



Join our LIVE webinar on:

## Positioning your Agribusiness or Agro-Startup to Secure Financing



Friday  
31st July, 2020



2pm GMT

### Series 1

- Securing credit financing for your agribusiness

Facebook Live

AgroMinds Africa Challenge

Speaker

**Mr. Francis Osei**

Managing Partner,  
IESO Agribusiness Consult



# PRESENTATION OUTLINE

## **1** INTRODUCTION – DEFINING AN AGRIBUSINESS

---

**2** NATURE OF CREDIT FROM FINANCIAL INSTITUTIONS

**3** KEY CONSIDERATIONS BEFORE SEEKING CREDIT FINANCE

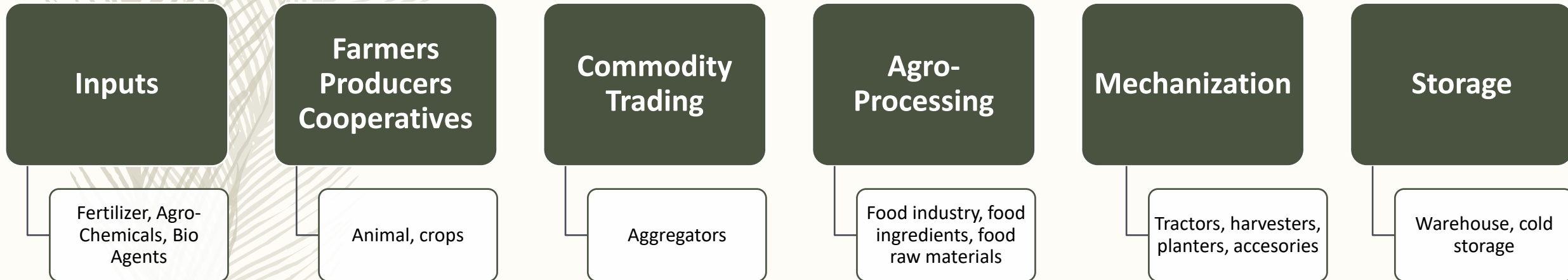
**4** WHAT BANKS/CREDIT INSTITUTIONS LOOK OUT FOR

**5** HOW BANKS PERCEIVE AGRIBUSINESSES

**6** DEVELOPING AN AGRIBUSINESS CREDIT FINANCING PROPOSAL

# 1. DEFINING AGRIBUSINESS

Google defines it as “agriculture conducted strictly on commercial principles”.





1 INTRODUCTION – DEFINING AN AGRIBUSINESS

## 2 **DIFFERENT TYPES OF FINANCING & CREDIT SOURCES**

3 KEY CONSIDERATIONS BEFORE SEEKING CREDIT FINANCE

4 WHAT BANKS/CREDIT INSTITUTIONS LOOK OUT FOR

5 HOW BANKS PERCEIVE AGRIBUSINESSES

6 DEVELOPING AN AGRIBUSINESS CREDIT FINANCING PROPOSAL

## 2. SOURCES OF FINANCING

### Own Equity

- Your own savings

### Other people's money (OPM)

- Private Equity
- Venture Capital

### Other people's money (OPM)

- Commercial banks
- Development banks
- Savings & loan banks
- Micro Finance Banks

### Other people's Money (OPM)

- Suppliers Credit
- Buyers Credit



# 2.1 Types of Credit from financial institutions

## Commercial Banks & Development Banks



### Long term

- Acquisition of fixed asset
- 5-10 years



### Medium term

- An asset whose economic value is long but not expensive
- 3-5 years



### Short term

- Used for working capital and other operational expenses
- 1 year

## 2.2 Types of Long-Term Financing

### Long term Financing

- Mostly employed by Commercial banks & development banks
- Used for the financing of fixed assets such as agricultural machinery and equipment
- Could also be used for land development

### Lease financing

- Mostly employed by commercial banks & development banks
- Usually used for assets financing
- Initial deposit (Rental) required
- Assets theoretically owned by the lessor and used by the lessee
- My preference for the financing of agricultural equipment

## 2.3 Types of Credit from financial institutions

### Savings & Loans | Microfinance

---

#### Short term lenders

- Inappropriate for agricultural credit lending





## 2.4 Major Difference between major credit institutions

### Commercial & Development Banks

Cheaper cost of finance

Cover long medium- and short-term loans

Suitable for agribusinesses

### S&L and Microfinance

Higher cost of finance

Usually do not provide medium to long term financing

May not be suitable for asset financing of agribusinesses

## 2.5 OTHER Credit sources



### Suppliers Credit

- Get supplier to supply inputs you need and pay later



### Buyers Credit

- Buyer advances the funds for you to produce





1

INTRODUCTION – DEFINING AN AGRIBUSINESS

2

CREDIT FROM FINANCIAL INSTITUTIONS

3

# KEY CONSIDERATIONS BEFORE SEEKING CREDIT FINANCE

4

WHAT BANKS/CREDIT INSTITUTIONS LOOK OUT FOR

5

HOW BANKS PERCEIVE AGRIBUSINESSES

6

DEVELOPING AN AGRIBUSINESS CREDIT FINANCING PROPOSAL

# 3. Key Considerations before seeking credit financing



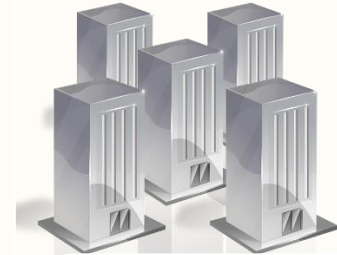
**Have your  
own  
money**



**Suppliers  
credit and  
buyers'  
credit**



**Someone's  
equity**



**Commercial  
bank loans**

1

INTRODUCTION – DEFINING AN AGRIBUSINESS

2

CREDIT FROM FINANCIAL INSTITUTIONS

3

KEY CONSIDERATIONS BEFORE SEEKING CREDIT FINANCE

4

WHAT BANKS/CREDIT INSTITUTIONS LOOK OUT FOR

5

HOW BANKS PERCEIVE AGRIBUSINESSES

6

DEVELOPING AN AGRIBUSINESS CREDIT FINANCING PROPOSAL



# 4. The foundations of an attractive agribusiness model

What credit institutions look out for? – Pt 1

Existing and identifiable market for the output/product

Healthy Cash flow

Profitability

Stable Financial Capital structure

Identified strong offtakers (with strong representation of the market)

Understand risk mitigation steps business model e.g. like rain fed Agric vs irrigation based Agric

Revenues (sales) – not receivables

Cash outflows e.g. cost of seeds, fertilizers, chemicals

Net cash must always be positive

Net margin

Cash flow/profitability is a function of yield or productivity

Lender always/comparatively prefers a higher Equity to debt ratio

Business owner should retain earnings to increase shareholder equity

Debts should always be paid down systematically

## 4.1 The 5Cs

What credit institutions do not take for granted. Pt 2

### Character

Applicants  
credit  
history

### Capacity

To pay back the loan  
(debt to income ratio)

Management  
capacity

Adequate technical  
capacity

Doing a farm and no  
strong technical  
agronomist

### Capital

Amount of  
capital an  
applicant  
has already  
invested

### Collateral

Asset that can  
back or act as  
security for the  
loan

Your biggest  
collateral asset  
is your  
character

### Conditions

Purpose of the  
loan

The amount  
involved and the  
prevailing interest  
rate  
The tenor of the  
facility



**1** INTRODUCTION – DEFINING AN AGRIBUSINESS

---

**2** CREDIT FROM FINANCIAL INSTITUTIONS

**3** KEY CONSIDERATIONS BEFORE SEEKING CREDIT FINANCE

**4** WHAT BANKS/CREDIT INSTITUTIONS LOOK OUT FOR

**5** HOW BANKS PERCEIVE AGRIBUSINESSES

**6** DEVELOPING AN AGRIBUSINESS CREDIT FINANCING PROPOSAL

# 5. How Banks perceive agribusinesses

---

Does agricultural credit financing really matter?  
Banks don't really care, right?

Perception of high risk

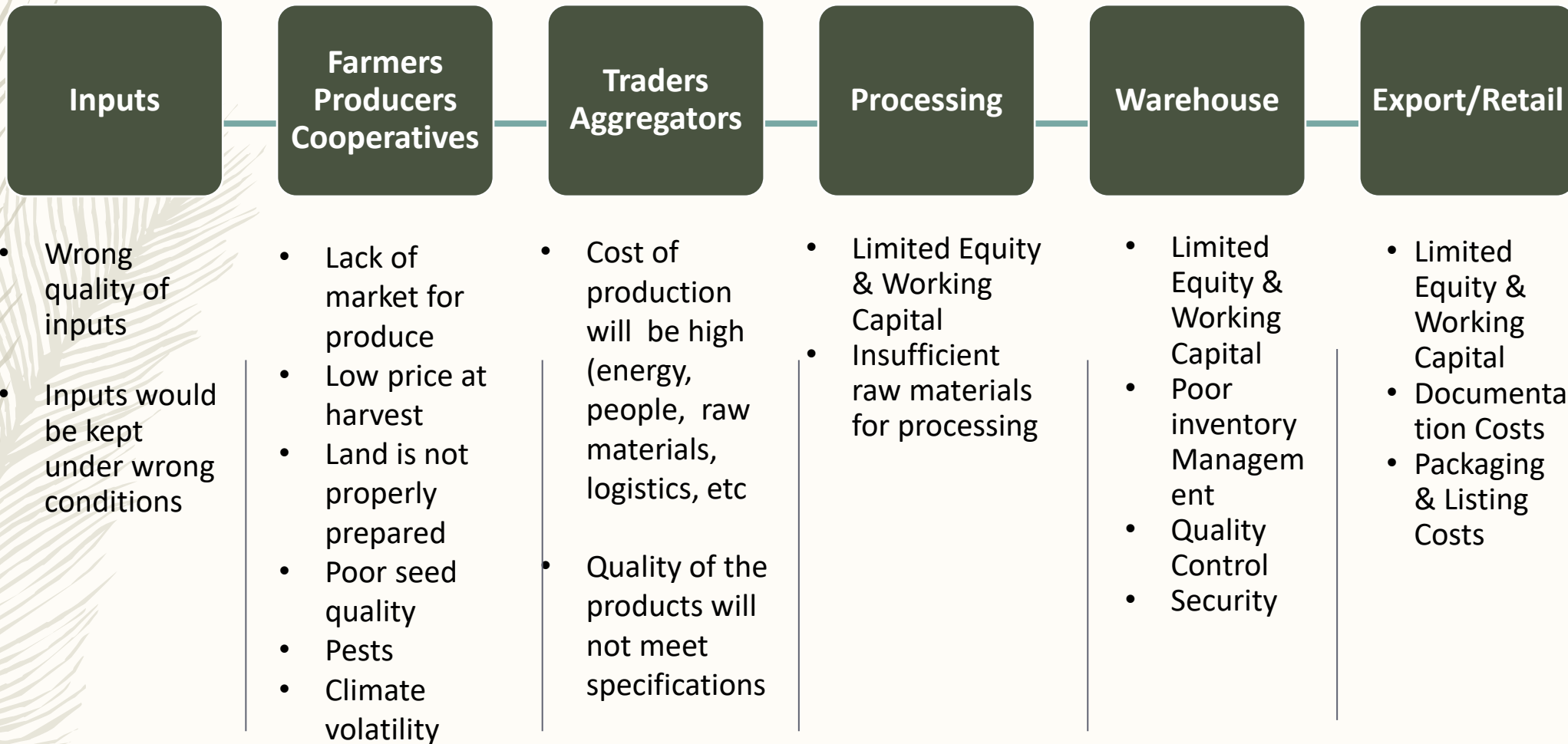


# 5.1 Risks

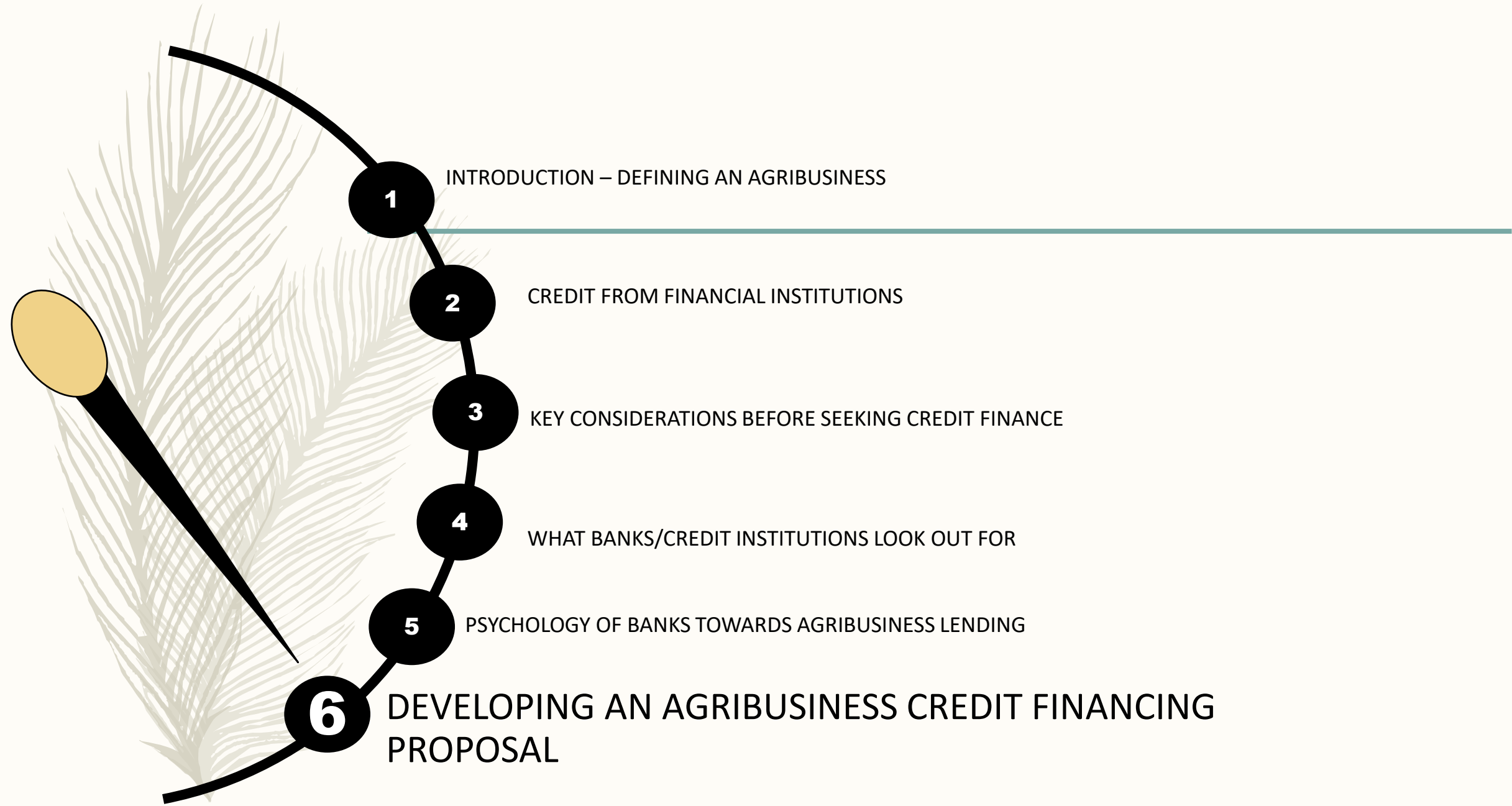
## across value chain sectors

Value Chain  
Sectors

Risks









## Ask yourself the hard questions **To Frame the Right Proposal**

---

Do I really  
need this  
facility?

What are the  
**positive** & **negative**  
short to medium  
term  
impacts of this  
facility?



## Consider value for money especially when seeking credit financing for agribusiness machinery & equipment

---

- Select equipment that is known to work
- Determine correctly the throughput capacity of the equipment
- Ensure there is capacity to service after purchase of equipment
- Ensure the equipment design is consistent with your requirements



# 6. What your agribusiness proposal should entail contd...

Responding to all regulatory requirements

---

Health – medical  
testing results of staff  
– (food processing  
industry)

Factory certifications

EPA certifications

# 6.1 What your agribusiness proposal should entail

## Main Proposal

Purpose of the application

**Clarity is key**

The amount requested

**Assumptions underlying the request**

Financial ratios

**Historical & Projected cash flow and balance sheet statements**

Demonstrate clearly ability to pay the loan over a period

Discussion of any technical aspects of the agribusiness

**Historical and future What is being done right...**

Production – agronomy factor

Processing – food safety issues

Warehousing – hygiene


Risk analysis and mitigation

**Listing all the possible risks and how they have been, and they will be managed**



# Conclusion

---



Own equity is  
always the best  
source of  
financing any  
venture

Getting financing  
from your  
suppliers or  
buyers gives the  
best returns.

Own equity or  
other equity  
from partners  
should be the  
first preference

Remember,  
character is the  
key bet in the  
cheaper  
financing of your  
business

We set up our  
business with  
equity and  
grow it with  
debt

Debt will  
always be  
paid for don't  
take too  
much of it

Debt once  
taken should  
be paid

# QUESTIONS?

Send your enquiries to

[applications@agrominds.org](mailto:applications@agrominds.org)

---

Or visit

<https://agrominds.org/>

To Download the presentation

