## PEOPLE ANALYTICS



## What is People Analytics?

- A data-driven approach to managing people at work.
- Analytics, applied to "people issues" hiring, performance management, compensation, retention, etc.
- A more rigorous approach to a traditionally "soft" function.
- A quickly growing field.

## What is People Analytics?

- Touches all people-related issues in organizations
  - Hiring / Assessment
  - Retention
  - Performance evaluation
  - Learning and development
  - Team composition
  - Etc.

## Why is People Analytics emerging now?

- Technical progress data availability, processing power, analytical tools, etc.
- Growing recognition of behavioral biases.
- Increasingly, a firm's greatest assets are its people.