

## Chapter 6 Challenge

### Challenge

The construction team found hazardous material in the insulation in the walls that will be torn down to build the new cancer ward. Dr. Carla Olsen, the project sponsor, told you that she does not want this issue to impact the time or cost of the scheduling project implementation.

The separate cancer ward scheduling system can be deployed once the new wing is complete, however, the delay in opening the cancer wing will impact staffing.

Your original plans were to simultaneously employ a vendor with considerable knowledge of the centralized cancer ward scheduling system and specialized testers to maximize efficiency. If you have to delay the implementation of the cancer scheduling system, you believe you will need to bring in the same team of testers and cancer ward scheduling experts on two separate occasions. This will be costlier and take additional time; exactly what your sponsor does not want.

You need to identify other alternatives that will not impact the project budget and timeline.