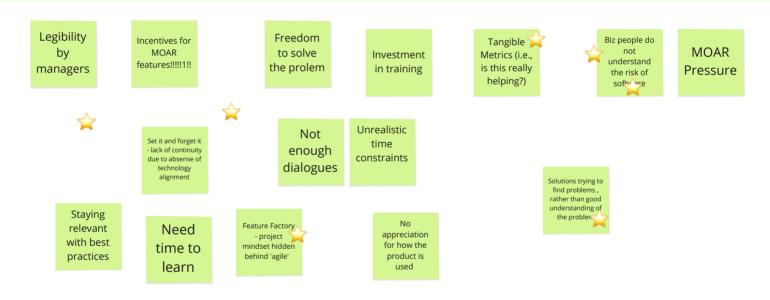
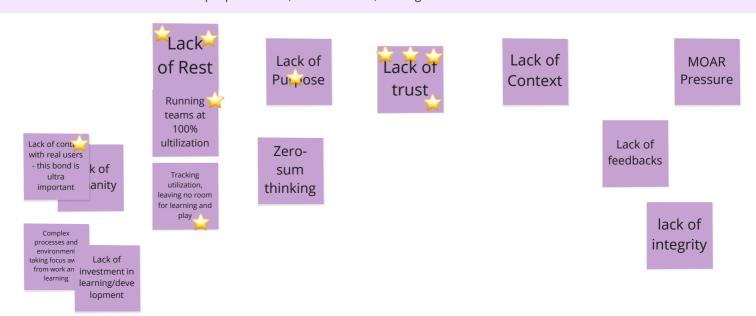


Using the lens of "**Software Excellence**", think about what problems and constraints make it difficult to build a product that matters, and do awesome quality work:



Using the lens of "**Thriving**", think about what problems and constraints make it difficult for people to thrive, teams to thrive, and organizations to thrive:





Incomplete infrastructure

Too much focus on "creating software", not enough on "solving problems"

Absense of Technology Alignment Constant Lack of easily change modable tools

Lack of leadership

Incomplete infrastructure

Technology Anarchy Asymmetry of Jira

Biz people do not understand the risk of software Biz people do not understand the risk of software trendy technology stack choices

Too much focus on "creating software", not enough on "solving problems"

Imposter Syndrome

Lack of Purpose Solutions trying to find problems , rather than good understanding of the problem

Feature Factory
- project
mindset hidden
behind 'agile'

Lack of Rest



Trying to solve social problem with technical solutions

Lack of

leadership

Lack of contact with real users - this bond is ultra important



Imposter Syndrome

Tracking utilization, leaving no room for learning and play

Developers loving complexity

Tangible Metrics (i.e., is this really helping?)

> Biz people do not understand the risk of software

Lack of trust