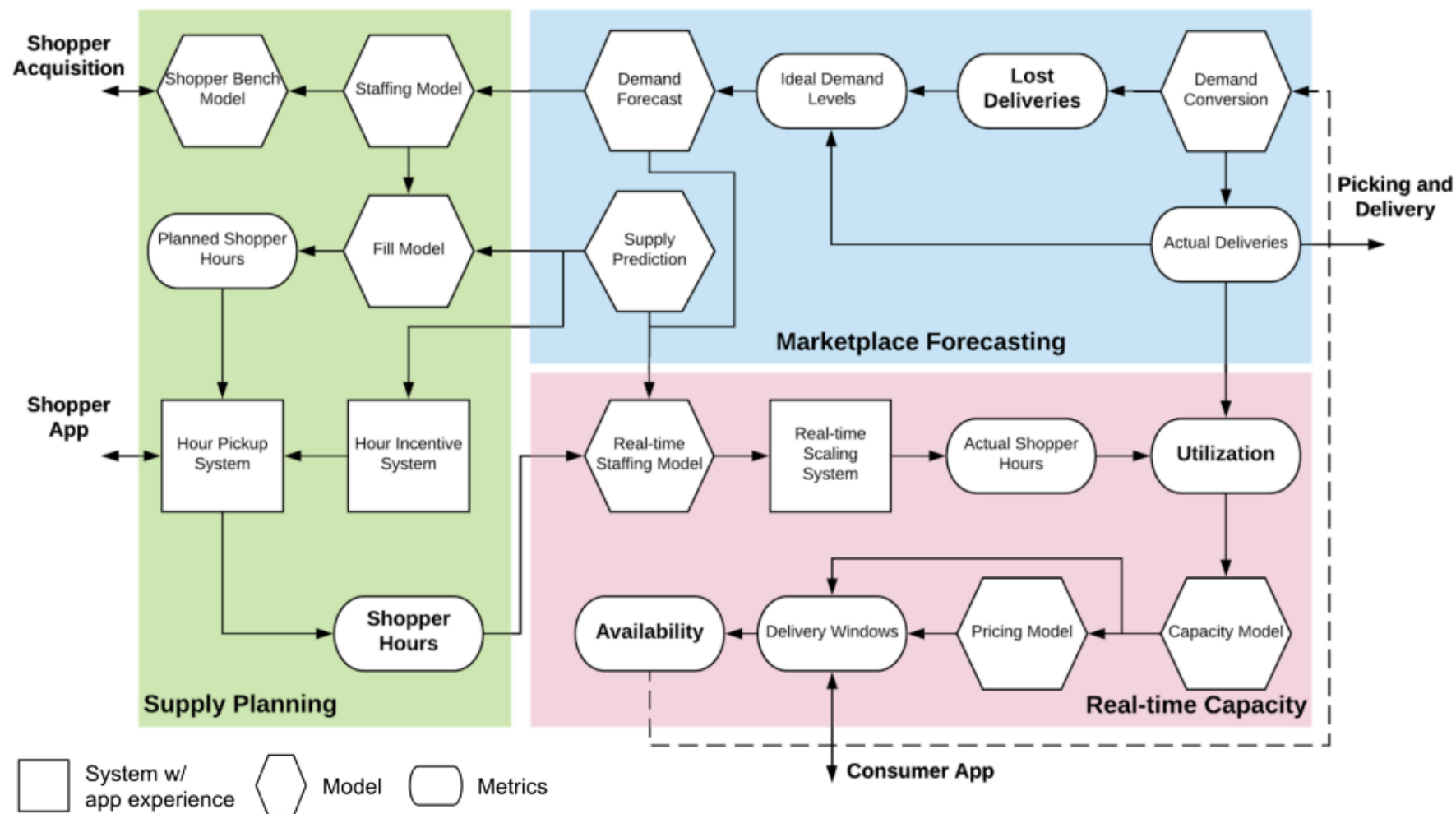
## Discussion -

How would you begin to formulate an optimization model for this system?

What approach(es) are appropriate?



# Case Study



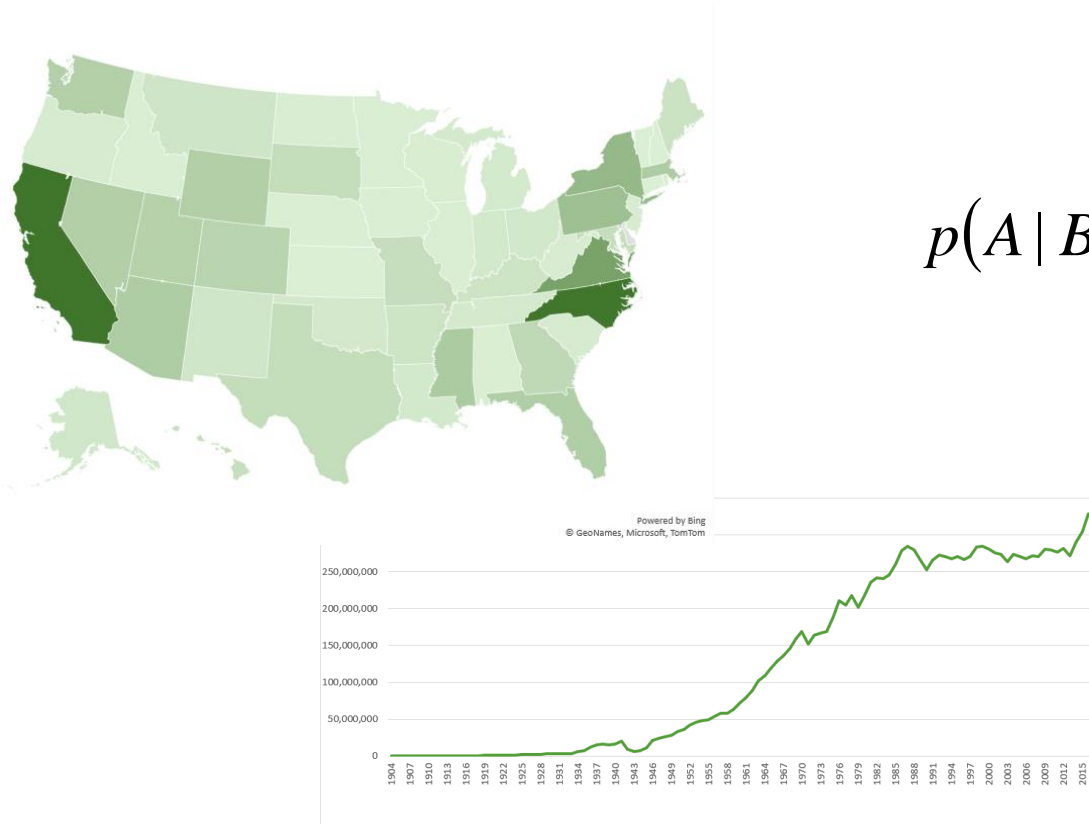




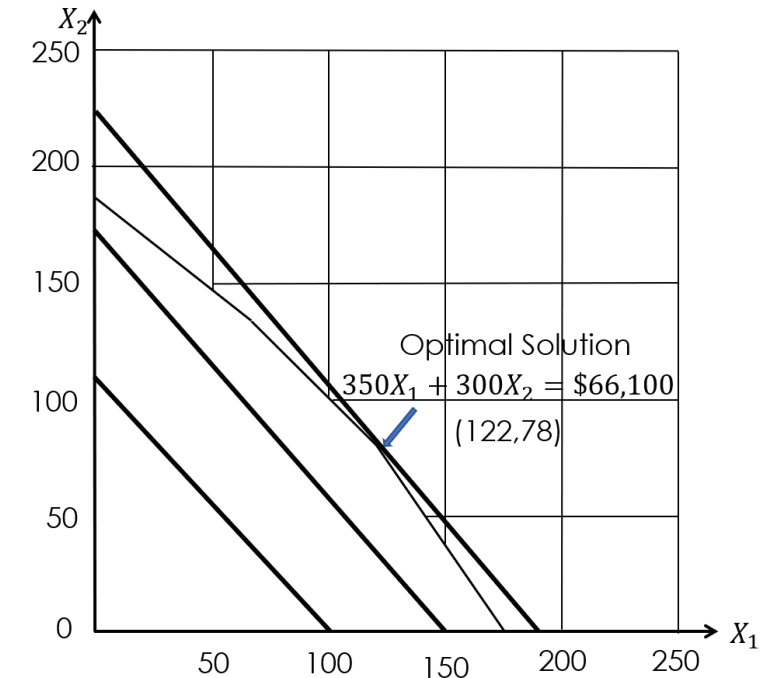
**Thank you and stay curious!**

# Course Wrap-up

- ▶ A look back at what we've explored in this class:



$$p(A|B) = \frac{p(A \cap B)}{p(B)}$$



# What's next?

We've shared a sample of analytics applications. Where do you go from here?

- ▶ Check out local meetups on Meetup.com
- ▶ Explore upcoming conferences and events from professional societies like MORS and INFORMS
- ▶ Build your online portfolio! Kaggle, TidyTuesday, and Challenge.gov are great places to find inspiration
- ▶ Lifelong learning
- ▶ Find your Analytics Superpower!

**Expand your influence, connections, skills**



# VETERANS IN ANALYTICS PANEL DISCUSSION

September 17, 2020 – 6:00 pm EDT



**John Alexander  
Harris**  
Full-Stack Data  
Scientist  
Boxelder Analytics



**Randi VanNyhuis**  
Commercial  
Intelligence Manager  
The Walt Disney  
Company



**Joshua Wilson**  
Corporate  
Relationship Manager  
America's Warrior  
Partnership



**Dan Hudson**  
Chief Technology  
Officer | Chief Data  
Scientist  
ReefPoint Group LLC



**Jerome Dixon**  
Senior  
Operations  
Research Analyst  
CANA Advisors