Table shows in summary an excerpt of data obtained for case study EOne about how the measurements from the metrics defined were calculated. However, due to the limited space, we have prepared the Table with detailed data only for the Closure Phase, in Table 2 (in the paper) the data for the other phases can be accessed (only the measurement related to the degree phase ($dP$)). For instance, according to Table 4 and 7, the activities (21-24) for this phase have four questions, one for each one respectively, and the value of the answer for each of the items is 3, respectively. Taking into account that the maximum value proposed to questions ($MaxvQ$) is 3 (see Table 1 in the paper, description of metric M0), then, e.g., in Table 2 in the paper, for the question Q1 of Ac21 its $dQ = \frac{vQ}{MaxvQ} = {}^{3}/_{3} = 1$ (see metrics proposed in Table 1 in the paper, equation M1). By making the sum of the $dQs$ obtained, and applying the equation M2 (see Table 1 in the paper), it is possible to obtain the degree of an Activity ($dA$), which can be obtained from the sum of $dQ$ of each question dived over the number of questions, i.e., $dA = \frac{\sum dQ}{nQ} = 1$ (if the number of questions were greater, the result will be different). The result obtained means that the degree of implementation of this activity is met by 100%. In the same way it is possible to obtain the degree of implementation of the other activities Ac22, Ac23 and Ac24. Now, regarding the degree of implementation of the Phase, it is possible to observe that it is met in 100%. The values needed to calculate the degree of phase $dP$ are described in equations of M4 and M5 in Table 1 in the paper. Finally, it is possible to obtain the $dS$ or degree of implementation of Scrum thought equation M6 (see Table 1) once you have all the measures for each phase, Table 2 summarizes the data and results obtained for this exercise.

**Table.** Excerpt of data obtained for case study EOne.

| Phase | Activity | Question | $vQ$ | $dQ$ | $dA$ | $Waa$ | $Wa$ | $vA$ | $dP$ |
|---|---|---|---|---|---|---|---|---|---|
| Closure Phase | Ac21 | Q1 | 3 | 1 | 1 | 70 | 0.292 | 0.292 | 100 |
| | Ac22 | Q2 | 3 | 1 | 1 | 70 | 0.292 | 0.292 | |
| | Ac23 | Q3 | 3 | 1 | 1 | 30 | 0.292 | 0.292 | |
| | Ac24 | Q4 | 3 | 1 | 1 | 70 | 0.125 | 0.125 | |