

```
## 8 08765941 2000-06-23 FORD VANESSA
## 9 08776818 2000-02-04 STRZELECKA TERESA
## 10 08809677 2002-02-20 KIM SUN
## # ... with 2,018,467 more rows, and 12 more variables:
## examiner_name_middle <chr>, examiner_id <dbl>, examiner_art_unit <dbl>,
## # uspc_class <chr>, uspc_subclass <chr>, patent_number <chr>,
## # patent_issue_date <date>, abandon_date <date>, disposal_type <chr>,
## # appl_status_code <dbl>, appl_status_date <chr>, tc <dbl>
```

edges

```
## # A tibble: 32,906 × 4
##
     application_number advice_date ego_examiner_id alter_examiner_id
##
     <chr>
                        <date>
                                              <dbl>
                                                                <dbl>
## 1 09402488
                         2008-11-17
                                              84356
                                                                66266
                         2008-11-17
                                              84356
                                                                63519
## 2 09402488
## 3 09402488
                         2008-11-17
                                               84356
                                                                98531
## 4 09445135
                         2008-08-21
                                               92953
                                                                71313
## 5 09445135
                         2008-08-21
                                               92953
                                                                93865
## 6 09445135
                         2008-08-21
                                               92953
                                                                91818
## 7 09479304
                         2008-12-15
                                                                69277
                                               61767
## 8 09479304
                         2008-12-15
                                               61767
                                                                92446
## 9 09479304
                                                                66805
                         2008-12-15
                                               61767
## 10 09479304
                         2008-12-15
                                               61767
                                                                70919
## # ... with 32,896 more rows
```

## Get gender for examiners

We'll get gender based on the first name of the examiner, which is recorded in the field examiner\_name\_first . We'll use library gender for that, relying on a modified version of their own example.

Note that there are over 2 million records in the applications table – that's because there are many records for each examiner, as many as the number of applications that examiner worked on during this time frame. Our first step therefore is to get all *unique* names in a separate list examiner\_names. We will then guess gender for each one and will join this table back to the original dataset. So, let's get names without repetition:

```
library(gender)
#install_genderdata_package() # only run this line the first time you use the package, to get data for it
# get a list of first names without repetitions
examiner_names <- applications %>%
    distinct(examiner_name_first)
examiner_names
```

```
## # A tibble: 2,595 x 1
## examiner_name_first
## <chr>
## 1 JACQUELINE
## 2 BEKIR
## 3 CYNTHIA
## 4 MARY
## 5 MICHAEL
## 6 LINDA
## 7 KARA
## 8 VANESSA
## 9 TERESA
```

```
## 10 SUN
## # ... with 2,585 more rows
```

Now let's use function <code>gender()</code> as shown in the example for the package to attach a gender and probability to each name and put the results into the table <code>examiner\_names\_gender</code>

```
# get a table of names and gender
examiner_names_gender <- examiner_names %>%
   do(results = gender(.$examiner_name_first, method = "ssa")) %>%
   unnest(cols = c(results), keep_empty = TRUE) %>%
   select(
       examiner_name_first = name,
       gender,
       proportion_female
   )
examiner_names_gender
```

```
## # A tibble: 1,822 × 3
##
   examiner_name_first gender proportion_female
##
   <chr>
                       <chr>
                                        <dbl>
## 1 AARON
                                        0.0082
                     male
## 2 ABDEL
                     male
## 3 ABDOU
                     male
                                        0
                    male
male
male
## 4 ABDUL
                                        0
## 5 ABDULHAKIM
                                        0
## 6 ABDULLAH
                                        0
## 7 ABDULLAHI
                     male
                                        0
## 8 ABIGAIL
                      female
                                       0.998
## 9 ABIMBOLA
                      female
                                        0.944
## 10 ABRAHAM
                       male
                                        0.0031
## # ... with 1,812 more rows
```

Finally, let's join that table back to our original applications data and discard the temporary tables we have just created to reduce clutter in our environment.

```
# remove extra colums from the gender table
examiner_names_gender <- examiner_names_gender %>%
    select(examiner_name_first, gender)
# joining gender back to the dataset
applications <- applications %>%
    left_join(examiner_names_gender, by = "examiner_name_first")
# cleaning up
rm(examiner_names)
rm(examiner_names_gender)
gc()
```

```
## used (Mb) gc trigger (Mb) limit (Mb) max used (Mb)
## Ncells 4545834 242.8 7923072 423.2 NA 4871878 260.2
## Vcells 49590690 378.4 92565904 706.3 102400 79906235 609.7
```

## Guess the examiner's race

We'll now use package wru to estimate likely race of an examiner. Just like with gender, we'll get a list of unique names first, only now we are using surnames.

```
library(wru)
examiner_surnames <- applications %>%
 select(surname = examiner_name_last) %>%
 distinct()
examiner_surnames
## # A tibble: 3,806 × 1
##
     surname
##
     <chr>
## 1 HOWARD
## 2 YILDIRIM
## 3 HAMILTON
## 4 MOSHER
## 5 BARR
## 6 GRAY
## 7 MCMILLIAN
## 8 FORD
## 9 STRZELECKA
## 10 KIM
```

We'll follow the instructions for the package outlined here https://github.com/kosukeimai/wru.

```
examiner_race <- predict_race(voter.file = examiner_surnames, surname.only = T) %>%
    as_tibble()

## [1] "Proceeding with surname-only predictions..."

## Warning in merge_surnames(voter.file): Probabilities were imputed for 698
## surnames that could not be matched to Census list.
```

```
examiner_race
```

```
## # A tibble: 3,806 × 6
##
    surname pred.whi pred.bla pred.his pred.asi pred.oth
##
    <chr>
               <dbl> <dbl> <dbl> <dbl> <dbl>
## 1 HOWARD
               0.643 0.295
                            0.0237 0.005
                                             0.0333
## 2 YILDIRIM 0.861 0.0271 0.0609 0.0135
                                            0.0372
## 3 HAMILTON 0.702 0.237 0.0245 0.0054
                                             0.0309
## 4 MOSHER 0.947 0.00410 0.0241 0.00640 0.0185
## 5 BARR
             0.827 0.117 0.0226 0.00590 0.0271
## 6 GRAY 0.687 0.251 0.0241 0.0054
                                             0.0324
## 7 MCMILLIAN 0.359 0.574 0.0189
                                    0.00260 0.0463
## 8 FORD 0.620 0.32
                             0.0237
                                    0.0045
                                             0.0313
                      0.0853 0.137
## 9 STRZELECKA 0.666
                                    0.0797
                                             0.0318
## 10 KIM
               0.0252 0.00390 0.00650 0.945
                                             0.0198
## # ... with 3,796 more rows
```

As you can see, we get probabilities across five broad US Census categories: white, black, Hispanic, Asian and other. (Some of you may correctly point out that Hispanic is not a race category in the US Census, but these are the limitations of this package.)

## # ... with 3,796 more rows

Our final step here is to pick the race category that has the highest probability for each last name and then join the table back to the main applications table. See this example for comparing values across columns:

https://www.tidyverse.org/blog/2020/04/dplyr-1-0-0-rowwise/. And this one for case\_when() function: https://dplyr.tidyverse.org/reference/case\_when.html.

```
examiner_race <- examiner_race %>%
  mutate(max_race_p = pmax(pred.asi, pred.bla, pred.his, pred.oth, pred.whi)) %>%
  mutate(race = case_when(
    max_race_p == pred.asi ~ "Asian",
    max_race_p == pred.bla ~ "black",
    max_race_p == pred.his ~ "Hispanic",
    max_race_p == pred.oth ~ "other",
    max_race_p == pred.whi ~ "white",
    TRUE ~ NA_character_
    ))
  examiner_race
```

```
## # A tibble: 3,806 × 8
   surname pred.whi pred.bla pred.his pred.asi pred.oth max_race_p race
##
                      ##
    <chr>
               <dbl>
                                                      <dbl> <chr>
## 1 HOWARD
               0.643 0.295
                             0.0237 0.005
                                             0.0333
                                                       0.643 white
## 2 YILDIRIM 0.861 0.0271 0.0609 0.0135
                                             0.0372
                                                      0.861 white
## 3 HAMILTON 0.702 0.237 0.0245 0.0054 0.0309
                                                      0.702 white
## 4 MOSHER
             0.947 0.00410 0.0241 0.00640 0.0185
                                                      0.947 white
## 5 BARR
             0.827 0.117 0.0226
                                    0.00590 0.0271
                                                      0.827 white
            0.687 0.251
## 6 GRAY
                             0.0241
                                                      0.687 white
                                    0.0054
                                             0.0324
## 7 MCMILLIAN 0.359 0.574 0.0189
                                    0.00260 0.0463
                                                      0.574 black
                             0.0237
## 8 FORD
               0.620
                     0.32
                                    0.0045
                                             0.0313
                                                       0.620 white
## 9 STRZELECKA 0.666
                     0.0853
                             0.137
                                     0.0797
                                             0.0318
                                                       0.666 white
## 10 KIM
              0.0252 0.00390 0.00650 0.945
                                             0.0198
                                                       0.945 Asian
## # ... with 3,796 more rows
```

Let's join the data back to the applications table.

```
# removing extra columns
examiner_race <- examiner_race %>%
   select(surname, race)
applications <- applications %>%
   left_join(examiner_race, by = c("examiner_name_last" = "surname"))
rm(examiner_race)
rm(examiner_surnames)
gc()
```

```
## used (Mb) gc trigger (Mb) limit (Mb) max used (Mb)
## Ncells 4959151 264.9 7923072 423.2 NA 7923072 423.2
## Vcells 53388394 407.4 92565904 706.3 102400 92408288 705.1
```

## Examiner's tenure

To figure out the timespan for which we observe each examiner in the applications data, let's find the first and the last observed date for each examiner. We'll first get examiner IDs and application dates in a separate table, for ease of manipulation. We'll keep examiner ID (the field examiner\_id), and earliest and latest dates for each application (filing\_date and appl\_status\_date respectively). We'll use functions in package lubridate to work with date and time values.

```
library(lubridate) # to work with dates
examiner_dates <- applications %>%
  select(examiner_id, filing_date, appl_status_date)
examiner_dates
```

```
## # A tibble: 2,018,477 × 3
##
        examiner_id filing_date appl_status_date
##
                <dbl> <date> <chr>
## 1
               96082 2000-01-26 30jan2003 00:00:00
## 2
            87678 2000-10-11 27sep2010 00:00:00
## 3
            63213 2000-05-17 30mar2009 00:00:00
## 4 73788 2001-07-20 07sep2009 00:00:00
## 5 77294 2000-04-10 19apr2001 00:00:00
## 6 68606 2000-04-28 16jul2001 00:00:00
## 7 89557 2004-01-26 15may2017 00:00:00
## 8 97543 2000-06-23 03apr2002 00:00:00
           98714 2000-02-04 27nov2002 00:00:00
## 9
## 10
                65530 2002-02-20 23mar2009 00:00:00
## # ... with 2,018,467 more rows
```

The dates look inconsistent in terms of formatting. Let's make them consistent. We'll create new variables start\_date and end date.

```
examiner_dates <- examiner_dates %>%
  mutate(start_date = ymd(filing_date), end_date = as_date(dmy_hms(appl_status_date)))
```

Let's now identify the earliest and the latest date for each examiner and calculate the difference in days, which is their tenure in the organization.

```
examiner_dates <- examiner_dates %>%
  group_by(examiner_id) %>%
  summarise(
    earliest_date = min(start_date, na.rm = TRUE),
    latest_date = max(end_date, na.rm = TRUE),
    tenure_days = interval(earliest_date, latest_date) %/% days(1)
    ) %>%
  filter(year(latest_date)<2018)
examiner_dates</pre>
```

```
## # A tibble: 5,625 × 4
##
    examiner_id earliest_date latest_date tenure_days
##
           <dbl> <date> <date>
                                                        <dbl>
## 1
           59012 2004-07-28
                                   2015-07-24
                                                         4013
## 2
           59025 2009-10-26 2017-05-18
                                                         2761
## 3 59030 2005-12-12

## 4 59040 2007-09-11

## 5 59052 2001-08-21

## 6 59054 2000-11-10

## 7 59055 2004-11-02

## 8 59056 2000-03-24
## 3
            59030 2005-12-12
                                    2017-05-22
                                                         4179
                                    2017-05-23
                                                         3542
                                    2007-02-28
                                                         2017
                                   2016-12-23
                                                         5887
                                   2007-12-26
                                                         1149
                                   2017-05-22
                                                         6268
## 9
           59074 2000-01-31
                                    2017-03-17
                                                         6255
## 10
             59081 2011-04-21
                                    2017-05-19
                                                         2220
## # ... with 5,615 more rows
```

Joining back to the applications data.

```
applications <- applications %>%
   left_join(examiner_dates, by = "examiner_id")
rm(examiner_dates)
gc()

##   used (Mb) gc trigger (Mb) limit (Mb) max used (Mb)
## Ncells 4972898 265.6 14366628 767.3 NA 14366628 767.3
## Vcells 65766593 501.8 133470900 1018.4 102400 133354949 1017.5
```

## 1. Create application processing time variable

```
attach(applications)
library(lubridate)

# compute the final decision date as either abandon date or patent issue date
application_dates <- applications %>%
    mutate(decision_date = coalesce(abandon_date,patent_issue_date)) %>%
    select(application_number,filing_date, abandon_date, patent_issue_date, decision_date, examiner_id, exfilter(!is.na(decision_date))

head(application_dates)
```

```
## # A tibble: 6 × 10
## application number filing date abandon date patent issue date decision date
                       <date>
                                   <date>
##
   <chr>
                                                <date>
                                                                 <date>
## 1 08284457
                       2000-01-26 NA
                                                2003-02-18
                                                                 2003-02-18
## 2 08413193
                       2000-10-11 NA
                                                2002-08-27
                                                                 2002-08-27
## 3 08531853
                                                1997-03-04
                                                                 1997-03-04
                       2000-05-17 NA
## 4 08637752
                       2001-07-20 NA
                                                2005-08-09
                                                                 2005-08-09
## 5 08682726
                       2000-04-10 2000-12-27 NA
                                                                 2000-12-27
## 6 08687412
                       2000-04-28 NA
                                                2001-07-31
                                                                 2001-07-31
## # ... with 5 more variables: examiner_id <dbl>, examiner_art_unit <dbl>,
## # gender <chr>, race <chr>, tenure_days <dbl>
```

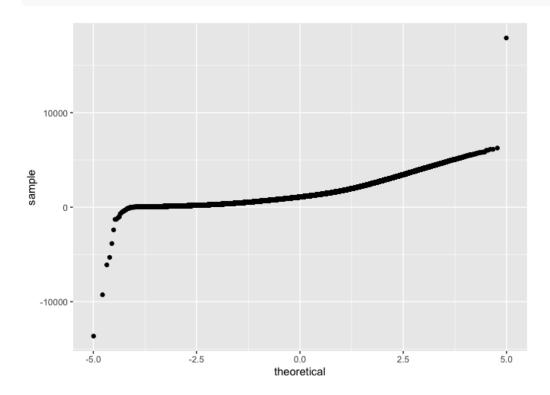
```
# compute the application processing time as the difference of filing date and decision date
application_dates <- application_dates %>%
    #mutate(app_proc_time = decision_date - filing_date)
    mutate(app_proc_time = difftime(decision_date, filing_date, units = "days"))
head(application_dates) #1,688,716 applications
```

```
## # A tibble: 6 × 11
    application_number filing_date abandon_date patent_issue_date decision_date
##
    <chr>
                       <date>
                                    <date>
                                                 <date>
                                                                   <date>
## 1 08284457
                       2000-01-26 NA
                                                                   2003-02-18
                                                 2003-02-18
## 2 08413193
                       2000-10-11 NA
                                                 2002-08-27
                                                                   2002-08-27
## 3 08531853
                       2000-05-17 NA
                                                1997-03-04
                                                                   1997-03-04
## 4 08637752
                       2001-07-20 NA
                                                2005-08-09
                                                                   2005-08-09
## 5 08682726
                       2000-04-10 2000-12-27
                                                NA
                                                                   2000-12-27
## 6 08687412
                       2000-04-28 NA
                                                 2001-07-31
                                                                   2001-07-31
## # ... with 6 more variables: examiner_id <dbl>, examiner_art_unit <dbl>,
## # gender <chr>, race <chr>, tenure_days <dbl>, app_proc_time <drtn>
```

It seems some application processing time have negative value abnormally. Let's take a look at the distribution.

```
# plot the data distribution of application processing time
application_dates %>%
   ggplot(aes(sample = app_proc_time)) +
   geom_qq()
```

## Don't know how to automatically pick scale for object of type difftime. Defaulting to continuous. ## Don't know how to automatically pick scale for object of type difftime. Defaulting to continuous.

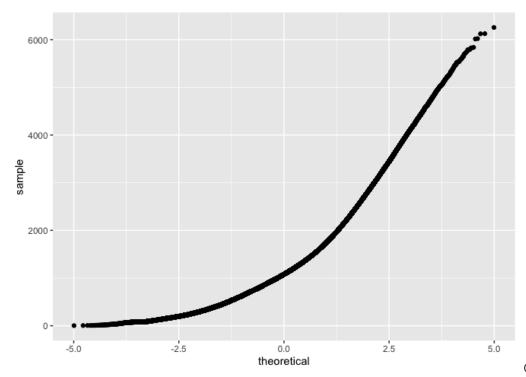


```
# filter out negative and outlying application processing time
application_dates <- application_dates %>%
    filter(app_proc_time>ddays(0)) %>%
    filter(app_proc_time<ddays(10000))
head(application_dates) #1,688,672 applications</pre>
```

```
## # A tibble: 6 × 11
    application_number filing_date abandon_date patent_issue_date decision_date
    <chr>
                       <date>
                                    <date>
                                                 <date>
                                                                   <date>
## 1 08284457
                       2000-01-26 NA
                                                 2003-02-18
                                                                   2003-02-18
## 2 08413193
                       2000-10-11 NA
                                                 2002-08-27
                                                                   2002-08-27
## 3 08637752
                        2001-07-20 NA
                                                 2005-08-09
                                                                   2005-08-09
## 4 08682726
                        2000-04-10 2000-12-27
                                                NA
                                                                   2000-12-27
## 5 08687412
                       2000-04-28 NA
                                                 2001-07-31
                                                                   2001-07-31
## 6 08765941
                       2000-06-23 2001-08-22
                                                                   2001-08-22
                                                NA
## # ... with 6 more variables: examiner_id <dbl>, examiner_art_unit <dbl>,
## # gender <chr>, race <chr>, tenure_days <dbl>, app_proc_time <drtn>
```

```
# plot again the data distribution of application processing time after cleaning
application_dates %>%
   ggplot(aes(sample = app_proc_time)) +
   geom_qq()
```

## Don't know how to automatically pick scale for object of type difftime. Defaulting to continuous. ## Don't know how to automatically pick scale for object of type difftime. Defaulting to continuous.



Outliers are removed

successfully.

# 2. Estimate relationship between centrality and application processing time

```
# before we begin, get the workgroup from art unit as rounding down to digit tenth.
application_dates <- application_dates %>%
   mutate(wg = (application_dates$examiner_art_unit%/%10) * 10)
# Find out which is the dominating workgroup an examiner handled the applications for.
library(plyr)
```

```
library(dplyr)
library(lubridate)
application_dates <- mutate(</pre>
  application_dates,
  period = case when(
    filing_date<ymd("2007-01-01") ~ NA_character_,</pre>
    filing_date<ymd("2008-01-01") ~ "t0",
    filing_date<ymd("2009-01-01") ~ "t1",
    filing_date<ymd("2010-01-01") ~ "t2",
    filing_date<ymd("2011-01-01") ~ "t3",
    filing_date<ymd("2012-01-01") ~ "t4",
    filing_date<ymd("2013-01-01") ~ "t5",
    filing_date<ymd("2014-01-01") ~ "t6",
    filing_date<ymd("2015-01-01") ~ "t7",
    filing_date<ymd("2016-01-01") ~ "t8",
    TRUE~ NA_character_)
# get number of applications
library(plyr)
examiner_wg_napp <- ddply(application_dates, .(examiner_id, period, wg), nrow)</pre>
names(examiner_wg_napp) <- c("examiner_id", "period", "wg", "n_applications")</pre>
# assume an examiner belong to the wg he/she most frequently handled applications for, if tie take the gra
examiner_wg_napp <- examiner_wg_napp[order(examiner_wg_napp$examiner_id, examiner_wg_napp$period, -(examiner_wg_napp$examiner_id, examiner_wg_napp$period, -(examiner_wg_napp$examiner_id, examiner_wg_napp$period, -(examiner_wg_napp$period)
examiner_wg <- examiner_wg_napp [!duplicated(examiner_wg_napp[c(1,2)]),]</pre>
examiner_wg <- select(examiner_wg, c("examiner_id","wg","period"))</pre>
examiner_wg <- drop_na(examiner_wg)</pre>
rm(examiner_wg_napp)
```

```
## `summarise()` has grouped output by 'examiner_id', 'period', 'wg', 'gender', 'race'. You can
override using the `.groups` argument.
```

#### head(examiners)

```
## # A tibble: 6 × 8
## # Groups: examiner_id, period, wg, gender, race [6]
    examiner_id period wg gender race tenure_days mean_app_proc_time n_app
##
         <dbl> <chr> <dbl> <chr> <chr>
                                           <dbl> <drtn>
                                                                 <int>
                  1710 male white
## 1
         59012 t0
                                            4013 1277.087 days
                                                                    46
         59012 t1
## 2
                     1710 male white
                                            4013 1078.412 days
                                                                    17
                    1710 male white
## 3
         59012 t3
                                            4013 273.000 days
                                                                     1
## 4
         59025 t2 2460 male Asian
                                            2761 1205.000 days
                                                                     1
## 5
         59025 t3
                    2460 male Asian
                                            2761 1518.353 days
                                                                     17
## 6
         59025 t4
                      2460 male Asian
                                            2761 1194.826 days
                                                                     23
```

#### compute centrality of examiners

```
# subset from applications examiners who belong to the two selected work groups
examiner_aus <- examiners %>%
    filter(period == "t1") %>%
    #filter(wg == 2450 | wg == 2480) %>%
    select(wg, examiner_id, gender, race, tenure_days, mean_app_proc_time, n_app) %>%
    distinct(examiner_id, .keep_all=TRUE) %>%
    drop_na()
```

## Adding missing grouping variables: `period`

```
head(examiner_aus) #178 #4019
```

```
## # A tibble: 6 × 8
## # Groups: examiner_id, period, wg, gender, race [6]
    period
             wg examiner_id gender race tenure_days mean_app_proc_time n_app
##
    <chr> <dbl>
                      <dbl> <chr> <chr>
                                             <dbl> <drtn>
## 1 t1
           1710
                      59012 male white
                                              4013 1078.4118 days
                                                                       17
## 2 t1
                      59040 female Asian
           1720
                                             3542 1091.8333 days
                                                                        6
## 3 t1
          1730
                      59040 female Asian
                                             3542 1572.5833 days
                                                                       24
## 4 t1
          2120
                      59056 male Asian
                                             6268 1513.1000 days
                                                                       10
                                              6268 879.1481 days
## 5 t1
           2180
                      59056 male Asian
                                                                       54
## 6 t1
           2450
                      59130 male Asian
                                              6323 998.4737 days
                                                                       38
```

```
# subset from edges examiners who belong to the two selected work groups
edges_aus <- edges %>%
  filter(ego_examiner_id %in% examiner_aus$examiner_id) %>%
  filter(alter_examiner_id %in% examiner_aus$examiner_id) %>%
  drop_na() #585
# merge work group information
network <- left_join(edges_aus, examiner_aus, by = c("ego_examiner_id" = "examiner_id"))</pre>
colnames(network)[6] <- "ego_examiner_wg"</pre>
colnames(network)[7] <- "ego_examiner_gender"</pre>
colnames(network)[8] <- "ego_examiner_race"</pre>
colnames(network)[9] <- "ego_examiner_tenure"</pre>
colnames(network)[10] <- "ego examiner appprooctime"</pre>
colnames(network)[11] <- "ego_examiner_napp"</pre>
network <- subset(network, select = -c(period))</pre>
network <- left_join(network, examiner_aus, by = c("alter_examiner_id" = "examiner_id"))</pre>
colnames(network)[12] <- "alter_examiner_wg"</pre>
colnames(network)[13] <- "alter_examiner_gender"</pre>
colnames(network)[14] <- "alter_examiner_race"</pre>
colnames(network)[15] <- "alter_examiner_tenure"</pre>
colnames(network)[16] <- "alter_examiner_appprooctime"</pre>
colnames(network)[17] <- "alter_examiner_napp"</pre>
network <- subset(network, select = -c(period))</pre>
head(network)
```

```
## # A tibble: 6 × 16
## application_number advice_date ego_examiner_id alter_examiner_... ego_examiner_wg
##
    <chr>
                        <date>
                                               <dbl>
                                                                <dbl>
                                                                                 <dbl>
                                                                                  1650
## 1 09402488
                        2008-11-17
                                               84356
                                                                63519
## 2 09445135
                        2008-08-21
                                               92953
                                                                91818
                                                                                  2420
## 3 09445135
                        2008-08-21
                                               92953
                                                                91818
                                                                                  2420
```

```
## 4 09484331
                        2008-02-07
                                              72253
                                                               61519
## 5 09484331
                        2008-02-07
                                              72253
                                                               72253
                                                                                 1630
## 6 09489652
                        2008-01-10
                                              67078
                                                               75772
                                                                                 2190
## # ... with 11 more variables: ego_examiner_gender <chr>, ego_examiner_race <chr>,
## # ego_examiner_tenure <dbl>, ego_examiner_appprooctime <drtn>,
       ego examiner napp <int>, alter examiner wg <dbl>,
## #
      alter_examiner_gender <chr>, alter_examiner_race <chr>,
## # alter_examiner_tenure <dbl>, alter_examiner_appprooctime <drtn>,
## # alter_examiner_napp <int>
# create edge list
edge_list <- select(network, c("ego_examiner_id","alter_examiner_id"))</pre>
head(edge_list)
## # A tibble: 6 × 2
## ego_examiner_id alter_examiner_id
##
              <dbl>
                                 <dbl>
## 1
              84356
                                 63519
## 2
              92953
                                 91818
## 3
               92953
                                 91818
## 4
              72253
                                 61519
## 5
              72253
                                 72253
## 6
               67078
                                 75772
# create node list
ego <- select(network, c("ego_examiner_id","ego_examiner_wg")) %>%
    dplyr::rename(id=ego_examiner_id, wg=ego_examiner_wg)
alter <- select(network, c("alter_examiner_id","alter_examiner_wg")) %>%
    dplyr::rename(id=alter_examiner_id, wg=alter_examiner_wg)
nodes <- rbind(ego, alter) %>%
 select(id) %>%
  distinct() %>%
  drop_na() #92
head(nodes)
## # A tibble: 6 × 1
##
       id
## <dbl>
## 1 84356
## 2 92953
## 3 72253
## 4 67078
## 5 91688
## 6 61797
library(igraph)
## Attaching package: 'igraph'
## The following objects are masked from 'package:lubridate':
##
##
       %--%, union
```

```
## The following objects are masked from 'package:dplyr':
##
##
       as_data_frame, groups, union
## The following objects are masked from 'package:purrr':
##
##
       compose, simplify
## The following object is masked from 'package:tidyr':
##
##
       crossing
## The following object is masked from 'package:tibble':
##
       as_data_frame
## The following objects are masked from 'package:stats':
##
       decompose, spectrum
## The following object is masked from 'package:base':
##
       union
advice_net = graph_from_data_frame(d=edge_list, vertices=nodes, directed=TRUE)
advice net
## IGRAPH e0647dd DN-- 1519 20803 --
## + attr: name (v/c)
## + edges from e0647dd (vertex names):
## [1] 84356->63519 92953->91818 92953->91818 72253->61519 72253->72253
## [6] 67078->75772 67078->75772 67078->97328 91688->71059 91688->71059
## [11] 91688->67669 91688->67669 61797->78036 94270->81337 94270->81337
## [16] 94270->66927 94270->66927 94270->66927 94270->66927 73223->92537
## [21] 73223->92537 94270->97655 94270->97655 94270->81337 94270->66927
## [26] 94270->66927 60128->69459 75772->99395 75772->99395 75772->99395
## [31] 75772->99395 75772->99395 75772->99395 75772->99395
## [36] 75772->77746 75772->77746 75772->77746 75772->77746 67713->77746
## + ... omitted several edges
# calculate Degree Centrality, a measure for a node in a network is just its degree, the number of edges (
V(advice_net)$dc <- degree(advice_net)</pre>
# calculate Betweenness Centrality, which measures the extent to which a node lies on paths between other
V(advice_net)$bc <- betweenness(advice_net)</pre>
# calculate Eigenvector Centrality, which awards a number of points proportional to the centrality scores
V(advice_net)$ec <- evcent(advice_net)$vector</pre>
V(advice_net)$cc <- closeness(advice_net) # dropped since closeness centrality is not well-defined for di:
## Warning in closeness(advice_net): At centrality.c:2874 :closeness centrality is
## not well-defined for disconnected graphs
# combine the centrality scores
centrality <- data.frame(cbind(nodes$id, V(advice_net)$dc, V(advice_net)$bc, V(advice_net)$ec, V(advice_net)$
colnames(centrality)[1] <- "examiner_id"</pre>
colnames(centrality)[2] <- "degree_centrality"</pre>
colnames(centrality)[3] <- "betweenness_centrality"</pre>
colnames(centrality)[4] <- "eigenvector_centrality"</pre>
```

```
colnames(centrality)[5] <- "closeness_centrality"
head(centrality)</pre>
```

```
examiner_id degree_centrality betweenness_centrality eigenvector_centrality
## 1
          84356
                                               22,000000
                                                                  3.688243e-14
                               18
## 2
          92953
                                2
                                                0.000000
                                                                  7.135295e-19
## 3
          72253
                               31
                                               94.000000
                                                                  3.130471e-14
## 4
          67078
                                3
                                                0.000000
                                                                  2.363416e-14
## 5
          91688
                               36
                                                2.149632
                                                                  3.138051e-13
## 6
          61797
                               30
                                                0.000000
                                                                  9.278463e-12
## closeness_centrality
## 1
          4.356887e-07
## 2
           4.342526e-07
## 3
           4.351123e-07
## 4
           4.351127e-07
## 5
            4.342528e-07
## 6
            5.064945e-07
```

```
# visualize the advice network
# reference: https://www.data-imaginist.com/2017/ggraph-introduction-layouts/
#library(ggraph)
#ggraph(advice_net, layout="kk")+
# geom_edge_link()+
# geom_node_point(aes(size=bc, color=nodes$wg), show.legend=T)
```

```
# merge centrality to applications
examiner_joined <- left_join(examiner_aus, centrality, by = c("examiner_id" = "examiner_id"))
examiner_joined <- examiner_joined %>%
    drop_na(degree_centrality)
head(examiner_joined) #92
```

```
## # A tibble: 6 × 12
## # Groups: examiner_id, period, wg, gender, race [6]
     period wg examiner_id gender race tenure_days mean_app_proc_time n_app
     <chr> <dbl>
##
                                <dbl> <chr> <dbl> <drtn>
                                                                                                     <int>

      59056 male
      Asian
      6268 1513.1000 days

      59056 male
      Asian
      6268 879.1481 days

      59141 female
      Asian
      4582 1839.5556 days

      59181 female
      black
      6331 1324.6038 days

## 1 t1
                 2120
                                                                                                       10
## 2 t1
                 2180
                                                                                                          54
## 3 t1 2160
## 4 t1 2160
                                                                                                         18
                                                                                                          53
## 5 t1 1640
                                59211 male white 6332 1044.1250 days 59227 female white 6349 1270.4176 days
                                                                                                          56
                1730
## 6 t1
                                                                                                          91
## # ... with 4 more variables: degree_centrality <dbl>,
## # betweenness_centrality <dbl>, eigenvector_centrality <dbl>,
## # closeness_centrality <dbl>
```

```
# housekeeping
rm(examiner_wg)
rm(alter)
rm(ego)
rm(examiner_aus)
rm(edges_aus)
rm(edge_list)
rm(edges)
rm(edges)
rm(nodes)
rm(centrality)
```

#### linear regression

```
# run linear regression to estimate the relationship between centrality and app_proc_time
mreg = lm(as.numeric(mean_app_proc_time)~degree_centrality+betweenness_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenv
```

```
##
## Call:
## lm(formula = as.numeric(mean_app_proc_time) ~ degree_centrality +
       betweenness_centrality + eigenvector_centrality + closeness_centrality,
##
       data = examiner_joined)
##
## Residuals:
##
       Min
                 1Q Median
                                   30
                                           Max
                              296.75 1991.84
## -1143.82 -376.42 10.36
##
## Coefficients:
##
                           Estimate Std. Error t value Pr(>|t|)
                          3.965e+02 2.496e+02 1.588 0.112323
## (Intercept)
## degree_centrality
                         -8.169e-01 2.143e-01 -3.812 0.000142 ***
## betweenness_centrality -1.455e-02 1.216e-02 -1.196 0.231633
## eigenvector_centrality 6.197e+01 3.044e+02
                                               0.204 0.838696
## closeness_centrality
                          2.060e+09 5.682e+08 3.626 0.000294 ***
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
##
## Residual standard error: 511.1 on 2193 degrees of freedom
## Multiple R-squared: 0.0121, Adjusted R-squared: 0.0103
## F-statistic: 6.716 on 4 and 2193 DF, p-value: 2.27e-05
```

Adding one more unit in degree centrality subtracts, on average, mean application processing time by 0.8169 days, if holding everything else equal. Adding one more unit in betweenness centrality subtracts, on average, mean application processing time by 0.01455 days, if holding everything else equal. Both centrality measures have a negative relation to the mean application processing time. Comparatively, degree centrality is of higher statistical significance than between centrality in shortening the application processing time of an examiner. This means that a cohesive network around an examiner is important to the efficiency of processing patent applications, and implies that application processing is more an non-divergent organizational change than a divergent change.

Adding one more unit in eigenvector centrality adds, on average, mean application processing time by 6.197 days, if holding everything else equal. Adding one more unit in closeness centrality adds, on average, mean application processing time by 2.060e+09 days, if holding everything else equal. Both centrality measures have a positive relation to the mean application processing time of an examiner. This means having relationship with examiners who have high scores would take longer processing time, potentially due to more workload assigned, and the more distant an examiner is with other examiners, the more the longer the processing time, potentially due to lack of peer support.

```
#### linear regression - selected work group 2450 & 2480
#examiner_joined_2wg <- examiner_joined %>%
# filter(wg == 2450 | wg == 2480)

#mreg2 = lm(as.numeric(mean_app_proc_time)~degree_centrality+betweenness_centrality+eigenvector_centrality
# data=examiner_joined_2wg)
#summary(mreg2)

#Overall, the effect of centrality is greater for work groups 2450 and 2480 than in the entire USPTO organ
```

# 3. Impacts of examiner gender

Now, let's look into how the relationship between centrality and application processing time differ by examiner gender.

```
##
## Call:
## lm(formula = as.numeric(mean_app_proc_time) ~ degree_centrality +
##
       betweenness_centrality + eigenvector_centrality + closeness_centrality,
##
       data = examiner_joined_m)
##
## Residuals:
##
       Min
                 1Q Median
                                   30
                                           Max
## -1142.59 -378.30 7.92
                              300.46 1991.80
##
## Coefficients:
##
                           Estimate Std. Error t value Pr(>|t|)
## (Intercept)
                          2.802e+02 2.903e+02
                                               0.965 0.334603
## degree centrality
                         -8.802e-01 2.457e-01 -3.583 0.000350 ***
## betweenness_centrality -9.571e-03 1.379e-02 -0.694 0.487759
## eigenvector_centrality 1.114e+02 3.853e+02 0.289 0.772633
## closeness_centrality
                          2.329e+09 6.599e+08 3.530 0.000427 ***
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
##
## Residual standard error: 514.1 on 1574 degrees of freedom
## Multiple R-squared: 0.01484,
                                   Adjusted R-squared: 0.01234
## F-statistic: 5.928 on 4 and 1574 DF, p-value: 9.828e-05
```

Adding one more unit in degree centrality subtracts, on average, male's mean application processing time by 0.802 days, if holding everything else equal. Adding one more unit in betweenness centrality subtracts, on average, male's mean application processing time by 0.0096 days, if holding everything else equal.

```
##
## Call:
## lm(formula = as.numeric(mean_app_proc_time) ~ degree_centrality +
##
       betweenness_centrality + eigenvector_centrality + closeness_centrality,
##
       data = examiner_joined_f)
##
## Residuals:
##
     Min
             10 Median
                            30
                                  Max
## -984.8 -363.3
                    7.5 284.5 1904.2
```

```
## Coefficients:

## Estimate Std. Error t value Pr(>|t|)

## (Intercept) 8.366e+02 4.969e+02 1.684 0.0927 .

## degree_centrality -5.641e-01 4.432e-01 -1.273 0.2036

## betweenness_centrality -3.886e-02 2.650e-02 -1.467 0.1430

## eigenvector_centrality -9.777e+01 5.053e+02 -0.193 0.8466

## closeness_centrality 1.042e+09 1.135e+09 0.918 0.3590

## ---

## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' 1

##

## Residual standard error: 504.4 on 614 degrees of freedom

## Multiple R-squared: 0.008622, Adjusted R-squared: 0.002164

## F-statistic: 1.335 on 4 and 614 DF, p-value: 0.2555
```

Adding one more unit in degree centrality subtracts, on average, female's mean application processing time by 0.564 days (< 0.802 days of male), if holding everything else equal. Adding one more unit in betweenness centrality subtracts, on average, female's mean application processing time by 0.0389 days (> 0.0096 days of male), if holding everything else equal.

It is interesting to observe that the degree centrality effect in reducing application processing time is more in males than females and the betweenness centrality effect in reducing application processing time is more in females than males. This shows the different strengths and preferences on how to get applications processed by gender. Male examiners are more good at building cohesive network that all examiners know each other well, while female examiners are more good at bridging network that they have close examiners in different groups who don't know each other well.

To better understand potential reasons and control for other characteristics of examiner that might influence the relationship, let's take a look at the distribution of gender on company level.

```
library(ggplot2)
library(scales)
```

```
##
## Attaching package: 'scales'

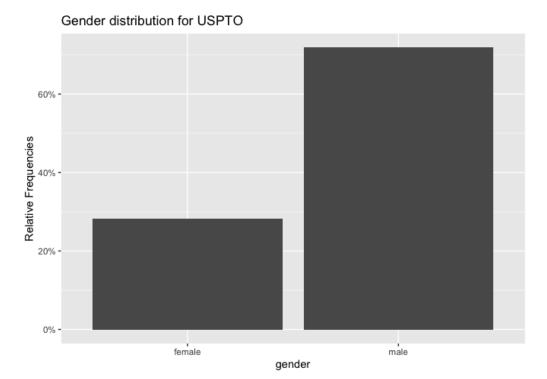
## The following object is masked from 'package:purrr':
##
## discard

## The following object is masked from 'package:readr':
##
## col_factor
```

library(gridExtra)

```
##
## Attaching package: 'gridExtra'
## The following object is masked from 'package:dplyr':
##
## combine
```

plot1



It is observed that there is systematic bias in gender for USPTO and selected work groups that there are more male examiners than female. Gender shall be taken into consideration in the formulation of regression overall.

```
# consider gender on company level

mreg = lm(as.numeric(mean_app_proc_time)~degree_centrality+betweenness_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_centrality+eigenvector_ce
```

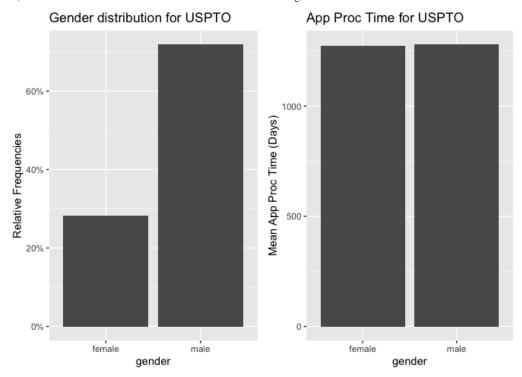
```
##
## Call:
## lm(formula = as.numeric(mean_app_proc_time) ~ degree_centrality +
       betweenness_centrality + eigenvector_centrality + closeness_centrality +
##
       as.factor(gender) + as.factor(gender) * degree_centrality +
##
       as.factor(gender) * betweenness_centrality, data = examiner_joined)
##
## Residuals:
##
       Min
                 1Q Median
                                   30
                                           Max
## -1144.75 -374.34 7.57 296.41 1990.14
##
## Coefficients:
##
                                                 Estimate Std. Error t value
## (Intercept)
                                                4.115e+02 2.503e+02 1.644
## degree_centrality
                                               -6.865e-01 4.129e-01 -1.663
## betweenness_centrality
                                               -4.162e-02 2.657e-02 -1.567
## eigenvector_centrality
                                                4.863e+01 3.066e+02 0.159
## closeness_centrality
                                                2.016e+09 5.700e+08 3.538
## as.factor(gender)male
                                                5.996e+00 2.809e+01 0.213
## degree_centrality:as.factor(gender)male
                                               -1.687e-01 4.589e-01 -0.368
## betweenness centrality:as.factor(gender)male 3.391e-02 2.954e-02
                                                                     1.148
##
                                               Pr(>|t|)
                                               0.100354
## (Intercept)
```

```
## degree_centrality
                                                0.096531 .
## betweenness_centrality
                                                0.117361
## eigenvector_centrality
                                                0.873970
## closeness_centrality
                                                0.000412 ***
## as.factor(gender)male
                                                0.830987
## degree_centrality:as.factor(gender)male
                                                0.713140
## betweenness_centrality:as.factor(gender)male 0.251055
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
##
## Residual standard error: 511.3 on 2190 degrees of freedom
                                  Adjusted R-squared: 0.009567
## Multiple R-squared: 0.01272,
## F-statistic: 4.032 on 7 and 2190 DF, p-value: 0.0002133
```

Adding one more unit in degree centrality subtracts, on average, mean application processing time by 0.685 days, if holding everything else equal. Adding one more unit in betweenness centrality subtracts, on average, mean application processing time by 0.042 days, if holding everything else equal. Being a male examiner adds, on average, mean application processing time by 6.00 days, if holding everything else equal. The interaction terms of gender x centrality has shown that being a male examiner, the effect of degree centrality is negative and the effect of betweenness centrality is positive in relation to the mean application processing time - this supports the robustness of our above finding per gender that male examiners are more good at building cohesive network while female examiners are more good at bridging network.

# 4. Implication for USPTO

Visializing the gender distribution and application processing time by gender for USPTO.



To USPTO, it is important to understand the fundamental reasons of gender imbalance within the organization and why male examiners in general takes 6 more days to process applications. With centrality, we can conclude that a cohesive network around an examiner is important to the efficiency of processing patent applications, and implies that application processing is more an non-divergent organizational change than a divergent change. From gender impact analysis, we are also aware of the strengths and working style of females and males that male examiners are more good at building cohesive network that all examiners know each other well, while female examiners are more good at bridging network that they have close examiners in different groups who don't know each other well.

With that being said, since the main duty of examiners are processing applications, it makes sense that naturally more male examiners with network building capabilities are acquired to perform the day-to-day task. However, from a gender equity perspective, it is more beneficial to strike a gender balance to promote organization diversity & inclusion. To USPTO business, there could be other transformation projects (divergent changes perhaps) which might require involvement of examiners on top of business as usual.

Last but not least, analysis on specific work group level and individual level are strongly recommended to evaluate examiner performance more fairly. Different metrics apart from application processing time / efficiency in handling applications shall be included, such as the quality of applications processing, tenure and promotion, etc.