The Mory's Association, Inc. 306 York Street New Haven, Connecticut 06511

June 25, 2012

Dear Members of Mory's:

Notice is hereby given that the Annual Meeting of The Mory's Association will be held on July 25, 2012, at 11:00 a.m., at 306 York Street, Captain's Room, New Haven, Connecticut 06511.

The purpose of the meeting will be to:

- (1) Elect members of the Board of Governors; and
- (2) Transact such other business as may properly come before the meeting.

A Nominating Committee was appointed to recommend nominees to fill vacancies of the Board of Governors, including those whose terms of office expire this year. The Committee unanimously nominates the four candidates identified in the accompanying Ballot.

Respectfully submitted,

Board of Governors

The Mory's Association, Inc. 2012 Annual Meeting Background of Governors and Nominees

Deborah Armitage: Bishop's University, Quebec, BSc; University of British Columbia BLS; Certified Public Accountant. Associate Controller, Yale University. Prior to joining Yale in 2001, had extensive finance experience in the manufacturing sector and at Arthur Anderson. Served on the board of the Yale University Women's Organization and currently serves on the board of Youth Continuum.

Henry Bertram: YC '73. President, The Yale Club of New York City, 2008-2010; Board member and cochair of University Committee. Senior Vice President of the Higgins Group, Fairfield, Connecticut, and Managing Director of Camille M. Bertram Educational Consultants. Spent thirty years at J.P. Morgan in investment banking and human resources.

- *Eric Braverman: YC '97; Yale Law 2002. Partner of McKinsey & Company's Washington office; a leader of the firm's public sector practice and counselor to government leaders on strategy, organization and operations. One of the firm's experts on government innovation, a subject he will be teaching at Yale this fall. Named by *Fortune* magazine in 2010 as one of the "40 Most Influential Leaders in Business" worldwide under 40 years old. Trustee of Yale Whiffenpoof Alumni and Arena Stage.
- * Richard Foster: YC '63; Yale MS and PhD in Engineering and Applied Science. Senior Faculty Fellow, Yale School of Management. "Expert in Residence," Yale Office of Cooperative Research; Emeritus director, McKinsey & Company; former director and senior partner of McKinsey; founded practices on technology and innovation, healthcare and private equity. Board member, Memorial Sloan Kettering Cancer Center; Yale School of Medicine Dean's advisory board; Harvard Medical School Health Care Policy advisory committee; co-chair National Academies (Science, Engineering & Medicine) Presidents' Circle; National Research Council's Policy and Global Affairs Committee; executive committee of W. M. Keck Foundation. Director and partner of several private sector enterprises. Fellow, American Academy of Arts and Sciences.
- Mary J. Hu: YC '82; Wharton MBA. Director of Institutional Planning and Communications, Yale School of Medicine. Previously Director of Strategic Development and Marketing for the Yale Medical Group, the School's multi-specialty clinical practice. Served as Board member of Eli Whitney Museum, the Foote School and Madison Public Library.
- *Cynthia Hayden Kempner: YC '79; Boston College MBA. Commercial lending analyst, State Street bank; lending officer, alternative energy group, Bank of New England. Board member, Cystic Fibrosis Foundation and Squash Haven, an after school enrichment program for inner city children in New Haven.
- *Thomas B. Ketchum: YC '72. Retired Vice Chairman, JPMorgan Chase. Member of Executive Committee, Yale Tomorrow Campaign; President's Council on International Activities; Yale Corporation Committee on the School of Medicine; Board of the Yale Hockey Association; and Director of Yale-New Haven Health System and Trustee of Yale-New Haven Hospital.

Janet Lindner: Cornell University BS; Baruch College MPA; University of Pennsylvania Ed.D. Associate Vice President for Administration, Yale University. Previously Chief Administrative Officer for the City of New Haven, and Associate Director for operations and Director of revenue management task force in the Mayor's Office, City of New York. Served as President of American Society of Public Administration's New York chapter, and Chair of Yale's United Way campaign. Fellow of Saybrook College.

Neil Simpson: YC '04 (Eli Whitney Scholar). Senior Associate Director, Major Gifts, Yale Office of Development. Prior to attending Yale, worked as a professional chef in London and Scotland. Fellow of Timothy Dwight College and Alumni Schools Committee volunteer.

Members may request a Ballot by contacting Robin Soltesz at RSOLTESZ@MORYS1849.ORG

BALLOT

For Election of Governors
At the Annual Meeting of
The Mory's Association, Inc.
July 25, 2012 at 11:00 a.m.
306 York Street
Captain's Room
New Haven, Connecticut 06511

Class of 2013 (terms expire at 2013 Annual Meeting)

*Richard Foster Janet Lindner Neil Simpson

Class of 2014 (terms expire at 2014 Annual Meeting)

Deborah Armitage Henry Bertram Mary Hu

Class of 2015 (terms expire at 2015 Annual Meeting)

- *Eric Braverman
- *Cynthia Kempner
- *Thomas Ketchum

Christopher Getman – President, Mory's Council; Governor ex-officio Douglas Rae – Governor Emeritus

*Nominees for election at the 2012 Annual Meeting

Respectfully submitted by the Nominating Committee:

Janet Lindner, Chair Annelies Gamble, Yale College 2013; President, Yale Entrepreneurial Society Mary Hu Thomas Ketchum Douglas Rae