Project Management Foundations

with Bonnie Biafore



Hospital Case Study Deliverables and Success Criteria

The following are examples of deliverables and success criteria for the hospital scheduling project:

End Deliverables	Success Criteria
New scheduling system and processes launched	Staff is using the new processes and system to schedule procedures
Process and system documentation	Manuals on scheduling processes with the new system are printed and available
Financial measures report	Hospital financial reports (2 months after launch) show ROA of 12% or more
Service statistics report on rescheduling % and average wait time	Report (2 months after launch) shows average wait time < 30 minutes and % of procedures rescheduled decreased by 75%

Intermediate Deliverables	Success Criteria
System specification approved	Specification presented to stakeholders and approved
Business process analysis complete	Analysis completed and documented for all scheduling processes
Signed contract for scheduling system	Contract signed by COO and vendor
System design/configuration plan	Completed plan outlines the setup and configuration of the scheduling system cross-referenced to requirements
Server configured	Server is configured according to plan, software is installed, and scheduling system running
Scheduling database loaded	All staff, facilities, and equipment uploaded to scheduling database. Testing shows 100% accuracy
Devices setup	User devices are installed and configured and can access the new scheduling system
Training complete	All staff have completed training on new processes and system