

THE SALVATION ARMY GRAPHIC STANDARDS & GUIDELINES MANUAL

A GUIDE TO CREATING A CONSISTENT LOOK, TONE, PHOTO STYLE, COLOR, AND LOGO USAGE.

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INTRODUCTION

As one of the most recognized and beloved charities in the world, The Salvation Army has a reputation to maintain and standards to uphold. These standards don't just end with the way we conduct ourselves or the charitable services we provide. They extend to every form of communication that bears our name. Letters, business cards, signs, advertisements, forms, and countless other communication materials present an important, lasting image of The Salvation Army. They distinguish us in the minds of donors, strengthen our impact, and maximize the unified effect of The Salvation Army brand.

To maintain this distinction, every piece of communication must be consistent. Every word, every visual must represent a consistent, coherent impression of The Salvation Army in people's minds. And we must legally protect our trademark and corporate identifiers by using them correctly and consistently. This guide will help you do just that.

Thank you for your commitment to these important standards and to our ongoing promise of Doing the Most Good.

Major George Hood

COPY TONE

Copy tone refers to how a brand's personality is conveyed through written words. Like every other aspect of The Salvation Army's brand, the copy tone must be consistent. To achieve this, every piece of written communication must be consistent with The Salvation Army's brand personality, which has been defined as:

Passionate. Compassionate. Uplifting. Brave. Trustworthy.

These characteristics must be the cornerstone of all copy, whether it be a newspaper ad, direct mail appeal, or simply a sign. So, when analyzing a piece of copy written from The Salvation Army's voice, ask yourself, "Is this copy passionate? Compassionate? Uplifting? Brave? And trustworthy?"

Positive

Everything we convey should be positive and uplifting. Though we may demonstrate the hurt in the world through our visuals, our copy will take a turn from the negative to let readers know the good that will come, thanks to their donations. Remember, The Salvation Army is a beacon of light in a dark world. Our messages should be representatives of that light...and of the hope that comes with it.

Humble

It is also important that the copy tone be humble. There will be times when The Salvation Army will need to take credit for an accomplishment. For example, when conveying the number of families The Salvation Army fed after a disaster.

Taking credit for these successes should always be done tactfully and humbly, never boastfully. An easy way to achieve this is to state the accomplishment, then defer the credit for the accomplishment to the donors.

Example: "The Salvation Army fed more than a thousand families, all thanks to your generous donations."

Encouraging

Potential donors should feel compelled to contribute, not obligated to contribute. We must never attempt to "guilt" donors into giving. So phrases such as "without your help" should never be used, nor should any sort of guilt-inducing tonality.

Instead, we should be encouraging—inform potential donors of the good that The Salvation Army will be doing, and let them know that their donations will help in that cause.

This will leave donors with positive feelings about both their contributions and The Salvation Army itself. Which, in turn, could lead to a valuable long-term relationship.

Call to Action

All communication should offer a call to action that lets donors know exactly where they can give. Again, the call to action should never be tied to guilt or delivered in a badgering manner. Instead, it should always be treated with the same care and poise as every other piece of copy.

Example: "The Salvation Army fed more than a thousand families, all thanks to your generous donations at 1-800-SAL-ARMY or salvationarmyusa.org."

SPIRITUAL VOICE

The tonality of all Salvation Army communication should portray the Christian values upon which the organization was founded. This is not to say that all communication must specifically address spirituality, but the tone with which it is created must be representative of a loving, gracious, Christ-minded voice.

While the adjacent advertising headline offers an example of one possible way to address the spiritual foundation of The Salvation Army, the body copy demonstrates a Christ-like tone without any specific spiritual reference.



WE COMBAT NATURAL DISASTERS WITH ACTS OF GOD.

Before the hurricanes of 2004 hit the coast of Florida, The Salvation Army did. With food, supplies, and hope. Thanks to you, more than \$50 million went to serve the people of



Florida. Proving that while disasters may be unpredictable, the good of people is not. Thank you for your continued giving at 1800-SAL-ARMY or salvationarmyusa.org.

DISASTER RELIEF EMERGENCY RESPONSE HOUSING COUNSELING

REHABILITATION YOUTH SERVICES SOCIAL WORK EVANGELI

DOING THE MOST GOOD

In addition, the following brand manifesto will help communicators understand the spiritual beliefs, motivations, and tonality that The Salvation Army should strive to exemplify and convey:

I am doing the most good.

I am hope.

I am compassion.

I am strength.

I am faith.

I am doing the most good.

I serve a community.

A region.

A nation.

A world.

I serve heroes.

I serve victims.

I serve a sovereign God.

I am doing the most good.

I am an Army.

Drafted by the Creator.

Commissioned by a man who defied death.

My enemies are despair and destruction.

My ammunition is grace and mercy.

My allies are generosity and benevolence.

I am an Army.

Helping others be all they can be.

I am doing the most good.

I feed empty stomachs and hungry souls.

I rebuild ruined homes and shattered lives.

I am a willing listener for a veteran with stories to tell.

I am a bottled water and an encouraging smile for a weary firefighter.

I am an answered prayer.

A silver lining.

A second chance.

I am doing the most good.

I am a humble steward of other people's generosity.

I am a grateful courier of a stranger's kindness.

I am the faithful executor of others' goodwill.

I take my responsibility seriously.

I am blessed.

I am a blessing.

I am The Salvation Army.

I am doing the most good.

VISUAL TONE

The overall look and feel of The Salvation Army is clean, efficient, elegant, stately, institutional, classical, and timeless – yet current, modern, and relevant. It should reflect the integrity and timeless qualities and spiritual values The Salvation Army is based on, stands for, promises, and lives out every day. Always relevant to the individual as well as the surrounding culture.

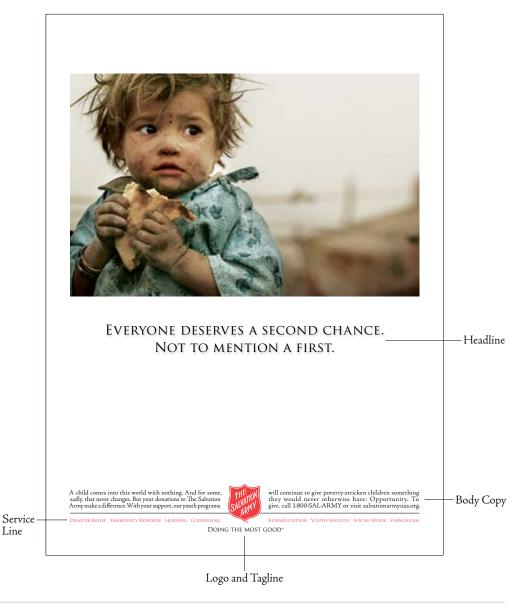
Ultimately, the visual goal of all Salvation Army communication devices is to do the most good with every dollar donated. To achieve this, communications and advertising designs should be economical, efficient, and effective – doing the job at hand, which means clearly communicating the desired message.

The look of The Salvation Army also communicates efficiency and economy. Much effort has been undertaken to generate a visual style that does not feel extravagant or self-indulgent. A sense of economy and simplicity, as in money well spent, should be the end perception.

And balancing this perception of efficiency should be a natural, classical simplicity and beauty to all layout, image, and typographic executions. All Salvation Army communications should be beautiful, well-designed, and as powerfully persuasive and motivating as possible. Nothing with The Salvation Army look and logo should ever appear shoddy, tasteless, cut-rate, or poorly crafted.

TYPOGRAPHY STYLE

Type, as with words and images, should be used with economy, and always to add clarity and impact. The goal of communication is always to inform, clarify, motivate, and persuade. Type should be sized, placed, and scaled in a manner that is elegant and intentional. Well organized and thoughtful. Never haphazard, crowded, or cluttered.



FONTS

Two unique fonts are employed for all Salvation Army materials.

Trajan is an all-uppercase font that is used for headlines and text that are meant to be displayed or have a distinct presence. Its appearance is crisp, stately, and sophisticated. It is to be used *very sparingly*, for short headlines or phrases – not for copy, long blocks, or paragraphs of text.

Adobe Jenson Pro is a font family that is used primarily for text and as a universal and functional secondary font family. It can be used in all its weights and italics.

Both of these fonts are available for purchase at www.philsfonts.com.

Trajan Pro Regular

ABCDEFGHIJKLMNOPQRSTUVWXYZ ABCDEFGHIJKLMNOPQRSTUVWXYZ 1234567890

Trajan Pro Bold

ABCDEFGHIJKLMNOPQRSTUVWXYZ ABCDEFGHIJKLMNOPQRSTUVWXYZ 1234567890

Adobe Jenson Pro Light

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

Adobe Jenson Pro Light Italic

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

Adobe Jenson Pro Regular

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

Adobe Jenson Pro Italic

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

Adobe Jenson Pro Semibold

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

Adobe Jenson Pro Semibold Italic

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

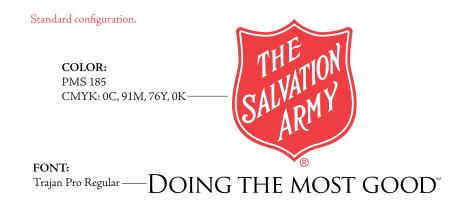
Salvation Army Graphic Standards 8

BRAND PROMISE

DOING THE MOST GOODS—

The Salvation Army brand promise.

We've always preferred to refer to
Doing the Most Good as a promise,
rather than a "tagline." It is always
used in conjunction with the TSA logotype.
It has been preformatted and paired
with the logo and is downloadable from
www.redshieldtoolkit.org, available
as .eps and .jpg formats and configured
as shown.



Alternate configurations. (Please use logos located at www.redshieldtoolkit.org.)









LOGO USAGE

The Salvation Army shield was approved for national use, without embellishments, by the Commissioners' Conference in 1958. Ever since, it has been part of The Salvation Army's international corporate image and a consistent declaration of our mission of salvation.

Therefore:

No officer or other person may, in any circumstance, alter or modify The Salvation Army shield.

The shield is a unit. The reduction or enlargement of one part of the symbol is never allowed without the equal reduction or enlargement of all others.

The shield is registered distinctively in color as well as design. It should always be printed in red (PANTONE® 185 or its process color equivalent).

The shield should always be printed upright to ensure readability and clarity.

When the shield is printed by any conventional process, the registry mark must be included in the lower right-hand quadrant, outside the border of the shield. The registry mark also should be printed in red.

The only exceptions are:

When the shield is used in artistic designs requiring embossing or bas-relief in a monochrome finish, the color may be that of the base material or the monochrome. If further coloring is applied to the base material or a monochrome, the color of the shield must be red.

When rendered in embossing or bas-relief, the registry mark should be eliminated.

The shield may be printed in black ink in newspaper advertisements and other publications where drop-ins can be used in only one color. In such cases, the registry mark must be omitted.

Exceptions may be permitted in situations such as the production of materials on which the color red could not be used without considerable added expense. In such instances, it is considered part of the total piece and should conform to the color used. Careful control will be exercised with respect to this exception.

Logo exclusion zones:

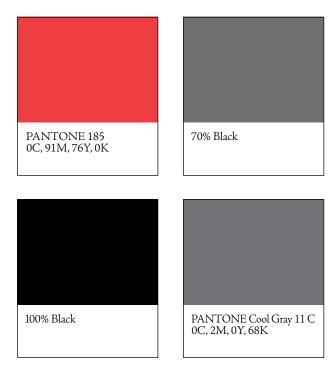
The logo must always have an exclusion zone – a blank space or margin surrounding the logo. This provides maximum visibility of the logo.

Create an exclusion zone, equal to the height of the letter "S" in "The Salvation Army," surrounding the logo on all sides. No other graphic or text should appear within the exclusion zone. The only exceptions are authorized brand marks and non-blurring or contrasting backgrounds.



COLOR

PMS 185 Red is derived from the shield logo. To complement this, typography is most often used in black or gray (made of 70%-80% black), and on rare occasions, PMS Cool Gray 11C or Silver Metallic is employed. Most often, PMS 185 Red and black or gray are used.



(Colors represented are an approximation. See PANTONE® swatch book for exact color representation. PANTONE® is a registered trademark of PANTONE, Inc.)

WHAT NOT TO DO

Here are a few examples of how *not* to use The Salvation Army logo and tagline.



The Salvation Army logo should not be used over an image or busy background.



The Salvation Army logo should not be reversed out of a background or used as white.





The Salvation Army logo should not appear in any color other than PANTONE Red 185 or black.



The Salvation Army tagline font should never change from Trajan Pro Regular.



The Salvation Army logo and tagline should never appear with a drop shadow.



The position of The Salvation Army tagline should never change from the standards listed on page 9.

LAYOUT STYLE

White Space

The use of white space in Salvation Army communications is critical. Primarily to develop a clean, uncluttered visual look and to allow executions to break through the noise and clutter of the environments so often surrounding media messages. White space does not exist just to be filled with more and more information. But rather, white space is to be cultivated and used within layouts to set off and display carefully crafted text and images. Generous usage of white space, coupled with economy of word and image, will translate into increased attention span and reception of key messages.

NATIONAL PUBLIC AWARENESS CAMPAIGN & BRANDING STRATEGIES TRAINING **KEYNOTE ADDRESS** ONE NATION)ne Message COMMISSIONER ISRAEL L. GAITHER NATIONAL COMMANDER

NATIONAL PUBLIC AWARENESS CAMPAIGN & BRANDING STRATEGIES TRAINING

AGENDA HIGHLIGHTS

- Rem dit aliquis exer sum iusto er in vulla commy nullam. Enulputat, vel
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- Feesed dolo bor secte commy nosto odit adignibh ea.
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PowerPoint Template

PHOTOGRAPHY

Whenever possible, visuals representing the *needs* encountered by The Salvation Army should be pictured. For example, images of the suffering and confusion of displaced home owners and residents of New Orleans after the Katrina hurricane.

These raw images of human suffering are undeniably powerful and compelling. We believe in communicating that The Salvation Army is Doing the Most Good to help the most people and to relieve the most suffering. In most cases, the viewer is motivated toward donation quicker and more consistently when confronted with powerful and compelling human need rather than with the solutions provided by The Salvation Army. Moving people through powerful and compelling imagery is effective at both creating emotions of compassion and dispelling apathy.



NATURAL DISASTERS CALL FOR ACTS OF GOD.

When Hurricane Katrina hit, it impacted millions of lives. Now, thanks to your help, The Salvation Army is doing the same. Until the recovery is complete, we will



continue to provide the survivors with food, shelter and, most importantly, hope. Thank you for your continued giving at 1-800-SAL-ARMY or salvationarmyusa.org.

RELIEF EMERGENCY RESPONSE HOUSING COUNSELING REHABILITATION YOUTH SERVICES SOCIAL WORK

Doing the most good

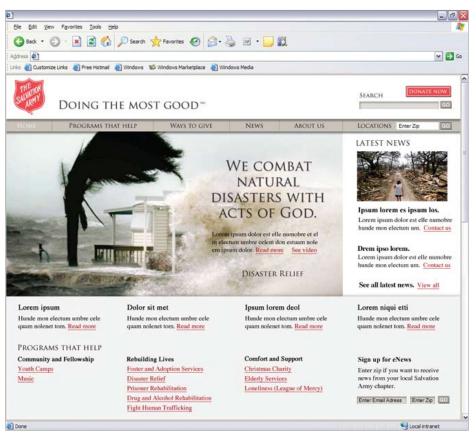
Print Ad

ONLINE STANDARDS

The Salvation Army U.S. website provides users with a unified, creative design experience that is consistent with all other brand materials, communicating The Salvation Army's mission of Doing the Most Good.

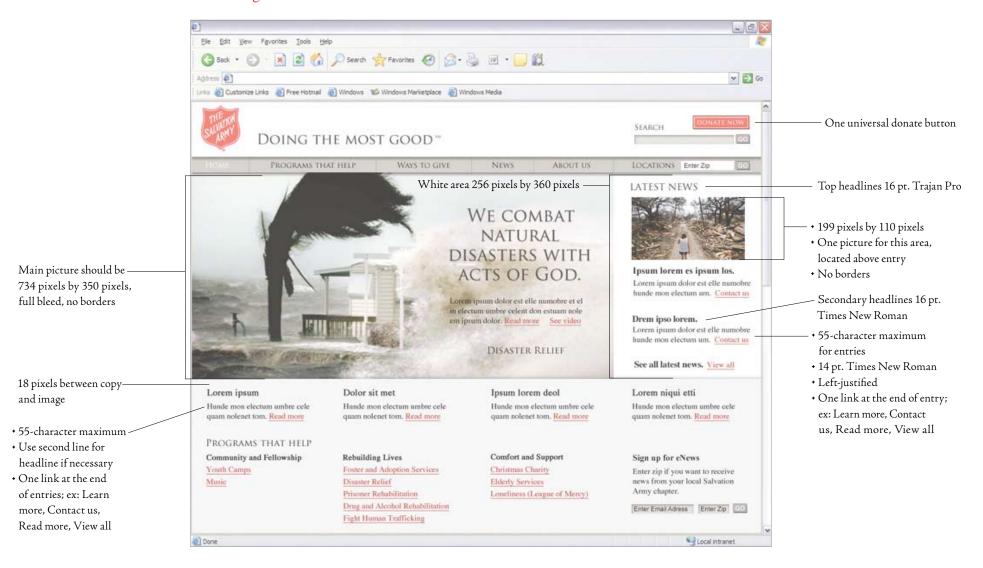
Simplicity is key to the design, making usability, content updates, and the donation process as easy as possible. This allows us to capitalize on site visits, encourage charitable donations, and educate site users about The Salvation Army's services.

The standards outlined in this section will help maintain the integrity and consistency of the website design, as well as ease the implementation process.



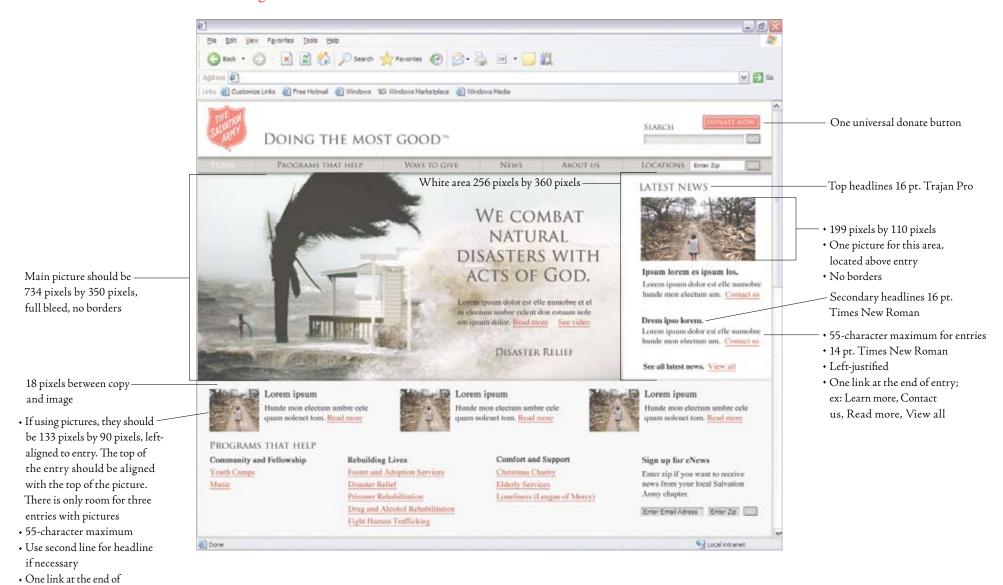
Website Home Page

Home Page

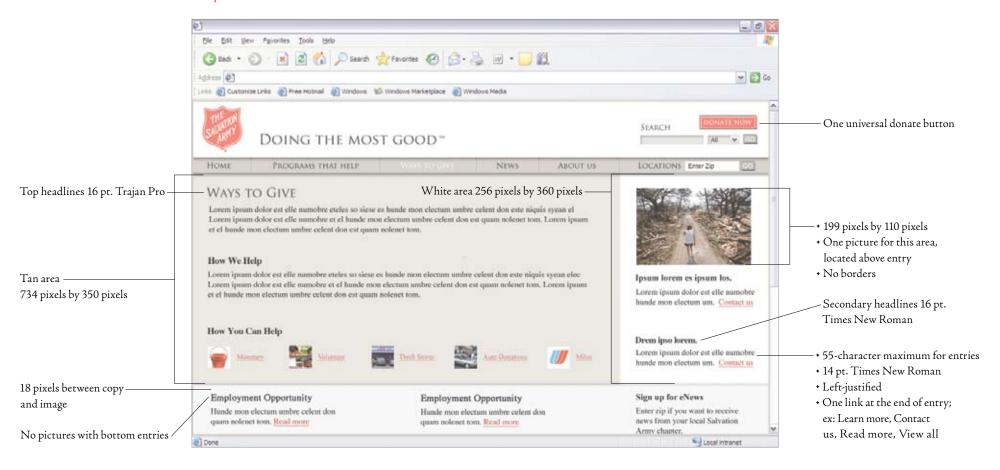


Home Page

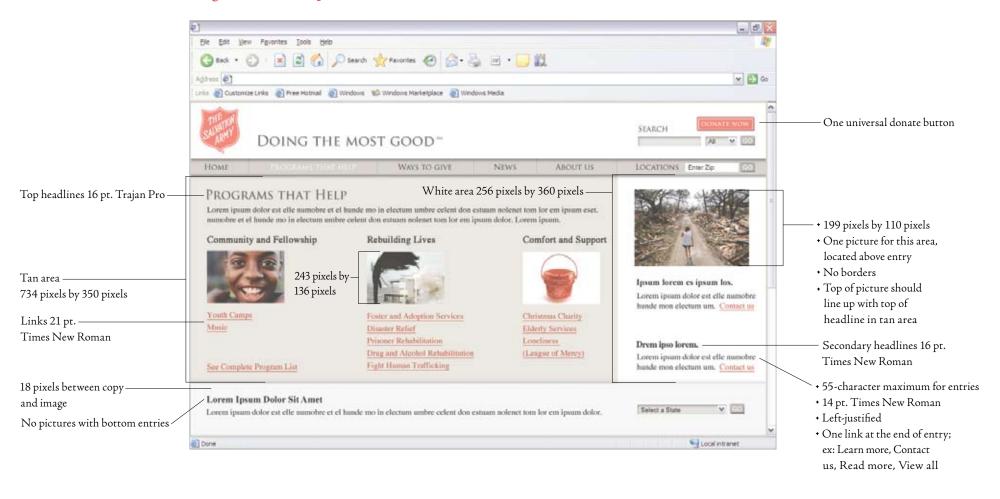
entries; ex: Learn more, Contact us, Read more, View all



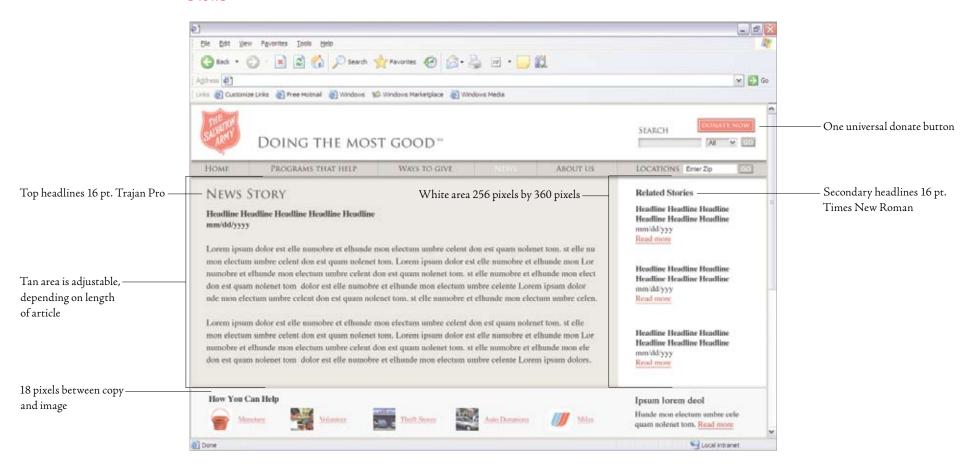
Ways To Give



Programs That Help



News



APPLYING THESE STANDARDS

Practical Examples

The purpose of Graphic Standards is consistency and uniformity. In essence, to do the most good with The Salvation Army brand, publication resources and, most importantly, the public's interest. Making all our communications clear, clean, and simple just makes them easier for anyone viewing to take in the message at hand.

For consumers, this translates into a uniform brand that speaks with one voice. And one consistent brand voice leads to a perception of credibility, organization, efficiency and, in general, a brand that they can understand, relate to, and even want to become a part of.

Following are many examples. Take a look.



WE COMBAT NATURAL DISASTERS WITH ACTS OF GOD.

When catastrophe strikes, your generosity strikes back. Thanks to your help, The Salvation Army serves disaster survivors from the moment of impact until the healing is

THE SALVATION ARMY

complete. Proving that while disasters may be unpredictable, the good of people is not. Thank you for your continued giving at 1-800-SAL-ARMY or at salvationarmyusa.org.

HUMAN TRAFFICKING ABOLITION YOUTH SERVICES EVAN

Doing the most good"

Print Ad

■ BRAND PRINT



SOME DISASTERS ARE PERSONAL.

There are those in this world who need rescue. From addiction. From poverty. From themselves. Our Adult Rehabilitation Centers don't just help people turn their lives



around. We give them the spiritual, emotional, and practical guidance they need to help them stay the course. To see how your donations of goods help, visit salvationarmyusa.org.

STER RELIEF EMERGENCY RESPONSE REHABILITATION

HUMAN TRAFFICKING ABOLITION YOUTH SERVICES EVANGELISM

Doing the most good"

Print Ad

BRAND PRINT

YOUR TIME IS VALUABLE. DONATE IT TODAY.

HELP US HELP THE WORLD. BECOME A TRAINED VOLUNTEER WITH THE SALVATION ARMY.

The perfect time to volunteer for The Salvation Army is not when a disaster strikes. Not when a crisis arises. The perfect time is now, when you can get the training



you really need. So when disasters do strike and crises arise, you'll be fully prepared to help do the most good. Volunteer now at 1-800-SAL-ARMY or salvationarmyusa.org.

SASTER RELIEF EMERGENCY RESPONSE REHABILITATION

HUMAN TRAFFICKING ABOLITION YOUTH SERVICES EVANGELISM

Doing the most good"

Print Ad

■ BRAND PRINT



EVERYONE DESERVES A SECOND CHANCE. NOT TO MENTION A FIRST.

A child comes into this world with nothing. And for some, sadly, that never changes. But your donations to The Salvation Army make a difference. With your support, our youth programs



will continue to give poverty-stricken children something they would never otherwise have: Opportunity. To give, call 1-800-SAL-ARMY or visit salvationarmyusa.org.

DOING THE MOST GOOD"

Print Ad

BRAND PRINT

FORTUNATELY, A LIFE CAN ALSO BE TURNED RIGHT-SIDE UP.



See how your donations of goods help at salvationarmyusa.org. Doing the most goodsm

Newspaper Ad

FORTUNATELY, A LIFE CAN ALSO BE TURNED RIGHT-SIDE UP.



Our Adult Rehabilitation Centers help those in the grip of addiction mend their broken lives. To see how your donations of goods help, and to schedule a pickup, visit salvationarmyusa.org.

Doing the most goodsm

Newspaper Ad

FORTUNATELY, A LIFE CAN ALSO BE TURNED RIGHT-SIDE UP.

Even within the depths of alcohol and drug addiction, there is hope. Through spiritual and emotional healing, group counseling, and work therapy, our

DISASTER RELIEF EMERGENCY RESPONSE REHABILITATION

Adult Rehabilitation Centers help people mend their broken lives. To see how your donations of goods help, and to schedule a pickup, visit salvationarmyusa.org.

HUMAN TRAFFICKING ABOLITION YOUTH SERVICES EVANGELISM

DOING THE MOST GOODSM

Newspaper Ad

OUTDOOR

WHEN YOU PUT MONEY IN OUR KETTLE, EXPECT CHANGE.

1-800-SAL-ARMY • SALVATIONARMYUSA.ORG • DOING THE MOST GOOD

OUTDOOR

DOING THE MOST GOOD

DONATE AT 1-800-SAL-ARMY



SALVATIONARMYUSA.ORG

■ TRANSIT SHELTER

WHEN YOU PUT MONEY IN OUR KETTLE, EXPECT CHANGE.



Thanks to your donations, The Salvation Army is changing lives in Sacramento.

1-800-Salarmy • Tsatoday.org • Doing the most good

CINEMA SLIDE

WHEN YOU PUT MONEY IN OUR KETTLE, EXPECT CHANGE.

Thanks to your donations, The Salvation Army is changing lives in Southern California.

Doing the most good Salvation Army Socal. Org

BUS KING



TRUCKS



CANTEEN TRUCK



• ENVELOPE, LETTERHEAD



BUSINESS CARD





JOHN SMITH

NATIONAL BRAND MANAGEMENT
DIRECTOR

USA National Headquarters 615 Slaters Lane Alexandria, VA 22314 p: 703.519.5894

john_smith@usn.salvationarmy.org

Front Back

KETTLE SIGN



DOING THE MOST GOOD

1-800-SAL-ARMY • SALVATIONARMYUSA.ORG

■ KETTLE SIGN



■ KETTLE SIGN



POWERPOINT TEMPLATE

NATIONAL PUBLIC AWARENESS CAMPAIGN & BRANDING STRATEGIES TRAINING

KEYNOTE ADDRESS

ONE NATION ONE MESSAGE

COMMISSIONER ISRAEL L. GAITHER
NATIONAL COMMANDER



Doing the most good

NATIONAL PUBLIC AWARENESS CAMPAIGN & BRANDING STRATEGIES TRAINING

AGENDA HIGHLIGHTS

- Rem dit aliquis exer sum iusto er in vulla commy nullam. Enulputat, vel
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- Gommod modolorem il dolore te consequam quisim inci tat nim ipsustrud er senisisl ipit ip et ing esecte
- Feesed dolo bor secte commy nosto odit adignibh ea.
- Accum zzril ullumsan vulla facidui scipisis eraessequat.
- Iduisi exer sum vullam vent lum adignim quam in heniat.
- Endrerit ut pratincincil ut aliquis nul putp atinci liquis nulat incipit il digniam, con vel er sustie vulla feuisis num.



DOING THE MOST GOO

■ PRESS RELEASE TEMPLATE



MEDIA ADVISORY FOR IMMEDIATE RELEASE

THE SALVATION ARMY ANNOUNCES LONG-TERM KATRINA RECOVERY PLAN AT YANKIE STADIUM IN BILOXI, MS

WHEN: Wednesday, May 3, at 10:00 AM, CDT

WHERE: Yankie Stadium

108 Division Street (Corner of Division and Lee)

Biloxi, MS

IO: Major Dalton Cunningham, The Salvation Army

Kent Adcock, Habitat for Humanity

Jim Green, Project Teamwork

Mickey Cason, Southern Baptist Disaster Relief

CONTACT: [Salvation Army Media Contact, Phone number]

ALEXANDRIA, VA (May 2, 2006) – The Salvation Army will announce a major community recovery and rebuilding plan to meet the long-term needs of those affected by Hurricane Katrina at a recently opened 140-person volunteer village at Yankie Stadium in Biloxi, Mississippi on Wednesday, May 3 at 10:00 AM CDT. Major Dalton Cunningham, Commander of the Alabama-Louisiana-Mississippi Division of The Salvation Army, will outline the details of the recovery plan at the event along with partners from Habitat for Humanity, Project Teamwork and Southern Baptist Disaster Relief. Media will also have the opportunity to talk with representatives from The Salvation Army and the other organizations, and tour the volunteer village after the presentation.

This long-term plan, the second phase of the Army's overall \$362 million recovery effort, will use donated funds for reconstruction, housing development, volunteer programs, and job-readiness training, among other services, to assist survivors currently living in Louisiana and Mississippi. All Salvation Army services offered will be distributed to people who are the most in need, without discrimination, but based on specific eligibility criteria developed by the Army.

To date, 68 percent of the \$142 million spent in the first stage of recovery has gone toward direct financial assistance to survivors, including gift cards, accommodations assistance and utilities assistance. The other 32 percent was used for meals, cleaning and personal hygiene supplies for survivors, equipment, and transportation and lodging for Salvation Army disaster personnel. The balance of the \$362 million in public donations received, and any new donations, will support resettled survivors outside the immediate recovery zone. In the ongoing response to

Hurricanes Katrina and Rita, the Army has served more than 5.6 million hot meals and assisted nearly one million people in at least 30 states, through April 2006.

The Army continues to accept donations for Hurricanes Katrina and Rita, even as it prepares for potential new storms in 2006. Monetary donations help provide the most immediate relief to people in affected areas in the aftermath of major storms. Donations can be made either via the Army's website at www.salvationarmyusa.org, or by calling 1-800-SAL-ARMY. Donors will be prompted to give to the Army's Hurricane Relief Fund that will provide assistance for any storm-related outreach; or donors can designate that funds go directly to a specific storm.

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About The Salvation Army:

The Salvation Army, an evangelical part of the universal Christian church established in 1865, has been supporting those in need in His name without discrimination for 126 years in the United States. Over 31 million Americans receive assistance from The Salvation Army each year through the broadest array of social services that range from providing food for the hungry, relief for disaster victims, assistance for the disabled, outreach to the elderly and ill, clothing and shelter to the homeless and opportunities for underprivileged children. About 83 cents of every dollar raised is used to support those services in 5,000 communities nationwide. For more information, go to www.salvationarmyusa.org.