

### Summarised consolidated statement of financial position

	2010 R′000	2009 R'000
ASSETS Non-current assets	999 551	987 520
Property, plant and equipment Intangible assets Goodwill Deferred tax assets	596 429 93 737 305 715 3 670	588 545 113 022 280 173 5 780
Current assets	648 273	875 972
Inventories Other investments Taxation Trade and other receivables Cash and cash equivalents	14 827 6 762 9 952 499 869 116 863	11 379 14 269 4 699 572 800 272 825
Total assets	1 647 824	1 863 492
EQUITY AND LIABILITIES Share capital and reserves	808 028	619 577
Share capital and premium Equity compensation reserve Foreign currency translation reserve Retained earninas	396 956 8 253 (14 296) 417 115	339 078 3 917 14 651 261 931
Non-current liabilities	405 711	470 080
Secured borrowings* Post-retirement benefits Deferred tax liabilities	275 031 1 665 129 015	370 603 1 587 97 890
Current liabilities	434 085	773 835
Current portion of secured borrowings* Taxation Provisions Trade and other payables	121 677 6 644 21 087 284 677	147 664 84 358 31 118 510 695
Total equity and liabilities	1 647 824	1 863 492
Net asset value per share (cents) Tangible net asset value per share (cents)**	275,6 177,5	223,2 121,2
* Interest-bearing debt  ** (Net asset value less intangible assets)/ (shares in issue less treasury shares)		

## Summarised consolidated statement of comprehensive income

	2010 R'000	2009 R'000
Revenue Cost of sales	1 857 817 (1 361 041)	1 414 722 (981 829
Gross profit Other income Operating expenses	496 776 3 937 (111 661)	432 893 1 631 (108 601
Profit before interest, tax and depreciation, impairments and amortisation Depreciation, impairments and amortisation	389 052 (83 478)	325 923 (92 473
Results from operating activities Finance costs Finance income	305 574 (93 106) 63 281	233 450 (78 279 55 600
Profit before income tax Income tax expense	275 749 (78 108)	210 771 (67 389
Profit after tax	197 641	143 382
Other comprehensive income Foreign currency translation differences for foreign operations Actuarial (loss)/gain on post retirement benefit Income tax on other comprehensive income	(32 630) (28) 3 683	7 968 155
Other comprehensive (loss)/income for the period, net of tax	(28 975)	8 123
Total comprehensive income for the period	168 666	151 505
Profit attributable to: Owners of the company	197 641	143 382
Total comprehensive income attributable to: Owners of the company	168 666	151 505
Basic earnings per share (cents) Diluted earnings per share (cents)	69,4 68,6	56,9 54,1
Headline earnings per share (cents) Diluted headline earnings per share (cents)	71,3 70,5	61,7 58,5
Reconciliation of headline earnings Profit attributable to ordinary shareholders Adjusted for:	197 641	143 382
Profit on disposal of property, plant and equipment Loss on disposal of property, plant and equipment Impairment of intangible assets Headline earnings attributable to ordinary shareholders	(131) 5 527 - 203 037	(266 227 11 944 155 287
Number of ordinary shares ('000) in issue diluted weighted average weighted average	302 162 288 038 284 743	289 496 265 149 251 780

15,6% HEPS
Summarised consolidated statement of cash flows

**HIGHLIGHTS** 

**31,3% REVENUE** 

37,8%

23,5%
NAV PER SHARE

	2010 R'000	2009 R'000
Cash flows from operating activities	159 635	161 628
Cash receipts from customers Cash paid to suppliers and employees	1 930 748 (1 572 090)	1 066 242 (802 960)
Cash generated from operations Dividends paid Finance income Finance cost Taxation paid	358 658 (42 429) 63 281 (92 977) (126 898)	263 282 (48 639) 55 600 (78 279) (30 336)
Cash flows from investing activities	(199 270)	(323 846)
Proceeds on disposal of property, plant and equipment Acquisition of businesses net of cash acquired	3 085 (113 828)	1 234
Addition to property, plant and equipment Investments disposed/(acquired)	(96 034) 7 507	(188 355) (6 042)
Cash flows from financing activities	(116 327)	319 184
Proceeds from share issue, net of expenses Increase in unsecured loans (Decrease)/increase in secured borrowings Post-retirement benefits paid	5 311 - (121 559) (79)	2 990 2 911 319 646 (6 363)
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents	(155 962)	156 966
at beginning of period  Cash and cash equivalents at end of period	272 825	115 859 272 825

# Summarised consolidated statement of changes in equity

R'000	Share capital	Share premium	Equity compensation reserve	Translation reserve	Retained earnings	Total equity
Balance at 1 March 2008	248	213 344	2 361	6 683	167 033	389 669
Profit Other comprehensive income					143 382	143 382
Foreign currency translation differences for foreign operations Post-retirement benefit adjustment				7 968	155	7 968 155
Total other comprehensive income				7 968	155	8 123
Total comprehensive income for the year				7 968	143 537	151 505
Transactions with owners, recorded directly in equity  Contributions by and distributions to owners  Issue of ordinary shares related to business combinations  Share issue expenses  Dividends to equity holders  Share-based payment transactions  Treasury shares	33 8 (11)	125 800 (344)	1 556		(48 639)	125 833 (344) (48 639) 1 564 (11)
Total contributions by and distributions to owners	30	125 456	1 556		(48 639)	78 403
Balance at 28 February 2009 Profit Other comprehensive income	278	338 800	3 917	14 651	261 931 197 641	619 577 197 641
Oner comprehensive income Foreign currency translation differences for foreign operations Post-retirement benefit adjustment				(28 947)	(28)	(28 947) (28)
Total other comprehensive loss				(28 947)	(28)	(28 975)
Total comprehensive (loss)/income for the year				(28 947)	197 613	168 666
Transactions with owners, recorded directly in equity  Contributions by and distributions to owners  Issue of ordinary shares related to business combinations  Share issue expenses  Dividends to equity holders  Share-based powment transactions	13	57 869 (5)	4 336		(42 429)	57 882 (5) (42 429) 4 336
Treasury shares	1					1
Total contributions by and distributions to owners	14	57 864	4 336		(42 429)	19 785
Balance at 28 February 2010	292	396 664	8 253	(14 296)	417 115	808 028
	2010	2009				
Dividends per ordinary share (cents)	15,0	15,0				

# Segmental report

Geographical information R'000				Esorfranki Esorfranki			er: .			
	Geotechnical			Civils		Pipelines		nations	Consolidated	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Segment revenue	944 862	1 190 192	715 033	148 993	229 231	85 361	(31 309)	(9 824)	1 857 817	1 414 722
Segment result Profit before interest and taxation Finance cost Finance income Taxation	164 147 (95 345) 63 956 (36 724)	167 418 (68 718) 56 539 (49 827)	144 520 (8 530) 4 805 (40 278)	61 746 (3 743) - (15 778)	31 068 - 5 404 (11 885)	32 027 (86) 1 977 (9 493)	(34 161) 10 769 (10 884) 10 779	(27 741) (5 732) (2 916) 7 709	305 574 (93 106) 63 281 (78 108)	233 450 (78 279 55 600 (67 389
Segment profit/(loss)	96 034	105 412	100 517	42 225	24 587	24 425	(23 497)	(28 680)	197 641	143 382
Segment assets Segment liabilities Capital and non-cash items	754 541 717 460	994 471 1 006 706	442 162 197 009	382 169 223 673	167 121 127 733	197 011 167 798	284 000 (202 406)	289 841 (154 262)	1 647 824 839 796	1 863 492 1 243 915
Additions to property, plant and equipment Depreciation Impairment loss	52 844 32 226	163 831 46 887	49 711 19 430	14 435 17 493	3 096 3 120	8 824 384	(9 617) 9 417	1 265 3 853 16 590	96 034 64 193	188 35: 68 61: 16 59
Number of employees	1 562	1 812	1 228	1 170	427	354	8		3 225	3 336
	Sou	ıth Africa	Other regions		Consolidated					
	2010	2009	2010	2009	2010	2009				
Total revenue from external customers Property, plant and equipment	1 600 070 494 531	1 128 748 509 069	257 747 101 898	285 974 79 476	1 857 817 596 429	1 414 722 588 545				

# AUDITED SUMMARISED CONSOLIDATED RESULTS for the year ended 28 February 2010

ESORFRANKI LIMITED

(Registration number 1994/000732/06) Incorporated in the Republic of South Africa (JSE Code: ESR ISIN: ZAE000133369) ("Esorfranki" or "the company" or "the group")

### **COMMENTARY**

The audited summarised consolidated results of Esorfranki for the year ended 28 February 2010 ("the year") demonstrate the group's delivery of promised returns through sustained leadership and continued resilience in a challenging market, with significant year-on-year increases in profit after tax ("PAT") and headline earnings per share ("HEPS").

Revenue of R1,9 billion reflects the group's expansion from a geotechnical leader to a broader civil engineering operation, including the positive contributions of the civil engineering and pipelines acquisitions in 2009.

In a strategic milestone Esorfranki transferred to the 'Heavy Construction' sector of the Main Board of the JSE on 25 June 2009, capping three successful years on AltX. The group is now appropriately positioned alongside civil engineering construction peers.

### Financial results

Revenue increased 31,3% compared to the previous year with PAT of R197,6 million translating into HEPS of 71,3 cents, 15,6% higher than the previous year.

Earnings before interest, taxation, deprecation, impairments and amortisation ("EBITDA") increased 19,4% to R389 million from R325,9 million. EBITDA includes a R19,3 million amortisation of customer contracts following the acquisition of Esorfranki Civils (formerly Patula Construction (Pty) Limited) and Esorfranki Pipelines (formerly Shearwater Plant Hire (Pty) Limited).

The strengthening of the South African Rand in the second half of the year negatively impacted on the translation of foreign operation income, resulting in a post tax charge of R28,9 million

Cash generated by operations remained robust at R159,6 million (2009: R161,6 million), after tax payments of R126,9 million following changes to the South African provisional tax regulations which became effective in

Esorfranki met all its loan covenants during the year.

### **Review of operations**

Notwithstanding the negative impact of excessive rain in the second half of the year, contract delays and pressure on margins, the business units achieved pleasing results in a challenging macro-economic environment.

Esorfranki Geotechnical (comprising Esor Africa and Franki Africa)
As anticipated, revenue declined 20,6% to R944,8 million from R1,2 billion due to the adverse economic and trading conditions, resulting in a contracting market. Operating margins improved year-on-year by 3,3% to 17,4%. Foreign operations accounted for 27,2% (2009: 24%) of Geotechnical revenue.

The business unit recently won a number of major cross-border projects with a combined value of R55 million. These include pipe-jacking for a Gaborone sewer and piling and dynamic compaction for the Jwaneng Cut 8 project. Current contracts for both Gautrain and the new Kusile Power Station remain ongoing in the short-term.

Esortranki Civils
Revenue increased 17,4 % to R715 million from R609 million in the previous year. The business unit achieved
PAT of R100,5 million and respectable operating margins of 20,2%.

Esortranki Civils is continuing work on Johannesburg's R21 between the N12 interchange and Pomona Road,
and is also progressing with the R174 million contract for the second carriageway from the Modikane interchange
to the R512 Brits West interchange on the N4.

### Esorfranki Pipelines

Esortranki Pipelines posted year-on-year revenue growth of 13,6% to R229 million. Notwithstanding the negative impact of contract delays in the latter part of the year, the business unit posted operating profits of R31 million equating to operating margins of 13,6%.

The business unit was recently awarded a R240 million contract from Rand Water for the construction of the BG3 Pipeline.

Esorfranki regards fleet maintenance and enhancement as key to growth and a significant differentiator. During the year the group invested R96 million (2009: R188,4 million) in property, plant and equipment ("PPE") to expand and maintain operations. The Geotechnical business unit accounted for R42,8 million of this, with R49,7 million invested in PPE at Esorfranki Civils and R3,0 million at Esorfranki Pipelines.

To accommodate future growth and to maintain its competitive edge, the board has approved capital expenditure for Esorfranki of R72,0 million for the 2011 financial year.

### Black Economic Empowerment

During the year Esorfranki improved its rating to a 'Level 5' contributor (from 'Level 6') in terms of the Department of Trade & Industry's B-BBEE Codes of Good Practice. The group has set the short-term target of elevation to 'Level 4' and intends to focus on improving all areas of scorecarding to achieve this objective.

Incorporating retail shareholders on the open market, direct black ownership stands at 29%. Included in this is the 4,4% stake in the company held by black staff through the Esor Broad Based Share Ownership Sche More than 85% of the group's 3 225 strong workforce is black and emphasis is placed on skills training and development to accelerate promotion into middle and senior management.

The board remains positive that Esorfranki is on track to achieve its targets for the year ahead despite the continued tough trading conditions. With an order book in hand of approximately R1,6 billion (Geotechnical: R534 million; Esorfranki Cruits: R726 million; Esorfranki Pipelines: R314 million) prospects for growth are sufficiently promising to support the board's optimistic outlook.

Esorfranki will continue to focus on Africa and is expected to benefit from an established presence and operating track record in growth nodes on the continent. In the Geotechnical business unit the intention is to significantly escalate the foreign contribution to revenue from 27% to 40% to improve growth. Esorfranki is therefore actively re-deplying plant and personnel across the continent including to Angola, Botswana, the DRC and Mozambique.

Esofranki Civils anticipates continued construction projects, with work phases on the Medupi Power Station expected to come back on-stream following the IMF loan award to Eskom. In addition, the business unit is targeting opportunities in the mining sector, particularly in the coal and platinum arenas.

Esorfranki Pipelines is expected to benefit from increasing demand in KwaZulu-Natal, Gauteng and Mpumalanga mainly from municipalities and parastatals including Trans-Caledon Tunnel Authority.

During the year Jonathan (Mlungisi) Hlongwane resigned as an independent non-executive director with effect from 26 February 2010. Alternate director to Dr FA Sonn, Johan van Reenen, resigned with effect from 30 November 2009. We thank both Mlungisi and Johan for their contribution.

# Dividend declaration

The board has declared a dividend of 15,0 cents per share (2009: 15 cents per share), which equates to 4,75 times dividend cover on HEPS. It remains the policy of the group to review the dividend annually in light of cash flow, gearing and net external debt on the statement of financial position, future availability of credit and

the covenants imposed in terms of current financing arrangements. The salient dates for the dividend are as follows:

Thursday, 10 June 2010 Friday, 11 June 2010 Friday, 18 June 2010 Payment date Monday, 21 June 2010

No share certificates may be dematerialised or rematerialised between Friday, 11 June 2010 and Friday, 18 June

2010, both dates inclusive The audited summarised consolidated results for the year have been prepared in accordance with the recognition and the measurement requirements of International Financial Reporting Standards, the presentation and disclosure requirements of IAS 34: Interim Financial Reporting, and the JSE Listings Requirements and in the manner required by the South African Companies Act, 1973. The accounting policies applied in preparation of the audited summarised consolidated annual financial statements are consistent with those applied in the

group's audited consolidated annual financial statements for the year ended 28 February 2010, which comply The auditors, KPMG Inc., have issued an unmodified audit opinion on the group's financial statements for the year ended 28 February 2010. The audit was conducted in accordance with International Standards on Auditing. A copy of their audit report is available for inspection at the company's registered office. These audited

ments have been derived from the group audited annual financial stater and are consistent in all material respects.

# Annual general meeting

The annual general meeting of the company will be held at the company's offices, 30 Activia Road, Activia Park, Germiston on Friday, 25 June 2010 at 10h00.

We thank our management and staff for their commitment and tenacious efforts, which have helped drive our continued success in the face of difficult trading conditions. We also thank our fellow directors for their valuable input and our advisors, suppliers, clients and stakeholders for their ongoing support. On behalf of the board

**Bernard Krone** 

Wayne van Houten

26 May 2010

CORPORATE INFORMATION

**DIRECTORS:** DM Thompson\* (Chairman); B Krone (CEO); W van Houten (CFO) EG Dube\*; MB Mathabathe\*; Dr FA Sonn\* Independent non-executive

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COMPANY SECRETARY: iThemba Governance and Statutory Solutions (Pty) Limited Monument Office Park, Suite 5-102, 79 Steenbok Avenue, (PO Box 25160, Monument Park, 0105)

AUDITORS: KPMG Inc., KPMG Crescent, 85 Empire Road, Parktown, 2193 (Private Bag 9, Parkview, 2122)