

Marriot Hotel Room Demand Forecasting

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Data Cleaning

We First clean the data by converting the respective columns as factors and extract the data subset which will be used in the calculations.

```
#### Data Cleaning
library(readxl)
marriot<-read_excel("Marriot_data (1).xlsx")

## New names:
## * `` -> ...7
## * `` -> ...8
## * `` -> ...9
## * `` -> ...10
## * `` -> ...11

marriot$`DOW INDICATOR1`<-factor(marriot$`DOW INDICATOR1`)
DOW<-c("Saturday","Sunday","Monday","Tuesday","Wednesday","Thursday","Friday")
levels(marriot$`DOW INDICATOR1`)<-DOW
marriot$WEEK<-factor(marriot$WEEK)
levels(marriot$WEEK)<-c("Week 1","Week 2","Week 3","Week 4","Week 5","Week 6","Week 7",
                        "Week 8","Week 9","Week 10","Week 11","Week 12","Week 13","Week 14")
marriot[,c(7,8,9,10,11)]<-NULL
data.subset<-data.frame(Demand= marriot$DEMAND[1:87], Day = marriot$`DOW INDICATOR1`[1:87], Week = marriot$WEEK[1:87])
str(data.subset)

## 'data.frame':   87 obs. of  3 variables:
##  $ Demand: num  1417 924 982 1149 1021 ...
##  $ Day   : Factor w/ 7 levels "Saturday","Sunday",...: 1 2 3 4 5 6 7 1 2 3 ...
##  $ Week  : Factor w/ 14 levels "Week 1","Week 2",...: 1 1 1 1 1 1 1 2 2 2 ...
```

Exploratory Data Analysis

Univariate Analysis

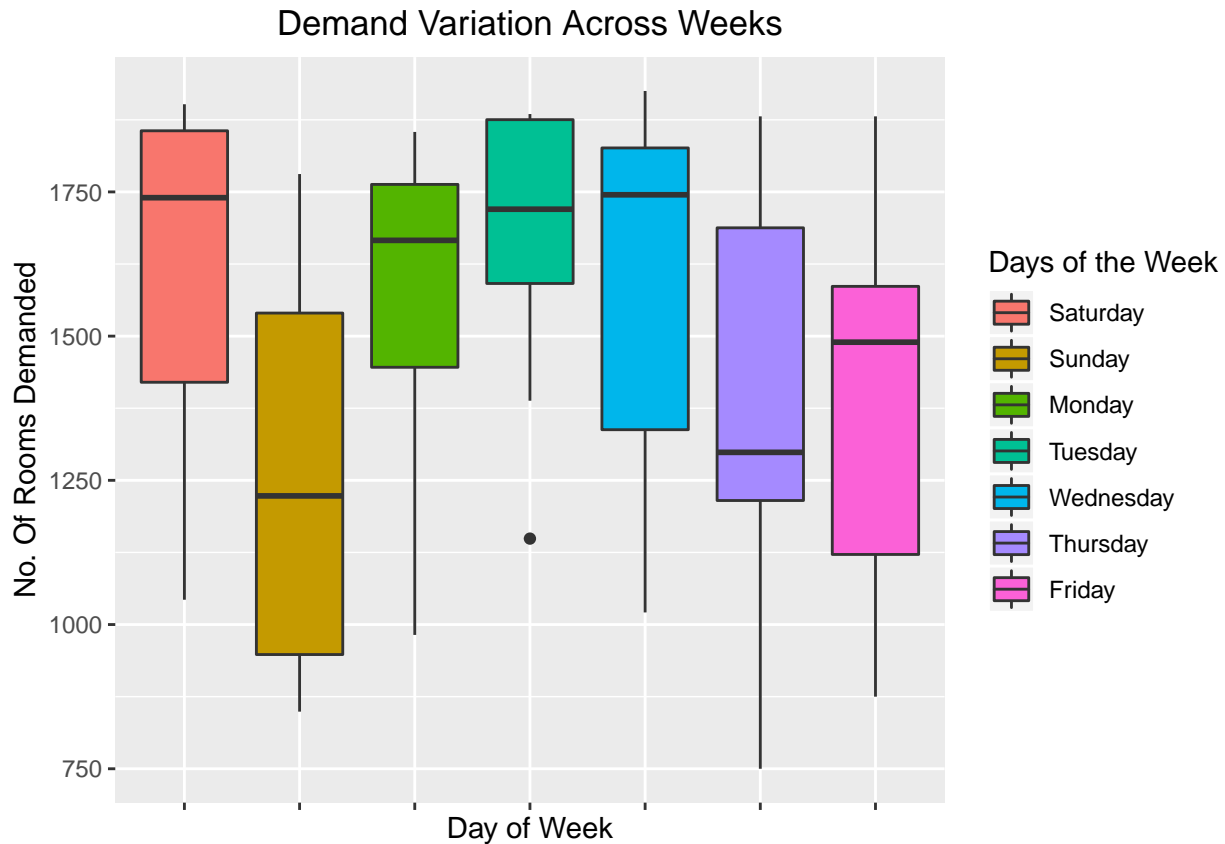
Here we find the descriptive statistics of the hotel room demand.

```
##Univariate Analysis
summary(data.subset$Demand)
```

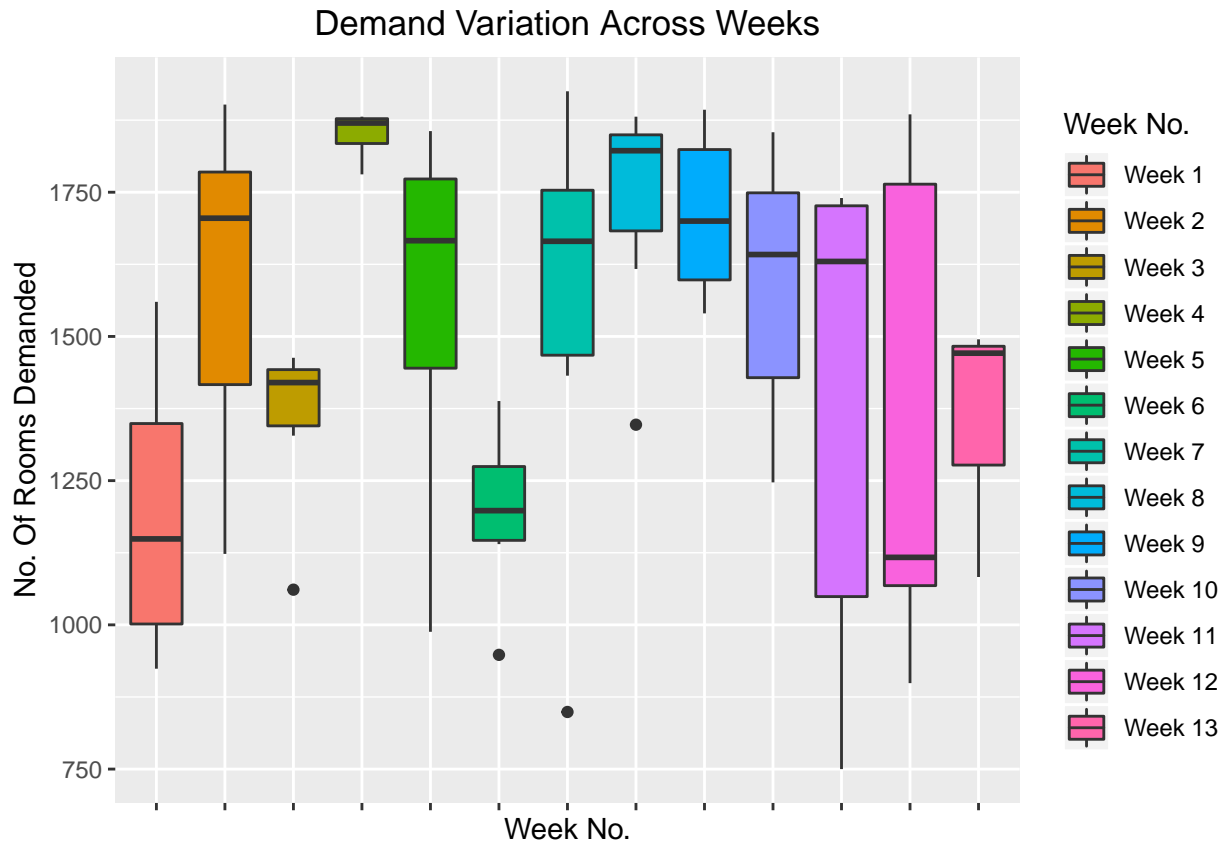
```
##      Min. 1st Qu.  Median    Mean 3rd Qu.    Max.
##       750    1244    1553    1501    1780    1925
```

We are also interested in how the demand varies per day and per week. This is captured in the following plots.

```
library(ggplot2)
demand.day<-ggplot(data.subset,aes(x = data.subset$Day ,
                                   y = data.subset$Demand,
                                   fill=data.subset$Day))+geom_boxplot()
demand.day+labs(title = "Demand Variation Across Weeks",
                x="Day of Week", y="No. Of Rooms Demanded",
                fill="Days of the Week")+
  theme(axis.text.x = element_blank(), plot.title = element_text(hjust = 0.5))
```



```
demand.week<-ggplot(data.subset,aes(x = data.subset$Week,
                                     y = data.subset$Demand,
                                     fill=data.subset$Week))+geom_boxplot()
demand.week+labs(title = "Demand Variation Across Weeks",
                 x="Week No.", y="No. Of Rooms Demanded",
                 fill="Week No.")+
  theme(axis.text.x = element_blank(),plot.title = element_text(hjust = 0.5))
```



Time Series Plots

We would like to visually inspect how the demand changes.

```
### Creating a time-series object
library(ggplot2)
library(forecast)

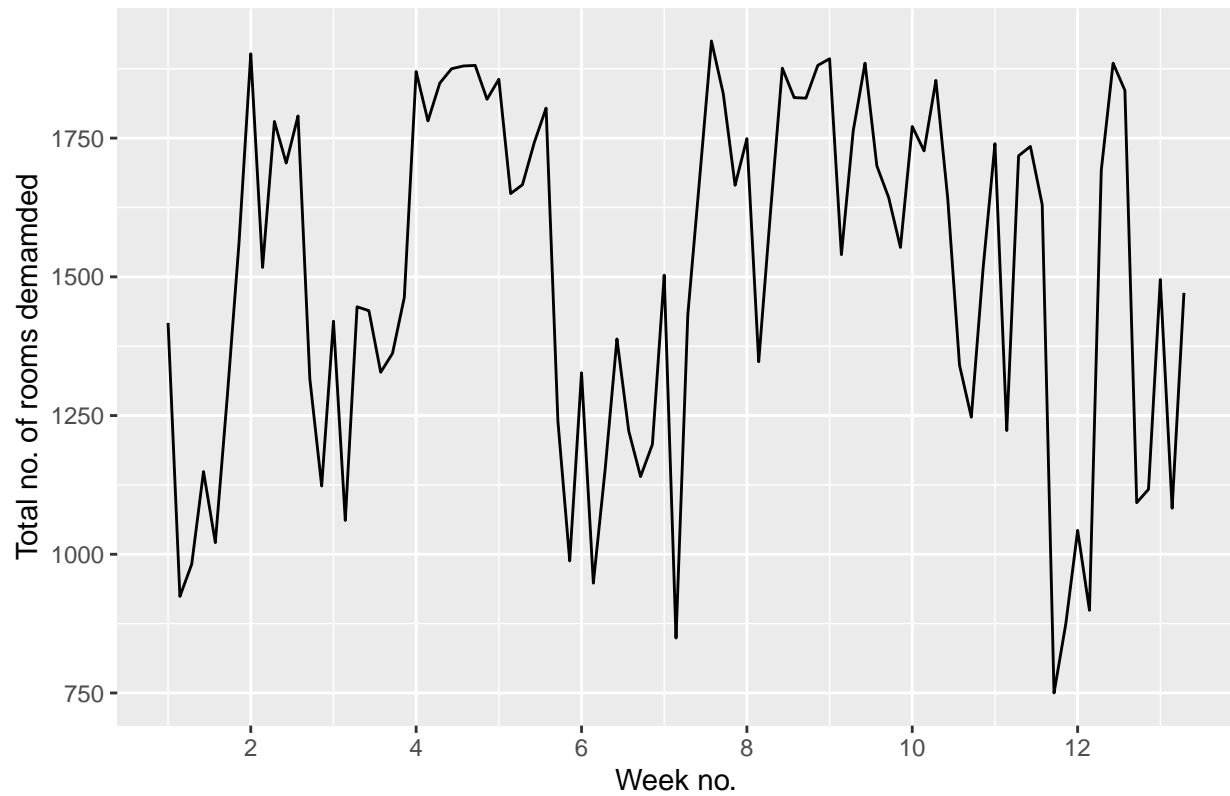
## Registered S3 method overwritten by 'xts':
##   method      from
##   as.zoo.xts zoo

## Registered S3 method overwritten by 'quantmod':
##   method      from
##   as.zoo.data.frame zoo

## Registered S3 methods overwritten by 'forecast':
##   method      from
##   fitted.fracdiff fracdiff
##   residuals.fracdiff fracdiff

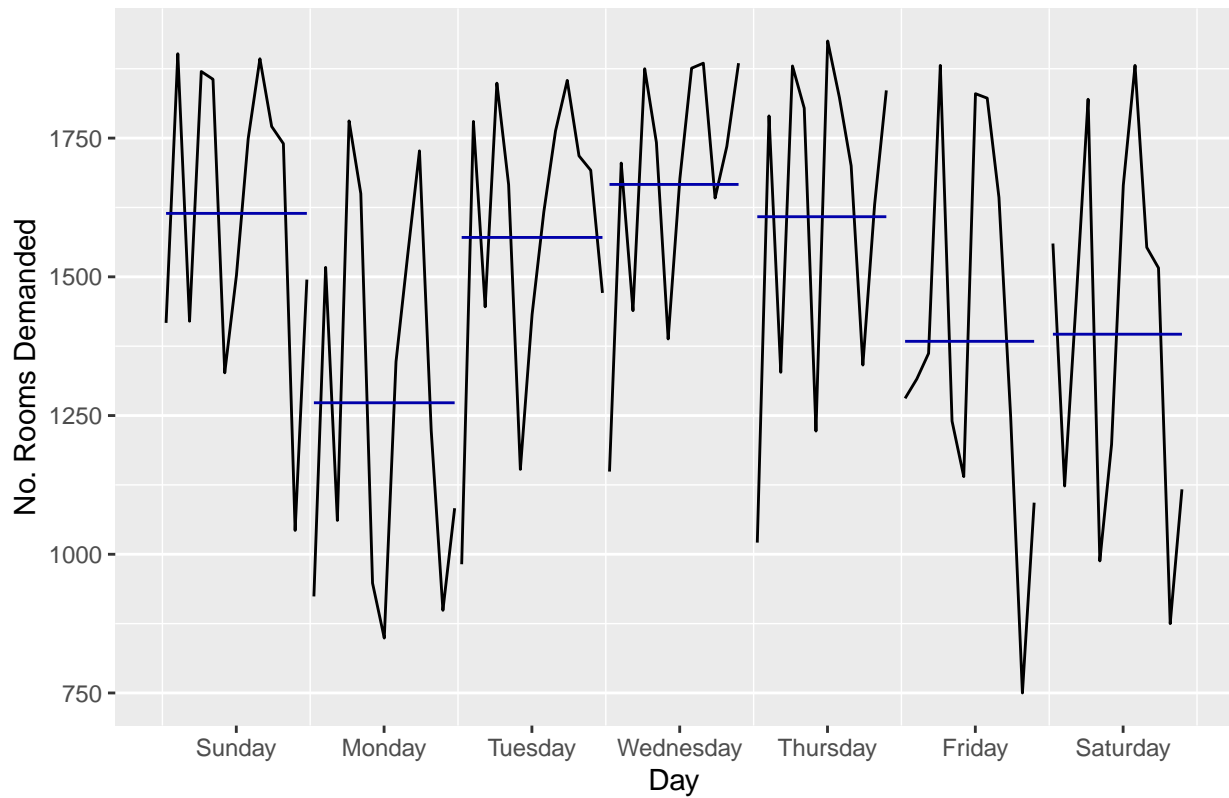
demand.ts<-ts(data.subset$Demand,frequency = 7)
autoplot(demand.ts, ylab = "Total no. of rooms demanded", xlab = "Week no.",
  main = "Marriot Hotel Rooms Demanded : May 23 - Aug 18,1987 " )+
  theme(plot.title = element_text(hjust = 0.5))
```

Marriot Hotel Rooms Demanded : May 23 – Aug 18,1987



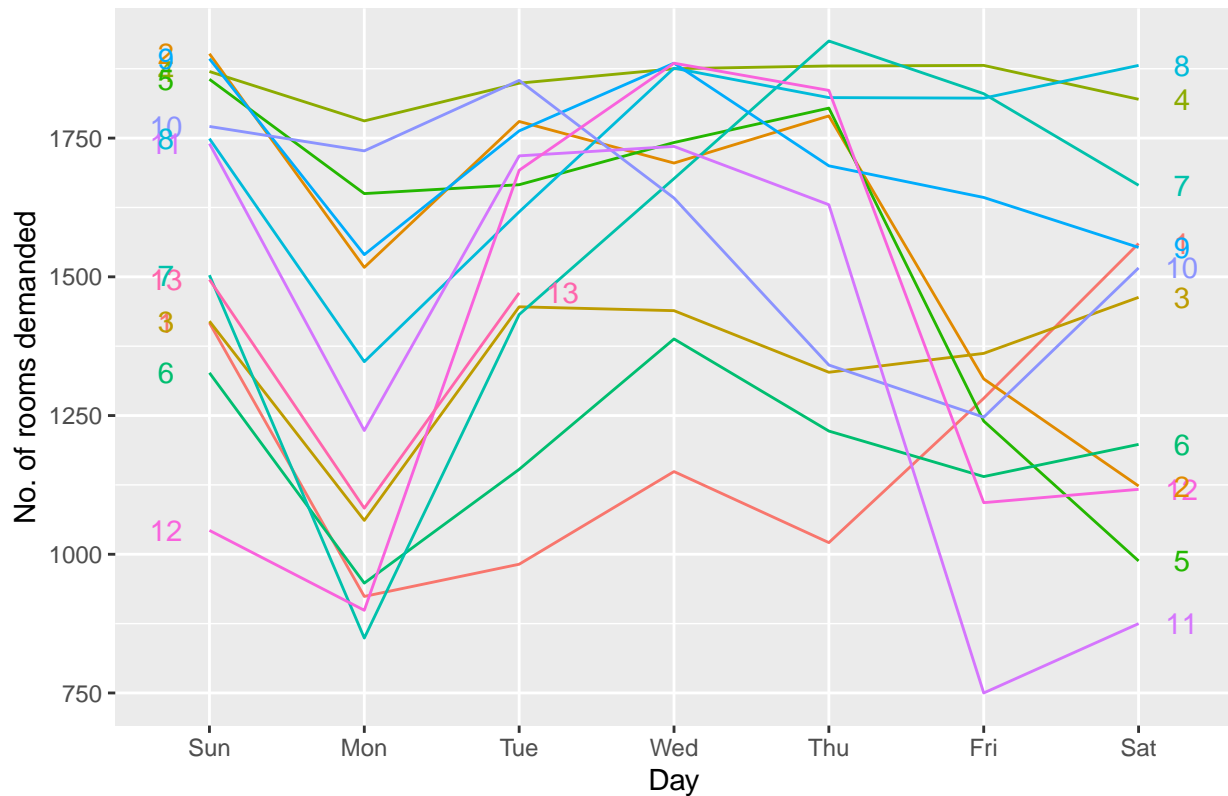
```
ggsubseriesplot(demand.ts) +  
  ylab("No. Rooms Demanded") +  
  ggtitle("Hotel Room Demand Variation")+theme(plot.title = element_text(hjust = 0.5))
```

Hotel Room Demand Variation



```
ggseasonplot(demand.ts, year.labels=TRUE, year.labels.left=TRUE) + ylab("No. of rooms demanded") +
  ggtitle("Seasonal plot: Room Demand variation")+theme(plot.title = element_text(hjust = 0.5))
```

Seasonal plot: Room Demand variation



Here we don't notice a trend but a seasonality. To further confirm we conduct the unit root test to identify if there are any random walks present.

#Forecasting Procedure

Stationarity Check

```
##Staionarity Tests
library(fUnitRoots)

## Loading required package: timeDate
## Loading required package: timeSeries
## Loading required package: fBasics

adfTest(demand.ts) # #p-value> 0.05 : Fail to reject null hypothesis = Non-stationarity

##
## Title:
## Augmented Dickey-Fuller Test
##
## Test Results:
## PARAMETER:
## Lag Order: 1
## STATISTIC:
## Dickey-Fuller: -0.5394
## P VALUE:
```

```
##      0.4408
##
## Description:
## Thu Jul 18 16:17:27 2019 by user:
library(tseries)
kpss.test(demand.ts) #p-value> 0.05 : Fail to reject null hypothesis = Stationarity
```

```
## Warning in kpss.test(demand.ts): p-value greater than printed p-value
##
## KPSS Test for Level Stationarity
##
## data: demand.ts
## KPSS Level = 0.12143, Truncation lag parameter = 3, p-value = 0.1
```

The contradictory results from the above test further leads us to consider not just ARIMA models but also deterministic trend-seasonality models.

Model Building

Naive

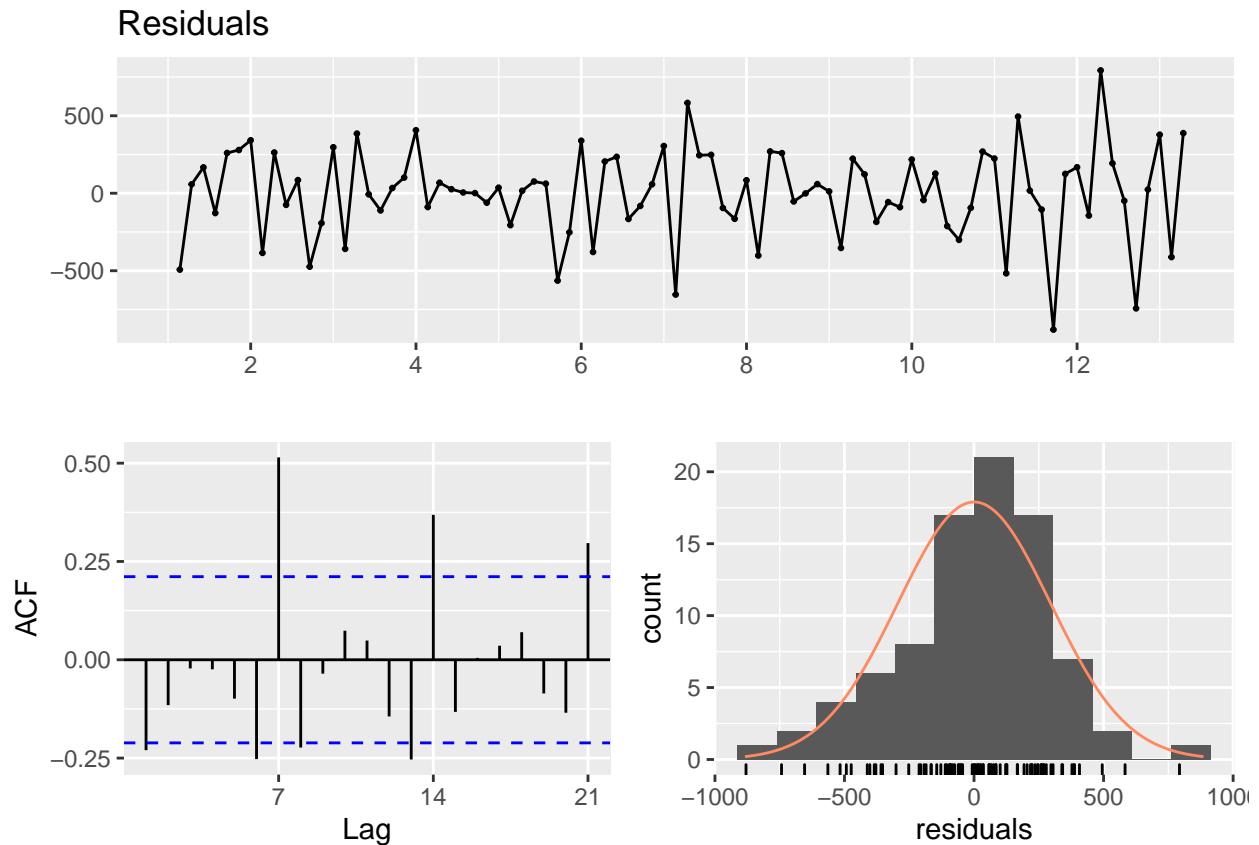
The simplest model to be considered is the naive forecast.

```
#Naive
model.naive<-naive(demand.ts)
model.naive
```

##	Point Forecast	Lo 80	Hi 80	Lo 95	Hi 95
## 13.42857	1471	1095.2444	1846.756	896.33143	2045.669
## 13.57143	1471	939.6014	2002.399	658.29592	2283.704
## 13.71429	1471	820.1722	2121.828	475.64485	2466.355
## 13.85714	1471	719.4888	2222.511	321.66287	2620.337
## 14.00000	1471	630.7850	2311.215	186.00202	2755.998
## 14.14286	1471	550.5906	2391.409	63.35524	2878.645
## 14.28571	1471	476.8442	2465.156	-49.43011	2991.430
## 14.42857	1471	408.2027	2533.797	-154.40816	3096.408
## 14.57143	1471	343.7333	2598.267	-253.00570	3195.006
## 14.71429	1471	282.7565	2659.243	-346.26157	3288.262

```
checkresiduals(model.naive$residuals)
```

```
## Warning in modeldf.default(object): Could not find appropriate degrees of
## freedom for this model.
```



ETS

Next, we consider the Holt-winter model.

```
##Trend-Seasonality Decompositions
```

```
model.ets<-ets(demand.ts)
```

```
model.ets
```

```
## ETS(A,N,A)
```

```
##
```

```
## Call:
```

```
## ets(y = demand.ts)
```

```
##
```

```
## Smoothing parameters:
```

```
## alpha = 0.9999
```

```
## gamma = 1e-04
```

```
##
```

```
## Initial states:
```

```
## l = 1462.5945
```

```
## s = -114.956 -124.8259 101.4008 160.1854 90.7313 -223.011
```

```
## 110.4753
```

```
##
```

```
## sigma: 207.5801
```

```
##
```

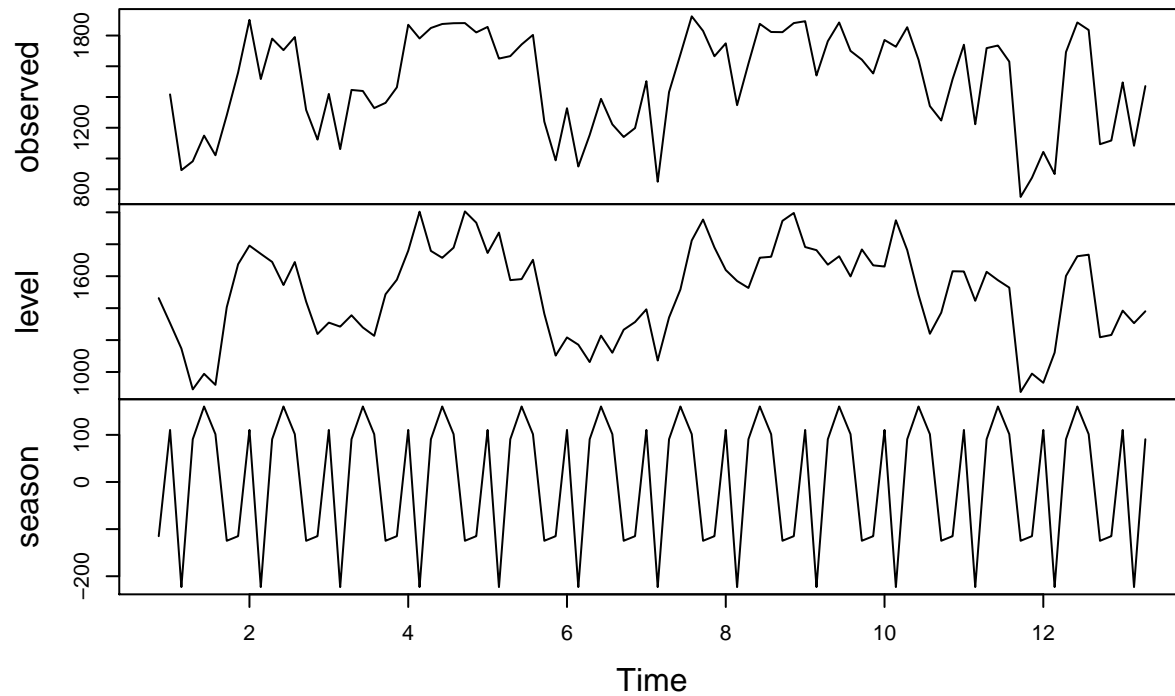
```
## AIC AICc BIC
```

```
## 1327.414 1330.308 1352.073
```



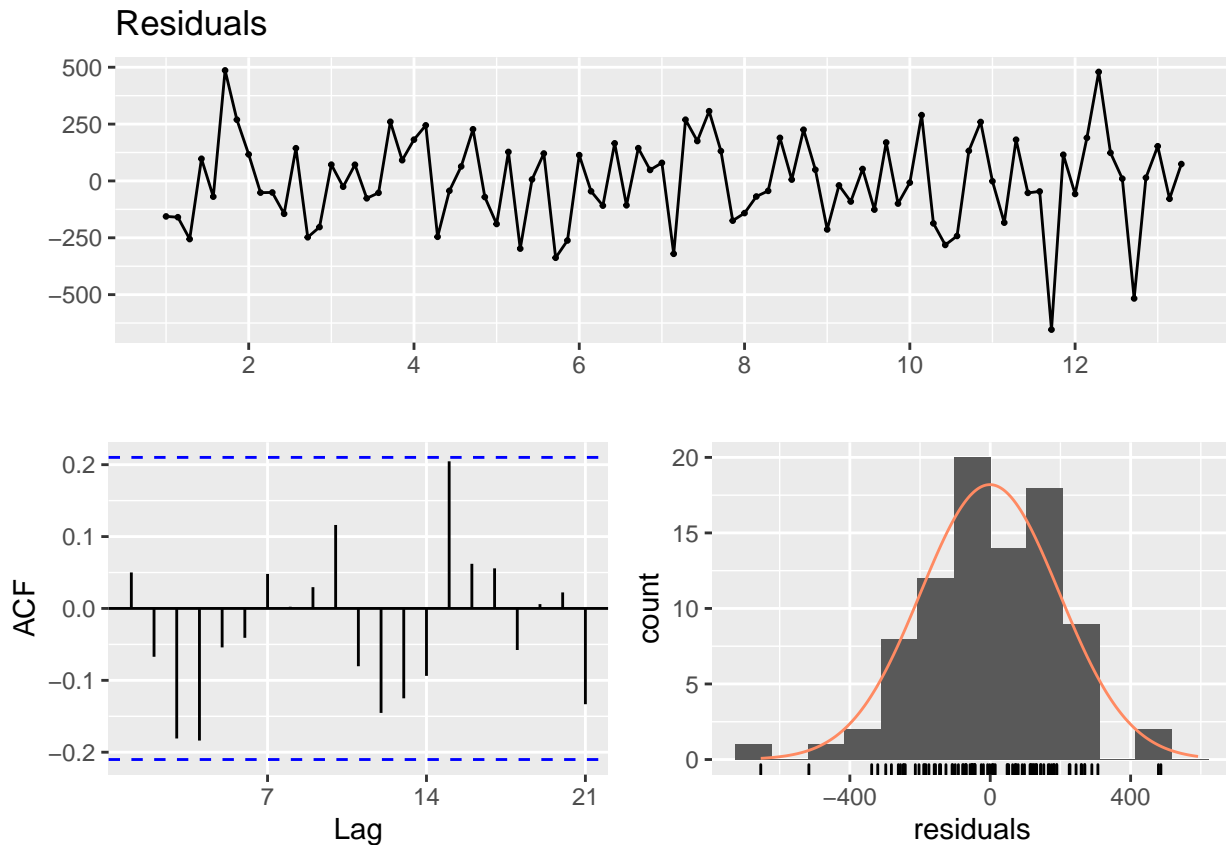
```
plot(model.ets)
```

Decomposition by ETS(A,N,A) method



```
checkresiduals(model.ets$residuals)
```

```
## Warning in modeldf.default(object): Could not find appropriate degrees of  
## freedom for this model.
```



```
model.ets$AIC
```

```
## [1] 1327.414
```

```
accuracy(model.ets)
```

```
##           ME      RMSE      MAE      MPE      MAPE      MASE
## Training set -0.946134 196.5502 155.5432 -1.343285 11.48953 0.4741088
##           ACF1
## Training set 0.05008858
```

ARIMA

Here, we consider ARIMA models.

```
#Auto-ARIMA
```

```
model.arima<-auto.arima(demand.ts)
```

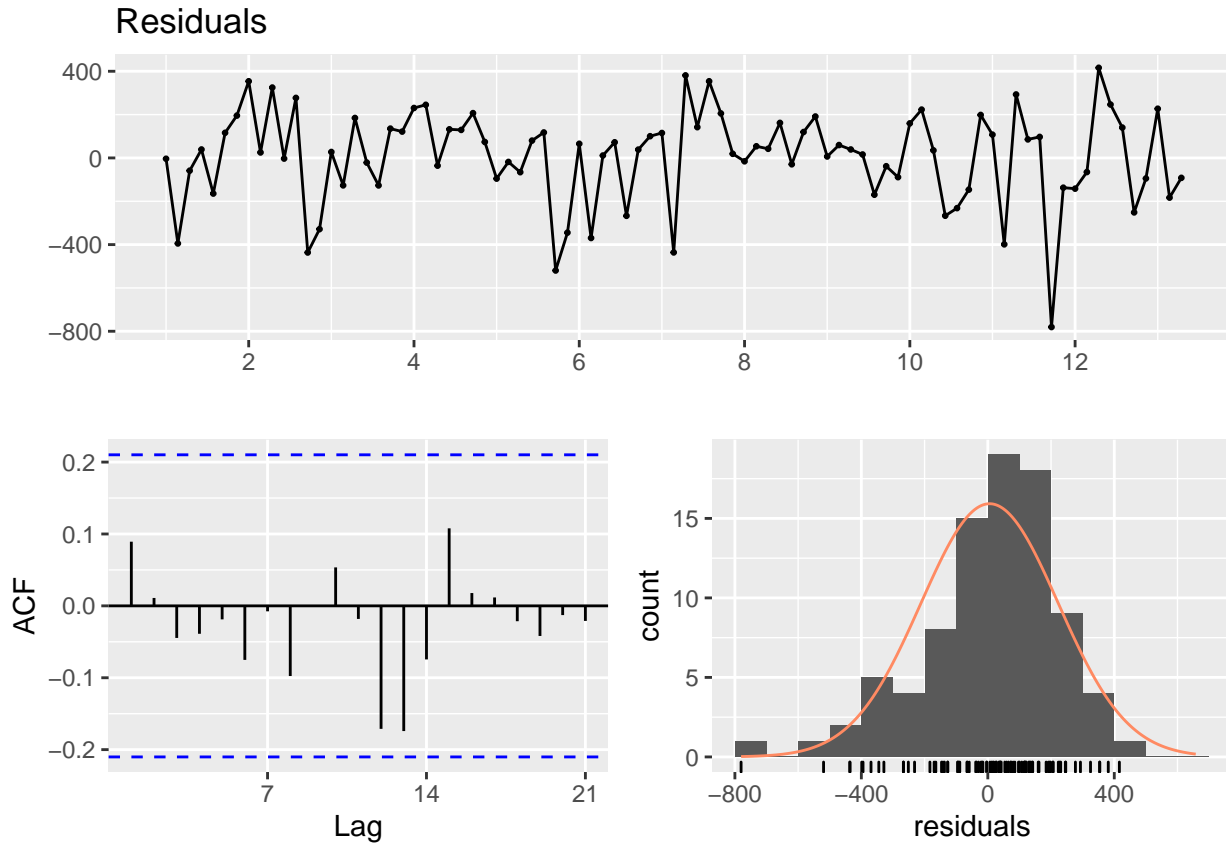
```
model.arima
```

```
## Series: demand.ts
## ARIMA(1,0,0)(2,0,0)[7] with non-zero mean
##
## Coefficients:
##      ar1      sar1      sar2      mean
##      0.7421  0.4322  0.2431 1424.5146
## s.e.  0.0711  0.1072  0.1241  226.0695
##
## sigma^2 estimated as 48984: log likelihood=-593.43
```

```
## AIC=1196.87   AICc=1197.61   BIC=1209.2
```

```
checkresiduals(model.arima$residuals)
```

```
## Warning in modeldf.default(object): Could not find appropriate degrees of
## freedom for this model.
```



```
model.arima$aic
```

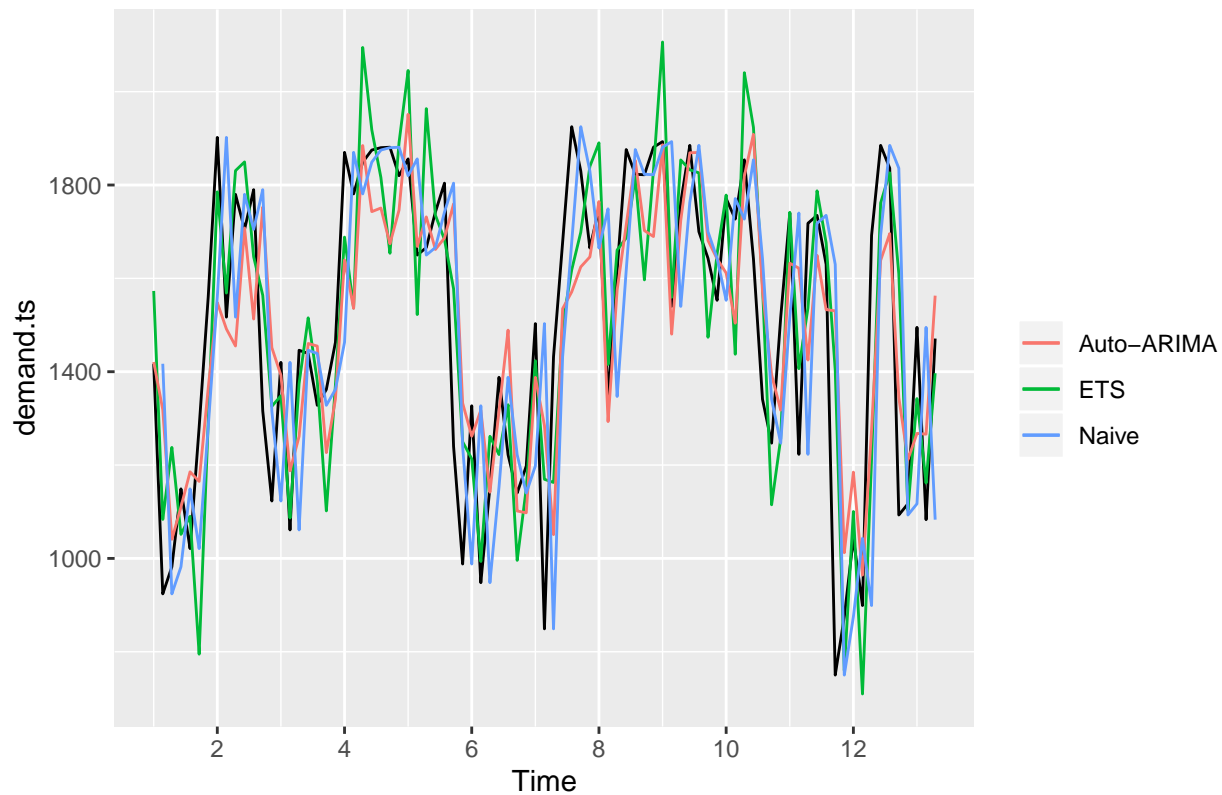
```
## [1] 1196.867
```

Model Evaluation

Here we plot our models.

```
library(ggplot2)
autoplot(demand.ts) +
  autolayer(fitted(model.ets), series = "ETS") +
  autolayer(fitted(model.arima), series = "Auto-ARIMA") +
  autolayer(fitted(model.naive), series = "Naive") +
  guides(colour = guide_legend(title = " "))
```

```
## Warning: Removed 1 rows containing missing values (geom_path).
```



Now we compare the model AIC values and the MAPE for the three models.

```
accuracy(model.naive)
```

```
##               ME      RMSE      MAE      MPE      MAPE      MASE
## Training set 0.627907 293.2036 223.4186 -2.613412 17.11545 0.6809986
##               ACF1
## Training set -0.2298073
```

```
accuracy(model.arima)
```

```
##               ME      RMSE      MAE      MPE      MAPE      MASE
## Training set 5.648762 216.1749 165.3773 -2.300914 12.53645 0.5040838
##               ACF1
## Training set 0.08927444
```

```
accuracy(model.ets)
```

```
##               ME      RMSE      MAE      MPE      MAPE      MASE
## Training set -0.946134 196.5502 155.5432 -1.343285 11.48953 0.4741088
##               ACF1
## Training set 0.05008858
```

By looking at the MAPE values we find the Holt-Winter model to give the best prediction.

Forecast Recommendation

The last row of the output give the best estimate for Saturday (22 August 1987), the start of week 14.

```
m2<-forecast(model.ets, h=5);m2
```

##	Point Forecast	Lo 80	Hi 80	Lo 95	Hi 95
## 13.42857	1540.496	1274.4710	1806.520	1133.6461	1947.345
## 13.57143	1481.691	1105.4938	1857.887	906.3473	2057.034
## 13.71429	1255.465	794.7277	1716.203	550.8280	1960.102
## 13.85714	1265.337	733.3274	1797.346	451.6987	2078.975
## 14.00000	1490.759	895.9578	2085.561	581.0889	2400.430

Suggestions To Improve Forecasting

We can further improve the forecasting by considering a longer time interval.