

May 9, 2009



Orientation Agenda

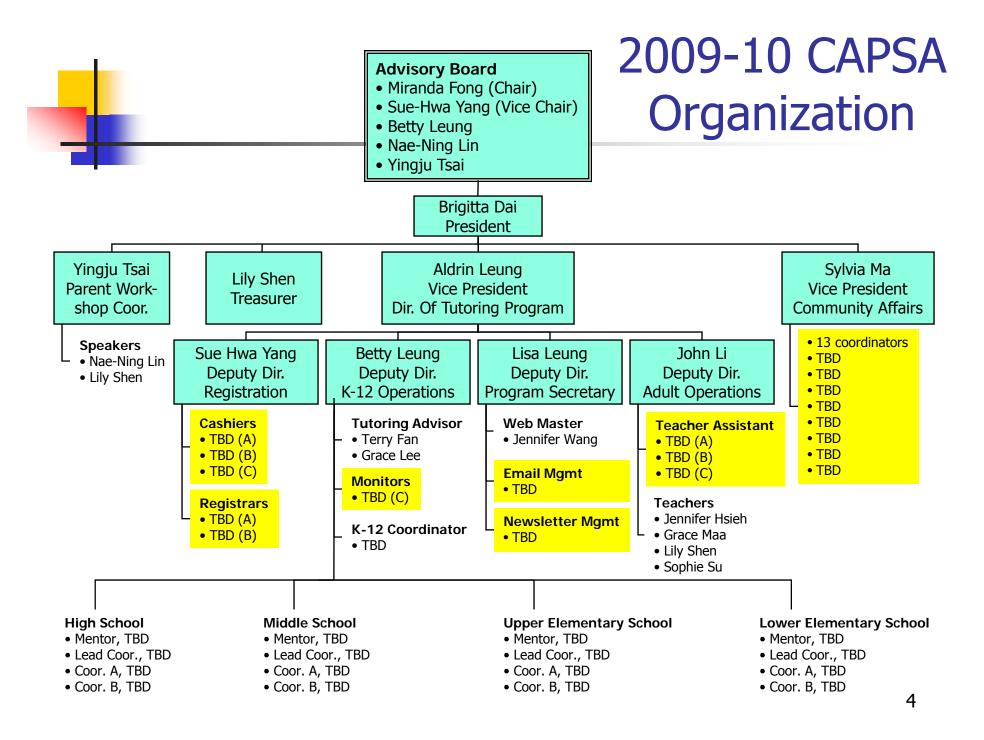
- Self introduction
- Missions of CAPSA & tutoring program
- Coordinator
 - Roles and responsibilities
 - Major events & operational schedule
- Volunteer
 - Basic requirements
 - Different positions
 - Roles and responsibilities
- Questions and answers



CAPSA Missions & Activities

CAPSA missions:

- To present education issues and needs to Montgomery County Public Schools, Maryland (MCPS)
- To promote cross-cultural understanding in Montgomery County, Maryland
- To mobilize and utilize resources to enhance the multicultural environment in MCPS and Montgomery County
- To provide assistance to new immigrant and needy families in adjusting their lives to the Montgomery County educational system
- Primary activities (100% supported by volunteers):
 - Tutoring program
 - Parent workshops
 - Cultural display & paper cutting
 - Interaction with MCPS Division of ESOL/Bilingual Programs





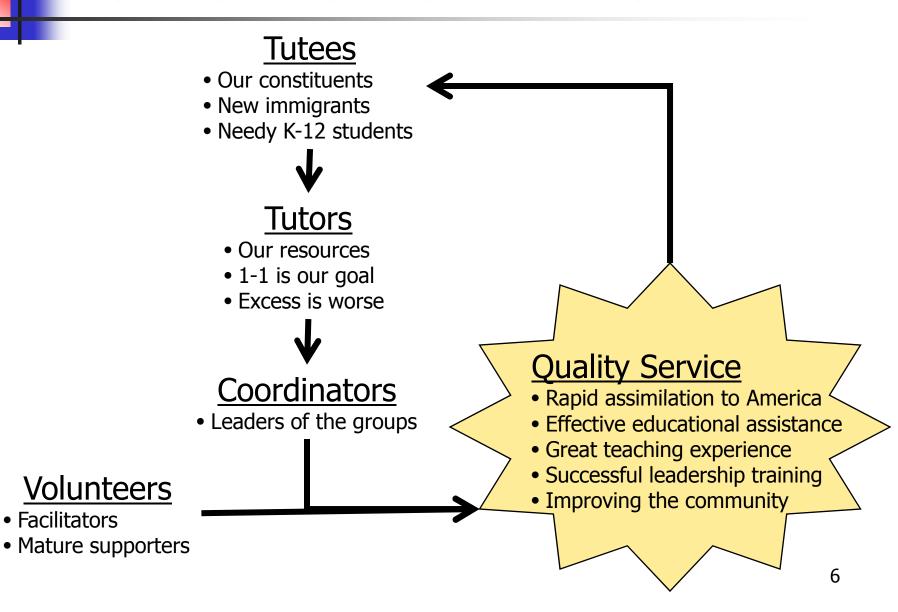
CAPSA Tutoring Program Missions

- Provide tutoring services to new immigrants and needy students
- Share experience with new immigrant families in Montgomery County in adjusting to the society
- Provide community service and leadership opportunities to qualified high and middle school students
- Present educational issues and needs to Montgomery County Public Schools



Facilitators

How to Attain Our Missions





Roles & Responsibilities

- Basic requirements
- Leadership
- Communications
- Tutors qualification & interview
- Tutees & parents interview
- Tutor-tutee match up
- Site preparation & clean up
- Attendance check
- Tutor training
- Monitoring teaching performance
- Dealing with problems
- Additional duties for lead coordinators
- Teamwork
- Other ways you can help



Basic Requirements for Coordinators

- Participate in all tutoring sessions except when formal SAT/ACT exams conflict. There are up to 3 excused absences
- Do not socialize with other coordinators and friends
- Inform deputy director (K-12) and lead coordinator as soon as possible regarding absences
- Arrive no later than 9:50 am
- Sign-in and wear nametag on the lapel upon arrival
- Contact tutors/tutees for emergency announcements, e.g. closure due to inclement weather; a phone tree will be established
- Each coordinator will need to volunteer an extra 2-3 hours to participate in paper cutting and/or cultural decoration
- Duties extending beyond the CAPSA tutoring sessions
 - Necessary paperwork (e.g. recommendations, agendas, presentations, etc.)
 - Assess and identify teaching material
 - Master of Ceremony (MC)
 - Newsletter support



Leadership 101

- Power comes with responsibilities
 - Understand that your actions affect a larger audience than just yourself
 - Assess consequence before any action
- Be responsive to management's requests
 - Partnership with director, deputy directors and other adult volunteers
 - Ask for clarification whenever you have doubts
- Pay attention to your performance
 - Timeliness On schedule
 - Quality of services Continuous improvement
 - Cost conscious Rarely involves coordinators
- Leadership by example
 - Organization is key to maintaining order
 - Be positive role models for tutors and tutees to earn their respect



Leadership 101

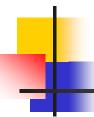
- Support members of your group
 - Listen and assess their ideas for improvement
 - Recognize their achievements
 - Fight for their interests within reasons and along CAPSA missions
- Make use of additional resources
 - Mentors & adult volunteers, material and rules & regulations
 - Be ready to ask for management support
- Stay objective
 - Make decision on facts not personal relationship
 - Be consistent regardless of friendship, age and grade
- Leadership goal
 - Get the best out of everyone in your group
 - Maximize performance Again Time/Quality/\$ (TQM)



- Mentors will minimize their interference to maximize your leadership performance opportunities – do not abuse the opportunities
- Need responsive but simple email acknowledgement for online communications – like a "Got it" or "Thanks" reply
- Establish a good relationship with your mentor a valuable resource
- Monitor due dates on the coordinator operations schedule a handy time mgmt & reminder tool
- By 11:00 am, provide the communication folder and sign-in books to the front desk
 - Attendance record, weekly matchup list & coordinator checklist
 - New tutor/tutee application forms, if any
 - Tutor/tutee withdrawal
 - Request of missing nametags or placards
 - Your anticipated absence or late arrival
 - Unexcused absence follow-up record
 - Other issues
- Communicate and acquire help from adult volunteers Don't put yourself in a difficult situation alone; remember that CAPSA is a group effort.
- Distribute important notices make a note of those absent from the session and redistribute the notice to them as soon as they return.



- Check all basic requirements for a tutor
 - At least 7th grade with latest GPA ≥ 3.20 & either an average or current English grade of B or above
 - No sport, talent, or extracurricular activity that will conflict with CAPSA tutoring schedule
 - Available immediately with no expected prolonged absence
- Check fluency in Mandarin/Cantonese and a solid comprehension of English grammar
- Explain attendance requirements
 - Contact lead coordinator as soon as possible for absences
 - On time arrival at 10 am
- Ask:
 - Reason they want to be a tutor
 - Experience as a tutor and a leader
 - Level of commitment
 - Strengths & weaknesses, including subject(s) on which they excel
 - How they would handle certain tutoring scenario, e.g. no homework
- Make decision Accept, waiting list, refer to other groups, or recommend rejection to K-12 deputy director (Always take detailed notes on each potential tutor – e.g. outgoing, introverted, enthusiastic, passive, etc.)



Tutee/Parent Interview

- Check ages at least 5 or older
- Try and gauge discipline level of tutee by talking to him/her
- Identify language ability (Speak? Read? Write?)
- Identify subjects/areas that need help
- Consult tutees' parents for young tutees
- Explain attendance requirements
 - No sport, talent, or extracurricular activity that will conflict with CAPSA tutoring schedule
 - On time arrival at 10 am
 - Contact lead coordinator as soon as possible ahead for absences
 - If tutee is late, a consistent tutor is not guaranteed
- Explain importance to provide updates on change of address and phone number
- Make decision Accept, refer to other program, waiting list, or recommend rejection to K-12 deputy director (Also making sure to take detailed notes – special needs, personality & concerns)



Tutor-Tutee Match up

- Base it on tutee requirements, capabilities of the tutor and tutee/parental preference
- Preferably maintain the same tutor-tutee pair
- Change match-up if a pair does not work out
- Require that both tutors & tutees arrive by 10 am
- Assign each tutee a tutor regardless of match up list by 10:05 am
- By mid-October, create a match-up roster with names, grade and phone numbers of tutors and tutees
- Prepare an updated roster in February



Site Preparation & Clean Up

Before each session

- Each coordinator responsible for taking items for the group out of the CAPSA cabinet in the back room
 - Nametags, placards & stationary
 - Supplemental reading materials and workbooks
- Prepare for the assigned seats for tutors/tutees in the group
- Prepare the sign-in books for the group

After each session

- Remind tutors/tutees to pick up excess paper, trash, etc.
- Return items back to the CAPSA cabinet
- Clean up leftover items and litter



Attendance Check

- Arrive on time to monitor tutor/tutee sign-in
- Draw lines on sign-in books at 10, 10:05 and 10:15 am (end line)
- Issue late notices to late arrivals
- Update attendance record weekly
- Identify and report any chronically late tutors/tutees
- Call those with unexcused absences and complete Unexcused Absence Follow-Up Record. Follow up again if unable to reach the person during session. If necessary ask mentor for help.
- Distribute and collect tutor and tutee records
- Review completeness of all record sheets and signed off service hours



- All tutors should join the training held on 9/19/09 at 9:25-9:55 am
- Coordinator need to conduct new tutor training if the tutor misses the group training on 9/19/09
- Most tutors are earnest but inexperienced; they may make numerous mistakes, but they are eager to learn and it is the coordinator's responsibility to teach them
- Use available tutor training material from front desk and teaching material from tutoring advisor
- Use shadowing if necessary only with good tutor and avoid doubling friends together
- Continuously gauge their teaching skills by walking around
- Offer help by example



Monitor Teaching Performance

- Review tutor and tutee records for potential problems
- Walk around the group area unless you are busy on other assignments
 - Ensure smooth operations of the group
 - Get to know all tutors and tutees very well personality, style, ability, knowledge, attitude, behavior and skills
 - Constantly assess effectiveness of each tutor-tutee pair
 - Guide tutors on proper teaching approach and methods
 - Offer or seek additional help for tutors
 - Arrange instant assistance from other tutors with specialized capabilities, e.g. Cantonese, French, Biology, etc.
- Don't wait until the formal tutor/tutee evaluation to monitor teaching performance
- Acquire mentor/monitor/tutoring advisor assistance if necessary
- Identify materials & resources for tutors
 - Label supplemental reading materials & workbook with group ID
 - Compile new teaching materials or homework assignments
 - Organize workbooks and other educational materials
- Participate in tutoring in case of tutor shortage



Dealing with Problems

- Socializing group
 - Implement assigned seating to separate them into different areas
- Unruly or off task tutors/tutees
 - Verbal warning
 - Issue problem sheet
 - Notify mentor for help
- Tutees without homework
 - Ask tutees if it helps to bring their textbooks from school
 - Provide reading material, workbooks, magazines and newspaper articles
 - Advise tutor to bring/prepare additional assignments
- Tutor/tutee withdrawn from the program contact them to identify reason & report to the deputy director
- Chronic situations hold conference with them and include mentor and/or deputy director if necessary
- Chronically tardy and frequently absent tutors/tutees
 - Verbal warning
 - Letter sent home detailing the extent of the lateness and absences



Additional Duties for Lead Coordinators

- Responsible for the operations of the entire group
- Interview new tutors
- Assist mentor to interview new tutees/parents
- Assign work and balance workload among coordinators in the group
- Train new coordinators and tutors
- Coordinate with other groups in tutor sharing
- Chair coordinator meetings
 - 1st meeting Lead coordinators of the UES & LES
 - 2nd meeting Lead coordinators of the MS & HS
- Maintain, assess and restock teaching material
- Report progress and problems of for the group at coordinator meetings
- Contact unexcused absent tutors and tutees



- Lead Coordinators are experienced coordinator
- Lead Coordinators needs to divide workload among coordinators and give each one opportunities to learn all coordinator functions
- Work with coordinators in other groups when sharing excess tutor resources and reading materials
- Teamwork is key

Sample Division of Work

Lead Coordinator

Coordinator 1

(Coord. A in A-week, Coord. B in B-week)

Coordinator 2

(Coord. B in A-week, Coord. A in B-week)

Set Up Area

Welcome Tutors/Tutees & Match up

- Monitor tutoring activity
- Evaluate new tutees
- Interview/train new tutors
- Coordinate with other groups in tutor sharing
- Contact unexcused absences
- Receive and record excused absences
- Issue problem/absence/late notice
- Distribute any relevant announcements
- Organize workbooks and other educational materials
- Identify materials & resources for tutors
- Review completeness of tutor and tutee record sheets

- Monitor tutor and tutee sign-in
- Distribute yellow late notice
- Monitor tutoring activity
- Check attendance
- Write up Match Up List
- Distribute any relevant announcements
- Identify materials & resources for tutors
- Distribute and collect tutor and tutee record sheets
- Assist other coordinators as needed

- Monitor tutoring activity
- Monitor tutor performance and train tutors
- Monitor area and assist tutors
- Organize workbooks and other educational materials
- Identify materials & resources for tutors
- Tutor upon tutor shortage
- Assist other coordinators as needed

Work with tutors & tutees to clean up tutoring area and put away materials and clean up trash in entire perimeter. Also, inquire if the adult volunteers require assistance

A weeks: September 19, 2009 – January 16, 2010

B weeks: January 23, 2010 – May 22, 2010



Other Ways You Can Help

- Bring in your old books/workbooks (appropriate and in good-condition)
- Recruit fellow classmates who you believe to be responsible and qualified
- Help promote CAPSA in your community so that other newly immigrated/in-need families can join the program
- Take note of anything that needs replacing and alert front desk (e.g. pencils, crayons, etc.)
- Don't be afraid to share your ideas



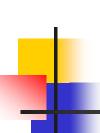
Major Events

- Annual award ceremony May 16 (All arrive by 9:15 am)
- Coordinator/volunteer workshop August 30, at 1:30 pm 5 pm
- Registration September 12 (All arrive no later than 9:30 am)
- First Tutoring Session September 19 (All arrive no later than 9:10 am)
- Distribute match-up roster October 24
- 1st coordinator meeting November 14 (All arrive by 9:15 am)
- Holiday party December 19 (All arrive by 9:15 am)
- Distribute updated match-up roster Feb. 6, 2010
- 2nd coordinator meeting February 20, 2010 (All arrive by 9:15 am)
- Newsletter article due from all coordinators April 24, 2010
- New coordinator selection April 2010
- Coordinator/volunteer orientation May 15, 2010
- Annual award ceremony May 22, 2010 (All arrive by 9:15 am)

Operational Schedule

2/20/102nd coordinator meeting - 9:15 am to 10 amCoordinators & volunteers3/13/10Distribute unsigned MCPS SSL activity verification form to all seniorsProgram director3/20/10Distribute signed MCPS SSL activity verification form to all seniorsProgram director4/10/10Complete and turn in 2nd tutor/tutee evaluation forms to the director for reviewLead coordinatorsTurn in tutor & tutee records to the director for reviewLead coordinators4/16/10Email recommendations for 2009-2010 coordinator applicantsLead coordinators4/24/10Nominate outstanding tutors and tutees attendance & achievement awardeesLead coordinators5/1/10Distribute unsigned MCPS SSL activity verification form to all coordinators and tutorsProgram director5/8/10Collect and turn in all MCPS SSL forms with student information completedCoordinators5/15/10Prepare a list of tutor/coor. who will not join the tutoring program on 5/22/10 and their accrued hours by 11 amLead coordinatorsTurn in tutor & tutee records for reviewLead coordinators5/22/10Annual award ceremony - 11 am to 12:45 pm, setup @ 9:15 amCoordinators & volunteersDistribute signed MCPS SSL activity verification formProgram director	Date	Description	Responsible Person(s)
Working Lunch on tutor/tutee selections - 12-1 pm at Robert Frost Middle School 9/13/09 Complete entering applicant data into Excel file and turn in all files/forms to the director by 12 noon Lead Coordinators 9/14/09 Send tutor acceptance /waitlist letters by mail 9/15/09 Contact admitted tutors by 9 pm Lead Coordinators 9/19/09 Tutor Training -9:25 am to 9:55 am, setup @ 9:10 am Program director 10/17/09 Email draft match-up rosters for review (will provided template in Excel format) Lead coordinators 10/24/09 Distribute match-up rosters to all tutors and tutees 11/7/09 Email draft agenda for 1st coordinator meeting for review (Chaired by LES /UES Group Leads) ES groups lead coordinators 11/14/09 Ist coordinator meeting - 9:15 am to 10 am 12/6/09 Distribute unsigned MCPS SSL activity verification form to all coordinators and tutors 12/12/09 Collect and turn in all MCPS SSL toms with student information completed by 11 am Coordinators Prepare a list of tutors/coor: who will not join the tutoring program on 12/19/09 and their accrued hours by 11 am Complete and turn in 1st tutor/tutee evaluation forms to the director for review Lead coordinators Turn in tutor & tutee records for review Lead coordinators 1/2/19/09 Distribute revised match-up rosters for review Lead coordinators 1/2/19/09 Distribute revised match-up rosters to all tutors and tutees 1/30/10 Draft revised match-up rosters to all tutors and tutees 1/30/10 Distribute revised match-up rosters to all tutors and tutees 1/30/10 Distribute revised match-up rosters to all tutors and tutees 1/30/10 Distribute revised match-up rosters to all tutors and tutees 1/30/10 Distribute unsigned MCPS SSL activity verification form to all seniors 1/30/10 Distribute unsigned MCPS SSL activity verification form to all seniors 1/30/10 Distribute unsigned MCPS SSL activity verification form to all seniors 1/30/10 Distribute unsigned MCPS SSL activity verification form to all coordinators and tutors 1/30/10 Distribute unsigned MCPS SSL acti	8/30/09	Adult Volunteer & Coordinator Workshop - 1:30 pm to 5 pm	Coordinators & volunteers
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Distribute signed MCPS SSL activity verification form Program director	5/22/10	Annual award ceremony - 11 am to 12:45 pm, setup @ 9:15 am	Coordinators & volunteers
Return all tutoring program documents to the director		Distribute signed MCPS SSL activity verification form	
		Return all tutoring program documents to the director	Lead coordinators

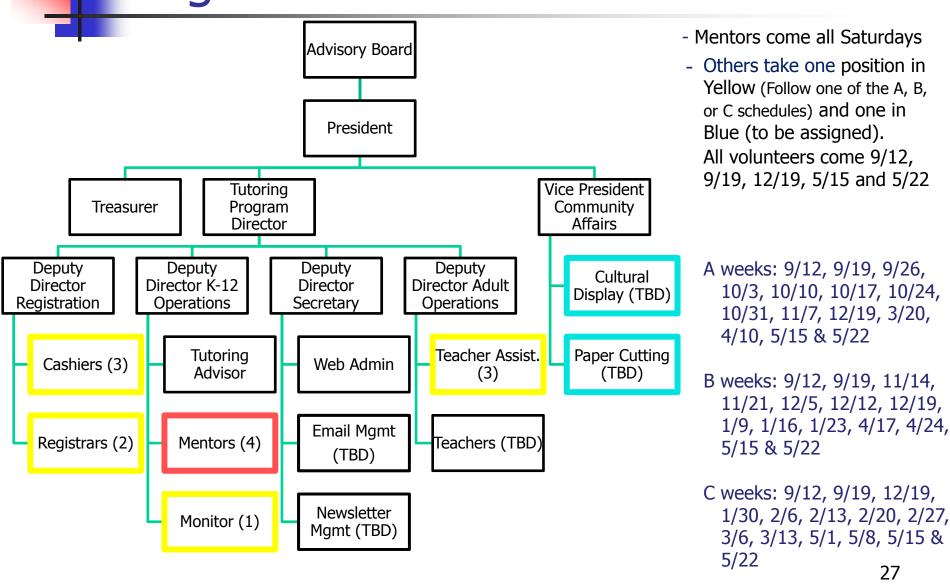
^{*} Please report the hours on the coordinator record that you have spent at home in supporting CAPSA tutor program and other CAPSA activities like meetings, match-up rosters, recommendations, paper cutting, evaluations and contacting tutors and tutees for emergency announcements.



Basic Requirements for Adult Volunteers

- Except reasonable excuses, participate in designated tutoring sessions and cultural activities
- Arrive on time no later than 9:50 am
- Wear nametag on the lapel upon arrival
- If unable to attend a session/event, please look for a substitute for your duty and inform Deputy Director or VP of Community Affairs as soon as possible in advance
- Conduct group discussions outside the cafeteria
- Help purchase individually wrapped snacks for weekly distribution and supplies and food for party events
- Facility setup including opening tables as necessary
- Except mentors, may need 4-5 additional hours from each to support other community affair activities

2009-10 Adult Volunteer Organization



Open Positions

- Mentors (4) 4 openings
- Others
 - Group 1 (yellow boxes)
 - Cashiers (3) 3 openings
 - Monitors (1) 1 opening
 - Registrars (2) 2 openings
 - Teacher Assistants (3) 3 openings
 - Group 2 (blue boxes)
 - Cultural Display (TBD)
 - Paper Cutting Support (TBD)
 - Optional
 - Email Mgmt (TBD)
 - Newsletter support (TBD)
 - Substitute teacher (TBD)



Group Mentor

- Lead Coordinator's parent preferred but need harmony with your son/daughter and willingness to offer help when needed
- Need to attend all tutoring sessions
- Provide necessary guidance and support to the coordinators
 - Advise coordinators on tutoring quality improvement
 - Interview and evaluate new tutees
 - Review tutor/tutee records to identify potential tutoring issue
 - Familiarize yourself with parents of tutees and offer tutee and parent counseling
 - Assist coordinator to review and manage documents
 - Assist in calming a disruptive or trouble tutor/tutee
- Help coordinator to call unexcused absences and follow up again if unable to reach them during session
- Need the right personality for these duties Patience, enthusiasm, and firm are a must



Monitor

- Only in C weeks
- Need the right personality for these duties persuasive and firm
- Walk around the entire tutoring areas
 - Assist coordinators to direct tutors and tutees to their proper area or assigned seats
 - Provide additional teaching support as required
 - Monitor the safety and smooth operations at the tutoring facility
 - Check that coordinators and adult volunteers are wearing their name tags
 - Check dressing code
 - Remind tutors/tutees to pick up litter around their work area



Teacher Assistant

- Rotated in alternate schedule (e.g. A, B, or C weeks)
- Interview adult students as necessary
- Set up classroom
- Provide language interpretation as needed
- Record students attendance
- Help copy teaching material
- Distribute CAPSA announcement
- Ensure no food or drink is allowed in any classroom

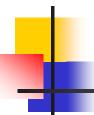


Cashier

- Rotated in alternate schedule (e.g. A, B or C weeks)
- Take front desk stationary from the cabinet
- Stay at the front desk most of the time
 - Collect and issue receipt for shared facility rental fee and donation
 - Collect membership and "Become a Friend of CAPSA" forms
 - Prepare donation receipts
 - Deposit funds to CAPSA bank account
 - Maintain weekly record of income and deposits
 - Provide registration support whenever feasible
- Provide copying support
- Help edit program documents, if possible
- Conduct monitor duty when not busy

Registrar

- Rotated in alternate schedule (e.g. A or B no C weeks)
- Take front desk stationary from the cabinet
- Stay at the front desk most of the time
 - Distribute application forms to tutor and tutee applicants
 - Explain general operations and policies
 - Review application forms for completeness
 - Manage database of all CAPSA participants
 - Knowledge of Microsoft Excel is preferred
 - Assist cashier to issue receipt
- Ring the bell at 11 am, 11:10 am and 12 noon
- Provide copying support
- Help edit program documents, if possible
- Conduct monitor duty when not busy



Email Management

- Send email announcements to the CAPSA community
 - Change of tutoring schedule
 - Major events, e.g. holiday party & annual award ceremony
 - Reminders for no class
 - Others, e.g. announcement from related organizations (subject to president or program director approval before forwarding email)
- Be very cautious to avoid spamming our members
- Do not release the CAPSA mailing list to the public
- Frequently check incoming CAPSA email mailbox



Newsletter Management

- Collect newsletter articles from
 - President Message/letter from the President
 - Treasurer Budget for the following year, income statement, list of Friends of CAPSA
 - Program Director List of volunteers & tutors
 - VP, Community Affairs List of community activities & participated volunteers
 - Workshop Coordinator List of workshop activities
 - Carol Chen Memorial Fund Award Essays
 - Other optional articles
- Layout, print and distribute newsletter by May 22, 2010
- Provide a PDF version for web posting and printing
- Provide an editable version for current officers and officers-elected for the following fiscal year
- Previous newsletters are online at CAPSA website



Events Support

- All volunteers and coordinators will be given support roles
- Joint effort of tutoring program and the community affairs teams
 - Holiday party on December 19, 2009
 - Setup & decoration
 - Photograph
 - Refreshment & drink management
 - Sound system management
 - Master(s) of ceremony (MC)
 - Tear down and clean up
 - Prepare articles to local Chinese newspapers after the event
 - Annual award ceremony on May 22, 2010
 - Same as Holiday party
 - Award program preparation and printing
 - Award certificate printing a very important task



Cultural Affairs & Paper Cutting

- Assist VP of Community Affairs, in organizing and supporting various community events joined by coordinators and other volunteers
 - Will try to pair up coordinator and his/her parent
 - Cultural display
 - Christmas tree decoration @ Rockville Civil Center
 - Aspen Hill Library
 - Silver Spring Library
 - Twinbrook Library
 - Germantown Library
 - Paper cutting
 - Lakeforest Mall during Chinese New Year
 - Silver Spring Library
 - Lakeforest Mall for Early Childhood Program
 - TASA Night, University of Maryland

Summary and Q&A

- Coordinators and volunteers are crucial to the success of CAPSA
 - Need your commitment and dependability
 - Besides routine responsibilities, be creative, resourceful and assertive
- Parent support sets good examples to your child(ren) and other youngsters.

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For more information, please contact:
   Brigitta Dai, President
     (301) 294-2329
   Aldrin Leung, VP & Director Of Tutoring Program
     (240) 505-6988
  Sylvia Ma, VP of Community Affairs
     (301) 251-1966
  Sue Yang, Deputy Director, Registration
     (301) 315-2025
  Betty Leung, Deputy Director, K-12 Operations
     (301) 251-9280
  John Li, Deputy Director, Adult Operations
     (240) 988-9369
  Lisa Leung, Deputy Director, Program Secretary
     (703) 889-0284
Or visit: www.capsa-mc.org
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CAPSA Adult Volunteer Agreement

I,(<u>Na</u>	me), have attended the CAPSA volunteer orientation	on. I agree to
join the CAPSA Tutoring Program as a	☐ Mentor (come all Saturdays) of the	(Group)
or as a [Please put 1(highest preference) through 4 (lowest preference) next to the position	n you are interested.]
Cashier Registra	Monitor Teacher Assistant	
(Follow A, B, or C schedules).		
If I am a cashier, registrar, monitor or to	eacher assistant, I will support at least 4-5 hours of	other community affair
activities to be assigned to me in 2009-1	0. I have read and fully understood the roles and	responsibilities of the
position. I would support all weeks assi	gned to my duty, except reasonable excuses.	
	(Signature)	(Chinese Name)
	(Date)	(Email Address)
B weeks: 9/12*, 9/19*, 11/14, 11/21. 12/5, 1	0/17, 10/24, 10/31, 11/7, 12/19*, 3/20, 4/10, 5/15* & 5/22* .2/12, 12/19*, 1/9, 1/16, 1/23, 4/17, 4/24, 5/15* & 5/22* 13, 2/20, 2/27, 3/6, 3/13, 5/1, 5/8, 5/15* & 5/22*	

Please return this form to Aldrin Leung in person, by email (with scanned signature) to info@capsa-mc.org, or by fax at (240) 556-0238 no later than 5 pm May 15, 2009.



CAPSA Coordinator Agreement

I,	(Name), have attended the	e orientation for CAPSA
coordinators on May 9, 2009.	I agree to join the CAPSA tuto	oring program as a
☐ Lead Coordinator ☐ Coordi	inator of the	(Group) and have read and
fully understood the roles and	responsibilities of the position.	In addition, I will support at least
2-3 hours of newsletter, paper	cutting, cultural decoration or	other activities to be assigned to
me in 2009-10. If I am unable	e to fulfill my assigned duties, I	will resign from the coordinator
position.		
	(Coordinator Signat	ure)
	(Parent Signat	ure) (Date

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