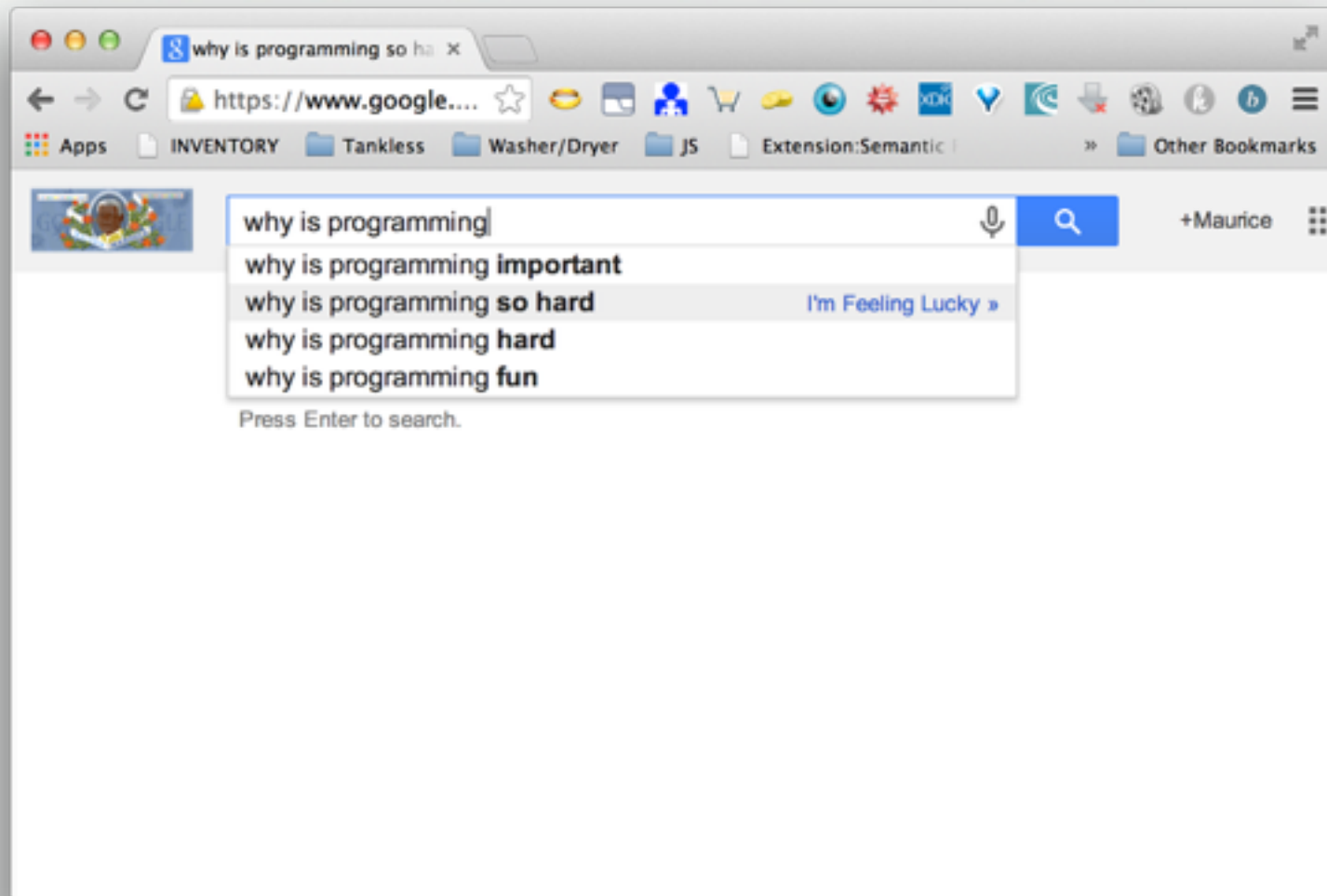




# Agile Software Development

# Guess what?



# *Why is programming so hard?*



# Software development is hard

- Programming languages are brittle
- Software is complex
- Requirements change
- Technologies change
- Estimating is hard
- Working with people is ~~nothing but unicorns~~  
~~and rainbows~~ challenging

# Software Methodology

- Be smart
- Be deliberate
- Be disciplined

# Methodology explosion

- 70's
    - **Waterfall**
    - Top-down (Niklaus Wirth)
    - The Mythical Man-Month (Fred Brooks)
      - "Adding manpower to a late software project makes it later."
  - 80's
    - No Silver Bullet paper (Fred Brooks)
    - Object-oriented analysis
  - 90's
    - Dynamic systems development method (DSDM)
    - Rational Unified Process (RUP) + UML
    - Scrum
    - eXtreme Programming
    - Test Driven Development (TDD)
  - 00's
    - **Agile**
    - Behavior Driven Development (BDD)
    - Domain Driven Development (DDD)
- C & UNIX '72  
SQL '74  
  
Smalltalk '80  
SUnit '89  
  
PostgreSQL '95  
JavaScript '95  
Ruby '95  
  
Active Record '03  
jQuery '06  
RSpec '07  
ECMAScript 5 '09

# Waterfall

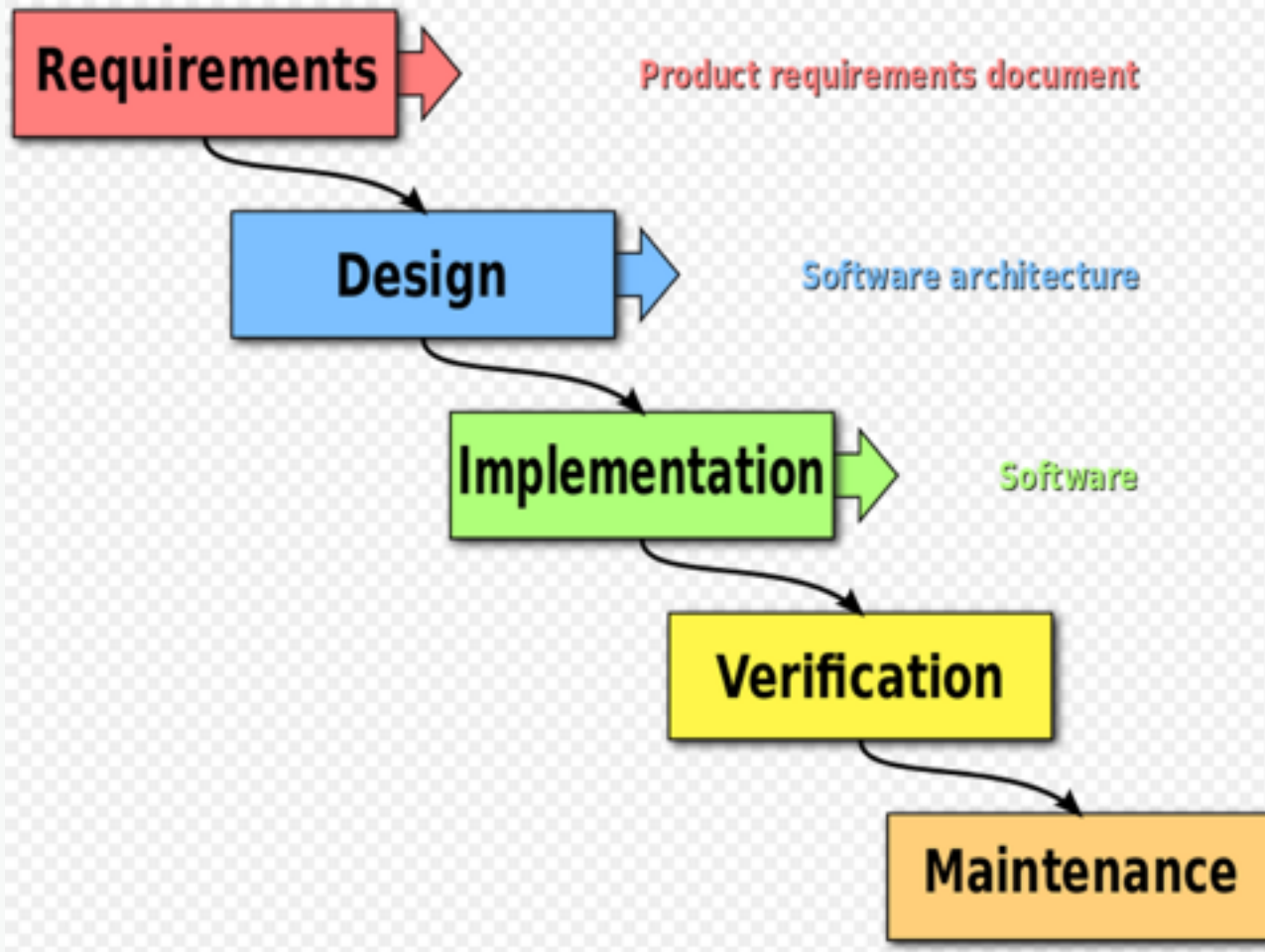


<http://www.conservationinstitute.org/10-biggest-largest-waterfalls-in-the-world>

Nigara Waterfall (Rodnet Campbell/Flickr)



# Waterfall





# Waterfall trickles down



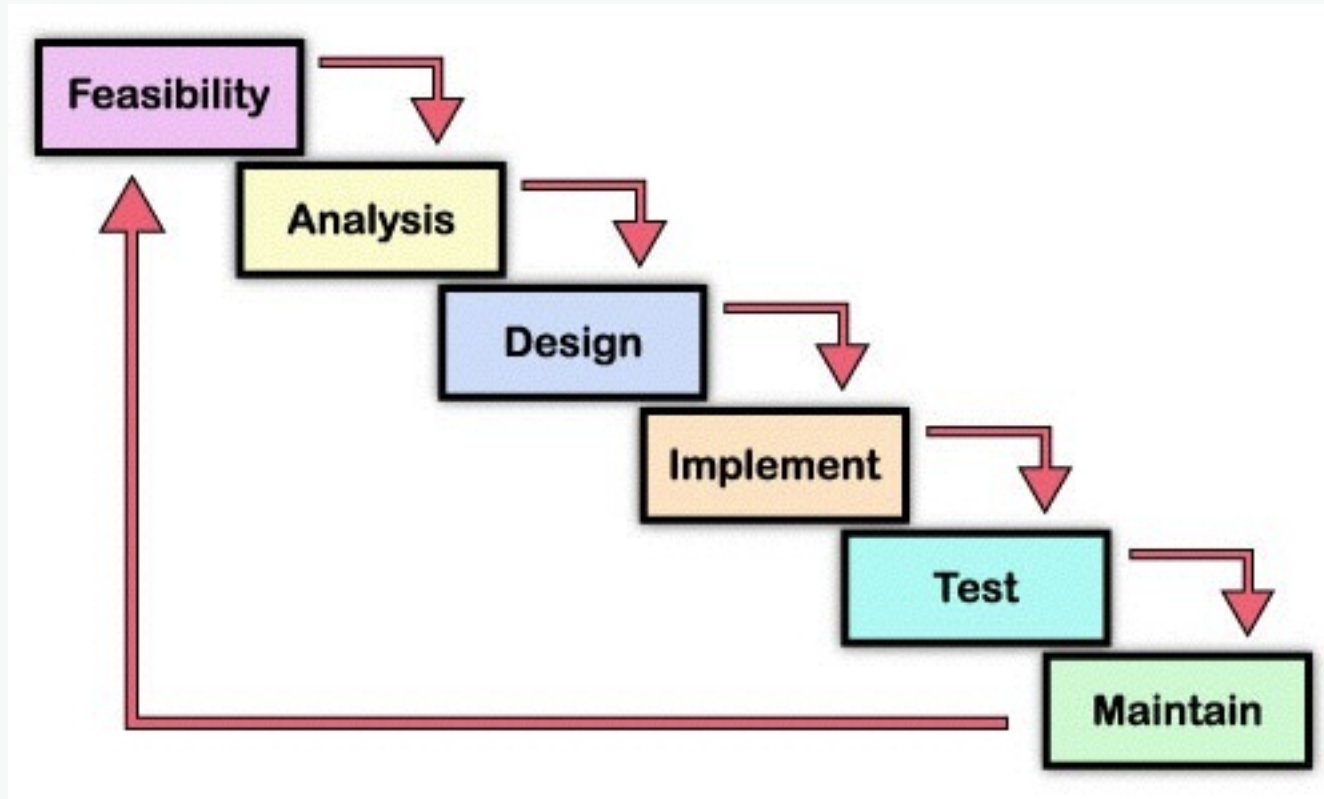
<http://inthalld.com/2012/12/worlds-largest-kaleidoscope-made-of-swarovski-crystal/>

# What's missing is *feedback*

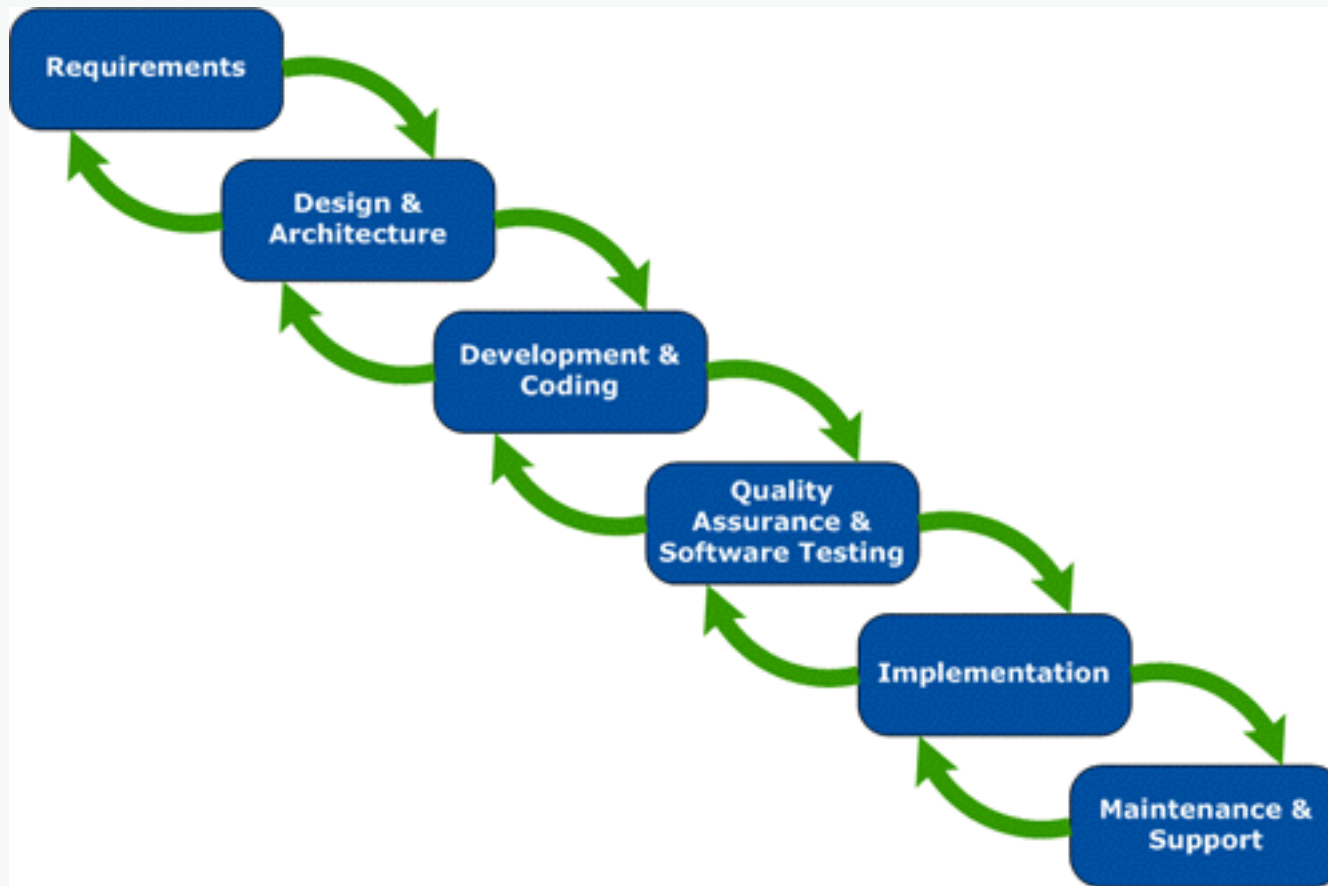


<http://satriasputra.blogspot.com/2010/04/kolam-renang-setan-hanya-ada-di-afrika.html>

# Waterfall with *feedback*



# But wait! Waterfall, now with *incremental* feedback





# Mighty Waterfall!



<http://www.freetraveltalk.com/america/south-america/iguazu-falls-the-worlds-widest-waterfall.html>

# Mystical Waterfall!!





# Wait, wait a moment...



[http://www.worldrecordacademy.com/stunts/highest\\_waterfall\\_dive\\_world\\_record\\_set\\_by\\_Di\\_Huanran\\_101481.htm](http://www.worldrecordacademy.com/stunts/highest_waterfall_dive_world_record_set_by_Di_Huanran_101481.htm)



# That's a whole lot of commitment!



<http://www.incrediblydiary.com/5-worlds-most-beautiful-and-amazing-waterfalls.html>

[http://en.wikipedia.org/wiki/Waterfall\\_model](http://en.wikipedia.org/wiki/Waterfall_model)

Uh. Oh...



# Aw hell to the naw!



Waterfall sucks. Pure misery imnsho



# Waterfall's shortcomings

- Projects failed to meet deadlines
- Projects were over budget
- Projects failed to meet changing requirements
- Projects failed to meet customer expectations
- Projects failed to be delivered *at all*

# Heavy weight methodologies



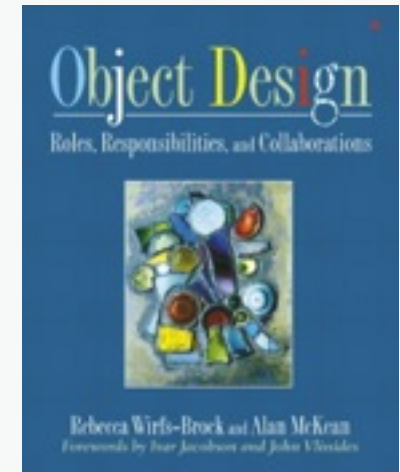
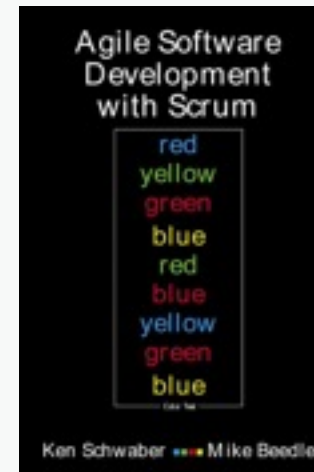
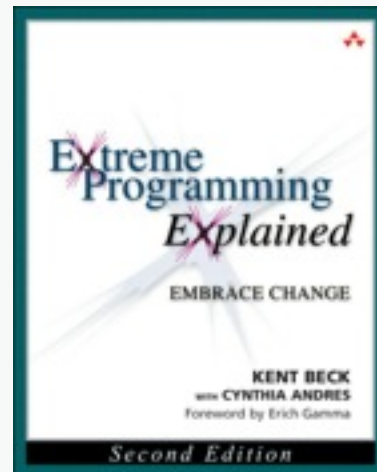
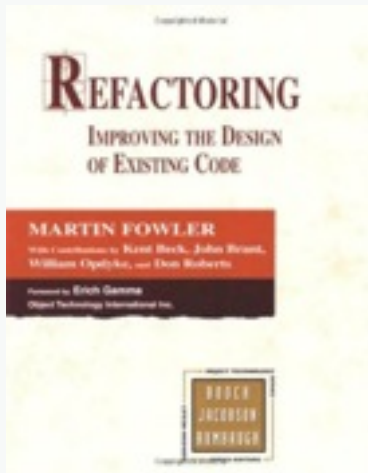


# On to a more enlightened and exciting time



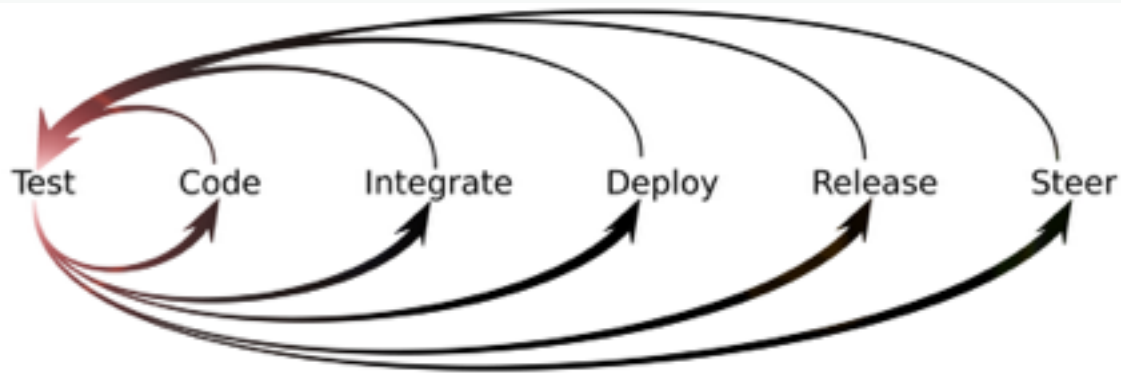
# 90's - The rise of modern software engineering

WIKI  
WIKI  
WEB

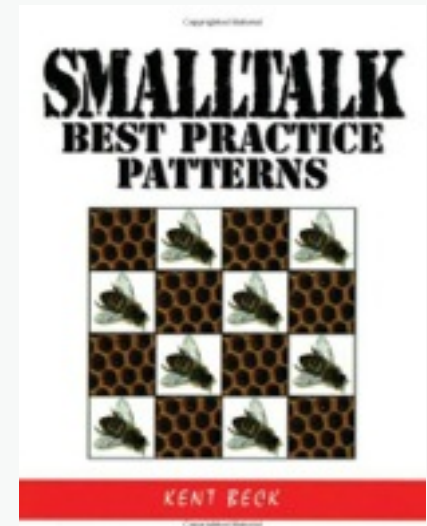
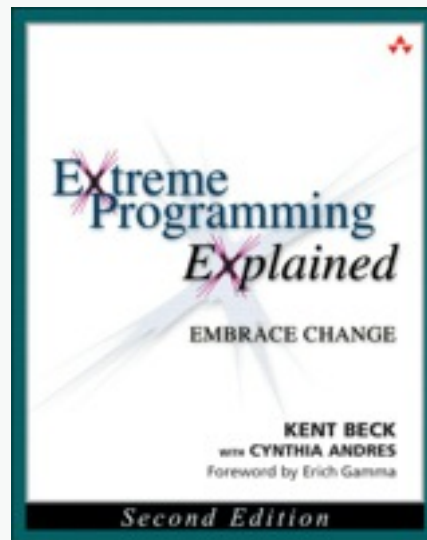
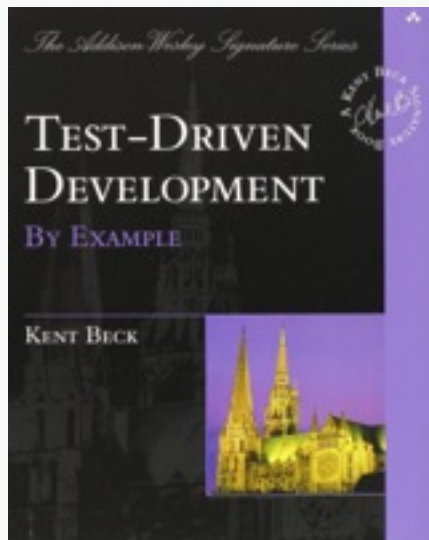




# One word: @KentBeck



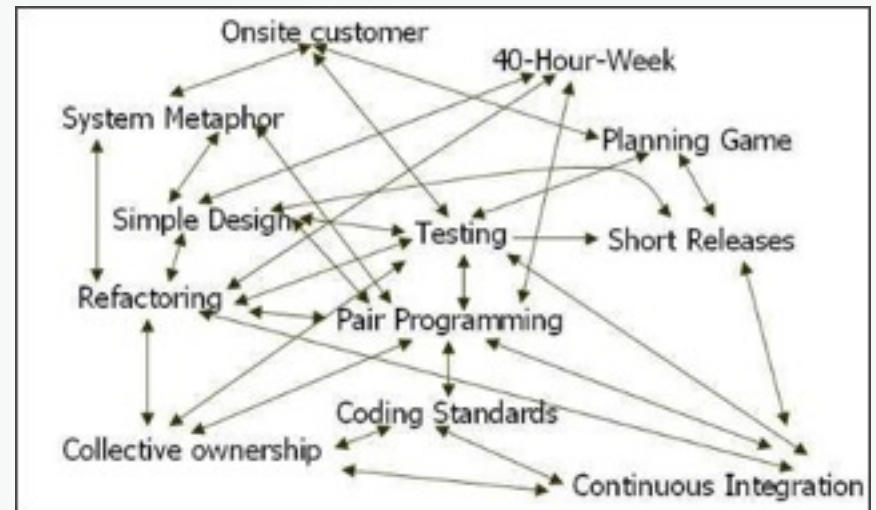
- 1) Make it work
- 2) Make it right
- 3) Make it fast.



# eXtreme Programming

- Values
  - communication
  - simplicity
  - feedback
  - courage

## Practices



# XP - if it's good, do more

- customer feedback → on-site customer
- code reviews → pair programming
- testing → test first
- simplicity → KISS, DRY, YAGNI, Do the simplest solution
- integration → continuous integration
- short release times → timeboxing and shipping weekly
- refactoring → refactor all the time
- small methods → methods *LOC* limits
- coding standards → consistent code
- shared ownership → indistinguishable code authorship
- documentation issues → self-documenting *literate* programming

# The Joel Test

## Joel Spolsky: 12 Steps to Better Code 2000-08-09

- Do you use source control?
- Can you make a build in one step?
- Do you make daily builds?
- Do you have a bug database?
- Do you fix bugs before writing new code?
- Do you have an up-to-date schedule?
- Do you have a spec?
- Do programmers have quiet working conditions?
- Do you use the best tools money can buy?
- Do you have testers?
- Do new candidates write code during their interview?
- Do you do hallway usability testing?

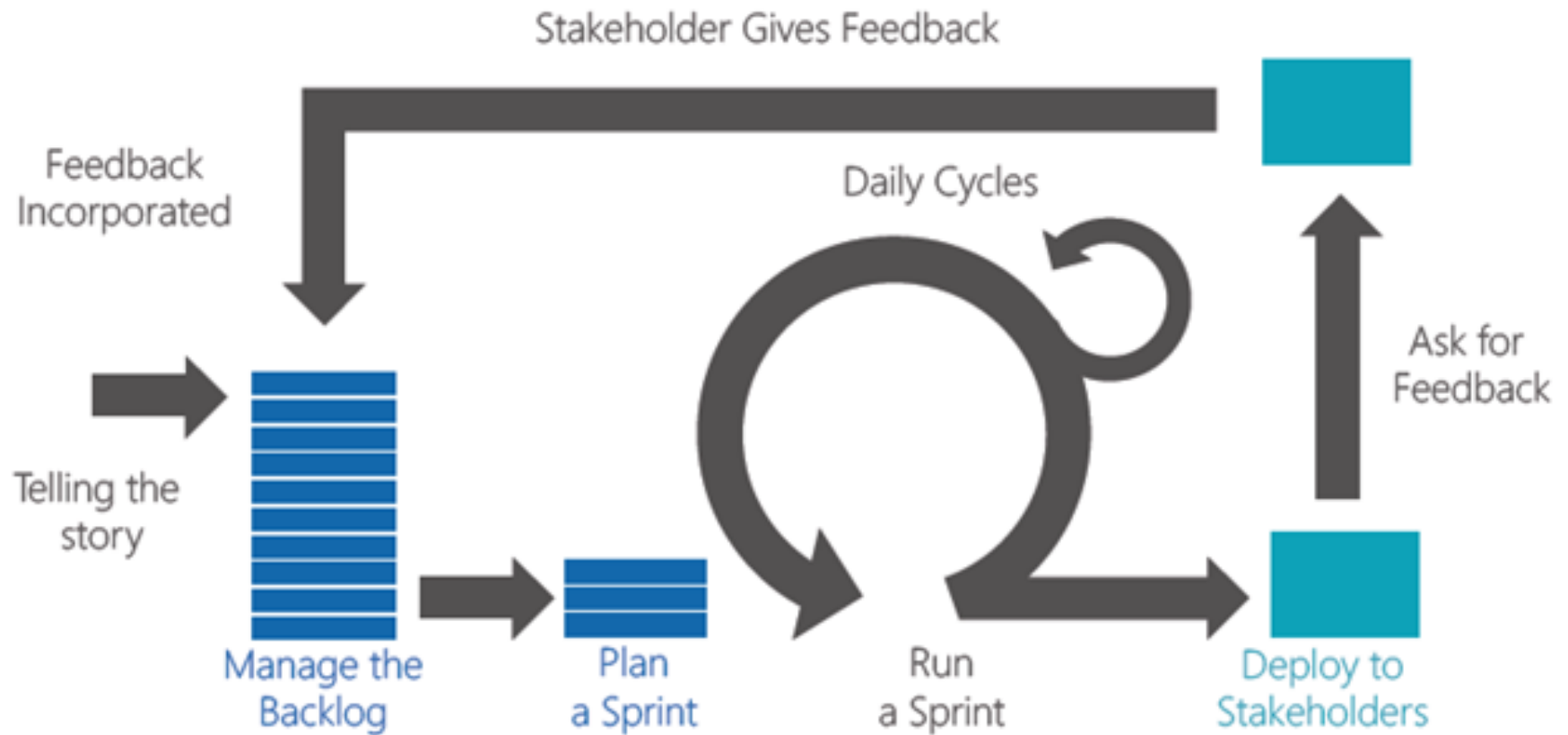
12 is perfect, 11 is tolerable, 10 or less equals serious problems

# Big business is risk averse therefore XP = risky



XP requires deep commitment to the process by all stakeholders

# Scrum





# Agile Manifesto

## Manifesto for Agile Software Development

We are uncovering better ways of developing software by doing it and helping others do it.  
Through this work we have come to value:

Individuals and interactions over processes and tools  
Working software over comprehensive documentation  
Customer collaboration over contract negotiation  
Responding to change over following a plan

That is, while there is value in the items on the right, we value the items on the left more.



# Agile take aways

- adaptive vs predictive
- iterative vs waterfall
- code vs documentation
- transparent vs opaque

# Employing Agile Methods

- Test Driven Development (TDD)
- Scrum boards
  - Whiteboards, notecard, stickies,
  - Trello
  - Github issues and milestones
- Planning game

# The planning game

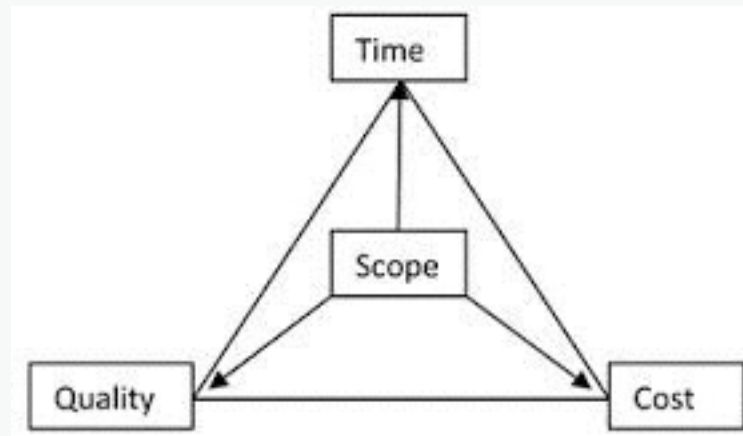
- **create user stories**
- assign difficulty
- **prioritize features**
- estimate features
- re-prioritize features
- **assign work**
- **implement code**
- evaluate results
- recalibrate *velocity*

# Process

- **create user stories**
- **create wireframes**
- **do standups**

# The art of software project management

- cost
- time
- quality
- *scope*



Now get to work!