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NPR 7123.1D

Effective Date: July 05, 2023 Expiration Date: July 05, 2028

COMPLIANCE IS MANDATORY FOR NASA EMPLOYEES

Printable Format (PDF)

Subject: NASA Systems Engineering Processes and Requirements Updated w/Change 2

Responsible Office: Office of the Chief Engineer

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Appendix G. Life-Cycle and Technical Review Entrance and Success Criteria

G.1 Overview

- G.1.1 This appendix describes the recommended best practices for entrance and success criteria for the life-cycle and technical reviews required in Chapter 5 regardless of whether the review is accomplished in a one-step or two-step process. The entrance criteria do not provide a complete list of all products and their required maturity levels. Terms for maturity levels of technical products defined in the tables of this appendix are addressed in detail in Appendix F. Additional programmatic products may also be required by the appropriate governing NPRs for the project/program.
- G.1.2 Tailoring and customizing are expected for projects and programs. The entrance and success criteria and products required for each review will be customized appropriately for the particular program or project being reviewed. The decision not to tailor and customize life-cycle review criteria should be justified to the ETA.
- G.1.3 The recommended criteria in the following tables are focused on demonstrating acceptable program/project technical maturity, adequacy of technical planning and credibility of budget, schedule and risks (as applicable), and readiness to proceed to the next phase. Customized or tailored criteria developed by programs or projects for life-cycle reviews should also be focused on assessing these factors.
- G.1.4 Programs and projects use different Appendix G tables for some life-cycle reviews. Programs (except single-project programs) use tables G-1 and G-2 for program-level SRR and SDRs. Projects and single-project programs use the tables starting with G-3.
- G.2 System Requirements Review (SRR) for Programs The SRR for a program is used to ensure that the programâ??s functional and performance requirements are properly formulated and correlated with the Agency and Mission Directorate strategic objectives.

Table G-1 - SRR Entrance and Success Criteria for Programs

System Requirements Review for Programs	
Entrance Criteria	Success Criteria

- 1. The Program has successfully completed the MCR life-cycle review (if applicable) and all RFAs and RIDs have been addressed and resolved, or a timely closure plan exists for those remaining open.
- 2. A preliminary Program SRR agenda, success criteria, and instructions to the review board have been agreed to by the technical team, the program manager, and the review chair prior to the Program SRR.
- 3. All planned higher level SRRs and peer reviews have been successfully conducted and RID/RFA/Action Items have been addressed with the originator or designated TA.
- Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. Top program risks with significant technical, health and medical, system security (including cybersecurity****), safety, cost, and schedule impacts have been identified along with corresponding mitigation strategies.
- 6. An approach for verifying compliance with program requirements has been defined.
- Procedures for controlling changes to program requirements have been defined and approved.
- 8. The following primary products are ready for review:
 - a. **Program requirements
 (including performance, health
 and medical, safety, human
 system integration, and
 defined external system
 interfaces to other programs)

- Program requirements have been defined and support Mission Directorate strategic objectives.
- 2. The program requirements are adequately levied on projects of the program.
- 3. Traceability of program requirements to individual projects is documented in accordance with Agency needs, goals, and objectives, as described in the NASA Strategic Plan.
- 4. Definition of external system interfaces with other programs is adequately mature and approved.
- 5. The program cost and schedule estimates are credible to meet program requirements.
- Top risk identification is complete and mitigation strategies appear reasonable.
- 7. Evidence is provided that the program is compliant with NASA and implementing Center requirements, standards, processes, and procedures.
- 8. To-be-determined (TBD) and to-be-resolved (TBR) items are clearly identified with acceptable plans and schedules for their disposition.
- 9. The responsible Center spectrum manager at the responsible Center was notified of preliminary requirements.
- 10. Proposed tailoring is appropriate and consistent

- review comments are incorporated.
- b. **Baselined approach for human systems integration.
- 9. Other program SRR technical products have been made available to the cognizant participants prior to the review:
 - a. *Preliminary traceability of program-level requirements on projects to the Agency strategic goals and Mission Directorate requirements and constraints.
 - b. *Initial risk mitigation plans and resources for significant technical risks.
 - C. *Preliminary cost and schedule for uncoupled, loosely coupled, and tightly coupled programs.
 - d. *Preliminary documentation of Basis of Estimate (cost and schedule) for uncoupled, loosely coupled, and tightly coupled programs.
 - e. *Review Plan ready to be baselined after review comments are incorporated.
 - f. *Preliminary Configuration Management Plan.
 - 9. *Preliminary SEMP (or equivalent program documentation) for uncoupled, loosely coupled, tightly coupled, and two-step AO programs.
 - h. ***RF (radio frequency) spectrum requirements have been identified.
 - Preliminary System Security Plan.

- with applicable Agency and Center guidance.
- Lessons Learned from other projects and programs have been identified and addressed.

*Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

G.3 System Definition Review for Programs

The SDR for a program evaluates the credibility and responsiveness of the proposed program requirements/architecture to the Mission Directorate requirements, the allocation of program requirements to the projects, and the maturity of the programs mission/system definition. Programs (except single-project programs) should use the entrance and success criteria in Table G-2. For project and single-project programs, refer to Table G-5.

Table G-2 – SDR Entrance and Success Criteria for Programs

System Deinition Review for Programs Entrance Criteria Success Criteria 1. The program has successfully 1. Evidence is provided that completed the previous planned the program formulation life-cycle reviews and all RFAs and activities are complete and RIDs have been addressed and implementation plans are resolved, or a timely closure plan credible to meet mission exists for those remaining open. success. 2. The program requirements 2. An agenda for the program SDR, success criteria, and instructions to the address critical NASA review board have been agreed to by needs as identified in the the technical team, the project Mission Directorate manager, and the review chair prior to strategic objectives. the review. 3. The program cost and 3. All planned higher level SDRs and schedule estimates are peer reviews have been successfully credible to meet program conducted and RID/RFA/Action Items requirements within have been addressed with the available resources. originator or designated TA. 4. Program implementation 4. Programmatic products are ready for plans are credible to review at the maturity levels stated in achieve mission success. the governing program/project ^{5.} The program risks have management NPR. been identified and 5. The following primary products are mitigation strategies ready for review: appear reasonable. a. **Approved definition of program 6. Allocation of program TPMs. requirements to projects has been completed and b. **Program architecture definition proposed projects are and a list of specific supporting feasible within available projects that are ready to be resources. baselined after review comments

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

^{****} Cybersecurity requirements are found in NPR 2810.1

- are incorporated.
- c. **Allocation of program requirements to the supporting projects that is ready to be baselined after review comments are incorporated.
- d. **Approval and status of technical performance related to leading indicators, margins, TPMs, and resolution of the previous review discrepancies addressing effectiveness of technical achievement and communicating the overall risk to the project.
- e. **SEMP (or equivalent program documentation) ready to be baselined for uncoupled, tightly coupled, and loosely coupled programs and for two-step AO programs.
- 6. Other SDR technical products (as applicable) for hardware, software, and human system elements have been made available to the cognizant participants prior to the review:
 - a. *Updated program requirements and constraints.
 - b. *Traceability of program-level requirements on projects to the Agency strategic goals and Mission Directorate requirements and constraints that is ready to be baselined after review comments are incorporated.
 - C. Preliminary system interface definitions.
 - d. Preliminary implementation plans.
 - e. Preliminary integration plans.
 - f. *Preliminary verification and validation plans.
 - 9. *Updated cost and schedule.
 - h. *Updated SEMP (or equivalent

- The maturity of the programâ??s definition and associated plans is sufficient to begin preliminary design.
- 8. The program has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 9. TBD and TBR items are clearly identified with acceptable plans and schedules for their disposition.
- 10. Program has clearly identified plans and schedules for applicable RF system certification data package submissions (experimental, developmental, or operational).
- 11. Center spectrum manager at responsible Center was notified of preliminary requirement assessment.

- program documentation) for one-step AO programs and single-project programs.
- i. *Updated risk mitigation plans and resources for significant technical risks.
- j. *Updated cost and schedule.
- K. *Updated Documentation of Basis of Estimate (cost and schedule).
- I. *Preliminary plans for technical work to be accomplished during Implementation.
- m. *Updated Review Plan.
- n. *Configuration Management Plan that is ready to be baselined after review comments are incorporated.
- ***Preliminary assessment of RF spectrum requirements.
- P. *Baseline System Security Plan for uncoupled and loosely coupled programs.

G.4 Mission Concept Review

The MCR affirms the mission/project need and evaluates the proposed missionarys objectives and the ability of the concept to fulfill those objectives.

Table G-3 - MCR Entrance and Success Criteria

Mission Concept Review		
Entrance Criteria	Success Criteria	
An agenda for the MCR, success criteria, and instructions to the review board have been agreed to by the technical team, the project	Mission objectives are clearly defined and stated and are unambiguous and internally consistent.	
manager, and the review chair prior to the review.	2. The selected concept(s) satisfactorily meets the	
2. All planned higher level MCRs and	stakeholder expectations.	

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

- successfully conducted and RID/RFA/Action Items have been addressed and resolved with the originator or designated TA, or a timely closure plan exists for those remaining open.
- 3. The following primary products are ready for review:
 - a. **Stakeholders have been identified and stakeholder expectations have been defined and are ready to be baselined after review comments are incorporated.
 - b. **The concept has been developed to a sufficient level of detail to demonstrate a technically feasible solution to the mission/project needs and is ready to be baselined after review comments are incorporated.
 - c. **MOEs and any other mission success criteria have been defined and are ready to be approved.
- 4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. Other technical products (as applicable) for hardware, software, and human system elements have been made available to the cognizant participants prior to the review:
 - a. *Mission/project goals and objectives that are ready to be baselined after review comments are incorporated.
 - b. Alternative concepts that have been analyzed and are ready to be reviewed.
 - C. *Initial risk-informed cost and

- 3. The mission is feasible. A concept has been identified that is technically and logistically feasible. A rough cost estimate is within an acceptable cost range.
- 4. The concept evaluation criteria to be used in candidate systems evaluation have been identified and prioritized.
- 5. The need for the mission has been clearly identified.
- The cost and schedule estimates are credible and sufficient resources are available for project formulation.
- 7. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 8. TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.
- 9. Alternative concepts have adequately considered the use of existing assets or products that could satisfy the mission or parts of the mission.
- 10. Technical planning is sufficient to proceed to the next phase and includes planning for hardware, software, human systems, and data deliverables.
- 11. Risk and mitigation strategies have been identified and are acceptable based on technical risk assessments.
- 12. Software components meet

- implementation.
- d. *Preliminary mission descope options.
- e. *A preliminary assessment performed by the team of top technical, cost, schedule, system security (including cybersecurity****), and safety risks with developed associated risk management and mitigation strategies and options.
- f. *Preliminary approach to verification and validation for the selected concept(s).
- 9. *A preliminary SEMP (or equivalent project documentation), including technical plans.
- h. *Technology Development
 Plan that is ready to be
 baselined after review
 comments are incorporated.
- i. *Initial technology readiness that has been assessed and documented with technology assets, heritage products, and gaps identified.
- j. Single Point Failure/Fault Tolerance philosophy.
- K. Preliminary engineering development assessment and technical plans to achieve what needs to be accomplished in the next phase.
- I. Conceptual life-cycle support strategies (logistics, supply chain management, manufacturing, and operation).
- m. Software criteria and products, per NASA-HDBK-2203.
- n. ***Preliminary assessment of

- the success criteria defined in the NASA-HDBK-2203.
- 13. Human Systems Integration aspects are included in the management and technical planning following guidelines within NASA/SP-20210010952 and are sufficient to proceed to the next phase.
- 14. Concurrence by the responsible Center spectrum manager that RF needs have been properly identified and addressed.

RF spectrum needs.

O. Preliminary Human Systems Integration approach. (For additional guidance on HSI entrance criteria refer to NASA/SP-20210010952, NASA Human Systems Integration (HSI) Handbook).

*Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

remaining open.

4. Programmatic products are ready

for review at the maturity levels

G.5 System Requirements Review (SRR) for Projects and Single-Project Programs The SRR evaluates whether the functional and performance requirements defined for the system of interest are responsive to the programâ??s requirements and ensures the preliminary project plan and requirements will satisfy the mission. This table is used for projects and single-project programs. For other types of programs, refer to Table G-1.

Table G-4 – SRR Entrance and Success Criteria

System Requirements Review for Projects and Single-Project Programs **Entrance Criteria Success Criteria** 1. The project has successfully 1. The functional and completed the previously planned performance requirements life-cycle reviews and responses defined for the system are have been made to all RFAs and responsive to the stakeholder RIDs, or a timely closure plan needs and parent requirements, reflect the exists for those items remaining system's intended operational open. use, and represent 2. A preliminary SRR agenda, capabilities likely to be success criteria, and instructions to achieved within the scope of the review board have been agreed the project. to by the technical team, project 2. The maturity of the manager, and review chair prior to the SRR. requirements definition and associated plans is sufficient 3. All planned higher level SRR and to begin Phase B. peer reviews have been 3. The project utilizes a sound successfully conducted and RID/RFA/Action Items have been process for the allocation and control of requirements addressed and resolved with the originator or designated TA, or a throughout all levels, and a timely closure plan exists for those plan has been defined to

complete the requirements definition at lower levels within

schedule constraints.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

^{****} Cybersecurity requirements are found in NPR 2810.1

- stated in the governing program/project management NPR.
- 5. The following primary technical products for hardware, software and human system elements are available to the cognizant participants prior to the review:
 - a. **Requirements for system being reviewed are ready to be baselined after the review and preliminary allocation to the next lower level system has been performed.
 - b. **For projects, one-step AO programs and single-project programs, the SEMP (or equivalent program/project documentation) is ready to be baselined after review comments are incorporated.
 - C. **Human Systems Integration approach is ready to be baselined after review comments are incorporated. (For additional guidance on HSI entrance criteria refer to NASA/SP-20210010952, NASA Human Systems Integration (HSI) Handbook)
- 6. Other SRR work products (as applicable) for hardware, software, and human system elements have been made available to the cognizant participants.
 - a. *Updated concept definition.
 - b. *Updated concept of operations.
 - ^{C.} Updated parent requirements.
 - d. *Risk management plan ready to be baselined after review comments are incorporated.
 - e. *Updated risk assessment and mitigations.
 - f. *Configuration management

- 4. System Interfaces with external entities and between major internal elements have been identified, including system security expectations.
- 5. Preliminary approaches have been determined for how requirements will be verified and validated.
- 6. Major risks have been identified and technically assessed, and viable mitigation strategies have been defined.
- 7. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 8. TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.
- 9. Software components meet the success criteria defined in NASA-HDBK-2203.
- 10. Human Systems Integration aspects are included in the management and technical planning following guidelines within NASA/SP-20210010952 and are sufficient to proceed to the next phase
- 11. Concurrence by the responsible Center spectrum manager that the program/project has provided requisite RF system data.
- 12. Proposed tailoring is appropriate and consistent with applicable Agency and Center guidance.
- 13. Lessons Learned from other

- plan ready to be baselined after review comments are incorporated.
- Initial document tree or model structure.
- h. Preliminary verification and validation method identified for each requirement.
- i. Preliminary system safety analysis.
- j. Product certification or product acceptance data requirements.
- k. Interfaces with external systems are identified and preliminary definitions are ready to be baselined (e.g., Interface Control Documents).
- Preliminary MOPS and TPM and other key driving requirements.
- m. Other specialty discipline analyses, as required.
- n. *Updated cost and schedule estimates for the project implementation.
- O. *Updated documentation of Basis of Estimate (cost and schedule).
- p. *Updated Technology Development Plan.
- q. *Updated technology readiness assessment that has been reviewed and documented that includes technology assets, heritage products, and capability gaps identified.
- r. Logistics documentation (e.g., preliminary maintenance plan).
- s. *Initial Human Rating Certification Package.
- t. *System safety and mission

- projects and programs have been identified and addressed.
- 14. Single Point Failure/Fault Tolerance philosophy is reflected in requirements.

- assurance plan ready to be baselined after review comments are incorporated.
- u. *Preliminary operations concept.
- V. Preliminary engineering development assessment and technical plans to achieve what needs to be accomplished in the next phase.
- W. Software criteria and products, per the NASA-HDBK-2203.
- X. ***RF spectrum requirements have been addressed including preparing requisite data for the responsible
 Center Spectrum Manager for possible Stage 1 Certification.
- y. *Preliminary System Security Plan.

G.6 Mission Definition Review/System Definition Review (MDR/SDR) for Project and Single-Project Programs

The MDR/SDR evaluates whether the proposed mission/system architecture is responsive to the program mission/system functional and performance requirements and whether requirements have been allocated to the next lower product layer and to all functional elements of the mission/system. This table is to be used for projects and single-project programs.

Table G-5 – MDR/SDR Entrance and Success Criteria (Projects and Single-Project Program)

Mission Definition Review/System Definition Review for Projects and Single-Project Programs	
Entrance Criteria	Success Criteria
The project has successfully completed the previously planned life-cycle reviews and all RFAs and RIDs have been addressed and resolved, or a timely closure plan exists for those items remaining	The proposed mission/system architecture is credible and responsive to program requirements and constraints, including resources.
open.	2. The program/project cost and

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

- ^{2.} A preliminary MDR/SDR agenda, success criteria, and instructions to the review board have been agreed to by the technical team, project manager, and review chair prior to the MDR/SDR.
- 3. All planned higher level MDR/SDR and peer reviews have been successfully conducted and RID/RFA/Action Items have been addressed with the originator or designated TA.
- 4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. The following primary technical products for hardware, software, and human system elements are available to the cognizant participants prior to the review:
 - a. **Defined architecture, including major tradeoffs and options ready to be baselined after review comments are incorporated.
 - b. **Allocation of requirements to next lower level is ready to be baselined after review comments are incorporated.
 - C. **MOPs, TPMs, and other key driving requirements ready to be approved.
 - d. **Approval and status of technical performance related to leading indicators, margins, TPMs, and resolution of the previous review discrepancies addressing effectiveness of technical achievement and communicating the overall risk to the project.
- 6. Other MDR/SDR technical products listed below for both hardware and software system elements have

- ino program, project coot and schedule estimates are credible to meet program/project requirements within available resources with acceptable risk.
- 3. The projectâ??s mission/system definition and associated plans are sufficiently mature to begin Phase B.
- 4. All technical requirements are allocated to the architectural elements.
- 5. The architecture tradeoffs are completed, and those planned for Phase B adequately address the option space.
- 6. Significant development, mission, and health and medical safety risks are identified and technically assessed, and a process and resources exist to manage the risks.
- 7. Adequate planning exists for the development, insertion, or deployment of any enabling new technology.
- ^{8.} The operations concept is consistent with proposed design concept(s) and is in alignment with the mission requirements.
- 9. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- ^{10.} TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.

been made available to the cognizant participants prior to the review:

- a. Supporting analyses, functional/timing descriptions, and allocations of functions to architecture elements.
- b. *Updated SEMP (or equivalent program/project documentation).
- ^{C.} *Updated risk management plan.
- d. *Updated risk assessment and mitigations (if required by the governing PM NPR, including PRA).
- e. *Updated Technology Development Plan.
- f. *Updated technology readiness that has been assessed and documented with technology assets, heritage products, and gaps identified.
- 9. *Updated cost and schedule data with ranges and a basis of the estimates.
- h. *Preliminary Integrated Logistics Support Plan (ILSP).
- i. *Updated Human Systems Integration approach . (For additional guidance on HSI entrance criteria refer to NASA/SP-20210010952, NASA Human Systems Integration (HSI) Handbook).
- j. *Updated Human Rating Certification Package.
- K. Preliminary system interface definitions.
- I. Initial technical resource utilization estimates and margins.
- m. *Updated safety and mission

- 11. Software components meet the success criteria defined in NASA-HDBK-2203.
- 12. Human Systems Integration aspects are included in the management and technical planning following guidelines within NASA/SP-20210010952 and are sufficient to proceed to the next phase
- 13. Concurrence by the responsible Center spectrum manager that RF spectrum considerations have been addressed.
- 14. Procurement and supply chain risk management execution is complementary with the technical development schedule.
- 15. Architecture supports the Single Point Failure/Fault Tolerance requirements.

- assurance (SMA) plan.
- n. *Preliminary operations concept.
- Preliminary system safety analysis.
- P. Software criteria and products, per NASA-HDBK-2203.
- 9. ***RF spectrum considerations assessment.
- r. *Preliminary System Security Plan.
- S. Preliminary integration plans
- t. Preliminary Verification and Validation Plans

G.7 Preliminary Design Review (PDR)

The PDR demonstrates that the preliminary design meets all system of interest requirements with acceptable risk and within the cost and schedule constraints and establishes the basis for proceeding with detailed design.

Table G-6 - PDR Entrance and Success Criteria

Preliminary Design Review Entrance Criteria Success Criteria 1. The Project has successfully 1. The top-level requirements, completed the previous planned including mission success life-cycle reviews, and all RFAs and criteria, TPMs, and any RIDs have been addressed and sponsor-imposed resolved, or a timely closure plan constraints, are agreed exists for those remaining open. upon, finalized, stated clearly, and consistent with 2. A preliminary PDR agenda, success the preliminary design. criteria, and instructions to the review 2. The flow down of verifiable board have been agreed to by the technical team, project manager, and requirements is complete review chair prior to the PDR. and proper, or, if not, an adequate plan exists for 3. All planned lower level PDRs and timely resolution of open peer reviews have been successfully items. Requirements are conducted, and RID/RFA/Action traceable to parent Items have been addressed with the technical requirements and originator or designated TA. to mission goals and

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^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

- 4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. The following primary products are ready for review:
 - a. **A preliminary design that can be shown to meet all technical requirements and performance measures or has waivers.
 - b. **Baselined integration plans
 - C. **Baselined Verification and Validation Plan
- 6. Other PDR technical work products (as applicable) for hardware, software, and human system elements have been made available to the cognizant participants prior to the review:
 - a. Subsystem design specifications (hardware and software), with supporting trade-off analyses and data, as required, that are ready to be baselined after review comments are incorporated.
 - b. Status of technical performance related to margins, TPMs, and resolution of the previous review discrepancies addressing effectiveness of technical achievement and communicating the overall risk to the project.
 - C. *Updated technology readiness assessment.
 - d. *Updated Technology Development Plan.
 - e. *Updated risk assessment and mitigation.
 - f. *Life-Cycle Cost and Integrated Master Schedule (IMS) that are ready to be baselined after review comments are

- objectives.
- 3. The program/project cost, schedule, and JCL analysis (when required) are credible and within program/project constraints; are ready for NASA commitment; and are ready for the Management Agreement (for projects governed by NPR 7120.5).
- 4. The preliminary design is expected to meet the requirements at an acceptable level of risk.
- 5. Definition of the system interfaces (both external entities and between internal elements) is consistent with the overall technical maturity. Associated risks, including system security, have been identified and represent an acceptable level of risk.
- 6. Any required new technology has been developed to an adequate state of readiness, or backup options exist and are supported to make them viable alternatives.
- 7. The project risks are understood and have been credibly assessed, and plans, a process, and resources exist to effectively manage them.
- 8. Safety and mission assurance (e.g., safety, reliability, maintainability, quality controls, quality verifications, supplier risk management, and Electrical, Electronic, and Electromechanical (EEE) parts) have been

- incorporated. When required, the Joint Confidence Level (JCL) analysis.
- 9. *Baselined Integrated Logistics Support Plan (ILSP).
- h. *Baselined Project Protection Plan.
- I. Applicable technical plans that are ready to be baselined after review comments are incorporated (e.g., technical performance measurement plan, contamination control plan, parts management plan, environments control plan. Electromagnetic Interference/ **Electromagnetic Compatibility** (EMI/EMC) control plan, payload-to-carrier integration plan. producibility/manufacturability program plan, reliability program plan, quality assurance plan).
- j. Applicable design standards that have been identified and incorporated.
- K. *Updated safety analyses and plans.
- I. Preliminary engineering drawing tree.
- m. Interface control documents that are ready to be baselined after review comments are incorporated.
- n. *Verification/validation plan that is ready to be baselined after review comments are incorporated.
- O. Plans to respond to regulatory requirements (e.g., Environmental Impact Statement), as required, that are ready to be baselined after review comments are incorporated.

- adequately addressed in preliminary designs and any applicable SMA products (e.g., PRA, system safety analysis, and failure modes and effects analysis) meet requirements, are at the appropriate maturity level for this phase of the program/project life cycle, and indicate that the program/project safety/reliability residual risks will be at an acceptable level.
- 9. Adequate technical and programmatic margins (e.g., mass, power, memory) and resources exist to complete the development within budget, schedule, and known risks.
- 10. The operational concept is technically sound, includes (where appropriate) human systems, and includes the flow down of requirements for its execution.
- 11. Technical trade studies are mostly complete to sufficient detail and remaining trade studies are identified, plans exist for their closure, and potential impacts are understood.
- 12. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 13. TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.

- p. Preliminary Disposal Plan.
- q. Updated technical resource utilization estimates and margins.
- r. *Baseline operations concept.
- S. Updated SEMP (or equivalent program/project documentation).
- t. Updated Human Systems Integration approach. (For additional guidance on HSI entrance criteria refer to NASA/SP-20210010952, NASA **Human Systems Integration** (HSI) Handbook).
- u. *Updated Human Rating Certification Package.
- V. Software criteria and products, per NASA-HDBK-2203.
- W. ***Design and requisite data submitted to Center/facility spectrum manager for preparation of request for certification of Stage 2 spectrum support by at least 60 days prior to PDR.
- X. *Updated Preliminary System Security Plan.
- y. Procurement status including Supply Chain Risk Management (SCRM) activities (e.g., audits and assessments, GIDEP, counterfeit avoidance).
- a. List of potential single point failures.

- ידי Preliminary analysis of the primary subsystems has been completed and summarized, highlighting performance and design margin challenges.
- 15. Appropriate modeling and analytical results are available and have been considered in the design.
- 16. Heritage designs have been suitably assessed for applicability and appropriateness.
- 17. Manufacturability has been adequately included in design.
- 18. Software components meet the success criteria defined in NASA-HDBK-2203.
- 19. Human Systems Integration aspects are included in the management and technical planning following guidelines within NASA/SP-20210010952 and are sufficient to proceed to the next phase
- 20. Concurrence by the responsible Center spectrum manager that the program/project has provided requisite RF system data.
- 21. Procurement and supply chain risk management execution is complementary with the technical development schedule.

G.8 Critical Design Review (CDR)

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

The CDR demonstrates that the maturity of the design is appropriate to support proceeding with full-scale fabrication, assembly, integration, and test. The CDR determines that the technical effort is on track to complete the system development, meeting functional and performance requirements within the identified cost and schedule constraints at an acceptable risk.

Table G-7 - CDR Entrance and Success Criteria

Critical Design Review Entrance Criteria Success Criteria 1. The project has successfully 1. The detailed design is expected to completed the previous meet the requirements with planned life-cycle reviews, and adequate margins. all RFAs and RIDs have been 2. Interface control documents are addressed and resolved or a sufficiently mature to proceed with timely closure plan exists for fabrication, assembly, integration, those remaining open. and test, and plans are in place to 2. A preliminary CDR agenda, manage any open items. success criteria, and 3. The program/project cost and instructions to the review schedule estimates are credible board have been agreed to by and within program/project the technical team, project constraints. manager, and review chair 4. High confidence exists in the prior to the CDR. product baseline, and adequate 3. All planned lower level CDRs documentation exists or will exist in and peer reviews have been a timely manner to allow successfully conducted, and proceeding with fabrication, RID/RFA/Action Items have assembly, integration, and test. been addressed with the ^{5.} The product verification and originator or designated TA. product validation requirements 4. Programmatic products are and plans are complete. ready for review at the 6. The testing approach is maturity levels stated in the comprehensive, and the planning governing program/project for system assembly, integration, management NPR. test, and launch site and mission 5. **A baselined detailed design operations is sufficient to progress that can be shown to meet all into the next phase. technical requirements and 7. Adequate technical and performance measures or has programmatic margins (e.g., mass, waivers. power, memory) and resources 6. Other CDR technical work exist to complete the development products (as applicable) for within budget, schedule, and

а

the review:

hardware, software, and

human system elements have

cognizant participants prior to

been made available to the

known risks.

8. Risks to safety and mission

success are understood and

resources exist to effectively

credibly assessed and plans and

- ~. LIOUACI DAIIA-IO specifications along with supporting trade-off analyses and data that are ready to be baselined after review comments are incorporated.
- ^{b.} Fabrication, assembly, integration, and test plans and procedures are being developed and are ready to be baselined after review comments are incorporated.
- c. Technical data package (e.g., integrated schematics, spares provisioning list, interface control documents, engineering analyses. and specifications).
- d. Status of technical performance related to margins, TPMs and resolution of the previous review discrepancies addressing effectiveness of technical achievement and communicating the overall risk to the project.
- e. Defined operational limits and constraints.
- f. Updated technical resource utilization estimates and margins.
- 9. Acceptance plans that are ready to be baselined after review comments are incorporated.
- h. Command and telemetry list.
- i. *Updated Verification and Validation Plan.

- manage them.
- 9. Safety and mission assurance (e.g., safety, reliability, maintainability, quality controls, SCRM, QA, and EEE parts) have been adequately addressed in system and operational designs, and any applicable SMA products (e.g., PRA, system safety analysis, and failure modes and effects analysis) meet requirements, are at the appropriate maturity level for this phase of the program/project life cycle, and indicate that the program/project safety/reliability/system security residual risks will be at an acceptable level.
- 10. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 11. TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.
- 12. Engineering test units, life test units, and/or modeling and simulations have been developed and tested per plan.
- 13. Material properties tests are completed along with analyses of loads, stress, fracture control, contamination generation, and other analyses.
- ^{14.} EEE parts have been selected, and planned testing and delivery will support build schedules.
- 15. The operational concept has matured, is at a CDR level of detail, and has been considered in test planning.
- 16. Manufacturability has been adequately included in design.
- 17. Software components meet the

- j. Updated integration plans.
- k. Preliminary launch site operations plan.
- I. Preliminary checkout and activation plan.
- m. Preliminary disposal plan (including decommissioning or termination).
- n. *Updated technology readiness assessment.
- O. *Updated Technology Development Plan.
- P. *Updated risk assessment and mitigation.
- q. Updated SEMP (or equivalent program/project documentation).
- r. Updated Human Systems Integration approach. (For additional guidance on HSI entrance criteria refer to NASA/SP-20210010952, NASA Human Systems Integration (HSI) Handbook).
- S. *Updated Human Rating Certification Package.
- t. Updated reliability analyses and assessments.
- U. *Updated Life-Cycle Costs and IMS.
- V. *Updated ILSP.
- W. *Updated Project Protection Plan.
- X. Subsystem-level and preliminary operations

- success criteria defined in NASA-HDBK-2203.
- 18. Human Systems Integration aspects are included in the management and technical planning following guidelines within NASA/SP-20210010952 and are sufficient to proceed to the next phase
- 19. Concurrence by the responsible Center spectrum manager that the program/project has provided requisite RF system data.
- 20. Procurement and supply chain risk management execution is complementary with the technical development schedule.

- safety analyses that are ready to be baselined after review comments are incorporated.
- y. Systems and subsystem certification plans and requirements (as needed) that are ready to be baselined after review comments are incorporated.
- a`. *System safety analysis with associated verifications that is ready to be baselined after review comments are incorporated.
- aa. Software criteria and products, per NASA-HDBK-2203.
- ab. ***Received Stage 2 (Experimental) RF system certification signed by NTIA.
- ac. ***Provided
 measured/as-designed
 parameter updates to
 Center/facility spectrum
 manager for request for
 certification of Stage 4
 (Operational) spectrum
 support no later than 60
 days prior to CDR.
- ad. *Baselined System Security Plan.
- ae. Procurement status including Supply Chain Risk Management (SCRM) activities (e.g., audits and assessments, GIDEP, counterfeit avoidance, surveillance tailoring).
- af. List of all single point failures and their effects

as well as rationale for acceptance.

G.9 Production Readiness Review (PRR)

For projects developing or acquiring multiple systems/units (typically greater than three or as determined by the project). The PRR determines the readiness of the system developers to efficiently produce the required number of systems. It ensures that the production plans, fabrication, assembly, integration enabling products, operational support, and personnel are in place and ready to begin production.

Table G-8 - PRR Entrance and Success Criteria

Production Readiness Review	
Entrance Criteria	Success Criteria
 The significant production engineering problems and nonconformances encountered during 	High confidence exists that the system requirements will be met in the final production configuration.
development are resolved.	 Adequate resources are in place to support production.
 The design documentation needed to support production is available. 	3. The program/project cost and schedule estimates are credible and within program/project constraints.
3. The production plans (including but not limited to critical process controls, control limits, and procedures) and preparation to begin fabrication are	4. Design-for-manufacturing considerations have been incorporated to ensure ease and efficiency of production and assembly.
developed. 4- The production-enabling products are ready.	5. The product is deemed manufacturable. Evidence is provided that the program/project is
 Raw materials are approved and certified. 	compliant with NASA and Implementing Center requirements, standards, processes, and procedures.
6. Resources are available, have been allocated, and are ready to support end product production.	6. TBD and TBR items are clearly identified, with acceptable plans and schedule for their disposition.
 Updated costs and schedules. 	Alternate sources for resources have been identified for key items.
 Risks have been identified, credibly assessed, and 	7. Adequate spares have been planned and budgeted.
characterized, and mitigation	^{8.} Required facilities and tools are

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

- efforts have been defined.
- The bill of materials is available and critical parts identified.
- 10. Delivery schedules are available.
- In-process and end-item inspections and tests have been identified and planned.
- Software criteria and products, per NASA-HDBK-2203.
- 13. *Spectrum (radio frequency) consideration assessments.
- 14. *Updated Human Systems Integration approach.

- sufficient for end-product production.
- Specified special tools and test equipment are available in proper quantities.
- 10. Production and support staff are qualified.
- 11. Drawings and/or production models are approved/certified.
- 12. Production engineering and planning are sufficiently mature for cost-effective production.
- 13. Production processes and methods are consistent with quality requirements and compliant with occupational health and medical, safety, environmental, and energy conservation regulations.
- 14. Qualified suppliers are available for materials that are to be procured.
- 15. Software components meet the success criteria defined in NASA-HDBK-2203.
- 16. Concurrence by the responsible Center spectrum manager that program/project complies with RF spectrum policy and regulation.
- 17. PRR plans are mature and results to date indicate high likelihood of supplier quality control success.
- 18. Production processes and methods are within acceptable risk from threats and vulnerabilities.

G.10 System Integration Review (SIR)

An SIR ensures that the component parts of the system of interest are on schedule and technically mature to be integrated and that integration facilities, support personnel, and integration plans and procedures are on schedule and ready to support integration. Depending on the complexity of the system of interest, a series of formal or informal SIRs may be conducted at lower levels in the product hierarchy.

Table G-9 - SIR Entrance and Success Criteria

System Integration Review		
	Entrance Criteria	Success Criteria

^{*}Required per NPD 2570.5.

- 1. The project has successfully completed the previous planned life-cycle reviews, and all RFAs and RIDs have been addressed and resolved or a timely closure plan exists for those remaining open.
- 2. A preliminary SIR agenda, success criteria, and instructions to the review board have been agreed to by the technical team, project manager, and review chair prior to the SIR.
- 3. The following primary products are ready for review:
 - a. **Integration plans baselined at PDR that have been updated and approved.
 - b. **Initial V&V results from any lower tier products that have been verified.
- 4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. Status of technical performance related to margins, TPMs, and resolution of the previous review discrepancies addressing effectiveness of technical achievement and communicating the overall risk to the project.
- 6. Integration procedures have been identified and are scheduled for completion prior to their need dates.
- 7. Segments and/or components are on schedule to be available for integration.
- 8. Mechanical and electrical interface requirements for hardware necessary to start system integration have been verified in accordance with the interface control documentation and plans for verification of remaining hardware

- Integration plans and procedures are on track for completion and approval to support system integration.
- 2. Previous component, subsystem, and system test results form a satisfactory basis for proceeding to integration.
- The program/project cost and schedule estimates are credible with adequate margins and within program/project constraints.
- Risks are identified and accepted by program/project leadership, as required.
- 5. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 6. TBD and TBR items are clearly identified with acceptable plans and schedule for their dispositions.
- 7. The integration procedures and workflow have been clearly defined and documented or are on schedule to be clearly defined and documented prior to their need date.
- 8. The review of the integration plans, as well as the procedures, environment, and configuration of the items to be integrated, provides a reasonable expectation that the integration will proceed successfully.
- 9. All training necessary to properly integrate the system has been performed.

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- 9. All functional, unit-level, subsystem, and qualification testing has been conducted successfully or is on track to be conducted prior to scheduled integration.
- 10. Integration facilities, including clean rooms, ground support equipment, handling fixtures, overhead cranes, and electrical test equipment, and their associated quality controls are ready or will be available when required.
- 11. Support personnel have been trained.
- 12. Handling and safety requirements have been documented.
- 13. All known system discrepancies have been identified, dispositioned, and are on schedule for closure.
- 14. The quality control organization is ready to support integration effort.
- 15. Other SIR technical products (as applicable) for hardware, software, and human system elements have been made available to the cognizant participants prior to the review:
 - a. *Updated Life-Cycle Costs and IMS.
 - b. *Updated design solution definition.
 - ^{C.} Updated interface definition(s).
 - d. *Updated verification and validation plans.
 - e. Final transportation criteria and instructions.
 - *Preliminary mission operations plans.
 - 9. Preliminary decommissioning plans.
 - h. Preliminary disposal plans.

 Software components meet the success criteria defined in NASA-HDBK-2203.

- I. Software criteria and products, per NASA-HDBK-2203.
- J. Procurement status including Supply Chain Risk Management (SCRM) activities (e.g., audits and assessments, GIDEP, counterfeit avoidance).

G.11 Test Readiness Review (TRR)

A TRR for each planned test or series of tests ensures that the test article (hardware/software), test facility, support personnel, and test procedures are ready for testing and data acquisition, reduction, and control.

Table G-10 - TRR Entrance and Success Criteria

Test Readiness Review Entrance Criteria Success Criteria A preliminary TRR agenda, 1. Adequate test plans are success criteria, and instructions to completed and approved for the review team have been agreed the system under test. to by the technical team, project 2. Adequate identification and manager, and review chair prior to coordination of required test the TRR. resources are completed. 2. The objectives of the testing have 3. The program/project has been clearly defined and demonstrated compliance with documented. applicable NASA and 3. Approved test plans, test implementing Center procedures, test environment, and requirements, standards, configuration of the test item(s) that processes, and procedures. support test objectives are 4. TBD and TBR items are available clearly identified with 4. All test interfaces have been acceptable plans and schedule for their disposition. placed under configuration control or have been defined in 5. Risks have been identified, accordance with an agreed to plan, credibly assessed, and and version description appropriately mitigated. document(s) for both test and 6. Residual risk is accepted by support systems have been made program/project leadership as available to TRR participants prior required. to the review. 7. Plans to capture any lessons 5. All known system discrepancies learned from the test program have been identified and

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

- dispositioned in accordance with an agreed-upon plan.
- 6. All required test resourcesâ?"people (including a designated test director), facilities, test articles, test instrumentation, and other test-enabling productsâ?"have been identified and are available to support required tests.
- 7. Roles and responsibilities of all test participants are defined and agreed to.
- 8. Test safety planning has been accomplished, and all personnel have been trained.
- 9. Spectrum (radio frequency) considerations addressed.
- 10. As-built hardware and software documentation defining the configuration of the item under test are released and under configuration control.

- are documented.
- 8. The objectives of the testing have been clearly defined and documented, and the review of all the test plans, as well as the procedures, environment, and configuration of the test item, provides a reasonable expectation that the objectives will be met.
- 9. The test cases have been analyzed and are consistent with the test plans and objectives.
- 10. Test personnel have received appropriate training in test operation and health and medical safety procedures.
- 11. *Concurrence by the responsible Center spectrum manager that all tests are performed. in accordance with spectrum policy and regulation.

G.12 System Acceptance Review (SAR)

The SAR verifies the completeness of the specific end products in relation to their expected maturity level, requirement verification, compliance to stakeholder expectations, and ensures that the system of interest has sufficient technical maturity to authorize its acceptance for operational use or delivery to the launch site or operational environment.

Table G-11 - SAR Entrance and Success Criteria

System Acceptance Review		
Entrance Criteria	Success Criteria	
1. The project has successfully completed the previous planned life-cycle reviews, RFA/RIDs have been closed, and plans to complete open work are defined.	Required tests and analyses are complete and indicate that the system will perform properly in the expected operational environment.	
2. A preliminary SAR agenda, success criteria, and instructions to the review team have been agreed to by the technical team,	 Risks are identified and mitigated to acceptable levels. System meets the established acceptance criteria. 	
project manager, and review chair prior to the review.	4. TBD and TBR items are	

^{*}Required per NPD 2570.5.

- 3. The following SAR technical products have been made available to the cognizant participants prior to the review:
 - a. Results of the SARs conducted at the major suppliers.
 - b. Product verification results.
 - c. Product validation results.
 - d. Documentation that the delivered system complies with the established acceptance criteria.
 - e. Documentation that the system will perform properly in the expected operational environment.
 - f. Technical data package that has been updated to include all test results.
 - 9. Final Certification Package.
 - h. Baselined as-built hardware and software documentation.
 - i. Updated risk assessment and mitigation.
 - J. Required safety, shipping, handling, checkout, and operational plans and procedures.
 - k. Software criteria and products, per NASA-HDBK-2203.
 - I. *Received Stage 4 (Operational) system certification signed by NTIA.
 - m. Completed planning for sustaining the system.
 - n. Updated list of all single point failures and their effects.

resolved.

- 5. Acceptance data package is complete and reflects the delivered system.
- 6. All applicable lessons learned for organizational improvement and system operations are captured.
- 7. Software components meet the success criteria defined in NASA-HDBK-2203.
- 8. *Concurrence by the responsible Center spectrum manager that the Stage 4 (Operational) system certification has been obtained and the system is compliant with spectrum policy and regulation.
- 9. The system hardware, software, documentation, and associated products are complete and ready for acceptance.

*Required per NPD 2570.5.

G.13 Operational Readiness Review (ORR)

The ORR ensures that all system and support (flight and ground) hardware, software, personnel, procedures, supporting capabilities, and user documentation accurately reflect the deployed state of the system and are operationally ready.

Table G-12 - ORR Entrance and Success Criteria

Operational Readiness Review	
Entrance Criteria	Success Criteria
 All planned ground-based testing has been completed. Test failures and anomalies from verification and validation testing have been resolved, and the results/mitigations/work-arounds have 	The system, including all enabling products, is determined to be ready to be placed in an operational status. All applicable lessons
been incorporated into supporting and enabling operational products. 3. All operational supporting and enabling products (e.g., facilities, equipment,	learned for organizational improvement and systems operations have been captured.
documents, software tools, databases) that are necessary for nominal and contingency operations have been tested and delivered/installed at the site(s) necessary to support operations.	 All waivers and anomalies have been closed.
4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.	4. Systems hardware, software, personnel, tools, supporting infrastructure, and procedures are in place
 Operations documentation (e.g., handbook, procedures) has been written, verified, and approved. 	to support operations. 5. Operations plans and schedules are
 Users/operators have been trained on the correct operation of the system. 	consistent with mission objectives.
7. Operational contingency planning has been completed, and operations personnel have been trained on their use.	6. Mission risks have beer identified, planned mitigations are adequate, and residual
8. The following primary products are ready for review:	risks are accepted by the program/project
a. **Preliminary V&V results.	manager. 7. Testing is consistent
b. **Baseline decommissioning plan.	with the expected
C. **Baseline disposal plans.	operational environmen
^{9.} Other ORR technical products have been	8. The program/project

made available to the cognizant participants prior to the review:

- a. *Updated cost and schedule.
- b. *Updated Project Protection Plan.
- C. Updated as-built hardware and software documentation.
- d. Baselined operations plans.
- e. Updated operational procedures.
- f. Preliminary certification for flight/use.
- 9. *Updated Human Rating Certification Package.
- h. Software criteria and products, per NASA-HDBK-2203.
- 10. ***Received Stage 4 (Operational) system certification signed by NTIA.
- 11. ***All requisite radio frequency authorizations are in place.
- 12. Updated list of all single point failures (SPF) and their effects including rationale for acceptance of any new SPFs.

- cost and schedule estimates are credible and within program/project constraints.
- 9. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 10. TBD and TBR items are resolved.
- 11. Software components meet the success criteria defined in NASA-HDBK-2203.
- 12. Concurrence by the responsible Center spectrum manager that all necessary spectrum certification(s) and authorization(s) have been obtained
- 13. An operational Human Systems Integration capability has been established and HSI planning is in place for the remaining life-cycle phases.

G.14 Mission Readiness Review/Flight Readiness Review (MRR/FRR)

The MRR/FRR examines tests, demonstrations, analyses, and audits that determine the systemâ??s readiness for a safe and successful flight or launch and for subsequent flight operations. The MRR/FRR also ensures that all flight and ground hardware, software, personnel, and procedures are operationally ready.

Table G-13 - MRR/FRR Entrance and Success Criteria

Mission Readiness Review/Flight Readiness Review	
Entrance Criteria	Success Criteria

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1. ***Required per NPD 2570.5.

- 1. The system and support elements are ready and have been properly configured for flight/mission operations.
- 2. System and support element interfaces have been demonstrated to function as expected.
- 3. The system state supports a launch â??goâ?? decision based on the established go/no-go criteria.
- 4. Programmatic products are ready for review at the maturity levels stated in the governing program/project management NPR.
- 5. Failures and anomalies from previously completed flights, tests, and reviews have been resolved, and the results/mitigations/work-arounds have been incorporated into supporting and enabling operational products.
- 6. The following primary products are ready for review:
 - a. **Final certification for flight/use.
 - b. **Baselined V&V results.
- 7. Other MRR/FRR technical products have been made available to the cognizant participants prior to the review:
 - a. *Updated cost.
 - b. *Updated schedule.
 - C. Updated as-built hardware and software documentation.
 - d. Updated operations procedures.
 - e. Updated decommissioning plan.
 - ^{f.} Updated disposal plan
 - 9. Software criteria and products, per NASA-HDBK-2203.
- 8. ***Received Stage 4 (Operational) system certification signed by NTIA.
- 9. ***All requisite spectrum (radio frequency) authorizations are in place.
- 10. Updated list of all single point failures and their effects

- 1. The flight vehicle/system is ready for flight/mission operations.
- 2. The hardware is deemed acceptably safe for flight/mission operations.
- 3. Certification that flight operations can safely proceed with acceptable risk has been achieved.
- 4. Flight and ground software elements are ready to support launch and flight operations.
- 5. Interfaces have been checked and demonstrated to be functional.
- 6. The program/project has demonstrated compliance with applicable NASA and implementing Center requirements, standards, processes, and procedures.
- 7. TBD and TBR items are resolved.
- 8. Open items and waivers have been examined and residual risk from these is deemed to be acceptable.
- 9. The flight and recovery environmental factors are within constraints.
- 10. All open safety and mission risk items have been addressed, and the residual risk is deemed acceptable.
- 11. Supporting organizations are ready to support flight/mission operations.

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- 12. Software components meet the success criteria defined in NASA-HDBK-2203.
- 13. Responsible Center spectrum manager(s) concur that all necessary spectrum certification(s) and authorization(s) have been obtained.

G.15 Post-Launch Assessment Review (PLAR)

A PLAR evaluates the readiness of the spacecraft systems to proceed with full, routine operations after post-launch deployment. The review also evaluates the status of the project plans and the capability to conduct the mission with emphasis on near-term operations and mission-critical events.

Table G-14 - PLAR Entrance and Success Criteria

Post-Launch Assessment Review **Entrance Criteria** Success Criteria 1. The launch and early operations 1. The observed spacecraft and performance, including (when science payload performance agrees with prediction, or if not, appropriate) the early propulsive maneuver results, are available. is adequately understood so that future behavior can be predicted 2. The observed spacecraft and with confidence. science instrument 2. All anomalies have been performance, including instrument calibration plans and adequately documented and their status, are available. impact on operations assessed. Further, anomalies impacting 3. The launch vehicle performance spacecraft health and medical, assessment and mission safety, or critical flight operations implications, including launch have been properly dispositioned. sequence assessment and 3. The mission operations launch operations experience capabilities, including staffing with lessons learned, are and plans, are adequate to completed. accommodate the actual flight 4. The mission operations and performance. ground data system experience. 4. Open items, if any, on operations including tracking and data acquisition support and identified as part of the ORR spacecraft telemetry data have been satisfactorily analysis, is available. dispositioned.

^{*}Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**}Product is required per NPR 7123.1.

^{***}Required per NPD 2570.5.

- 5. The mission operations organization, including status of staffing, facilities, tools, and mission software (e.g., spacecraft analysis and sequencing), is available.
- 6. In-flight anomalies and the responsive actions taken, including any autonomous fault protection actions taken by the spacecraft or any unexplained spacecraft telemetry, including alarms, are documented.
- 7. The need for significant changes to the system (e.g., hardware, software, or interfaces), support systems, operations (e.g., schedules, processes and procedures), and staffing has been documented.
- 8. Documentation is updated, including any updates originating from the early operations experience.
- 9. Plans for post-launch development have been addressed.

5. *Concurrence by the responsible Center spectrum manager that the system is compliant with spectrum policy and regulation.

G.16 Critical Event Readiness Review (CERR)

A CERR evaluates the readiness of the project and the flight system to execute the critical event during flight operation.

Table G-15 - CERR Entrance and Success Criteria

Critical Event Readiness Review		
Entrance Criteria	Success Criteria	
Critical event/activity requirements and constraints have been identified, including spectrum considerations.	1. The critical activity design complies with requirements. The	
 Critical event/activity design and implementation are complete. 	preparation for the critical activity, including the verification and	
3. Critical event/activity testing is complete.	validation, is thorough.	
4. Critical event/activity operations planning,	2. The project (including all	

^{*}Required per NPD 2570.5.

- including contingencies, is complete.
- Operations personnel training for the critical event/activity has been conducted.
- Critical event/activity sequence verification and validation is complete.
- 7. Flight system is healthy and capable of performing the critical event/activity.
- 8. Flight failures and anomalies from critical event/activity testing have been resolved, and the results/mitigations/work-arounds have been incorporated into supporting and enabling operational products.
- 9. The following technical products have been made available to the cognizant participants prior to the review:
 - Final certification for critical event readiness.
 - b. Updated operations procedures.

- the systems, supporting services, and documentation) is ready to support the activity.
- 3. The requirements for the successful execution of the critical event(s) are complete and understood and have flowed down to the appropriate levels for implementation.
- Any TBD and TBR items related to the critical event have been resolved.
- 5. All open risk items related to the critical event have been addressed, and the residual risk is deemed acceptable.
- 6. *Concurrence by the responsible Center spectrum manager that the system is compliant with spectrum policy and regulation.

G.17 Post-Flight Assessment Review (PFAR)

The PFAR evaluates how well mission objectives were met during a mission and identifies all flight and ground system anomalies that occurred during the flight and determines the actions necessary to mitigate or resolve the anomalies for future flights of the same spacecraft design.

Table G-16 - PFAR Entrance and Success Criteria

Post-Flight Assessment Review		
Entrance Criteria	Success Criteria	
1. All anomalies that occurred during the mission, as well as during preflight testing, countdown, and ascent, are dispositioned.	Formal final report documenting flight performance and recommendations for future missions is complete and adequate.	
 All flight and post-flight documentation applicable to 	 All anomalies have been adequately documented and 	

^{*}Required per NPD 2570.5.

- future flights of the spacecraft or the design is available.
- 3. All planned activities to be performed post-flight have been completed.
- 4. Problem reports, corrective action requests, and post-flight anomaly records are completed. Include spectrum (radio frequency) interference or other related factors during assessment.
- 5. All post-flight hardware and flight performance data evaluation reports are completed.
- 6. Plans for retaining assessment documentation and imaging have been made.

- dispositioned.
- 3. The impact of anomalies on future flight operations has been assessed and documented.
- 4. Reports and other documentation have been retained for performance comparison and trending.
- 5. Responsible Center spectrum manager was notified of any RF spectrum interference issues.
- 6. Recommendations for updates to the system design, test and operations procedures, or safety inspections have been identified and a credible plan exists to incorporate the changes.

G.18 Decommissioning Review (DR)

A DR confirms the decision to terminate or decommission the system and assesses the readiness of the system for the safe decommissioning and disposal of system assets. This review can be applied for the system that was deployed through earlier efforts of this program/project or for a legacy capability that will be replaced by the system being deployed.

Table G-17 – DR Entrance and Success Criteria

Decommissioning Review Entrance Criteria Success Criteria 1. The requirements associated 1. The rationale for with decommissioning are decommissioning is documented. defined. 2. The decommissioning plan is 2. Plans are in place for complete, meets requirements, decommissioning and any other is approved by appropriate removal from service activities. management, and is compliant with applicable Agency safety, 3. Resources are in place to environmental, and health support and implement regulations. decommissioning. 3. Operations plans for 4. Programmatic products are decommissioning, including ready for review at the maturity contingencies, are complete and levels stated in the governing approved. program/project management 4. Adequate resources (schedule, NPR. budget, and staffing) have been 5. Health and medical, safety, identified and are available to

- environmental, and any other constraints have been identified.
- 6. Current system capabilities relating to decommissioning are understood.
- 7. Off-nominal operations, all contributing events, conditions, and changes to the originally expected baseline have been considered and assessed.
- 8. The following primary product is ready for review:
 - a. **Updated decommissioning plan.
- 9. Other DR technical products have been made available to the cognizant participants prior to the review:
 - a. *Updated cost.
 - b. Updated schedule.
 - C. *Updated disposal plan.

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- 5. All required support systems for decommissioning are available.
- 6. All personnel have been properly trained for the nominal and contingency decommissioning procedures.
- 7. Safety, health, and environmental hazards have been identified, and controls have been verified.
- 8. Risks associated with the decommissioning have been identified and adequately mitigated.
- Residual risks have been accepted by the required management.
- 10. Any TBD and TBR items are clearly identified with acceptable plans and schedule for their disposition.
- 11. Plans for archival and subsequent analysis of mission data have been defined and approved, and arrangements have been finalized for the execution of such plans.
- 12. Plans for the capture and dissemination of appropriate lessons learned during the project life cycle have been defined and approved.
- 13. Plans for transition of personnel have been defined and approved.
- 14. Concurrence by the responsible Center spectrum manager that the decommissioning plans are compliant with spectrum policy and regulation.

*Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

G.19 Disposal Readiness Review (DRR)

A DRR confirms the readiness for the final disposal of the system assets. This review can be applied for the system that was deployed through earlier efforts of this program/project or for a legacy capability that will be disposed of and replaced by the system being deployed.

Table G-18 - DRR Entrance and Success Criteria

Disposal F	Readiness Review
Entrance Criteria	Success Criteria
 Requirements associated with disposal are defined. 	 The rationale for disposal is documented.
 Plans are in place for disposal and any other removal from service activities. 	2. The disposal plan is complete, meets requirements, is approved by appropriate management, and is compliant with applicable Agency
 Resources are in place to support disposal. 	safety, environmental, and health regulations.
4. Safety, environmental, health, and any other constraints are described.	3. Operations plans for disposal, including contingencies, are complete and approved.
 Current system capabilities related to disposal are 	4. All required support systems for disposal are available.
described and understood. 6. Off-nominal operations, all contributing events,	5. All personnel have been properly trained for the nominal and contingency disposal procedures.
conditions, and changes to the originally expected baseline have been	 Safety, health, and environmental hazards have been identified, and controls have been verified.
considered and assessed. 7. *Updated cost.	7. Risks associated with the disposal have been identified and adequately
^{8.} Updated schedule.	mitigated.
9. The following primary product is ready for review:	8. Residual risks have been accepted by the required management.
a. **Updated disposal plan.	9. If hardware is to be recovered from orbit:
b.m.	 a. Return site activity plans have been defined and approved.
	b. Required facilities are available and meet requirements, including those for contamination control, if

^{**}Product is required per NPR 7123.1.

needed.

- C. Transportation plans are defined and approved.
- d. Shipping containers and handling equipment, as well as contamination and environmental control and monitoring devices, are available.
- 10. Plans for disposition of mission-owned assets (i.e., hardware, software, facilities and data) have been defined and approved.
- 11. Adequate resources (schedule, budget, and staffing) have been identified and are available to successfully complete all disposal activities.
- 12. All mission and project data and documentation has been archived per disposal plan.
- 13. TBD and TBR items related to system disposal have all been dispositioned.
- 14. Concurrence by the responsible Center spectrum manager that the disposal plans are compliant with spectrum policy and regulation.

G.20 Peer Reviews

Peer reviews provide the technical insight essential to ensure product and process quality. Peer reviews are focused, in-depth technical reviews that support the evolving design and development of a product, including critical documentation or data packages. The participants in a peer review are the technical experts and key stakeholders for the scope of the review. Another purpose of the peer review is to add value and reduce risk through expert knowledge infusion, confirmation of approach, identification of defects, and specific suggestions for product improvements.

Table G-19 – Peer Review Entrance and Success Criteria

Peer Review	
Entrance Criteria	Success Criteria

^{*} Product is required for programs/projects covered by NPR 7120.5. If there is disagreement between this table and NPR 7120.5, NPR 7120.5 takes precedence.

^{**} Product is required per NPR 7123.1.

- The product to be reviewed (e.g., document, process, model, design details) has been identified and made available to the review team.
- 2. Peer reviewers independent from the project have been selected for their technical background related to the product being reviewed.
- 3. A preliminary agenda, success criteria, and instructions to the review team have been agreed to by the technical team and project manager.
- 4. Rules have been established to ensure consistency among the team members involved in the peer review process.
- *Spectrum (radio frequency) considerations addressed.

- Peer review has thoroughly evaluated the technical integrity and quality of the product.
- 2. Any defects have been identified and characterized.
- 3. Results of the peer review are communicated to the appropriate project personnel.
- Spectrum-related aspects have been concurred to by the responsible Center spectrum manager.

G.21 Program Implementation Reviews (PIR) and Program Status Reviews (PSR) PIRs or PSRs are periodically conducted, as required by the Decision Authority and documented in the program plan, during the Implementation phase to evaluate the programâ??s continuing relevance to the Agencyâ??s Strategic Plan. These reviews assess the program performance with respect to expectations and determine the programâ??s ability to execute the implementation plan with acceptable risk within cost and schedule constraints.

Table G-20 - PIR/PSR Entrance and Success Criteria

Program Implementation and Program Status Reviews Entrance Criteria Success Criteria A preliminary PIR agenda, 1. Program still meets Agency success criteria, and instructions needs and should continue. to the review team have been 2. The program cost and schedule agreed to by the technical team, estimates are credible and within project manager, and review program constraints. chair prior to the review. 3. Risks are identified and accepted 2. The current status of the overall by program/project leadership, technical effort is available and as required. ready to be reviewed. 4. Technical trends are within 3. Programmatic products are acceptable bounds. ready for review at the maturity 5. Adequate progress has been levels stated in the governing made relative to plans, including program/project management the technology readiness levels. NPR.

^{*}Required per NPD 2570.5.

- 4. Current actual and estimated costs are available and compared to the expected plan.
- 5. Current schedule is available showing remaining work planned.
- 6. Trending of the selected **Technical Performance** Parameters relevant to the current Program phase is available.
- 7. Updated technical plans are available.
- 8. *Spectrum (radio frequency) considerations addressed.

- o. For technology development programs, technologies have been identified that are ready to be transitioned to another project or to an organization outside the Agency.
- 7. Spectrum-related aspects have been concurred to by the responsible Center spectrum manager.

G.22 Design Certification Review (DCR)

This review is not depicted in the standard life-cycle review figures but has proven useful to larger projects such as human space flight. Projects/Centers may choose to add this review to their standard life cycle if they feel it is useful. The DCR ensures that the design complies with functional and performance requirements, as demonstrated in verification, validation, and qualification evidence. The certified design forms the basis from which system acceptance will be assessed. A DCR should, ideally, be held after a CDR and before a SAR.

Table G-21 - DCR Entrance and Success Criteria

Design Certification Review Entrance Criteria Success Criteria 1. The project has successfully 1. Qualification tests, completed the previous planned configurations, and test life-cycle reviews, RFA/RIDs environments demonstrate the have been closed, and plans to system can meet functional and complete open work are defined. performance requirements across all applicable flight 2. A preliminary DCR agenda, envelopes, configurations, and success criteria, and instructions environments. to the review team have been 2. Required tests and analyses are agreed to by the technical team, project manager, and review complete and indicate that the chair prior to the review. system will perform properly in the expected design 3. The following DCR technical environments. products have been made 3. Design certification data available to the cognizant package is complete and participants prior to the review: reflects the as-certified system. a. Updated Verification and 4. Waivers/deviations and Validation Plan. non conformance affecting the

^{*}Required per NPD 2570.5.

- b. As-run qualification test procedures, configurations, test environments, and test results.
- ^{C.} Product verification results.
- d. Product validation results.
- e. Documentation that the system will perform properly in the design environments.
- f. Final design certification package.
- 9 Safety products (e.g., Failure Mode and Effects Analysis/Critical Items Lists (FMEA/CILs), Failure Mode, Effects, and Criticality Analysis (FMECA), Safety, Hazard Reports).
- h. All operating, production or fabrication, and maintenance constraints are documented.
- i. Updated risk assessment and mitigation.
- J. Waivers/deviations affecting the qualification articles, procedures, or environments.

- HOH-COMOTHANCE ARECARY THE qualification test articles, procedures, or environments have been approved.
- 5. Design mitigations have been appropriately implemented in response to safety products (e.g., FEMA/CILs, FMECA, Safety, and Hazard Reports) and indicate residual safety and mission success risks are acceptable for all intended uses of the system.
- 6. Operating, production or fabrication, and maintenance constraints demonstrate a viable path to producing the system per the design.
- 7. Risks are known and manageable.
- 8. TBD and TBR items are resolved.
- 9. *Concurrence by the responsible Center spectrum manager that all tests are performed in accordance with spectrum policy and regulation.

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