Provision of Cleaning Services SP37634 - 39 Stanley Street, Bankstown

Prepared for



Prepared by Quad Services ABN: 58 000 308 592



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QUAD SERVICES PTY LTD

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21st May, 2015

Attention: Ms Cheryl Glanville

Strata Manager Alcorp Strata Management 2-6 Limekiln Street LUGARNO NSW 2210

Re: Provision of Cleaning Services for Alcorp Strata Management located at 39 Stanley Street BANKSTOWN 2200

Dear Ms Glanville,

Thank you for the opportunity to provide you with our quotation for the cleaning of your premises.

Quad established its Sydney office in 1972 and currently provide services to over 400 clients in the Sydney Metropolitan area. Our Sydney Operations team includes two Group General Managers and 19 area Operations Management personnel (General Managers and Operations Managers). They have extensive knowledge and skills in the cleaning industry. In addition to this Operations Management structure, the team has the backing of our Support Team in the areas of WHS, Environment, Human Resources, IT, Customer Care, Finance and Administration. This depth of management means that our team for your sites will have a significant support in all operational matters to ensure an ongoing consistent standard of service.

In our site inspection it was evident that the toilets require initial work to be done to raise it to an acceptable standard. Should our proposal be accepted we would deep scrub the toilet floors at no cost to Alcorp Strata Management within the first 2 weeks of service.

Our focus is to provide a consistent service that meets the cleaning requirements of your company. Quad has a three part client focused strategy that achieves this. First, the consistent application of a proven operations model for a quality cleaning service. Second, constant measurement of client satisfaction to confirm we are achieving agreed standards of service. Third, a system of response to any defects that ensures they are immediately addressed and rectified to client satisfaction.

In this proposal we have provided:

- Price and cleaning specifications.
- References of current clients. Further references can be provided on request.









- Details of the team that will provide our service and our operations methodology:
 - Information on the key personnel that will serve your site.
 - The Quad operations methodology to manage and supervise the cleaning of your premises.
 - Start-up planning to ensure a seamless transition.
 - Contract reporting.
- Supporting information about Quad:
 - Quality Assurance, WHS and Environmental accreditations and systems.
 - Affiliations and Awards.

Your Operations Manager; Steve Djuric, is based in the region. The Operations Manager has close support from the General Manager; Jose Pimentel, who will monitor cleaning standards and be available at all times. Details of the Operations Team that will be responsible for ensuring your satisfaction are provided in the Account Management section. I would be happy to introduce this team to you at your convenience.

Quad received the highly recommended award in the "2015 Australian Achievers Awards for Excellence in Customer Service for Cleaning and Maintenance Services and Supplies" in the National division. We received a score of 91.84% customer satisfaction in this independent award, based on assessment ratings from our clients. In 2014 we were the winner of this award. Quad has also been the winner of the "Contract Cleaning Company of the Year" Award on two separate occasions in recent years. This is an award for industry excellence presented by the Building Services Contractors Association of Australia (BSCAA).

We have endeavoured to provide a cost effective proposal that meets your cleaning requirements. We can provide more information on any aspect of our service, if required. Flexibility in tailoring our service to the changing needs of our clients is an integral element of our service. If any part of our proposal does not meet your requirements we would be happy to review and adjust it to meet your needs.

We look forward to discussing our proposal with you.

Yours sincerely,

Ian Saggus

Sugges

Business Development Manager

0413 129 782 | isaggus@quadservices.com.au







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EXECUTIVE SUMMARY



Quad, an Australian company established in 1972, has stable long term ownership with strong senior management and operations teams. Through organic growth, Quad has become a significant provider of quality cleaning and associated services across Australia.

Our methodology to ensure a consistent delivery of service that meets the requirements of the cleaning specification is summarised in the Quad Operations Model detailed in our proposal. The key elements of this model are:

- 1. Having local Operations Managers in close proximity to client sites for prompt response and supervision, particularly for new or relief cleaners. This enables effective regular supervision and for the Operations Manager to quickly attend your site in response to any requests.
- 2. Limiting the number of sites for the Operations Manager to service. Too many sites dilute attention to each site.
- 3. Focus on the right site set up, the right people, supervision, equipment, and cleaner scheduling, with clear duty schedules. Long term consistent service and relationship is built on the foundation of appropriate onsite resources that are effectively supervised.
- 4. A team that understands and is fully competent in the site security requirements, including key security and lockup procedures.
- 5. Induction of all staff to site requirements, and ongoing staff evaluation and training to ensure staff are competent to perform the tasks required at the site.
- 6. Three levels of offsite management for consistent site overview. Regular General Manager oversight provides an additional external management tier for review of standards and a senior tier for client to raise any issues. This depth of offsite support ensures consistency of service when planned and unplanned manager absences occur. Group General Manager provides additional ongoing review of service quality and offsite support.
- 7. The Operations Manager and General Manager have the authority to make decisions to quickly meet customer needs. At Quad they do not need to await head office approval to act to meet client needs.
- 8. Regular inspections using a report customised to site requirements. An ongoing second level of auditing of these reports to ensure they are an effective quality control mechanism.
- 9. An independent customer feedback system that enables us to constantly measure client satisfaction, identify potential concerns early and ensure timely rectification to client satisfaction. Each month client nominated site personnel are contacted for feedback. Any client concern initiates our CLP process and this keeps the issue in front of senior Quad management until issues are rectified to client satisfaction. The Operations Manager will contact the client on the same day, arrange immediate rectification and then inspect the work with the client to confirm satisfaction.
- 10. Effective communication tools to facilitate immediate communication between Quad staff and our clients.
- 11. Customer service focus. All Quad staff are trained to focus on client satisfaction and to adjust our service to meet client needs.
- 12. Quad maintains third party accreditation of our WHS, Environmental and Quality Management Systems. Services are provided in accordance with these systems with ongoing review and immediate support from our Compliance Department.
- 13. Effective periodical performance review meetings to ensure clear communication and understanding of client assessment of our performance on a range of agreed criteria.
- 14. Ongoing senior management review, for continuous improvement and to ensure all elements are functioning optimally to achieve client satisfaction.

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Each of these elements of the Quad Model is important to consistent long term service delivery. At Quad we have a disciplined adherence to this model. We constantly measure client satisfaction and immediately respond to defects to ensure prompt rectification.

Details of the local operations team, the support teams and supervision structure are provided in the account management section. Our local Operations Management team have in depth experience in managing a wide variety of client requirements and are supported by our regional and national Operations Management team.

We have a detailed start-up plan to ensure a seamless transition and we would work with your representative(s) to tailor this to the specific needs of your site.

All managers provide daily online reporting of any requests or issues relating to the service being provided so senior management can provide immediate assistance. Senior management teams then meet monthly to review the process as part of our continuous improvement.

Quad is a member of Green Building Council of Australia, Building Service Contractors Association of Australia, Property Council of Australia and Facility Management Association of Australia.

Quad has a record of no time lost through industrial relations disputes and maintains a professional relationship with union bodies. Whenever there is a case of employee dissatisfaction we act quickly; understand from employee perspective; review systems and resources, and rectify where appropriate.

Our staff are subject to work visa verification and police checks. Additional screening is provided as required. All staff wear uniforms, display identification and are fully covered for Workers Compensation and Public Liability.

Quad provides a 24/7 service and guarantees to immediately respond to any client requests.

The Quad philosophy is to achieve long term client relationships based upon providing a quality cost effective service. We are constantly seeking ways to improve our service, add value to our service to benefit our clients and reduce costs to our clients where possible. This is an ongoing agenda item in the management review meetings with client representatives.

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DETAILS OF OUR PROPOSAL, PRICE AND SPECIFICATIONS



Price Schedule

Alcorp Strata Management 39 Stanley Street, BANKSTOWN

Description	Price Per Week	Price Per Annum
General Cleaning	\$177.18	\$9,213.36

Total	\$9,213.36
GST	\$921.34
Invoice	\$10,134.70

Payment terms for this quotation are based upon a total per annum price divided into 12 equal monthly invoices of \$767.78 + GST.

In our site inspection it was evident that the toilets require initial work to be done to raise it to an acceptable standard. Should our proposal be accepted we would deep scrub the toilet floors at no cost to Alcorp Strata Management within the first 2 weeks of service.

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Optional Toilet Consumables

	Units/		00=	Price
Product Description	Carton	Price	GST	incl GST
Toilet Rolls				
Tork Advanced Toilet Roll 2 ply 400 sheets	48	\$40.00	\$4.00	\$44.00
Tork Universal Toilet Roll 1 ply 1000 sheets	48	\$64.14	\$6.41	\$70.55
Trusoft Recycled Toilet Roll 2 ply 400 sheets (10 centimetres x 10 centimetres)	48	\$25.00	\$2.50	\$27.50
Trusoft Recycled Toilet Roll 2 ply 400 sheets (Individual Wrap) (10 x 10 centimetres)	48	\$23.30	\$2.33	\$25.63
Trusoft Jumbo Toilet Roll 2 ply 300 metres	8	\$22.14	\$2.21	\$24.35
Trusoft Jumbo Toilet Roll Recycled 2 ply 400 metres (9.5 centimetres x 400 m)	6	\$23.75	\$2.38	\$26.13
Trusoft Jumbo Toilet Roll Recycled 1 ply 500 metres (9.5 centimetres)	8	\$23.75	\$2.38	\$26.13
Trusoft Jumbo Toilet Roll Recycled 1 ply 650 metres (9.5 centimetres)	6	\$22.14	\$2.21	\$24.35
Regal Toilet Roll 2 ply 250 sheets	48	\$22.40	\$2.24	\$24.64
Trusoft Toilet Roll Recycled 1 ply 850 sheets (10 centimetres x 10 centimetres)	48	\$24.86	\$2.49	\$27.35
Regal Toilet Roll 2 ply 400 sheets (10 centimetres x 11 centimetres)	48	\$26.85	\$2.69	\$29.54
Regal Toilet Roll Recycled 2 ply 700 sheets	48	\$39.38	\$3.94	\$43.31
Toilet tissue (special dispensers required)				
Kimberley Clark Deluxe Toilet Tissue Roll 2 ply 400 sheets	48	\$61.88	\$6.19	\$ 68.06
Regal Interleaved Toilet Tissue Recycled 2 ply 240 sheets (10 x 21 centimetres)	36	\$27.74	\$2.77	\$30.51
Regal Interleaved Toilet Tissue 2 ply 250 sheets (9 x 19 centimetres)	36	\$27.74	\$2.77	\$30.51
Facial tissues		Ψ=////	Ψ=	Ψ30.01
Kimberley Clark Iso Wipes	12	\$131.78	\$13.18	\$144.96
Regal Facial Tissue 2 ply 100 sheets (19 centimetres x 20 centimetres)	48	\$33.32	\$3.33	\$36.65
Regal Facial Tissue 2 ply 200 sheets (19 centimetres x 20 centimetres)	32	\$35.08	\$3.51	\$38.59
Hand towels		ψ33.00	Ψοιστ	γσοισσ
Tork Advanced Hand Towel Ultra Slim 150 sheet	16	\$41.25	\$4.13	\$45.38
Tork Universal Slim Hand Towel 250 sheets	16	\$42.57	\$4.26	\$46.83
Tork Universal Roll Towel 90 metres	16	\$35.17	\$3.52	\$38.69
Tork Premium Kitchen Roll 60 sheets	12	\$22.61	\$2.26	\$24.87
Trusoft Centre feed Towel 300 metres x (20 centimetres x 300 metres)	6	\$33.55	\$3.36	\$36.91
Regal Gold Ultra Slim Hand Towel 150 sheets (24 centimetres x 23.5 centimetres)	16	\$32.33	\$3.23	\$35.56
Regal Gold Tad Interleaved Hand Towel 150 sheets	16	\$29.80	\$2.98	\$32.78
Regal Gold Tad Slimline Hand Towel 200 sheets	16	\$39.73	\$3.97	\$43.70
Regal Interleaved Towel 150 sheets (24 centimetres x 24 centimetres)	16	\$28.89	\$2.89	\$31.78
Regal Interleaved Towel Recycled 150 sheets (24 centimetres x 24 centimetres)	16	\$26.17	\$2.62	\$28.78
Regal Slim Hand Towels 250 sheets (23 centimetres x 24centimetres)	16	\$34.72	\$3.47	\$38.19
Regal Compact Hand Towel 120 sheets (20.5 centimetres x 24.5 centimetres)	20	\$34.37	\$3.44	\$37.80
Regal Large Interleaved Hand Towel 100 sheets (23 x 36.5 centimetres)	24	\$34.95	\$3.50	\$38.45
Trusoft Centreline Towel 300 metres	4	\$30.23	\$3.02	\$33.25
Trusoft Roll Towel 80 metres	16	\$29.65	\$2.96	\$32.61
Soap		,	,	, -
Soft As Soap Lavender 250 millilitres	24	\$59.83	\$5.98	\$65.82
Tork Hand Cleanser 1000 500 millilitres	12	\$87.14	\$8.71	\$95.86
Deb Azure Foam Wash 1 litre Cartridge	6	\$72.70	\$7.27	\$79.97
Kimberley Clark Everyday Use Hand Cleanser 1 litre	6	\$96.11	\$9.61	\$105.72
Active 3C Waterless Sanitiser Gel x 5 litres	1	\$69.73	\$6.97	\$76.70
Active 3C Hygienic hand Soap 5 litres	1	\$18.64	\$1.86	\$20.50
1.5	1	\$15.62	\$1.56	\$17.18
Regal Soft Like Soap (White) 5 litres	_	, -J.J-	700	
Regal Soft Like Soap (White) 5 litres Regal Soft Like Soap (White) 15 litres	1	\$53.69	\$5.37	\$59.06
Regal Soft Like Soap (White) 5 litres Regal Soft Like Soap (White) 15 litres Regal Pink Lotion Hand Soap 15 litres	1 1	\$53.69 \$33.76	\$5.37 \$3.38	\$59.06 \$37.14

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Cleaning Specification

Alcorp Strata Management 39 Stanley Street, BANKSTOWN

The cleaning service will be carried out three days a week from Mondays, Wednesdays and Fridays excluding public holidays.

Should a public holiday arise on one of these days cleaning will be carried out the following working day.

Areas to Clean			
Ground Floor	Level 1	Level 2	
• Foyer	 Female Toilets 	 Common Areas 	
	Male Toilets	Male Toilets	
	StairsCommon Areas	 Female Toilets 	
Cleaning Specification			
ENTRY & FOYER			
Sweep the exterior ent	try		3 x Weekly
Hot wash the exterior	entry		3 x Weekly
Dust foyer furniture &	fittings		3 x Weekly
TOILETS, SHOWERS &	LOCKER ROOM		
Sweep & hot wash floo	or surface		3 x Weekly
Clean & disinfect pans,	, seats, urinals, basins, fittings & showers		3 x Weekly
Remove marks from do	oors & walls		3 x Weekly
Clean mirrors			3 x Weekly
RUBBISH			
Empty bins throughout	t all public & administration areas		3 x Weekly
Empty smokers trays			3 x Weekly
Empty bins in toilet are	eas		3 x Weekly
Replace liners in bins			As required
Deposit rubbish in agre	eed location		3 x Weekly
CARPETED FLOORS			
Vacuum entire floor ar	rea		3 x Weekly
Vacuum corners & edg	res		Weekly
Spot clean stains or ma	arks		As required

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FURNITURE & FITTINGS

Wipe all light switches 3 x Weekly

Dust all ledges & skirtings Weekly

Dust partitions & vertical surfaces Weekly

Dust door jambs Weekly

FIRE STAIRS / STAIRS

Vacuum & remove stains

3 x Weekly

Clean & polish handrails

3 x Weekly

Clean any glass panels

3 x Weekly

Detail clean step treads

Weekly or as required

Dust all ledges etc

Weekly or as required

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Conditions of Contract

BETWEEN

Quad Services and Alcorp Strata Management

1. INSURANCES:

We carry the following Insurances:

Workers Compensation

Company: CGU

Cover: As Per the Act

Public Liability

Company: CGU

SUA

Cover: \$50,000,000.00

2. INVOICING ARRANGEMENTS:

This quotation is based upon a per annum price divided into 12 equal monthly invoices. The parties agree that the contract price includes the Goods and Service Tax (GST) as reflected in the price schedule.

3. TERMS OF PAYMENT:

Calendar monthly Invoices are rendered on the 1st day of the current month, for payment on the 1sth day of the month. Alternatively, arrangements can be made for weekly/fortnightly terms - 7 days in arrears.

4. PERIOD OF AGREEMENT:

This agreement is open ended, terminable by either party on one (1) month's notice in writing.

5. STATUTORY & PUBLIC HOLIDAYS:

The cleaning service will be performed on the days outlined in the specifications.

6. MACHINERY, EQUIPMENT & MATERIALS:

Quad will supply all Machinery, Equipment & Materials utilised on site (except toilet requisites, unless otherwise arranged) to provide the standard of cleaning set out in the attached specifications.

7. RISE & FALL CLAUSE:

This price is fixed for twelve (12) months from the commencement of services. After this time the contract price will be adjusted according to any statutory and/or award increases.

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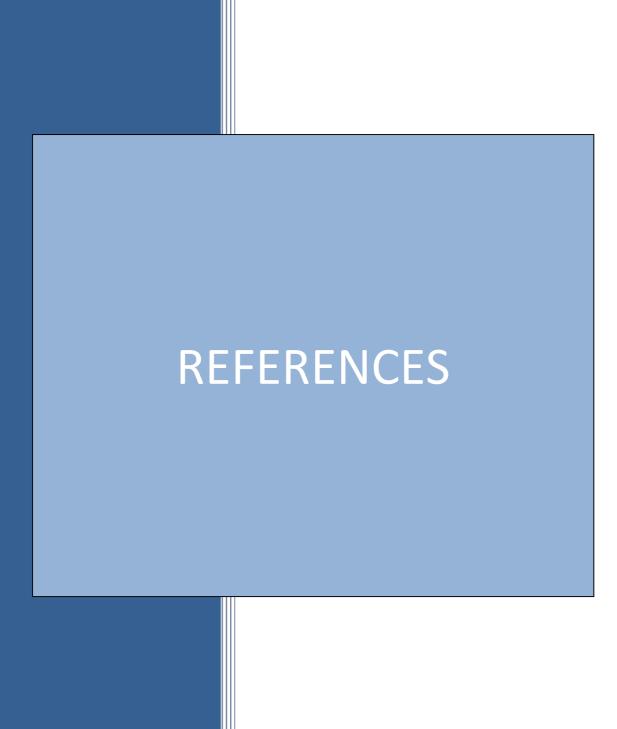
Acceptance

Alcorp Strata Management 2-6 Limekiln Street LUGARNO NSW 2210

Date:	
Quad Services Pty Ltd Head Office 12 Carlotta Street ARTARMON NSW 2064	
ACCEPTANCE OF CLEANING PROPOSAL FO	R 39 STANLEY STREET, BANKSTOWN 2200
Dear lan,	
This is to confirm we are pleased to accept your quota annum plus GST. We would like your service to common an Addition, please supply further information on the formation of t	ence on/
□ Toilet Requisites □ Waste Removal □ Strip and seal vinyl □ Carpet Shampoo □ Security □ Pest Control □ Waste Management □ Laundry	☐ Sanitary Bins☐ Grounds Maintenance☐ Appliance Test and Tag☐ Glass Collection and Kitchen Hands
Yours Sincerely, Alcorp Strata Management	
Cheryl Glanville Strata Manager	
Authorised By:	
Name of Organisation:	
ACN/ABN of Organisation:	

For an immediate response please send to head office on fax: 02 8425 6960 or email support@quadservices.com.au

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Examples of Current Work & References

Morgan Industrial Carbon, Revesby, NSW Peter Kickert, Production Manager - 02 9772 5631



- Quad has been providing cleaning services to this site since 2004.
- Areas serviced include:
 - Foyer/reception areas and canteen
 - Administration offices and boardroom
 - Manufacturing and dispatch factory areas; and
 - First Aid office, amenities and car park.
- As part of our service we machine scrub the manufacturing and dispatch floor weekly.
- Quad also provides:
 - Toiletry and sanitary services
 - External and internal window and partition cleaning; and
 - Carpet and upholstery steam cleaning.

Jones Lang LaSalle, 19 Harris Street, Pyrmont, NSW Andrew Reed, Building Operations Manager - 0424 200 996





- Quad currently cleans a number of sites for Jones Lang Lasalle (JLL) throughout NSW and ACT.
- We commenced cleaning at this commercial office site in 2009.
- We service all internal common areas across the 6 floors, along with the external car parks and driveways
- Areas serviced in this multi-level establishment include:
 - o Gym
 - External glazing
 - **Loading Docks**
 - **Balconies**
 - Toilets / Showers
 - **Kitchens**
- We also provide the following as needed services:
 - Window cleaning
 - Carpet shampoo
 - Strip and seal floors

Henroth Properties, 180 Ocean Road, Edgecliff, NSW Peter Ryder, Building Supervisor - 0409 911 088



- Quad has been providing cleaning services to this site since
- The areas serviced include all common areas and tenancies over 9 levels, along with cleaning of the basement car parking areas.
- Additional services include:
 - external and internal window cleaning; and
 - o waste removal.
- Both morning and night cleaning services are provided five days per week.

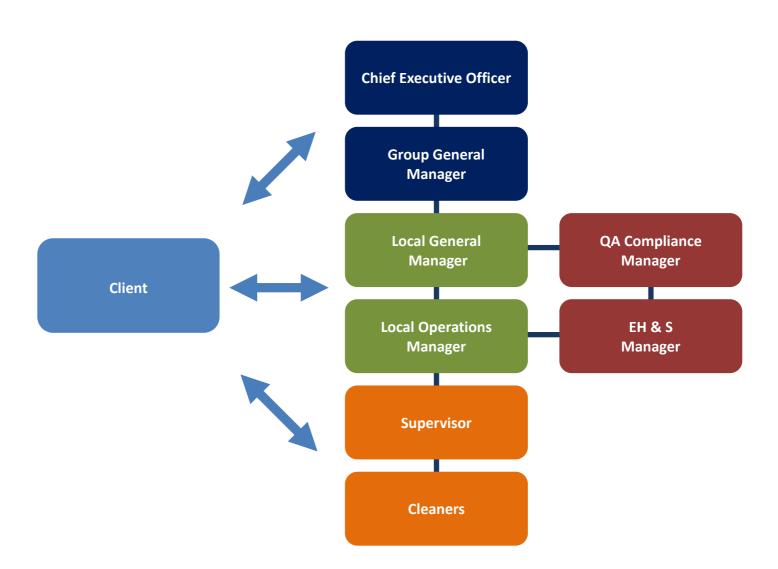
More References can be provided on request.

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ACCOUNT MANAGEMENT QUAD KEY PERSONNEL CONTACTS



Quad Operations Structure



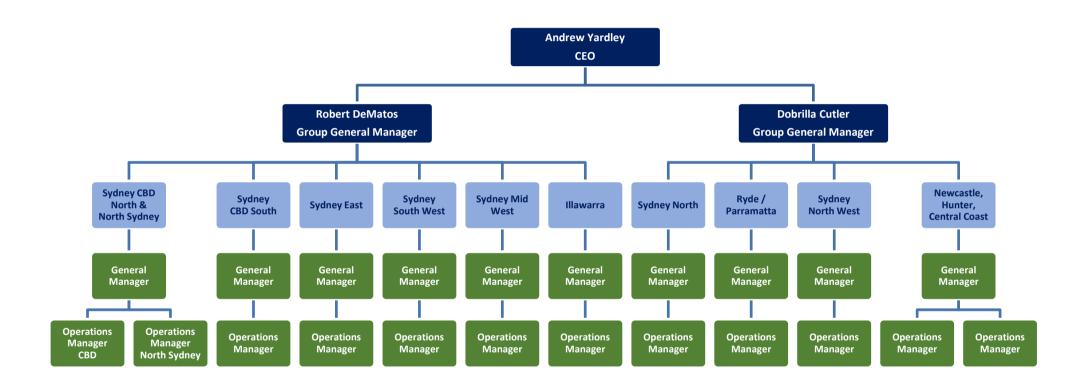
The following pages provide a brief introduction to the Local Operations team and Key Personnel for your contract.

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Quad Services Sydney Metropolitan Area Operations Management Structure

The management positions below are all Quad field Managers- This chart does not include site supervisors or site managers



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Operations Management Team

Steve Djuric
Operations Manager
0403 575 914
sdjuric@quadservices.com.au

Steve, your local Operations Manager, has more than 19 years' experience in the cleaning industry and:

- Has completed Certificate IV in Asset Maintenance (Cleaning Management).
- Has also completed a range of Quad management training, WHS & infection control, Environmental Management and Quality Management programs.
- Will conduct regular inspections of the premises, to ensure our service remains at a consistently high standard.

Customer satisfaction is a high priority to Steve, and he will regularly visit your premises to liaise with site representatives.

Quad is focused on providing competent staff and Steve will ensure staff inductions and training are carried out in accordance with site requirements.

Steve is supported by Quad's local General Manager, Jose Pimentel, and a team of specialist support personnel.

Jose Pimentel
General Manager
0411 476 647
Jpimentel@quadservices.com.au

Jose, your local General Manager, has more than 28 years' experience in the cleaning industry and:



- Is experienced in all forms of staff management from on-the-job training and coaching, performance appraisals, and meeting KPIs.
- Is also highly experienced in Contract management and site policy planning, development and implementation.
- Has completed Certificate IV in Asset Maintenance (Cleaning Management).
- Has also completed a range of Quad Management Training, including WHS & Infection Control, Environmental Management and Quality Management programs.

Robert De Matos Group General Manager 0411 866 053 rdematos@quadservices.com.au

- Robert has more than 35 years' experience in the cleaning industry.
- Robert joined Quad in 1983 and has progressed through various operational management roles and was appointed Group General Manager in 2009.
- Robert is an experienced account manager of contracts.
- His key focus is to ensure high standard presentation and service standards of his clients are consistently met.
- Robert holds a Certificate IV in Asset Maintenance (Cleaning Management).
- He has also completed a range of internal and external management training in WHS, environment and QA systems.



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WHS and Environment Team

Christine Conway
Compliance Manager
02 8425 6964
cconway@quadservices.com.au



- Christine is responsible for Quad's Quality, Health & Safety and Environment compliance activities and requirements, including scheduled client reporting.
- She manages the reporting process to ensure compliance with applicable legislation, regulatory standards and any contractual requirements.
- All scheduled contract/ client reporting is compiled and provided to clients by Christine and her team.
- She will work with your local operations team to ensure they are fully aware of, and comply with, all compliance and reporting requirements.

Rajan Khati SHEQ Manager 0433 039 062 rkhati@quadservices.com.au



- Rajan joined Quad in 2009.
- Rajan is a trained auditor in QMS/EMS/OHS.
- He ensures the Account Management team is trained in matters relating to safety, infection control, and accident/hazard prevention and that these are effectively communicated to all cleaners.
- Rajan will oversee safety audits at your site are completed and that quality outcomes are being achieved on site.
- Rajan holds a Master of Engineering (Resource/Environment) from University of Auckland, a Bachelor of Engineering (Civil) from University of Roorkee (India) and a Certificate IV in Competitive Manufacturing

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Office Support Teams

Customer Care
Team Leader: Dione Vosper
Customer Care Manager
02 8425 6902
dvosper@quadservices.com.au



- Dione oversees our customer care process.
- Dione's team makes a short call to your designated contacts each month to assess the satisfaction of our service.
- This process is independent of our Operations Management team visits and site inspections.
- Dione ensures senior management are kept informed of any outstanding client concerns / requests until full rectification and client satisfaction has been confirmed.

Finance, Administration Team Leader: Hameetha Anvar Accountant

02 8425 6933 hameetha@quadservices.com.au



- Hameetha joined Quad in 2001 and leads the team which looks after all financial and administrative aspects of contracts.
- Hameetha's team ensures that all administrative requirements are fulfilled.
- Hameetha will ensure that all invoicing arrangements are set up correctly and in accordance with agreement conditions.
- Hameetha's team is responsible for ensuring all payments to staff, cleaners, subcontractors, and suppliers are correct and on time.
- Hameetha's team is responsible for attending to any contract variations and liaising with the relevant Quad personnel to ensure a smooth running of the account.
- Hameetha's team provides the operations teams with relevant site costing / budgeting information and reports relating to their clients.
- Hameetha has a Science degree with majors in Maths and Statistics.

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QUAD SERVICE METHODOLOGY



Quality Assurance

Quad is committed to maintaining the highest level of quality awareness throughout the organisation. We are certified to AS/NZS ISO 9001-2008: Quality Management Requirements.



A consistent quality of service is maintained through the disciplined implementation of the Quad Operations Model.

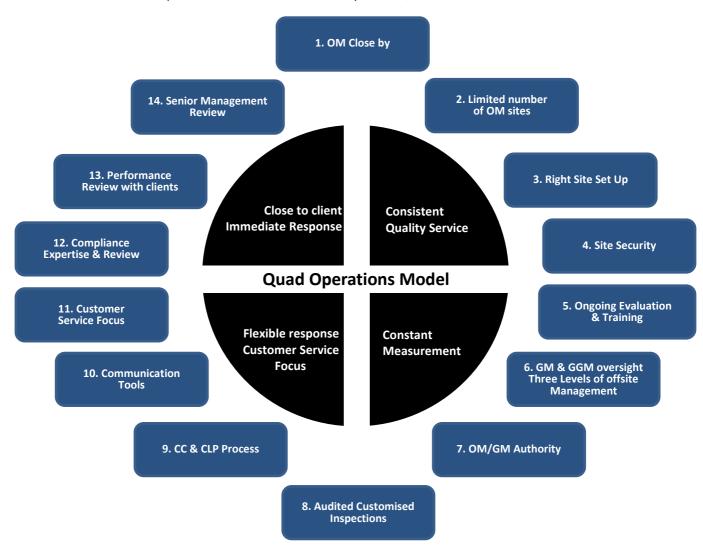
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Quad Operations Model

The Quad Operations Model ensures the key elements are in place to achieve a consistent standard of service and client satisfaction. This is achieved through;

- A disciplined adherence to this model
- Ongoing measurement of performance.
- Immediate response to and rectification of any defects, to client satisfaction.



1. An Operations Manager close by.

The Operations Manager operates in a small geographical area which promotes quick and effective service. This enables the Operations Manager to:

- Spend more time at your site
- Support the onsite cleaning team, particularly when there are new or relief cleaners
- Provide immediate response to any client concerns or requests when required

2. Limit the number of sites that the Operations Manager will serve.

When the number of sites is exceeded within a region we create an adjacent operations area. Each operations manager has the time to effectively service each client site. Growth reinforces customer service; it does not detract from it.

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3. Right contract set up.

The focus is on set up for long term client satisfaction, not short term profit.

- Select right cleaning personnel
- An effective ongoing supervision structure
- Effective scheduling of onsite labour hours with duty schedules to achieve agreed standards
- Ensuring the right equipment and materials

If these elements are not set up correctly, the result is client dissatisfaction and Operations Manager's time spent resolving recurring issues.

4. Site Security

Security of client property is a prime objective.

- We meet with client representative to fully understand site security requirements including key security and doors which must be locked on departure
- All staff, supervisors and Managers are full trained on site security requirements and this is a key element of staff induction and training

5. Ongoing staff evaluation and training

At Quad our focus is regular assessment of cleaner competence to meet client site requirements. This involves:

- The provision of site specific induction for staff
- Training staff in all required technical aspects to perform their role
- Training staff in customer service and the appropriate response to client requests
- Ongoing refresher training and toolbox talks as a standard element of our procedures to ensure staff skills, and their understanding of site requirements, are current

6. General Manager and Group General Manager oversight.

- The regular contact by the General Manager also provides a second tier of senior offsite liaison for review of standards, and client contact
- Group General Managers and General Managers have a wide range and depth of cleaning experience to provide support for the Operations Manager
- These additional tiers of external management support ensures that ongoing external liaison and review is not disrupted by illness or absence, and that the site quality and service is reviewed regularly by more than one operations person
- Group General Manager for ongoing review of service quality and for additional offsite support.

7. Operations Manager and General Manager authority

The General Manager / Operations Manager team have the authority to make any necessary decisions to ensure customer satisfaction and rectify any omissions in service

8. Audited customised inspection reports to ensure consistent ongoing standards

- Inspection reports are customised to your specific site
- They are completed to an agreed inspection frequency which is monitored by our Compliance department
- Ongoing audit by the General Manager for accuracy of reporting

9. Customer Care (CC) contact and 'Close the Loop Process' (CLP)

- Each month our Customer Care team make a short call to your nominated site representatives to gauge their satisfaction with our service
- We initiate an immediate response to any client concerns. This involves the implementation
 of our 'Close the Loop Process'. The steps in this process result in confirmation of client
 satisfaction on any issues raised

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- The General Manager reviews any instances of client dissatisfaction and any issues that are not confirmed to be resolved with the client within 7 days
- This process keeps any client concerns / requests 'in front' of Quad senior management until full rectification to client satisfaction

10. Communication

- Communication tools include:
 - Onsite Communication Book
 - o Operations team smart phone, tablet and laptop communication
 - Online CRM where clients can log and receive information
- Reporting:
 - Customised site reporting
 - o Customised inspection reports kept in the CRM System for client access
 - o Annual Action Plan for periodical work
 - Management Review Meeting reports for an overview of our performance against agreed standards

11. Customer Service Focus

Our prime focus is that our clients are satisfied with our service. All staff, cleaners, supervisors and managers are trained to focus our activities and adjust our service to meet client needs.

12. Ongoing Compliance department review of Safety, Health, Environment and Quality

- Quad has 3rd party accreditation of our management systems for Quality Assurance, Work Health & Safety and the Environment
- At Quad our aim is to provide a quality service within a framework of health and safety and environmental responsibility
- Our Compliance Department is constantly reviewing standards, and ensuring the operations management teams are compliant with current legislative requirements
- Each site has a Site Risk Control Plan that identifies all hazards associated with onsite activities. Safe Work Method Statements are provided for all these activities

13. Effective Performance Review

- The Management Review Meeting is in addition to regular site inspections and meetings. It is a pre-planned regular meeting with the client representatives with a structured agenda to assess, and report on, our performance
- The agenda is customised to suit your requirements. This facilitates:
 - o Full review of our performance on a range of agreed criteria
 - o Discussion of future changes required to our service
 - o Adjustment of our service to changing client and/or site requirements

14. Senior Management Review.

- The CEO and Group General Manager receive daily reporting on any instance where client satisfaction is not being achieved. This is via the operations daily online reporting and the Customer Care process
- Each month the senior management team meet to evaluate:
 - WHS trends and data analysis
 - Client satisfaction data analysis
 - Instances of continuous improvement on client sites and how this can be applied to other sites
 - o Team training, development and opportunities for promotion

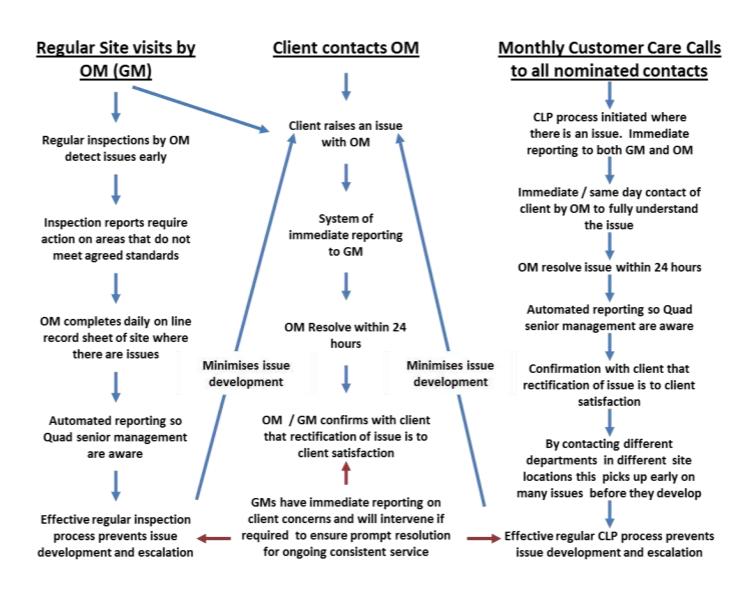
Our commitment to constantly measuring our performance ensures compliance with these key criteria.

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Issue Prevention and Resolution

The foundation of Quad 'issue-resolution' is threefold. First, having three levels of management, Operation Manager (OM), General Manager (GM) and Group General Manager of which a minimum of two are located close by to each site in small geographical areas enables us to respond quickly and effectively. The General Manager provides a second set of eyes for site inspections and also quickly intervenes if the Operations Manager does not achieve immediate issue resolution. Second, an operations culture of immediate issue resolution to meet varying client needs. Third, effective systems of regular Customer Care calls and inspection reporting that uncovers early signs of service lapses and initiates rectification before client concern develops.



There are three ways our operations management become aware of site issues. (1) Our regular OM/GM site visits and inspections, (2) direct contact from your representative, and (3) our monthly customer care calls. These three elements identify issues early and lead to early resolution. Our system ensures senior management are aware of client concerns, and issues are quickly escalated to the GM and senior management if we are not meeting client requirements.

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Communication Tools

Quad provides a range of communication tools to enable our clients to contact our staff and send or receive information.



Communication book

- A communication book is provided for each contact point.
- It enables customers and our staff to communicate, even if they don't see each other
- This enables speedy communication when the client does not think the Operations Manager needs to be involved.
- If there is a complaint about our services, the protocol for our staff is to attend to the issue immediately and inform the Operations Manager so that actions can be reviewed and client satisfaction confirmed.

Local Operations Team

- Operations Manager and the General Manager have smart phones and tablets for immediate email and phone communication.
- Tablets facilitate immediate online input into our database, including site inspections, training and Toolbox talks, Corrective Action Reports and Accident / Incident Reporting.
- This system enables data collection from all sites, on a range of activities which facilitates effective management review, prompt response to issues and reporting tailored to client requirements.

Customer Care Team

• Email and phone requests can be made directly to our Customer Care team. This initiates our Close the Loop Process to ensure monitoring until client satisfaction is confirmed.

Quad CRM

 Clients can log information and access reports and information directly through the Quad CRM. No paper reports are required and the client can access this at any time.

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Customer Care and Close the Loop Process (CLP)

Each month our customer care team makes a short call to the client nominated site representative. If there are any issues or requests they are immediately relayed to the operations team, and the customer care team makes a follow up call to ensure rectification to client satisfaction.

'Independent' Quality Assurance System Customer Care (CC) Monthly call CC confirm Client has client request satisfaction complaint Close the loop on any client concerns and requests. OM site **OM** contact review with client same client day **OM Action**

Always 'in front of' Senior Management.

The CLP system provides the following benefits:

- It provides **early signals** of any lapses in service standards.
- The system ensures **immediate attention** to any issues. Early attention prevents minor issues developing into serious problems.
- It is a conduit for clients to **bypass normal operations** channels and any pattern of defects in a site or area is picked up and communicated to the General Manager and the CEO.
- Clients who are busy may not have the time to speak to the OM about an issue/request. At the monthly customer care call they often pass the message on to the customer care staff and the close the loop process ensures immediate rectification.
- Tenants and associate contacts can communicate with us directly so rectification can occur without taking up the time of the client representative. If required we can provide the client a record of these issues /rectifications each month.
- The complete process is **monitored by the Customer Care Manager** to ensure continued compliance.
- Our internal daily CLP reporting system keeps the issues/requests 'in front' of Quad senior management until full rectification to client satisfaction.

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Onsite Operations and WHS Documentation

A copy of the documentation for the ongoing cleaning of your premises is located in the on-site Red Folder.

This ensures that full information is always available to new cleaners and client representatives.



This folder includes:

- Emergency numbers and contact list.
- Staff Induction Information Booklet
- Quad policies
- Colour coding
- Safety registers
- Site Risk Control Plan (SRCP) & Site Environmental Management Plan (SEMP)
- Safe Work Method Statements (SWMS's)
- Chemical Risk Assessments & Plant and Equipment Risk Assessments
- Incident/Accident Report Forms
- Chemical Safety Data Sheets (SDS's)
- Site specifications, Annual Action Plan, Site Specific Requirements
- Equipment manuals
- Training information
- Safety Posters

During the start up, the contents of our Red Folder are discussed with your representatives to ensure customisation to site requirements

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Equipment and Materials

Equipment

- Equipment used on-site will be of the appropriate type and quality to ensure the cleaning requirements outlined in the cleaning specifications are met.
- All electrical equipment is tagged and tested to ensure compliance with Australian Standard AS/NZS 3760.
- Details of the equipment to be used at your site can be provided.
- We select equipment that is the most effective for each site. For instance where applicable:
 - Use of backpacks that are lightweight, ergonomic, have effective filtration systems for clean air, with noise levels below 70db.
 - Use of floor scrubber units that minimise power and water usage.
 - o Floor polishers with suction to minimise dust.
 - Carpet spotting machines.
 - o Janitor carts with bags.
 - Electric pressure cleaners.













Chemicals

- Where possible we use chemicals that are environmentally friendly and approved by Good Environmental Choice Australia.(GECA)
- There is ongoing training to ensure safe chemical usage and correct dilution for effective cleaning while at the same time minimising chemical application to surfaces.



• Safety Data Sheets (SDS) are kept onsite for reference for all site chemicals.

Micro Fibre technology for mops and cloths

- That minimises the usage of water.
- Is more effective for cleaning.
- They are colour coded which assists in ensuring the correct cloths are used in different areas.





The Operations Manager and General Manager conduct regular audits of the cleaner rooms and of the cleaning operations to ensure compliance to WorkCover regulations and our equipment and materials usage polices.

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Training and Development

Quad places a strong emphasis on training and development. This includes:

- Structured training related to role requirements.
- Close support and monitoring until consistent competency is demonstrated.
- Prompt feedback when KPI are not being achieved.
- Ongoing refresher updates and improvement programs.

<u>Cleaner training</u> is usually on site and in the form of talk box talks. This training emphasises the practical aspects of cleaning and includes:

- Basic skills.
- Advanced skills.
- Speciality cleaning, particularly related to site requirements.
- Security and site specific security protocols.
- WHS, environmental and site specific requirements.
- Sharps and first aid (basic) training where necessary.
- Where relevant certificate II IV in Asset Maintenance (Cleaning Operations/Management).
- Where cleaning staff interact with client staff and the public then training includes customer service and dealing with situations that arise.
- Where children are on site the protocols for working in environments with children.
- The immediate removal of spills to prevent slips and falls.
- The use of signage to prevent patrons, staff etc from accidents while cleaning is in progress.
- Immediate reporting of any maintenance, security, cleaning or other issues to nominated client representatives
- Stocking of toilet supplies and toilet patrols to ensure consumables do not run out.
- Infection control and the use of colour coded materials to prevent cross contamination.

Managers and Site Supervisors have regular meetings for development which includes:

- Cleaner training and development.
- Cleaner selection and retention.
- Consistent Service the Quad Operations Model.
- Site auditing and completing inspection reports.
- Industrial relations.
- WHS requirements, site and system audits and hazard identification.
- Customer service.
- Performance management including meeting SLAs and KPIs
- Site scheduling
- Environmental responsibility Green cleaning.
- Continuous improvement.
- Effective use of Quads IT systems.

We have a large head office training facility. This enables groups to interact and have instruction in improvements or just refresher courses in their spheres.

We use external training partners in the training to certificate level. They develop and run any specialised training we require.

In addition to skill development relevant to role KPI, ongoing training provides employees with a sense of belonging to the Quad team and of contribution to the Quad team.



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Roles and Responsibilities

Site Staff

- Perform site tasks in accordance with specifications.
- Respond to ad-hoc service requests & emergencies.
- Daily review of communication book & immediate response /rectification.
- Strictly adhere to the security & safety measures.
- Report maintenance defects, security issues.
- Record figures for consumables & Waste & Recycling Management where applicable.
- Adhere to WHS procedures & immediately report any new hazards.
- Strictly adhere to environmental policies & minimise environmental impact

Supervisors

- Oversees site operations & ensure compliance with all contract specifications.
- Daily contact with & review of staff & activities, in particular detailed daily review of any new & relief staff.
- Daily supervision of high priority areas & random audits of quality standards.
- Daily review of communication book & ensures immediate response / rectification by site staff.
- Complete site inspection to designated frequency.
- Site induction & ongoing communication, consultation, appraisal & training of site staff. This includes competence in all site activities, WHS & environment requirements.
- Workplace Hazard identification & immediate contact with our WHS team to minimise risks in the workplace.
- Ensures the security measures on site are strictly adhered to & that all doors are locked to client requirements.
- Record figures for consumables & Waste & Recycling Management where applicable.
- Ensure compliance with WHS & environmental procedures.

Operations Manager & Site Manager

- Manages & controls the quality of service delivery & ensures compliance with all contract requirements.
- Ongoing contact with site managers, site supervisors & staff to ensure requisite equipment & materials are available.
- Regular contact with client representatives & immediate resolution of client requests or concerns.
- Site Managers maintain daily onsite contact with the client representative to address all requests & non-conformances immediately.
- Ongoing review & scheduling of site staff duties & responsibilities.
- Regular site inspections & review of site inspection reports.
- Review of service quality when any new & relief staff are introduced.
- Monthly review of site WHS compliance & hazard identification.
- Monthly review of environmental compliance.
- Ensures the security measures on site are strictly adhered to.
- Attends periodical management review meetings with client representatives.
- Monitors the work performance of all specialist subcontractors on site, to ensure they are adhering to Safe Work Method Statements & delivering a high level of service.
- Implement, monitor & review the site environmental management plan.
- Liaise with client regarding site WHS compliance & any WHS issues.

General Manager-Operations

- A second tier of regular senior offsite liaison for review of standards, & client contact (e.g. a more senior response to a request or concern).
- Monitors site performance & reviews site in the context of other sites for the potential of continuous improvement in different elements of our service delivery.
- Random site inspections.
- Works with all Operations Managers & site supervisors to ensure a full understanding of site requirements & the provision of adequate resources to meet agreed service levels.
- Ongoing local support for the Operations Manager & Site Managers.
- Immediate backup to ensure that service is not disrupted by illness or absence.
- Ensures compliance with all contract & legal requirements.
- Attends periodic Contract & Review Meetings with the Client's representatives.
- Participates in negotiations & processes contract amendments & work authorisations.
- Six monthly full review of site WHS & Environment compliance & ongoing oversight that all staff & specialist contractors meet WHS & environment requirements.

Group General Manager

- Oversees standards & client satisfaction & ensures local teams meet client requirements.
- Attends periodic Contract & Review Meetings with the Client's representatives.
- Regular meetings with the Local Operations Teams regarding ways to improve our service.

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- Monthly meeting with the senior Management team to discuss site implementation of improvements & how this can be applied to other client sites.
- Liaison with WHS & Environmental specialists to monitor & review compliance in these areas.

Compliance Manager

- Oversee program to ensure communication & consultation with all workers regarding IMS systems & procedures, obligations & rights.
- Maintains Quad's Quality Management strategy through the AS/NZS ISO 9001 certified Quality Management System (QMS)
- Supports Business Improvement (Continuous Improvement) & acts as a catalyst for change & improvement in performance/quality across Quad's business
- Compile monthly reports on Quality Assurance & Quality Control system performance.
- Monitors the legal & operational aspects of safety, & designs appropriate systems to effectively respond to changes.
- Works with Operations & clients to develop & document procedures, standards, & systems to promote quality outcomes.
- Development of IMS training programs, & review of training program progress.

Safety, Health, Environment & Quality (SHEQ) Manager

- Ongoing development, implementation & continuous improvement of Quad's AS4801 & ISO14001 WHS & Environmental Management Systems.
- Coordinates & liaises with Quad's Safety Committee & the Client EHS Representatives.
- Conducts EHS risk assessments & updates Site Risk Control Plans in conjunction with Quad Operational Staff & from feedback from corrective action reports.
- · Induction, training, & guidance of Quad staff in the implementation of EHS management systems.
- Assists the compliance manager in planning, organizing & implementation of EHS initiatives.
- Assists in the development & implementation of internal & external programmed & random audits.
- Develops & implements environmental strategies & action plans that ensure sustainable service provision & operation.
- Coordinates all aspects of pollution control, waste management, recycling, environmental health, conservation & renewable energy.
- Coordinate accident/incident investigations with local operations management.

Customer Care Manager

- · Ensures all nominated site representatives are contacted each month by the customer care team.
- Reviews all responses & ensures that the 'Close the Loop' system is initiated where there are any client concerns or requests.
- Follows up with the local operations team if any client concerns / requests are not immediately rectified.
- Ensures senior management is kept informed when customer care follow up does not confirm client satisfaction.
- Ongoing monitoring of the close the loop system.

Director Human Resources

- Ensures compliance with the relevant Awards & Agreements.
- Institutes policies to ensure compliance with legislative requirements.
- Monitors the application of Quad HR & IR policies.
- Attends to employee & industrial relations matters.
- · Maintains cordial relations with the relevant Unions.
- Sits on industry association/body committees to ensure up to date knowledge of all IR matters in industry.
- Resolve employee & industrial relations disputes to avoid client involvement.
- · Coordinates return to work activities.
- Monitors new team member selection process to ensure appropriate role competency & that team member attitude aligns with Quad culture.
- Reviews job structure, role resourcing & staff wellbeing.
- Ensures that staff actions accord with Quad Policies.
- Report to CEO on resource requirements for effective achievement of Quality & EHS objectives.

Chief Executive Officer

- Responsible for ensuring that all elements of the Quality System are fully resourced, & function optimally in achieving the highest possible standards for compliance with the policies & procedures.
- Responsible for ensuring that all management and workers are sufficiently informed, trained and aware of their obligations.
- Delegates duties & responsibilities to appropriate specialists within the Quality team.
- Participates in major systems review meetings & monthly EHS and Quality Management meetings.

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Staff Uniforms & Identification

The Quad dress code is communicated to all staff at induction and there is ongoing review to ensure adherence to this dress code.

Quad has a range of apparel for different conditions. Below are some examples of uniforms and staff identification. In the start-up planning we present uniforms to the client representative for approval. These uniforms can be adjusted to meet site requirements.











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START UP PLANNING



Site Start-Up Schedule

Site:					
Address:					
Quad	General	Manager:	Mobile:	Email:	
		Email:			
Quad Operations Manager:			Mobile:	Email:	
Quad Office email					

Ouad Office amail						
Quad Office email						
PRE COMMENCEMENT						
Date	Function	Responsibility				
Receipt of client acceptance	Immediately advise Quad departments to initiate pre-commencement start-up, especially cleaner and / or supervisor selection and equipment decisions	Contracts Officer				
4 weeks prior	 Meeting between Quad and client representatives: Introduction of Quad Operations Team to client. Tailor Site Start-Up Schedule to client requirements Confirm Quad start-up team. Order materials and equipment to be used on site. Advise suppliers and specialist contractors of upcoming services 	 Quad Business Development Person Operations Manager General Manager 				
3 weeks prior	 Site Risk Assessment completed for WHS compliance. Site environmental assessment Obtain site specific security clearances for Quad management staff. 	SHEQ ManagerOperations ManagerGeneral Manager				
2 weeks prior	 Quad administrative functions and resource allocations: Development of site customised reporting: Customise inspection report. Onsite operations manual (Red Folder) Develop yearly program of periodical work to be done Develop WHS Site Risk Control Plan (SRCP) Safe Work Method Statements (SWMS) Site Environmental Plan Confirm delivery of equipment and materials. Ensure SDS for chemicals provided by supplier Obtain security/ police clearances for cleaners 	 Compliance Manager SHEQ Manager Operations Manager General Manager 				
1 week prior	 Meeting between Quad and client representatives: Introduction of Supervisor/ key cleaner where required. Review start-up progress and presentation of onsite operations manual (Red Folder). Confirmation of invoicing requirements Arrange area for equipment and materials storage when delivered day prior to commencement. Discuss and inspect any specific site requirements and/or areas that require special attention (particularly during changeover) Develop list of contacts for the monthly call from Customer Care Department Provide cleaners (including any supplier and specialist contractors) with relevant training and WHS induction including a thorough understanding of any site specific safety requirements. 	Compliance ManagerAccountantOperations ManagerGeneral Manager				
1 day prior	Meet with client representative for any final clarifications or review of service prior to commencement	Operations ManagerGeneral Manager				

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	COMMENCEMENT	
Date	Function	Responsibility
Day one	 Deliver all materials, plant and equipment to your site(day prior if early morning start) Set up cleaners' room. Supervision of cleaning during entire shift/s 	Operations ManagerGeneral Manager
Day two - five	 Inspection of site in morning of days two and three. Supervision of cleaning during entire shift/s Full inspection of site at end of first week Review and adjust cleaning tasks as necessary Review SRCP and SWMS in relation to cleaner activities. 	Operations ManagerGeneral ManagerSHEQ Manager
Week two	 Daily visit of site by either or both General Manager and Operations Manager Inspection of various areas Onsite monitoring (ongoing as required) Present inspection report document for approval. Full inspection of site at end of second week Calls made to nominated site contacts by the Customer Care Department. Review operation of Site Environmental Plan 	 Operations Manager General Manager SHEQ Manager Customer Care team
Week three	 Daily visit of site by either or both General Manager and Operations Manager Adjustments and completion of the yearly program of periodical work Review Red Folder Onsite monitoring (ongoing as required) 	Operations ManagerGeneral ManagerCompliance officer
Week four	 Review meeting with client representative. Full inspection of site. Presentation of periodic work program Copies of inspection reports presented Review of comments from nominated site contacts to the Customer Care department Review of site specific requirements and areas that required special attention to ensure they are being addressed. Organise program for on-going site inspections and review 	Operations ManagerGeneral Manager

This is a start-up schedule template. A customised start-up schedule will be created on receipt of your acceptance and presented to your representative for approval.

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Contract Reporting Summary

Inspection reports

- We create a site customised inspection report in the second week of the start-up plan and this will be presented to your representative for review. This report will be amended in response to any feedback to produce an effective quality, safety and environmental inspection report. The inspection system is designed to ensure that:
 - All areas are inspected to the agreed frequency usually at least monthly.
 - Service quality, safety and environmental standards meet agreed service levels with a record of action taken where these are not met.
 - Copies are kept on the CRM System for customer access.
- This inspection report will be adjusted in response to changing conditions. Whenever there is a change proposed, the Operations Manager will first seek the approval of your nominated representative.
- Reports are regularly audited by the General Manager. Site Supervisors and Operations
 Managers are fully aware that these inspection reports will be audited and that :
 - Inspections are completed to an agreed frequency.
 - Defects are rectified with date of rectification recorded on the inspection report.
 - Reports are always to be a true and accurate reflection of standards.

Annual Action Plan

- Attached is a sample site Annual Action Plan of all periodical work to be done.
- This is presented to your representative for review and is updated when required and a copy is kept in the CRM System.
- The Annual Action Plan is:
 - A quality control mechanism to ensure all non-routine activities that have a frequency of less than once per month are reviewed and signed off when completed.
 - Information the client representative can access at any time to review the current situation with periodicals.

Management Review meetings

- The Management Review meeting is in addition to normal inspections and meetings.
- It is a pre-planned periodical meeting with the client representative with a structured agenda for full performance review of our service.
- The agenda will be customised for your site requirements.

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Site Customised Inspection Report

Prepared for:	ACME Pty Ltd		Rating Guide:		
Located at:	123 Acme Street, Suburb		Good = 4 Satisfactory = 3		
Date of Inspection:		Inspection cycle: Fortnightly	Fair = Poor =	2	
Area	Rating	Action Required		Date Actioned	
GROUND FLOOR:					
External:					
External courtyard					
Car park					
Internal:					
Internal foyer					
Reception					
Waiting areas					
Customer services area					
Disabled toilet		This is an example i	nspectio	n report v	with an
Male toilet		abbreviated area se	•		
Female toilet					
Lift lobby		inspection report f	or your o	contract v	vill be
Lift		created in the start-u	ip phase	and prese	ented to
Fire stairs				•	
Communication centre		your represen	tative ioi	approva	l.
Open plan offices					
Enclosed offices			(Q)		
Meeting room					
Utility room			3		
Kitchen					
1st Floor :					
Carpet	\ \\ \\ \	70,			
Tiles	7				
Lift lobby					
Fire stairs					
Reception					
Male toilet					
Female toilet					
Open plan offices					
Enclosed offices					
Meeting room 1 & 2					
Boardroom					
Kitchen					
Lunch room					
Utility room					

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[~]Truncated ~



WHS comments				
Posters for Safety and Environment in Place and clearly visible.				If N CAR must be raised
Electrical equipment Register				
		Chemical Register	Y / N	
Red Folder reviewed and WHS sys	tem	All SDS for site chemicals	Y / N	If N. CADthe
current and up to date. The follow		Incident Reports	Y / N	If N CAR must be raised
must be completed with current		Induction Leaflet –site customised	Y / N	Taiseu
information.		Toolbox Talks	Y / N	
			Y / N	
		SWMS & Signed Register	Y / N	1
Check the following against storage	ge area and i	tems stored on site:		
 Cleaner room neat and tidy was Ventilation is appropriate as it 		red and labelled in designated areas.	Y / N	
 Equipment is stored as secure and segregated. 	ely as practic	able. Inoperative equipment is labelled	Y / N	
 Materials are stored safely. C 	hemicals are	bottled and labelled	Y / N	If N CAR must be
Drip Trays / bunding for chen			Y / N	raised
PPE for site activities & Safet		ce	Y / N	1
Colour coding system in place			Y / N	1
	Have all CARs been submitted to SHEQ			
report with compliance.				
Are there any new hazards that re Comments	Y / N			
	rvations rec	arding impact of the cleaning activities		
Environment. Comments & Obse		arding impact of the cleaning activities.	1	
	Site Envi	ronmental Management Plan	Y / N	If N CAR must be
Site activities meet requirements	Site Envi	ronmental Management Plan lanagement Plan adhered to	Y / N Y / N	If N CAR must be
	Site Envi Waste M Microfib	ronmental Management Plan lanagement Plan adhered to re usage	Y / N	If N CAR must be raised and submitted to
Site activities meet requirements	Site Envir Waste M Microfib Chemica	ronmental Management Plan lanagement Plan adhered to re usage I usage	Y / N Y / N Y / N	raised and
Site activities meet requirements of the site environment plan.	Site Envir Waste M Microfibi Chemica Lighting	ronmental Management Plan lanagement Plan adhered to re usage	Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan.	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments Items to raise with the client Client comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage I usage - energy usage nt usage / noise	Y / N Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments Items to raise with the client Client comments Client's Signature	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage l usage – energy usage	Y / N Y / N Y / N Y / N Y / N Y / N	raised and submitted to
Site activities meet requirements of the site environment plan. Comments Overall standard & general comments Items to raise with the client Client comments	Site Envir Waste M Microfibi Chemica Lighting - Equipme	ronmental Management Plan lanagement Plan adhered to re usage I usage - energy usage nt usage / noise	Y / N Y / N Y / N Y / N Y / N Y / N	raised and submitted to

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Annual Action Plan

	Annual Action Plan		
Month	Periodical work	Date completed	Signed off by
January	 Clean internal glass panels, partition doors & mirror Strip & Seal vinyl floors 		
February			
March	Full wash of internal & external perimeter windows		
April	 Clean internal glass panels, partition doors & mirror 		
May			
June			
July	 Clean internal glass panels, partition doors wirror Strip & Seal vinyl floors 		
August	Carpet shampoo common areas		
September	Full wash of internal & external perimeter windows		
October	Clean internal glass panels, partition doors & mirror		
November			
December			

This is a sample Annual Action Plan. A customised Annual Action Plan for your contact will be created in the start-up phase and presented to your representative for approval.

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Management Review Meetings

CLIENT:	SITE ADDRESS:			DATE:	
CLIENT REPRESENTATIVE(S):		QUAD REPRESENTATIVE(S):			
AGENDA ITEMS		COMMENTS	ACTIO	ON BY	DUE DATE
Presentation and review of Inspection					
reports.					
Discussion items					
Cleaner PresentationCleaner communication					
Cleaner communicationCleaner performance					
Site supervision					
Manager attendance					
Discuss any areas/items of concern					
relating to service and proposed solutions to ensure rectification.					
Review of specifications and any		This is a template of a	Mana	ageme	ent Review
suggested changes to better reflect the		meeting agenda. This	will b	e cust	tomised in
site requirements and/or site changes.					
Review of the Annual Action Plan for		the start-up phase an	•		
periodical work. Confirm the months th	e	representative	tor a	ipprov	al.
service will be performed.					
Review of WHS issues and confirmation	1				
of Quad's on-site compliance.					
Review of Environment issues and					
confirmation of Quad's on-site					
compliance.					
Review any security issues/ concerns					
raised by client or advised by cleaners.					
Provide details of any maintenance					
/building defects advised by cleaners.					
Review of any suggestions for					
continuous improvement					
Other Comments					

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QUAD SECURITY AND MAINTENANCE SERVICE



Security Services

Our experience in delivering security services to a range of organisations enables us to develop effective solutions to meet the individual requirements of each client.

Our security personnel provide a visible security presence, demonstrating a broad range of skills from general guarding to highly specialised security roles. Officers are fully trained, in line with client requirements and are branded with the Quad Services security logo and identification.

Regular site visits are conducted by the Managers to assess services, ensuring site policies are being carried out to provide regular reporting.

Quad can provide a range of security services and engage only qualified, licensed and professional Security Operatives.

SECURITY MANPOWER SERVICES

Security operatives for static guarding duties including RSA, RSG and Crowd Control.



CONCIERGE SERVICES

Professional Security customer service focused Operatives ensuring that egress and entry to corporate or licensed premises meets client requirements.



LOSS PREVENTION OFFICERS

Overt or covert operatives engaged in the retail sector, ensuring that all aspects of the law are followed when dealing with reduction of loss, as well as lawful detention of found offenders.



CROWD CONTROL & EVENT PLANNING

Our security officers are trained and qualified to deal with the safety aspects of crowd control. We can assist with the strategic planning of events, and areas where the presence of security operatives are required to ensure the safe and effective methods to be used for controlling both small and large numbers of people.



SECURITY PATROL SERVICES

Our Patrol Operatives ensure client's premises are appropriately secured, through checking physical barrier and internal checks.



BACK TO BASE MONITORING

Through associated contractors, this service is available to clients who have engaged the services of Quad Manpower Security at the site or complex, and when the area is sealed and closed, alarms activated then the monitoring of the Physical Barrier and Internal P.I.R. (Passive Infrared Detectors) is engaged.



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Maintenance Services

We can provide licensed contractors and labour for all your building and maintenance needs. Our aim is to provide you with one point of contact for all your maintenance needs.

We also provide an out of business hours service. If the project requires work to be done within an office and disruption to your staff is an issue we can undertake the work out of hours.

REFURBISHMENTS AND PROJECT MANAGEMENT

Our trade's people are qualified electricians, plumbers and carpenters and are capable of handling all types of refurbishments.



CARPENTRY / CABINET WORKS

Our carpenters take considerable pride in their workmanship so whether they are fixing a workstation, installing a partition a bench top, or removing a fixture to create more space you can be assured it will be done professionally and on time.



STRIP OUTS

Our tradesmen will enable a quick changeover for you in making good any minor damage, refurbishment, rubbish removal etc to ensure a smooth transition of your lease requirements.



ELECTRICAL WORKS

- Replacement / extra power outlets
- Exit Lighting/ compliance
- Electrical signage

- Data outlets
- Replacement and or extra lighting
- Lead Tagging.



PLANNED AND REACTIVE MAINTENANCE

Some examples where we assist clients are:

- Re-globing of lights, tubes upgrade
- Site inspections, roofing, exit signs.
- OHS compliance;

- Fire inspections
- Landscaping upgrade and clearing
- Leaking taps/plumbing



PAINTING

Our team of qualified painters can provide the designed finish on time. We can supply colour charts and assist in colour selection where required.



PLUMBING

Our plumbers can be on call 24 hrs to repair and maintain your water services.



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AFFILIATIONS & AWARDS



Affiliations



Building Service Contractors Association of Australia (BSCAA)

BSCAA is the recognised association for the cleaning services industry. Quad Services has been a member since 1989 and now sits on the executive committee



Green Building Council of Australia (GBCA)

Quad Services is a member of the Green Building Council of Australia.



Property Council of Australia

Quad Services is an Associate member.



Clubs NSW

Quad Services has maintained membership with Clubs NSW since 2000.



Aged Care / Medical

Quad Services is a member (Corporate supporter) of the Aged & Community Services Association of NSW & ACT



Australian Security Industry Association Limited

Quad Services is a Provisional Corporate Member of ASIAL.



Facility Management Association of Australia (FMAA)

Quad is a member of the Facility Management Association of Australia.

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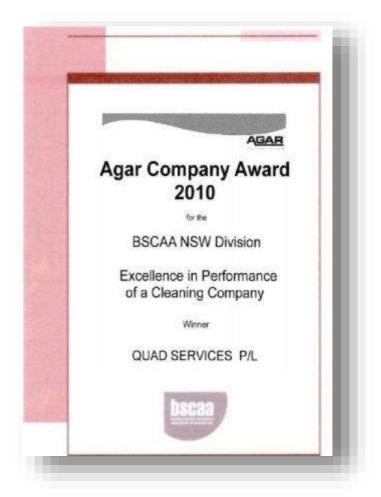
Awards

Building Services Contractors Association of Australia Industry Awards









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Australian Achiever Awards



Excellence in Customer Service

For Australia's Cleaning & Maintenance Services & Supplies

Highly Recommended

For excellence in customer relations

Awarded to

QUAD SERVICES PTY LTD

Carres O

Administrating Director

Onia Champia

Administrating Director

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5 February, 2015



Media Release

QUAD SERVICES PTY LTD SCORES 91.84% FOR CUSTOMER SATISFACTION

The judging process for the 2015 Australian Achiever Awards for Australia's Cleaning & Maintenance Services & Supplies category was completed on 5th February.

Quad Services Pty Ltd scored a highly recommended 91.84%.

Now into its eighteenth year, the Australian Achiever Awards are an independent, unbiased award system based on assessment ratings from a business's own customers - an indication of a well run business where satisfied customers are a sign that a business is healthy, worthy of praise and increased custom.

The award system focuses on seven criteria, each scored separately, namely:

Time Related Service, Addressing Client Needs, Care and Attention, Value, Attitude, Communication and Overall Perception. The criteria are rated individually in percentage terms and the final score is an amalgam of these. Anything above 80% overall is regarded as exceptional and reflects outstanding customer service. A complete list of all businesses who have achieved over the last five years can be viewed at www.achiever.com.au

Some of the comments Australian Achiever received from Quad Services Pty Ltd clients are:

This is the third cleaning service we have used and we are very happy and enjoy working with them. They are quick to let us know if any issues have cropped up and they deal with them wonderfully and very professionally. They use their initiative and there is a constant follow-up procedure. Their on-site workers are unassuming and perform very well.

This business has been wonderful in all dealings with us and we have been very happy with everything they do for us. They are particularly good at keeping us in touch with what's happening, so it isn't surprising that we have extended their contract due to the fact of how well they work with and for us.

We have been using Quad Services for about four years because they are a good, consistent cleaning contractor. We can depend on them on a number of fronts and are always pleased with their response to issues or concerns which may arise.

ENDS: For verification of this report, please call Geoff Harwood, Director, Australian Achiever, 1800 638 318.

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WHS INFORMATION AND ENVIRONMENTAL SUSTAINABILITY



WHS Accreditation



Certificate of Approval

This certificate confirms that the company below complies with the following standard:

Company Name Quad Services Pty Ltd

Company Other Name

Gient ID 100702

Certification Standard AS/NZS 4801-2001: Occupational Health and Safety Management Systems

Scope of Certification General cleaning and security services to all business sectors in Australia

and New Zealand. Security activities include guarding, concierge and

patrols

Type of Certification Management System

CERTIFICATE DATES:

Original / Initial	8/08/2008	Last Certificate update	20/02/2015
Certification / Re Certification	28/02/2014	Expiry	27/02/2017
Lant Contiferation Destation	20/02/2015		

APPROVED COMPANY/SITE ADDRESS (ES):

12 Carlotta Street Artarmon 1570 NSW Australia

This certification remains valid until the above mentioned expiry date and subject to the organisation scontinued compliance with the certification standard, and Global-Mark's Terms and Conditions.

This Certificate of Approval remains the property of Global Mark Pty Ltd, Company Number: ACN.108-087-654

The use of the Accreditation Mark indicates accreditation by the Joint Accreditation System of Australia and New Zealand in respect to those activities covered by JAS ANZ accreditation. Refer to www.jas.anz.org/register for verification.





Certification Manager

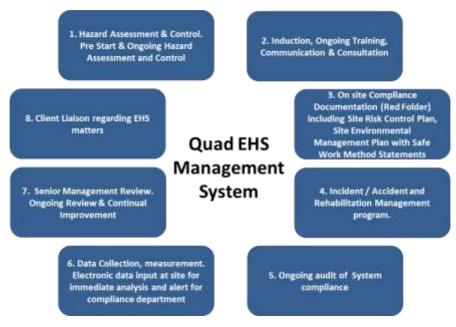
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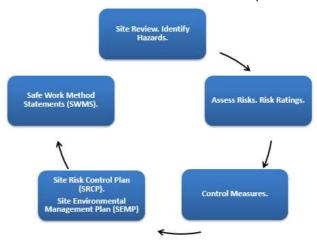


Quad is committed to maintaining the highest level of health and safety throughout the organisation. We are certified to AS/NZS 4801-2001: Occupational Health and Safety Management Systems. We believe that all injuries and industry related illnesses are preventable and we constantly strive to minimise such occurrences. To achieve this outcome we use the Quad WHS Management System outlined below:



1. Hazard Assessment & Control:

- Prior to commencement of the contract, all site activities and hazards, including the equipment and cleaning chemicals, are reviewed to identify potential risks.
- The risks are assessed to allocate appropriate risk ratings and control measures.
- These hazards and their associated controls are integrated into key onsite documentation such as the Site Risk Control Plan (SRCP), Site Environmental Management Plan (SEMP) and Safe Work Method Statements (SWMS).
- Regular inspections and audits of the sites ensure our EHS procedures stay current and relevant.



2. Induction, Ongoing Training and Consultation:

- There is effective communication, consultation, clear and easy to follow documentation to ensure all workers are fully aware of hazards and appropriate safe work procedures.
- Effective induction and ongoing training is provided in:
 - Hazard identification and reporting procedures;
 - o Risk Mitigation and Minimisation
 - Incident / Accident procedures and reporting requirements;
 - Ongoing consultation, including regular ToolBox Talks.
 - Use of SRCP, SEMP, SWMS and other site EHS documentation.

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3. Comprehensive EHS Onsite Documentation:

The documentation required for the ongoing activities and maintenance of our EHS Management System at client sites is located in the onsite Red Folder. This is always available to our cleaners and client representatives. This WHS documentation includes:



- Emergency numbers and contact list
- Cleaner Induction Information Booklet
- Quad policies
- Colour coding
- Safety registers
- Safe Work Method Statements (SWMS's)
- Chemical Risk Assessments & Plant and Equipment Risk Assessments
- Incident/Accident Report Forms
- Chemical Safety Data Sheets (SDS's
- Site specifications, Annual Action Plan, Site Specific Requirements
- **Equipment manuals**
- **Training information**
- Site Risk Control Plan (SRCP) & Site Environmental Management Plan (SEMP)

Incident / Accident and Rehabilitation Management Program:

- The policies and procedures in these areas are communicated to staff and are contained in:
 - Incident / Accident and Injury Management Program
 - Dispute resolution process
 - Rehabilitation Program.

Ongoing audit to ensure EHS Management System compliance:

- All workers, supervisors and managers are trained in our EHS Management System requirements, including hazard identification, risk mitigation and minimisation, and non-conformance reporting for ongoing daily feedback on system compliance.
- Monthly audit of EHS Management System and worker compliance.
- Six monthly audits of all site hazards and review of SRCP, SEMP and SWMS.
- The SHEQ Manager regularly performs unannounced audits on sites to ensure the operations management teams are maintaining EHS standards and agreed procedures.

6. Data Collection, Measurement and Improvement:

- Each manager has a tablet which facilitates immediate online collection of data into our database, including site inspections, training and Toolbox Talks, Corrective Action Reports and Accident / Incident Reporting.
- This system enables data collection from all sites, on a range of activities which facilitates effective management review, prompt response to issues and reporting tailored to client requirements.

7. Senior Management Review. Ongoing Review & Continual Improvement:

Quad's EHS Management Committee meets monthly to review the EHS data and trends to ensure the system is functioning optimally, and to identify ways to improve our EHS Management System and outcomes.

8. Client Liaison:

- Ongoing liaison with client representatives relating to any site EHS issues.
- EHS reporting is an agenda item in our regular Management Review Meetings with clients.

More details on our WHS system can be provided on request.

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Environment Accreditation



Certificate of Approval

This certificate confirms that the company below complies with the following standard:

Company Name Quad Services Pty Ltd

Company Other Name

Client ID 100702

Certification Standard AS/NZS ISO 14001-2004: Environmental Management Systems

Scope of Certification General cleaning and security services to all business sectors in Australia and

New Zealand. Security activities include guarding, concierge and patrols

Type of Certification Management System

CERTIFICATE DATES:

Original / Initial	8/08/2008	Last Certificate update	20/02/2015	
Certification / Re Certification	28/02/2014	Expiry	27/02/2017	
Last Certification Decision	20/02/2015			

APPROVED COMPANY/SITE ADDRESS(ES):

12 Carlotta Street Artarmon 1570 NSW Australia

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This Certificate of Approval remains the property of Global-Mark Pty Ltd., Company Number: ACN, 108-087-654







Certification Manager

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Quad is a member of Green Building Council of Australia and is committed to ensuring that our actions contribute toward a sustainable environment for current and future generations. We are certified to **AS/NZS ISO 14001-2004 Environmental Management Systems** which is integrated into our business planning at all levels of our organisation.

We also have a fully documented Environmental Policy Statement to ensure that all Quad staff understand our environmental objectives.

Our impact on the environment is in three spheres. Within each sphere we focus on the elements of our service delivery system that impact upon the environment.



There are five key elements of environmental planning and management at Quad. Our aim is to identify, manage and measure the environmental impacts of these elements within the three sphere of our operations (i.e. Quad Offices, Field and Site Based Operations and the Quad Supply Chain).

1. Purchasing

• The environmental impact is a criterion for the purchase of materials. The use of microfibre technology is one example where the environmental benefits include, a significant reduction in the use of water and chemicals, and more effective cleaning which reduces the bacterial level and improves hygiene

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- We work to reduce the volume of packaging and waste creation in our supply chain.
- Sourcing of goods and services locally to reduce the environmental footprint.
- Chemicals. The sustainable use of chemicals that are effective for the cleaning task yet are safe and biodegradable:
 - Where possible we use Good Environmental Choice Australia (GECA) certified products. Benefits include minimising cancer and reproductive health risk; minimising pollution; biodegrade quickly; contain no phosphorus and minimal sodium; and use minimal packaging.



 We control the processes by which chemicals are used to minimise environmental impact.

2. Vehicles and Equipment

- We select equipment that are effective for the purpose and environmentally sustainable. In particular equipment that minimises water and energy consumption, reduces noise levels, reduces dust emission levels and meets safety requirements.
- Movement toward the procurement of energy efficient vehicles or at a minimum smaller petrol efficient vehicles.
- Use of energy saving and efficient vehicles.

3. Waste Management and Recycling

- Documented Waste and Recycling Management Plan for Quad offices. We recycle all paper, glass, metal, and plastic products and printer cartridges.
- Toolbox Talks and posters to provide effective communication to staff.
- Field staff awareness of client site waste management, recycling and reporting requirements.



4. Energy and Water:

- Scheduling cleaning teams in a manner that minimises energy usage.
- Procurement of improved energy efficient office and site equipment.
- IT power mangement regimes for computer, printer and screens.
- Site staff and local management located close to client premises to reduce energy inputs.
- Our staff are trained be aware of good water management practices to conserve this valuable resource.

5. IT

- The Quad CRM portal enables customers and Quad Operations Management to have online access to reports, reducing the need for paper-based reporting.
- All Quad site inspections and reporting are completed online which has resulted in a significant reduction in the use of paper and transmission / transportation of paper.
- Digital filing system, with storage of document digitally to save paper and minimise space for storage.
- Use of teleconferencing and Web conferencing to reduce travel requirements.

Underpinning the Quad environmental program are the following ongoing activities:

- Communication with clients, suppliers and staff regarding environmental policies and outcomes.
- Training including full site induction and ongoing Toolbox Talks about our environmental plan and processes to achieve these outcomes.
- Ongoing measurement of our performance.

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Thank you for the opportunity to provide you with our proposal.

Ian Saggus

Business Development Manager

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