

NFL Attendance in 2020

Cason Wight

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Prep Work for Analysis

Load all tools and functions

```
source("utils/eda.R")

## -- Attaching packages ----- tidyverse 1.3.2 --
## v ggplot2 3.4.0    v purrr  1.0.1
## v tibble  3.1.8    v dplyr  1.1.0
## v tidyr   1.3.0    v stringr 1.5.0
## v readr   2.1.3    v forcats 1.0.0
## -- Conflicts ----- tidyverse_conflicts() --
## x dplyr::filter() masks stats::filter()
## x dplyr::lag()    masks stats::lag()

source("utils/get_data.R")

##
## Attaching package: 'rvest'
##
## The following object is masked from 'package:readr':
##
##   guess_encoding
##
## Using libcurl 7.84.0 with Schannel
##
## Attaching package: 'curl'
##
## The following object is masked from 'package:readr':
##
##   parse_date

source("utils/mcmc_diagnostics.R")
source("utils/stan.R")
source("models/bayesian.R")

## Loading required package: StanHeaders
##
## rstan version 2.26.13 (Stan version 2.26.1)
##
## For execution on a local, multicore CPU with excess RAM we recommend calling
## options(mc.cores = parallel::detectCores()).
## To avoid recompilation of unchanged Stan programs, we recommend calling
## rstan_options(auto_write = TRUE)
```

```
## For within-chain threading using `reduce_sum()` or `map_rect()` Stan functions,
## change `threads_per_chain` option:
## rstan_options(threads_per_chain = 1)
##
## Do not specify '-march=native' in 'LOCAL_CPPFLAGS' or a Makevars file
##
## Attaching package: 'rstan'
##
## The following object is masked from 'package:tidyr':
##
##     extract

source("results/calculations.R")
source("results/plots.R")
```

Load data

```
attendance <- get_attendance_data() %>%
  mutate(home_team = str_replace(home_team, "Redskins", "Commanders"))
print(attendance %>% head())

##   X year home_team total_attendance num_games num_games_won prev_attendance
## 1 1 2001    49ers      67469.50         16          12      67745.50
## 2 2 2001    Bears      66944.00         16          13      66944.00
## 3 3 2001   Bengals      56867.25         16           6      58749.00
## 4 4 2001    Bills      63092.00         16           3      70086.88
## 5 5 2001   Broncos      75035.38         16           8      75505.25
## 6 6 2001    Browns      72886.75         16           7      72693.00
##   prev_games_won
## 1                6
## 2                5
## 3                4
## 4                8
## 5               11
## 6                3

attendance_2020 <- get_2020_attendance_data() %>%
  mutate(team_name = str_replace(team_name, "Redskins", "Commanders"))
print(attendance_2020 %>% head())

##   X      city team_name    Home
## 1 1 San Francisco    49ers  0.000
## 2 2    Chicago     Bears  0.000
## 3 3 Cincinnati Bengals 4185.312
## 4 4    Buffalo     Bills  0.000
## 5 5    Denver     Broncos 1320.125
## 6 6 Cleveland     Browns 5027.500

prices_2019 <- get_average_ticket_price_data()
print(prices_2019 %>% head())

##   X team_name avg_cost_2019
## 1 1    49ers        178
## 2 2    Bears        376
## 3 3   Bengals        114
## 4 4    Bills        105
```

```
## 5 5   Broncos           278
## 6 6   Browns           190
```

```
team_names <- attendance_2020 %>%
  pull(team_name) %>%
  unique() %>%
  as.character()
print(team_names %>% head())
```

```
## [1] "49ers" "Bears" "Bengals" "Bills" "Broncos" "Browns"
```

```
team_cities <- sapply(team_names, function(name) {
  attendance_2020 %>%
    filter(team_name == name) %>%
    pull(city) %>%
    .[1]
})
print(team_cities %>% head())
```

```
##           49ers           Bears           Bengals           Bills           Broncos
## "San Francisco" "Chicago" "Cincinnati" "Buffalo" "Denver"
##           Browns
## "Cleveland"
```

```
rev_data <- get_revenue_data()
print(rev_data %>% head())
```

```
##   Year Total_Revenue Label
## 1 2010           8.35
## 2 2011           8.82
## 3 2012           9.17
## 4 2013           9.58
## 5 2014          11.09
## 6 2015          12.16
```

```
rev_team_data <- get_team_revenue_data(team_names, team_cities)
print(rev_team_data %>% head())
```

```
##   X year rev team_name label
## 1 1 2019 492    49ers $492 M
## 2 2 2018 470    49ers
## 3 3 2017 458    49ers
## 4 4 2016 446    49ers
## 5 5 2015 427    49ers
## 6 6 2014 270    49ers
```

Run models (may take several hours, skip to load models if already done)

```
fit_samps <- fit_bayesian_mods() %>%
  save_fit_tight_priors() %>%
  save_samps_tight_priors() %>%
  downsample_samps()
```

Load models (much faster if models have already been run and samples saved, can be skipped if running model in above chunk)

```
fit_samps <- load_bayesian_samps() %>% downsample_samps()
```

Load other model metadata

```
prior <- get_priors()[[1]]  
print(prior)
```

```
## $mu_a  
## [1] 30000  
##  
## $sigma_a  
## [1] 20000  
##  
## $mu_b  
## [1] 0.7  
##  
## $sigma_b  
## [1] 0.5  
##  
## $mu_theta  
## [1] 1000  
##  
## $sigma_theta  
## [1] 1000  
##  
## $a_sigma  
## [1] 0.4444444  
##  
## $b_sigma  
## [1] 4.444444e-05  
##  
## $lambda  
## [1] 8000  
##  
## $eta  
## [1] 0.1
```

```
var_names <- fit_samps %>% names() %>% .[1:6]  
print(var_names)
```

```
## [1] "overall_alpha" "overall_beta" "theta" "sigma"  
## [5] "alphas" "betas"
```

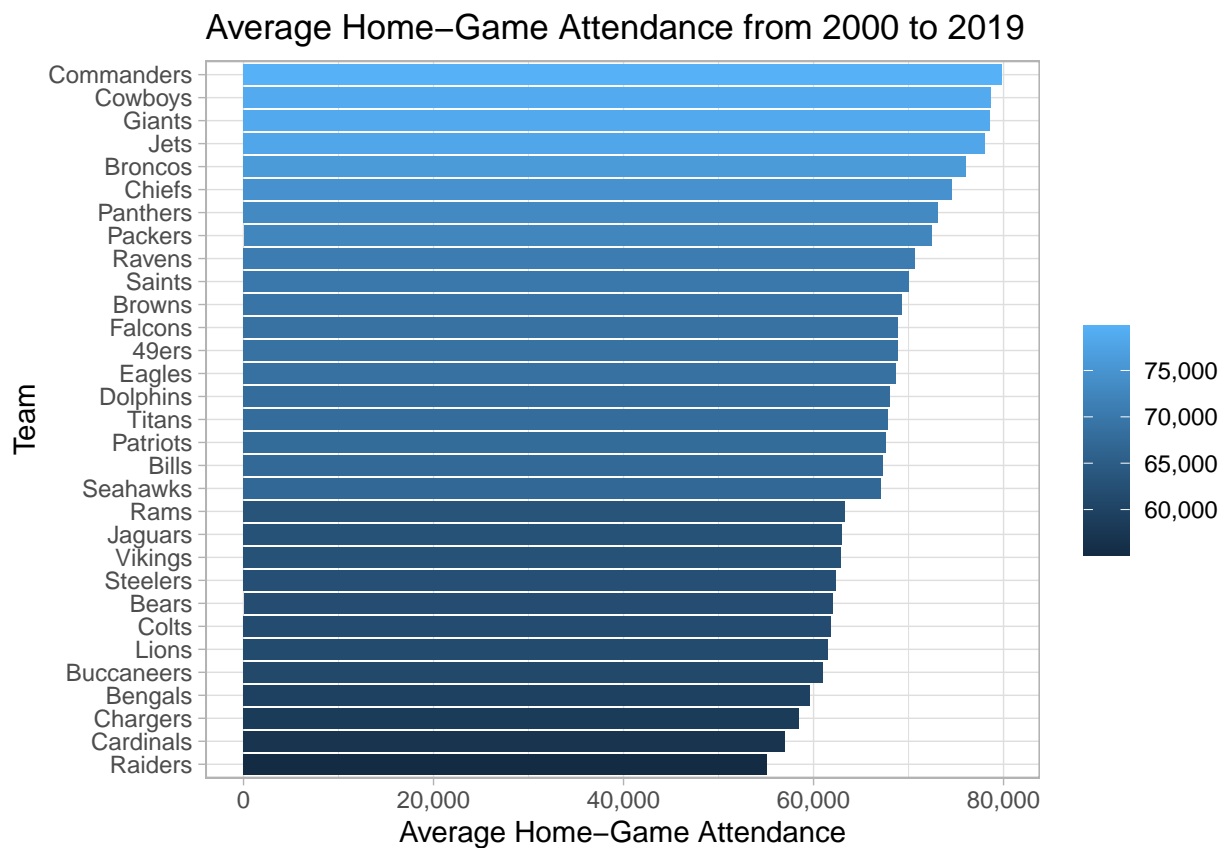
Model:

$$\begin{aligned}
 \text{Est 2020 Attendance}_{\text{team}} &\sim \mathcal{N}(\mu_{\text{team}}, \sigma^2) \\
 \mu_{\text{team}} &= \alpha_{\text{team}} \\
 &\quad + \beta_{\text{team}} \times \text{2019 Year Attendance} \\
 &\quad + \theta \times \text{2019 Num Games Won} \\
 \sigma &\sim \text{Gamma}(\alpha_{\sigma}, \beta_{\sigma}) \\
 \alpha_{\text{team}} &\sim \mathcal{N}(\alpha, \lambda^2) \\
 \alpha &\sim \mathcal{N}(\mu_{\alpha}, \sigma_{\alpha}^2) \\
 \beta_{\text{team}} &\sim \mathcal{N}(\beta, \eta^2) \\
 \beta &\sim \mathcal{N}(\mu_{\beta}, \sigma_{\beta}^2) \\
 \theta &\sim \mathcal{N}(\mu_{\theta}, \sigma_{\theta}^2)
 \end{aligned}$$

Exploratory Data Analysis

Who has the most attendees at their home games?

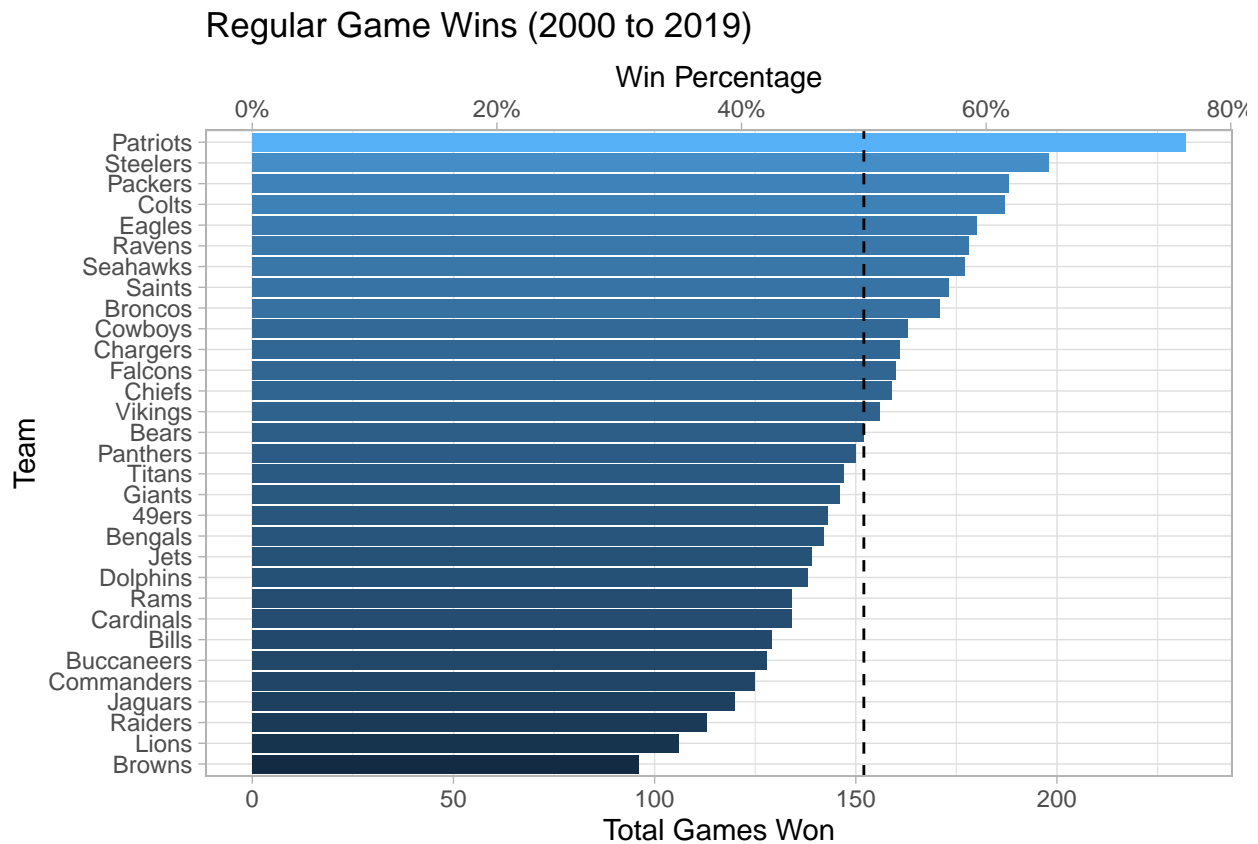
```
plot_avg_attendance_all_years(attendance, "All teams")
```



Commanders, Cowboys, and Giants have the highest attendance. Raiders, Cardinals, and Chargers have the lowest.

Who wins the most?

```
plot_avg_win_rate_all_years(attendance, "All teams")
```

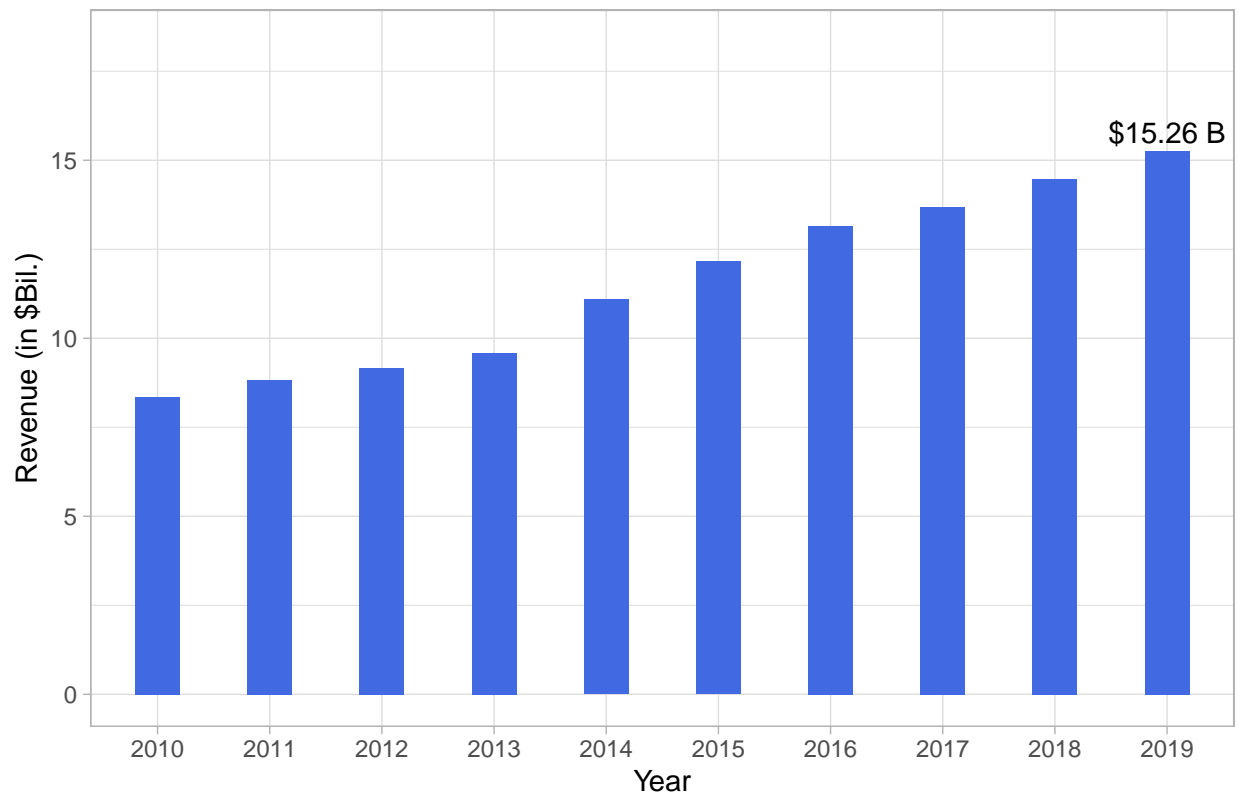


Patriots, Steelers, and Packers win the most. Browns, Lions, and Raiders lose the most.

How much money does the NFL make?

```
plot_yearly_revenue(rev_data, rev_team_data, "All teams")
```

Total NFL Revenue

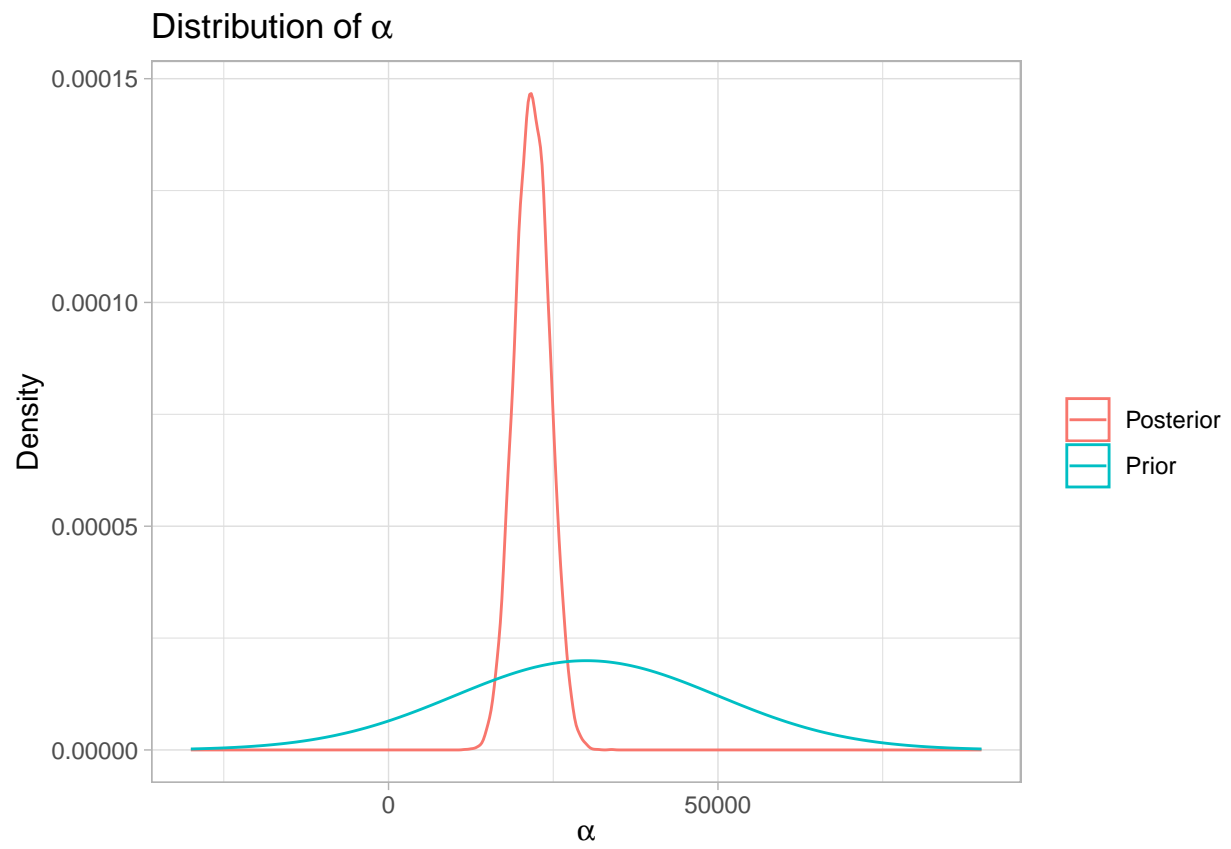


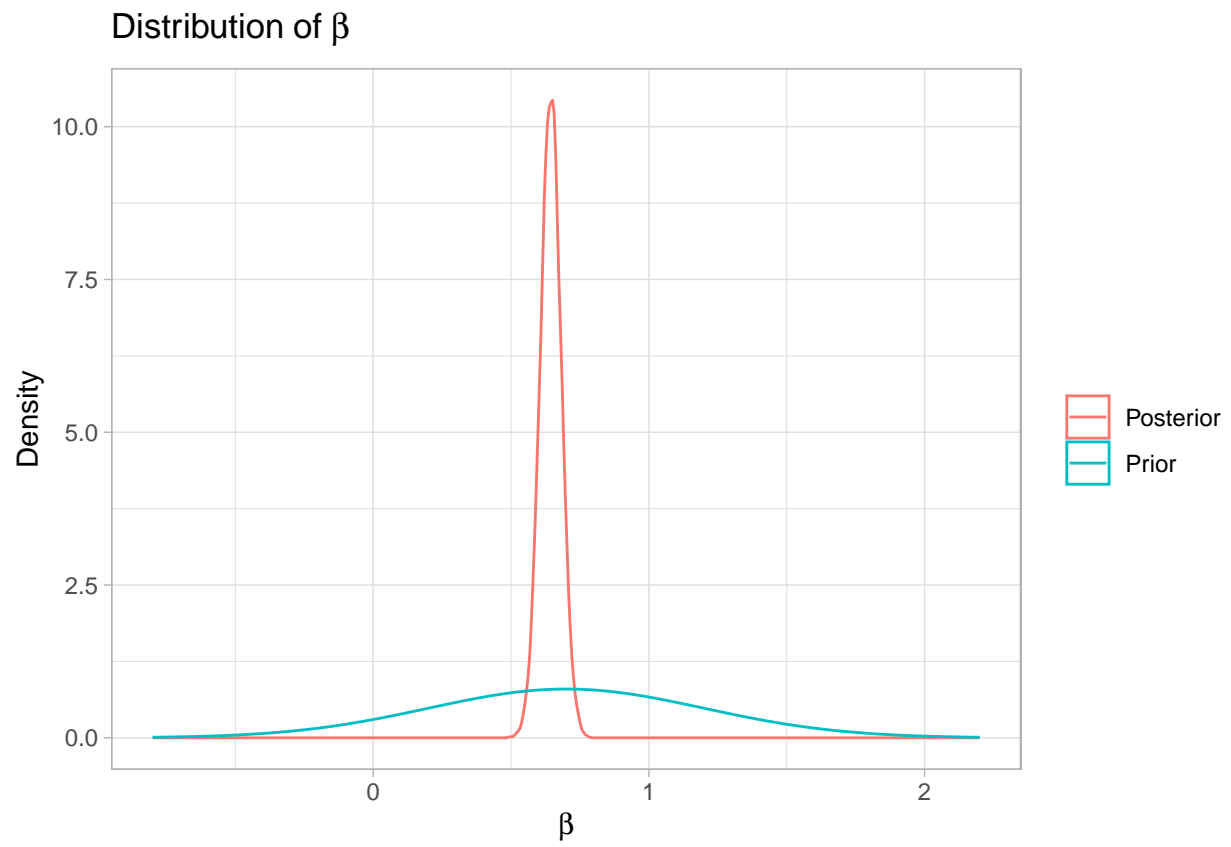
There is a roughly linear trend, increasing by about \$1B every year. In 2019, NFL revenue totaled \$15.26B.

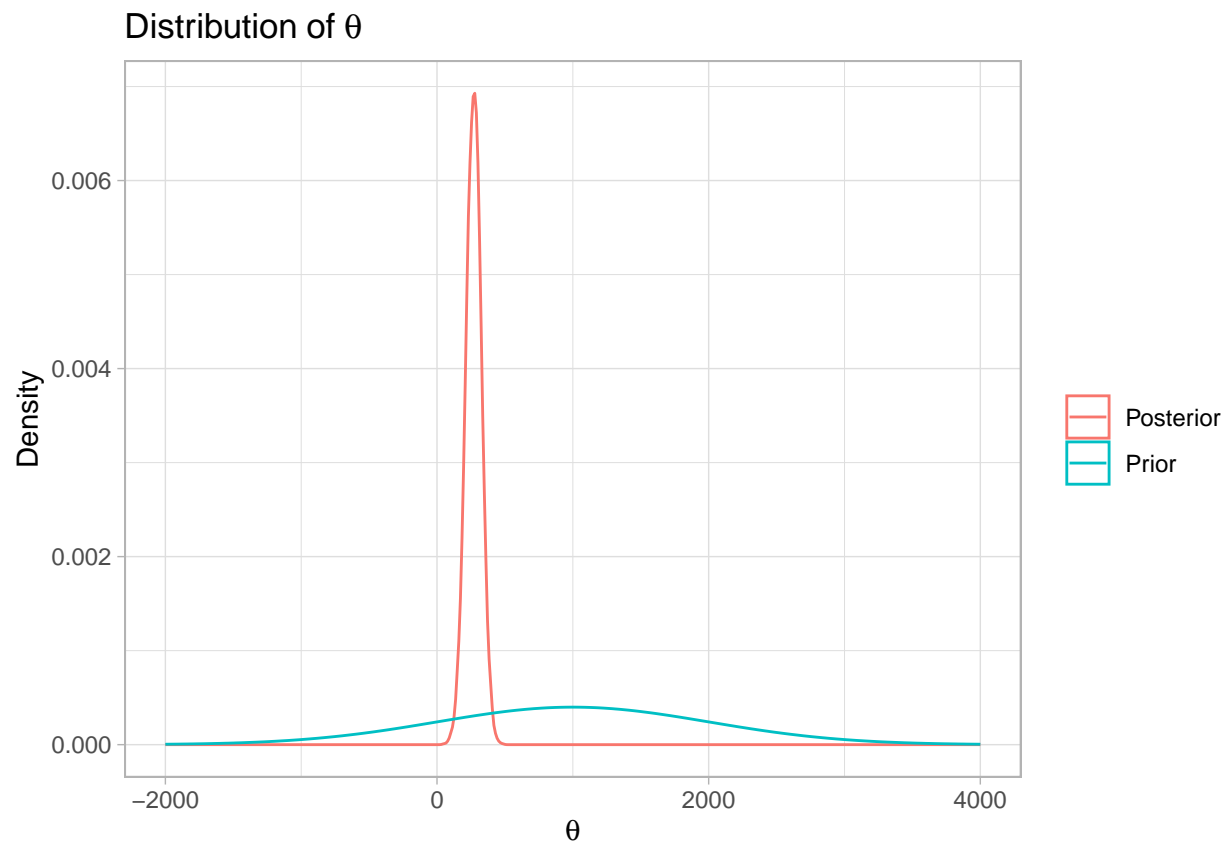
Parameter modeling

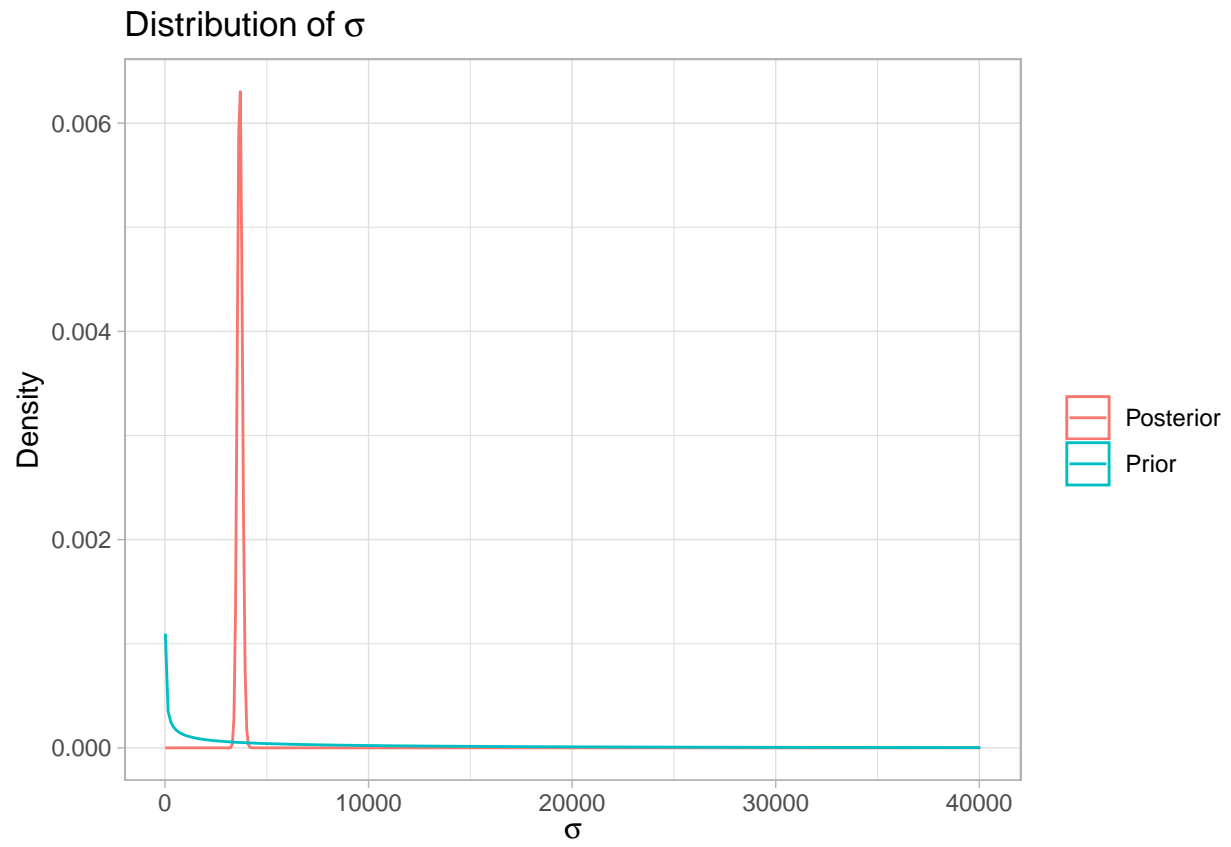
What is the prior and posterior predicted distribution of the parameters?

```
for (var in c("overall_alpha", "overall_beta", "theta", "sigma", "alphas", "betas")){  
  plt <- plot_distribution(fit_samps, prior, var, team_names, "All teams")  
  print(plt)  
}
```

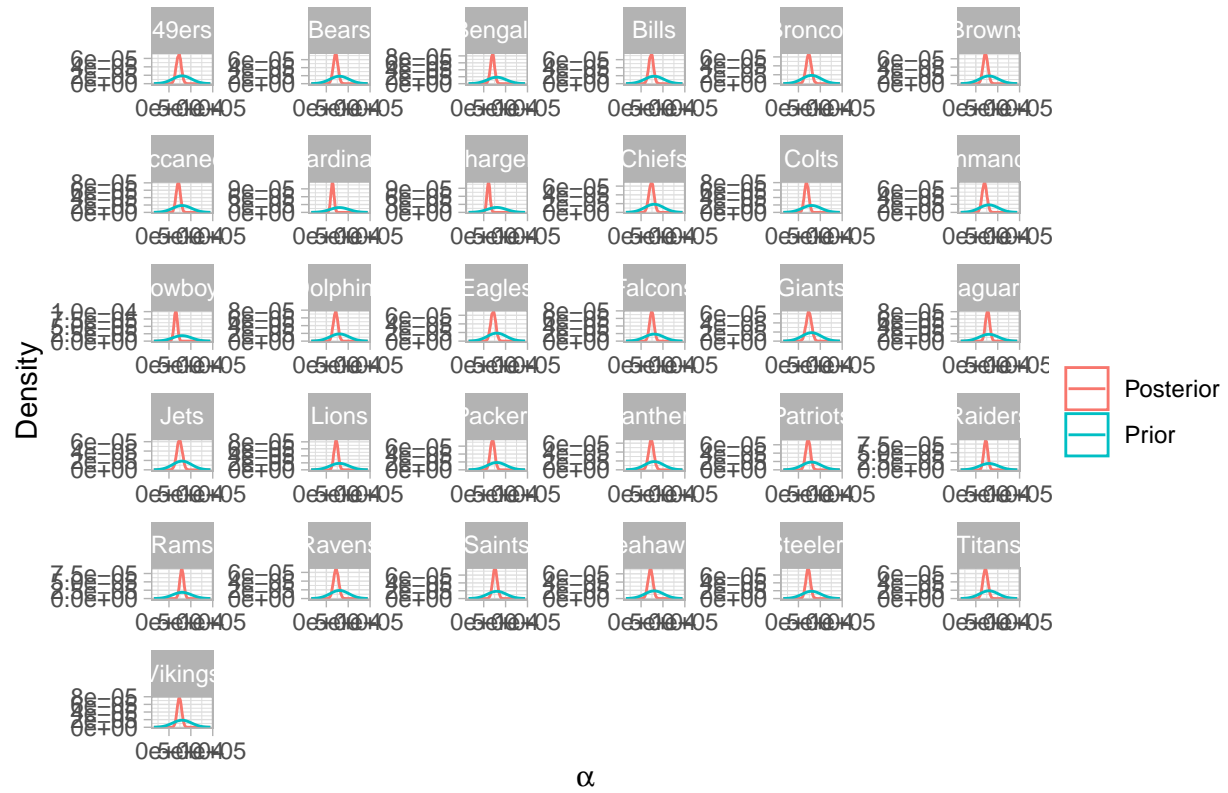




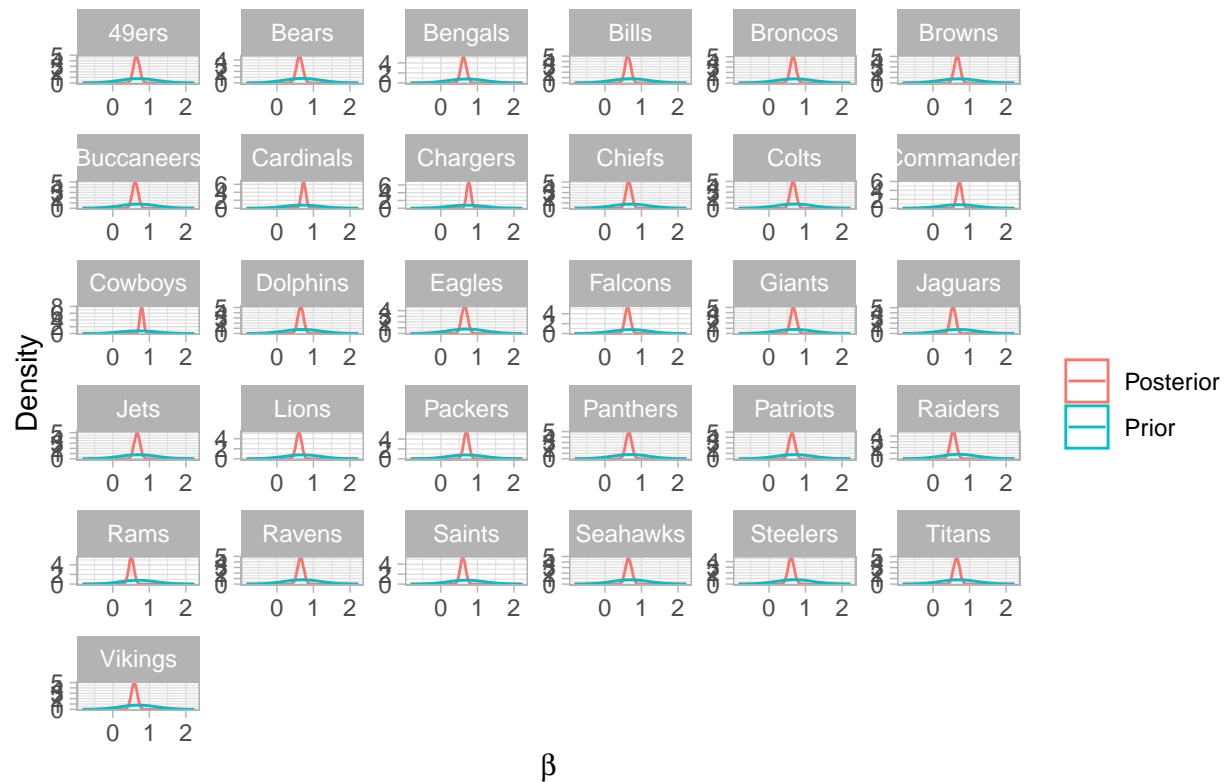




Distributions of α



Distributions of β



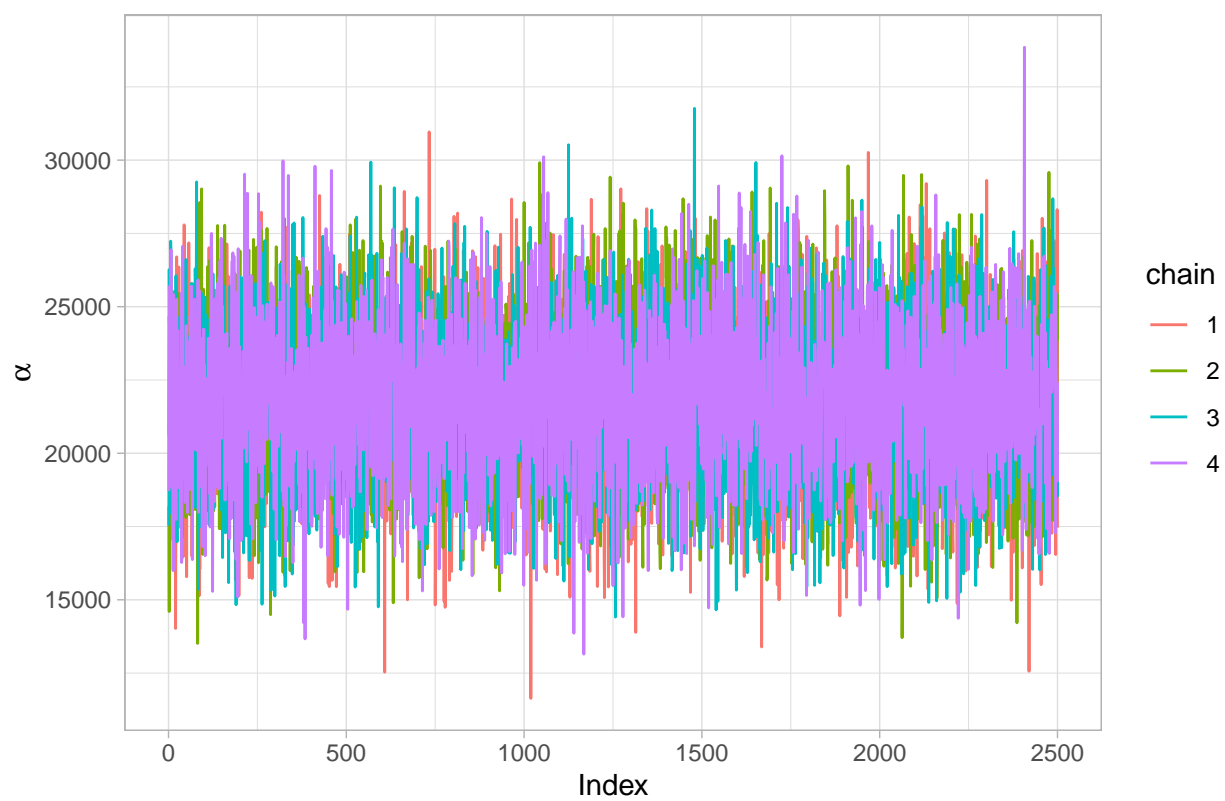
Do the MCMC diagnostics look healthy (was this a good fit)?

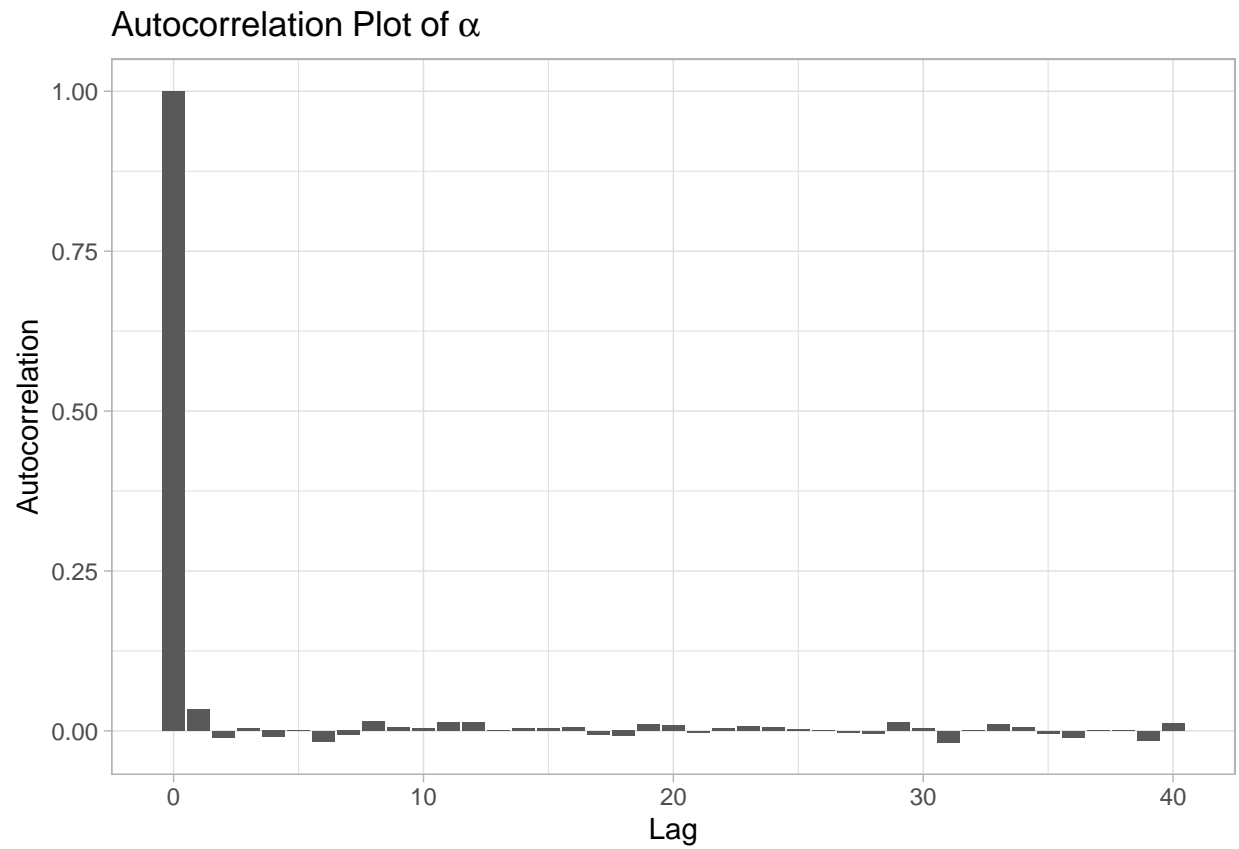
```
for (var in c("overall_alpha", "overall_beta", "theta", "sigma", "alphas", "betas")) {
  neff <- get_effective_sample_size(fit_samps, var, team_names, team_name="All teams")
  rhat <- get_rhat(fit_samps, var, team_names, team_name="All teams")
  trace_plt <- get_trace_plot(fit_samps, var, team_names, team_name="All teams")
  acf_plt <- get_acf_plot(fit_samps, var, team_names, team_name="All teams")

  print(var)
  print("Effective sample size:")
  print(neff)
  print("Gelman statistic:")
  print(rhat)
  print(trace_plt)
  print(acf_plt)
  print("")
}
```

```
## [1] "overall_alpha"
## [1] "Effective sample size:"
## overall_alpha
##      9361.625
## [1] "Gelman statistic:"
## overall_alpha
##      1.00058
```

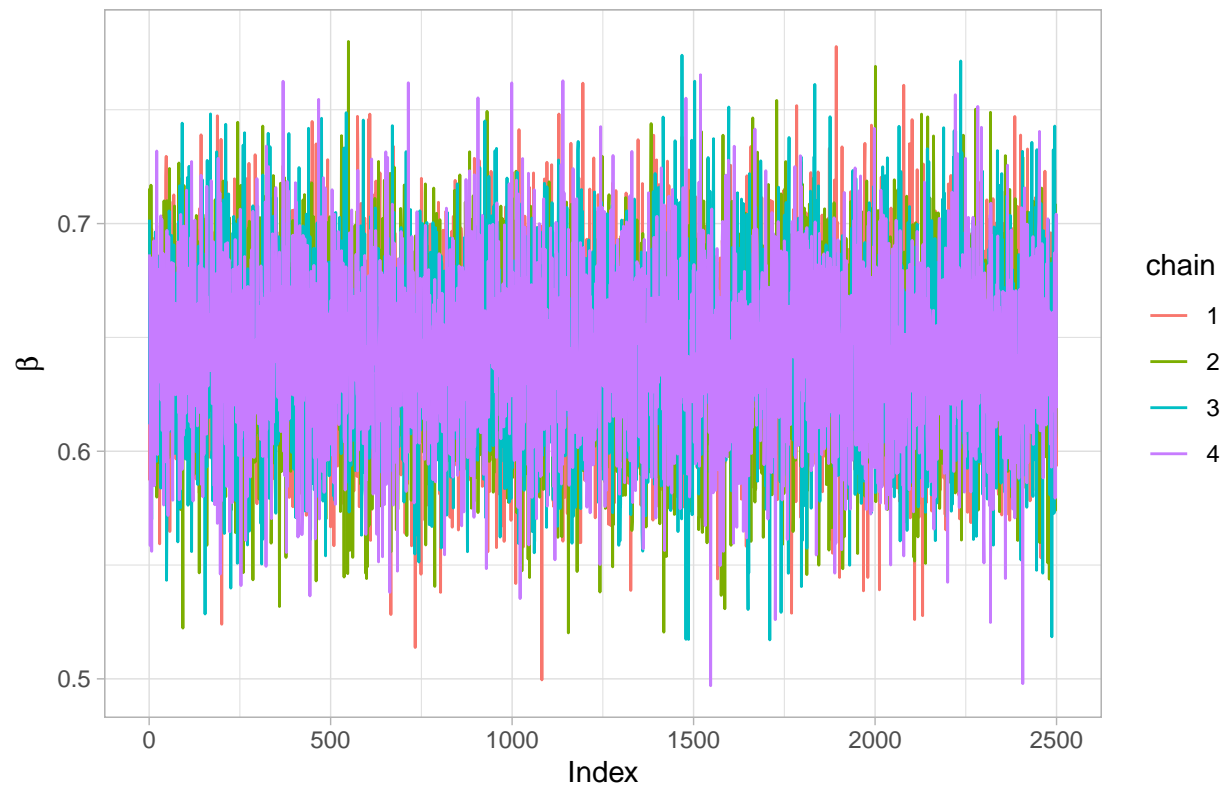
Trace Plot of α

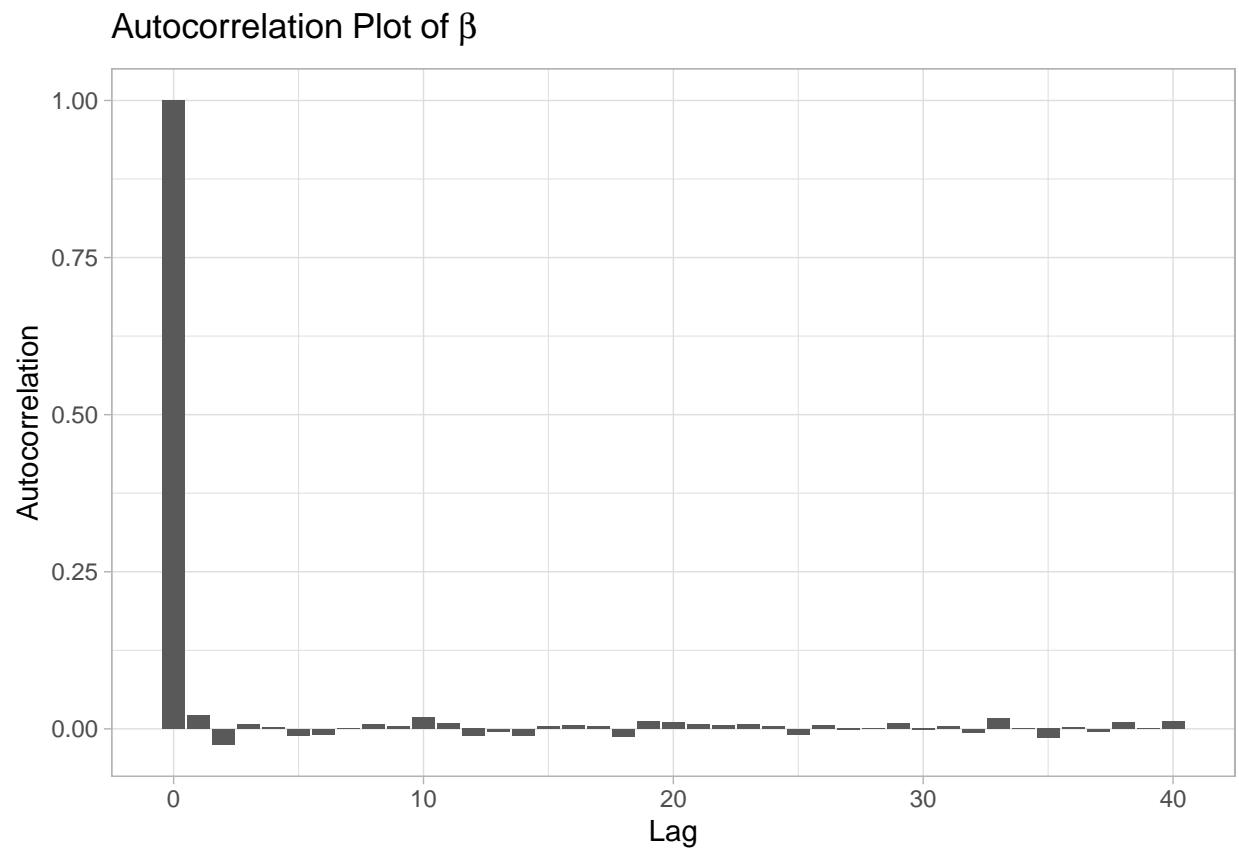




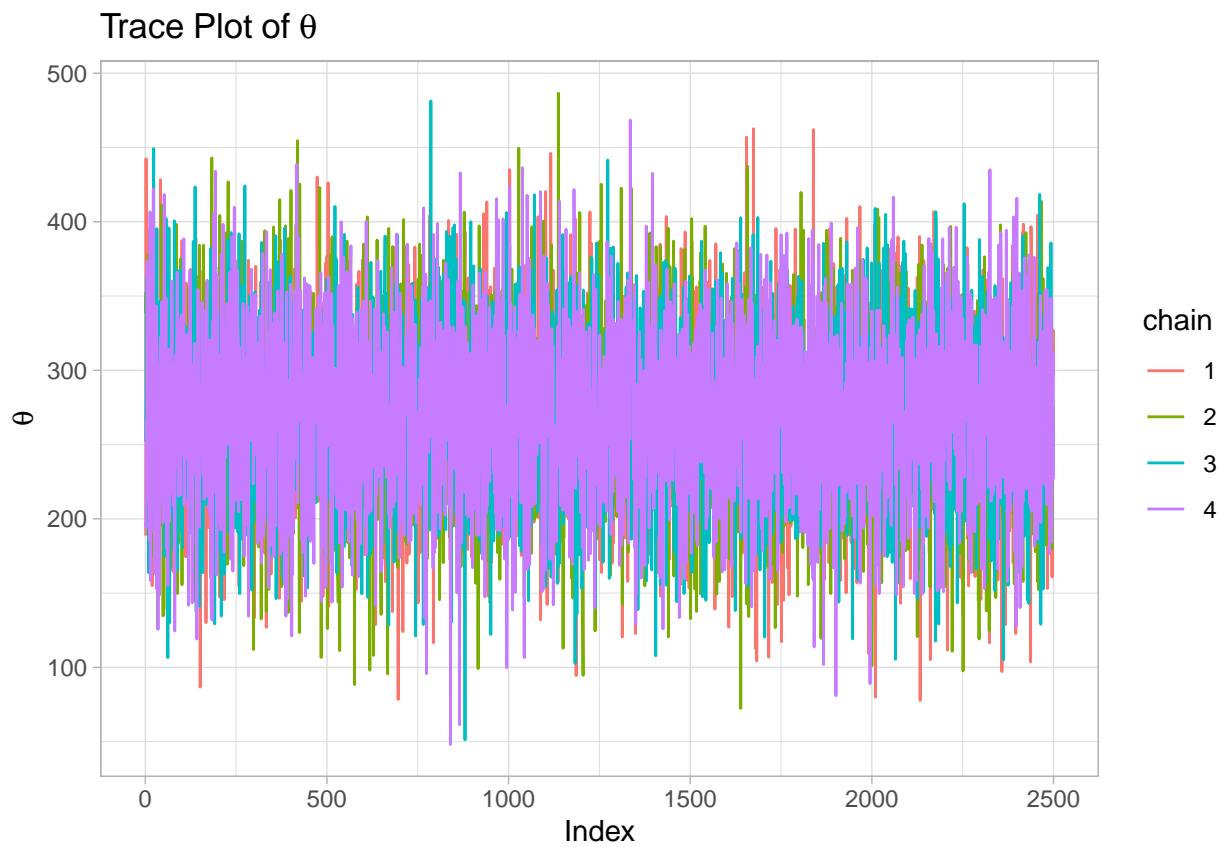
```
## [1] ""
## [1] "overall_beta"
## [1] "Effective sample size:"
## overall_beta
##      10091.17
## [1] "Gelman statistic:"
## overall_beta
##      1.000223
```

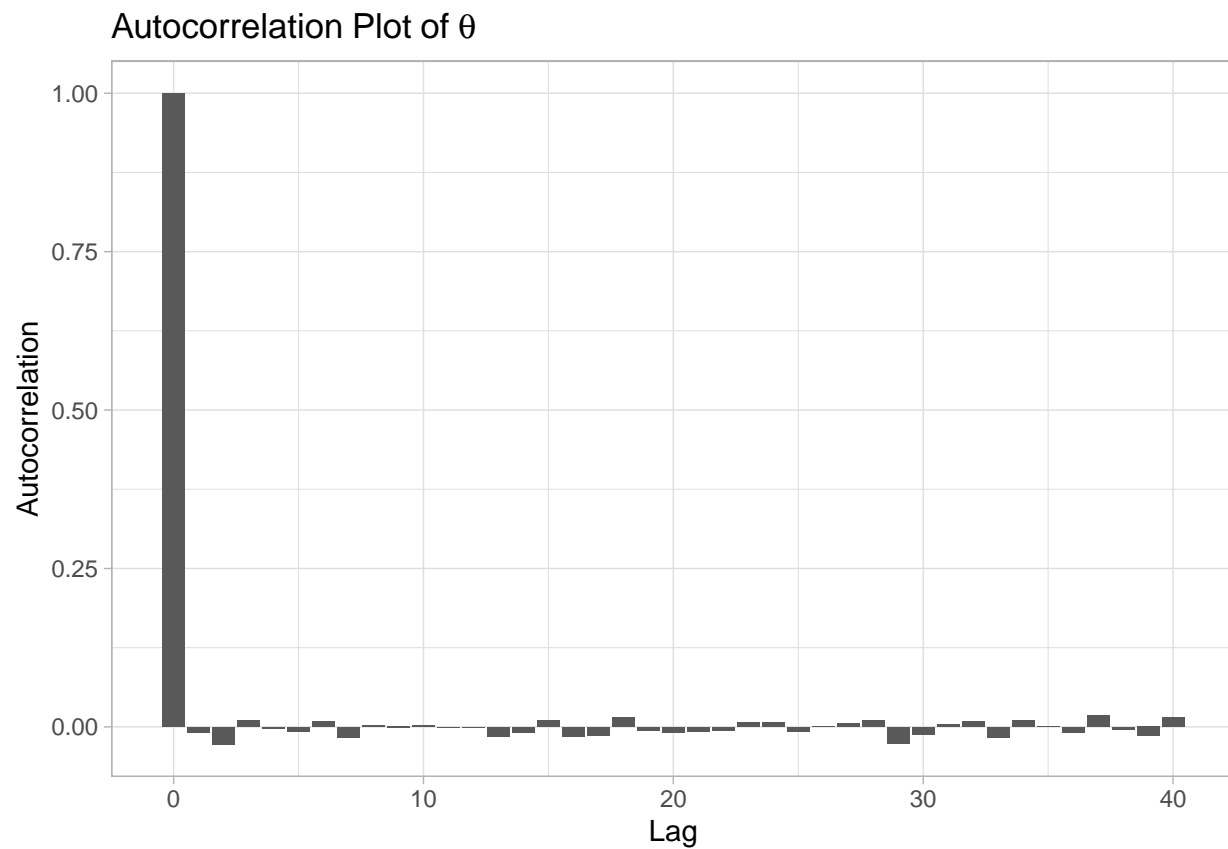
Trace Plot of β



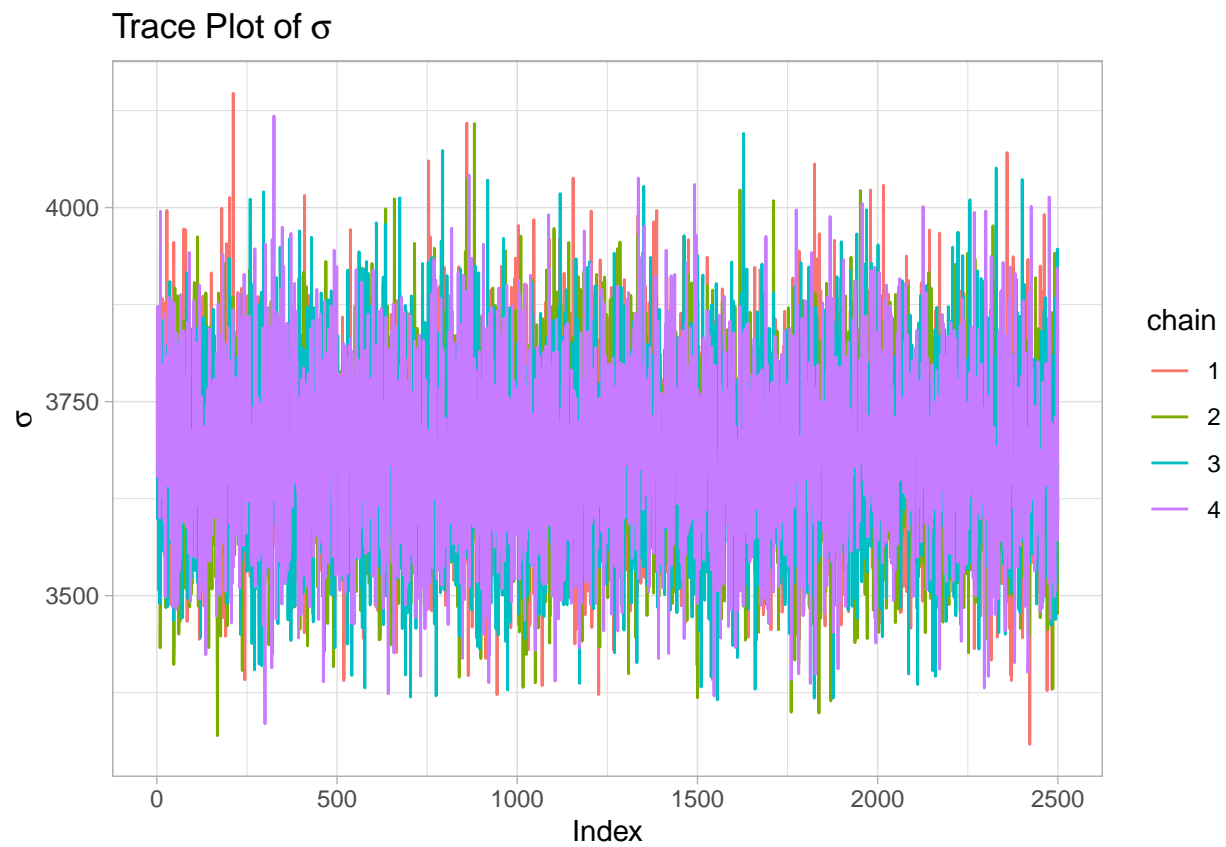


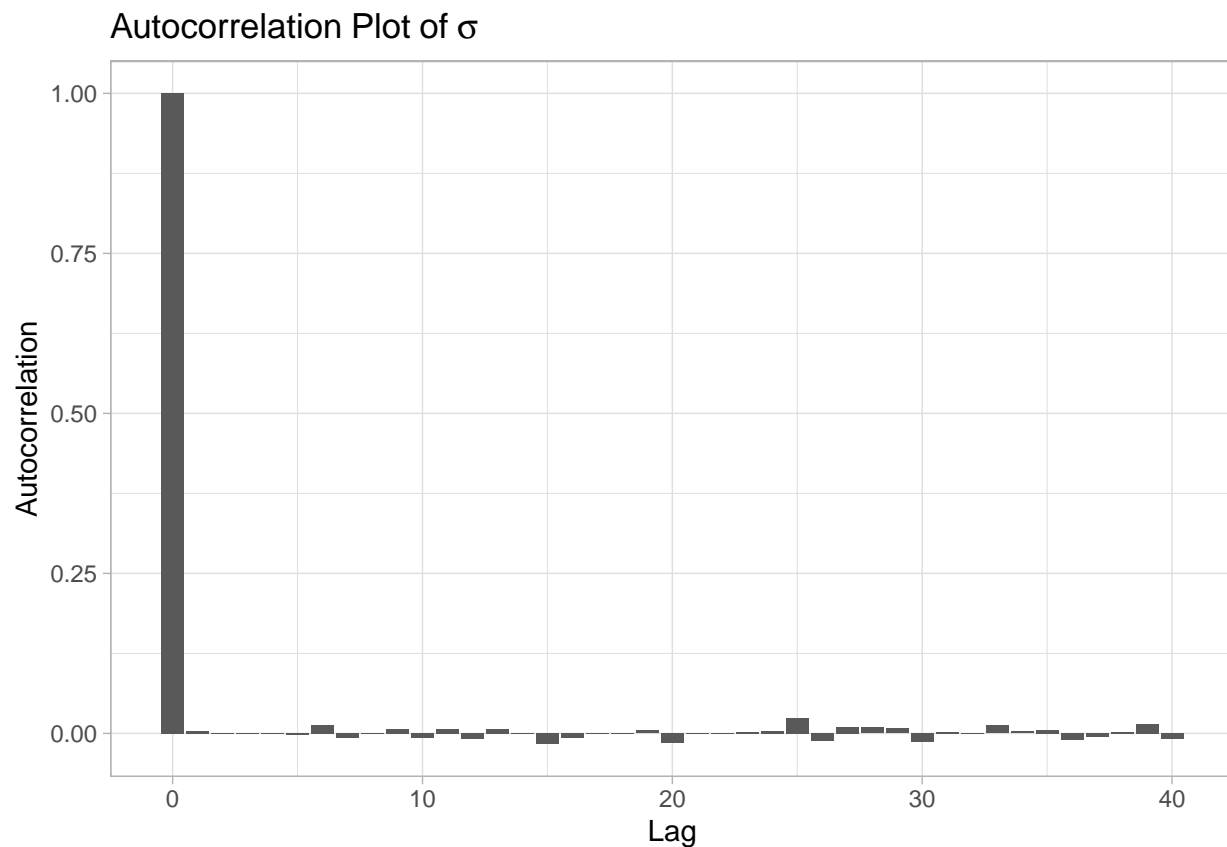
```
## [1] ""
## [1] "theta"
## [1] "Effective sample size:"
##   theta
## 10759.11
## [1] "Gelman statistic:"
##   theta
## 1.000634
```





```
## [1] ""
## [1] "sigma"
## [1] "Effective sample size:"
## sigma
## 10000
## [1] "Gelman statistic:"
##     sigma
## 1.000194
```

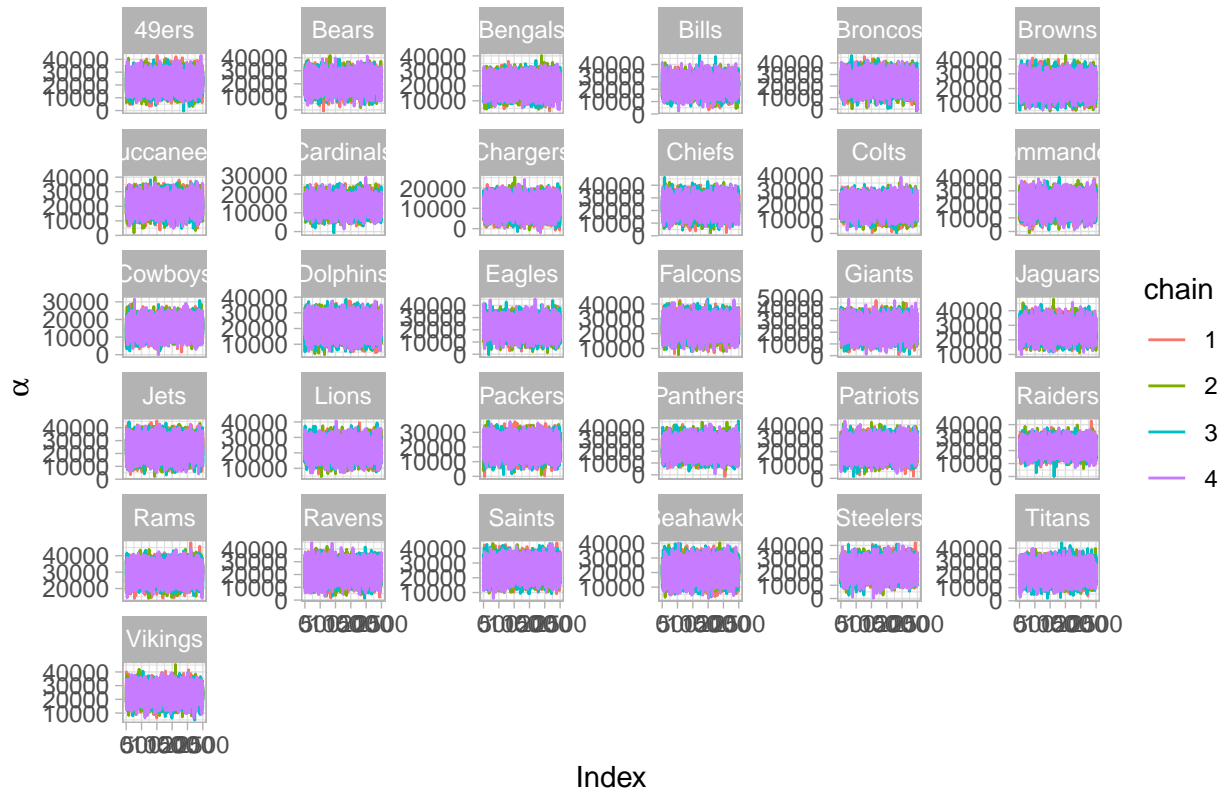




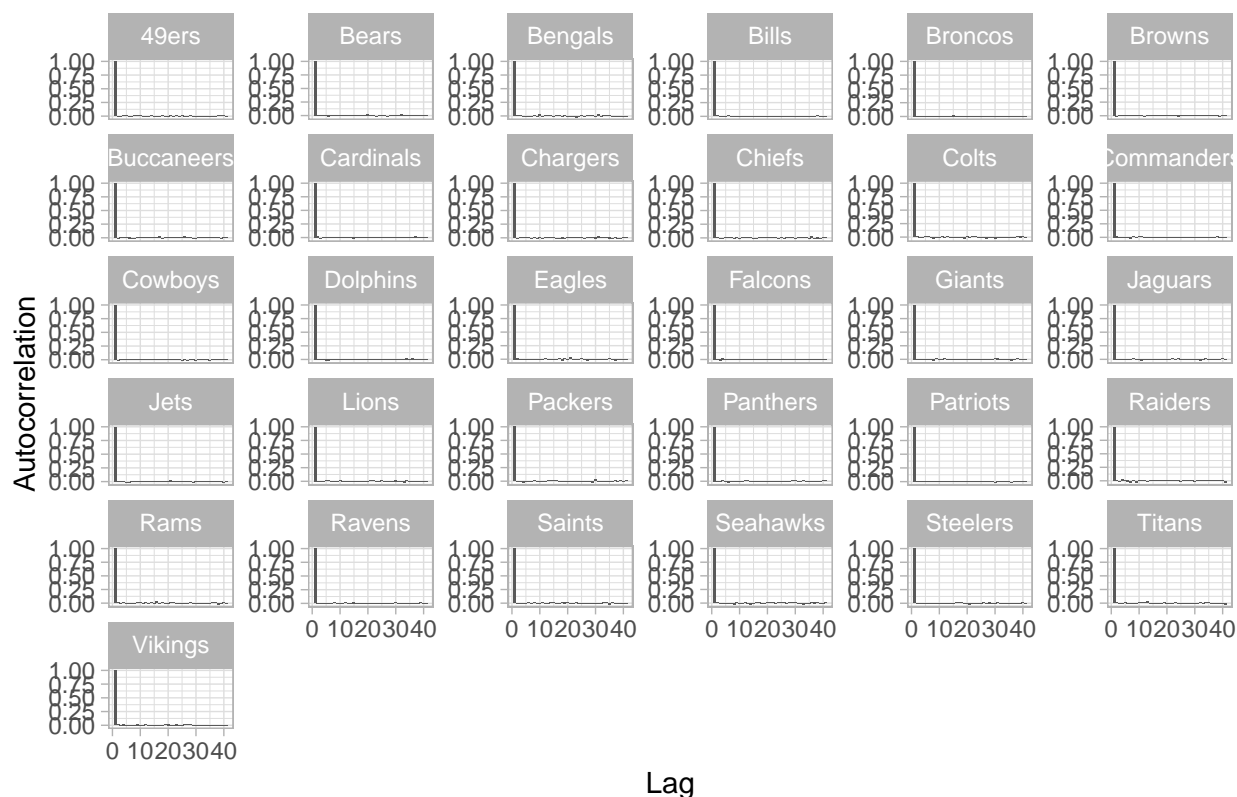
```
## [1] ""
## [1] "alphas"
## [1] "Effective sample size:"
##      alpha_49ers      alpha_Bears      alpha_Bengals      alpha_Bills
##      10000.000      10097.454      10000.000      10000.000
##      alpha_Broncos    alpha_Browns    alpha_Buccaneers    alpha_Cardinals
##      10000.000      10000.000      10000.000      9952.882
##      alpha_Chargers    alpha_Chiefs      alpha_Colts      alpha_Cowboys
##      10013.984      10000.000      10424.654      10289.755
##      alpha_Dolphins    alpha_Eagles      alpha_Falcons      alpha_Giants
##      11525.717      9561.790      9828.234      10695.506
##      alpha_Jaguars      alpha_Jets      alpha_Lions      alpha_Packers
##      10000.000      10000.000      10000.000      10638.706
##      alpha_Panthers    alpha_Patriots    alpha_Raiders      alpha_Rams
##      10000.000      10000.000      11226.537      10000.000
##      alpha_Ravens    alpha_Commanders    alpha_Saints      alpha_Seahawks
##      10000.000      10129.888      10000.000      10000.000
##      alpha_Steelers    alpha_Titans      alpha_Vikings
##      10000.000      10000.000      9680.110
## [1] "Gelman statistic:"
##      alpha_49ers      alpha_Bears      alpha_Bengals      alpha_Bills
##      1.0001345      1.0003879      1.0003887      1.0000405
##      alpha_Broncos    alpha_Browns    alpha_Buccaneers    alpha_Cardinals
##      1.0002385      1.0001435      1.0003167      0.9999021
##      alpha_Chargers    alpha_Chiefs      alpha_Colts      alpha_Cowboys
##      0.9999854      1.0001012      0.9998713      1.0000578
```

```
## alpha_Dolphins      alpha_Eagles      alpha_Falcons      alpha_Giants
##      1.0002033      1.0000587      1.0000391      1.0002505
## alpha_Jaguars      alpha_Jets      alpha_Lions      alpha_Packers
##      0.9999859      1.0002011      1.0003116      1.0000384
## alpha_Panthers      alpha_Patriots      alpha_Raiders      alpha_Rams
##      1.0000280      1.0006721      0.9999788      1.0000967
## alpha_Ravens      alpha_Commanders      alpha_Saints      alpha_Seahawks
##      1.0013469      0.9999963      1.0000527      1.0003684
## alpha_Steelers      alpha_Titans      alpha_Vikings
##      0.9998999      1.0001524      1.0003545
```

Trace Plots of α



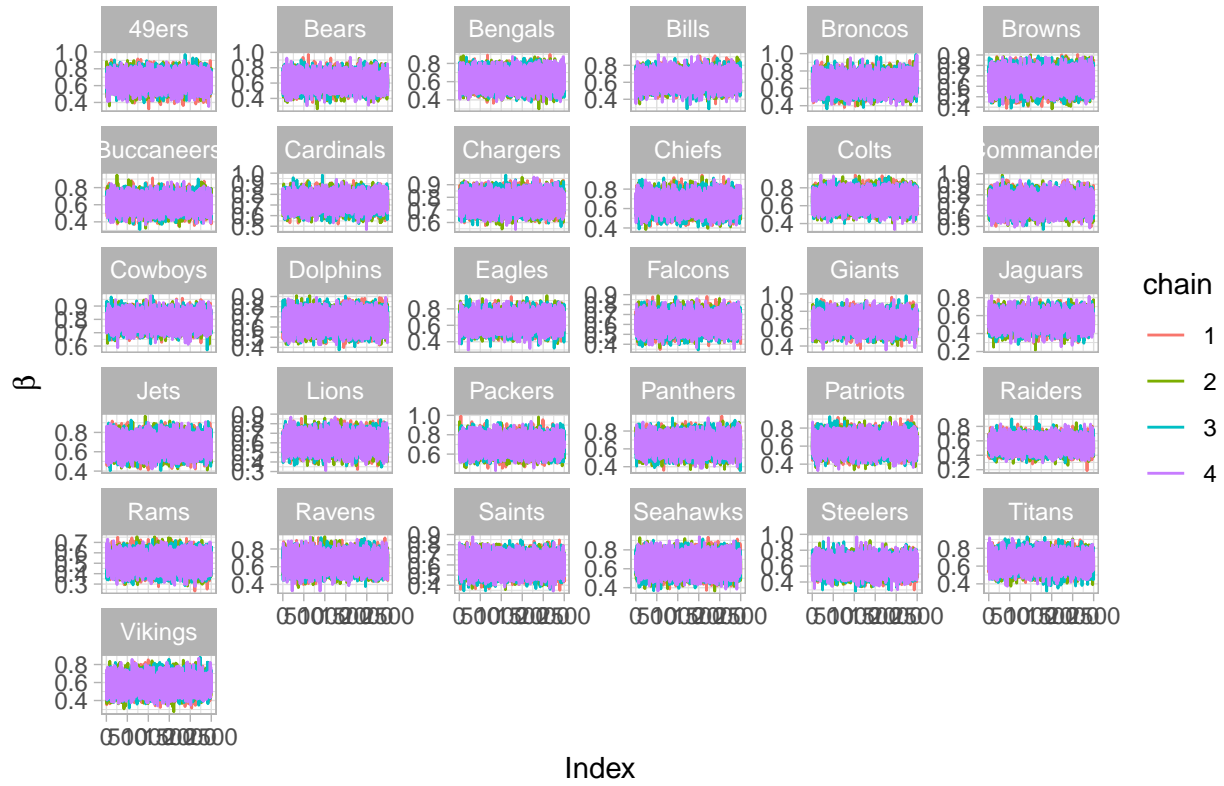
Autocorrelation Plots of α



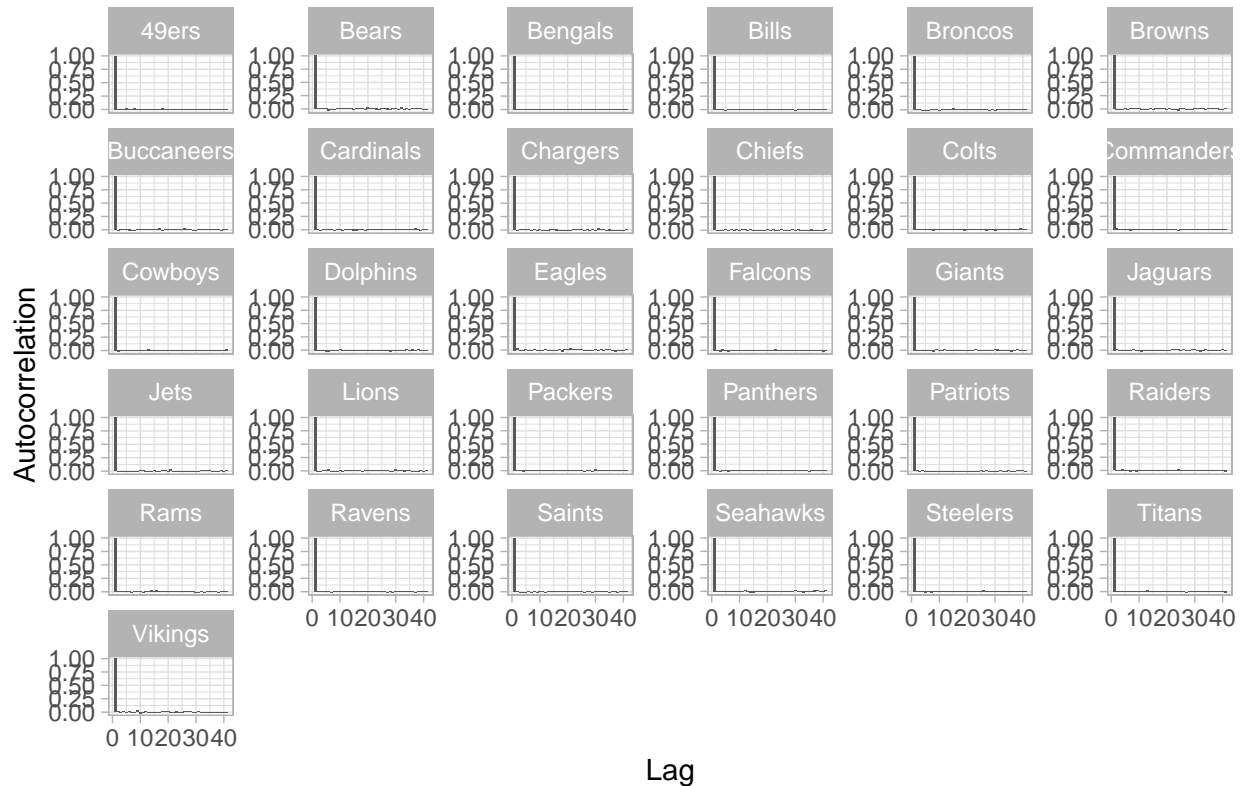
```
## [1] ""
## [1] "betas"
## [1] "Effective sample size:"
##      beta_49ers      beta_Bears      beta_Bengals      beta_Bills      beta_Broncos
##      10000.000      10084.855      10000.000      10000.000      10000.000
##      beta_Browns beta_Buccaneers beta_Cardinals beta_Chargers beta_Chiefs
##      10000.000      10000.000      9711.032      10313.638      10000.000
##      beta_Colts   beta_Cowboys   beta_Dolphins   beta_Eagles   beta_Falcons
##      10000.000      10391.195      11669.923      9583.362      10160.598
##      beta_Giants   beta_Jaguars   beta_Jets      beta_Lions   beta_Packers
##      10717.587      10000.000      10000.000      10000.000      10674.189
##      beta_Panthers beta_Patriots beta_Raiders   beta_Rams    beta_Ravens
##      10000.000      10000.000      10950.155      10000.000      10000.000
##      beta_Commanders beta_Saints   beta_Seahawks beta_Steelers beta_Titans
##      9616.780      10000.000      10000.000      10000.000      10000.000
##      beta_Vikings
##      10000.000
## [1] "Gelman statistic:"
##      beta_49ers      beta_Bears      beta_Bengals      beta_Bills      beta_Broncos
##      1.0001461      1.0003931      1.0003203      1.0000326      1.0003590
##      beta_Browns beta_Buccaneers beta_Cardinals beta_Chargers beta_Chiefs
##      1.0000864      1.0003364      0.9999411      1.0000245      1.0001834
##      beta_Colts   beta_Cowboys   beta_Dolphins   beta_Eagles   beta_Falcons
##      0.9998894      1.0001361      1.0001878      1.0000169      0.9999933
##      beta_Giants   beta_Jaguars   beta_Jets      beta_Lions   beta_Packers
##      1.0002092      0.9999380      1.0002135      1.0001726      1.0001756
```

##	beta_Panthers	beta_Patriots	beta_Raiders	beta_Rams	beta_Ravens
##	1.0000725	1.0005481	0.9999600	1.0002552	1.0013735
##	beta_Commanders	beta_Saints	beta_Seahawks	beta_Steelers	beta_Titans
##	1.0002436	0.9999532	1.0004033	0.9999067	1.0002337
##	beta_Vikings				
##	1.0003980				

Trace Plots of β



Autocorrelation Plots of β



```
## [1] ""
```

Fit looks great. Effective sample size is roughly 10,000 for all parameters. The Gelman statistic is roughly 1.00 for all parameters. Nothing concerning is in the trace plots nor the autocorrelation plots.

Estimated Revenue Loss

Attendance

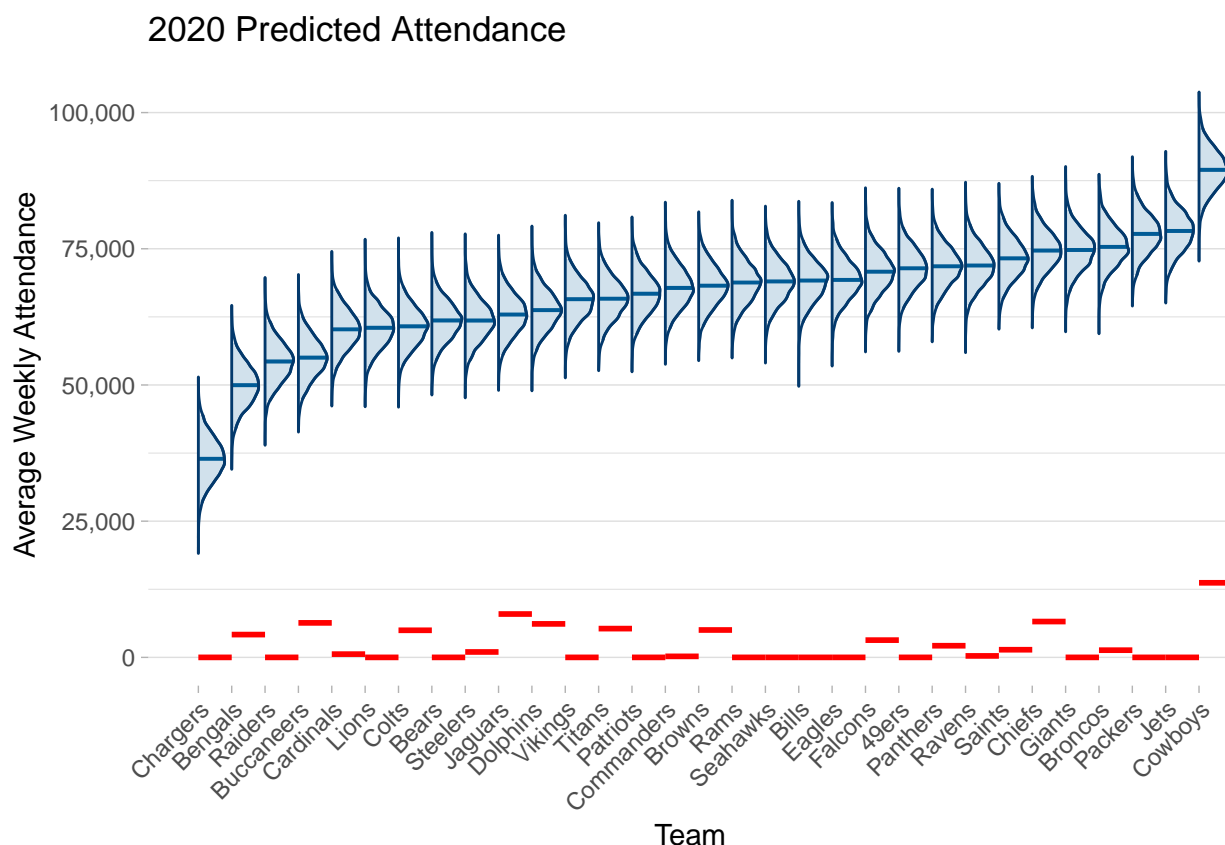
Which teams had the biggest attendance loss because of covid?

```
post_predicted_attendance <- get_post_predicted_attendance(
  attendance,
  fit_samps,
  team_names,
  "All teams"
)

plot_attendance(
  post_predicted_attendance,
  attendance_2020,
  team_names,
  "All teams"
)
```

```
## Scale for x is already present.
```

```
## Adding another scale for x, which will replace the existing scale.
```



The Jets seem to have the worst impact on attendance. The Chargers had the smallest impact, because they had such low attendance in the first place.

Revenue

Impact of Covid on Weekly Attendance_{team} \approx Actual 2020 Attendance_{team} – Est 2020 Attendance_{team}

Est Rev Impact $\approx \sum_{\text{team} \in \text{All teams}} \text{Impact Weekly Attendance}_{\text{team}} \times \text{Avg. 2019 Ticket Cost}_{\text{team}} \times \text{Num Weeks}$

How much money was actually lost on ticket sales because of covid?

```
post_predicted_loss_attendance <- get_post_predicted_lost_attendance(
  post_predicted_attendance,
  attendance_2020,
  team_names,
  "All teams"
)
print(post_predicted_loss_attendance %>% head())
```

##	pred_attendance	team_name	X	city	Home	diff
## 1	71436.83	49ers	1	San Francisco	0.000	-71436.83
## 2	61808.14	Bears	2	Chicago	0.000	-61808.14
## 3	49956.52	Bengals	3	Cincinnati	4185.312	-45771.21
## 4	69055.67	Bills	4	Buffalo	0.000	-69055.67
## 5	75374.36	Broncos	5	Denver	1320.125	-74054.24
## 6	68229.60	Browns	6	Cleveland	5027.500	-63202.10

```
est_rev_loss <- get_est_lost_rev(  
  post_predicted_loss_attendance,  
  prices_2019,  
  "All teams"  
)
```

Estimated Revenue Loss: -\$6.13B