# Committees

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COMMENTS ON!

#### Abstract

Orange notes: for Ian & Dan.

Green notes: for me (but Ian & Dan should feel free to chime in!).

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# 1 Introduction

### 2 The Model

A committee of N members,  $m_1, ..., m_N$ , wish to decide whether to enact or block a policy. The benefit a member  $m_i$  obtains from enacting the policy depends on an unknown state of the world,  $\omega \in \{\omega_0, \omega_1\}$ . When the state is favourable,  $\omega = \omega_1$ , she obtains a payoff of  $u_i \geq 0$  from enacting the policy. When the state is unfavourable,  $\omega = \omega_0$ , she incurs a payoff loss of 1 instead. Blocking the policy, in contrast, yields her a payoff of 0 in either state. There is also a lobbyist outside the committee. He prefers the policy to be enacted regardless of the state.

At the outset of the game, the lobbyist and committee members share the prior belief that  $\omega = \omega_1$  with probability  $p \in [0,1]$ . The lobbyist can then provide additional public information about the state. He does so by committing to perform and publicly disclose the outcome of an (Blackwell) experiment of his choosing. Formally, an experiment is comprised of a measurable space  $(X, \mathcal{X})$  and, for each possible state  $\omega_k$ , a probability measure  $P_k$  over it. Upon observing the outcome of the lobbyist's experiment, players use Bayes Rule to update their prior belief p that  $\omega = \omega_1$  to an interim belief  $r \in [0, 1]$ .

I follow a belief-based approach<sup>1</sup> and model the lobbyist as directly choosing the distribution  $\mu_l$  his experiment will induce over interim beliefs. The distribution  $\mu_l$  must be Bayes plausible; i.e.,  $\mu_l \in \Delta_p([0,1])$ , where:

$$\Delta_{p}\left(\left[0,1\right]\right):=\left\{ \mu\in\Delta\left(\left[0,1\right]\right):\int_{0}^{1}rd\mu(r)=p\right\} \qquad \qquad \Delta\left(\left[0,1\right]\right):=\underset{p\in\left[0,1\right]}{\cup}\Delta_{p}\left(\left[0,1\right]\right)$$

After the lobbyist reveals the outcome of his experiment, each committee member acquires additional information about the state. She does so by choosing an additional experiment whose outcome she observes. Committee members acquire this additional information privately: neither the experiment  $m_i$  chooses to perform nor its outcome are disclosed to anyone.

Following the outcome of her experiment,  $m_i$  updates her interim belief r to a posterior belief  $q_i \in [0,1]$  that  $\omega = \omega_1$ . Again, I model each member  $m_i$  as choosing the distribution  $\mu_i(. \mid r) \in \Delta_r([0,1])$  her experiment will induce over her posterior beliefs, given her interim belief r. Conditional on the true state  $\omega$ , the outcomes of members' chosen experiments are independent.

Producing and providing public information is costless for the lobbyist. In contrast, acquiring private information is costly for committee members:  $m_i$  must pay a cost  $C_i(\mu)$  to observe the outcome of an experiment which induces the distribution  $\mu$  over her possible posterior beliefs. The

meaningless
to wonder
about corr.
between
exp.s—info.
acq. is private? introducing correlation only
strengthens result,

though.

<sup>&</sup>lt;sup>1</sup>See Kamenica and Gentzkow 2011 and Caplin and Dean 2013.

cost function  $C_i: \Delta([0,1]) \to \mathbb{R}^+$  is uniformly posterior separable<sup>2</sup>; i.e., there is a convex function  $c_i: [0,1] \to \mathbb{R}^+$  whose effective domain contains (0,1), such that<sup>3</sup>:

with CDL

 $C_i(\mu) := \begin{cases} 0 & \text{for } \mu = \{\delta_0, \delta_1\} \\ \int c_i(q) d\mu(q) - c_i \left(\mathbb{E}_{\mu}[q]\right) & \text{otherwise} \end{cases}$ 

Finally, each committee member casts a private vote into a voting mechanism. A voting mechanism is a tuple  $(D, \{V_i\}_{i=1}^N, \{\mathcal{V}_i\}_{i=1}^N)$  where  $V_i \ni v_i$  is a set of possible votes each member  $m_i$ may cast,  $V_i$  is the  $\sigma$ -algebra over  $V_i$ , and the decision rule  $D: \underset{i=1}{\overset{N}{\times}} V_i \to [0,1]$  is a measurable mapping from the space of possible vote profiles to the probability that the policy is enacted—the decision. I further require that the committee's decision rule attain its maximum and minimum over its domain; i.e:

$$\exists \ \underline{\mathbf{v}}, \overline{\mathbf{v}} \in \sum_{i=1}^{N} V_i$$
 such that for all  $\mathbf{v} \in \sum_{i=1}^{N} V_i$   $D(\underline{\mathbf{v}}) \leq D(\overline{\mathbf{v}})$ 

For any given voting mechanism, I focus on the lobbyist-preferred perfect Bayesian equilibrium of this game. A perfect Bayesian equilibrium of this game consists of:

- 1. a voting strategy  $\{\tau_i^*(. \mid q, r)\}_{(q,r) \in [0,1]^2}$  where  $\tau_i^*(. \mid q, r) \in \Delta(V_i)$  for each member  $m_i$ ,
- 2. an information strategy  $\{\mu_i^*(. \mid r)\}_{r \in [0,1]}$  where  $\mu_i^*(. \mid r) \in \Delta_r([0,1])$  for each member  $m_i$ , and
- 3. a strategy  $\mu_l^* \in \Delta_p([0,1])$  for the lobbyist

such that under this fixed voting mechanism:

1. Given other members' strategies, member  $m_i$ 's voting strategy maximises her expected payoff at any pair of interim and posterior beliefs  $(r,q) \in [0,1]^2$ ; i.e.

$$v_{i} \in \operatorname{supp} \tau_{i}^{*}(. \mid q, r)$$

$$\Longrightarrow v_{i} \in \operatorname{argmax}_{v \in V_{i}} \int_{[0,1]^{N-1}} U_{i}(r, q_{i}, \mathbf{q_{-i}}) \times \left\{ \int_{V_{-i}} D(v, \mathbf{v_{-i}}) \tau_{-i}^{*}(d\mathbf{v_{-i}} \mid r, \mathbf{q_{-i}}) \right\} \mu_{-i}^{*}(d\mathbf{q_{-i}} \mid r, q_{i})$$

where:

i. the product measure  $\mu_{-\mathbf{i}}^* \left( \cdot \mid r, q_i \right)$  over the posterior beliefs of members  $m_{j \neq i}$  is induced

surabilneedn't be eg. but: i am not claiming eqm shd

<sup>&</sup>lt;sup>2</sup>See, for instance, Caplin, Dean, and Leahy 2022.

<sup>&</sup>lt;sup>3</sup>For notational convenience, I assume that  $\infty - \infty = \infty$ .

by those members information strategies, and is conditional on their interim belief r and  $m_i$ 's posterior belief  $q_i^4$ ,

- ii.  $(V_{-i}, \mathcal{V}_{-i}) := \left( \underset{j \neq i}{\times} V_j, \underset{j \neq i}{\times} \mathcal{V}_j \right)$  is the product space of votes  $\mathbf{v}_{-i} \in V_{-i}$  members  $m_{j \neq i}$  may submit,
- iii. the product measure  $\tau_{-i}^*(\cdot \mid r, \mathbf{q}_{-i}) := \underset{j \neq i}{\times} \tau_j^*(\cdot \mid ; r, q_j)$  over the space  $(V_{-i}, \mathcal{V}_{-i})$  is induced by the voting strategies of members  $m_{j \neq i}$ , and is conditional on their interim belief r and posterior beliefs  $\mathbf{q}_{-i} \in V_{-i}$ , and
- iv.  $U_i(r, q_i, \mathbf{q_{-i}}) := \mathbb{P}_{r,q_1,\dots q_N}(\omega_1) \times (u_i + 1) 1$  is the payoff  $m_i$  expects from enactment given all players' information about the state, where:

$$\mathbb{P}_{r,q_1,\dots,q_N}(\omega_1) := \left(\frac{r}{1-r} \times \prod_{j=1}^N \frac{q_j/(1-q_j)}{r/(1-r)}\right) \times \left(1 + \frac{r}{1-r} \times \prod_{j=1}^N \frac{q_j/(1-q_j)}{r/(1-r)}\right)^{-1}$$

denotes the probability that  $\omega = \omega_1$  given the same collection of information.

This is extremely long..?

2. Given others' strategies, member  $m_i$ 's information strategy maximises her expected payoff at any interim belief r she may hold; i.e.

$$\mu_i^*(\cdot \mid r) \in \operatorname*{arg\,max}_{\mu \in \Delta_r[0.1]} \int \vartheta_i^*(r, q) \mu(dq) - C_i(\mu)$$

where  $\vartheta_i^*(r,q)$  is the payoff  $m_i$  expects in the subgame where she holds the interim belief r and posterior belief q, given her ensuing voting strategy,

3. The lobbyist's information strategy  $\mu_l^*$  maximises the probability that the policy is enacted given others' information and voting strategies.

The lobbyist-preferred perfect Bayesian equilibrium (hereon, simply "equilibrium") is the perfect Bayesian equilibrium with the highest probability of enactment.

#### Dominant Voting Mechanisms

I call a voting mechanism dominant if it gives rise to an equilibrium that yields:

- i. a (weakly) higher probability that the policy is blocked when  $\omega = \omega_0$ ,
- ii. a (weakly) higher probability that the policy is enacted when  $\omega = \omega_1$ , and
- iii. a (weakly) lower expected cost of information acquisition for each committee member

can we ensure this exists? does it matter for

if multiple exist there, the one with lowest info

<sup>&</sup>lt;sup>4</sup>This measure is easily derived using Bayes' Rule, see Technical Appendix.

compared to any equilibrium under any other voting mechanism. A dominant voting mechanism—if it exists—yields (weakly) higher equilibrium payoffs for all committee members than any other mechanism.

This paper asks whether such a mechanism indeed exists.

### 3 Dictatorships

One of the simplest voting mechanisms the committee may adopt is a *dictatorship*, in which one member is delegated *exclusive* and *complete* control over the policy outcome.

**Definition 1.** A voting mechanism  $(\tilde{D}_i, \{V_j\}_{j=1}^N, \{V_j\}_{j=1}^N)$  is an  $m_i$ -dictatorship if  $m_i$ 's control over the policy outcome is:

- 1. exclusive:  $\vec{D}_i(v_i, \mathbf{v}_{-i}) = \vec{D}_i(v_i, \mathbf{v}'_{-i})$  for all  $v_i \in V_i$  and  $\mathbf{v}_{-i}, \mathbf{v}'_{-i} \in V_{-i}$
- 2. complete:  $\exists \ \underline{v}_i, \overline{v}_i \in V_i \text{ such that } \overset{\bullet}{D_i}(\underline{v}_i, \mathbf{v_{-i}}) = 0 \text{ and } \overset{\bullet}{D_i} = (\overline{v}_i, \mathbf{v_{-i}}) = 1 \text{ for any } \mathbf{v_{-i}} \in V_{-i}.$

Theorem 1 establishes that there is a committee member, denoted m and called the *most-demanding member*, whose dictatorship is a dominant voting mechanism. The rest of this section discusses Lemma 1, which lays the groundwork for Theorem 1 by characterising the equilibria dictatorships induce.

**Lemma 1.** In the equilibrium of an  $m_i$ -dictatorship:

1.  $m_i$ 's voting strategy satisfies:

$$\mathbb{E}_{\tau_i^*(.|r,q)} \overset{\bullet}{D_i} = \begin{cases} 0 & \text{for } q < (1+u_i)^{-1} \\ 1 & \text{otherwise} \end{cases}$$

at any interim belief  $r \in [0, 1]$ .

2.  $m_i$ 's information acquisition strategy  $\{\mu_i^*(. \mid r)\}_{r \in [0,1]}$  is the unique one which satisfies:

supp 
$$\mu_i^*(. | r) \subseteq \{\min\{r, q_i^*\}, \max\{r, \bar{q_i}^*\}\}$$

where the threshold beliefs  $q_i^*$  and  $\bar{q}_i^*$  satisfy  $q_i^* \leq (1+u_i)^{-1} \leq \bar{q}_i^*$ .

3. The lobbyist's information strategy  $\mu_l^*$  is the unique distribution satisfying:

$$\operatorname{supp} \, \mu_l^* \subseteq \{0, \max\{p, \bar{q_i}^*\}\}\$$

make the point that none can be relaxed—relaxing exclusivity (override mechanisms destroys result

i hope to

#### 4. No member except $m_i$ expends a positive cost to acquire information:

$$C_j(\mu_j^*(. \mid r)) = 0$$
 for every  $r \in [0, 1]$ 

In an  $m_i$ -dictatorship,  $m_i$  has exclusive control over the policy outcome, and thus exclusive influence over the lobbyist's incentives. She votes to ensure that the policy outcome maximises her expected payoff: the policy is enacted whenever she expects (weakly) positive payoff from enacting it, and it is blocked whenever she does not.

 $m_i$ 's information strategy also takes a simple form, and is fully characterised by her two thresholds of persuasion,  $\underline{q}_i^*$  and  $\overline{q}_i^*$ .  $m_i$  acquires additional information about the state if and only if her interim belief r falls between these thresholds. In turn, the information she acquires ensures precisely that her posterior belief equals one of these thresholds. Importantly, these thresholds of persuasion always bracket  $m_i$ 's threshold of indifference,  $(1+u_i)^{-1}$ : the posterior belief which would leave her indifferent between enacting and blocking the policy. This reflects that  $m_i$  never acquires costly but "useless" information—a costly experiment whose outcome would always lead to the same vote. In contrast,  $m_i$  acquires no further information when her interim belief lies beyond these thresholds,  $r \notin (\underline{q}_i^*, \overline{q}_i^*)$ . Instead, she immediately takes the decision her interim belief favours. Her peers, having no influence over the outcome, never acquire costly information about the state.

In turn, the lobbyist wishes to maximise the probability that the committee enacts the policy. In an  $m_i$ -dictatorship, this amounts to maximising the probability that  $m_i$ 's posterior belief weakly exceeds her threshold of indifference,  $(1 + u_i)^{-1}$ , so that she votes for enactment. Owing to  $m_i$ 's simple information strategy, the lobbyist can restrict himself to interim beliefs beyond  $m_i$ 's thresholds of persuasion,  $r \notin (\underline{q}_i^*, \overline{q}_i^*)$ . Interim beliefs between these thresholds merely prompt  $m_i$  to distribute her posterior beliefs back to her thresholds of persuasion, but those outside that interval prompt her to vote without acquiring further information  $^5$ .

This reduces the lobbyist's problem to a simple Bayesian Persuasion exercise a là Kamenica and Gentzkow 2011. When  $m_i$ 's prior belief already exceeds her upper threshold of persuasion  $q_i^*$ , the lobbyist provides no further information.  $m_i$  then almost surely enacts the policy, without acquiring any additional information herself. Otherwise, the lobbyist's information strategy either induces the interim belief 0, or  $q_i^*$ . The former is more than enough to persuade  $m_i$  to block the policy. In fact, it removes any doubt that the state disfavours the policy, and as such is only induced when

explain why posterior separability helps later.

<sup>&</sup>lt;sup>5</sup>Matysková and Montes 2023 establish a more general version of this argument in a setting with a single "Sender" (replacing the lobbyist) and a single "Receiver" (replacing the dictator). They show that the Sender can restrict himself to interim beliefs where the Receiver acquires no further information, provided that the latter has a uniformly posterior separable cost of acquiring information.

 $\omega = \omega_0$ . Thus, the lobbyist ensures that  $m_i$  never blocks the policy when  $\omega = \omega_1$ . In contrast, the latter exactly equals  $m_i$ 's upper threshold of persuasion; so when  $m_i$  enacts the policy, she never does so with more information than necessary to persuade her.

#### Proof, Lemma 1:

1. Since  $m_i$  has exclusive control, we can define the measurable function  $\vec{f_i}: V_i \to [0,1]$  to be  $\vec{f_i}(v_i) := \vec{D_i}(v_i, \mathbf{v_{-i}})$  for any arbitrary  $\mathbf{v_{-i}} \in V_{-i}$ . Then,  $v_i \in \text{supp}$  only if:

$$v_{i} \in \underset{v \in V_{i}}{\operatorname{arg \, max}} \int_{[0,1]^{N-1}} U_{i}(r,q_{i},\mathbf{q_{-i}}) \times \left\{ \int_{V_{-i}} \overset{\bullet}{f_{i}}(v_{i}) \tau_{-i}^{*}(d\mathbf{v_{-i}} \mid r,\mathbf{q_{-i}}) \right\} \mu_{-i}^{*}(d\mathbf{q_{-i}} \mid r,q_{i})$$

$$\implies v_{i} \in \underset{v \in V_{i}}{\operatorname{arg \, max}} \overset{\bullet}{f_{i}}(v_{i}) \times \int_{[0,1]^{N-1}} U_{i}(r,q_{i},\mathbf{q_{-i}}) \mu_{-i}^{*}(d\mathbf{q_{-i}} \mid r,q_{i})$$

$$\implies v_{i} \in \underset{v \in V_{i}}{\operatorname{arg \, max}} \overset{\bullet}{f_{i}}(v_{i}) \times [q_{i} \times (1+u_{i}) - 1]$$

where the last implication follows from the martingale property of posterior beliefs; i.e.,  $\mathbb{E}_{\mathbf{q}_{-i}} \mathbb{P}_{r,q_1,\dots,q_N} = q_i. \text{ Thus, } \tau_i^*(\cdot \mid r,q) \text{ is an equilibrium only if:}$ 

$$\mathbb{E}_{\tau_i^*(\cdot|r,q)} \, \tilde{f}_i(\cdot) = \begin{cases} 0 & q < (1+u_i)^{-1} \\ 1 & q > (1+u_i)^{-1} \end{cases}$$

When  $q = (1 + u_i)^{-1}$ ,  $m_i$  is indifferent between enacting and blocking the policy, hence any vote. He must then submit the lobbyist-preferred vote; i.e.,  $\mathbb{E}_{\tau_i^*(\cdot|r,(1+u_i)^{-1})} \stackrel{\bullet}{f_i}(.) = 1$ .

- 2.  $m_i$  only needs to decide whether to maximise or minimise the enactment probability of the policy. So, she can without loss of generality restrict to information strategies where  $|\sup \mu_i^*(\cdot \mid r)| \leq 2$  for all  $r \in [0,1]$ . Furthermore, for any interim belief,  $m_i$  can restrict herself to either acquiring no information, or acquiring information that has decision-making value; i.e.,  $(1+u_i)^{-1} \in \text{conv}(\sup \mu_i^*(\cdot \mid r))$  for any  $|\sup \mu_i^*(\cdot \mid r)| = 2$ . Lastly, note that Theorem 1 in Caplin, Dean, and Leahy 2022 implies that  $m_i$ 's strategy must be Locally Posterior Invariant since  $C_i$  is uniformly posterior separable; i.e., for any  $\tilde{r} \in \text{conv}(\sup \mu_i^*(\cdot \mid r))$ ,  $\mu_i^*(\cdot \mid \tilde{r})$  is the unique distribution satisfying supp  $\mu_i^*(\cdot \mid \tilde{r}) = \sup \mu_i^*(\cdot \mid r)$ . Letting  $\{\underline{q}_i^*, \overline{q}_i^*\} := \sup \mu_i^*(\cdot \mid (1+u_i)^{-1})$  where  $\underline{q}_i^* \leq \overline{q}_i^*$ , we thus conclude:
  - (a) for all  $r \in [\underline{q}_i^*, \overline{q}_i^*]$ ,  $\mu_i^*(\cdot \mid r)$  is the unique distribution such that  $\mathrm{supp}\mu_i^*(\cdot \mid r) = \{\underline{q}_i^*, \overline{q}_i^*\}$ .
  - (b) for all  $r \notin [q_i^*, \bar{q}_i^*], \mu_{i;r}^* = \delta_r$ .

add here
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lobbyist, so
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lobbyistpreferred

which proves our claim.

3. Given members' voting and information strategies, let  $\zeta_i^*(r)$  be the equilibrium enactment probability under the  $m_i$ -dictatorship, given the interim belief r. Denote the concave envelope of this function as  $\hat{\zeta}_i^*(r)$ . These two functions are given by:

$$\zeta_{i}^{*}(r) := \begin{cases} 0 & r \leq \underline{q}_{i}^{*} \\ \frac{r - \underline{q}_{i}^{*}}{\overline{q}_{i}^{*} - \underline{q}_{i}^{*}} & r \in [\underline{q}_{i}^{*}, \overline{q}_{i}^{*}] \\ 1 & r \geq \overline{q}_{i}^{*} \end{cases} \qquad \hat{\zeta}_{i}^{*}(r) := \begin{cases} \frac{r}{\overline{q}_{i}^{*}} & r \leq \overline{q}_{i}^{*} \\ 1 & r \geq \overline{q}_{i}^{*} \end{cases}$$

That  $\hat{\zeta}_i^*(r)$  is indeed the concave envelope of  $\zeta_i^*(r)$  can be easily verified: any concave function that coincides with  $\zeta_i^*$  at r=0 and  $r=\bar{q}_i^*$  must weakly lie above  $\hat{\zeta}_i^*(r)$  on the interval  $[0,\bar{q}_i^*]$ . The condition  $\mathbb{E}_{\mu} \zeta_i^*(.) = \hat{\zeta}_i^*(p)$  is then sufficient for the optimality of  $\mu$  for the lobbyist (Kamenica and Gentzkow 2011). It is easily seen that the distribution  $\mu_l^*$  defined in Lemma 1 satisfies this condition.

verify that

KG is correct citation

## 4 A Dominant Dictatorship

The dictator's upper threshold of persuasion,  $\bar{q}_i^*$ , fully describes the equilibrium outcome of an  $m_i$ -dictatorship. In this equilibrium, the lobbyist supplies  $m_i$  with any information she otherwise would have acquired, so  $m_i$  ends up not acquiring any. If  $m_i$  blocks the policy, this owes to information which fully reveals that the state disfavours the policy. If she enacts it, however, this owes to information that barely persuades her; her interim belief equals exactly her upper threshold of persuasion,  $\bar{q}_i^*$ .

Thus, the member with the highest upper threshold of persuasion extracts the most information from the lobbyist as a dictator. I call her the *most-demanding member* of the committee.

**Definition 2.** Member  $m_i$  is the most-demanding member of the committee, denoted  $\tilde{m}$ , if  $\bar{q}_i^* = \max\{\bar{q}_1^*, \bar{q}_2^*, ..., \bar{q}_N^*\}$ .

What makes a member most-demanding: 1. low  $u_i$ , low cost of acquiring info. Derive expression for  $\bar{q}_i^*$  in appendix.

Clearly, the dictatorship of the most-demanding member dominates any other member's. Dictatorships vary neither in the cost of information committee members bear—as they never bear

the defn

"dominant"

must be expanded to

"dominates'

any—nor in the probability that the policy is blocked despite the state favouring it—always 0. However, dictators vary in the amount of evidence that persuades them to enact the policy; so, in the probability that they enact the policy despite an unfavourable state. The most-demanding member is precisely the one who demands the strongest evidence before he enacts the policy. Thus, she has the lowest probability of erroneously enacting the policy.

In fact, the dictatorship of the most-demanding member dominates *any* voting mechanism the committee may adopt.

**Theorem 1.** The dictatorship of the most-demanding member is a dominant voting mechanism.

Theorem 1 rests on a simple insight. Explain

Theorem 1, Proof: Where  $m_i$  is the most-demanding member, I use  $\overset{\bullet}{Q} := \bar{q}_i^*$  to simplify notation in the ensuing. I fix  $\left(\{V_j\}_{j=1}^N, \{\mathcal{V}_j\}_{j=1}^N, D\right)$  to be an arbitrary voting mechanism, and let  $\overset{\bullet}{D}$  denote the voting rule for the dictatorship of the most-demanding member.

I will use Claim 2 to establish the Theorem:

Claim 2. Any voting mechanism induces an equilibrium where committee members:

- (a) acquire no information for interim beliefs  $r \in \{0\} \cup [\tilde{Q}, 1]$ ; i.e.,  $\mu_{1;r}^* = \dots = \mu_{N;r}^* = \delta_r$  for such interim beliefs.
- (b) vote to maximise the probability that the policy is executed for interim beliefs  $r \geq \tilde{Q}$ , but to minimise it for r = 0; i.e.:

$$\mathbb{E}_{\tau_{1;r,r}^*,\dots,\tau_{N;r,r}^*} D(\mathbf{v}) = \begin{cases} \max_{\mathbf{v} \in V} D(\mathbf{v}) := \bar{D} & r \ge \bar{Q} \\ \min_{\mathbf{v} \in V} D(\mathbf{v}) := \bar{D} & r = 0 \end{cases}$$

Claim 2, Proof: Assume that all members except  $m_i$  employ the asserted strategies. I will first show that the asserted strategies are a best response for  $m_i$ , in that case. I then show that, in the relevant subgames, there is no strategy profile that is (a) a mutual best response for all committee members, and (b) preferred by the lobbyist to those asserted above.

Now let  $\pi_i(q_i; r)$  be the payoff  $m_i$  expects under this voting mechanism given (i) the interimal belief r, (ii) her posterior belief  $q_i$ , (iii) other members' strategies, and (iv) that she votes optimally at each posterior belief. Since other committee members acquire no private information, we have:

$$\pi_i(q_i; r) = \max_{\tau \in \Delta(V_i)} [q_i \times (1 + u_i) - 1] \times \int_{V_{-i}} \int_{V_i} D(v, \mathbf{v}_{-i}) \tau(dv) \tau^*_{-i; r, r}(d\mathbf{v}_{-i})$$

For  $q > (1 + u_i)^{-1}$ ,  $\pi_i(q; r)$  is strictly increasing in the probability that the policy is enacted. For  $q < (1 + u_i)^{-1}$ , it is strictly decreasing in the same probability. Thus, when  $q > (1 + u_i)^{-1}$ ,  $m_i$ 's optimal voting strategy must maximise the probability that the policy is enacted given others' voting strategies, but when  $q < (1 + u_i)^{-1}$ , it must minimise it. When  $q = (1 + u_i)^{-1}$ ,  $\pi_i(q_i; r) = 0$ ; so, any voting strategy is a best response.  $m_i$ 's equilibrium strategy must then be lobbyist-preferred one, and maximise the probability that the policy is enacted. This verifies Claim 2's assertion on optimal voting strategies, and gives:

$$\pi_i(q;r) = \begin{cases} \bar{D} \times [q \times (1+u_i) - 1] & q \ge (1+u_i)^{-1} \\ \underline{D} \times [q \times (1+u_i) - 1] & q < (1+u_i)^{-1} \end{cases}$$

whenever  $r \in \{0\} \cup [\overset{\bigstar}{Q}, 1]$ .

When r = 0,  $\Delta_0([0,1]) = \delta_0$ ; so  $\mu_{i;0}^* = \delta_0$ . When  $r \geq \tilde{Q}$ , the strategy  $\mu_{i;r}^* = \delta_r$  delivers the highest probability that the policy is executed given members' ensuing voting strategies; so, if  $\mu_{i;r}^* = \delta_r$  is a best response for  $m_i$ , it is also part of her equilibrium information strategy. So to conclude our proof, we wish to show:

$$\int_{0}^{1} \left[ \pi_{i}(q; r) - \pi_{i}(r; r) \right] d\mu(q) - C_{i}(\mu) \leq 0 \qquad \text{for all } \mu \in \Delta_{r}([0, 1])$$
 (4.1)

whenever  $r \geq \ddot{Q}$ 

To this end, define  $\pi_i(q_i)$  to be the payoff  $m_i$  expects under an  $m_i$ -dictatorship given her posterior belief  $q_i$ ; i.e.,  $\pi_i(q_i) := \max\{0, q_i \times (1 + u_i) - 1\}$ . Since  $\bar{q}_i \geq \tilde{Q}$ , Lemma 1 implies that:

for all  $\mu \in \Delta_r([0,1])$  (4.2)

whenever  $r \geq \overset{\bullet}{Q}$ . So, we are done once we show:

 $\int_{0}^{1} \left[ \overset{\star}{\pi}_{i}(q) - \overset{\star}{\pi}_{i}(r) \right] d\mu(q) - C_{i}(\mu) \leq 0$ 

$$\int_{0}^{1} \tilde{\pi}_{i}(q; r) d\mu(q) \leq 0 \qquad \text{for all } \mu \in \Delta_{r}([0, 1])$$

$$\tag{4.3}$$

where  $\tilde{\pi}_i(q,r) := [\pi_i(q,r) - \pi_i(r,r)] - [\overset{\bullet}{\pi}_i(q) - \overset{\bullet}{\pi}_i(r)].$ 

To see this, first note that  $\pi_i(q,r) - \overset{\bullet}{\pi}_i(q) \leq \pi_i \left( (1+u_i)^{-1}, r \right) - \overset{\bullet}{\pi}_i \left( (1+u_i)^{-1} \right) = 0$ , so  $\tilde{\pi}_i(q,r)$  is piecewise linear, decreasing below  $q = (1+u_i)^{-1}$ , and increasing above  $q = (1+u_i)^{-1}$ . Therefore,

did i show this in the proof of the lemma?  $\tilde{\pi}_i(.,r)$  is a concave function for any  $r \geq \tilde{Q}$ . Combined with the fact that  $\tilde{\pi}_i(r,r) = 0$ , this gives:

$$\int_0^1 \tilde{\pi}_i(q;r)d\mu(q) \le \int_0^1 \tilde{\pi}_i(q;r)d\delta_r(q) = 0 \qquad \text{for all } \mu \in \Delta_r\left([0,1]\right)$$

by Jensen's Inequality.

Claim 3. The dictatorship of the most-demanding member is a dominant voting mechanism.

Claim 3, Proof: In the equilibrium the dictatorship of the most-demanding member induces, no committee member acquires private information about the state. Any other voting mechanism must thus result in a weakly higher expected cost of information acquisition for each member.

To conclude the proof, it suffices to show that any fixed voting mechanism achieves:

- (a) a lower probability that the policy is enacted when  $\omega = \omega_1$ , and
- (b) a lower probability that the policy is blocked when  $\omega = \omega_0$

than the dictatorship of the most-demanding member.

Recall (from Lemma 1) that, under this dictatorship, the lobbyist's equilibrium information strategy is the unique distribution  $\overset{\bullet}{\mu}_l$  such that supp  $\overset{\bullet}{\mu}_l = \left\{0, \min\{p, \overset{\bullet}{Q}\}\right\}$ . Therefore, the dictator never blocks the policy unless her interim belief is r=0; i.e.  $\omega=\omega_0$  is revealed. The policy is implemented whenever  $\omega=\omega_1$ .

Note that, due to Claim 2, the probability that the policy is executed following interim beliefs r=0 and  $r=\bar{Q}$  are  $\bar{D}$  and  $\bar{D}$ , respectively. Therefore, if the lobbyist employs the strategy  $\mu_l$  described above, we get:

$$\mathbb{P}_{D, \breve{\mu}_l} \left( \text{enact} \mid \omega = \omega_1 \right) = \bar{D} \qquad \quad \mathbb{P}_{D, \breve{\mu}_l} \left( \text{enact} \mid \omega = \omega_0 \right) = 1 - \mathbb{P}_{\breve{\mu}_l} \left( r = 0 \mid \omega_0 \right) \times (1 - \underline{D})$$

The lobbyist's equilibrium information strategy,  $\mu_l^*$ , must weakly increase at least one of these probabilities. Since the probability that the policy is enacted cannot exceed  $\bar{D}$  in either state, we conclude that:

$$\begin{split} & \mathbb{P}_{D,\mu_l^*} \left( \text{enact} \mid \omega = \omega_1 \right) \leq \bar{D} \leq 1 \\ & \mathbb{P}_{D,\mu_l^*} \left( \text{enact} \mid \omega = \omega_0 \right) \geq 1 - \mathbb{P}_{\underline{\mu}_l} \left( r = 0 \mid \omega_0 \right) \times (1 - \underline{D}) \geq 1 - \mathbb{P}_{\underline{\mu}_l} \left( r = 0 \mid \omega_0 \right) \end{split}$$

better to do this in two "steps" rather than "claim"s.

# 5 Discussion

## Scrapped Sections

### 6 Overrides and Dictatorships

Overrides are dominated by dictatorships. See the note in my compass lexecon notebook.

In general, how one member's vote influences the policy outcome will depend on the votes her peers submit. Certain mechanisms, however, may privilege a particular member to *override* the rest: allow her a vote that (almost surely) guarantees that the policy is enacted or blocked, regardless of her peers' votes. Such mechanisms will be central to Theorem 1, the main result of this paper. I call them *overrides*.

**Definition 3.** A voting mechanism  $(\overset{\bullet}{D_i}, \{V_j\}_{j=1}^N, \{V_j\}_{j=1}^N)$  is an  $m_i$ -override if for some  $\underline{v}_i, \overline{v}_i \in V_i$ :

$$\forall \mathbf{v_{-i}} \in V_{-i}: \quad \overset{\bullet}{D_i}(\underline{v}_i, \mathbf{v_{-i}}) = 0 \text{ and } \overset{\bullet}{D_i}(\bar{v}_i, \mathbf{v_{-i}}) = 1$$

A particularly simple override—indeed, one of the simplest voting mechanisms—is a *dictator-ship*, which bestows the privileged member exclusive authority over the policy outcome.

**Definition 4.** An  $m_i$ -override  $(\overset{\bullet}{D_i}, \{V_j\}_{j=1}^N, \{V_j\}_{j=1}^N)$  is an  $m_i$ -dictatorship if:

$$D_i^{\bullet}(v_i, \mathbf{v_{-i}}) = D_i^{\bullet}(v_i, \mathbf{v'_{-i}})$$
 for any  $\mathbf{v_{-i}}, \mathbf{v'_{-i}} \in V_{-i}$  and  $v_i \in V_i$ 

Theorem 1 establishes that there is a committee member—denoted  $\tilde{m}$  and called the *most-demanding member*—such that every  $\tilde{m}$ -override (and hence every  $\tilde{m}$ -dictatorship) is a dominant voting mechanism. In the rest of this section, I lay the groundwork for Theorem 1: I characterise the equilibria override mechanisms induce, and introduce the most-demanding member of the committee.