# Structural Equation Modeling (SEM) using R

Session 2: CFA and SEM

23 August 2021



## **Topic overview**

- 1: CFA-SEM overview
- 2: CFA-SEM with Lavaan
- **3**: Defining constructs
- **4**: Developing the overall measurement model
- 5: Assessing measurement model validity
- **6**: Specifying the structural model
- **7**: Assessing structural model validity

# **CFA-SEM** overview

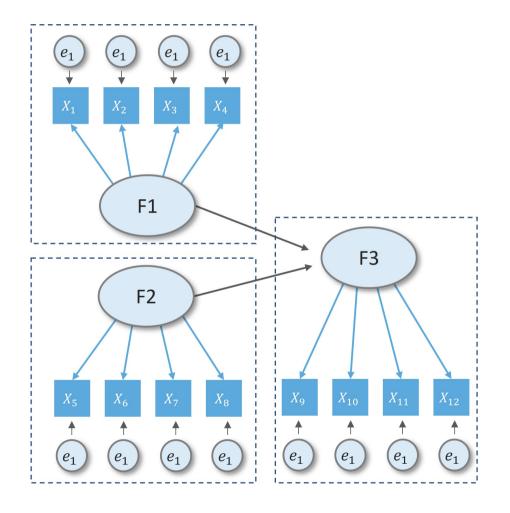
### What is SEM?

- Not a one statistical "technique"
- Integrates a number of different multivariate technique
  - Factor analysis
  - Regression
  - Simultaneous equation
- Distinction between:
  - measurement model
  - structural model

## What is SEM?

#### **Measurement model**

- measurement part of a a full SEM model
- confirmatory factor analysis



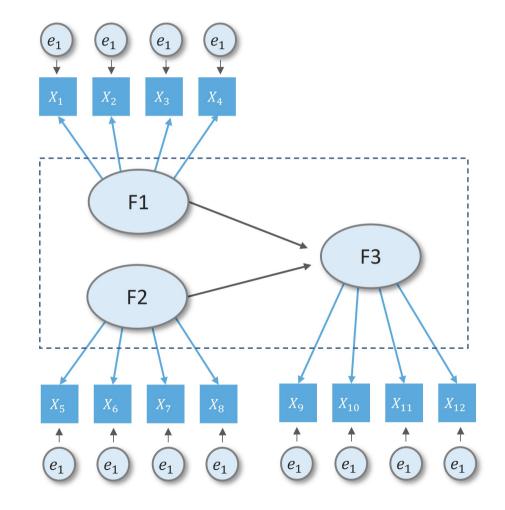
#### What is SEM?

#### Measurement model

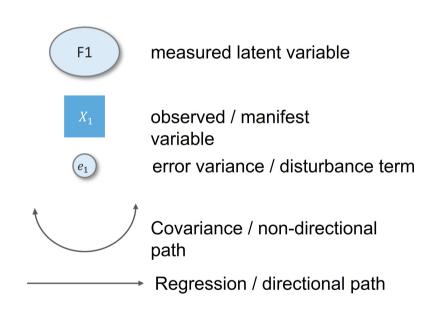
- measurement part of a a full SEM model
- confirmatory factor analysis

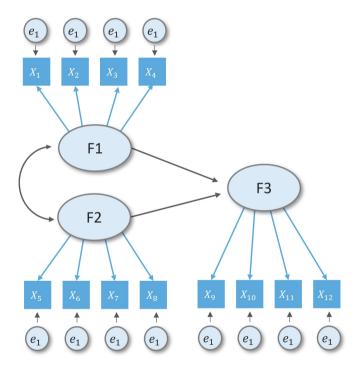
#### Structural model

- relationship between constucts
- full sem model is combination of measurement and structural component



#### Basic SEM conventions





# 2. CFA-SEM with Lavaan R package

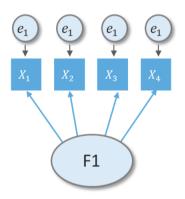
#### What is Lavaan?

- "developed to provide useRs, researchers, and teachers a free opensource, but commercial quality", Yves Rosseel (2012)
- Check-out their lavaan tutorial

```
install.packages("lavaan")
library(lavaan)
example(cfa)
```

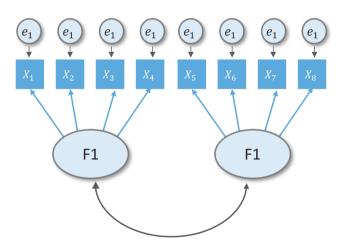
| Command                             | Operator | Illustration                         | Significance  |
|-------------------------------------|----------|--------------------------------------|---|
| Estimate covariance                 | ~~       | X ~~ Y                               | X is correlated with Y  |
| Estimate regression                 | ~        | Y ~ X                                | Y is regressed on X   |
| Define a reflective latent variable | = ~      | F =~ item_1 + item_2 + item_3        | The F factor is measured by indicators item 1, item 2, and item 3 over which it has effects   |
| Label a parameter                   | *        | F =~ b1*item_1 + b2*item2 + b3*item3 | Item 1-3 is named "b1", "b2", and "b3", respectively.   |
| Create a new parameter              | :=       | B1b2 := b1*b2                        | Define a parameter that is not in the model. For example: b1b2 = indirect effect of b1 and b2 |
| Insert a comment in the syntax      | #        | #indirect effects<br>B1b2 := b1*b2   | Explain to the reader the meaning of a command.   |

#### **Defining a reflective latent variable**



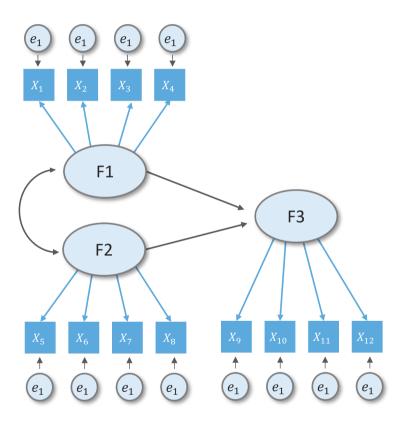
#### **Estimate factor covariance**

```
model <- "F1 =~ x1 + x2 + x3 + x4
F2 =~ x5 + X6 + x6 + x8
F1 ~~ F2"
```



#### **Estimate regression**

```
model <- "F1 =~ x1 + x2 + x3 + x4
F2 =~ x5 + X6 + x7 + x8
F3 =~ x9 + X10 + x11 + x12
F1 ~~ F2
F3 ~ F1 + F2"
```

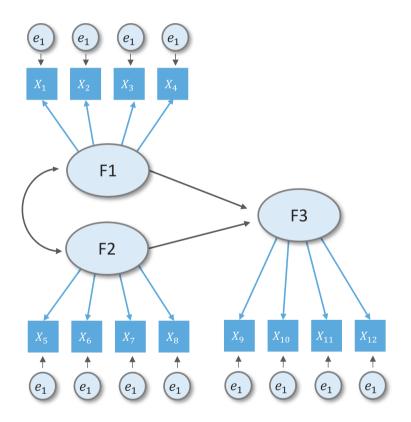


#### Insert a comment in the syntax

```
model <- "F1 =~ x1 + x2 + x3 + x4
F2 =~ x5 + X6 + x7 + x8
F3 =~ x9 + X10 + x11 + x12

# covariance
F1 ~~ F2

# F3 is regressed on F1 and F2
F3 ~ F1 + F2"
```

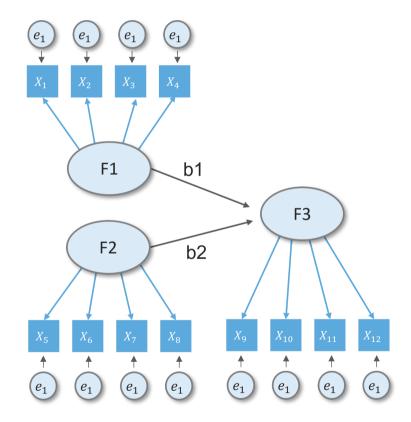


#### Label a parameter

```
model <- "F1 =~ x1 + x2 + x3 + x4
F2 =~ x5 + X6 + x7 + x8
F3 =~ x9 + X10 + x11 + x12

# covariance
F1 ~~ F2

# F3 is regressed on F1 and F2
F3 ~ b1*F1 + b2*F2"
```



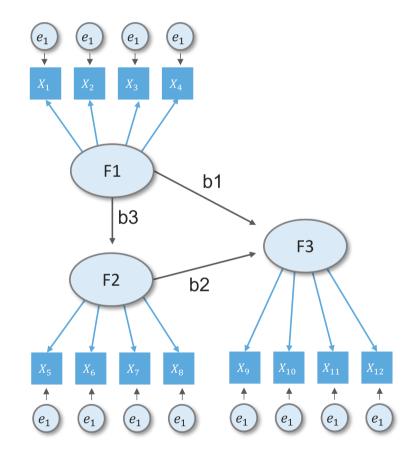
#### **Create a new parameter**

```
model <- "F1 =~ x1 + x2 + x3 + x4
    F2 =~ x5 + X6 + x7 + x8
    F3 =~ x9 + X10 + x11 + x12

# regression
    F3 ~ b1*F1 + b2*F2
    F2 ~ b3*F1

# F1 indirect effect
    ie := b3*b2

# F1 total effect
    te := b3*b2 + b1"</pre>
```



# Main steps in SEM

## Main steps in SEM

- 1. Defining constructs
- 2. Developing the overall measurement model
- 3. Assessing measurement model validity
- 4. Specifying the structural model
- 5. Assessing structural model validity

# 1. Defining Constructs

### **Dataset**

- HBAT company
- HBAT is interested in understanding what affects employee's attitudes and behaviors that contributes to employee's retension.

| JS1         | OC1         | OC2         | EP1         | OC3         | OC4          | EP2         | EP3         | AC1         | EP4         |
|-------------|-------------|-------------|-------------|-------------|--------------|-------------|-------------|-------------|-------------|
| <dbl></dbl> | <dbl></dbl> | <dpl></dpl> | <dbl></dbl> | <dbl></dbl> | <dpl></dpl>  | <dbl></dbl> | <dbl></dbl> | <qpl></qpl> | <dbl></dbl> |
| 5           | 3           | 5           | 10          | 10          | 10           | 10          | 5           | 1           | 2           |
| 3           | 0           | 5           | 10          | 3           | 7            | 10          | 10          | 2           | 7           |
| 4           | 6           | 10          | 10          | 10          | 10           | 10          | 10          | 1           | 7           |
| 4           | 7           | 7           | 10          | 10          | 7            | 10          | 9           | 2           | 7           |
| 5           | 2           | 10          | 10          | 9           | 9            | 9           | 10          | 1           | 6           |
| 6           | 5           | 8           | 8           | 7           | 7            | 10          | 7           | 1           | 7           |
| 2           | 6           | 10          | 9           | 10          | 9            | 9           | 9           | 2           | 6           |
| 2           | 4           | 9           | 10          | 9           | 7            | 10          | 10          | 1           | 7           |
| 4           | 9           | 10          | 8           | 10          | 10           | 6           | 8           | 3           | 3           |
| 5           | 5           | 9           | 10          | 9           | 10           | 10          | 8           | 2           | 7           |
| 1-10 o      | f 400 ı     | rows        | 1-1         | Previo      | ous <b>1</b> | 2 3         | 4 5         | 6 40        | ) Next      |

## Defining individual constructs

- Based on literature and preliminary interviews, a study was designed focusing on five key constructs.
  - Job satisfaction (JS): reactions resulting from an appraisal of one's job situation.
  - Organizational commitment (OC): extent to which an employees indentifies and feels part of HBAT.
  - Staying intention (SI): extent to which an employee intends to continue working for HBAT.
  - Environmental perceptions (EP): beliefs an employee has about day-to-day, physical working conditions.
  - *Attitudes towards cowrokers (AC)*: attitudes an employee has toward the coworkers he/she interacts with on a regular basis.

# Defining individual constructs

| Item            | Scale Type                    | Description   | Construct |
|-----------------|-------------------------------|---|-----------|
| JS <sub>1</sub> | 0–10 Likert Disagree–Agree    | All things considered, I feel very satisfied when I think about my job.     | JS        |
| OC <sub>1</sub> | 0–10 Likert Disagree–Agree    | My work at HBAT gives me a sense of accomplishment.                         | OC        |
| OC <sub>2</sub> | 0–10 Likert Disagree–Agree    | I am willing to put in a great deal of effort beyond that normally expected | OC        |
|                 |                               | to help HBAT be successful.   |           |
| EP <sub>1</sub> | 0–10 Likert Disagree–Agree    | I am comfortable with my physical work environment at HBAT.                 | EP        |
| OC <sub>3</sub> | 0–10 Likert Disagree–Agree    | I have a sense of loyalty to HBAT.  | OC        |
| OC <sub>4</sub> | 0–10 Likert Disagree–Agree    | I am proud to tell others that I work for HBAT.                             | OC        |
| EP <sub>2</sub> | 0–10 Likert Disagree–Agree    | The place I work in is designed to help me do my job better.                | EP        |
| EP <sub>3</sub> | 0–10 Likert Disagree–Agree    | There are few obstacles to make me less productive in my workplace.         | EP        |
| AC <sub>1</sub> | 5-point Likert                | How happy are you with the work of your coworkers?                          | AC        |
|                 |                               | Not happySomewhat happy Happy Very happy Extremely happy                    |           |
| EP <sub>4</sub> | 7-point Semantic Differential | What term best describes your work environment at HBAT?                     | EP        |
|                 |                               | Too hectic Very soothing  |           |
| JS <sub>2</sub> | 7-point Semantic Differential | When you think of your job, how satisfied do you feel?                      | JS        |
|                 |                               | Not at all satisfied Very much satisfied                                    |           |
| JS <sub>3</sub> | 7-point Semantic Differential | How satisfied are you with your current job at HBAT?                        | JS        |
|                 |                               | Very unsatisfied Very satisfied   |           |
| AC <sub>2</sub> | 7-point Semantic Differential | How do you feel about your coworkers?                                       | AC        |
|                 |                               | Very unfavorable Very favorable   |           |
| SI <sub>1</sub> | 5-point Likert Disagree–Agree | I am not actively searching for another job.                                | SI        |
|                 |                               | Strongly disagree Strongly agree  |           |
| JS <sub>4</sub> | 5-point Likert                | How satisfied are you with HBAT as an employer?                             | JS        |
|                 |                               | Not at all Little Average A lot Very much                                   |           |
| SI <sub>2</sub> | 5-point Likert Disagree–Agree | I seldom look at the job listings on monster.com.                           | SI        |
|                 |                               | Strongly disagree Strongly agree  |           |
| JS <sub>5</sub> | Percent Satisfaction          | Indicate your satisfaction with your current job at HBAT by                 | JS        |
|                 |                               | placing a percentage in the blank, with $0\% = Not$ satisfied at all,       |           |
|                 |                               | and 100% = Highly satisfied   |           |

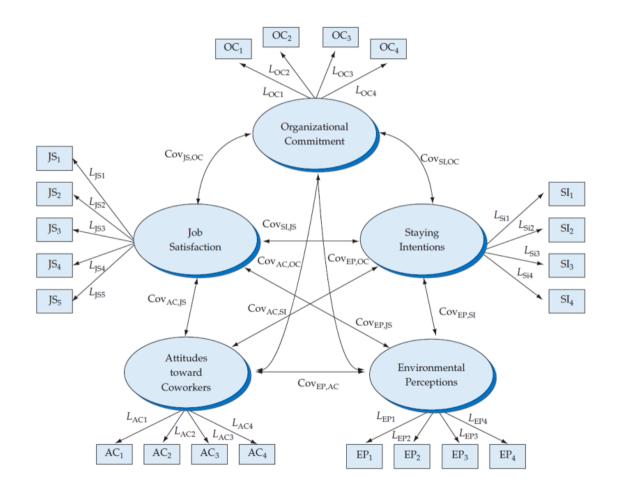
|                 | \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ | placing a percentage of the billion, with 0% = Not satisfied at all, and 100% = Highly satisfied. |    |
|-----------------|--|---|----|
| AC <sub>3</sub> | 5-point Likert                         | How often do you do things with your coworkers on your days off?                                  | AC |
|                 |  | Never Rarely Occasionally Often Very often  |    |
| Sl <sub>3</sub> | 5-point Likert Disagree–Agree          | I have no interest in searching for a job in the next year. Strongly                              | SI |
|                 |  | disagree Strongly agree   |    |
| AC <sub>4</sub> | 6-point Semantic Differential          | Generally, how similar are your coworkers to you?   | AC |
|                 |  | Very different Very similar   |    |
| SI <sub>4</sub> | 5-point Likert                         | How likely is it that you will be working at HBAT one year from today?                            | SI |
|                 |  | Very unlikely Unlikely Somewhat likely Likely Very likely   |    |
|                 |  |   |    |

Source: JF Hair et al. (2019) : Multivariate data analysis

# Step 2. Developing overall measurement model

## Developing overall measurement model

- Measurement theory model (CFA) for HBAT employees
- Direction of the relationship between factors is not yet defined.
- Focus on confirming the specified model with empirical model (using empirical data), hence confirmatory.



# Let's practice!

# Step 3. Assessing measurement model validity

## **Basic principles**

- Compare covariance matrix of the research data S and reproduced covariance  $\Sigma$
- Hypothesis:

 $\circ$  Null:  $S=\Sigma$ 

 $\circ$  Atternative:  $S \neq \Sigma$ 

 • Idea is to arrived with a parameter that minimizes the difference of S and  $\Sigma$ 

```
cfa_fit <- cfa(cfa_model, data = hbat_data)
cfa_fit %>% summary()
```

```
lavaan 0.6-9 ended normally after 54 iterations
  Estimator
                                                     ML
 Optimization method
                                                 NLMINB
 Number of model parameters
                                                     52
 Number of observations
                                                    400
Model Test User Model:
  Test statistic
                                                240.738
 Degrees of freedom
                                                    179
  P-value (Chi-square)
                                                  0.001
Parameter Estimates:
```

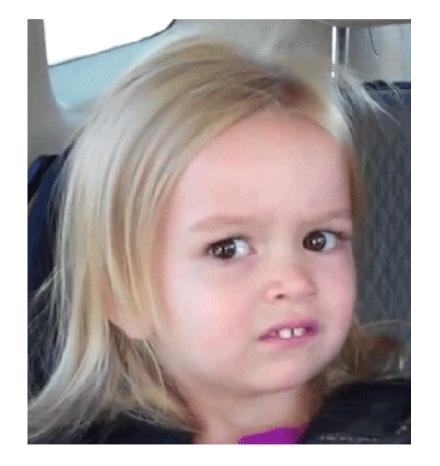
## **Basic principles**

- Compare covariance matrix of the research data S and reproduced covariance  $\boldsymbol{\Sigma}$
- Hypothesis:

 $\circ \; \mathsf{Null} ext{: } S = \Sigma$ 

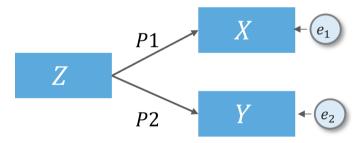
 $\circ \ \ \text{Atternative:} \ S \neq \Sigma$ 

 • Idea is to arrived with a parameter that minimizes the difference of S and  $\Sigma$ 



# **Basic principles**

- To understand the SEM process, consider the Table on the right.
- e.g., iterative procedure using least square method.



|                  | Param | neters | $r_{XZ}=0.79$           | $r_{YZ}=0.59$ | $r_{XY}=0.49$ | $\sum d^2$       |
|------------------|-------|--------|-------------------------|---------------|---------------|------------------|
| Iteration cycles | P1    | P2     | Reproduced correlations |               |               | Least<br>squares |
| 1                | 0.50  | 0.50   | 0.50                    | 0.50          | 0.250         | 0.149            |
| 1a               | 0.49  | 0.49   | 0.49                    | 0.49          | 0.240         | 0.162            |
| 1b               | 0.49  | 0.50   | 0.49                    | 0.50          | 0.245         | 0.158            |
| 1c               | 0.50  | 0.49   | 0.50                    | 0.49          | 0.245         | 0.158            |
| 2                | 0.55  | 0.55   | 0.55                    | 0.55          | 0.300         | 0.094            |
| 2a               | 0.60  | 0.60   | 0.60                    | 0.60          | 0.360         | 0.024            |
| 3                | 0.65  | 0.61   | 0.65                    | 0.61          | 0.400         | 0.027            |
| 3a               | 0.65  | 0.62   | 0.65                    | 0.62          | 0.403         | 0.028            |
| 4                | 0.67  | 0.61   | 0.67                    | 0.61          | 0.408         | 0.021            |
| 4a               | 0.70  | 0.61   | 0.70                    | 0.61          | 0.427         | 0.012            |
| 4b               | 0.75  | 0.61   | 0.75                    | 0.61          | 0.457         | 0.003            |
| 4c               | 0.80  | 0.61   | 0.80                    | 0.61          | 0.480         | 0.0006           |
| 5                | 0.81  | 0.61   | 0.81                    | 0.61          | 0.494         | 0.0008           |

- Overall results
- Loadings
- Variances

```
cfa_fit <- cfa(cfa_model, data = hbat_data)
summary(cfa_fit)</pre>
```

```
lavaan 0.6-9 ended normally after 54 iterations
  Estimator
                                                     ML
  Optimization method
                                                 NLMINB
  Number of model parameters
                                                     52
  Number of observations
                                                    400
Model Test User Model:
 Test statistic
                                                240.738
 Degrees of freedom
                                                    179
  P-value (Chi-square)
                                                  0.001
Parameter Estimates:
```

#### **Overall results**

• Degrees of freedom (df)

$$\circ \ df = rac{1}{2}p(p+1) - k$$

- $\circ p$  = total observed variables
- $\circ$  k = total estimated parameters
- Identification
  - Include at least three manifest variables
  - $\circ~$  Create models with df>0

```
cfa_fit <- cfa(cfa_model, data = hbat_data)
summary(cfa_fit)</pre>
```

| lavaan 0.6-9 ended normally after                              | 54 iterations           |
|--|-------------------------|
| Estimator<br>Optimization method<br>Number of model parameters | ML<br>NLMINB<br>52      |
| Number of observations   | 400                     |
| Model Test User Model:   |                         |
| Test statistic<br>Degrees of freedom<br>P-value (Chi-square)   | 240.738<br>179<br>0.001 |
| Parameter Estimates:   |                         |

#### Loadings

 Measures the strength of the relationship between items and factor.

```
cfa_fit <- cfa(cfa_model, data = hbat_data)
summary(cfa_fit, standardized = TRUE)</pre>
```

```
lavaan 0.6-9 ended normally after 54 iterations
  Estimator
                                                     ML
  Optimization method
                                                 NLMINB
  Number of model parameters
                                                     52
  Number of observations
                                                    400
Model Test User Model:
 Test statistic
                                                240.738
 Degrees of freedom
                                                    179
  P-value (Chi-square)
                                                  0.001
Parameter Estimates:
```

#### **Variances**

Refer to unique variance that the factor unable to account for. Similar to error term in OLS, hence it is also term as error variance.

```
cfa_fit <- cfa(cfa_model, data = hbat_data)
summary(cfa_fit, standardized = TRUE)</pre>
```

```
lavaan 0.6-9 ended normally after 54 iterations
  Estimator
                                                     ML
  Optimization method
                                                 NLMINB
  Number of model parameters
                                                     52
  Number of observations
                                                    400
Model Test User Model:
 Test statistic
                                                240.738
  Degrees of freedom
                                                    179
  P-value (Chi-square)
                                                  0.001
Parameter Estimates:
```

#### **Goodness of fit indices**

- Goodness-of-fit index (GFI)
- Adjusted goodness-fit-index (AGFI)
- Comparative fit index (CFI)
- Normed fit index (NFI)
- Non-normed fit index (NNF)

#### **Badness of fit indices**

- Standard root mean square of the residuals (SRMR)
- Root mean square error of approximation (RMSEA)

Table 3. Goodness of fit of the measurement model.

| Fit indices   | Recommended value  | Sources   | Research model |
|---|--|---|----------------|
| χ <sup>2</sup> df χ <sup>2</sup> /df GFI AGFI SRMR CFI RMSEA NFI NNFI | -<br><5<br>>0.9<br>>0.8<br><0.1<br>>0.9<br><0.08<br>>0.9<br>>0.9 | Bollen (1989) Scott (1995) Scott (1995) Hu and Bentler (1999) Bagozzi and Yi (1988) MacCallum et al. (1996) Bentler and Bonett (1980) Bentler and Bonett (1980) |                |

Sample GOF results from W. Shiau & M. Luo (2013). Continuance intention of blog users: The impact of perceived enjoyment, habit, user involvement and blogging time.

#### **Goodness of fit indices**

- Goodness-of-fit index (GFI)
- Adjusted goodness-fit-index (AGFI)
- Comparative fit index (CFI)
- Normed fit index (NFI)
- Non-normed fit index (NNF)

fitMeasures(cfa\_fit)

| npar           | fmin              | chiso              |
|----------------|-------------------|--------------------|
| 52.000         | 0.301             | 240.73             |
| pvalue         | baseline.chisq    | baseline.d         |
| 0.001          | 4452.567          | 210.00             |
| cfi            | tli               | nnf <sup>.</sup>   |
| 0.985          | 0.983             | 0.98               |
| nfi            | pnfi              | if                 |
| 0.946          | 0.806             | 0.98               |
| logl           | unrestricted.logl | aic                |
| -13916.782     | -13796.413        | 27937 <b>.</b> 564 |
| ntotal         | bic2              | rmse               |
| 400.000        | 27980.120         | 0.029              |
| rmsea.ci.upper | rmsea.pvalue      | rmı                |
| 0.039          | 1.000             | 0.414              |
| srmr           |                   | srmr_bentler_nomea |
| 0.036          | 0.036             | 0.03               |
| crmr_nomean    | srmr_mplus        |                    |
| 0.037          | 0.036             | 0.03               |
| cn_01          | gfi               | agf <sup>.</sup>   |
| 376.401        | 0.947             | 0 <b>.</b> 931     |

#### **Goodness of fit indices**

- Goodness-of-fit index (GFI)
- Adjusted goodness-fit-index (AGFI)
- Comparative fit index (CFI)
- Normed fit index (NFI)
- Non-normed fit index (NNF)

```
fitMeasures(cfa_fit, fit.measures = c("gfi", "agfi", "cfi

gfi agfi cfi nfi nnfi
0.947 0.932 0.985 0.946 0.983
```

#### **Badness of fit indices**

- Standard root mean squrare residual (SRMR)
- Root mean square error of approximation (RMSEA)

```
fitMeasures(cfa_fit, fit.measures = c("srmr", "rmsea"))
srmr rmsea
0.036 0.029
```

# Let's practice

### Reliability and validity test

#### Reliability test

Composite reliability

#### **Validity test**

- Convergent validity
- Discriminant validity

|      | α    | CR   | AVE  | CU         | TD   | FI   | HE   | IN   | INTE | SA   |
|------|------|------|------|------------|------|------|------|------|------|------|
| CU   | 0.94 | 0.96 | 0.89 | $0.95^{a}$ |      |      |      |      |      |      |
| TD   | 0.88 | 0.93 | 0.81 | 0.58       | 0.90 |      |      |      |      |      |
| FI   | 0.92 | 0.94 | 0.76 | 0.74       | 0.78 | 0.87 |      |      |      |      |
| HE   | 0.94 | 0.96 | 0.89 | 0.79       | 0.59 | 0.74 | 0.94 |      |      |      |
| IN   | 0.88 | 0.92 | 0.74 | 0.51       | 0.48 | 0.51 | 0.59 | 0.86 |      |      |
| INTE | 0.88 | 0.92 | 0.80 | 0.61       | 0.54 | 0.60 | 0.66 | 0.70 | 0.89 |      |
| SA   | 0.88 | 0.93 | 0.80 | 0.41       | 0.38 | 0.44 | 0.56 | 0.59 | 0.59 | 0.90 |

**Notes:**  $\alpha$ , Cronbach's  $\alpha$ ; CR, composite reliability. CU, CUriosity; HE, Heightened Enjoyment; TD: Temporal Dissociation; FI: Focused Immersion; IN: INteractivity; INTE: INTEreat; SA: SAtisfaction. <sup>a</sup>The square root of AVE

Source: A. Hou, W. Shiau, & R. Shang (2019). The involvement paradox. The role of cognitive absorption in mobile instant messaging user satisfaction.

### Reliability and validity test

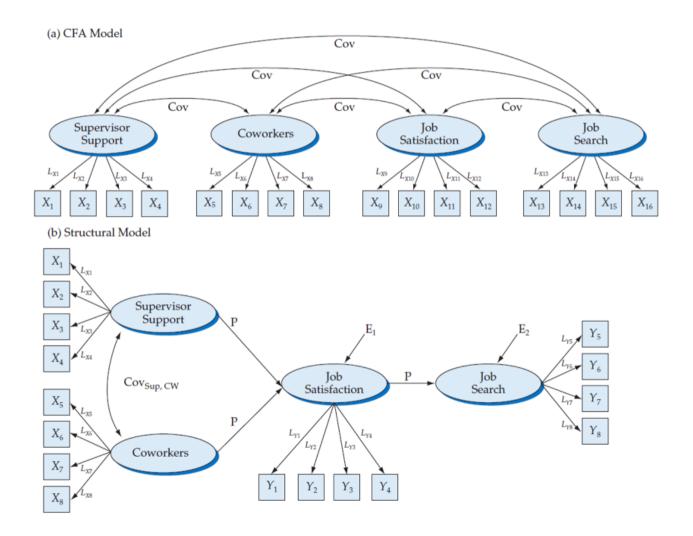
- Composite reliability: alpha > 0.70
- Convergent validity: AVE (avevar) > 0.50
- Discriminant validity: omega > 0.7

```
library(semTools)
reliability(cfa_fit) %>% round(3)
```

```
SI JS AC EP OC alpha 0.886 0.281 0.891 0.847 0.823 omega 0.887 0.640 0.893 0.850 0.827 omega2 0.887 0.640 0.893 0.850 0.827 omega3 0.887 0.641 0.893 0.850 0.818 avevar 0.664 0.535 0.677 0.587 0.552
```

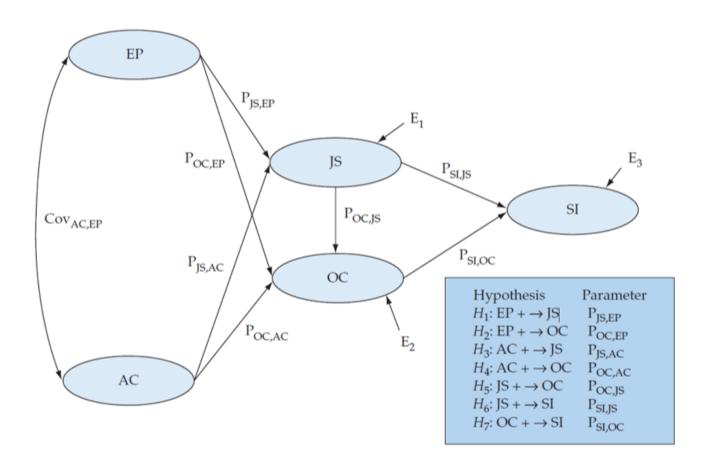
# Step 4: Specifying the structural model

### CFA model to structural model

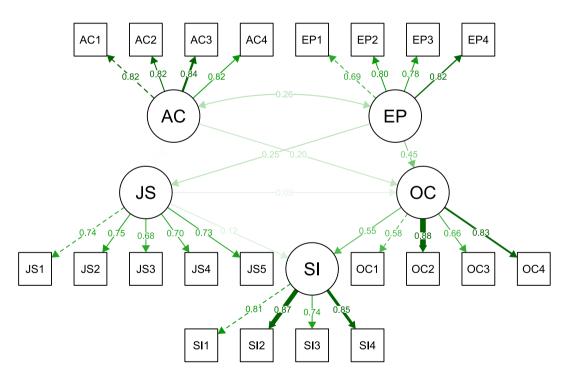


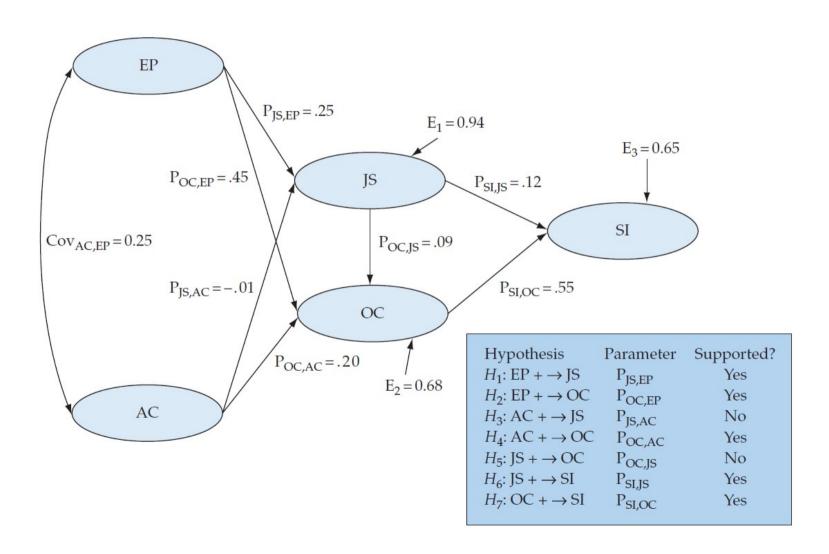
#### **Hypothesis:**

- H1: Environmental perceptions are positively related to job satisfaction.
- H2: Environmental perceptions are positively related to organizational commitment.
- H3: Attitudes toward coworkers are positively related to job satisfaction.
- H4: Attitudes toward coworkers are positively related to organizational commitment.
- H5: Job satisfaction is related positively to organizational commitment.
- H6: Job satisfaction is related positively to staying intentions.
- H7: Organizational commitment is related positively to staying intention.



# Let's practice





### GOF measures between structural and CFA model

```
chisq df pvalue gfi rmse
287.179 181.000 0.000 0.938 0.03
agfi
0.921
```

```
chisq df pvalue gfi rmse
240.738 179.000 0.001 0.947 0.029
agfi
0.932
```

| GOF index             | Employee retention model | CFA model |  |
|-----------------------|--------------------------|-----------|--|
| $\chi^2$ (chi-square) | 287.179                  | 240.738   |  |
| Degrees of freedom    | 181                      | 179       |  |
| Probability           | 0.000                    | 0.001     |  |
| GFI                   | 0.938                    | 0.947     |  |
| RMSEA                 | 0.038                    | 0.029     |  |
| RMR                   | 0.410                    | 0.414     |  |
| SRMR                  | 0.060                    | 0.036     |  |
| NFI                   | 0.936                    | 0.946     |  |
| NNFI                  | 0.971                    | 0.983     |  |
| CFI                   | 0.975                    | 0.985     |  |
| AGFI                  | 0.921                    | 0.932     |  |

### What's next?

- Modification indeces
- Handling heywood cases
- Comparing competing models
- Formative scales in SEM
- Higher-order factor analysis
- Multigroup analysis



## Thank you!

Slides created via the R packages:





xaringan by Yihui

xaringanthemer and xaringanExtra by Garrick