## **Business Problem**

ASICS

Breakdown & Segment **Economy & Industry** Trends & Changes

**Alternatives** Context

Risks

**Imitators** 

Legal IP Regulations

Technology

## **FINANCE**

Cost Management

Offshoring Tax Advantages

Hedge **Obligations** 

Cost of Capital

Accounting

Benefits & Retirement

Lease or Own

Renegotiate Contracts

Retirement **Debt Refinance** 

Payment Timing Sell Assets

Loyalty

**Positioning** Capital

**Brand** 

Barriers to Entry/ Exit

Channels Distribution

> Locations Suppliers

Company & Capabilities

Competitors

Market Shares Pace of Innovation

Response

**MARKET** 

Needs & Value

**Price Sensitivity** Retention

Partner JV Alliance **Product** 

Customers

Cannibalization Complements

Differentiator Life Cycle

Portfolio & Diversification

Substitutes

**Switching Costs** Promotion

**OPERATIONS** 

**Flexibility** 

**Economies of Scale** 

Inventory Logistics

Outsource

People

Collaboration

Compensation Incentives

**Cross Train** 

Culture & Satisfaction

Hierarchy/ Structure R&D

Talent Alignment

Utilization

Revenues PROFITS

Cash Flow Cyclicality

**Forecasts** 

Fixed Costs

SG&A

Land & Equipment Salaries

Advertising Hourly Wages **COGS & Materials** 

Variable Costs