

PAL Suggested Readings

1. Understanding and Applying Scrum Framework.

EMPIRICISM:

- <https://kenschwaber.wordpress.com/2011/05/03/empiricism-the-act-of-making-decisions-based-on-what-is/>
- <https://youtu.be/q603WTOSYDk>

Scrum Values:

- <https://guntherverheyen.com/2013/05/03/theres-value-in-the-scrum-values/>
- <https://www.scrum.org/resources/blog/5-metaphors-explore-value-scrum-values>
- <https://www.scrum.org/resources/blog/4-ways-coach-scrum-values>

Scrum Roles:

- <https://youtu.be/0fW8aoxyVHs>



Characteristics of a

Great Scrum Team.pdf

- <https://www.scrum.org/resources/blog/why-you-need-only-one-product-owner>

Scrum Events:

- <https://www.scrum.org/resources/blog/5-powerful-things-about-sprint>
- <https://youtu.be/08wArN-Tkhk> Planning in Scrum
- https://youtu.be/Ct_uQg9jlp8 Sprint Review

Scaling Scrum:

- Nexus Guide: <https://www.scrum.org/resources/online-nexus-guide>

2. Developing People and Teams

- **Self-Organizing Teams**
 - i. <https://www.scrum.org/resources/blog/leading-high-performing-teams>
- **Leadership Styles**
 - i. <https://www.scrum.org/resources/blog/5-agile-leadership-tips-creating-mature-scrum-teams>
 - ii. <https://www.scrum.org/resources/blog/4-secrets-great-agile-leadership>

3. Managing Products with Agility

a. Forecasting and Release Planning

- i. <https://www.scrum.org/resources/blog/release-planning-and-predictable-delivery>
- ii. <https://www.scrum.org/resources/blog/scrum-myths-there-no-planning-scrum>
- iii. <https://www.scrum.org/resources/blog/faking-it-estimates-and-metrics-scrum>

b. Product Vision

- i. <https://www.scrum.org/resources/blog/10-tips-product-owners-product-vision>
- ii. https://www.ted.com/talks/simon_sinek_how_great_leaders_inspire_action
- iii. <https://hbr.org/2015/07/the-5-paradoxes-of-digital-business-leadership>

c. Product Value

- i. <https://hbr.org/2016/09/the-elements-of-value>
- ii. <https://www.scrum.org/resources/blog/scrum-mastery-4-steps-optimize-product-value>
- iii. <https://www.scrum.org/resources/blog/so-where-value>

d. Business strategy

- i. <https://www.scrum.org/resources/blog/better-way-staggered-iterations-delivery>
- ii. <https://www.scrum.org/resources/blog/business-agility>
- iii. <https://www.scrum.org/resources/blog/whats-driving-your-need-agility>
- iv. <https://www.scrum.org/resources/blog/freeze-pond-versus-take-hill-two-metaphors-enterprise-agile-change>

4. Evolving the Agile Organization

a. Organizational Design and Culture

- i. <https://www.scrum.org/resources/scrum-studio-enables-klm-royal-dutch-airlines-digitally-transform>
- ii. <https://youtu.be/Pc7EVXnF2aI>
- iii. <https://www.scrum.org/resources/blog/twenty-top-fails-executive-agile-leadership>
- iv. <https://www.scrum.org/resources/blog/zombie-scrum-symptoms-causes-and-treatment>
- v. <https://www.scrum.org/resources/blog/what-do-agile-leaders-do>

b. Portfolio Planning

- i. <https://www.scrum.org/resources/blog/extending-impact-mapping-gain-better-product-insights>
- ii. <https://xebia.com/blog/solving-agile-portfolio-planning-for-lawns-r-us/>
- iii. <https://www.scrum.org/resources/scrum-and-money-getting-funding-scrum>

c. Evidence based Management

- i. <https://www.scrum.org/resources/evidence-based-management-guide>



EBM_Guide
January_2019.pdf

- ii. <https://www.scrum.org/resources/blog/its-time-learn-missing-metric>

5. Books

- a. <https://www.scrum.org/pathway/agile-leader-learning-path/additional-reading/books>