

# The Decision Maker's Dilemma

or how I stopped struggling with possible choices

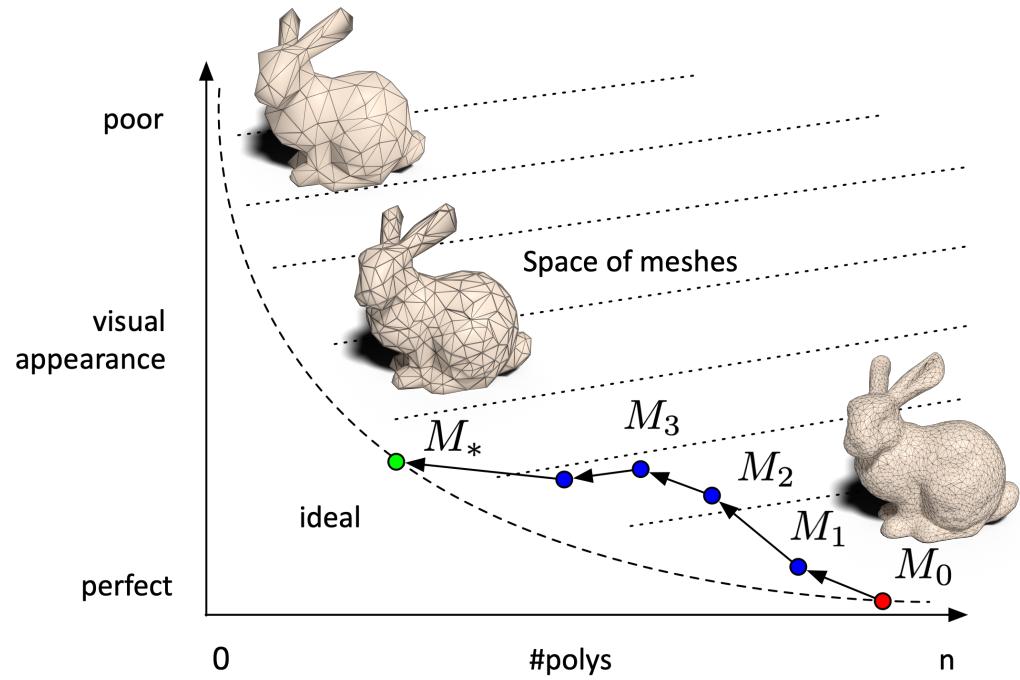
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IDC 2022 Spring  
LMU Munich Media Informatics  
April 2022  
Germany

# The Human-Machine Interaction Loop

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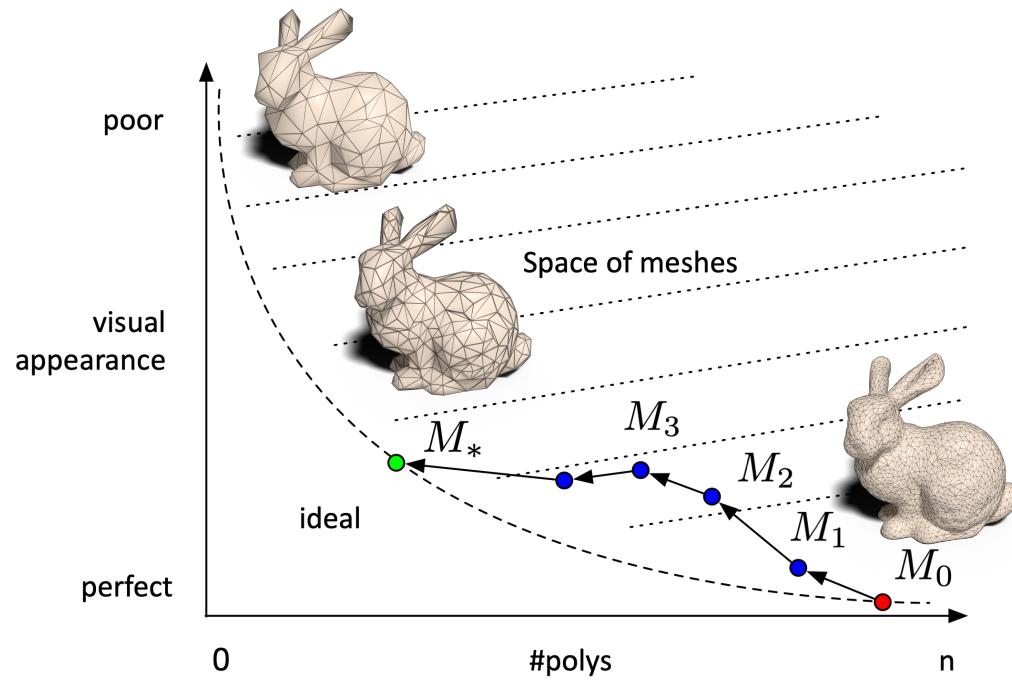
The human-machine Interaction loop:

HA → MC → HI → HA → MC → HI → ...

HA: Human action

MC: Machine computation

HI: Human inspection



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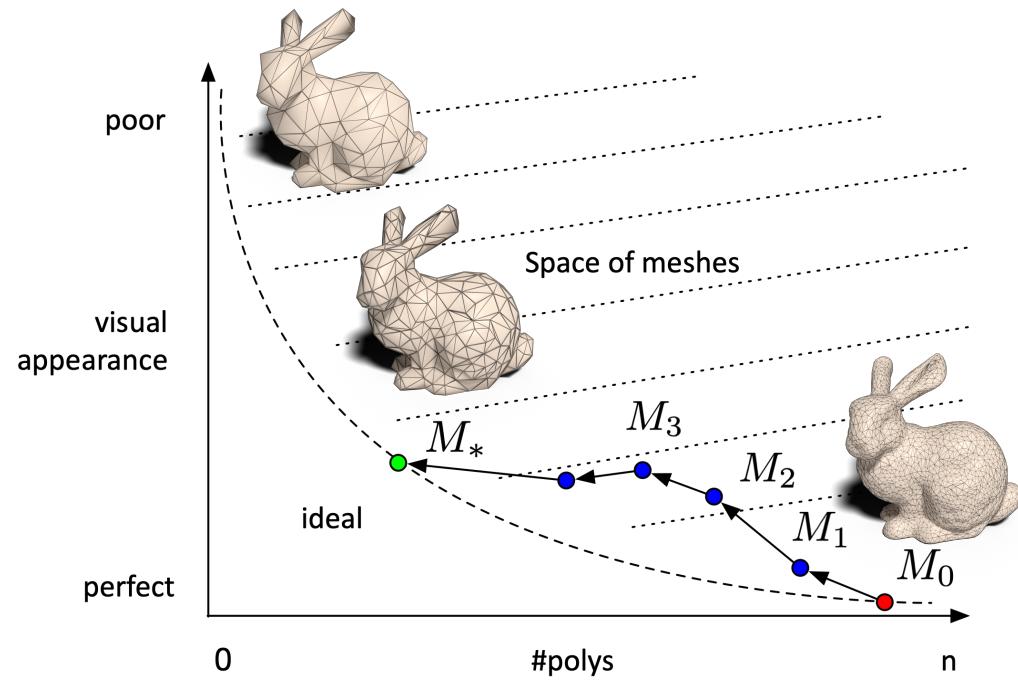
HI: Human inspection

Why not learn human actions?

Illumination galleries [Marks et al., 1997]

Material galleries [Brochu et al., 2007]

Animation galleries [Brochu et al., 2010]



# The Human-Machine AI Interaction Loop

**User task.** Indicate a rank of given models based on their overall *visual appearance*.

Local Evaluation

(Almost-)Well informed

The human-AI interaction loop:

HC → AO → HI → HC → AO → HI → ...

HA: Human ranking

AO: AI optimization

HI: Human inspection

Geometry galleries

Task: Rank the current four models.

A		current number of faces: 1,498 (-90.79%)
B		current number of faces: 9,214 (-62.36%)
C		current number of faces: 7,270 (-69.52%)
D		current number of faces: 20,358 (-21.31%)

Geometry galleries

D

Excellent

C

Good

A B

Fair

Poor

Terrible

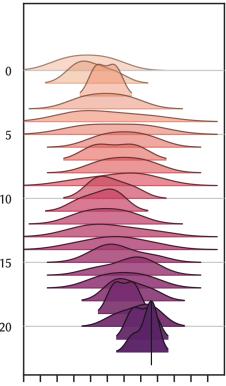
Invalid

Skip

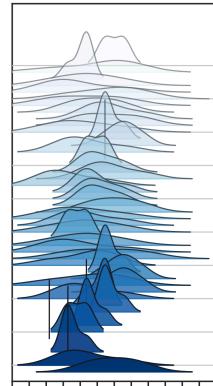
Submit

# Preference Stability [Ou et al., 2021-]

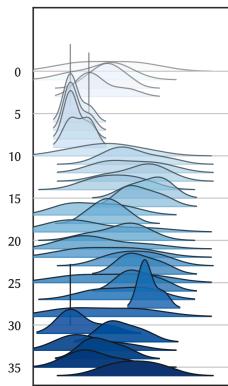
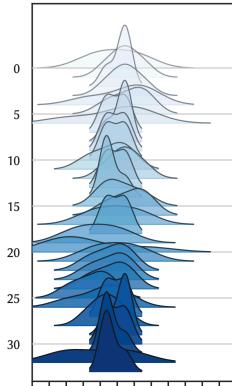
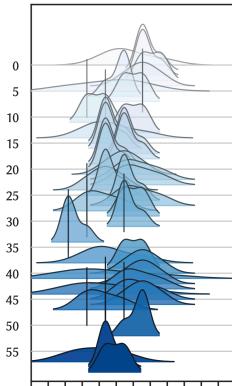
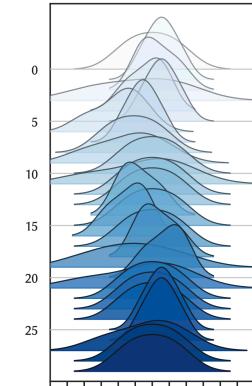
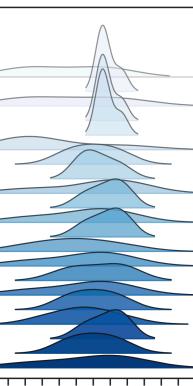
- High probability mismatch between *expected* and *actual* ranking behavior



Expected



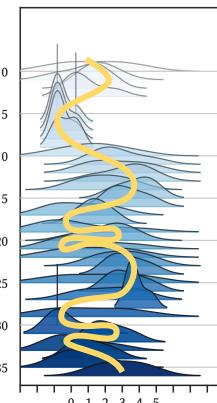
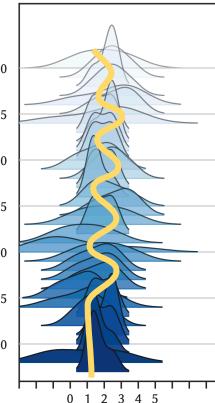
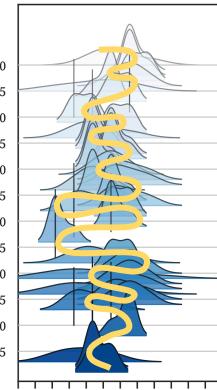
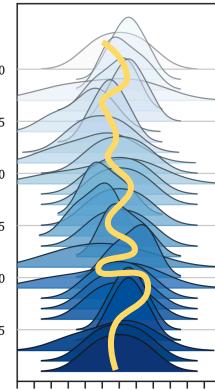
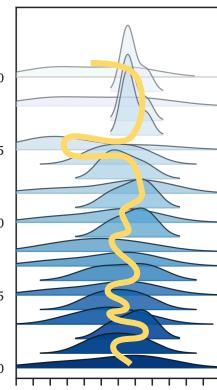
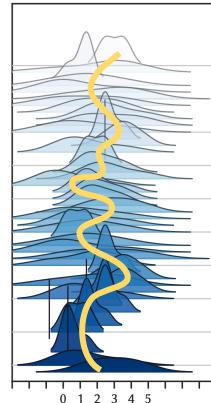
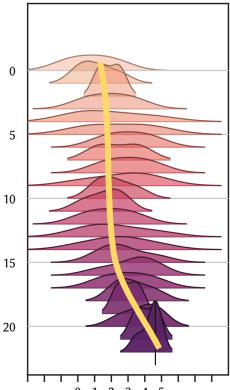
Actual



# Preference Stability

[Ou et al., 2021-]

- High probability mismatch between *expected* and *actual* ranking behavior
- Very unstable and significant decreasing



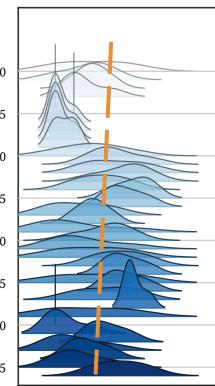
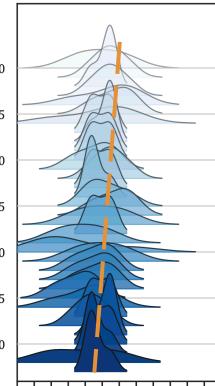
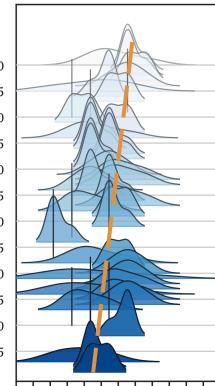
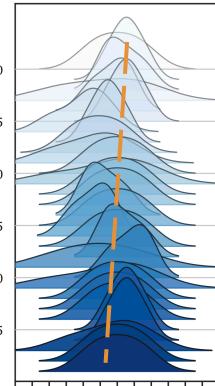
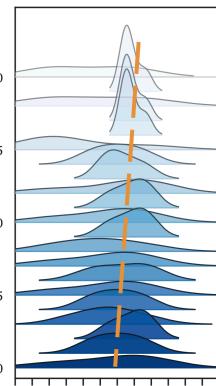
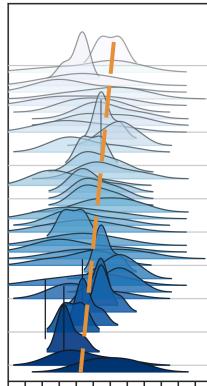
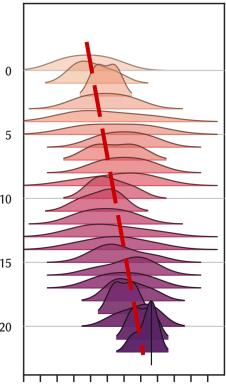
Expected

Actual



# Preference Stability [Ou et al., 2021-]

- High probability mismatch between *expected* and *actual* ranking behavior
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- Globally or even locally inconsistent/conflicting choice behavior



Expected

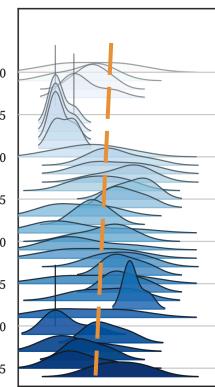
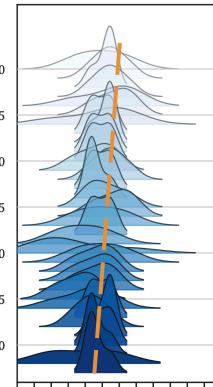
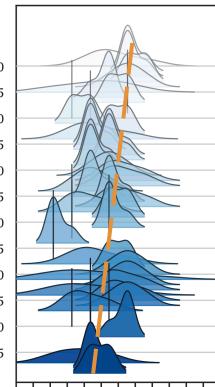
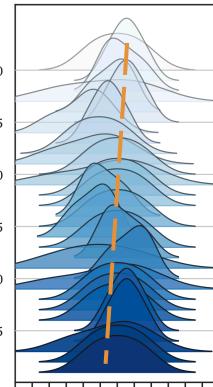
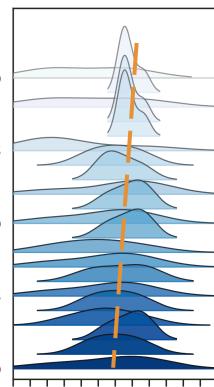
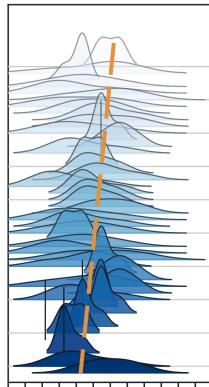
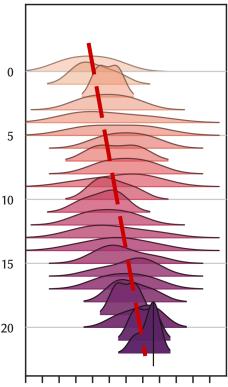
Actual



# Preference Stability

[Ou et al., 2021-]

- High probability mismatch between *expected* and *actual* ranking behavior
- Very unstable and significant decreasing
- Globally or even locally inconsistent/conflicting choice behavior
- Explanations: human errors and AI errors
  - Heuristics (anchoring, availability, representatives), decision noises (level, stable pattern, transient)
  - Algorithm assumption violation



Expected

Actual



# Involving Human Decisions in Polygon Reduction

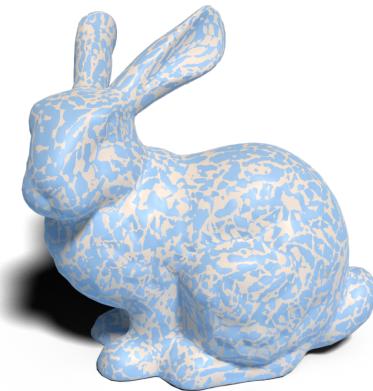
A decision concerning the following objectives:

- Reduction ratio: informed on the user interface

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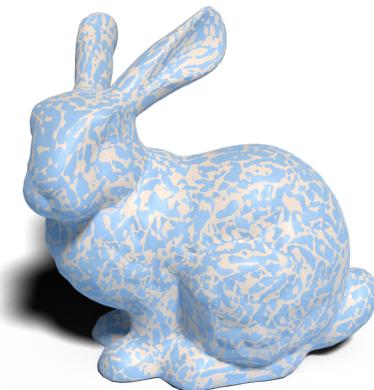


Surface/Distance  
Quality

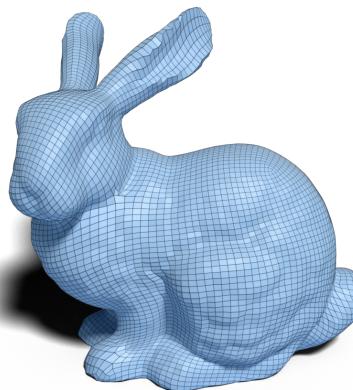
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- Wireframe quality: high visual correlation, measure using average *cell* quality



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Quality

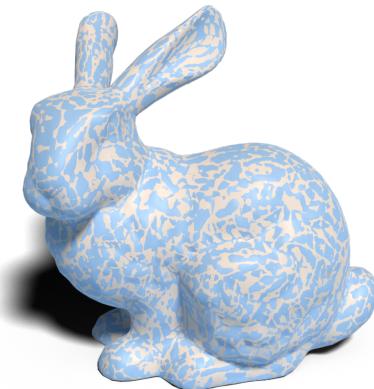


Wireframe/Cell  
Quality

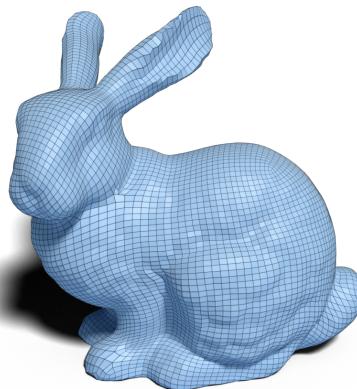
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- Wireframe quality: high visual correlation, measure using average *cell* quality
- Rendering quality: high visual correlation, measure using *SSIM* and *PSNR*



Surface/Distance  
Quality

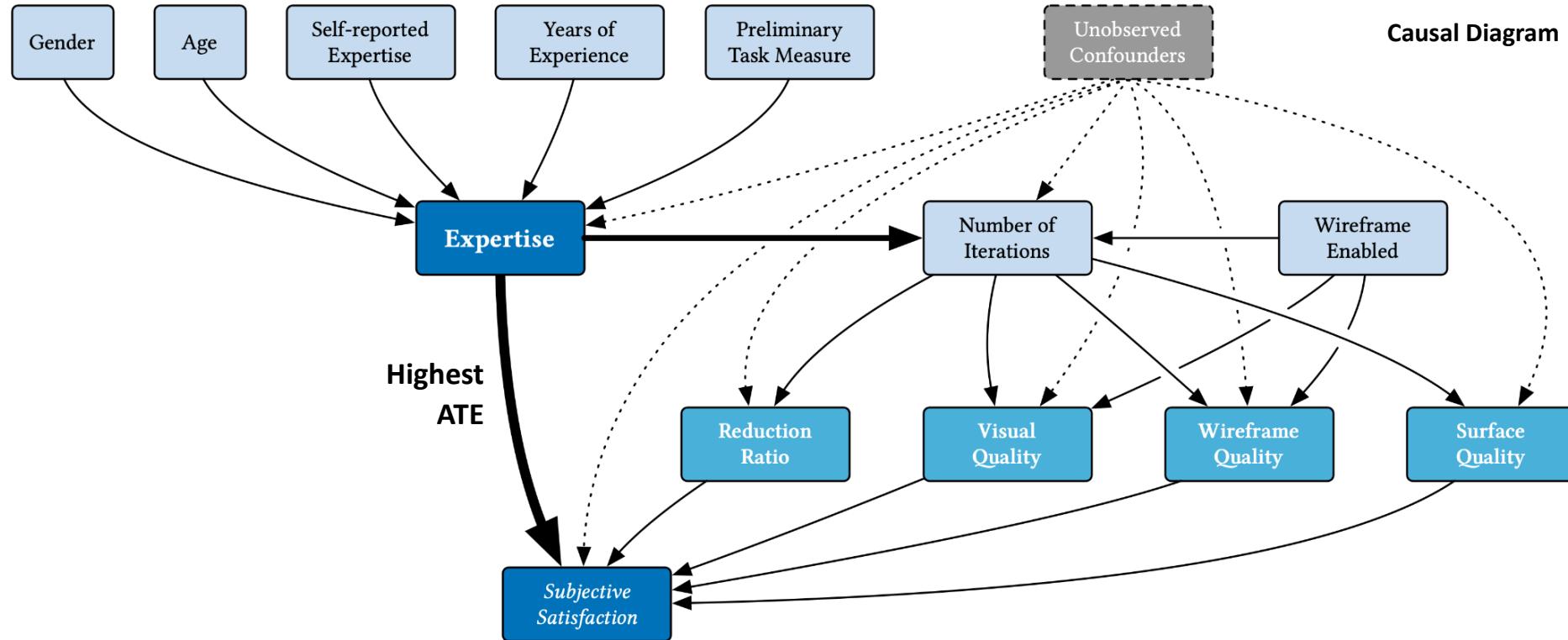


Wireframe/Cell  
Quality

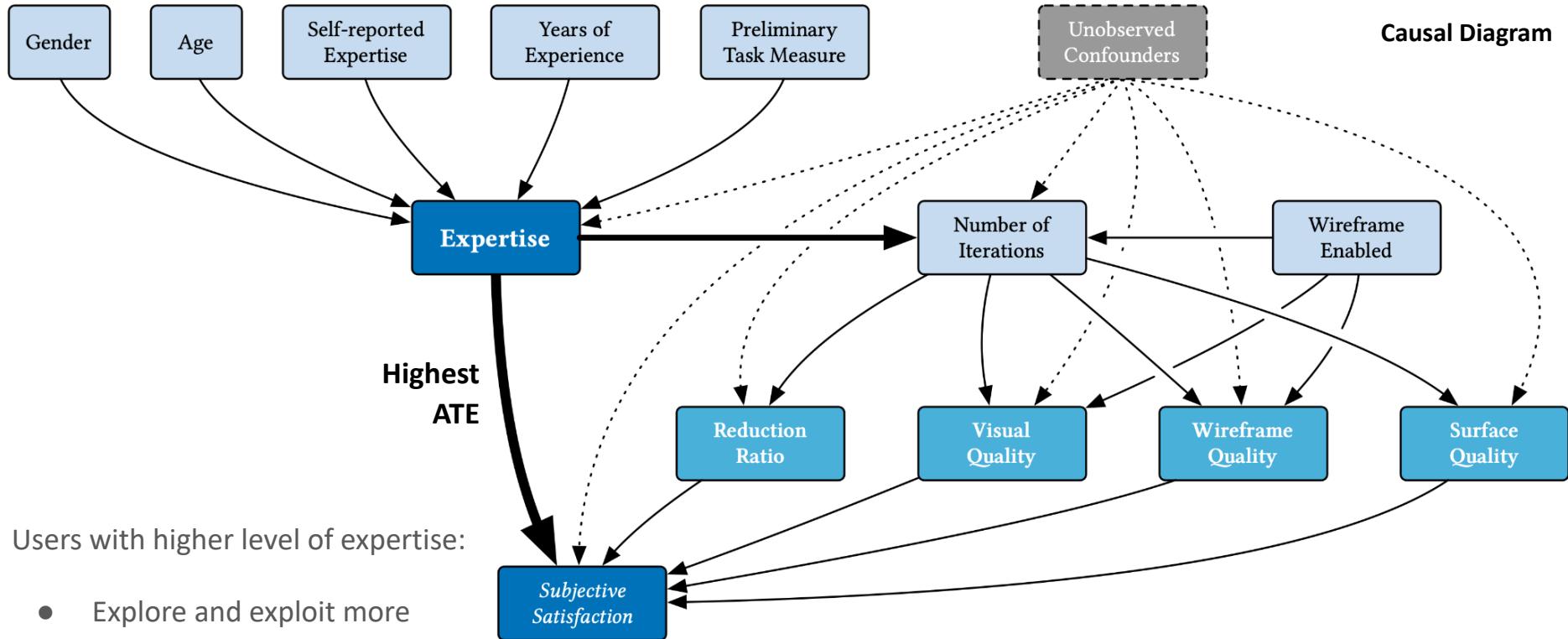


Visual/Rendering  
Quality

# Expertise Considered Harmful [Ou and Butz, 2022-]



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Users with higher level of expertise:

- Explore and exploit more
  - Significantly less satisfactory

# Pareto Optimality

[Pareto, 1912]

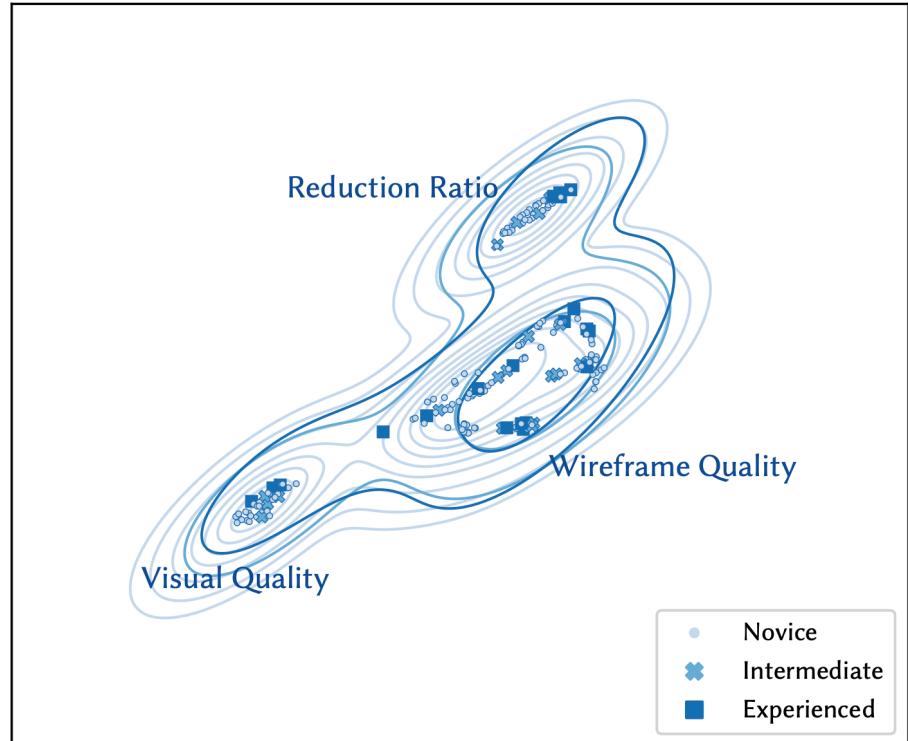
**Definition.** A situation where **no objective can be better** without making **at least one objective worse**.

**Approx. Pareto optimality.** A situation where **no objective can be better** without making **at least one objective worse not more than  $\delta$** .

The distributions of final satisfactory models.

Each of the cluster satisfies a 0.05 approximate Pareto optimality.

The surface quality objective is not perceivable significantly by participants.



[Ou and Butz, 2022]

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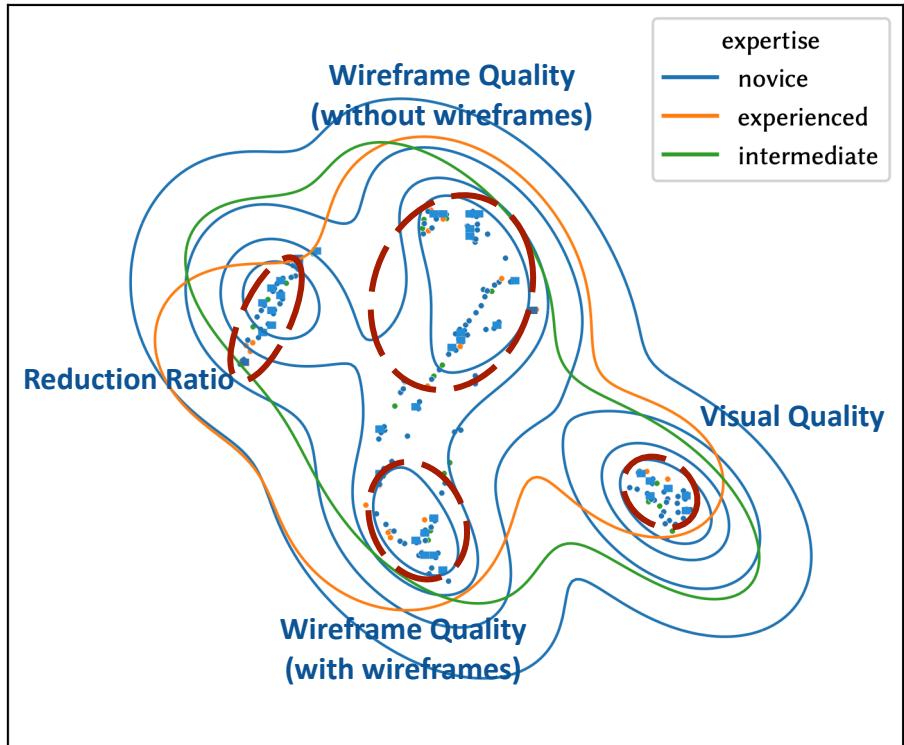
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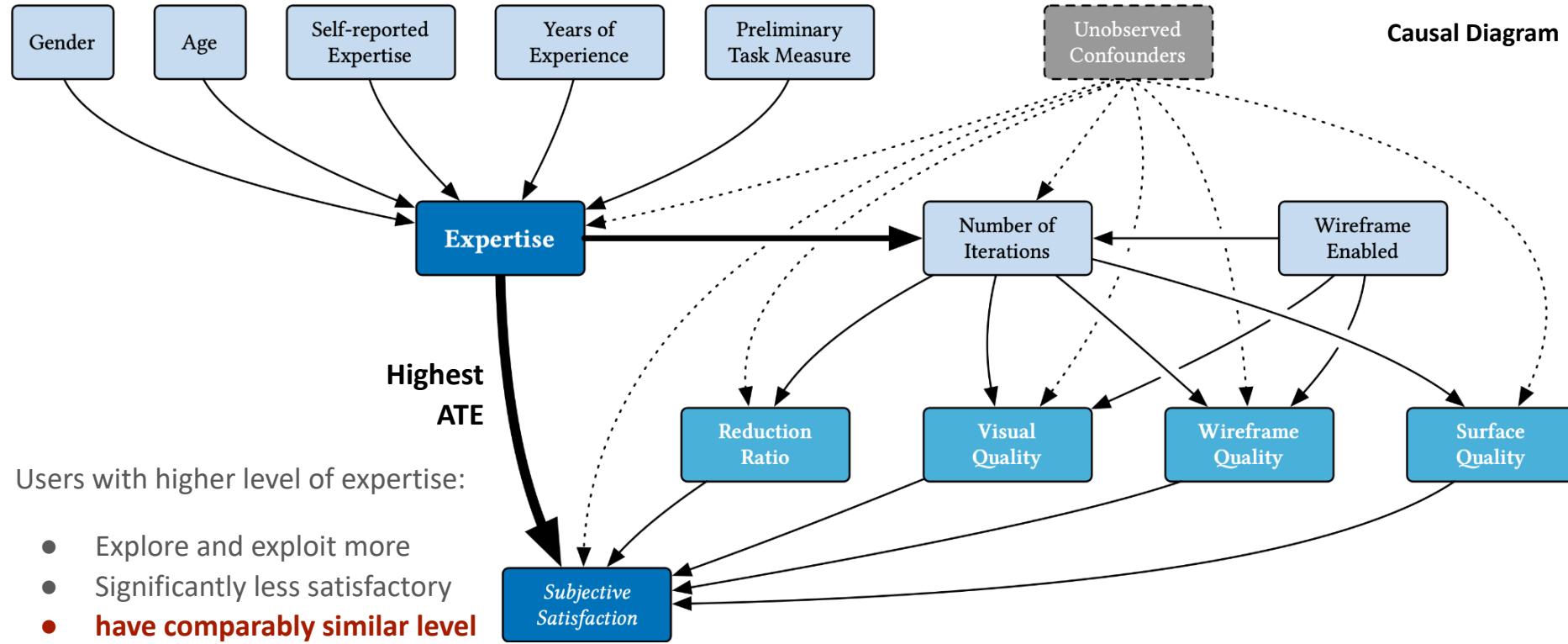
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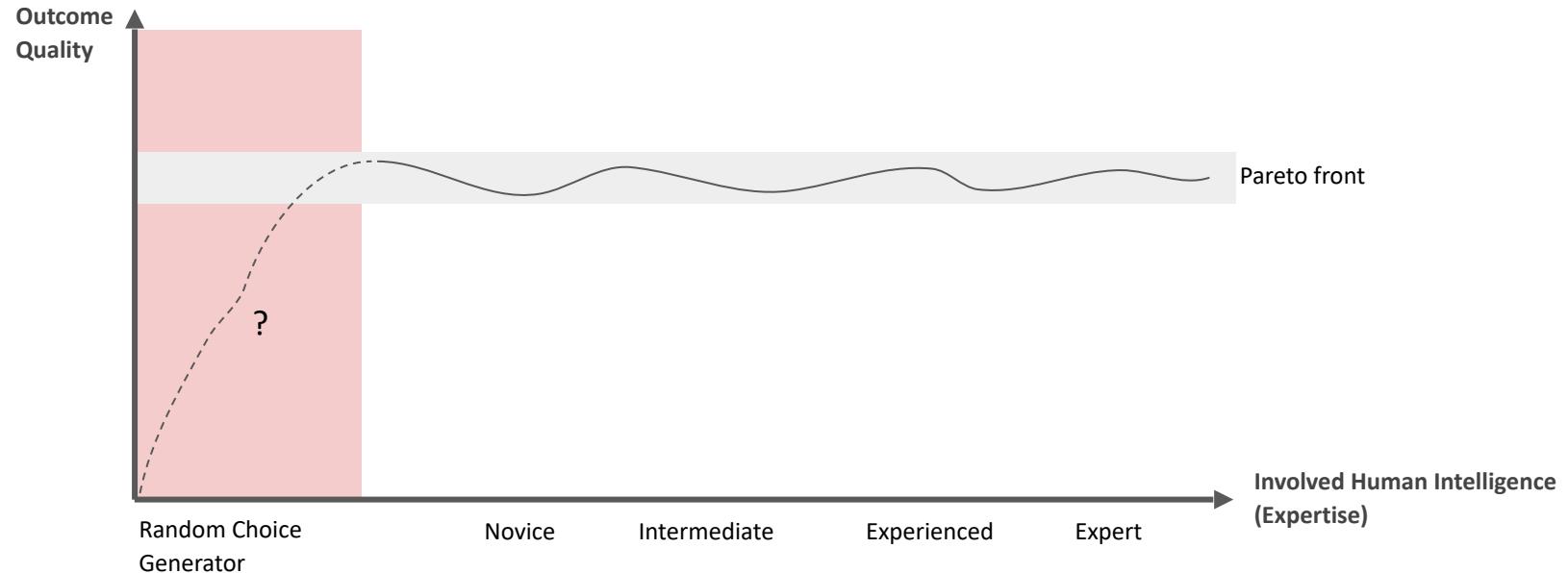


[Ou and Butz, 2022]

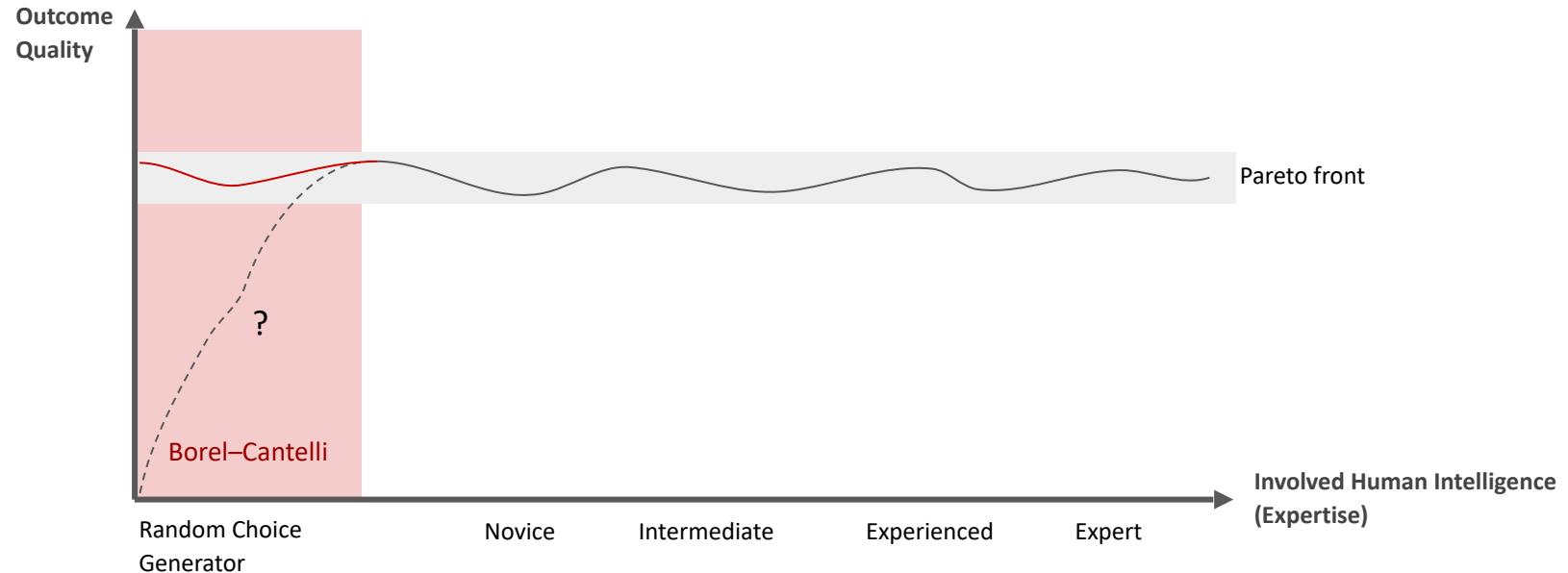
# Expertise Considered Harmful [Ou and Butz, 2022-]



# Harmful doesn't mean Unhelpful



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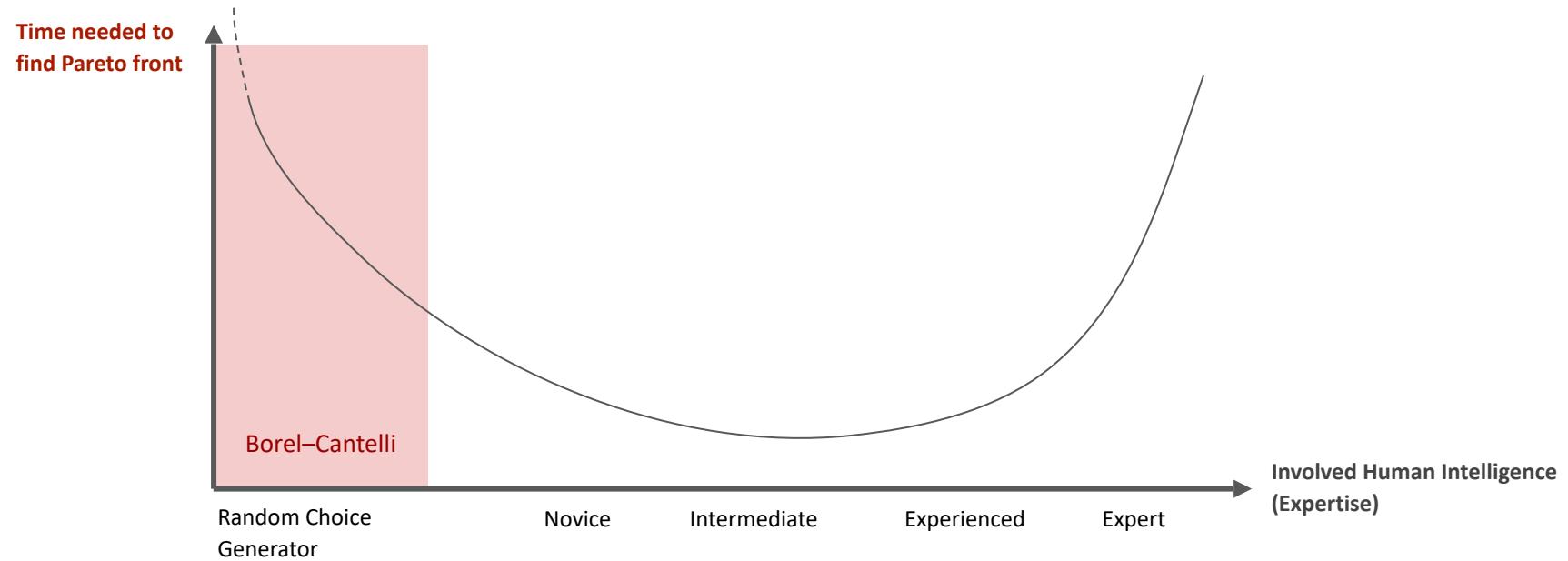


**The Borel–Cantelli lemma** [Borel, 1909] [Cantelli, 1917].

With infinite amount of events, the probability of observing any meaningful result is 1.0

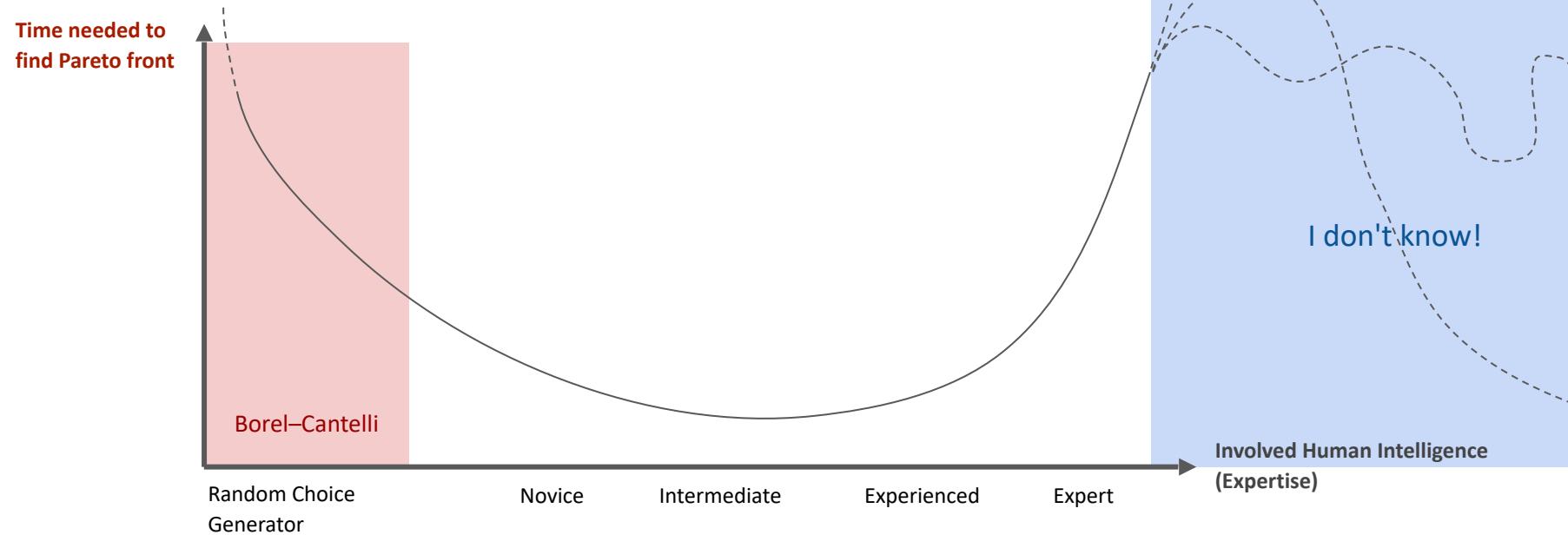
Strictly speaking, the event happens almost surely if the Lebesgue measure is 1.

# Harmful doesn't mean Unhelpful (cont.)



How could we compare expert and random generator in this case?

# Harmful doesn't mean Unhelpful (cont.)



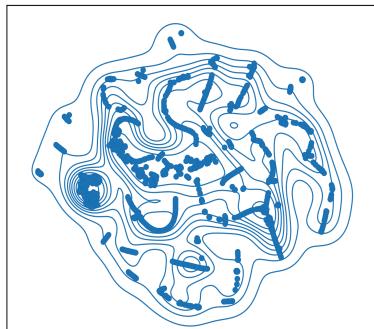
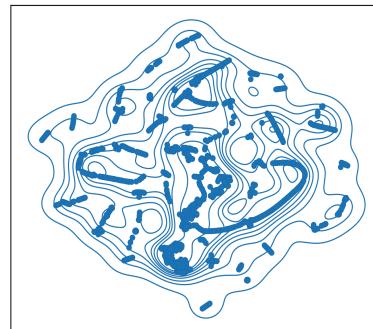
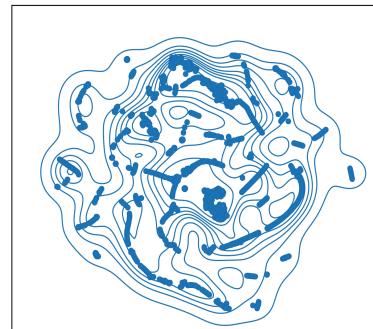
# Preference Elicitation, Aggregation, and Manipulation

Individual choices regarding N objectives:

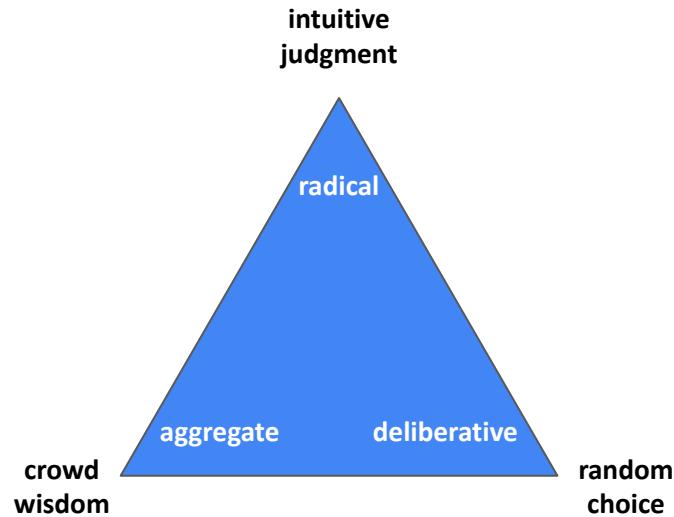
- $N = 0$ : random, or choose based on prior
- $N = 1$ : maximizing the objective, or satisfying
- $N = 2$ : every optimized option is a Pareto frontier if objectives are orthogonal
- $N > 2$ : bounded number of choices are Pareto frontiers

Aggregated crowd choices

⇒ The Arrow's Impossibility Theorem (no perfect voting)



# The Decision Maker's Dilemma



Do you want *follow the intuition*, or *use queried majority vote*,  
or *just make a random choice*?

# Connecting Theories

Psychophysics [Engen, 1988]

Preference, decision, and choice [Aristotle, 40 BC], [Hausman, 2011]

Bounded rationality [Simon, 1955] Heuristics [Tversky and Kahneman 1974]

Satisficing, maximizing, happiness [Schwartz, 2002] Social choice [Lewis et al., 2014] [Gershman et al., 2015]

Bounded optimality [Russell and Subramanian, 1995] Provably beneficial AI [Russel, 2019]

Computational rationality [Lewis et al., 2014] [Gershman et al., 2015]

Paxos consensus [Lamport, 2001]

Axiomatic set theory [Jech, 2003]

# Summary & Discussion

## I argue

- Any claimed (rational) decisions are subjective (either aggregative, deliberative, or radical)
- "Bias" is largely misused under AI context (both human bias or AI bias) but better be replaced by "belief" or "prior"
- Making a decision among Pareto frontiers is nothing different than predicting the future
- "defer to human, ask permission" might not be the optimal solutions

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## Interesting philosophical difficulties

- Why did people make a certain choice?
- What will people do when they cannot tell a difference?
- What will people do when they do not know enough?
- Do we, as human beings, really have objectives/purposes?
- Where is the boundary between subjective preference and objective rationality?
- Is it really commensurable when inferring preferences?