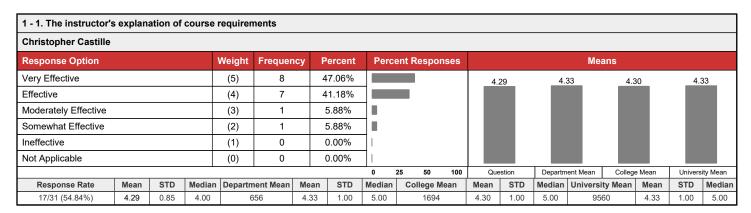


Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



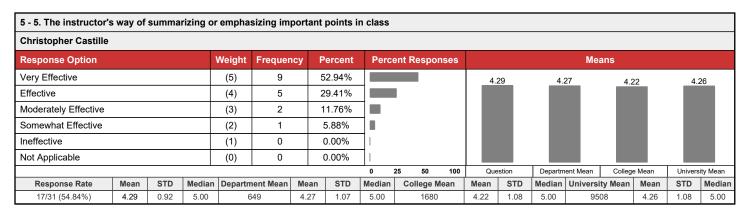
2 - 2. The instructor's	s prepara	ation for	r each cl	ass peri	od													
Christopher Castille																		
Response Option			,	Weight	Frequer	icy l	Percent	Perce	ent Respon	ses				Me	ans			
Very Effective				(5)	12		70.59%				4.7	71	4.4	40	4.4	10	_ 4.3	39
Effective				(4)	5		29.41%		I									
Moderately Effective				(3)	0		0.00%	1										
Somewhat Effective				(2)	0		0.00%	1										
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%	1										
								0 :	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Me	ean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	4.71	0.47	5.00	6	50	4.40	0.97	5.00	1683		4.40	0.94	5.00	95	28	4.39	0.96	5.00

Christopher Castille																	
Response Option			,	Weight	Frequer	су	Percent	Perce	ent Responses				Me	ans			
Very Effective				(5)	13		76.47%			4.7	76	4.3	38	4.3	38	4.	40
Effective				(4)	4		23.53%										
Moderately Effective				(3)	0		0.00%	ļ									
Somewhat Effective				(2)	0		0.00%	I									
Ineffective				(1)	0		0.00%										
Not Applicable				(0)	0		0.00%	1									
								0	25 50 100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Media
17/31 (54.84%)	4.76	0.44	5.00	6	48	4.38	1.00	5.00	1682	4.38	0.96	5.00	95	20	4.40	0.96	5.00

Christopher Castille	•																	
Response Option			,	Weight	Frequer	су	Percent	Perce	ent Respon	ses				Mea	ans			
Very Effective				(5)	7		41.18%				4.1	2	4.:	21	4.3	31	4.3	34
Effective				(4)	6		35.29%				7.1							
Moderately Effective				(3)	3		17.65%											
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%]										
			·					0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Me	an	Mean	STD	Median	Universi	ty Mean	Mean	STD	Medi
17/31 (54.84%)	4.12	0.93	4.00	6	47	4.21	1.11	5.00	1681		4.31	1.04	5.00	95	23	4.34	1.02	5.0



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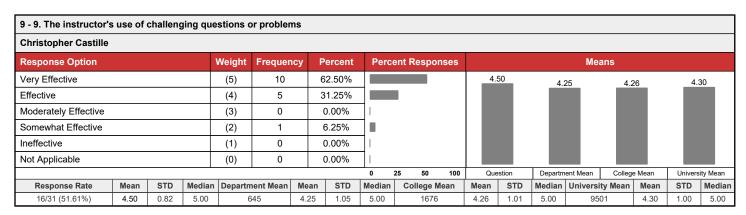
6 - 6. The instructor's	s ability	to make	clear ar	nd unde	rstandabl	e pres	entations	•										
Christopher Castille																		
Response Option			,	Weight	Frequer	ісу	Percent	Perc	ent Respon	ses				Mea	ans			
Very Effective				(5)	12		70.59%				4.5	53	4.:	29	4.2	23	4.:	28
Effective				(4)	2		11.76%											
Moderately Effective				(3)	3		17.65%											
Somewhat Effective				(2)	0		0.00%	1										
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%	1										
			•					0	25 50	100	Que	stion	Departm	ent Mean	Colleg	e Mean	Univers	sity Mean
Response Rate	Mean	STD	Median	Departn	nent Mean	Mean	STD	Median	College M	ean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	4.53	0.80	5.00	6	48	4.29	1.09	5.00	1682		4.23	1.10	5.00	95	14	4.28	1.07	5.00

Christopher Castille																	
Response Option			,	Weight	Frequer	су	Percent	Perc	ent Responses				Mea	ans			
Very Effective				(5)	15		88.24%			4.5	38	4.	66	4.6	61	4.	63
Effective				(4)	2		11.76%										
Moderately Effective				(3)	0		0.00%	1									
Somewhat Effective				(2)	0		0.00%	1									
Ineffective				(1)	0		0.00%	1									
Not Applicable				(0)	0		0.00%	1									
								0	25 50 100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Media
17/31 (54.84%)	4.88	0.33	5.00	6	47	4.66	0.70	5.00	1680	4.61	0.77	5.00	95	09	4.63	0.75	5.00

Christopher Castille																		
Response Option			,	Weight	Frequer	icy	Percent	Perce	ent Respon	ses				Mea	ans			
Very Effective				(5)	10		58.82%				4.3	5	4.3	37	4.3	34	4.:	37
Effective				(4)	4		23.53%											
Moderately Effective				(3)	2		11.76%											
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%]										
			•					0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	sity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College M	ean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Medi
17/31 (54.84%)	4.35	0.93	5.00	6	48	4.37	0.99	5.00	1683		4.34	0.99	5.00	950	09	4.37	0.98	5.0



Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



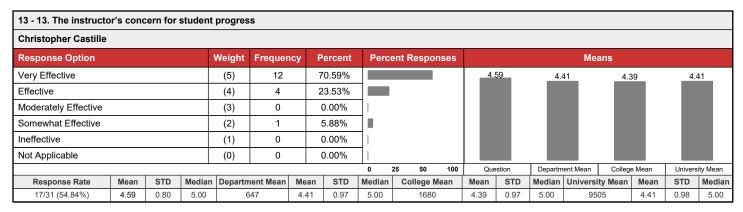
10 - 10. The instructo	or's enth	usiasm	for the c	ourse n	naterial													
Christopher Castille																		
Response Option			,	Weight	Frequer	су	Percent	Perce	ent Respon	ses				Me	ans			
Very Effective				(5)	14		82.35%				4.8	32	4.	51	4.4	13	4.4	12
Effective				(4)	3		17.65%											
Moderately Effective				(3)	0		0.00%	1										
Somewhat Effective				(2)	0		0.00%	1										
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%											
								0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	nent Mean	Mean	STD	Median	College M	ean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	4.82	0.39	5.00	6	45	4.51	0.88	5.00	1679		4.43	0.91	5.00	95	00	4.42	0.98	5.00

Christopher Castille																	
Response Option			,	Weight	Frequer	су	Percent	Perce	ent Responses				Mea	ans			
Very Effective				(5)	11		64.71%			4.2	24	4.3	36	4.3	37	4.:	39
Effective				(4)	3		17.65%										
Moderately Effective				(3)	1		5.88%										
Somewhat Effective				(2)	0		0.00%	I									
Ineffective				(1)	2		11.76%										
Not Applicable				(0)	0		0.00%	1									
						·		0 :	25 50 100	Que	stion	Departm	ent Mean	College	e Mean	Univers	sity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Medi
17/31 (54.84%)	4.24	1.35	5.00	6	46	4.36	1.05	5.00	1682	4.37	1.02	5.00	950)4	4.39	1.02	5.0

Christopher Castille																		
Response Option			,	Weight	Frequer	icy F	Percent	Perce	ent Res	ponses				Me	ans			
Very Effective				(5)	12		70.59%				4.4	11	4.4	49	4.5	51	4.:	53
Effective				(4)	3		17.65%											
Moderately Effective				(3)	0		0.00%	1										
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	1		5.88%											
Not Applicable				(0)	0		0.00%	1										
								0	25 5	0 100	Que	stion	Departm	ent Mean	College	e Mean	Univers	sity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	Colleg	ge Mean	Mean	STD	Median	Universi	ity Mean	Mean	STD	Medi
17/31 (54.84%)	4.41	1.18	5.00	6	45	4.49	0.94	5.00	16	680	4.51	0.90	5.00	95	05	4.53	0.89	5.0



Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



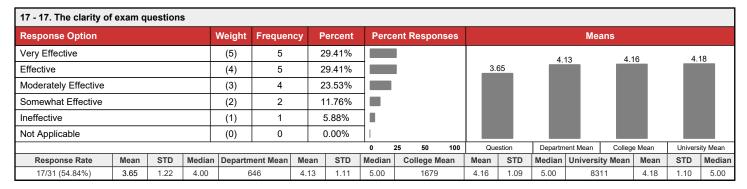
Christopher Castille																		
Response Option			1	Weight	Frequer	су	Percent	Perc	ent Respons	es				Me	ans			
Very Effective				(5)	11		64.71%				4.4	17	4.3	35	4.3	33	4.	35
Effective				(4)	4		23.53%											
Moderately Effective				(3)	1		5.88%											
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	0		0.00%	1										
Not Applicable				(0)	0		0.00%	1										
			•					0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median		nent Mean	Mean		0 Median	25 50 College Mea		Que Mean	stion STD		ent Mean Universi				Universi
4.47 0.87 5.00 648	0.87 5.00 648 4	5.00 648 4	648 4	48 4	4	4.35	1.03	5.00	1680		4.33	1.01	5.00	95	00	4.35	1.01	5.00

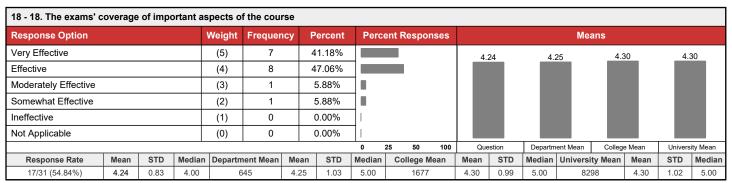
Christopher Castille																	
Response Option			,	Weight	Frequer	су	Percent	Perce	ent Responses				Me	ans			
Very Effective				(5)	12		70.59%			4.	53	4.4	47	4.4	18	4.	48
Effective				(4)	3		17.65%										
Moderately Effective				(3)	1		5.88%										
Somewhat Effective				(2)	1		5.88%										
Ineffective				(1)	0		0.00%	1									
Not Applicable							0.00%	1									
								0	25 50 100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Media
17/31 (54.84%)	4.53	0.87	5.00	6	47	4.47	0.94	5.00	1679	4.48	0.89	5.00	94	93	4.48	0.92	5.00

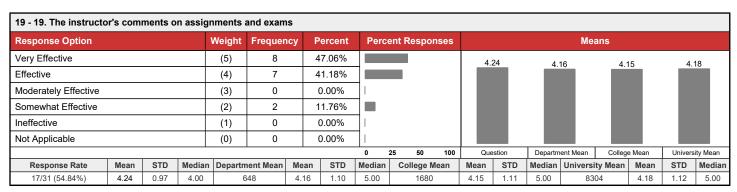
Response Option			1	Weight	Frequen	су	Percent	Perce	ent Respo	ises				Me	ans			
Very Effective				(5)	9		52.94%				4.3	35	4.3	37	4.3	37	4.:	36
Effective				(4)	6	:	35.29%											
Moderately Effective				(3)	1		5.88%											
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	0		0.00%											
Not Applicable				(0)	0		0.00%											
						•		0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College N	lean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Media
17/31 (54.84%)	4.35	0.86	5.00	6	47	4.37	0.95	5.00	1677		4.37	0.94	5.00	83	13	4.36	0.98	5.00



Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



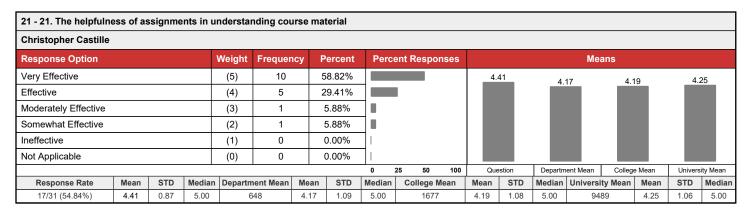


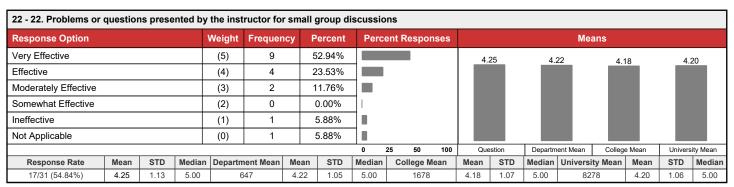


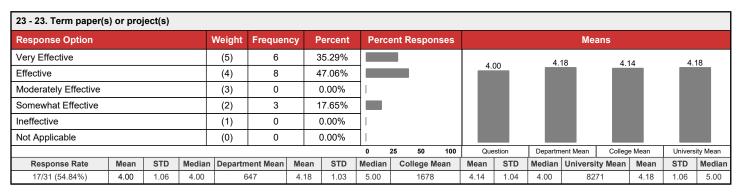
20 - 20. The overall qu	uality of	the text	book(s)															
Response Option			,	Weight	Frequer	icy	Percent	Perce	ent Respon	ises				Mea	ins			
Very Effective				(5)	3		17.65%					20	4.	24	4.0	16	4.	17
Effective				(4)	4		23.53%				4.0	0	4.0)	4.0			
Moderately Effective				(3)	1		5.88%											
Somewhat Effective				(2)	1		5.88%											
Ineffective				(1)	0		0.00%											
Not Applicable				(0)	8		47.06%											
								0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	nent Mean	Mean	STD	Median	College M	ean	Mean	STD	Median	Universit	ty Mean	Mean	STD	Median
17/31 (54.84%)	4.00	1.00	4.00	6	46	4.01	1.12	4.00	1678		4.06	1.08	4.00	831	10	4.17	1.06	5.00

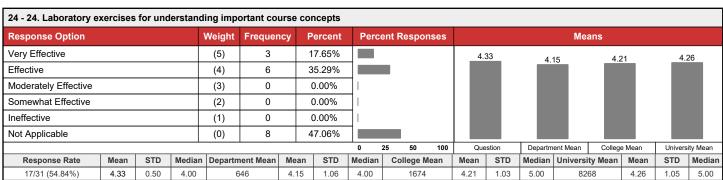


Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



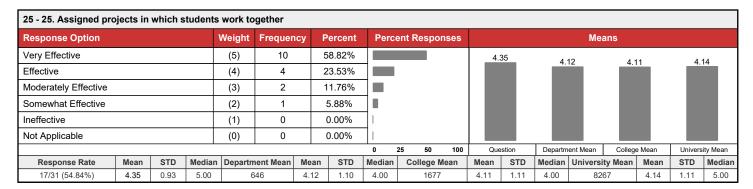


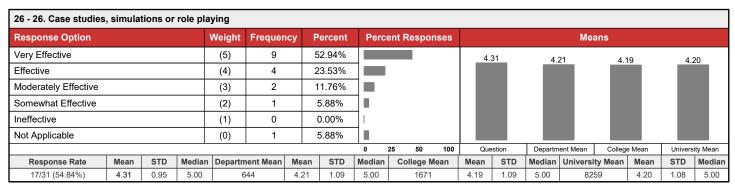


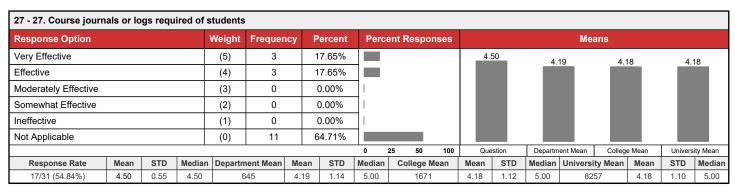




Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL



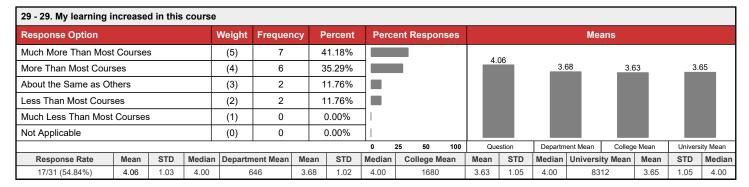


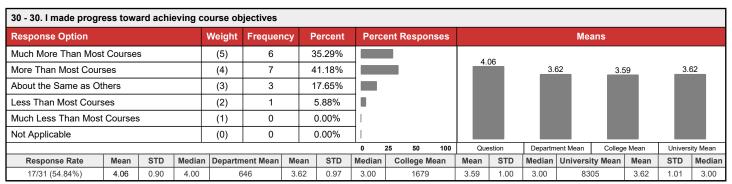


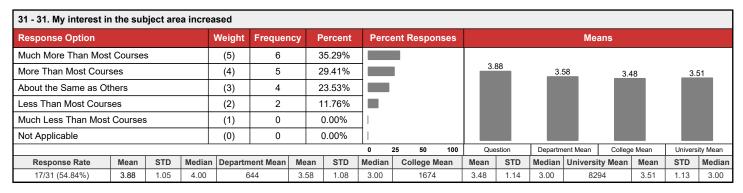
28 - 28. Instructor's u	se of co	mputer	s as aids	s in inst	ruction													
Response Option			,	Weight	Frequer	icy F	Percent	Perce	ent Resp	onses				Mea	ans			
Very Effective				(5)	12	7	70.59%				4.6	35	4.:	27	4.2	29	4.2	29
Effective				(4)	4	2	23.53%											
Moderately Effective				(3)	1		5.88%											
Somewhat Effective				(2)	0		0.00%	1										
Ineffective				(1)	0		0.00%											
Not Applicable				(0)	0		0.00%											
								0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departn	nent Mean	Mean	STD	Median	College	Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	4.65	0.61	5.00	6	46	4.27	1.02	5.00	167	5	4.29	0.98	5.00	828	30	4.29	0.98	5.00

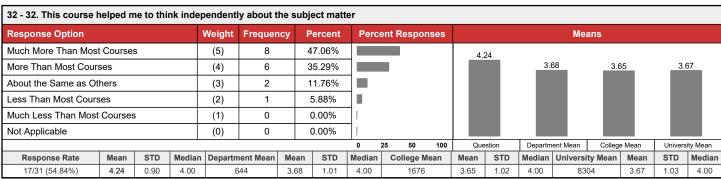


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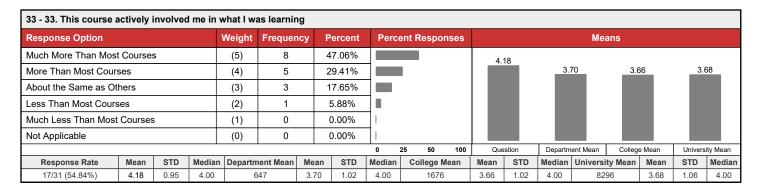


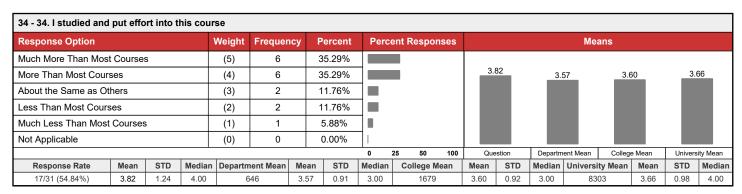


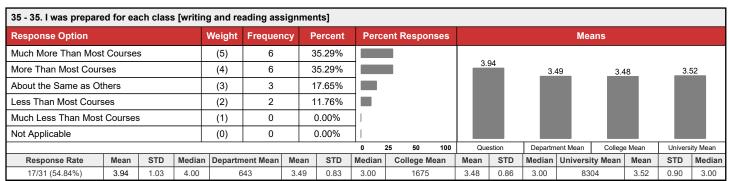




Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL







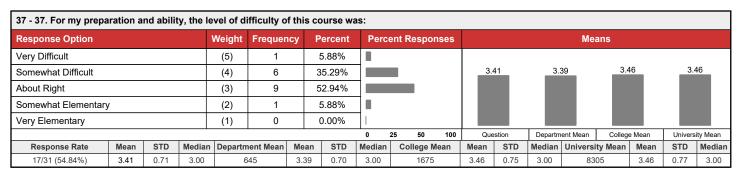
36 - 36. I was challen	ged by t	his cou	rse															
Response Option			,	Weight	Frequer	icy F	Percent	Perce	ent Respo	nses				Mea	ans			
Much More Than Most	Courses	S		(5)	5	- :	29.41%		1									
More Than Most Cours	ses			(4)	6	;	35.29%				3.8	32	3.	54	3.6	31	3.6	66
About the Same as Ot	hers			(3)	4	:	23.53%											
Less Than Most Cours	ses			(2)	2		11.76%											
Much Less Than Most	Courses	3		(1)	0		0.00%											
Not Applicable				(0)	0		0.00%											
								0	25 50	100	Que	stion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departn	nent Mean	Mean	STD	Median	College I	/lean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	3.82	1.01	4.00	6	46	3.54	0.91	3.00	1677		3.61	0.95	3.00	830	03	3.66	1.01	4.00

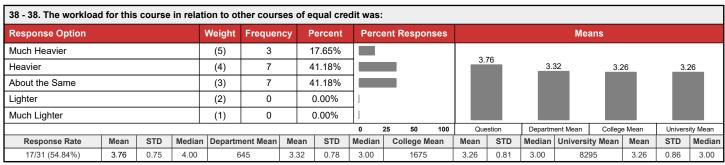


Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL

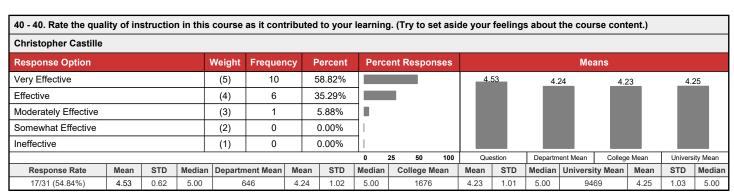
Instructor: Christopher Castille *

Response Rate: 17/31 (54.84 %)





39 - 39. For me, the pa	ace at w	hich the	instruc	tor cove	ered the n	nateria	l during t	the term	was:									
Response Option			1	Weight	Frequen	су	Percent	Perce	ent Resp	onses				Mea	ans			
Very Fast				(5)	1		5.88%											
Somewhat Fast				(4)	5		29.41%		l		3.	41	3.	19	3.2	24	3.:	29
Just About Right				(3)	11		64.71%											
Somewhat Slow				(2)	0		0.00%	1										
Very Slow				(1)	0		0.00%	1										
								0	25 50	100	Que	estion	Departm	ent Mean	College	e Mean	Univers	ity Mean
Response Rate	Mean	STD	Median	Departm	ent Mean	Mean	STD	Median	College	Mean	Mean	STD	Median	Universi	ty Mean	Mean	STD	Median
17/31 (54.84%)	3.41	0.62	3.00	6	45	3.19	0.61	3.00	16	73	3.24	0.63	3.00	829	96	3.29	0.66	3.00





Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL

41 - 41. Which of the following best	41 - 41. Which of the following best describes this course for you?												
Response Option	Weight	Frequency	Percent	Percent Responses		Mea	ans						
A Major/Minor Requirement	(1)	13	76.47%										
A College Requirement	(2)	2	11.76%										
An Elective	(3)	0	0.00%	1									
Other	(4)	2	11.76%										
	•			0 25 50 100									
			Res	ponse Rate									
			17/3	31 (54.84%)									

42 - 42. What is your class level?	•									
Response Option	Weight	Frequency	Percent	Pe	ercent R	espon	ses		Mea	Means
Freshman/1st Year	(1)	0	0.00%							
Sophomore/2nd Year	(2)	0	0.00%							
Junior/3rd Year	(3)	0	0.00%	1						
Senior/4th Year	(4)	0	0.00%	1						
Graduate	(5)	17	100.00%							
Other	(6)	0	0.00%	1						
	•			0	25	50	100			
			Res	ons	Rate					
			17/3	1 (54	.84%)					

43 - 43. Do you communicate better in Engl	ish or in a	another langu	ıage?							
Response Option	Weight	Frequency	Percent	Per	cent I	Respo	nses	Me	ans	
Better in English	(1)	15	88.24%							
Better in another language	(2)	1	5.88%							
Equally well in English and another language	(3)	1	5.88%							
				0	25	50	100			
			Res	onse	Rate					
			17/3	1 (54.8	34%)					

44 - 44. Sex										
Response Option	Weight	Frequency	Percent	Pe	rcent F	Respo	nses	Me	ans	
Female	(1)	9	52.94%							
Male	(2)	8	47.06%							
				0	25	50	100			
			Res	onse	Rate					
			17/3	1 (54.	84%)					

45 - 45. What grade do you exp	ect to receive in this	course?							
Response Option	Weight	Frequency	Percent	Percent	Respon	ses	Me	ans	
A	(1)	8	47.06%						
A-	(2)	7	41.18%		l				
B+	(3)	2	11.76%						
В	(4)	0	0.00%	1					
B-	(5)	0	0.00%	1					
С	(6)	0	0.00%	1					
Below C	(7)	0	0.00%	1					
				0 25	50	100			
			Res	oonse Rate					
			17/3	1 (54.84%)					



Course: 21S_MNGT502_EW: 21S_MNGT502_EW - MANAGING HUMAN CAPITAL

Instructor: Christopher Castille *

Response Rate: 17/31 (54.84 %)

46 - If you would like to make additional comments about the course or instruction, please provide the feedback. You might elaborate on the particular aspects you liked most as well as those you liked least. Also, how can the course or the way it was taught be improved?46. Please provide your feedback.

Christopher Castille

Response Rate 7/31 (22.58%)

- Initially, I was amazed by Dr. Castille's command of the subject matter. His enthusiasm made me excited to attend class and engage with peers during lectures. There are videos of lectures at Harvard Business School and his class reminded me of that. However, I was extremely disappointed in the discriminatory email that Dr. Castille sent to me and another student. None of our peers received this email, we even asked previous students. This email contained language that instituted bias and discrimination. Dr. Castille refused to meet during his office hours to discuss the email and said he was only available during class time. As a HR professional, Dr. Castille should have been aware of the language he used and how it affects women of color. It affected me so much that I spent a week crying to my mom and asking other women of color how they navigate these situations. I'm not sure if that was Dr. Castille's intent, but it became a traumatizing experience for me. I hope that Dr.Castille learns to acknowledge his bias and amend it in future courses.
- Dr. Castille is an great professor. His enthusiasm for this course made me much more interested in the material. Dr. Castille is very passionate about teaching this material and makes sure that his students are understanding all concepts. The course-load in this course was extremely heavy, but it was workable. Even though the work in the course was heavy, Dr. Castille was very understandable and was always willing to help out anywhere he could. The class was heavily based around groupwork. I was never a fan of working in groups, but Dr. Castille made sure to reach out to each group in class to make sure everyone is on track and the workload was evenly distributed. Overall, I really enjoyed this course with Dr. Castille. He is very knowledgeable about the material and excited to teach each class, which made learning enjoyable.
- Please consider how to approach students with conflicts before you actually do. Be sure to hear all sides of the story because it can be taken as an offense when you approach one student differently from others. Do not assume things about a student based off of what you've heard!!!!!!!
- I think that at first the course was quite challenging, because I was being taught things that I've never saw previously on any courses I took. But Dr. Castille gave us enough resources to gain knowledge on those, and the way he taught the course by assigning some work prior to the classes helped me to go over the theory twice and facilitated the learning. Overall I think it was a very dynamic way of learning which I highly recommend to other business students. The professor was always very enthusiastic about teaching, and also always willing to help students.
- The best teacher I have had in my college career. He was willing to work with students and made the material practical through projects and useful assignments.
- As a student who has had this professor twice before as an undergrad I would like to complement him on how much I believe he has improved as a teacher. I never had any doubts about his knowledge of the material, but now that knowledge is paired with a very natural and conversational teaching style that make class that much more enjoyable. He is very willing to talk to and help students. He has respect for MBA level students and it genuinely seems like he wants to learn from us as much as teach us. I think his method of having us talk first with our simulation group before having a class-wide discussion is a brilliant way to break the ice and encourage class participation. I think other teachers who want to get more student involvement should consider adopting this strategy.
- It has been a pleasure to be in your class. Thanks for always being available to help. I learned that HR is so much more than I originally thought coming into the class. The simulation was very effective at showing what happens behind the scenes in running the typical HR department in a fairly realistic, real world scenario. It put what we were learning into actual practice, which is something very few, if any, other courses are able to do.

Mean of Means Calculations	Mean	Department Mean	College Mean	University Mean
A. Course Organization and Planning	4.43	4.32	4.32	4.34
B. Communication	4.55	4.41	4.37	4.40
C. Faculty/Staff Interaction	4.47	4.42	4.42	4.43
D. Assignments, Exams, and Grading	4.11	4.14	4.17	4.22
E. Instructional Methods and Materials	4.31	4.13	4.12	4.14
F. Course Outcomes	4.04	3.63	3.60	3.63

(in response to the first student comment) I deeply regret that this student felt what they did in response to my tactics. I did not mean to say anything that a student would see as discriminatory. However, I can explain what I think gave rise to this particular comment and what I am doing about it.

In my course, students compete in a team-based competitive business simulation that grades them on their performance on key outcomes (e.g., productivity, turnover, absenteeism, female and minority representation). To prepare for the simulation, students must complete assignments. One involves a "Demographic Analysis" of female and minority representation of the firm and surrounding community. Another involves "Diversity Management", which concerns the activities that are required by the firm to raise female and minority representation. In virtually every class I teach, these assignments are completed by token minorities (or female minorities).

In this class, I wanted to learn more about what these particular students saw as their struggles in encouraging their teammates to take diversity management more seriously. I reached out to these students directly and asked that they meet with me to discuss their work in my class. I genuinely wanted to learn from their perspective. Unfortunately, the students and I never met and I did not think to follow up (I should have).

Moving forward, I now teach the diversity content much more intentionally, highlighting what does and does not work to promote a more inclusive workplace as well as what can cause diversity efforts to backfire. For instance, this article from The Economist became a discussion point in my online course in the beginning of F22 (https://www.economist.com/graphic-detail/2022/08/25/workplace-diversity-programmes-often-fail-or-backfire).