



E-commerce Network Legend

- Suppliers (10)
- Main DCs (3)
- Ports (4)
- Regional DCs (6)
- Fulfillment Centers (9)
- Supplier to Main DC
- Supplier to Port
- Port to Regional DC
- Main to Regional DC
- Regional DC to FC
- Main DC to FC (Direct)

E-commerce Network Summary

Network Structure:

- Suppliers: 10
- Main DCs: 3
- Ports: 4
- Regional DCs: 6
- Fulfillment Centers: 9
- Total Routes: 35

Cost Breakdown (Annual):

- Shipping Cost: \$12.5M
 - Ocean Cost: \$8.2M
 - Inland FTL Cost: \$4.3M
- Fixed Cost: \$8.2M
- Variable Cost: \$15.3M

Total Network Cost: \$36.0M