

Process Improvement Project Storyboard: Monthly Saving Improvement

Define 7/3



Measure 7/10



Analyze 7/17



Improve 8/15



Control 8/29

- ❖ Monthly Saving was \$1231.52 in average.
- ❖ The goal was to save \$518.4 more, **Improvement Rate = 42%**.
- ❖ In order to extract more detail insight, the data set was prepared by week. **Mean of Weekly saving is \$307.88.**

Weekly Expenses	
Mean	307.8791667
Standard Error	53.40803329
Median	358.515
Mode	#N/A
Standard Deviation	320.4481997

- ❖ Determined the defect by the Mean. **SQL of current saving was 1.85.**

Original Process (Nov ~ Jul)	
Defect opportunities per unit (D) =	4
How many units in the data set (U)	9
Total actual defects (D X U)	36
Total actual defects (A)	13
Defect-per-opportunity rate (A ÷ DU = DPO)	36%
Defects per million opportunities (DPMO)	361111
SQL value =	1.85

- ❖ The purpose was to find the **major expense**. Figured out the factor with highest correlation coefficient to leverage the affect of actions we were going to take.

Weekly Expenses	
Mean	307.8791667
Standard Error	53.40803329
Median	358.515
Mode	#N/A
Standard Deviation	320.4481997

- ❖ According to the plot, I decided to do some further Analyses on Grocery, Restaurant and Shopping.



- ❖ **Shopping** is the major expense category which has a strong relationship with **Saving** because **R = 0.82**.



- ❖ $p = 0.0077 < \alpha = 0.05$, Chi-Square Test showed a strong evidence that I dined out more on Wednesday and Friday.

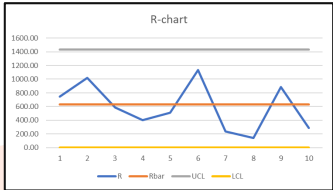
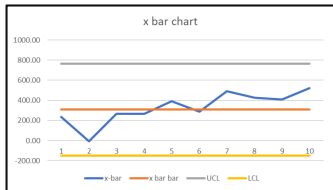
Observed Frequencies (Actual)									
	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total	Row % of Total
One out	15	12	20	11	27	18	10	113	20%
Two out	10	15	18	12	20	15	8	98	18%
Three out	5	8	10	5	12	10	5	65	12%
Four out	2	3	5	2	5	3	2	27	5%
Five out	1	1	2	1	2	1	1	10	2%
Total	33	41	55	31	66	47	26	299	
Column % of Total	11%	13%	18%	10%	22%	16%	9%		
Expected Frequencies									
	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total	Row % of Total
One out	11.5	13.5	18.2	10.3	23.2	16.6	9.1	102.4	20%
Two out	7.7	9.8	12.7	7.1	13.8	10.3	5.5	77.1	18%
Three out	3.9	4.9	6.4	3.6	7.9	6.1	3.3	39.1	12%
Four out	1.9	2.4	3.2	1.8	3.9	3.1	1.7	19.3	5%
Five out	1.0	1.2	1.6	0.8	1.6	1.0	0.5	7.6	2%
Total	33	41	55	31	66	47	26	299	
Column % of Total	11%	13%	18%	10%	22%	16%	9%		
Chi-Square Test									
Chi-Square	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2
df	3	3	3	3	3	3	3	3	3
p-value	0.00077	0.00077	0.00077	0.00077	0.00077	0.00077	0.00077	0.00077	0.00077

- ❖ Stop browsing Amazon and Facebook coupon sharing group. Starting bringing lunch box on Wednesday and Friday.
- ❖ **Mean of Weekly Saving on August was \$520.44.**
- ❖ Hypothesis Test showed that I made a significant improvement and **SQL of saving is 6 now.**

Original	
Mean	307.88
Standard Error	320.45
Count	36
New	
Mean	520.44
Standard Error	126.10
Count	4
α	0.05
Z-Value	-2.57
P-Value	0.005049
Reject Ho	

Original Process (Aug)	
Defect opportunities per unit (D) =	4
How many units in the data set (U)	1
Total actual defects (D X U)	4
Total actual defects (A)	0
Defect-per-opportunity rate (A ÷ DU = DPO)	0%
Defects per million opportunities (DPMO)	0
SQL value =	6

- ❖ **The improvement rate was actually 69%** and beyond my original goal.
- ❖ The trend of saving goes up but still within the limit. It makes me confident with this result. **I'm capable of saving this much money.**



- ❖ Will take further actions when the saving become stable.

Data Collection Method

Resources

- ❖ Credit card & Bank account statement
- ❖ Venmo, PayPal statement



Data Wrangling

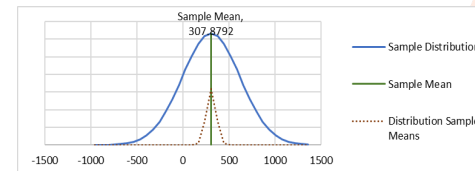
- ❖ All resources cover almost 99% information of the family expense.
- ❖ Mostly we use **continuous data (money)** for analyzing, and only use **discrete data** for **chi-square analysis**.
- ❖ Pulled up the record from **last November to this July (9 months)** and break them down into weeks (36 weeks) for analysis. The record of **August (4 weeks)** is for verifying the improvement.
- ❖ Some expenses like cash spending in an Asian restaurant or medical bill were excluded because they are out of scope and the affect is minor ($< 2\%$), I'll treat these expenses as investment lost of stock and **won't become the measurement error**.

Descriptive Statistics of Weekly Saving

Current Situation

- ❖ My monthly discretionary income is \$3854 and I thought I can easily save money for 1 credit (\$1782) per month. My goal is to save 30% more which is \$518.4.
- ❖ Obviously I was wrong. The Mean of Weekly Saving is \$307.88 according to the data which means I only save \$1231.52 in average.
- ❖ I realized I spent too much money before and need to take actions immediately. The goal still sticks with \$518.4 because I think it's a reasonable amount. And the improvement rate will go up to 42% ($518.4 / 1231.52 = 0.42$)

Weekly Expenses	
Mean	307.8791667
Standard Error	53.40803329
Median	358.515
Mode	#N/A
Standard Deviation	320.4481997
Sample Variance	102687.0487
Kurtosis	1.807994357
Skewness	-1.296030887
Range	1421.87
Minimum	-698.7
Maximum	723.17
Sum	11083.65
Count	36



Sample Size Calculation

Margin Error

- ❖ Monthly Saving goal is \$518.4, so I take \$130 as Weekly Saving goal which is the Margin Error.

Result

- ❖ The result shows that I need 23 samples at least. It can be satisfied because I've already had 36 samples.

<i>Sample Size Calculation</i>	
Define α =	0.05
μ_o =	307.8792
Margin Error =	130
Standard Deviation =	315.9662
Lookup or Calculate $Z_{\alpha/2}$ =	1.96
Calculate sample size (n) =	22.69377226

Box & Whisky Plot of Expenses Categories

Study of Expenses Categories

- ❖ All expenses can be categorized into 4 categories – Grocery, Restaurant, Shopping, Gasoline.
- ❖ It looks like Shopping is the major expense, but I also found the mean of Grocery is similar to the mean of Shopping.

Actions

- ❖ Will do hypothesis test to compare Grocery and Shopping to see if Shopping is really larger than Grocery.



Hypothesis Test – Grocery & Shopping

Test Result

- ❖ H_0 : Mean of Grocery \geq Mean of Shopping
 H_a : Mean of Grocery $<$ Mean of Shopping
- ❖ We can reject the Null because the P-value = 4.46139E-07 is much smaller than $\alpha = 0.05$. We have a strong evidence to prove that the Shopping is the major expense.

Actions

- ❖ Will do Linear Regression to see how much that Shopping affect the Saving.

<i>grocery</i>	
Mean	217.08
Standard Error	26.36
Count	36
<i>shopping</i>	
Mean	259.80
Standard Error	45.00
Count	36
α	0.05
Z-Value	-4.91
P-Value	4.46139E-07
Reject H_0	

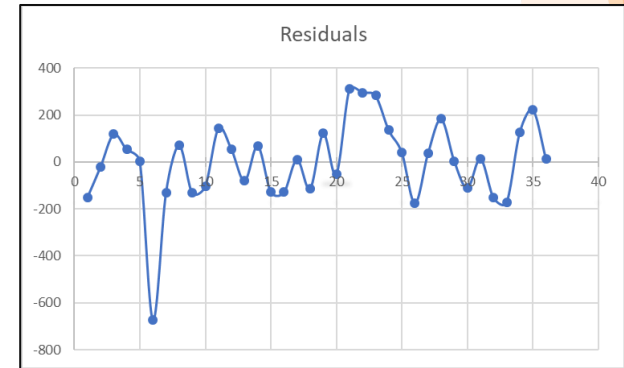
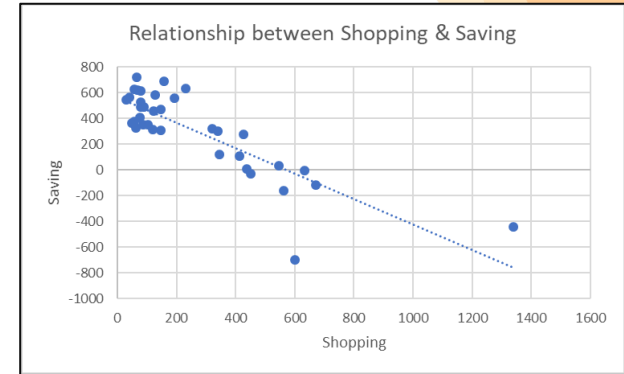
Linear Regression – Shopping & Weekly Saving

Why & How

- ❖ Shopping is the major expense. I would like to check how strong that Shopping can affect the Weekly Saving.
- ❖ $R = 0.83$, Residuals are randomly distributed. There is a **strong relationship between shopping and saving**. The more I shop, the less I save.

Actions

- ❖ Now we are pretty sure that **Shopping is the key factor for saving more money**. The action we take on Shopping will efficiently increase the most on Saving.
- ❖ Stop browsing Amazon and notices from Facebook coupon sharing group.



Regression Statistics	
Multiple R	0.829894589
R Square	0.68872503
Adjusted R Square	0.679569883
Standard Error	181.3946609
Observations	36

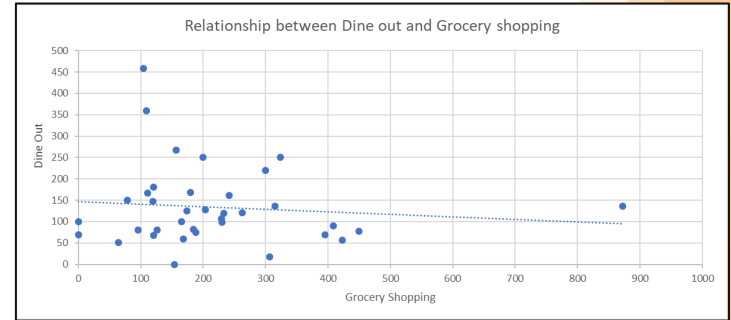
Linear Regression – Dine Out & Grocery Shopping

Why & How

- ❖ Basically these 2 categories are for getting food. I would like to see if there is trade-off relationship.
- ❖ R is only 0.1, There is almost no relationship between these 2 category

Actions

- ❖ No significant relationship means the expense on grocery shopping won't go up if I reduce the times of dinning out.
- ❖ Will do Chi-Square to see is there any way to reduce the times.



Regression Statistics	
Multiple R	0.103861944
R Square	0.010787303
Adjusted R Square	-0.018307188
Standard Error	93.26939002
Observations	36

Chi-Square – Work Day & Dine Out - 1

Why & How

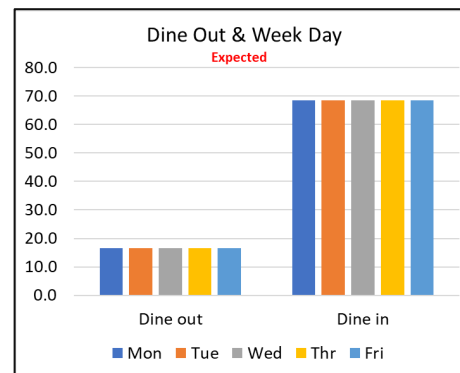
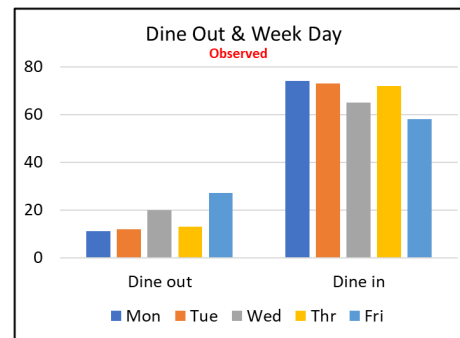
- ❖ This test is to figure out if I especially ate out with coworkers on certain days.
- ❖ H_0 : Dine out and Day of a week are independent.
 H_a : Dine out and Day of a week are dependent.
- ❖ $p = 0.0077$ and $\alpha = 0.05$, we can reject the H_0 because $p < \alpha$.
- ❖ **It's obvious that I dinned out more on Wednesday and Friday.**

Why & How

- ❖ Middle of a week and Friday may make me especially feel casual and would like to hang out with coworkers more. Do prepare lunch boxes on these 2 days for staying at my seat and studying statistics.

Chi-Square – Work Day & Dine Out - 2

Observed Frequencies (Actual)						
	Mon	Tue	Wed	Thr	Fri	Totals
Dine out	11	12	20	13	27	83
Dine in	74	73	65	72	58	342
Totals	85	85	85	85	85	425
Column % of Total	20%	20%	20%	20%	20%	
Expected Frequencies						
	Mon	Tue	Wed	Thr	Fri	Totals
Dine out	16.6	16.6	16.6	16.6	16.6	83
Dine in	68.4	68.4	68.4	68.4	68.4	342
Totals	85	85	85	85	85	425
Column % of Total	20%	20%	20%	20%	20%	
Chi Sq Statistic						
	Mon	Tue	Wed	Thr	Fri	Totals
Dine out	1.9	1.3	0.7	0.8	6.5	11.2
Dine in	0.5	0.3	0.2	0.2	1.6	2.7
Totals	2.3	1.6	0.9	1.0	8.1	13.9
df	4					df = (r-1) * (c-1)
p	0.007741229					or 0.007741229
alpha	0.05					
p < alpha?	Yes, Reject the Null					



SQL

Defects Definition

- ❖ The Mean of weekly saving is \$307.88. I choose this as the threshold to define defect because I hope the higher standard to force me to save more.

Result

- ❖ The original process has an SQL = 1.85 and the new process has an SQL = 6.
- ❖ The new sample size is not large enough to be convincing but it's still a good sign as a new beginning.

Original Process (Nov ~ Jul)	
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Defects per million opportunities (DPMO)	361111
SQL value =	1.85

Original Process (Aug)	
Defect opportunities per unit (D) =	4
How many units in the data set (U)	1
Total actual defets (D X U)	4
Total actual defects (A)	0
Defect-per-opportunity rate (A ÷ DU = DPO)	0%
Defects per million opportunities (DPMO)	0
SQL value =	6

Hypothesis Test – Original & New (Process)

Test Result

- ❖ H_0 : Mean of Original \geq Mean of New
 H_a : Mean of Original $<$ Mean of New
- ❖ We can reject the Null because the P-value = 0.005 is smaller than $\alpha = 0.05$. We have a strong evidence to prove that the Improvement is significant.

Actions

- ❖ Keep on doing it and keep checking the progress by control chart.

Original	
Mean	307.88
Standard Error	320.45
Count	36
New	
Mean	520.44
Standard Error	126.10
Count	4
α	0.05
Z-Value	-2.57
P-Value	0.005049
Reject H_0	

Control Chart – Saving - 1

Why & How

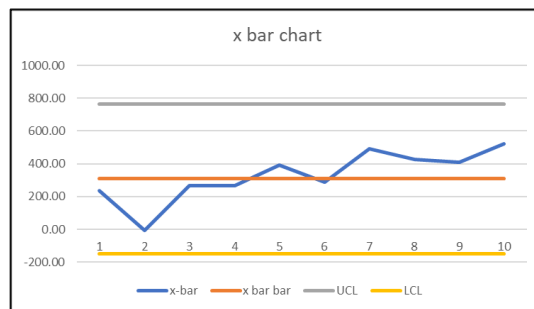
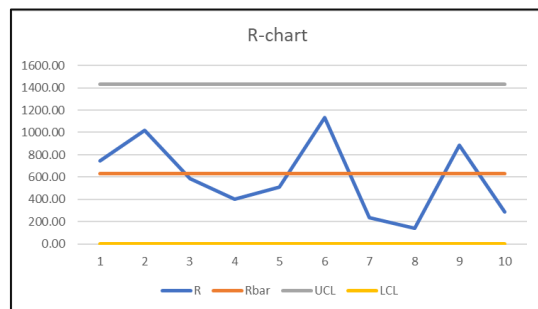
- ❖ The saving last month is \$2082.76, the **improvement rate was 69%**. Which is much more than my original goal 42%.
- ❖ The control chart can help me to see how the trend goes.

Result

- ❖ The trend of saving is going up but still within the limit. I believe it means that I'm totally capable of doing it. I just wasted too much money before.
- ❖ Will find out other way to save more when the trend reaches a plateau.

Control Chart – Saving - 2

n=4					R-chart				x bar chart			
Sample	Sample				Calculations>>>							
	1	2	3	4	R	Centerline Rbar	UCL	LCL	x-bar	Centerline x bar bar	UCL	LCL
Month 1	-31.64	-117.63	625.47	471.87	743.10	628.29	1432.50	0	237.02	307.88	766.5292	-150.771
Month 2	30.16	-698.70	315.25	321.05	1019.75	628.29	1432.50	0	-8.06	307.88	766.5292	-150.771
Month 3	375.27	121.73	579.78	-5.14	584.92	628.29	1432.50	0	267.91	307.88	766.5292	-150.771
Month 4	408.15	298.79	5.69	349.86	402.46	628.29	1432.50	0	265.62	307.88	766.5292	-150.771
Month 5	545.60	305.76	617.30	106.15	511.15	628.29	1432.50	0	393.70	307.88	766.5292	-150.771
Month 6	-444.06	632.48	690.44	279.04	1134.50	628.29	1432.50	0	289.48	307.88	766.5292	-150.771
Month 7	526.98	326.53	561.58	555.78	235.05	628.29	1432.50	0	492.72	307.88	766.5292	-150.771
Month 8	491.38	352.20	489.84	364.83	139.18	628.29	1432.50	0	424.56	307.88	766.5292	-150.771
Month 9	-161.31	613.20	723.17	456.80	884.48	628.29	1432.50	0	407.97	307.88	766.5292	-150.771
Month 10	558.49	622.70	564.18	336.37	286.33	628.29	1432.50	0	520.44	307.88	766.5292	-150.771
					Rbar =	628.29			x bar bar=	307.88		
					UCL = D4*Rbar	1432.496			UCL = xbarbar+A2*Rbar	766.52924		
					LCL = D3*Rbar	0			LCL = xbarbar-A2*Rbar	-150.77091		



Conclusion

- ❖ The saving last month is \$2081.76, I actually saved \$850.24 more than the original goal \$518.4
- ❖ The improvement rate was 69%, more than my original goal 42%.
- ❖ SQL has been improved from 1.85 to 6.
- ❖ Since there is no out-of-control signal in the control chart. I believe the goal saving is achievable and **will keep these actions as my current rule of saving.**
- ❖ **Shopping is the major expense.** Will take some further actions on it to save more money.