# QUANTILE FORECASTS USING NEURAL NETWORKS FOR RETAIL INVENTORY MANAGEMENT WITH FIXED-TIME REPLENISHMENT INTERVALS

**Aluno:** Willians Cassiano de Freitas Abreu

**Orientador:** Marco Antônio Pinheiro de Cristo

**Co-orientador:** Juan Gabriel Colonna

## Summary

- Introduction and Thesis Motivations
- Problem Definition
- Theoretical Foundations
- Research Hypotheses
- Simulator
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## Introduction and Thesis Motivations

#### Thesis Motivations

- Bad inventory management
- Medium-sized retailers
- Al Curve
- High Opportunity Cost
- Low margins
- Out-of-Stocks: \$456.3 Billion (56%).
- Overstocks account for the remaining \$362.1 Billion (44%).
- Worldwide nearly \$1.5 Trillion of merchandise annually is in an overstock position that creates a loss in revenue.

#### Inventory Distortion: An \$800B Issue for Retailers Worldwide

Source: Tyco Retail Solutions

New study from IHL Group sponsored by Tyco Retail Solutions shines spotlight on growing global issue for retailers across markets.

https://www.retailitinsights.com/doc/inventory-distortion-an-issue-for-retailers-worldwide-0001

### **Problem Definition**

#### **Problem Definition**

**Retail Inventory Management:** Make optimal purchase decisions under stochastic demand and lead times.

**Fixed-time replenishment intervals:** The inventory management in retail can be described by a Markov (or semi-Markov) decision process, with fixed-time epochs.

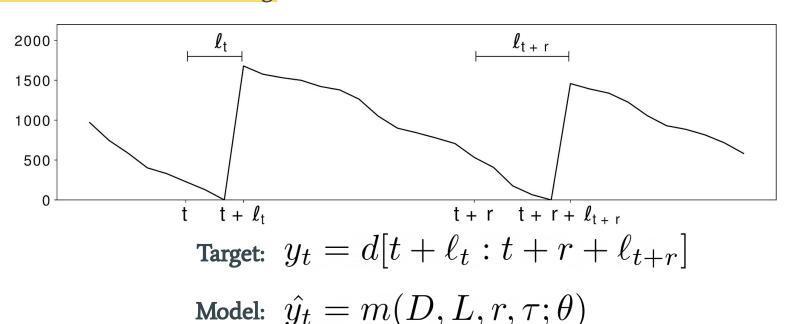
#### **ABC Curve**

**Stock-out:** A stock-out event happens when there is unmet demand for an item in a store.

**Overstocking:** A retailer store is said to be overstocked, if inventory is carried over between replenishment intervals.

#### **Problem Definition**

Make periodic purchase decisions under stochastic demand and lead times based on forecasted aggregate demand, accounting for the asymmetric cost of stock-outs and overstocking.



## **Theoretical Foundations**

#### **Theoretical Foundations**

**Service Level:** The service level indicates the chance that all customers will have their demand met on a randomly chosen t. The service level is used both as a parameter for inventory control models and a performance measure for such models.

**Quantile Forecast:** Denoted by  $\hat{y_t}^{\tau}$ . An estimator for Y with the property that the observed values of y should fall within the range  $[0, \hat{y_t}^{\tau}]$  with probability  $\tau$ .

**Pinball Loss**: The quantile forecast is the solution to the following probabilistic minimization problem:

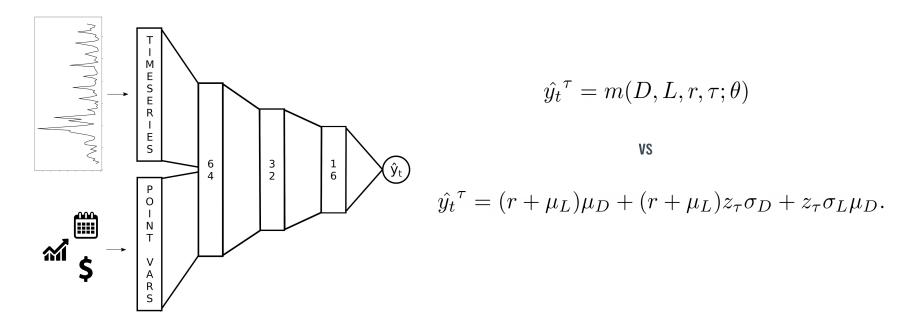
$$C = \sum_{y \in V} \tau [(\hat{y}^{\tau} - y)]^{+} + (1 - \tau)[(y - \hat{y}^{\tau})]^{+}$$

## Research Hypothesis:

## Neural Networks for Quantile Forecasts

#### Research Hypotheses

An artificial neural network model optimizing the Pinball Loss learning the distribution of lead times and demand directly from data performs better than models that assume known and stationary distributions of lead times and demand.



#### Research aims

**Main objective:** Propose and validate an effective quantile forecast model able to adhere to service level constraints when applied to a scenario where demand and lead times are stochastic, without making assumptions about the underlying probability distributions.

#### Specific Objectives:

- 1. Implement a simulator, able to reproduce the relevant retailer mechanics observed in the real world to evaluate our model and baselines.
- 2. Develop a baseline model that indirectly optimizes for C, making assumptions about the probability distributions, based on the relevant literature.
- 3. Develop models that directly optimize for C, using Artificial Intelligence techniques, that perform better than the baseline models, evaluated on the relevant metrics.

#### **Proposed Method**

#### Approaches for Inventory Management using prediction techniques:

- Estimate as a Solution
- Separated Estimation and Optimization
- Empirical Quantiles
- Multi-feature Quantile Forecasts

Our proposed method falls into the Multi-feature Quantile Forecasts category of inventory management using prediction techniques.

We build upon the work of **Bertsimas and Kallus** and generalize the work by **Oroojlooyjadid** et al. to applications in fixed-time replenishment intervals, complementing theirs newsvendor problem application.

#### **Related Work**

#### **Bertsimas and Kallus:**

Similarities: General Framework. Uses SVMs, DTs and RFs to make quantile forecasts;

Disparities: Do not take into account probability convolutions. Do not applies neural networks, nor related methods.

#### Oroojlooyjadid et al.:

Similarities: Applies Neural Networks;

Disparities: Ignores lead times.

## Simulator

#### **Simulator**

Discrete event simulator implemented in SimPy. Processes:

**Daily Sale**: This process runs daily and consumes the item inventory by the amount sold that day. If the inventory is — or reaches — zero, a stock-out is recorded;

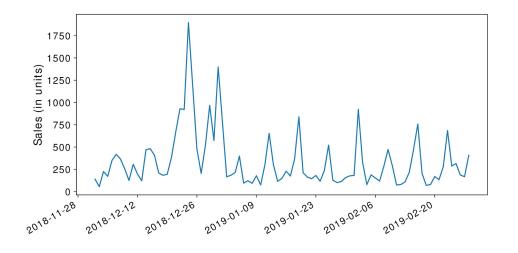
**Inventory Management Policy**: This process is executed from r to r ticks. It can observe the current inventory level and any information available on that tick — such as a quantile forecast — to make purchase decisions and start an Order Process for a specific quantity.

**Order**: This process is started from the Inventory Policy Process and is parameterized by the ordered quantity. It samples with replacement a lead time (*l*) uniformly from the past observed lead times set for that particular item, from our Orders collection (L). After *l* ticks have passed, it places the ordered quantity into the inventory Container. Hence, we do not need to make assumptions about the underlying distributions of lead times.

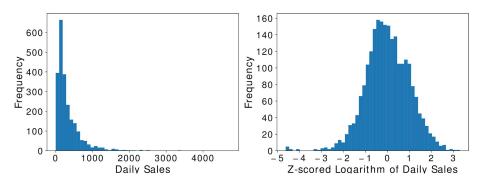
## Case Study

#### Case Study

| Store | City | Annual<br>Revenue |
|-------|------|-------------------|
| 1     | 1    | ~R\$ 62m          |
| 2     | 2    | ~R\$ 48m          |
| 6     | 2    | ~R\$ 47m          |
| 4     | 3    | ~R\$ 40m          |
| 7     | 4    | ~R\$ 37m          |
| 3     | 2    | ~R\$ 23m          |
| 5     | 3    | ~R\$ 10m          |
| ALL   | ALL  | ~R\$ 267m         |



- Held inventory takes from 3 to 6 % of annual revenue (R\$16m)
- The top 500 best selling items account for 51% of the company sales revenue (R\$ 139m)



## Preliminary Results

#### **Definitions**

Our method: An Artificial Neural Network with 4 Layers;

Baseline method: A Passive Aggressive Regressor;

**Optimal method:** Oracle forecast.

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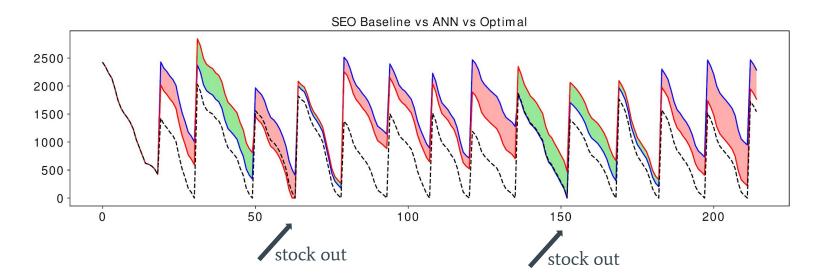
Our method: An Artificial Neural Network with 4 Layers;

Baseline method: A Passive Aggressive Regressor;

**Optimal method:** Oracle forecast.

#### **Preliminary Results**

Simulation results for a popular brand of beer, from January 15th, 2018 to September 1st 2018:



Our method Loss: 863.24 Our method stock outs: 1 Baseline Loss: 615.25 Baseline stock outs: 2

## Next Steps

#### **Next Steps**

- Aggregated Pinball Loss
- B and C segments
- Temporal Connectionist Methods
  - Recurrent Neural Networks
  - Long Short-Term Memory Networks
  - Gated Recurrent Units Networks
  - Dilated Causal Convolutions
  - Residual Model

## Schedule

#### Schedule

| Goal  | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 |
|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| Solve the aggregate Pinball Loss problem  |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Experiment with B and C segments  |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Research Recurrent Networks as alternative architecture                         |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Evaluation and Hyper Parameter Tunning (RNNs)                                   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Research Long Short-Term Memory Networks as alternative architecture            |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
|   | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | 32 | 33 | 34 | 35 | 36 | 37 | 38 | 39 | 40 |
| Evaluation and Hyper Parameter Tunning (LSTMs)                                  |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Research Gated Recurrent Units Networks as alternative architecture             |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Evaluation and Hyper Parameter Tunning (GRUs)                                   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Research Dilated Causa Convolutions Networks as alternative architecture        |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Evaluation and Hyper Parameter Tunning (TCNNs)                                  |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Research Stochastic Temporal Convolutional Networks as alternative architecture |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
| Evaluation and Hyper Parameter Tunning (STCNNs)                                 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |

## Thank you