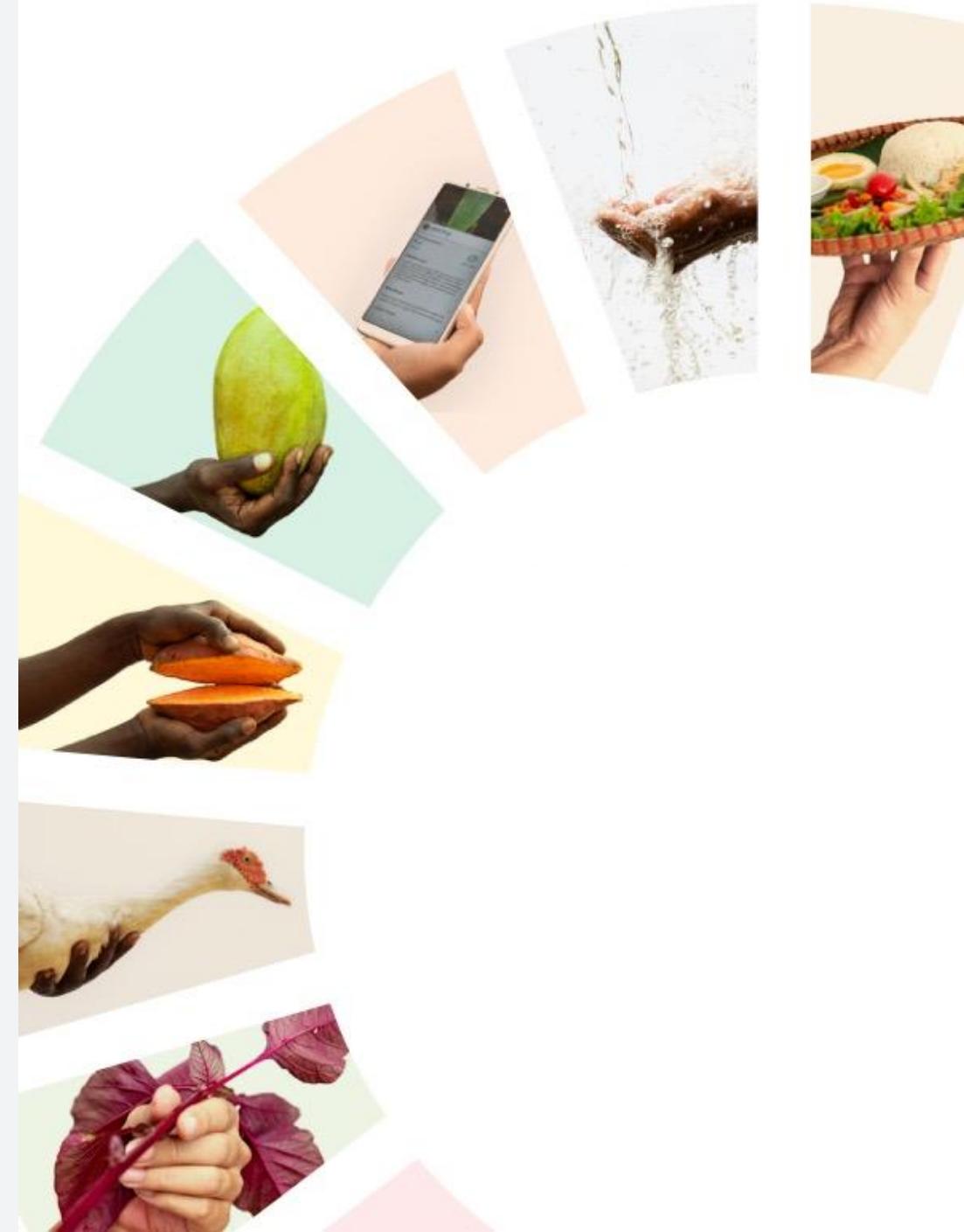




Agenda Item 3
For information
Issued: 4 June 2025



Building resilience: catalyzing impact through uncertainty

Purpose: For information

Prepared by:

Dr Ismahane Elouafi
Executive Managing Director
CGIAR

Celebrating 50 Years of Pioneering Aquatic Food Systems

WorldFish:

A global convener and advocate of small-scale fisheries as part of food systems landscape:

- Leveraging South-South Collaboration (Asia–Africa BlueTech Superhighway (AABS):
- Building and maintaining key databases and AI-Driven knowledge (FishBase, ReefBase, AquaData)
- Home to the new CGIAR Asia Digital Hub

Recently featured in Nature "Illuminating Hidden Harvests"

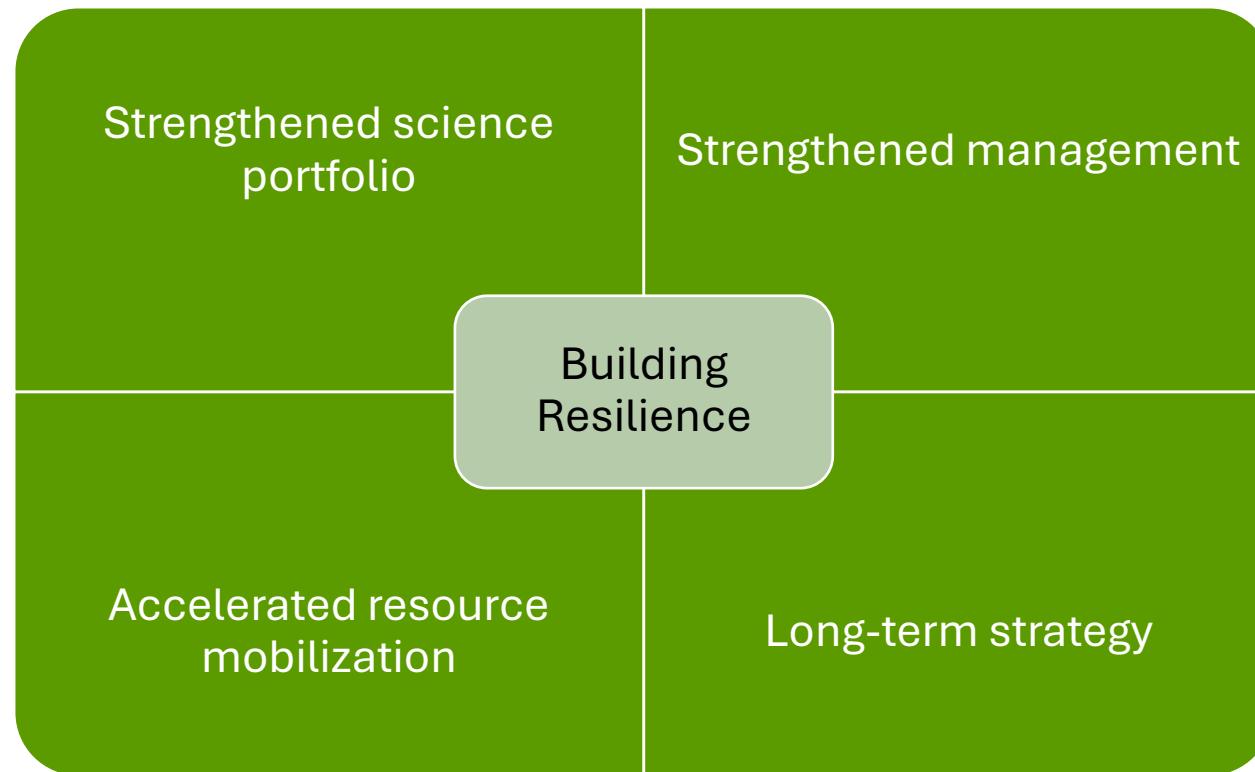
Cultivating a deep relationship with partners, especially Malaysia, one of CGIAR host countries.



TERIMA KASIH!

Building Resilience

Since our last meeting in December, major geopolitical shifts and funding cuts have significantly affected our operating environment.



Strengthened Science Portfolio

Programs
and
accelerators



Prioritization led to a more coherent, impact and demand-responsive Portfolio with quantified global impact across our five areas



Nutrition, Health & Food Security
61m (22%) less people at risk of hunger



Poverty Reduction, Livelihoods & Jobs
69m lifted out of extreme poverty



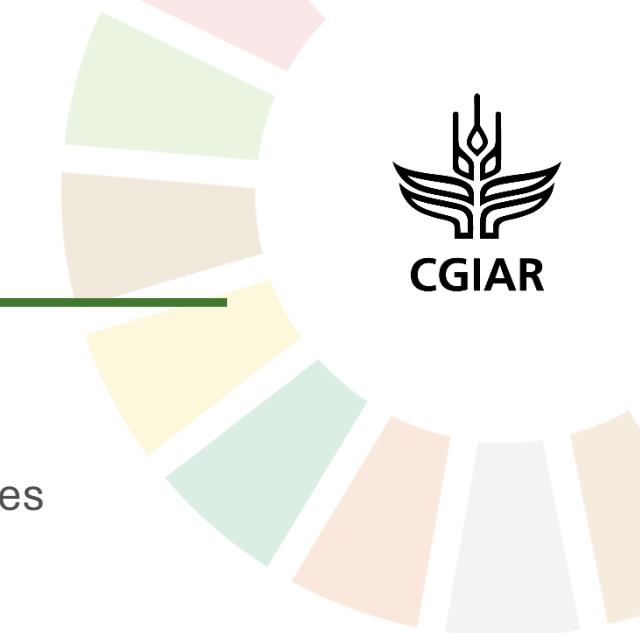
Gender Equality, Youth & Social Inclusion
63% of new agrifood jobs held by female workers



Climate Adaptation & Mitigation
3.1% reduction in the emissions intensity of agrifood GDP



Environmental Health & Biodiversity
50m hectares less cropland expansion



Strengthened Result Reporting



2022-2024 CGIAR Initiatives top-level results:

- 471 innovations to 20 million farmers in 62 countries
- 788 new crop varieties, incl. 565 climate resilient and 230 biofortified ones
- 201 policy changes and 13 legal instruments
- \$3.3bn in investments informed



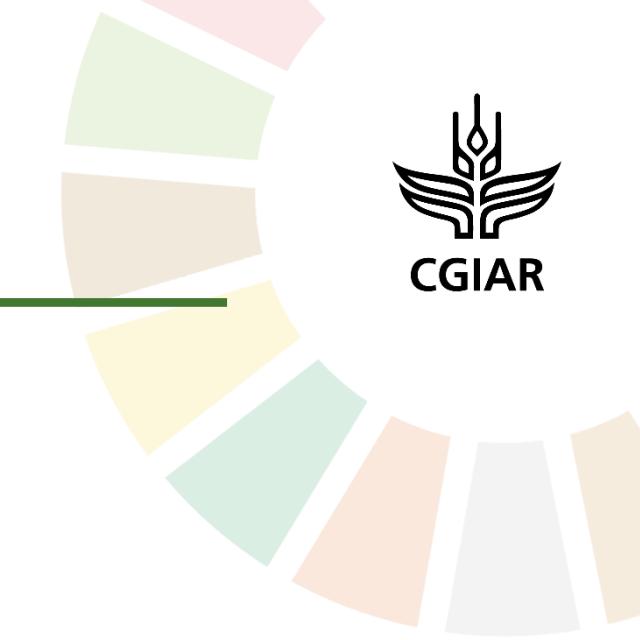
SPIA national adoption studies found CGIAR-supported technologies are used by:

- 5-11m households in Ethiopia and 3-4m households in Vietnam
- over 50% of maize-growing households and 33% growing cassava or groundnuts households in Uganda

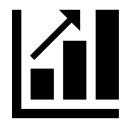


Exploring broader scope and renewed partnership:

- Increased work on agroforestry will help us achieve more impact
- CIFOR-ICRAF invited to portfolio design and new working group created
- Decision for them to rejoin lies with their board



Strengthened Impact Reporting



\$47bn a year generated from using CGIAR crop-technologies on 221m hectares (2016-2020)

\$1.6bn a year generated from CGIAR improved maize across 18 African countries (1995-2015)

7:1-115:1 cost:benefit ratios for CGIAR rice innovations in Asia



2.42 bn tCO_{2eq} mitigated and **731 extinctions avoided** by slowing down cropland expansion (1961-2015)



CGIAR research is cited 46% more than average in comparable fields, and cited **300% more than average** in policy documents

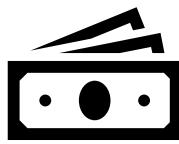


Truly global impact beyond our focused regions: new study showed CGIAR investment made the US stronger, safer and more prosperous.
Similar studies currently being conducted for other countries.

Strengthened Management: Framework



Improved overall governance and oversight functions: new scope, executive roles search, global risk framework and policy, external audit and ethics policy.
Escalation framework pending.



Cost savings measures implemented: SO budget ↘26%. Business functions fully paid by 2% CSP. Science Management budget ↘34%.
Governance (SPIA) budget ↗13% (2024) and ↗90% (2025).



Evolving funding modalities: new recommendations to better utilize W1 and W2. contribution rules, funder seat allocation, cost-sharing revision. Pilot non-traditional financing approaches blended finance, impact funds, carbon markets, co-financing with development actors.

Strengthened Management: People



Strategic Recruitment:

Process almost completed for 13 science directors and 3 regional roles.

Interim adjustment to SO structure in DEMD prolonged absence.



More internal collaboration and alignment:

- 9 Global Leadership Team meetings in 5 months, 2 in-person: Jeddah (with IsDB) and Nairobi (during Science Week) and 7 virtual ones
- Global Science Leadership team meetings regularly to tangibly implement the portfolio



Accelerated resource mobilization: more visibility

Increased global and regional recognition for leadership and impact on global platform and media:

- First prominent presence in WEF Davos
- N4G Summit
- TIME100 List / Forbes
- RHS Chelsea Flower Show



"Soil though undervalued, is the beginning of agriculture and what sustains production".

I spoke on the importance of soil as the foundation of agriculture and the future of sustainability at the World Economic Forum in Davos, Switzerland.

Watch the full video: <https://lnkd.in/dGjmjpc>
#WEF25 #Davos 2025

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NUTRITION
FOR GROWTH
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Home > Development > CGIAR unveils 5-year research plan to tackle hunger

CGIAR Unveils 5-Year Research Plan To Tackle Hunger

By William Muriuki

Many solutions in the certified seeds have yet to be scaled up, meaning their full potential

ScienceAfrica

BIOTECHNOLOGY AGRICULTURE HEALTH ENVIRONMENT SCIENCE POLICY ENERGY INDUSTRIALIZATION BIODIVERSITY RESEARCH & DEVELOPMENT INNOVATION BLOG

Home > Africa News > Address Gap Between Researchers and Farmers, Experts Urge

Address Gap Between Researchers and Farmers, Experts Urge

By William Muriuki

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Reuters

World Business Markets Sustainability Legal Breakingviews Technology Investigations

Comment: How empowering smallholder farmers with AI tools can bolster global food security

By Marten van Nieuwkoop

January 10, 2025 2:38 PM GMT+2 · Updated 5 months ago

Industry Insight from Ethical Corporation Magazine, a part of Thomson Reuters.

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Drought-resistant plants and a glimpse of gardening future at Chelsea

Gardeners showcase designs for drier UK conditions — including chickpeas, coastal grasses and even sand instead of soil — in preparation for a changing climate

The Garden of the Future at Chelsea features sweet potatoes, millet and chickpeas

DMINA DAY FOR THE TIMES

Creating new global platforms: CGIAR Science Week



13,600 online registrations



4,500 attendees (incl. 450 CGIAR scientists)



92 events



**58,000 online impressions
9,000 online views**



**70 journalists
50 interviews
120 pieces of coverage**



40bn social impressions



5 global advocacy partners



100 countries



1,000 organizations



**20 funders
60 representatives**



6 Partner MoUs signed

With
science
we can

High visibility with existing and new donors

Countries:

- CGIAR-Belgium partnership engagement in Nairobi
- CGIAR-France renewal of consolidated action plan
- Launch of Digital Transformation accelerator in the UAE



International financing Institutions:

- High-level engagement at IsDB with GLT
- AfDB partnership during annual meetings with Financial Times
- CDB and ADB partnership with FT upcoming



Please Watch

<https://foodsecurityinafrica.live.ft.com/>

The screenshot shows the FT LIVE digital venue interface. At the top, there's a navigation bar with 'FT LIVE' in an orange box, followed by 'HOME', 'AGENDA', 'PARTNERS', 'HELP', and a green 'REGISTER FOR FREE' button. Below the navigation, a banner on the left says 'The Digital Venue is Open!' and another on the right says 'Connect with other attendees and explore the agenda.' with a 'Explore more' button. The main title 'THE RACE FOR GLOBAL FOOD SECURITY' is displayed prominently in white text over a background image of a person in a field. Below the title, it says 'Tuesday 3 June | 15:00 - 15:50 BST' and 'How researchers and policymakers are applying science to tackle food risks'. There's another 'REGISTER FOR FREE' button at the bottom. At the very bottom, there are logos for 'Presented by FT LIVE' and 'In Partnership with CGIAR'.

<https://foodsecurityinbrazil.live.ft.com/>

The screenshot shows the FT LIVE digital venue interface. At the top, there's a navigation bar with 'FT LIVE' in an orange box, followed by 'HOME', 'AGENDA', 'PARTNERS', 'HELP', and a green 'REGISTER FOR FREE' button. Below the navigation, a banner on the left says 'The Digital Venue is Open!' and another on the right says 'Connect with other attendees and explore the agenda.' with a 'Explore more' button. The main title 'GLOBAL FOOD SECURITY IN A CHANGING CLIMATE' is displayed prominently in white text over a dark background. Below the title, it says '12th June 2025 | 12:00 - 12:50 BST', 'Ensuring fairer food systems to meet global supply and demand pressures', and 'Broadcasted LIVE from Brazil'. There's a 'REGISTER FOR FREE' button at the bottom. At the very bottom, there are logos for 'Presented by FT LIVE', 'In Partnership with CGIAR', 'In Partnership with Caribbean Development Bank', 'In Partnership with Ministry of Planning and Budget', and 'In Partnership with Brazilian Government'.

Long term resilience: Strategy 2040 – why now?

The world is changing fast — we must not stand still.

We face a historic convergence of global uncertainty, internal transformation, and rising expectations.

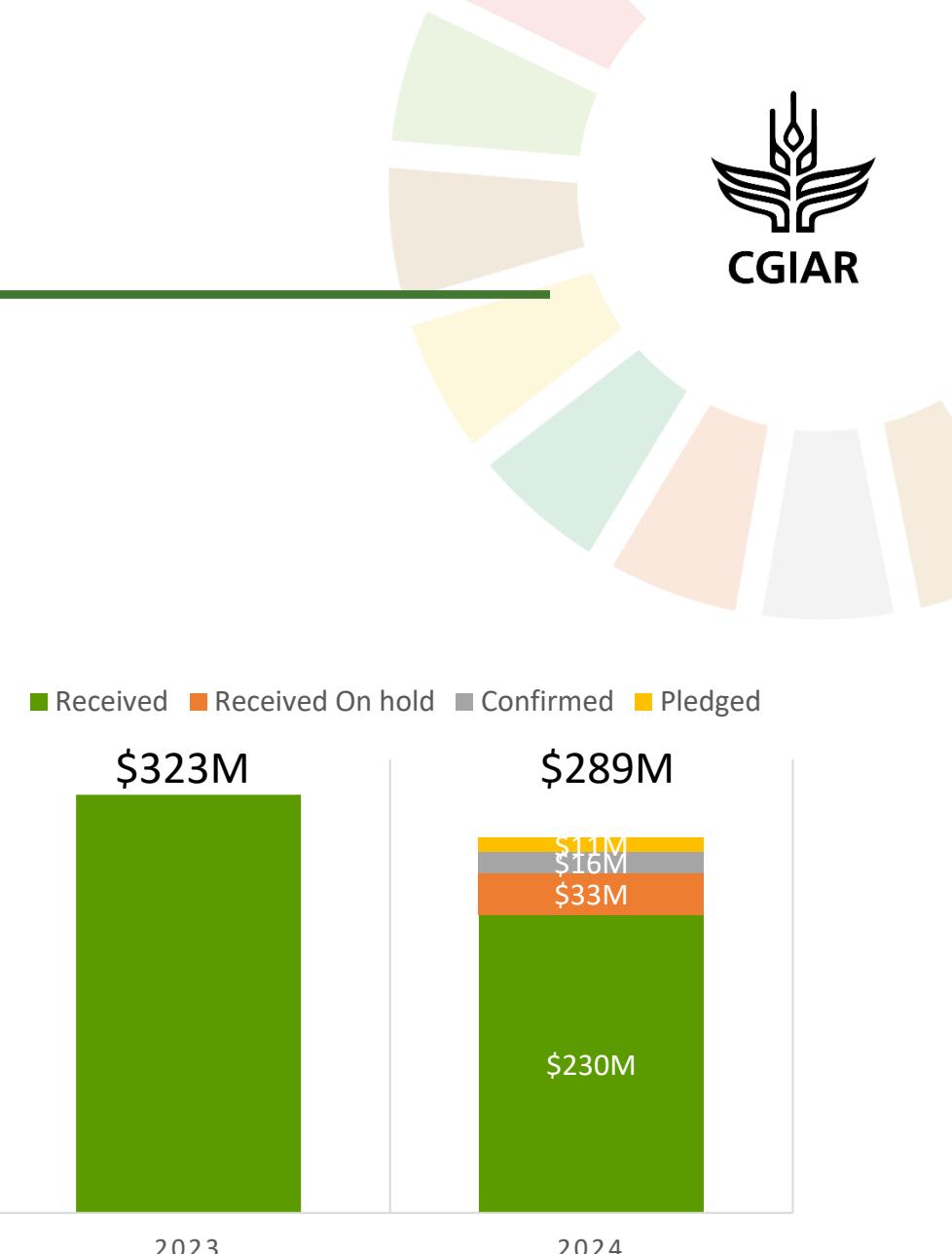
Now is the moment to align our ambition with action.

-  Global systems are shifting — food, climate, and development and science are at a crossroads.
-  CGIAR has reformed — we must ask: what should we become to best serve our clients and stay future-ready?
-  We've heard the calls for clarity, cohesion, and purpose — this strategy is our response.
-  The 2040 Strategy isn't a plan for today — it's a strategic vision to guide CGIAR into the future.

This is not optional. This is strategic MUST.

Call for Increased Funding

- Despite the uncertainty, our research portfolio remains strong, focused, and impactful
- We continue to prioritize science-based solutions
- Our collaborative approach and global partnerships strengthen our ability to adapt and deliver
- I remain confident in the value and relevance of our mission to transform food, land, and water systems in a climate crisis.





CGIAR

Science for a food-secure future

Thank You!

