Project Management Foundations

with Bonnie Biafore



Change Request Solution

The Brisland Hospital scheduling system is too far along to consider switching to the Brisland Shore Hospital system.

This change request doesn't change the business case for the Brisland Hospital scheduling project. The objectives are the same. The project finish date is the same. The increase in cost is minor compared to the cost of switching Brisland Shore Hospital to a new system.

The change request does affect the project to integrate Brisland Shore Hospital systems into the consortium. That project would have to add scope to test the new data exchange. It might affect that project's finish data depending on when the data exchange application is available.

If the change request is denied, the business case for Brisland Shore Hospital's scheduling system would be affected because the system has not yet recouped its project cost.

This change request requires approval by the executive boards and COOs for both hospitals. Because the consortium executive team includes the COOs and representatives from both boards, the change request can be addressed at the next consortium executive team meeting on June 10, 2020.

CR#: 007	Description of Request: Integrate Brisland Shore Hospital's existing			
	scheduling system with Brisland Hospital's new scheduling system.			
Requestor: VP Patient Services	Reason for Change: Brisland Shore Hospital has become a member of			
for Brisland Shore Hospital	the Brisland Hospital consortium. Brisland Shore Hospital updated its			
Date Submitted: 5/24/20	scheduling system last year to a state-of-the-art system that works well			
. ,	and that everyone is now using productively. Rather than going through			
	another scheduling system change, Brisland Shore Hospital wants to			
	keep its scheduling system. To do that, the scheduling project will need to			
	create another data exchange between the two scheduling systems.			
Date Required: 6/15/20	Business Justification: Brisland Shore Hospital estimates the cost of			
Priority: High	switching to the new scheduling system to be \$600,000 including staff			
	time for re-training and the initial decrease in productivity. The cost to			
	build a data exchange between the systems is estimated to be \$75,000.			
	Because the scheduling vendor has a meta-tool to build data exchanges,			
	the effort is estimated at one month. The vendor can assign another			
	person to create this data exchange so the project finish date would not			
	be affected.			
	Testing of the data exchange can be part of the project to integrate			
	other Brisland Shore Hospital systems into the consortium network and infrastructure.			

2. Change Review Board - Decision				
Decision:	Approved:	Rejected:	More Info:	
Decision Date:	Signature:			