



of 2016, over 635 facilities had enrolled in the program, and 249 operations had completed the program, meaning in 2016, nearly 50 additional operations completed the program. Depending on the local context, many of our independent bottling partners, such as Coca-Cola Enterprises, now Coca-Cola European Partners, Coca-Cola Femsa in Mexico, Hindustan Coca-Cola Bottling (HCCBPL) in India and Coca-Cola Hellenic Bottling Company have set ambitious targets on the use of energy or electricity sourced from renewable sources.

(v) Our Long term strategy (greater than three years) is evolving to focus more broadly across our supply chain (end-to-end), complementing mitigation efforts with adaptation (business resilience for the supply chain), and capturing emerging market opportunities.

As we evolve and broaden our emissions boundaries to include the energy impact of coolers and vendors not only owned by the Company but also by our bottling partners within our value chain carbon emissions of "the drink in your hand", we will continue to maintain our focus on energy-efficient, HFC-free refrigeration, as it continues to be the single biggest estimated source of our system's carbon footprint. Since 2000 we have improved our cooling equipment energy efficiency by 40 percent and eliminated 75 percent of direct greenhouse gas emissions by transitioning to HFC-free insulation foam for new equipment by working with our suppliers. In 2016, The Coca-Cola Company and its bottlers introduced 623,160 units of HFC-free refrigeration equipment, adding up to a total of around 2.5 million HFC-free coolers and vending machines that we have introduced into the marketplace since the program began. Additionally, we have more than 5.6 million intelligent energy management devices in use on our refrigeration equipment, reducing customer electricity consumption corresponding to emissions reductions of approximately 3.1 million metric tons per year. The Coca-Cola system has invested more than \$100 million over the past decade to make our coolers more environmentally responsible.

(vi) Our strategy allows us to mitigate supply chain risk over competitors as well as appeal to the evolving preferences of consumers and build corporate reputation with stakeholders, which we view as strategic advantages. Additionally, our collaboration with civil society, such as with WWF and at COP21 and COP22, as well as our leading goal on reducing carbon footprint across our full value chain, has helped TCCC to build a strong reputation amongst stakeholders. As an example, our work with Greenpeace to establish Refrigerants, Naturally! to develop and deploy HFC-free coolers, has been recognized by Dr. Shamila Nair-Bedouelle, Head of Ozonation at the United Nations Environment Programme.

COP21 and COP22 have served to highlight the potential shift in the regulatory climate. As part of the lead up to and duration of COP21 as well as at COP22, we participated in a number of engagement activities. Some examples include participating in the We Mean Business Road to Paris Commitments including "Reduce short-lived climate pollutant emissions and "Low Carbon Technology Partnerships Initiative." We joined the American Business Act on Climate Pledge to demonstrate our "support for action on climate change and the conclusion of a climate change agreement in Paris that takes a strong step forward toward a low-carbon, sustainable future." We served as one of 40 American companies and NGOs to sign onto a campaign advocating for low-carbon initiatives in the US under the umbrella Business Backs a Low-Carbon USA. We were a signatory of Ceres Climate Leadership Statement 40 American companies and NGOs to sign onto a campaign advocating for low-carbon initiatives in the US. At COP22, we participated in panels at the Sustainable Innovation Forum.

CC2.2c

Does your company use an internal price on carbon?

No, and we currently don't anticipate doing so in the next 2 years

CC2.3

Do you engage in activities that could either directly or indirectly influence public policy on climate change through any of the following? (tick all that apply)

- Direct engagement with policy makers
- Trade associations
- Funding research organizations
- Other

CC2.3a

On what issues have you been engaging directly with policy makers?

Focus of legislation	Corporate Position	Details of engagement	Proposed legislative solution
Other: F-gases	Support	Most new, commercial refrigeration equipment on the market today uses HFC (hydrofluorocarbon) refrigerant, a category of potent greenhouse gases. But safe, reliable, efficient, HFC-free options exist for many end uses already. We have expressed this position globally in the context of the Montreal Protocol deliberations, regionally regarding the EU F-gas legislation and most recently in the US as a signer of the American Business Act on Climate in the lead-up to COP21. The Company was also actively engaged in Paris at COP21 with our bottler Coca-Cola Enterprises, now Coca-Cola European Partners.	The Company will continue to work with US DOE, US EPA, and US Congress on appropriate solutions for our business.

CC2.3b

Are you on the Board of any trade associations or provide funding beyond membership?

Yes

CC2.3c

Please enter the details of these trade associations that are likely to take a position on climate change legislation