

Financial Accounting Recitation 3

MIT Sloan School of Management



Recitation Agenda

MANAGEMENT SIGAN SCHOOL

Inventory: LIFO vs FIFO

PPE & Depreciation

Balance Sheet



<u>Assets</u> <u>Liabilities</u>

Cash & Short Term Inv Short Term Debt

Accounts Receivable Long Term Debt

Allowance - Doubtful Accts. Deferred Tax Liabilities

Inventory both finished products and raw materials Leases

Property & Equipment Owner's Equity

Intangible Assets Common Stock

Other Investments Preferred Stock

Deferred Tax Assets Additional Paid-in Capital

Treasury Stock

Retained Earnings







Accounting Identity for Inventory



- Two inventory costing methods
 - Last In, First Out (LIFO)
 - First In, First Out (FIFO)

Beginning Bal + Purchases – COGS = Ending Bal

Different for FIFO vs. LIFO

Uses purchase price. Same for FIFO and LIFO

Cost flow assumption is *independent* of physical flow

LIFO Reserve: Linking LIFO to FIFO



What is the LIFO Reserve?

 CUMULATIVE difference between the LIFO Inventory balance and what the balance would have been if FIFO had been selected

LIFO Inventory + LIFO Reserve = FIFO Inventory

Where do you find the LIFO Reserve?

- Footnotes (sometimes in Balance Sheet, next to Inventory Line)
- Search for "inventory" in 10-k

Comparability issues



Why do some US firms use LIFO?

- Firms with rising costs want to report taxable income using LIFO
 - → because taxable profits are lower
- As discussed in the lecture, LIFO results in a more accurate income statement

LIFO and FIFO firms have different accounting, so we need to adjust the accounting numbers to make them comparable.

Data is available to adjust the LIFO firm to FIFO (but not to adjust FIFO to LIFO).

LIFO vs. FIFO Illustration



| | | Buy 1 at 20 | Sell 2 | |
|------------------------------|---------------|-------------|----------|--|
| | | 20 | | |
| | 20 | 20 | | |
| | 20 | 20 | 20 | |
| LIFO: | 10 | 10 | 10 | |
| | 10 | 10 | 10 | |
| | 10 | 10 | 10 | |
| LIFO Inventory LIFO COGS: | <i>7</i> : 70 | 90 | 50 40 | |
| <u> </u> | | | 70 | |

| | | 20 | 20 | |
|----------------|----|----|----|--|
| | 20 | 20 | 20 | |
| | 20 | 20 | 20 | |
| FIFO: | 10 | 10 | 10 | |
| | 10 | 10 | | |
| | 10 | 10 | | |
| FIFO Inventory | /: | 90 | 70 | |
| FIFO COGS: | | | 20 | |
| LIFO reserve: | | | 20 | |

Inventories: Key Equations



Key Inventory Equation:

Ending Inventory = Begin Inventory + Purchases - COGS

Adjusting LIFO to FIFO:

Ending Inventory_{IIFO} = Ending Inventory_{IIFO} + LIFO Reserve

$$COGS_{FIFO} = COGS_{LIFO} - \Delta LIFO$$
 Reserve





Excerpt from 2012 Brown-Forman Form 10-K (Balance Sheet, Income Statement)

| \$ in millions | 2012 | 2011 | 2010 |
|------------------------|---------|---------|---------|
| Sales | \$3,614 | \$3,404 | \$3,226 |
| COGS | \$928 | \$862 | \$858 |
| Net Income | \$513 | \$572 | \$449 |
| \$ in millions | 2012 | 2011 | |
| Raw Materials Inv. | \$50 | \$47 | |
| Finished Goods Inv. | \$159 | \$150 | |
| WIP | \$503 | \$450 | |
| Total Inventory | \$712 | \$647 | |

Excerpt from Inventory Footnote: "We state inventories at the lower of cost or market, with consolidated inventories being valued using the last-in, first-out (LIFO) method. If we had used the FIFO method for all inventories, they would have been \$204 and \$213 higher than reported at April 30, 2011 and 2012, respectively."

Question 1 Part A: What is the Inventory Value under FIFO?



Excerpt from 2012 Brown-Forman Form 10-K (Balance Sheet, Income Statement)

| \$ in millions | 2012 | 2011 | 2010 | Inventory under FIFO in 2011: \$647 + \$204 = \$851m |
|---------------------|---------|---------|---------|---|
| Sales | \$3,614 | \$3,404 | \$3,226 | $\phi 047 + \phi 204 - \phi 001111$ |
| COGS | \$928 | \$862 | \$858 | |
| Net Income | \$513 | \$572 | \$449 | Inventory under FIFO in 2012: |
| | | | | \$712 + \$213 = \$925m |
| \$ in millions | 2012 | 2011 | | |
| Raw Materials Inv. | \$50 | \$47 | | |
| Finished Goods Inv. | \$159 | \$150 | | |
| WIP | \$503 | \$450 | | |
| Total Inventory | \$712 | \$647 | | |

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Question 1 Part B: What is the COGS under FIFO?



Excerpt from 2012 Brown-Forman Form 10-K (Balance Sheet, Income Statement)

| \$ in millions | 2012 | 2011 | 2010 | FIFO COGS = LIFO COGS – ΔLIFO Reserve |
|---------------------|---------|-----------------|---------|--|
| Sales | \$3,614 | \$3,40 4 | \$3,226 | |
| COGS | \$928 | \$862 | \$858 | Δ LIFO Reserve = \$213 – \$204 = \$9m |
| Net Income | \$513 | \$572 | \$449 | |
| | | | | FIFO COGS = \$928 - \$9 = \$919m |
| \$ in millions | 2012 | 2011 | | |
| Raw Materials Inv. | \$50 | \$47 | | |
| Finished Goods Inv. | \$159 | \$150 | | |
| WIP | \$503 | \$450 | | |
| Total Inventory | \$712 | \$647 | | |

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Assets

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Inventory

Property, Plant & Equipment fixed assets Owner's Equity

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Leases

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Retained Earnings

PP&E



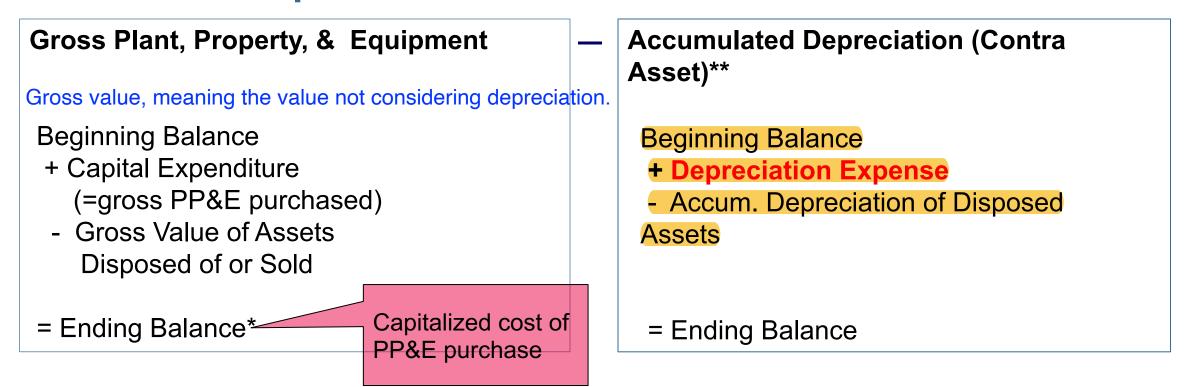
Firms put PP&E on the balance sheet (capitalize it), because PP&E is believed to serve to generate future revenues \rightarrow capitalization of PP&E

As firms realize benefits from PP&E, the part of cost of PP&E is transferred over time from B/S to I/S via depreciation expense \rightarrow depreciation of PP&E

Depreciation is consistent with the Matching Principle!

Balance Sheet Account Formulas and their Income Statement Components





^{*} Assuming there is no impairment of PP&E.

^{**}A Contra Asset account is used to record reductions in the value of an asset.

Estimating Depreciation Expense



The "Straight-Line Method"

Depreciation expense per year =

(Acquisition Cost – Salvage Value)
Estimated Useful Life

Acquisition Cost: same as gross PP&E purchased.

Salvage Value: expected realizable value of asset at end of useful life.

Depreciation Base: the portion of the cost that is depreciated = Acquisition Cost – Salvage Value

Estimated Useful Life: period over which the asset is expected to provide economic benefits to the firm (not the same as physical life).





What financial statements are affected by depreciation?

Income Statement: Depreciation Expense

Balance Sheet: Accumulated Depreciation (contra-asset)

Statement of Cash Flows

Does depreciation affect cash? No





Lester Corp. runs Boston's most popular yappy hour, specializing in hors d'oeuvres and drinks for dogs and the people who accompany them. Lester Corp. would like to expand beyond their location in Harvard Square to an additional location in the South End. In addition to the location, Lester Corp. will need an additional oven to bake fresh dog treats each day.

On 1/1/2014 Lester Corp purchases an oven (in cash) for the new bar location in the South End. The cost of the oven is \$4,000. The company chooses to depreciate the oven over 10 years, with a salvage value of \$1,000.





Use the Balance Sheet Equation to record the purchase of the oven on 1/1/2014.

| Cash + | PP&E = | L | + | SE | R/E Description |
|--------|--------|---|---|----|-----------------|
| -4000 | +4000 | | | | |





Use the Balance Sheet Equation to record the depreciation expense on the new oven in 2014.

| Assets | | = | Liabilities | + | S/E | Notes | |
|--------|------|------------------|-------------|-----|-----|--------|--------------|
| Date | PP&E | - Accum. Deprec. | = | A/P | + | R/E | |
| 2014 | | \$300 | = | | | -\$300 | Depreciation |
| | | | | | | | Expense |





At the end of 2014, the company notices that the oven is of much lower quality than expected and impairs its value to \$3,000. For this question only, assume no depreciation occurred in 2014. Use the balance sheet equation to record the impairment.

| | Assets | = | Liabilities | + | S/E | Notes |
|----------------|------------------------------|---|-------------|---|-----------------|--------------------|
| Date PP&E 2014 | - Accum. Deprec. +\$1,000 | = | A/P | + | R/E -\$1,000 | Impairment Loss |





Assume that a company purchases a truck for \$100,000 on January 1, 2017. The company expects the truck to last 4 years and estimates a salvage value of \$20,000.

What is the annual depreciation expense?

$$\frac{100,000 - 20,000}{4} = 20,000$$

Transactions:

| | Cash | Gross PP&E | - Accum. Dep | = | R/E | |
|----------|----------|-----------------------|--------------|---|---------|-----------|
| 1/1/17 | -100,000 | 100,000 | | | | |
| 12/31/17 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/18 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/19 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/20 | | | 20,000 | | -20,000 | Dep. Exp. |





What if the truck was sold for \$30,000 on January 1, 2022?

| | Cash | Gross PP&E | - Accum. Dep | = | R/E | |
|----------|----------|-----------------------|--------------|---|---------|-------------------------|
| 1/1/17 | -100,000 | 100,000 | | | | |
| 12/31/17 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/18 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/19 | | | 20,000 | | -20,000 | Dep. Exp. |
| 12/31/20 | | | 20,000 | | -20,000 | Dep. Exp. |
| 1/1/22 | 30,000 | -100,000 | -80,000 | | 10,000 | gain on sale of PP&E |

Effectively removes asset of net book value 20,000 (=100,000-80,000)

Tip: Procedure for disposal of PPE



- 1. Record cash or the market value of the asset received for the sale of PPE
- 2. Record disposal of the asset by removing the cost (=gross value) of the asset from PPE
- 3. Reverse or offset the accumulated depreciation associated with the asset
- 4. Calculate gain or loss as follows (such that the equation is balanced):Cash (Cost AccDep) = Gain/Loss