

EXECUTIVE SUMMARY

This document explains how our Centers of Excellence (CoEs) in SRE, Kafka, Cloud, and AI/ML help delivery teams and internal clients turn around their requirements quickly and efficiently. Each CoE operates as a specialized unit that brings together senior practitioners, proven frameworks, reusable accelerators, and industrialized ways of working.

Instead of every project starting from a blank slate, CoEs provide standardized architectures, templates, code assets, automation scripts, and operating models. This reduces risk, shortens setup time, and gives teams a strong starting point. The CoEs also act as trusted advisors when a project faces complexity, scale, or performance challenges.

In addition to supporting delivery teams, the CoEs play a crucial role in Sales and Pre-Sales. They help in crafting compelling responses to RFPs, designing Points of View (PoVs), and delivering Proofs of Concept (PoCs) that clearly demonstrate how our solutions will solve client problems. With the CoEs involved, we respond faster and with more confidence, increasing win rates and strengthening client trust.

The following sections describe each CoE, how they work, how they engage with internal teams, and the specific benefits they bring across the delivery and sales lifecycle.

1. CoE OPERATING MODEL

1.1 Purpose of the CoEs

The primary purpose of the CoEs is to scale expertise across the organization. Instead of having deep skills locked within a few projects or individuals, CoEs make them accessible to all teams. They encapsulate best practices, learnings, and tools into reusable assets that can be applied repeatedly across clients, technologies, and domains.

1.2 Core Responsibilities

Across SRE, Kafka, Cloud, and AI/ML, the CoEs share several core responsibilities:

- Define standards, guidelines, and reference architectures.
- Build and maintain reusable components, libraries, and automation scripts.
- Provide advisory support for solution design, implementation, and optimization.
- Enable teams through training, documentation, and office hours.
- Support Sales and Pre-Sales with solutioning, estimates, and client presentations.
- Continuously improve by harvesting lessons learned from real client engagements.

1.3 Engagement Modes

CoEs engage with project and account teams in multiple modes depending on need:

- Light-touch consulting, where teams ask questions and receive quick guidance.
- Formal reviews, such as architecture assessments, design sign-offs, and go-live approvals.
- Embedded experts, where CoE members join a project for a defined period.
- Management of shared platforms, demo environments, and internal tools used across projects.

1.4 Benefits of the Model

A strong CoE model ensures that successful patterns are repeated, poor approaches are not, and teams do not have to rediscover solutions to common problems. This leads to faster delivery, higher quality, and better alignment to enterprise standards and client expectations.

2. SRE CoE (SITE RELIABILITY ENGINEERING)

2.1 Mandate

The SRE CoE is responsible for defining and promoting reliability practices across the organization. It ensures that services are designed, built, and operated to meet agreed levels of availability, performance, and resilience, while still enabling rapid and frequent change.

2.2 Key Capabilities

The SRE CoE provides:

- A standardized SLO/SLI framework to define and measure service reliability.
- Observability standards for metrics, logs, traces, and dashboards.
- Incident management processes and playbooks for quick detection and resolution.
- Patterns for zero-downtime deployments, such as blue/green and canary releases.
- Operational runbooks describing step-by-step procedures for common issues.

2.3 How SRE CoE Helps Internal Clients

Project teams engaging with the SRE CoE benefit from:

- Onboarding checklists that bring new services to a minimal reliability baseline quickly.
- Pre-built dashboard templates and alert policies that reduce configuration effort.
- Guidance on capacity planning and performance testing.
- Reviews of high-risk changes and major releases to avoid production surprises.

This enables teams to release features faster without sacrificing stability and user experience.

2.4 Support for Sales, RFPs, PoVs, and PoCs

The SRE CoE supports Sales and Pre-Sales through:

- Providing standard content describing our SRE practices, processes, and tools for RFP responses.
- Helping shape reliability-centric PoVs, such as demonstrating self-healing, auto-scaling, or proactive monitoring.
- Participating in client workshops to explain how we operate and support critical systems.
- Supplying real examples, metrics, and case studies from live engagements.

When clients see a structured SRE approach, they gain confidence that their systems will be stable, observable, and well supported in production.

2.5 Example Internal Scenarios

Typical scenarios where the SRE CoE engages include:

- Launch of a new digital product that must meet strict uptime requirements.
- Modernization of a legacy system with frequent incidents and unclear ownership.
- Introduction of new observability platforms or AIOps tools across the enterprise.

In each case, the CoE translates generic SRE principles into practical steps and assets that the delivery team can adopt quickly.

3. KAFKA CoE (EVENT STREAMING)

3.1 Mandate

The Kafka CoE is the center of expertise for event streaming and real-time data integration. It ensures that Kafka-based solutions are scalable, secure, well-governed, and aligned to enterprise integration strategies. The CoE acts as the primary advisor for any initiative that involves event-driven architectures.

3.2 Key Capabilities

The Kafka CoE offers:

- Topic design standards, including naming patterns, partition strategies, and retention settings.
- Templates and sample code for producers and consumers in common languages.
- Governance practices using schema registries and compatibility rules.
- Reference architectures for event-driven microservices, CDC use cases, and streaming analytics.
- Monitoring and troubleshooting guides for brokers, consumer lag, and performance issues.

3.3 How Kafka CoE Helps Internal Clients

Delivery teams working with the Kafka CoE benefit from:

- Fast onboarding onto shared Kafka clusters with predefined guardrails.
- Reduced design time due to ready-made patterns for data streaming and integration.
- Clear guidance on managing data quality, ordering, and idempotency in streaming flows.
- Expert help in troubleshooting performance or stability issues in production.

With the CoE's support, teams can focus on implementing business logic instead of learning Kafka internals from scratch.

3.4 Support for Sales, RFPs, PoVs, and PoCs

The Kafka CoE adds significant value in go-to-market and sales cycles:

- For RFPs, the CoE contributes detailed responses about our reference architectures, governance model, and experience with event streaming at scale.
- For PoVs and PoCs, the CoE can rapidly provision demo environments showing real-time dashboards, event-driven workflows, and streaming analytics.
- For client conversations, the CoE provides solution blueprints for use cases such as fraud detection, telemetry ingestion, personalization, and operational monitoring.

By relying on the Kafka CoE, sales teams can position event streaming as a strategic enabler, not just a technical component.

3.5 Example Internal Scenarios

Common scenarios for Kafka CoE involvement include:

- Building a real-time integration layer between legacy core systems and new digital channels.
- Implementing enterprise-wide event streams for customer activity and product usage.
- Offloading batch data pipelines into near real-time streaming solutions.

In each of these scenarios, the CoE provides patterns and guardrails that help teams deliver faster with more predictable outcomes.

4. CLOUD CoE (AWS / AZURE / GCP)

4.1 Mandate

The Cloud CoE defines how the organization designs, secures, and operates workloads on public cloud platforms. It owns the cloud landing zones, security baselines, and automation building blocks that allow teams to deploy applications quickly and safely.

4.2 Key Capabilities

The Cloud CoE is responsible for:

- Master reference architectures for common cloud workloads such as web applications, APIs, data platforms, and containerized services.
- Infrastructure as Code (IaC) modules for networks, compute, storage, databases, and Kubernetes clusters.
- Security patterns covering identity and access management, encryption, and network isolation.
- Standard CI/CD pipelines for application and infrastructure deployments.

- Cloud cost management practices and guidelines for rightsizing and tagging.

4.3 How Cloud CoE Helps Internal Clients

Project teams benefit from Cloud CoE support through:

- Fast provisioning of environments using standard IaC modules and landing zones.
- Reduced back-and-forth with security and compliance due to pre-approved patterns.
- Access to best practices on resiliency, multi-region design, and backup and recovery.
- Expert guidance on selecting appropriate managed services versus custom builds.

This allows teams to meet aggressive timelines for migration and modernization programs while keeping risk under control.

4.4 Support for Sales, RFPs, PoVs, and PoCs

The Cloud CoE is tightly integrated with Sales and Pre-Sales:

- It provides standard proposal content describing our cloud strategy, delivery approach, and governance model.
- It supports scoping and estimation of large cloud transformation programs.
- It helps design and implement PoCs that showcase migration patterns, modernization options, and DevOps practices.
- It participates in client workshops to discuss landing zones, security, and operating models.

With Cloud CoE involvement, we can respond confidently to complex cloud RFPs and show tangible value through quickly assembled PoCs.

4.5 Example Internal Scenarios

The Cloud CoE typically engages in:

- Large-scale data center exit programs and application portfolio migrations.
- Creation of shared cloud platforms for product teams across business units.
- Optimization exercises to reduce cloud spend while maintaining performance and reliability.

In all these situations, the Cloud CoE provides accelerators and leadership that significantly reduce time-to-value.

5. AI/ML CoE (DATA SCIENCE & GENERATIVE AI)

5.1 Mandate

The AI/ML CoE leads the organization's efforts in machine learning, advanced analytics, and generative AI. It ensures that AI initiatives are impactful, responsible, and aligned with business strategy. The CoE provides both technical depth and advisory capabilities to translate business challenges into AI solutions.

5.2 Key Capabilities

The AI/ML CoE offers:

- Frameworks for identifying and prioritizing AI use cases with clear business value.
- Standard pipelines and tools for data preparation, feature engineering, model training, and evaluation.
- MLOps practices and platforms for deploying, monitoring, and retraining models.
- Reusable solution patterns for common AI scenarios such as recommendations, forecasting, NLP, and computer vision.
- GenAI accelerators for chatbots, content generation, summarization, and retrieval-augmented generation (RAG).

5.3 How AI/ML CoE Helps Internal Clients

Delivery teams engaging with the AI/ML CoE benefit from:

- Quick validation of feasibility and data readiness for proposed use cases.
- Access to reusable components that significantly shorten time-to-first model.
- Guidance on experiment design, model selection, and performance measurement.
- Support in deploying models into production with proper monitoring and governance.

This allows teams to move from ideas to working AI solutions much faster, with fewer dead ends and more predictable results.

5.4 Support for Sales, RFPs, PoVs, and PoCs

The AI/ML CoE contributes heavily to strategic deals:

- It helps shape narrative and content for AI-heavy RFPs, including architecture, data requirements, and responsible AI practices.
- It can quickly assemble PoCs using existing components to demonstrate targeted business value, such as improved conversion, better forecasting, or smarter operations.
- It supports pre-sales conversations by translating technical capabilities into business outcomes, backed by examples and case studies.
- It provides PoVs on emerging topics like GenAI, AI copilots, and industry-specific AI accelerators.

With the AI/ML CoE at the table, clients see a structured, outcome-focused approach rather than isolated experiments.

5.5 Example Internal Scenarios

Typical AI/ML CoE engagements include:

- Designing and building an AI roadmap for a business unit.
- Implementing machine learning models to improve customer retention or pricing.
- Developing GenAI-based assistants to support operations, sales, or engineering teams.

In each case, the CoE blends technical expertise with domain understanding to deliver meaningful impact.

6. HOW THE COES WORK TOGETHER AND CONCLUSION

6.1 Cross-CoE Collaboration

The real value of the CoE ecosystem is realized when SRE, Kafka, Cloud, and AI/ML collaborate on end-to-end solutions. For example:

- SRE and Cloud combine to design resilient, observable, and secure cloud-native platforms.
- Kafka and Cloud together deliver scalable, event-driven backbones for digital products.
- Kafka and AI/ML enable real-time decisioning and personalization based on streaming events.
- All CoEs jointly define reference architectures and accelerators that can be reused across accounts and industries.

6.2 Unified Support for Sales and Delivery

From first contact with a client, through RFP and PoC, into large-scale delivery, the CoEs provide unified support:

- Sales teams get consistent, high-quality technical input for proposals and workshops.
- Delivery teams get practical assets and expert guidance that accelerate implementation.
- Clients get confidence that they are working with a partner who has industrialized capabilities, not isolated success stories.

6.3 Key Benefits

By investing in strong CoEs for SRE, Kafka, Cloud, and AI/ML, the organization achieves:

- Faster turnaround on internal and external requirements.

- Reduced project and operational risk.
- Higher solution quality and consistency across engagements.
- Improved win rates for complex, technology-heavy deals.
- A culture of reuse and continuous improvement.

6.4 Final Message

All delivery managers, architects, and sales leaders are encouraged to engage early with the relevant CoEs whenever a new opportunity or initiative is being shaped. The earlier the CoEs are involved, the more they can contribute with accelerators, patterns, and guidance. Working together, we can turn client requirements around quickly and efficiently, while maintaining the reliability, scalability, and innovation that differentiate us in the market.