Dear Heads of State and Government, European Commissioners

As business leaders and investors across Europe, we are determined to work with you to confront the health and economic impacts of the Covid-19 pandemic, while setting out the framework for a more climate resilient and regenerative recovery that can build back better.

The agreement reached at the July European Council is a significant milestone. What we urgently need to see next is an ambitious implementation of the recovery package focused on achieving a green and digital transition, with the European Green Deal at its core and an elevated short-term emissions reduction target in its sights. This implies both a 'green stimulus' of public spending and investment, and market signals to incentivise private investment and steer it towards green outcomes.

The right decisions now can help create and protect healthy, thriving and fair communities and secure a roadmap for a prosperous economy. Delivering Europe's long-term ambition to become the first climate neutral continent by 2050 requires an extensive set of urgent measures to scale up action. From a business and investor perspective, clarity on the net zero transition pathway and timetables for each sector, as well as policy that enables substantial investments in carbon neutral solutions is essential. This in turn would provide us with the confidence needed to invest decisively at the necessary pace and scale to reduce emissions, create decent green jobs, drive innovation, and accelerate the rebuilding of a resilient zero carbon economy.

We are writing to call on you, as European leaders, to avoid the worst effects of climate change and secure a sustainable, competitive economic recovery by:

- endorsing the ambition set out in the European Green Deal
- submitting resilient recovery plans which enable the green investments needed to deliver climate neutrality
- agreeing a clearly defined target to reduce domestic greenhouse gas emissions by at least 55% by 2030 and associated objectives

The increased ambition for 2030 should also be expressed in an increased EU Nationally Determined Contribution (NDC) released in time to submit to the UNFCCC before the end of 2020. The leadership shown by the EU, including continued commitment to the Paris Agreement, updating its NDC to the highest possible levels and striving to limit warming to 1.5 degrees, can serve to encourage other countries to do the same. This can contribute to an ambitious global regime, rather than a fragmented policy landscape that hinders investment and delivery of the solutions we need.

We understand the risks posed by climate change and biodiversity loss to our businesses and are already working to unlock change in key economic sectors. Investors, banks and insurers are working to transition portfolios to net zero emissions. More than 900 companies are taking science-based climate action and more than 400 have approved science-based targets. We are investing heavily in clean energy, energy efficiency and electrification, lowering

emissions across value chains and the lifecycle of our products, and developing better practices in the bioeconomy.

At the same time we are acutely aware of the potential social impacts that can come with economic transition and we hope to work alongside policymakers to support a well-thought-through strategy centred on fair and respectful treatment of workers and communities, that can offer longer-term opportunities and jobs in the new economy. Building back a stronger economy and society now sustains not just this generation but those to come, giving our children and grandchildren the chance to live well and safely.

Research shows that investment in decarbonisation is good for the economy, society and the climate. Policies that reduce greenhouse gas emissions can ensure a more resilient and sustainable labour market, deliver higher short-term returns per Euro spent, and lead to increased long-term cost savings compared with traditional fiscal stimulus. This is also essential to repay the new debt the EU is accruing.

The EU has already shown leadership, demonstrating how policy certainty around climate action can drive innovation and investment. A forward-looking approach is now needed that supports investment in people and regions, encourages the development of clean technologies and incentivises demand for low carbon goods and services. We as European business leaders and investors would like to underline that it is exactly these green technologies that will drive Europe's competitiveness in the world.

We hope you will prioritise the actions needed to support a safe and prosperous EU now and in the future. We look to you to show leadership. The time for climate action is now.

Yours sincerely,

### Signatory businesses and investors:

- 1. Renato Mazzoncini, CEO and General Manager, A2A SPA
- 2. Marta Cañada, CTO, Abora Solar S.L.
- 3. José Manuel Entrecanales Domecq, Chairman and CEO, ACCIONA
- 4. Giuseppe Gola, CEO, ACEA Group
- 5. Philippe Zimmerman, CEO, ADEO
- 6. Christoph Schwaiger, CEO Global Sourcing and CR International, ALDI SOUTH Group
- 7. Oliver Bäte, CEO, Allianz SE
- 8. Henri Poupart-Lafarge, Chairman and CEO, ALSTOM
- 9. Yves Perrier, CEO, Amundi
- 10. Pierre Giai-Levra, CEO, Anaxis Asset Management
- 11. Peter Simpson, CEO, Anglian Water (& Co-chair of the Corporate Leaders Group UK)
- 12. Alan Brookes, Group Executive Europe, Middle East, UK, Arcadis
- 13. Patrick Mathieu, President & CEO, Armacell
- 14. Hüseyin Gökalp Çağlar, CEO, Artnivo E&C
- 15. Agostino Re Rebaudengo, Chairman and CEO, Asja Ambiente Italia
- 16. Philippe Donnet, CEO, Assicurazioni Generali
- 17. Pascal Soriot, CEO, AstraZeneca PLC
- 18. Ben Murray, CEO, Avieco
- 19. Patrick Dixneuf, CEO, Aviva Europe, Aviva
- 20. Alberto Castelli, CEO, BancoPosta Fondi Sgr
- 21. Frédéric Janbon, CEO, BNP Paribas Asset Management
- 22. Georges Kern, CEO, Breitling SA
- 23. Laura Chappell, CEO, Brunel Pension Partnership Ltd
- 24. Neal Wolin, CEO, Brunswick Group
- 25. Aiman Ezzat, CEO of Capgemini Group, Capgemini
- 26. Roland Felder, CEO, Carl Rinke GmbH & Co. KG
- 27. Cees 't Hart, CEO, Carlsberg Group
- 28. Massimo di Tria, CIO, Cattolica Assicurazioni
- 29. Sergio Menendez, President CEMEX EMEAA, CEMEX
- 30. Gareth Mostyn, CEO, Church Commissioners for England
- 31. Damian Gammell, CEO, Coca-Cola European Partners
- 32. Andreas Siegemund, CEO, Consolar Solare Energiesysteme GmbH
- 33. Isaac Navarro Cabeza, CEO, Contazara, S.A
- 34. Giacomo Mareschi Danieli, CEO, Danieli & C. Officine Meccaniche SpA
- 35. Emmanuel Faber, Chairman & CEO, Danone
- 36. Christian Sewing, CEO, Deutsche Bank AG
- 37. Dr. Frank Appel, CEO, Deutsche Post DHL Group
- 38. Timotheus Höttges, CEO, Deutsche Telekom AG
- 39. Michael Zahn, CEO, Deutsche Wohnen SE
- 40. Bart Van Muylder, CEO, Diepensteyn NV
- 41. Simon Levine, Managing Partner and Global Co-CEO, DLA Piper International
- 42. Will Gardiner, CEO, Drax Group
- 43. Roger van Bolxtel, CEO, Dutch Railways
- 44. Dr. Asoka Woehrmann, CEO, DWS Group GmbH
- 45. Johannes Teyssen, CEO, E.ON SE
- 46. Gordon Power, Co-Founder and CIO, Earth Capital

- 47. Jean-Bernard Levy, Chairman and CEO, EDF
- 48. Miguel Stilwell de Andrade, Interim CEO, EDP Energias de Portugal
- 49. Diego Percopo, CEO, EF Solare Italia
- 50. Ângelo Ramalho, CEO, Efacec Power Solutions
- 51. Jonas Samuelson, President & CEO, AB Electrolux
- 52. Kees-Jan Rameau, Chief Strategic Growth Officer, Eneco
- 53. Francesco Starace, CEO & General Manager, Enel
- 54. Claire Waysand, CEO, ENGIE
- 55. John Keppler, Chairman and CEO, Enviva
- 56. Luca Bettonte, CEO, ERG SpA
- 57. Christoph Klein, Managing Partner, ESG Portfolio Management GmbH
- 58. Luis García Codrón, Director, Europa Mundo Vacaciones, S.L.U
- 59. Donald Hopper, Co-Founder & CEO, EVA Global
- 60. Kristof Vereenooghe, CEO, EVBox Group
- 61. Severin Schwan, CEO, F. Hoffmann-La Roche Ltd
- 62. Toni Volpe, CEO, Falck Renewables SpA
- 63. Valentín Alfaya, Chief Sustainability Officer, Ferrovial
- 64. Gianfranco Battisti, CEO and General Manager, Ferrovie Dello Stato Italiane
- 65. Gilbert Ghostine, CEO, Firmenich
- 66. Ylva Wessén, CEO, Folksam Group
- 67. Jamie Reigle, CEO, Formula E Holdings
- 68. Markus Rauramo, President and CEO, Fortum Corporation
- 69. Sander Geelen, CEO, Geelen Counterflow
- 70. Edvardas Liachovičius, CEO, Girteka Logistics
- 71. Gilles Andrier, CEO, Givaudan
- 72. Joost Bergsma, CEO and Managing Partner, Glennmont Partners
- 73. Matt Brittin, President, EMEA Business & Operations, Google
- 74. Mads Nipper, CEO, Grundfos
- 75. Helena Helmersson, CEO, H&M Group
- 76. Christopher J. Nassetta, President & CEO, Hilton
- 77. Henric Andersson, President and CEO, Husqvarna Group
- 78. Ignacio S. Galán, Chairman and CEO, Iberdrola
- 79. Ilkay Özkisaoglu, Owner, IMBEO
- 80. Ian Simm, Founder and CEO, Impax Asset Management plc
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- 84. Ivan Kurtović, CEO, InterCapital Asset Management
- 85. Nigel Stansfield, President Interface, Europe, Africa, Asia, Australia, Interface
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- 88. Luis Goncalves, CEO, Iskraemeco
- 89. Cristian Bortolotti, COO, ISOLFIN
- 90. Yves Desmet, CEO, Isoltechnics
- 91. Guy Grainger, EMEA CEO, JLL
- 92. Ceila McKeon, Chief Executive, Joseph Rowntree Charitable Trust
- 93. Mantas Bartuška, CEO, JSC Lithuanian Railways
- 94. Carlo Spinelli, CEO and Owner, K-FLEX Group

- 95. Roland Gärber and Steen E.Hansen, Co-CEOs, KAEFER Isoliertechnik GmbH & Co. KG
- 96. Burkhard Schmolck, CEO, Kaimann GmbH
- 97. Marie-Angee Debon, CEO, Keolis
- 98. Pekka Asikainen, CEO, Kespet Oy
- 99. Jean-Claude Carlin, Member of the Knauf Group Management Committee Insulation Europe / Middle East / Asia, Knauf Insulation
- 100. Detlef Trefzger, CEO, Kuehne+Nagel International AG
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- 102. Benoit Coquart, CEO, LEGRAND
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- 111. Simone Balbi, COO, New Componit Srl
- 112. Lars Fruergaard Jørgensen, President & CEO, Novo Nordisk
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- 125. Isaías Táboas Suárez, President, Renfe
- 126. Arturo Revenga, CEO, REVENGA Smart Solutions
- 127. Alberto Forbiti, Chairman, Riva & Mariani Group S.p.A.
- 128. Jens Birgersson, CEO & President, ROCKWOOL International A/S
- 129. Dimitri de Vreeze, co-CEO, Royal DSM
- 130. Anja-Isabel Dotzenrath, CEO, RWE Renewables GmbH (RWE Group)
- 131. Pierre-André de Chalendar, Chairman and CEO, Saint-Gobain
- 132. Gavin Patterson, President & CRO, Salesforce
- 133. Christian Klein, CEO, SAP SE
- 134. Jean-Pascal Tricoire, CEO, Schneider Electric
- 135. Valentino Vascellari, CEO, SICET S.R.L
- 136. Andreas Nauen, CEO, Siemens Gamesa Renewable Energy
- 137. Eric Rondolat, CEO, Signify
- 138. Maarten van Dijk, Managing Director, SkyNRG
- 139. Kerry Adler, President and CEO, SkyPower Global
- 140. Denis Machuel, CEO, Sodexo
- 141. Stephan Jantscher, CEO, SOLID Solar Energy Systems GmbH

- 142. Pierre-Etienne Bindschedler, CEO, Soprema Group
- 143. Gianfilippo Mancini, CEO, Sorgenia
- 144. Renat Heuberger, CEO, South Pole
- 145. Martin Lindqvist, President & CEO, SSAB
- 146. Alistair Phillips-Davies, CEO, SSE
- 147. Christian Rynning-Tønnesen, CEO, Statkraft AS
- 148. Annica Bresky, President and CEO, Stora Enso
- 149. Odd Arild Grefstad, Group CEO, Storebrand
- 150. Bertrand Camus, CEO, SUEZ
- 151. Enrique Tombas, Founding Partner, Suma Capital
- 152. John Fitzgerald, CEO, SuperNode
- 153. Daniela Carosio, Senior Partner, Sustainable Value Investors- Studio Carosio Daniela
- 154. Heinz-Jürgen Bertram, CEO, Symrise AG
- 155. Miguel Varela, CEO, Teimas Desenvolvemento
- 156. José María Álvarez-Pallete López, Chairman & CEO, Telefónica S.A.
- 157. Jaume Miguel, Chairman & CEO, Tendam
- 158. Ugo Bortolami, Owner, Termit srl
- 159. Emmanuel Maragoudakis, CEO, TERNA ENERGY SA
- 160. Adolfo Orive, CEO & President, Tetra Pak
- 161. Mette Lykke, CEO, Too Good To Go
- 162. Patrick Pouyanné, Chairman of the Board & CEO, TOTAL S.E.
- 163. Jose La Loggia, President Commercial HVAC EMEA, Trane Technologies
- 164. Bevis Watts, CEO, Triodos Bank UK
- 165. Alan Jope, CEO, Unilever
- 166. Magnus Hall, CEO, Vattenfall
- 167. Antoine Frérot, CEO, VEOLIA
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- 172. Martin Lundstedt, President and CEO, Volvo Group
- 173. Olivier Pons Y Moll, CEO, WELYA
- 174. Sandeep Mathrani, CEO, WeWork
- 175. George Latham, Managing Partner, WHEB Asset Management LLP
- 176. Lisa Jackson, Vice President of Environment, Policy and Social Initiatives, Apple
- 177. Peter Fisher, Director, Bennetts Associates
- 178. Adam C.T. Matthews, Director, Ethics & Engagement Investment Team, Church of England Pensions Board
- 179. Fleming Voetmann, Vice President Communications, Marketing & Sustainability, FLSmidth A/S
- 180. Casper Klynge, Vice President European Government Affairs, Microsoft
- 181. Pierre Morales, Development director, OUVAROFF
- 182. Tom Holemans, Sales Director Industry EMEA, Pittsburg Corning Europe
- 183. Torsten Lütten, Business Development Germany, Savosolar GmbH
- 184. Thomas Pitsch, Board Member, Schwartmanns Maschinenbau GmbH
- 185. Cristiano Dionisi, Managing Director, SICOI

#### Signatory supporter organisations:

- 1. Nick Molho, Executive Director, Aldersgate Group
- 2. João Meneses, Secretary General, BCSD Portugal
- 3. Aron Cramer, President and CEO, BSR
- 4. Steven Tebbe, Managing Director, CDP Europe
- 5. Ana Struna Bregar, CEO, CER Sustainable Business Network Slovenia
- 6. Eliot Whittington, Director, CLG Europe
- 7. Agostino Re Rebaudengo, President, Elettricità Futura
- 8. Jan te Bos, Director General, Eurima
- 9. Monica Frassoni, President, European Alliance to Save Energy (EU-ASE)
- 10. Thomas Nowak, Secretary General, European Heat Pump Association (EHPA)
- 11. Andreas Gürtler, Foundation Director, European Industrial Insulation Foundation
- 12. Nina Ekelund, Executive Director, Haga Initiative
- 13. Paul Polman, Co-founder and Chair, IMAGINE
- 14. Stephanie Pfeifer, CEO, Institutional Investors Group on Climate Change (IIGCC)
- 15. Sergio Andreis, Director, Kyoto Club
- 16. Bjørn Kjærand Haugland, CEO, Skift Business Climate Leaders
- 17. Bertrand Piccard, Chairman, Solar Impulse Foundation
- 18. Halla Tómasdóttir, CEO and Chief Change Catalyst, The B Team
- 19. Helen Clarkson, CEO, The Climate Group
- 20. Virve Groning, Managing Director, U-landshjälp från Folk till Folk i Finland sr
- 21. María Mendiluce, CEO, We Mean Business coalition
- 22. Giles Dickson, CEO, Wind Europe

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