

Welcome to Cyclistic!

Congrats on your new job with the business intelligence team at Cyclistic, a fictional bike-share company in New York City. In order to provide your team with both BI business value and organizational data maturity, you will use your knowledge of the BI stages: capture, analyze, and monitor. By the time you are done, you will have an end-of-course project that demonstrates your knowledge and skills to potential employers.

Your meeting notes

You recently attended a meeting with key stakeholders to gather details about this BI project. The following details are your notes from the meeting. Use the information they contain to complete the Stakeholder Requirements Document, Project Requirements Document, and Planning Document. For additional guidance, refer to the [previous reading about the documents](#) and the [self-review that involved completing them](#).

Project background:

Primary dataset: [NYC Citi Bike Trips](#)

Secondary dataset: [Census Bureau US Boundaries](#)

Cyclistic has partnered with the city of New York to provide shared bikes. Currently, there are bike stations located throughout Manhattan and neighboring boroughs. Customers are able to rent bikes for easy travel between stations at these locations.

Cyclistic's Customer Growth Team is creating a business plan for next year. The team wants to understand how their customers are using their bikes; their top priority is identifying customer demand at different station locations.

Cyclistic has captured data points for every trip taken by their customers, including:

- Trip start time and location (station number, and its latitude/longitude)
- Trip end time and location (station number, and its latitude/longitude)
- The rented bike's identification number
- The type of customer (either a one-time customer, or a subscriber)

The dataset includes millions of rides, so the team wants a dashboard that summarizes key insights. Business plans that are driven by customer insights are more successful than plans driven by just internal staff observations. The executive summary must include key data points that are summarized and aggregated in order for the leadership team to get a clear vision of how customers are using Cyclistic.

Stakeholders:

- Sara Romero, VP, Marketing

- Ernest Cox, VP, Product Development
- Jamal Harris, Director, Customer Data
- Nina Locklear, Director, Procurement

Team members:

- Adhira Patel, API Strategist
- Megan Pirato, Data Warehousing Specialist
- Rick Andersson, Manager, Data Governance
- Tessa Blackwell, Data Analyst
- Brianne Sand, Director, ITShareefah
- Hakimi, Project Manager

*Primary contacts are Adhira, Megan, Rick, and Tessa.

Per Sara: Dashboard needs to be accessible, with large print and text-to-speech alternatives.

Project approvals and dependencies:

The datasets will include customer (user) data, which Jamal will need to approve. Also the project might need approval by the teams that own specific product data, including bike trip duration and bike identification numbers. So I need to make sure that stakeholders have data access to all datasets.

Project goal: Grow Cyclistic's Customer Base

Details from Ms. Romero:

- Understand what customers want, what makes a successful product, and how new stations might alleviate demand in different geographical areas.
- Understand how the current line of bikes are used.
- How can we apply customer usage insights to inform new station growth?
- The customer growth wants to understand how different users (subscribers and non-subscribers) use our bikes. We'll want to investigate a large group of users to get a fair representation of users across locations and with low- to high-activity levels.
- Keep in mind users might use Cyclistic less when the weather is inclement. This should be visible in the dashboard.

The deliverables and metrics:

- A table or map visualization exploring starting and ending station locations, aggregated by location. I can use any location identifier, such as station, zip code, neighborhood, and/or borough. This should show the number of trips at starting locations.
 - Tip: You can show either a table or a map. For more about creating maps in Tableau, check out the [Build a simple map guide on Tableau Help](#). For a table,

you could include just starting locations or a combination of starting and ending locations.

- A visualization showing which destination (ending) locations are popular based on the total trip minutes.
 - Tip: Focus on peak months.
- A visualization that focuses on trends from the summer of 2015.
- A visualization showing the percent growth in the number of trips year over year.
- Gather insights about congestion at stations.
 - Tip: For each day, use a table calculation to calculate the net of start and ending trips per station. This gives an approximation of whether there are more bikes coming in or out of a station.
- Gather insights about the number of trips across all starting and ending locations.
- Gather insights about peak usage by time of day, season, and the impact of weather.

*Dashboard must be created in 6 weeks!

Measure success:

Analyze data that spans at least one year to see how seasonality affects usage. Exploring data that spans multiple months will capture peaks and valleys in usage. Evaluate each trip on the number of rides per starting location and per day/month/year to understand trends. For example, do customers use Cyclistic less when it rains? Or does bikeshare demand stay consistent? Does this vary by location and user types (subscribers vs. nonsubscribers)? Use these outcomes to find out more about what impacts customer demand.

Other considerations:

The dataset includes latitude and longitude of stations but does not identify more geographic aggregation details, such as zip code, neighborhood name, or borough. The team will provide a separate database with this data.

The weather data provided does not include what time precipitation occurred; it's possible that on some days, it precipitated during off-peak hours. However, for the purpose of this dashboard, I should assume any amount of precipitation that occurred on the day of the trip could have an impact.

Starting bike trips at a location will be impossible if there are no bikes available at a station, so we might need to consider other factors for demand.

Finally, the data must not include any personal info (name, email, phone, address). Personal info is not necessary for this project. Anonymize users to avoid bias.

People with dashboard-viewing privileges:

Adhira, Brianne, Ernest, Jamal, Megan, Nina, Rick, Shareefah, Sara, Tessa

Roll-out:

- Week 1: Dataset assigned. Initial design for fields and BikeIDs validated to fit the requirements.
- Weeks 2–3: SQL and ETL development
- Weeks 3–4: Finalize SQL. Dashboard design. 1st draft review with peers.
- Weeks 5–6: Dashboard development and testing

Questions:

- How were bikes used by our customers?
- How can we apply insights from the data generated by trip data?

Next steps

As you use these notes to complete the key BI documents, take time to consider:

- How to organize the various points and steps
- How to group similar topics
- Whether the information is relevant to the project
- Whether the metrics are effective or not

Lastly, keep in mind that this project is not graded. However, a compelling project will enable you to demonstrate fundamental BI skills to prospective employers. After you complete the documents, be sure to compare them to the example deliverables. You might also record the steps you took to complete each phase of this project so that you can complete the executive summary. This will be important as you continue working on the project in subsequent courses.

Step 1: Open your notes

Open your meeting notes from the reading that details the [Course 1 workplace scenario overview about Cyclistic](#) and keep your notes open in another window so you can refer to them while completing the three key BI documents.

Pro Tip: Use all available resources

A big part of being a BI professional is researching solutions, troubleshooting, and knowing where to go for support. For this activity, it is highly recommended that you refer to the previous reading about the [key business intelligence documents](#) and the activity that involved [completing them](#) for additional guidance.

Step 2: Access the templates

To use the templates for this course item, click the following links and select “Use Template.”

Step 3: Complete the Stakeholder Requirements Document

Use your meeting notes to fill out as much of the project requirements document template as you can. If you find that there are some fields that you can't fill out, make note of them for later in the exercise.

The Stakeholder Requirements Document enables you to capture stakeholder requests and requirements so you understand their needs before planning the rest of the project details or strategy. It should answer the following questions:

- Business problem: What is the primary question to be answered or problem to be solved?
- Stakeholders: Who are the major stakeholders of this project, and what are their job titles?
- Stakeholder usage details: How will the stakeholders use the BI tool?
- Primary requirements: What requirements must be met by this BI tool in order for this project to be successful?

Here are some questions BI professionals ask to successfully complete this document:

- What questions must be answered before starting this project?
- What does the BI team need to know before starting this project?
- What are the questions that must be answered or problems that must be solved by this project?
- What datasets are considered important to this project?
- Who should have access to the dashboard? Will the entire dashboard be visible to all stakeholders?

Typically, the Stakeholder Requirements Document is a one-pager with notes, but it can be longer and more detailed for complex projects.

Step 4: Complete the Project Requirements Document

Use your meeting notes to fill out as much of the project requirements document template as you can. If you find that there are some fields that you can't fill out, make note of them for later in the exercise.

The Project Requirements Document contains the following details:

- Purpose: Briefly describe why this project is happening and explain why the company should invest its resources in it.
- Key dependencies: Detail the major elements of this project. Include the team, primary contacts, and expected deliverables. Are there any inter-team deliverables required?
- Stakeholder requirements: List the established stakeholder requirements, based on the Stakeholder Requirements Document. Prioritize the requirements as: R - required, D - desired, or N - nice to have.
- Success criteria: Clarify what success looks like for this project. Include explicit statements about how to measure success. Use SMART criteria.
- User journeys: Document the current user experience and the ideal future experience.
- Assumptions: Explicitly and clearly state any assumptions you are making.
- Compliance and privacy: Include compliance, privacy, or legal dimensions to consider.
- Accessibility: List key considerations for creating accessible reports for all users. Who needs to access this feature? How are they viewing and interacting with it?
- Roll-out plan: Briefly describe the expected scope, priorities and timeline. Consider at what points during the rollout will measurements be made to determine whether the feature is

performing as expected? Is there a rollback plan and timeline if this feature does not meet its intended goals?

Step 5: Complete the Strategy Document

Use your meeting notes to fill out as much of the strategy document template as you can. If you find that there are some fields that you can't fill out, make note of them for later in the exercise.

The Strategy Document is a collaborative place to align with stakeholders about project deliverables. You will work together to establish information about dashboard functionality and associated metrics and charts.

This is a time to explore what metrics will be required, how metrics are calculated, and any limitations or assumptions that exist about the data. Stakeholders think through these details and help the BI professional make final project decisions. Then, the BI professional provides stakeholders with a dashboard mockup to get useful feedback.

Generally, the BI professional will create the document, then request review and sign-off from stakeholders. Then, they can begin working on the project with all of the details they need.

Step 6: Write follow-up questions for your client

By now, you've filled out each of the templates with information from the interview. But you might have noticed that you're missing some information for fields in the template. In a professional setting, you might need to ask a stakeholder follow-up questions to properly complete planning documents.

Write 3-5 questions about information that is missing from the interview notes. In a professional setting, you could ask these questions to your stakeholder to help you fully complete your documents.