

# Integer Linear Programming

Reference

Ragsdale: Chapter 6

Winston and Albright: Chapter 6

# *Learning Objectives*

- Formulate business scenarios using binary integer variables.
  - Project selection
  - Capital budgeting
  - Fixed charge problems
  - Quantity discounts
  - Contract award problems
  - Set covering- location problems
  - Cutting stock problems

# *Introduction*

- When one or more variables in an LP problem must assume an integer value we have an Integer Linear Programming (ILP) problem.
- Integer variables also allow us to build more accurate models for a number of common business problems.

# *Integer Linear Programming: ILP*

Maximize/Minimize  $z = c_1x_1 + c_2x_2 + \dots + c_nx_n$

$$\text{s.t.} \quad a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n \left\{ \begin{array}{c} \leq \\ \geq \\ = \end{array} \right\} b_i, \quad i = 1, \dots, m$$

$$0 \leq x_j \leq u_j, \quad j = 1, \dots, n$$

$x_j$  integer for some or all  $j = 1, \dots, n$

## *Integrality Conditions- Blue Ridge Revisited*

$$\begin{array}{ll} \text{MAX: } 350X_1 + 300X_2 & \} \text{ profit} \\ \text{S.T.: } 1X_1 + 1X_2 \leq 200 & \} \text{ pumps} \\ & 9X_1 + 6X_2 \leq 1566 \quad \} \text{ labor} \\ & 12X_1 + 16X_2 \leq 2880 \quad \} \text{ tubing} \\ X_1, X_2 \geq 0 & \} \text{ nonnegativity} \\ X_1, X_2 \text{ must be integers} & \} \text{ integrality} \end{array}$$

Integrality conditions are easy to state but make the problem much more difficult (and sometimes impossible) to solve.

# **BINARY INTEGER PROGRAMMING**

# *Binary Integer Programming*

- ILP is not simply a matter of adding integer constraints to decision variables, such as the numbers of workers.
- Many inherently *nonlinear* problems can be transformed into linear models with the use of binary variables.
- The clever use of binary variables allows us to solve many interesting and difficult problems that LP algorithms are incapable of solving.

## *Binary Variables*

- Binary variables are integer variables that can assume only two values: 0 or 1.
- These variables can be useful in a number of practical modeling situations....
- Perhaps the simplest binary IP model is the following capital budgeting example, which illustrates the “go–no go” nature of many IP models.



# *Making “yes-or-no” type decisions*

- Invest in a project?
- Build a factory?
- Manufacture a product?
- Assign a person to a task?

## *A Capital Budgeting Problem: CRT Technologies*

- In a capital budgeting problem, a decision maker is presented with several projects or investment alternatives and must determine which projects or investments to choose.
- The projects or investments typically require different amount of resources and generate cash flows to the company, which are converted to a net present value(NPV).
- Problem: Determine which set of projects or investments to select to achieve the maximum possible NPV.

# *A Capital Budgeting Problem:* *CRT Technologies*

Project	Expected NPV (in \$000s)	Capital (in \$000s) Required in				
		Year 1	Year 2	Year 3	Year 4	Year 5
1	\$141	\$75	\$25	\$20	\$15	\$10
2	\$187	\$90	\$35	\$0	\$0	\$30
3	\$121	\$60	\$15	\$15	\$15	\$15
4	\$83	\$30	\$20	\$10	\$5	\$5
5	\$265	\$100	\$25	\$20	\$20	\$20
6	\$127	\$50	\$20	\$10	\$30	\$40

- The company has \$250,000 available to invest in new projects. It has budgeted \$75,000 for continued support for these projects in year 2 and \$50,000 per year for years 3, 4, and 5.
- Unused funds in any year cannot be carried over.

## *Defining the Decision Variables*

$$X_i = \begin{cases} 1, & \text{if project } i \text{ is selected} \\ 0, & \text{otherwise} \end{cases} \quad i = 1, 2, \dots, 6$$

## *Defining the Objective Function*

Maximize the total NPV of selected projects.

$$\begin{aligned} \text{MAX: } & 141X_1 + 187X_2 + 121X_3 \\ & + 83X_4 + 265X_5 + 127X_6 \end{aligned}$$

# *Defining the Constraints*

- Capital Constraints

$$75X_1 + 90X_2 + 60X_3 + 30X_4 + 100X_5 + 50X_6 \leq 250 \quad \text{\} year 1$$

$$25X_1 + 35X_2 + 15X_3 + 20X_4 + 25X_5 + 20X_6 \leq 75 \quad \text{\} year 2$$

$$20X_1 + 0X_2 + 15X_3 + 10X_4 + 20X_5 + 10X_6 \leq 50 \quad \text{\} year 3$$

$$15X_1 + 0X_2 + 15X_3 + 5X_4 + 20X_5 + 30X_6 \leq 50 \quad \text{\} year 4$$

$$10X_1 + 30X_2 + 15X_3 + 5X_4 + 20X_5 + 40X_6 \leq 50 \quad \text{\} year 5$$

- Binary Constraints

All  $X_i$  must be binary

# *Binary Variables & Logical Conditions*

- Binary variables are also useful in modeling a number of logical conditions.
  - Of projects 1, 3 & 6, no more than one may be selected
$$X_1 + X_3 + X_6 \leq 1$$
  - Of projects 1, 3 & 6, exactly one must be selected
$$X_1 + X_3 + X_6 = 1$$
  - Project 4 cannot be selected unless project 5 is also selected
$$X_4 - X_5 \leq 0$$

Value of			
X4	X5	Meaning	Feasible?
0	0	Do not select either project	Yes
1	1	Select both projects	Yes
0	1	Select 5, but not 4	Yes
1	0	Select 4, but not 5	No



## *The Fixed-Charge Problem*

- In many situations, a cost is incurred if an activity is undertaken at any positive level. This cost is independent of the level of the activity and is known as a fixed cost (or fixed charge).
- Fixed costs- costs regardless of what decision is made.

# *The Fixed-Charge Problem*

- Many decisions result in a fixed or lump-sum cost being incurred:
  - The cost to lease, rent, or purchase a piece of equipment or a vehicle that will be required if a particular action is taken.
  - The setup cost required to prepare a machine or to produce a different type of product.
  - The cost to construct a new production line that will be required if a particular decision is made.
  - The cost of hiring additional personnel that will be required if a particular decision is made.

## *Example Fixed-Charge Problem: Remington Manufacturing*

- Remington manufacturing is planning its next production cycle. The company can produce three products, each of which must undergo machining, grinding and assemble operations.
- Management of Remington wants to determine the most profitable mix of products to produce.

## *Example Fixed-Charge Problem: Remington Manufacturing*

Operation	Hours Required By:			Hours Available
	Prod. 1	Prod. 2	Prod. 3	
Machining	2	3	6	600
Grinding	6	3	4	300
Assembly	5	6	2	400
Unit Profit	\$48	\$55	\$50	
Setup Cost	\$1000	\$800	\$900	

# *Defining the Decision Variables*

$X_i$  = the amount of product  $i$  to be produced,  $i = 1, 2, 3$

Each of the  $X_i$  variables has a corresponding binary variable

$$Y_i = \begin{cases} 1, & \text{if } X_i > 0 \\ 0, & \text{if } X_i = 0 \end{cases} \quad i = 1, 2, 3$$

## *Defining the Objective Function*

Maximize total profit.

$$\text{MAX: } 48X_1 + 55X_2 + 50X_3 - 1000Y_1 - 800Y_2 - 900Y_3$$

## *Defining the Constraints*

- Resource Constraints

$$2X_1 + 3X_2 + 6X_3 \leq 600 \quad \} \text{ machining}$$

$$6X_1 + 3X_2 + 4X_3 \leq 300 \quad \} \text{ grinding}$$

$$5X_1 + 6X_2 + 2X_3 \leq 400 \quad \} \text{ assembly}$$

- Nonnegativity conditions

$$X_i \geq 0, i = 1, 2, \dots, 6$$

- Binary Constraints

All  $Y_i$  must be binary

- Is there a missing link?

## *Linking Constraints*

- We must ensure that the required relationship between  $X_i$  and  $Y_i$  is enforced.
- In particular, the value of  $Y_i$  variables can be determined from the  $X_i$  variables.
- We need constraints to establish this link between the value of the  $Y_i$  variables and the  $X_i$  variables.



## Defining the Constraints *(cont'd)*

- Linking Constraints (with “Big M”)

$$X_1 \leq M_1 Y_1 \quad \text{or} \quad X_1 - M_1 Y_1 \leq 0$$

$$X_2 \leq M_2 Y_2 \quad \text{or} \quad X_2 - M_2 Y_2 \leq 0$$

$$X_3 \leq M_3 Y_3 \quad \text{or} \quad X_3 - M_3 Y_3 \leq 0$$

- If  $X_i > 0$  these constraints force the associated  $Y_i$  to equal 1.
- If  $X_i = 0$  these constraints allow  $Y_i$  to equal 0 or 1, but the objective will cause Solver to choose 0.
- Note that  $M_i$  imposes an upper bounds on  $X_i$ .
- It helps to find reasonable values for the  $M_i$ .

## *Finding Reasonable Values for $M_1$*

- Consider the resource constraints

$$2X_1 + 3X_2 + 6X_3 \leq 600 \quad \text{\textit{ } machining}$$

$$6X_1 + 3X_2 + 4X_3 \leq 300 \quad \text{\textit{ } grinding}$$

$$5X_1 + 6X_2 + 2X_3 \leq 400 \quad \text{\textit{ } assembly}$$

- What is the maximum value  $X_1$  can assume?

$$\text{Let } X_2 = X_3 = 0$$

$$X_1 = \text{MIN}(600/2, 300/6, 400/5)$$

$$= \text{MIN}(300, 50, 80)$$

$$= 50$$

- Maximum values for  $X_2$  &  $X_3$  can be found similarly.

## *Summary of the Model*

$$\text{MAX: } 48X_1 + 55X_2 + 50X_3 - 1000Y_1 - 800Y_2 - 900Y_3$$

$$\text{S.T.: } \quad 2X_1 + 3X_2 + 6X_3 \leq 600 \quad \quad \quad \text{\} \text{machining}$$

$$6X_1 + 3X_2 + 4X_3 \leq 300 \quad \quad \quad \text{\} \text{grinding}$$

$$5X_1 + 6X_2 + 2X_3 \leq 400 \quad \quad \quad \text{\} \text{assembly}$$

$$X_1 - 50Y_1 \leq 0$$

$$X_2 - 67Y_2 \leq 0$$

$$X_3 - 75Y_3 \leq 0$$

} linking constraints

All  $Y_i$  must be binary

$$X_i \geq 0, i = 1, 2, 3$$

## *Minimum Order Size Restrictions*

- Many investment, production, and distribution problems have minimum purchase amounts or minimum production lot size requirements that must be met.
- Suppose Remington doesn't want to manufacture any units of product 3 unless it produces at least 40 units...

# *The Constraints*

- Consider,

$$X_3 \leq M_3 Y_3$$

$$X_3 \geq 40 Y_3$$

- The first constraint is a linking constraint
- According to second constraint, if  $Y_3$  equals 1, then  $X_3$  must be greater than or equal to 40.
- On the other hand, if  $X_3$  equals 0,  $Y_3$  must also equal 0 in order to satisfy both constraints.

## Quantity Discounts

- We have so far assumed that the profit or cost coefficients in the objective function were constant.
- Recall the revised blue ridge hot tubs example
- |                              |                 |
|------------------------------|-----------------|
| MAX: $350X_1 + 300X_2$       | } profit        |
| S.T.: $1X_1 + 1X_2 \leq 200$ | } pumps         |
| $9X_1 + 6X_2 \leq 1566$      | } labor         |
| $12X_1 + 16X_2 \leq 2880$    | } tubing        |
| $X_1, X_2 \geq 0$            | } nonnegativity |
| $X_1, X_2$ must be integers  | } integrality   |
- AS production of these products increases, quantity discounts might be obtained on component parts that would cause the profit margin on these items to increase.

- Assume...

If Blue Ridge Hot Tubs produces more than 75 Aqua-Spas, it obtains discounts that increase the unit profit to \$375.

If it produces more than 50 Hydro-Luxes, the profit increases to \$325.

## *Formulation- Decision Variables*

- $X_{11}$  = Number of Aqua-Spas produced at \$350 per unit
- $X_{12}$  = Number of Aqua-Spas produced at \$375 per unit
- $X_{21}$  = Number of Aqua-Spas produced at \$300 per unit
- $X_{22}$  = Number of Aqua-Spas produced at \$325 per unit



## *Formulation- With Objective*

- MAX:  $350X_{11} + 375X_{12} + 300X_{21} + 325X_{22}$
- S.T.:  $1X_{11} + 1X_{12} + 1X_{21} + 1X_{22} \leq 200$  } pumps
- $9X_{11} + 9X_{12} + 6X_{21} + 6X_{22} \leq 1566$  } labor
- $12X_{11} + 12X_{12} + 16X_{21} + 16X_{22} \leq 2880$  } tubing
- $X_{ij} \geq 0$   
 $X_{ij}$  must be integers,  $Y_i$  must be binary
- Is the formulation complete?

# *The Missing Constraints*

- Ensure the model does not allow any units of  $X_{12}$  to be produced unless we have produced 75 units of  $X_{11}$ .
  - $X_{12} \leq M_{12} Y_1$
  - $X_{11} \geq 75 Y_1$
- Ensure the model does not allow any units of  $X_{22}$  to be produced unless we have produced 50 units of  $X_{21}$ .
  - $X_{22} \leq M_{22} Y_2$
  - $X_{21} \geq 50 Y_2$

## *Quantity Discount Model*

$$\text{MAX: } 350X_{11} + 375X_{12} + 300X_{21} + 325X_{22}$$

$$\text{S.T.: } 1X_{11} + 1X_{12} + 1X_{21} + 1X_{22} \leq 200 \quad \} \text{ pumps}$$

$$9X_{11} + 9X_{12} + 6X_{21} + 6X_{22} \leq 1566 \quad \} \text{ labor}$$

$$12X_{11} + 12X_{12} + 16X_{21} + 16X_{22} \leq 2880 \quad \} \text{ tubing}$$

$$X_{12} \leq M_{12}Y_1$$

$$X_{11} \geq 75Y_1$$

$$X_{22} \leq M_{22}Y_2$$

$$X_{21} \geq 50Y_2$$

$$X_{ij} \geq 0$$

$X_{ij}$  must be integers,  $Y_i$  must be binary

## *A Contract Award Problem*

- B&G Construction has 4 building projects and can purchase cement from 3 companies for the following costs:

	Cost per Delivered Ton of Cement				Max.
	Project 1	Project 2	Project 3	Project 4	Supply
Co. 1	\$120	\$115	\$130	\$125	525
Co. 2	\$100	\$150	\$110	\$105	450
Co. 3	\$140	\$95	\$145	\$165	550
Needs (tons)	450	275	300	350	

## *A Contract Award Problem*

- Side constraints:
  - Co. 1 will not supply orders of less than 150 tons for any project
  - Co. 2 can supply more than 200 tons to no more than one of the projects
  - Co. 3 will accept only orders that total 200, 400, or 550 tons

## *A Contract Award Problem*

- B & G can contract with more than one supplier to meet the cement requirements for a given project.
- The problem is to determine what amounts to purchase from each supplier to meet the demands for each project at the least total cost.

## *Defining the Decision Variables*

$X_{ij}$  = tons of cement purchased  
from company  $i$  for project  $j$

## *Defining the Objective Function*

Minimize total cost

$$\begin{aligned} \text{MIN: } & 120X_{11} + 115X_{12} + 130X_{13} + 125X_{14} \\ & + 100X_{21} + 150X_{22} + 110X_{23} + 105X_{24} \\ & + 140X_{31} + 95X_{32} + 145X_{33} + 165X_{34} \end{aligned}$$



# *Defining the Constraints*

- Supply Constraints

$$X_{11} + X_{12} + X_{13} + X_{14} \leq 525 \quad \text{ } \} \text{ company 1}$$

$$X_{21} + X_{22} + X_{23} + X_{24} \leq 450 \quad \text{ } \} \text{ company 2}$$

$$X_{31} + X_{32} + X_{33} + X_{34} \leq 550 \quad \text{ } \} \text{ company 3}$$

- Demand Constraints

$$X_{11} + X_{21} + X_{31} = 450 \quad \text{ } \} \text{ project 1}$$

$$X_{12} + X_{22} + X_{32} = 275 \quad \text{ } \} \text{ project 2}$$

$$X_{13} + X_{23} + X_{33} = 300 \quad \text{ } \} \text{ project 3}$$

$$X_{14} + X_{24} + X_{34} = 350 \quad \text{ } \} \text{ project 4}$$

## *Defining the Constraints-I*

- Company 1 Side Constraints- Minimum Order Size restriction

$$X_{11} \leq 525Y_{11}$$

$$X_{12} \leq 525Y_{12}$$

$$X_{13} \leq 525Y_{13}$$

$$X_{14} \leq 525Y_{14}$$

$$X_{11} \geq 150Y_{11}$$

$$X_{12} \geq 150Y_{12}$$

$$X_{13} \geq 150Y_{13}$$

$$X_{14} \geq 150Y_{14}$$

Linking constraints to ensure if  $X_{11}$ ,  $X_{12}$ ,  $X_{13}$  or  $X_{14}$  is greater than 0, then its associated binary variable must equal 1.

These constraints ensure that if  $X_{11}$ ,  $X_{12}$ ,  $X_{13}$  or  $X_{14}$  is greater than 0, then it must be at least 150.

$Y_{ij}$  binary

## *Defining the Constraints-II*

- Company 2 Side Constraints- it can supply more than 200 tons to no more than one of the projects.

$$X_{21} \leq 200 + 250Y_{21}$$

$$X_{22} \leq 200 + 250Y_{22}$$

$$X_{23} \leq 200 + 250Y_{23}$$

$$X_{24} \leq 200 + 250Y_{24}$$

$$Y_{21} + Y_{22} + Y_{23} + Y_{24} \leq 1$$

$Y_{ij}$  binary

## *Defining the Constraints-III*

- Company 3 Side Constraints

$$X_{31} + X_{32} + X_{33} + X_{34} = 200Y_{31} + 400Y_{32} + 550Y_{33}$$

$$Y_{31} + Y_{32} + Y_{33} \leq 1$$

# *Set Covering Models*

- Many companies have geographically dispersed customers that they must service in some way.
- To do this, they create service center facilities at selected locations and then assign each customer to one of the service centers.
- Various costs are incurred, including:
  - Fixed costs of locating service centers in particular locations;
  - Operating costs, depending on the service centers' locations; and
  - Transportation costs, depending on the distances between customers and their assigned service centers.

# Set Covering Models

- We first examine a particular type of location model called a ***set-covering model***.
- In a set-covering model, each member of a given set (set 1) must be “covered” by an acceptable member of another set (set 2).
- The usual objective in a set-covering problem is to minimize the number of members in set 2 that are needed to cover all the members in set 1.
- Set-covering models have been applied to areas as diverse as site selection, airline crew scheduling, truck dispatching, political redistricting, and capital investment

# Applications

- Site Selection
- Crew Scheduling

# Selection of Sites for Emergency Services:

## The Caliente City Problem

- Caliente City is growing rapidly and spreading well beyond its original borders
- They still have only one fire station, located in the congested center of town
- The result has been long delays in fire trucks reaching the outer part of the city

**Goal: Develop a plan for locating multiple fire stations throughout the city**

**New Policy: Response Time  $\leq$  10 minutes**



# Response Time and Cost Data for Caliente City

		Fire Station in Tract							
		1	2	3	4	5	6	7	8
Response times (minutes) for a fire in tract	1	2	8	18	9	23	22	16	28
	2	9	3	10	12	16	14	21	25
	3	17	8	4	20	21	8	22	17
	4	10	13	19	2	18	21	6	12
	5	21	12	16	13	5	11	9	12
	6	25	15	7	21	15	3	14	8
	7	14	22	18	7	13	15	2	9
	8	30	24	15	14	17	9	8	3
Cost of Station (\$thousands)		350	250	450	300	50	400	300	200

# Algebraic Formulation of Caliente City Problem

Let  $x_j = 1$  if tract  $j$  is selected to receive a fire station; 0 otherwise ( $j = 1, 2, \dots, 8$ )

Minimize  $C = 350x_1 + 250x_2 + 450x_3 + 300x_4 + 50x_5 + 400x_6 + 300x_7 + 200x_8$

subject to

$$\text{Tract 1: } x_1 + x_2 + x_4 \geq 1$$

$$\text{Tract 2: } x_1 + x_2 + x_3 \geq 1$$

$$\text{Tract 3: } x_2 + x_3 + x_6 \geq 1$$

$$\text{Tract 4: } x_1 + x_4 + x_7 \geq 1$$

$$\text{Tract 5: } x_5 + x_7 \geq 1$$

$$\text{Tract 6: } x_3 + x_6 + x_8 \geq 1$$

$$\text{Tract 7: } x_4 + x_7 + x_8 \geq 1$$

$$\text{Tract 8: } x_6 + x_7 + x_8 \geq 1$$

and  $x_j$  are binary (for  $j = 1, 2, \dots, 8$ ).

# Southwestern Airways Crew Scheduling

- Southwestern Airways needs to assign crews to cover all its upcoming flights.
- We will focus on assigning 3 crews based in San Francisco (SFO) to 11 flights.

**Question: How should the 3 crews be assigned 3 sequences of flights so that every one of the 11 flights is covered?**

# Data for the Southwestern Airways Problem

Flights	Feasible Sequence of Flights											
	1	2	3	4	5	6	7	8	9	10	11	12
1. SFO–LAX	1			1			1			1		
2. SFO–DEN		1			1			1			1	
3. SFO–SEA			1			1			1			1
4. LAX–ORD				2			2		3	2		3
5. LAX–SFO	2					3				5	5	
6. ORD–DEN				3	3				4			
7. ORD–SEA							3	3		3	3	4
8. DEN–SFO		2		4	4				5			
9. DEN–ORD					2			2			2	
10. SEA–SFO			2				4	4				5
11. SEA–LAX						2			2	4	4	2
Cost, \$1,000s	2	3	4	6	7	5	7	8	9	9	8	9

# Algebraic Formulation

Let  $x_j = 1$  if flight sequence  $j$  is assigned to a crew; 0 otherwise. ( $j = 1, 2, \dots, 12$ ).

Minimize Cost =  $2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$   
(in \$thousands)

subject to

$$\text{Flight 1 covered:} \quad x_1 + x_4 + x_7 + x_{10} \geq 1$$

$$\text{Flight 2 covered:} \quad x_2 + x_5 + x_8 + x_{11} \geq 1$$

:

$$\text{Flight 11 covered:} \quad x_6 + x_9 + x_{10} + x_{11} + x_{12} \geq 1$$

$$\text{Three Crews:} \quad x_1 + x_2 + x_3 + x_4 + x_5 + x_6 + x_7 + x_8 + x_9 + x_{10} + x_{11} + x_{12} \leq 3$$

and

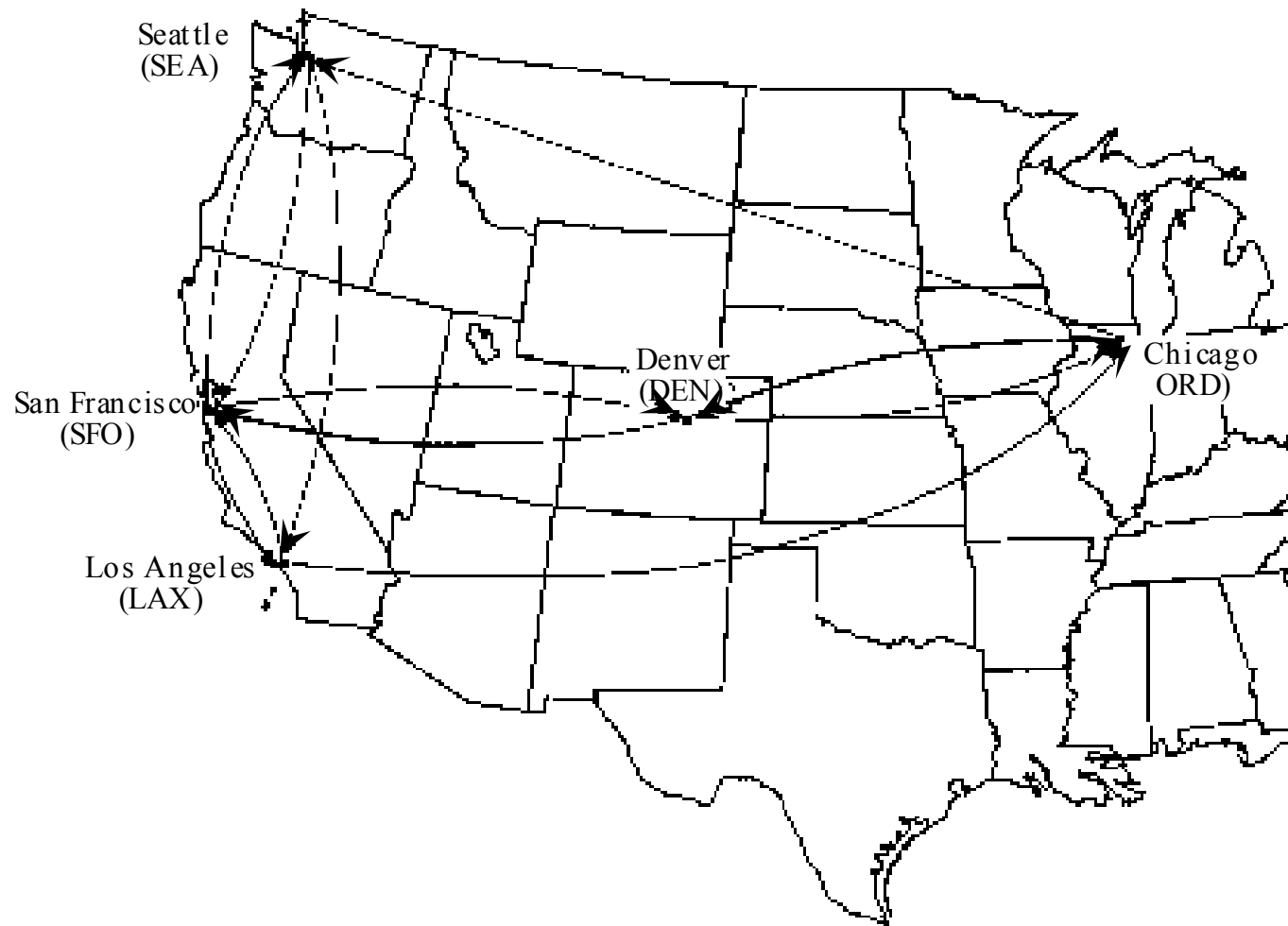
$x_j$  are binary ( $j = 1, 2, \dots, 12$ ).

# Southwestern Airways Crew Scheduling

- Southwestern Airways needs to assign crews to cover all its upcoming flights.
- We will focus on assigning 3 crews based in San Francisco (SFO) to 11 flights.

**Question: How should the 3 crews be assigned 3 sequences of flights so that every one of the 11 flights is covered?**

# Southwestern Airways Flights



# Data for the Southwestern Airways Problem

Flights	Feasible Sequence of Flights											
	1	2	3	4	5	6	7	8	9	10	11	12
1. SFO–LAX	1			1			1			1		
2. SFO–DEN		1			1			1			1	
3. SFO–SEA			1			1			1			1
4. LAX–ORD				2			2		3	2		3
5. LAX–SFO	2					3				5	5	
6. ORD–DEN				3	3				4			
7. ORD–SEA							3	3		3	3	4
8. DEN–SFO		2		4	4				5			
9. DEN–ORD					2			2			2	
10. SEA–SFO			2				4	4				5
11. SEA–LAX						2			2	4	4	2
Cost, \$1,000s	2	3	4	6	7	5	7	8	9	9	8	9



# Algebraic Formulation

Let  $x_j = 1$  if flight sequence  $j$  is assigned to a crew; 0 otherwise. ( $j = 1, 2, \dots, 12$ ).

Minimize Cost =  $2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$   
(in \$thousands)

subject to

$$\text{Flight 1 covered:} \quad x_1 + x_4 + x_7 + x_{10} \geq 1$$

$$\text{Flight 2 covered:} \quad x_2 + x_5 + x_8 + x_{11} \geq 1$$

:

$$\text{Flight 11 covered:} \quad x_6 + x_9 + x_{10} + x_{11} + x_{12} \geq 1$$

$$\text{Three Crews:} \quad x_1 + x_2 + x_3 + x_4 + x_5 + x_6 + x_7 + x_8 + x_9 + x_{10} + x_{11} + x_{12} \leq 3$$

and

$x_j$  are binary ( $j = 1, 2, \dots, 12$ ).