

# Teaching Statement

Teaching is crucial to academic life, and should never be left as an afterthought. I have learned this from my time as a teacher and student. A researcher's ideas will have little impact if they cannot explain them clearly and succinctly to experts and non-experts alike. Teaching provides a prime opportunity to develop communication and presentation skills. One of my goals as a teacher is to elicit challenging questions from students. This demonstrates understanding and a critical engagement with the material that is important for undergraduates and postgraduates. For postgraduate supervision, I aim to train researchers who are receptive to different ideas while being able to defend their own. In this statement, I will outline my approaches to teaching and supervision which achieve these goals, and the experience which has shaped them. I am eager to continue teaching and develop new and engaging ways of communicating ideas to students and colleagues.

In the last two years I have given lectures and tutorials on multi-robot planning under uncertainty for the Advanced Robotics course. I also helped design the 2023-2024 exam. I gave an extended version of this lecture as a half-day tutorial at the 2023 International Conference on Autonomous Agents and Multi-Agent Systems (AAMAS). The tutorial received positive feedback and had high audience retention. I presented this material from a designer's perspective, i.e. given a real-world problem, which techniques are most appropriate and why? The aim was to get students thinking about these methods critically and understanding the trade-offs between them. During my PhD I led the University of Oxford's RoboCup team<sup>1</sup>. This required recruiting, training, and transferring knowledge with undergraduate students. These students often had no prior robotics experience, and in some cases little to no programming experience. I had to teach students under tight deadlines in order to make meaningful contributions to annual competitions. I achieved this through lab sessions, tutorials, and deferring more specialised training into separate sub-teams. I have also worked as a TA for a week-long robotics crash course aimed at first-year CDT students. I developed practical assignments which balanced between challenge and feasibility within the limited course duration. The assignments had to fit together for a real robot competition run at the end of the week. This course developed my ability to convey complex topics in a short time. This experience gives me confidence to lead modules within the school of computer science.

I believe in teaching undergraduates by application. Though any module will contain its fair share of theoretical content, in my experience this content is much easier to digest if grounded in real world examples, or applied through hands-on practical work. This approach also applies to how I approach continuous assessment and exam questions. Not only does this better prepare students for their future careers, I believe it makes learning a much more enjoyable experience.

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<sup>1</sup><https://ori.ox.ac.uk/student-teams/team-orion/>

Learning is also made more enjoyable when the teacher is enthusiastic and enjoying teaching, and I think my approach and personality aligns with this. I've supervised many undergraduate, masters, and internship projects. I've also helped design multiple of these. I've learned how to develop ideas that are sufficiently contained while remaining interesting and intellectually stimulating for the student. I approach undergraduate supervision similarly to PhD supervision, as I describe below. I want to treat supervision as a dialogue with the student rather than tell them directly what to do. With this, I want to help students think critically about their work to develop interesting solutions, preparing them for their future careers in industry or academia.

Though early in my career, I am beginning to develop my supervision style based on my experience as PhD student and as a supervisor. I'm currently on the supervision team for two students, one at UoB, and one at the Italian Institute of Technology (IIT). Though supervision style will of course be tailored to the student, there are core principles I find to be helpful. It is important to help students in structuring their PhD to allow a sense of progress. Progress is essential to maintaining morale and wellbeing during a PhD, which is an endurance challenge. I find a practical, incremental approach to research can help with this. This does not necessarily refer to research output, but in how to tackle and solve research problems. There is a tendency for PhD students (myself included) to try and find a perfect solution straight away. This is rarely possible, or at least not immediately visible. Instead, trying to tackle a problem incrementally helps a student learn and understand the problem, even if a different final approach is used. This can be particularly at the start of a PhD, particularly in more practical fields like robotics. Understanding the relevant literature is an essential starting point, but it can really help development to be working on something practical in the mean time, using state-of-the-art methods as a jumping off point, for example. A PhD should not only be about research, but should also be an opportunity for students to develop their soft skills such as communication. I want to help students in developing their writing and presenting skills through opportunities such as summer schools, doctoral consortia etc. PhD supervision should also be a two-way process, and a supervisor should always be receptive to learning from their students.