



Airport Performance Report

Third Quarter 2019

Summary Results for Aviation Management

October 19, 2019

A Customer Experience Presentation



2019 ACI-ASQ Study Objectives



- Provide a Customer Satisfaction Evaluation of the airport environment and the services and amenities provided while customers are at the airport.
- Provide a trended Benchmark Comparison for PA Airports to gauge our performance relative to: 1) customer experience improvement initiatives; and 2) the airport industry and our Peer Airports.
- Advance our understanding of our customers via:
 - Demographics of the Market Base
 - Airport usage and behavior (e.g., airport access, kiosk check-in)
- → Provide Business Intelligence to manage performance and provide guidance for marketing, planning, investment and customer experience improvement initiatives.

Methodology at a Glance



- ACI's Airport Service Quality (ASQ) is a monthly benchmarking program aggregated to a quarterly report.
- Almost 350 airports worldwide participated in the study to ascertain their passengers' views with respect to its airport's products, services and amenities vis-à-vis:
 - ✓ Other worldwide airports by traffic type, size, region, benchmark, etc.;
 - ✓ Their particular importance for a specific airport, and;
 - ✓ How passengers' perceptions and priorities are evolving over time.

→ The ASQ Survey Questionnaire Design

- √ 34 items where passengers are asked to rate specific service related topics and their overall satisfaction with the airport on a scale of 1 (poor) to 5 (excellent)
- ✓ 21 questions related to the passenger profile.

→ Sample Composition and Stratification

✓ The questionnaire is self-completed by randomly selected passengers at the boarding gates of pre-selected flights. Flights are selected based on destination and carrier in order to obtain a representative stratified sample of all departures from the airport, covering all operating hours, with each day of a week evenly distributed between each month of a quarter. Data are weighted according to the proportion of actual international traffic and actual domestic traffic, when applicable. In Q3 2018, the Port Authority more than doubled the sample size for it's three airports to over 5,000 completes surveys, in order to provide a more robust database for detailed analysis. In Q3 2019, we premiered the use of electronic tablets to collect survey data at our three airports, which improves questionnaire flow, completeness, accuracy and as well as data processing.

Participating Airports Q3 2019



- → In Q3 2019, 346 airports have participated in the ACI ASQ Survey.
- → 167,489 passengers have completed the ASQ Survey, including 3,107 at JFK, 998 at EWR, and 1,028 at LGA.

| | < 2 M | 2 - 5 M | 5 - 15 M | 15 - 25 M | 25 - 40 M | > 40 M | TOTAL |
|------------------------|--|--|---|--|---|---|-------|
| | 12 | 7 | 6 | 1 | | | |
| AFRICA | BFN, BZV, DLA, EBB, ELS, GRJ, KIM, MBA, NSI, PLZ, PNR, UTN | ABJ, ABV, ACC, DSS, LOS, MRU, RAK | ADD, CMN, CPT, DUR, NBO, TUN | JNB | | | 26 |
| | 12 | 34 | 29 | 13 | 8 | 20 | |
| ASIA PACIFIC | BTJ, BWX, DJB, DTB, IXZ, NTL, PGK, PPT, RPR, TNJ, TRZ, TSV | AMQ, ATQ, BBI, BDO, CCJ, CEI, CJB, DRW, HBA, HDY, IDR, IXB, IXC, IXE, IXR, KOE, LGK, LOP, MDC, MLE, PAT, PDG, PKU, PLM, PNK, REP, SOC, SRG, SXR, TRV, UKB, VNS, VTZ, YIH | | AKL, CCU, DPS, HAK, HKT, HRB, HYD, MAA, SHE, SUB, SYX, TSN, WUH | BLR, CSX, DMK, GMP, HGH, KIX, MEL, NKG | BKK, BOM, CAN, CGK, CKG, CTU, DEL, HKG, ICN, KMG, KUL, NRT, PEK, PVG, SHA, SIN, SYD, SZX, TPE, XIY | 116 |
| | 22 | 19 | 37 | 12 | 11 | 9 | |
| EUROPE | AES, BOO, DSA, EAS, GRX, INV, KRS, LCG, LEI, MLN, OVD, PDL, PNA, REU, RMU, SDR, SPC, VDE, VGO, VLL, XRY, ZAZ | ABZ, BMA, CHQ, FNC, GRO, LCY, MAH, PFO, SCQ, SKP, SOU, SVG, TBS, TLL, TOS, TRD, TRN, VNO, ZAG | ACE, ADB, AER, ALC, BGO, BHX, BIO, BLQ, BRS, BSL, BUD, CIA, EDI, FAO, FUE, GLA, GOT, IBZ, KEF, KRK, LCA, LPA, LYS, MLA, MRS, NAP, NCE, NCL, OPO, OTP, RIX, SVQ, SXF, TFN, TFS, TLS, VLC | GVA, HAM, HEL, LED, | LIS, ORY, OSL, PMI, VIE, | AMS, BCN, CDG, FCO, LGW, LHR, MAD, MUC, SVO | 110 |
| LATIN | 10 | 11 | 10 | 2 | 2 | | |
| AMERICA / CARIBBEAN | BDA, BRC, CUR, EPA, GPS, KIN, LIR, POP, RTB, SAP | AUA, BGI, COR, FLN, GYE, MDZ, MVD, NAS, POS, PVR, SDQ | AEP, CNF, EZE, GDL, PTY, PUJ, SJD, SJO, TIJ, UIO | GIG, SCL | BOG, CUN | | 35 |
| | 1 | | 4 | 3 | 1 | 1 | |
| MIDDLE EAST | SLL | | AMM, BAH, DMM, MED | AUH, MCT, TLV | RUH | DXB | 10 |
| | 8 | 7 | 13 | 6 | 6 | 9 | |
| NORTH AMERICA | AVL, LAN, YMM, YQB, YQM, YQR, YXE, YYT | ELP, PWM, YHZ, YLW, YTZ, YWG, YYJ | CLE, CMH, CVG, IND, JAX, MKE, ONT, PIT, SAT, SJC, STL, YEG, YOW | AUS, DAL, SLC, TPA, YUL,YYC | BWI, DTW, FLL, LGA, MSP, PHL | ATL, BOS, DFW, EWR, JFK, LAX, SEA, SFO, YYZ | 49 |
| TOTAL | 65 | 78 | 99 | 37 | 28 | 39 | 346 |

Customized Peer Airport Panels



The following airports form the Port Authority's Peer Airport Panel. Airports are selected primarily based on passenger traffic, passenger composition and airport location/infrastructure.

| | JFK PEER AIRPORTS |
|------|-------------------------------|
| IATA | |
| CODE | AIRPORT NAME |
| AMS | AMSTERDAM AIRPORT SCHIPHOL |
| ICN | INCHEON INT'L AIRPORT |
| LAX | LOS ANGELES INT'L AIRPORT |
| LHR | LONDON HEATHROW AIRPORT |
| PVG | SHANGHAI PUDONG INT'L AIRPORT |
| SIN | SINGAPORE CHANGI AIRPORT |

| EWR PEER AIRPORTS | | | | | | |
|-------------------|--------------------------------------|--|--|--|--|--|
| IATA | | | | | | |
| CODE | AIRPORT NAME | | | | | |
| BOS | LOGAN INT'L AIRPORT | | | | | |
| MSP | MINNEAPOLIS-SAINT PAUL INT'L AIRPORT | | | | | |
| MUC | MUNICH AIRPORT | | | | | |
| SEA | SEATTLE-TACOMA INT'L AIRPORT | | | | | |
| YYZ | TORONTO PEARSON INT'L AIRPORT | | | | | |

| LGA PEER AIRPORTS | | | | | |
|-------------------|---|--|--|--|--|
| IATA | | | | | |
| CODE | AIRPORT NAME | | | | |
| BOS | LOGAN INT'L AIRPORT | | | | |
| BWI | BALTIMORE-WASHINGTON INT'L AIRPORT | | | | |
| FLL | FORT LAUDERDALE-HOLLYWOOD INT'L AIRPORT | | | | |
| MSP | MINNEAPOLIS—SAINT PAUL INT'L AIRPORT | | | | |
| PHL | PHILADELPHIA INT'L AIRPORT | | | | |

"Who the Customer Is"

Q3 2019 Profile Comparison: PA Airport to Peer Airport Panel

IEV DanalA

| | JFK | Panel^ | EWR | Panel^ | LGA | Panel^ |
|-----------------------------------|-------|--------|-------|--------|------|--------|
| Business | 10% | 17% | 23% | 21% | 20% | 21% |
| International | 59% | 67% | 34% | 31% | 8% | 17% |
| Connecting | 26% | 25% | 25% | 28% | 17% | 27% |
| Local O-D Pax. Dwell Time (mins.) | 107.6 | 104.3 | 101.9 | 104.3 | 97.6 | 101.8 |
| Women | 54% | 57% | 57% | 55% | 58% | 59% |
| Average Age | 39 | 38 | 41 | 45 | 42 | 47 |
| First/Business Class | 9% | 8% | 11% | 12% | 10% | 12% |
| Economy/Tourist Class | 91% | 92% | 89% | 88% | 90% | 88% |
| Check-in at Kiosk | 27% | 33% | 38% | 36% | 29% | 35% |
| Check-in Internet/Phone | 34% | 34% | 41% | 41% | 49% | 42% |
| Check-in at Main Desk | 33% | 32% | 24% | 22% | 20% | 24% |
| Check-in Curbside | 5% | 2% | 6% | 2% | 5% | 2% |
| Bag Drop Only | 20% | 23% | 15% | 19% | 16% | 21% |
| Avg. # of Round Trips (P12 Mos.) | 4.3 | 5.2 | 5.6 | 5.2 | 5.8 | 5.3 |
| Top Modes of Access: * | | ī | | | _ | |
| Personal Car | 30% | 27% | 35% | 31% | 26% | 41% |
| Rental Car | 5% | 6% | 6% | 9% | 3% | 13% |
| Taxi/Limo | 31% | 19% | 23% | 13% | 39% | 13% |
| Rail/Subway | 12% | 18% | 7% | 13% | 3% | 2% |
| Bus/Shuttle | 7% | 19% | 10% | 17% | 10% | 13% |
| Other (Uber/Lyft, etc.) | 16% | 11% | 19% | 17% | 19% | 17% |



- → JFK, EWR and LGA in Q3 2019 exhibit some significant differences versus their respective peer airport panels on demographics an airport usage.
- → JFK has a smaller business traveler segment than its respective peer airports, while its international segment is smaller. JFK passengers have a longer average dwell time, fewer women and somewhat older travelers. Check-in location is similar except for less kiosk usage at JFK, more curbside usage and fewer bag drop-offs. JFK past 12-month average flying frequency is higher. Personal car usage is higher, as is taxi/limo and Uber/Lyft usage, while JFK passengers are less apt to use rental cars, rail/subway or buses/shuttles.
- → EWR passengers and its peer panel profiles are more alike. EWR has less connectors, more curbside check-in but fewer bag drop-offs and more taxi/limo usage, but lower usage of most other modes, except similar usage of personal cars and Uber/Lyft.
- → LGA has lower average dwell times, somewhat older travelers than its peer panel, more economy ticket flyers, more check-in via Internet/phone and curbside, but less check-in via kiosk, main desk, and fewer bag drop-offs. LGA passengers have higher average number of round trips, more taxi/limo usage, rail/subway usage, but far less personal car usage and less usage of rental cars, and buses/shuttles.

Statistically higher. ^ Excludes PA Airport

* Among O-D Passengers:

The Satisfaction Rating Attributes



| | Total | | Courtesy and helpfulness of airport staff | | |
|----------------------------|---|--|---|--|--|
| Overall | Business (1) | | Restaurant/Eating facilities | | |
| Satisfaction | Leisure (1) | | Value for money of restaurant/eating facilities | | |
| | Other (1) | | Availability of bank/ATM facilities/money | | |
| | Ground transportation to/from airport | A : at | changers | | |
| | Parking facilities | Airport Facilities | Shopping facilities | | |
| Access | Value for money of parking facilities | i dominos | Value for money of shopping facilities | | |
| Check-in Security ID Check | Availability of baggage carts/trolleys | | Internet access/Wi-Fi | | |
| | Waiting time in check-in queue/line | | Business/Executive lounges | | |
| | | | Availability of washrooms/toilets | | |
| | Efficiency of check-in staff | | Cleanliness of washrooms/toilets | | |
| | Courtesy and helpfulness of check-in staff | | Comfort of waiting/gate areas | | |
| | Waiting time at passport/personal ID | Airport | Cleanliness of airport terminal | | |
| | inspection | Environment | Ambience of the airport | | |
| | Courtesy and helpfulness of inspection staff | Airport | Passport/ID inspection | | |
| | Courtesy and helpfulness of security staff | Arrivals | Speed of baggage delivery | | |
| | Thoroughness of security inspection | | Customs inspection | | |
| Security | Waiting time at security inspection | Notes: (1) Q7 "Overall Satisfaction" is filtered by Q4 "Main Reason for this air trip". | | | |
| | Feeling of being safe and secure | | | | |
| | Ease of finding your way through airport | CONTROL CONTROL OF LINES IN LINES | questions is not mandatory, the number of | | |
| Finding | Flight information screens | respondents coul | d be different for each item and it could be | | |
| Your Way | Walking distance inside the terminal | lower than the tot | tal number of completed questionnaires. | | |
| | Ease of making connections with other flights | | | | |

5-Point Rating Scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent.



Airport-level Satisfaction Performance



JFK Satisfaction Performance

JFK – Airport Performance





➤ In reviewing the trend results of three satisfaction metrics (ranking, mean score and two-top box versus bottom-box score performance), JFK shows significant, continuous progress in overall satisfaction beginning in Q2 2018, with each year well exceeding year-over-year performance through Q2 2019 after peaking in Q1 2019. Since then, JFK performance has receded, where Q3 2019 is on a par with Q3 2018.

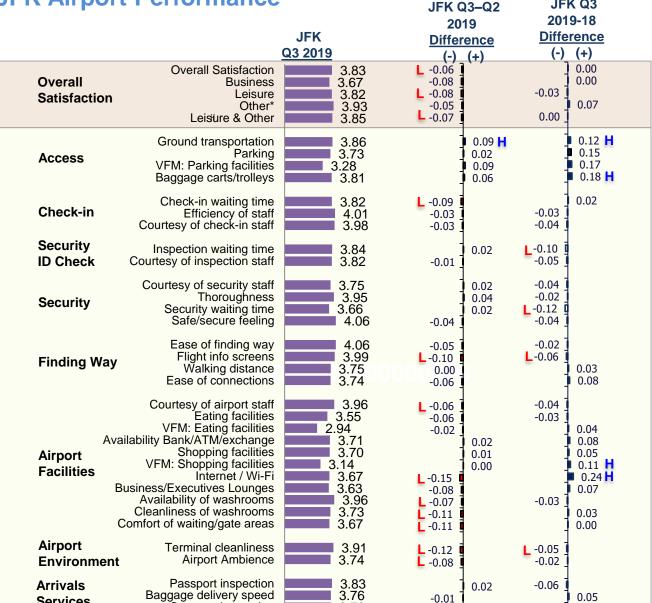
Overall Satisfaction with the Airport



Notes:

The ranking is based on all ASQ participating airports for each quarter Base is Respondents providing a valid response at Q7. Overall Satisfaction with the airport

JFK Airport Performance





JFK passenger satisfaction improved significantly on ground transportation (3.86) year-overyear (YOY, Q3 2018) as it did for baggage carts (3.81), shopping facilities value for the money -VFM (3.14) and Wi-Fi/Internet (3.67). Ground transportation also improved significantly since last quarter (Q2 2019).

JFK Q3

- > JFK satisfaction remained steady overall YOY and among user subgroups and on most airport elements, except for some significant declines on security check wait-time at Ticket/ID verification (3.84) and at the magnetometer (3.66), FIDS (3.99) and terminal cleanliness (3.91).
- Concurrently, passenger satisfaction declined significantly overall (3.83) and among leisure travelers (3.82) vs. last quarter (Q2 2019). While many airport elements remained steady since last quarter, a number of them declined significantly: check-in wait-time (3.82), FIDS (3.99), staff courtesy (3.96), Wi-Fi/ Internet (3.67), restroom availability (3.96) and cleanliness (3.73), terminal cleanliness (3.91), comfort at the gate (3.67). and airport ambience (3.74).
- The highest scoring airport element in Q2 2019 is ease of finding way (4.06); the lowest was eating facilities VFM (2.94).

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. * Other may i4clude Education, Family visit, Religious events, etc. H/L: Q3 2019 (N=3,107) significantly **Higher/Lower** than Q2 2019 or Q3 2018.

-0.02

0.04

Services

Customs inspection

3.78

JFK Airport Performance vs. Peer Panel

| JI O3.3 | | | | Peer Panel | JFK | AMC | LAV | LUD | ION | DVC. | CINI |
|--|--|---|---|--|---|--|--|--|--|--|--|
| Overall Satisfaction | Overall Satisfaction Business Leisure Other* Leisure & Other | 3 | 3.83 L2 3.67 3.82 L2 3.93 3.85 L2 | 4.18 L 4.05 L 4.16 L 4.37 L 4.21 L | 6 6 6 6 6 6 | 3.94 L 3.82 3.96 L 4.03 3.97 L | 3.74 H 3.61 3.75 H 3.85 3.77 H | 4.12 L 4.08 L 4.12 L 4.19 L 4.13 L | 5.00 L 5.00 L 5.00 L 5.00 L 5.00 L 5.00 L | 5.00 L 5.00 L 5.00 L 5.00 L 5.00 L | 5.00 L 5.00 L 5.00 L 5.00 L 5.00 L |
| Access VF | round transportation Parking FM: Parking facilities aggage carts/trolleys | 3.2 | 3.86 H2/3 3.73 28 3.81 H3 | 4.12 L 4.01 L 3.59 L 4.25 L | 6 5 4 6 | 4.09 L 3.50 2.59 H 3.89 | 3.43 H 3.20 H 2.84 H 3.63 H | 4.08 L 4.02 L 3.15 4.02 L | 4.93 L 4.90 L 4.88 L 4.92 L | 4.93 L 4.91 L 4.90 L 4.92 L | 4.94 L 5.00 L 4.96 L 4.95 L |
| Check-in | check-in waiting time Efficiency of staff tesy of check-in staff | | 3.82 L2 4.01 3.98 | 4.24 L 4.34 L 4.35 L | 6 6 7 | 3.65 H 3.96 4.03 | 4.00 L 4.11 L 4.09 L | 4.07 L 4.19 L 4.25 L | 4.91 L 4.95 L 4.95 L | 4.91 L 4.93 L 4.93 L | 4.93 L 4.94 L 4.93 L |
| Security Ins | spection waiting time sy of inspection staff | | 3.84 L3 3.82 | 4.32 L 4.31 L | 7 7 | 3.87 4.14 L | 4.03 L 3.97 L | 4.24 L 4.22 L | 4.96 L 4.95 L | 4.93 L 4.92 L | 4.91 L 4.93 L |
| Security | rtesy of security staff Thoroughness Security waiting time Safe/secure feeling | 3 | 3.75 3.95 .66 L3 4.06 | 4.25 L 4.32 L 4.18 L 4.38 L | 7 7 7 7 | 4.05 L 4.04 L 3.92 L 4.15 L | 3.93 L 4.01 L 3.93 L 4.11 | 4.12 L 4.23 L 3.96 L 4.31 L | 4.93 L 4.98 L 4.95 L 4.98 L | 4.91 L 4.93 L 4.91 L 4.93 L | 4.96 L 4.96 L 4.96 L 4.97 L |
| Finding Way | Ease of finding way Flight info screens Walking distance Ease of connections | 3 | 4.06 3.99 L2/3 3.75 3.74 | 4.24 L 4.32 L 4.04 L 4.01 L | 5 6 6 6 | 3.93 H 3.95 3.36 H 3.89 L | 3.90 H 4.03 3.80 3.68 | 4.18 L 4.28 L 3.85 L 3.87 L | 4.94 L 4.95 L 4.88 L 4.88 L | 4.93 L 4.92 L 4.88 L 4.90 L | 4.95 L 4.94 L 4.87 L 4.92 L |
| Availability E Airport Facilities Business/ Avail Clean | urtesy of airport staff Eating facilities /FM: Eating facilities Bank/ATM/exchange Shopping facilities M: Shopping facilities Internet / Wi-Fi Executives Lounges ability of washrooms liness of washrooms of waiting/gate areas | 3. 2.94 3 3.1 3.1 3.1 3.3 | 3.71 3.70 4 H2 | 4.35 L 4.04 L 3.57 L 4.22 L 4.09 L 3.70 L 3 4.12 L 4.39 L 4.27 L 4.16 L 3.94 L | 7 7 5 6 6 6 5 6 6 6 5 | 4.08 L 3.66 2.83 3.73 3.79 3.20 3.66 3.73 3.93 3.71 3.37 H | 4.06 L 3.60 2.90 3.57 H 3.49 H 2.98 H 3.67 3.60 4.00 3.81 L 3.56 L | 4.25 L 3.89 L 3.43 L 3.95 L 3.98 L 3.98 L 3.99 L 4.07 L 4.15 L 4.04 L 3.75 L | 4.98 L 4.90 L 4.80 L 4.96 L 4.91 L 4.91 L 4.96 L 4.98 L 4.97 L 4.98 L 4.97 L | 4.93 L 4.90 L 4.88 L 4.94 L 4.93 L 4.92 L 4.95 L 4.94 L 4.92 L 4.93 L | 4.93 L 4.91 L 4.83 L 4.90 L 4.94 L 4.86 L 4.91 L 4.93 L 4.95 L 4.96 L |
| Airport Environment | Terminal cleanliness Airport Ambience | | 3.91 L2/3 3.74 L2 | 4.25 L 4.07 L | 5 5 | 3.91 3.73 | 3.86 H 3.63 H | 4.23 L 3.99 L | 4.99 L 4.99 L | 4.95 L 4.96 L | 4.98 L 4.97 L |
| Arrivals Services | Passport inspection gage delivery speed Customs inspection | 3 | 3.83 3.76 3.78 | 4.24 L 4.06 L 4.20 L | 7 5 7 | 3.97 L 3.66 3.89 L | 3.96 L 3.69 H 3.80 | 4.11 L 3.82 L 4.01 L | 4.98 L 4.87 L 4.97 L | 4.95 L 4.91 L 4.92 L | 4.91 L 4.90 L 4.91 L |



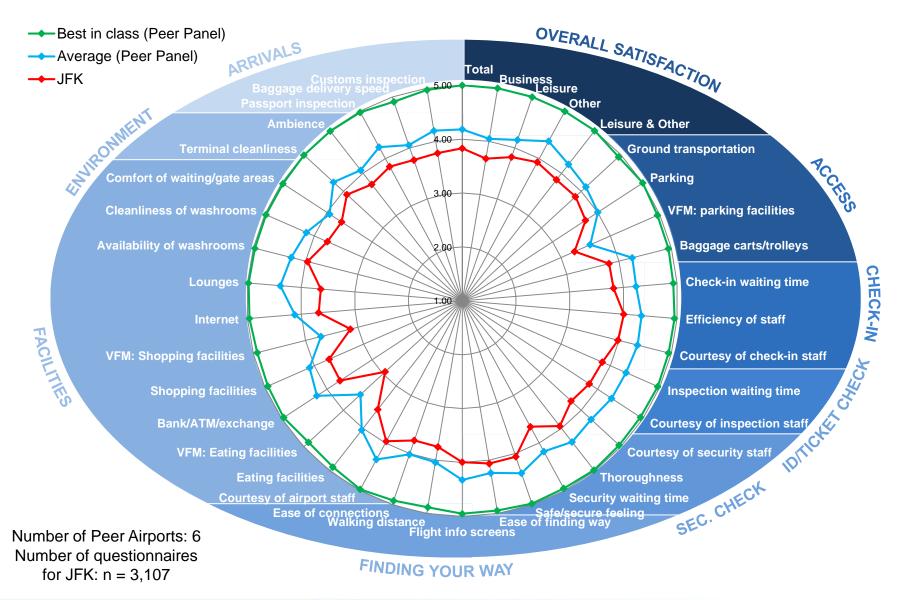
- → Compared to the six peer airports as a whole, JFK significantly underperforms the peer panel overall and across the user subgroups and airport elements. JFK ranks in the bottom three positions on most elements, but it moved up to 4th rank for parking facilities value for the money – VFM (3.28), significantly outperforming AMS (2.59) and LAX (2.84) on the same, as well as on ease of finding way (3.93 for AMS and 3.90 for LAX). JFK also significantly outperforms AMS on check-in waittime (3.65), walking distance (3.36) and comfort at the gate (3.37). JFK is on a par with AMS on parking facilities (3.50), baggage carts (3.89), check-in staff efficiency (3.96) and courtesy (4.03), security check ticket/ID verification wait-time (3.78), FIDS (3.95), almost all airport facility elements except airport staff courtesy (4.08, where it's lower), the two airport environment elements and arrival bag speed (3.66).JFK lags significantly behind AMS overall (3.94) and among leisure (3.96) travelers, and on the remaining airport elements.
- → Compared to LAX, JFK significantly outperforms it overall (3.74) and among leisure travelers (3.75) and on a number of airport elements: all airport access elements, ease of finding way (3.90), ATM/Mexchanges (3.57), shopping facilities 3.49) and their VFM (2.98), terminal cleanliness (3.86), airport ambience (3.63) and arrival bag speed (3.69). JFK performs on a par with LAX on safe/secure feeling (4.11), three of four wayfinding elements, eating facilities (3.60) and their VFM (2.90), Wi-Fi/Internet (3.67), business lounges (3.60), restroom availability (4.00) and arrival customs inspection (3.80).
- JFK significantly underperforms all other peer airports overall and on all airport elements.

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. JFK N=3,107.

H2/3; L2/3: Significantly Higher/Lower than Q2 2019/Q3 2018; JFK Q3 2019 H/L: Significantly Higher/Lower than Peer Panel/Airport; ~ Rank against Peer Panel of 6 airports.

JFK Performance vs. Peer Panel



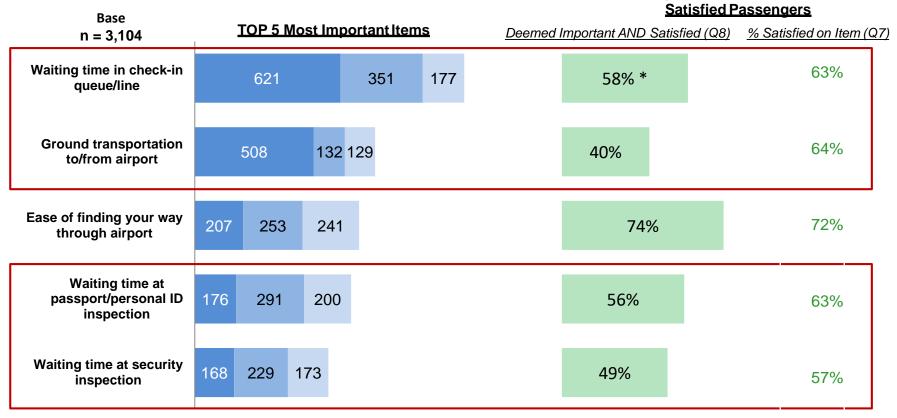


JFK- Airport Performance

Top 5 Most Important Items – Satisfied Passengers



➤ Four of the top five airport importance elements indicate a weakness for JFK (under 70% satisfaction for those who deem the item important): wait-time at the check-in queue, ground transportation and wait-time at the security ticket/ID inspection and security check near the magnetometer.



Notes: 1st most important 2nd most important 3rd most important

Top 5: from Q8: "Which of the items listed in Question 7 are the 1st/2nd/3rd most important to you at this airport?" The figures represent the number of respondents who mention the item.

Satisfied Passengers are among the respondents who mention the item as important at Q8.

Satisfied Passengers among the respondents to Q7 items "Based on your experience today, please rate this airport on each service item". Base is Respondents providing a valid response

* Scores 4 + 5 (Excellent+ Very Good)





EWR Satisfaction Performance

EWR – Airport Performance

Airport Service Quality

Trend Over Time – Overall Satisfaction Distribution, Mean Score and Rank

➤ In reviewing the trend results of three satisfaction metrics (ranking, mean score and two-top box versus bottom-box score performance), EWR shows a consistency in overall satisfaction scores (top two-box and means) through Q3 2018 with a slight bump up in Q1 2018, and then a sharp improvement beginning in Q4 2018 peaking in Q1 2019, resulting in significant year-over-year improvement through Q2 2019. Since then, its performance has receded, where Q3 2019 has dropped below Q3 2018 and Q3 2017.

Overall Satisfaction with the Airport



Notes:

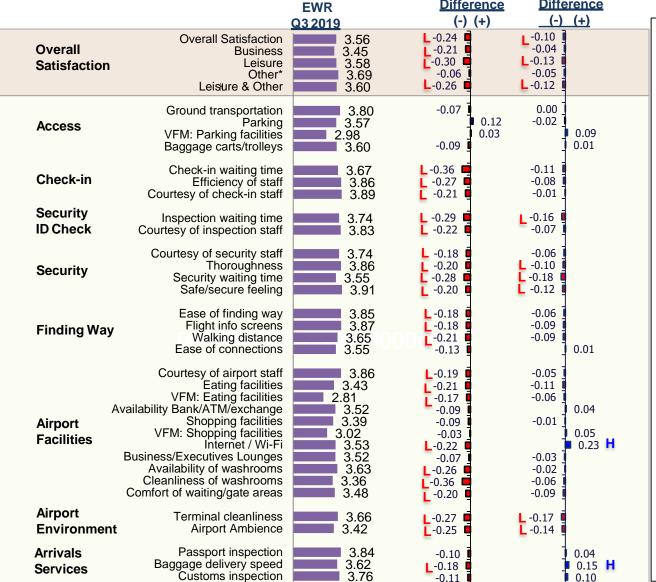
■ 5 - Excellent ■ 4 - Very good ■ 1 - Poor

The ranking is based on all ASQ participating airports for each quarter Base is Respondents providing a valid response at Q7. Overall Satisfaction with the airport

EWR Airport Performance

EWR Q3-Q2 EWR Q3 2019 2019-18 Difference Difference





- → EWR passenger satisfaction declined significantly overall (3.56) versus YOY (Q3 2018) and for both leisure (3.58) and business (3.45) travelers. Satisfaction with many airport elements remained steady YOY, while a couple improved significantly: Wi-Fi/ Internet (3.53) and arrival bag speed (3.62). Some elements decreased significantly YOY: security check wait-time at ticket/ID verification (3.74) and at the magnetometer (3.55), thoroughness (3.86), safe/secure feeling (3.91, also the highest scoring element in Q3 2019), terminal cleanliness (3.66) and airport ambience (3.42).
- → EWR passenger satisfaction since last quarter (Q2 2019) declined significantly overall (3.56) and for both leisure (3.58) and business (3.45) travelers and on most airport elements. It remains steady on all four airport access elements, ATM/ Mexchange availability (3.52), shopping facilities (3.39) and their respective VFM (3.02), business lounges (3.52) and arrival passport inspection (3.84) and customs inspection (3.76).
- → The lowest scoring airport element in Q3 2019 is eating facilities VFM (2.81).

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. * Other may include Education, Family visit, Religious events, etc.

H/L: Q3 2019 (N=998) significantly **Higher/Lower** than Q2 2019 or Q3 2018.

EWR Airport Performance vs. Peer Panel

| | | EWR | | | Peer | EWR | | | | | |
|----------------|------------------------------|------------|--------|------|--------------|------------|--------|--------|--------|------------|------------|
| | | Q3 2019 | | | <u>Panel</u> | Rank~ | BOS | MSP | MUC | <u>SEA</u> | <u>YYZ</u> |
| | Overall Satisfaction | | | _2/3 | 4.12 L | 6 | 4.13 L | 4.25 L | 4.19 L | 3.93 L | 4.50 L |
| Overall | Business | | | L2 | 4.09 L | 6 | 4.06 L | 4.27 L | 4.19 L | 3.93 L | 4.41 L |
| Satisfaction | Leisure | | 3.58 L | .2/3 | 4.14 L | 6 | 4.15 L | 4.25 L | 4.21 L | 3.93 L | 4.52 L |
| | Other* | | 3.69 | 2/2 | 4.13 L | 6 | 4.13 L | 4.23 L | 3.98 L | 3.97 L | 4.48 L |
| | Leisure & Other | | 3.60 L | .2/3 | 4.13 L | 6 | 4.15 L | 4.25 L | 4.19 L | 3.94 L | 4.51 L |
| | Ground transportation | | 3.80 | | 4.04 L | 6 | 3.96 L | 4.27 L | 3.94 L | 4.08 L | 4.27 L |
| Access | Parking | | 3.57 | | 3.66 | 4 | 3.38 | 3.85 | 3.99 L | 3.53 | 4.04 L |
| ACCESS | VFM: Parking facilities | 2 | .98 | | 2.99 | 5 | 2.50 L | 3.35 | 3.22 | 3.05 | 3.39 |
| | Baggage carts/trolleys | | 3.60 | | 3.93 L | 6 | 3.76 L | 3.93 L | 4.07 L | 3.75 | 4.39 L |
| | Check-in waiting time | | 3.67 | L2 | 4.04 L | 6 | 4.07 L | 4.05 L | 3.94 L | 3.98 L | 4.35 L |
| Check-in | Efficiency of staff | | 3.86 | L2 | 4.23 L | 6 | 4.19 L | 4.30 L | 4.16 L | 4.22 L | 4.48 L |
| | Courtesy of check-in staff | | 3.89 | | 4.25 L | 6 | 4.19 L | 4.33 L | 4.06 L | 4.31 L | 4.53 L |
| Security | Inspection waiting time | | 3.74 | L2/3 | 4.08 L | 6 | 4.15 L | 4.27 | 4.03 L | 4.04 L | 4.04 L |
| ID Check | Courtesy of inspection staff | | 3.83 | | 4.19 L | 6 | 4.14 L | 4.60 | 4.23 L | 4.20 L | 4.36 L |
| ib onook | , , | | | | = | · · | | | 0 _ | 0 _ | |
| | Courtesy of security staff | | 3.74 | | 4.17 L | 6 | 4.12 L | 4.34 L | 4.07 L | 4.14 L | 4.49 L |
| Security | Thoroughness | | 3.86 | | 4.27 L | 6 | 4.22 L | 4.39 L | 4.26 L | 4.22 L | 4.51 L |
| occurry | Security waiting time | | 3.55 L | | 4.04 L | 6 | 4.07 L | 4.08 L | 4.04 L | 3.90 L | 4.42 L |
| | Safe/secure feeling | | 3.91 | L2/3 | 4.28 L | 6 | 4.25 L | 4.44 L | 4.09 L | 4.29 L | 4.61 L |
| | Ease of finding way | | 3.85 | | 4.16 L | 6 | 4.30 L | 4.19 L | 4.03 L | 4.07 L | 4.36 L |
| Finding Way | , Flight info screens | | 3.87 | | 4.24 L | 6 | 4.25 L | 4.31 L | 4.30 L | 4.12 L | 4.48 L |
| i iliuliig way | Walking distance | | 3.65 L | _2 | 3.96 L | 6 | 4.10 L | 3.81 L | 4.02 L | 3.80 L | 4.17 L |
| | Ease of connections | | 3.55 | | 4.02 L | 6 | 3.93 L | 3.91 L | 4.11 L | 3.97 L | 4.22 L |
| | Courtesy of airport staff | | 3.86 L | 2 | 4.24 L | 6 | 4.23 L | 4.41 L | 4.01 L | 4.23 L | 4.54 L |
| | Eating facilities | | 3.43 L | | 3.89 L | 6 | 3.76 L | 4.08 L | 4.11 L | 3.71 L | 4.13 L |
| | VFM: Eating facilities | | 81 L | | 3.38 L | 6 | 3.32 L | 3.51 L | 3.80 L | 3.08 L | 3.48 L |
| Avai | lability Bank/ATM/exchange | | 3.52 | | 3.90 L | 6 | 3.86 L | 3.96 L | 4.01 L | 3.70 L | 4.22 L |
| Airport | Shopping facilities | | 3.39 | | 3.83 L | 6 | 3.67 L | 4.07 L | 4.00 L | 3.67 L | 4.21 L |
| • | VFM: Shopping facilities | 3 | 3.02 | | 3.30 L | 6 | 3.20 L | 3.39 L | 3.70 L | 3.05 L | 3.56 L |
| Facilities | Internet / Wi-Fi | | 3.53 L | 2/H3 | | 6 | 3.94 L | 4.16 L | 4.10 L | 4.03 L | 4.07 L |
| Вι | usiness/Executives Lounges | | 3.52 | | 4.00 L | 6 | 3.83 L | 4.00 L | 4.11 L | 3.81 L | 4.41 L |
| | Availability of washrooms | | 3.63 L | .2 | 4.14 L | 6 | 4.17 L | 4.38 L | 4.06 L | 4.00 L | 4.44 L |
| | Claanlingan of washingama | | 2 20 1 | 7 | | _ | | | | | |

3.36 L2

3.48 L2

3.66 L2/3

 $3.42 \, L2/3$

3.62 L2/H3

3.84

3.76

3.96 L

3.89 L

4.10 L

3.98 L

4.01 L

3.86 L

3.89 L



- where the peer panel airports as a whole on passenger satisfaction overall and among the user subgroups and significantly underperforms each peer airport.

 EWR ranks 5th or 6th against the peer airports on nearly all airport elements, while it does not significantly exceed any peer airports' performance on any of the airport elements.
- > Parking facilities and their respective value for the money (VFM) are relative strengths for EWR - the former being the only airport element ranked 4th. EWR parking facilities perform on a par with BOS (3.38), MSP (3.85) and SEA (3.53) as well as parking facilities VFM against MSP (3.35), MUC (3.22), SEA (3.05) and YYZ (3.39). EWR also performs on a par with SEA on baggage carts (3.75), MSP on security check ticket/ID verification wait-time (4.27) and security ID staff courtesy (4.60), BOS on arrival passport inspection (3.86), bag speed (3.55) and customs inspection (3.70) and MUC on arrival passport inspection (3.89).

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. * Other may include Education, Family visit, Religious events, etc. EWR N=998. H2/3; L2/3: Significantly Higher/Lower than Q2 2019/Q3 2018; EWR Q3 2019 H/L: Significantly Higher/Lower than Peer Panel/Airports; ~Rank against Peer Panel of 5 Airports.

3.89 L

3.99 L

4.12 L

3.97 L

3.86

3.55

3.70

4.09 L

4.02 L

4.28 L

4.14 L

4.26 L

4.06 L

4.19 L

4.09 L

4.05 L

4.17 L

4.19 L

3.89

4.09 L

4.00 L

3.81 L

3.60 L

3.88 L

3.71 L

4.04 L

3.86 L

3.80 L

4.28 L

4.23 L

4.51 L

4.37 L

4.24 L

4.00 L

4.12 L

6

6

5

Airport

Arrivals

Services

Environment

Cleanliness of washrooms

Terminal cleanliness

Passport inspection

Customs inspection

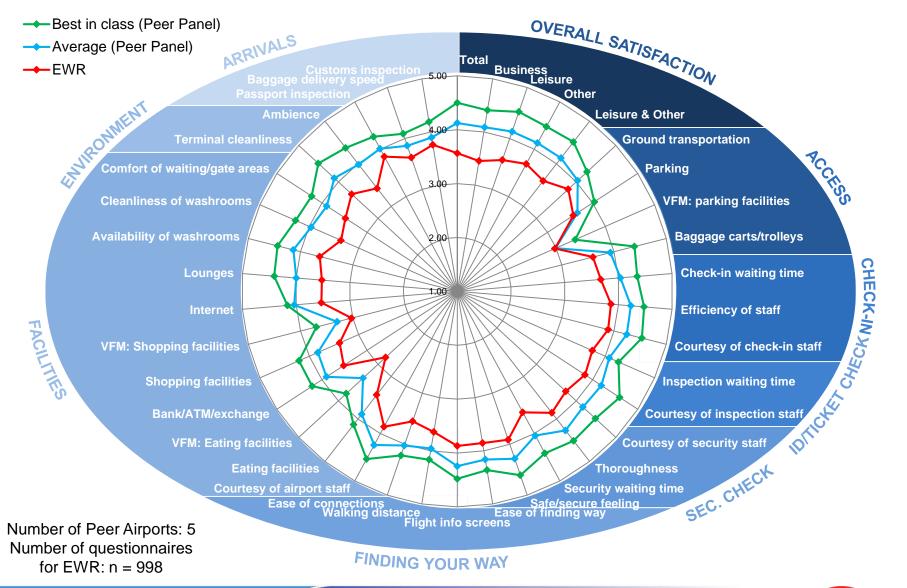
Baggage delivery speed

Airport Ambience

Comfort of waiting/gate areas

EWR Performance vs. Peer Panel



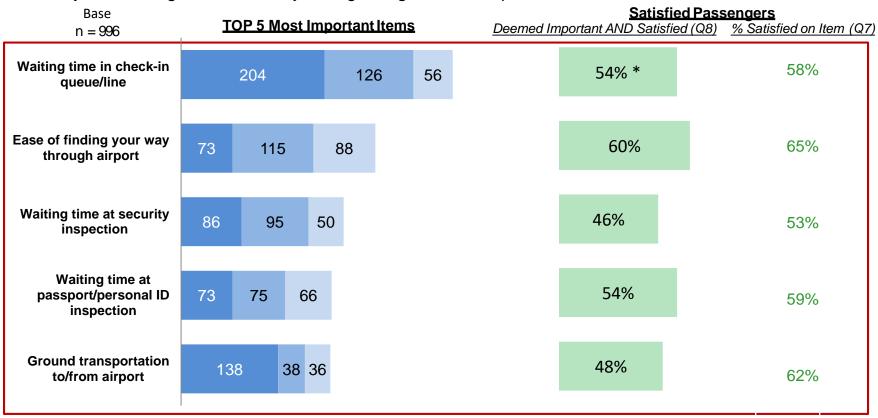


EWR- Airport Performance



Top 5 Most Important Items – Satisfied Passengers

➤ All top five airport importance elements indicate a weakness for EWR (under 70% satisfaction for those who deem the item important): wait-time at check-in, wait-time at security ticket/ID inspection and security check magnetometer, wayfinding and ground transportation.



Notes: ■1st most important ■2nd most important ■3rd most important

Top 5: from Q8: "Which of the items listed in Question 7 are the $1^{st}/2^{nd}/3^{rd}$ most important to you at this airport?" The figures represent the number of respondents who mention the item.

Satisfied Passengers are among the respondents who mention the item as important at Q8.

Satisfied Passengers among the respondents to Q7 items "Based on your experience today, please rate this airport on each service item". Base is Respondents providing a valid response



Scores 4 + 5

(Excellent+

Very Good)



LGA Satisfaction Performance

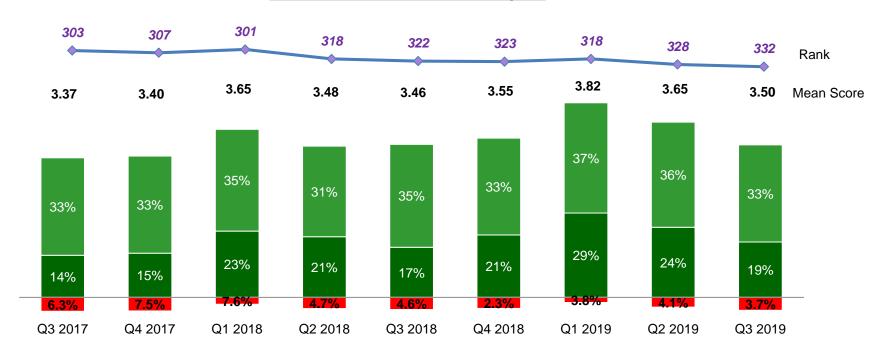
LGA – Airport Performance





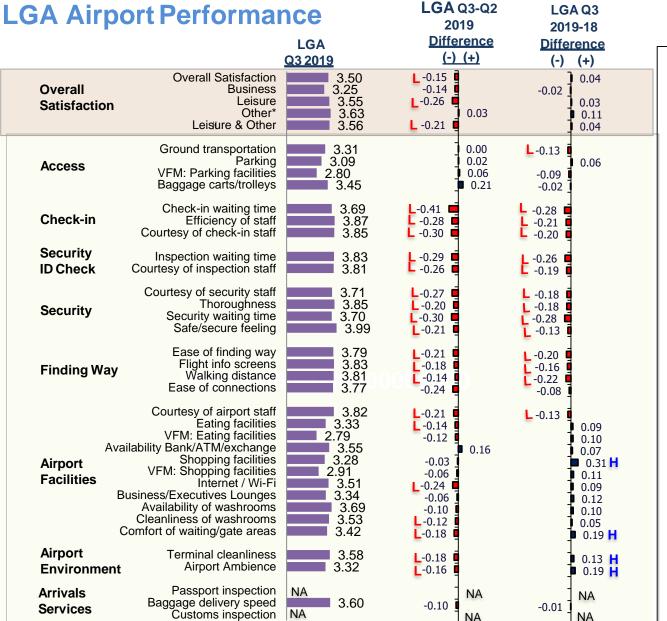
➤ In reviewing the trend results of three satisfaction metrics (ranking, mean score and two-top box versus bottom-box score performance), LGA shows consistent improvement in overall satisfaction scores (top two-box and means) through Q4 2018 with a spike in Q1 2018, while the rank remained steady. A significant year-over-year improvement began in Q3 2018, with a spike in Q1 2019 and then receding in Q2 2019, with lower top-two box scores, mean satisfaction and lower rankings, where Q3 2019 has dropped below Q4 2018, but still remains above earlier years, except Q1 2018 (but the rank remains lower).

Overall Satisfaction with the Airport



Notes: 5 - Excellent 4 - Very good 1 - Pool

The ranking is based on all ASQ participating airports for each quarter Base is Respondents providing a valid response at Q7. Overall Satisfaction with the airport





- → LGA passenger satisfaction remained steady overall (3.50) YOY (vs. Q3 2018) and for Leisure (3.55) and business (3.25) tràvelers. Satisfaction improved significantly YOY on: shopping facilities (3.28), comfort at the gate (3.42), terminal cleanliness (3.58) and airport ambience (3.32). It declined significantly YOY on all check-in, security check, wayfinding (except ease of connections -3.77), ground transportation (3.31) and airport staff courtesy (3.82). All other airport elements (mostly airport facility elements) remained steady.
- → Since last quarter (Q2 2019), LGA passenger satisfaction declined significantly overall (3.50) and among leisure travelers (3.55), as it did on many airport elements: all check-in elements, all security check elements, nearly all wayfinding elements except connections (3.77), airport staff courtesy (3.82), eating facilities (3.33), restroom cleanliness (3.53), comfort at the gate (3.42) and terminal cleanliness (3.58). The remaining airport elements, including airport access elements remained steady since last quarter.
- → Safe/secure feeling at the security check (3.99) is the highest scoring element in Q3 2019; eating facilities VFM, is the lowest scoring (2.79).

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. * Other may include Education, Family visit, Religious events, etc.

NA: Not applicable; H/L:Q3 2019 (N=1,028) significantly Higher/Lower than Q2 2019 or Q3 2018.

LGA Airport Performance vs. Peer Panel



| | | LGA | Peer | EWR | | | | | |
|--------------------|--|-----------------|------------------|--------|------------------|------------------|------------------|------------------|------------------|
| | | Q3 2019 | <u>Panel</u> | Rank~ | BOS | BWI | <u>FLL</u> | MSP | PHL |
| | Overall Satisfaction | 3.50 L2 | 4.05 L | 6 | 4.13 L | 4.18 L | 3.96 L | 4.25 L | 3.92 L |
| Overall | Business | 3.25 | 3.99 L | 6 | 4.06 L | 4.10 L | 3.89 L | 4.27 L | 3.82 L |
| Satisfaction | Leisure | 3.55 L2 | 4.06 L | 6 | 4.15 L | 4.21 L | 3.95 L | 4.25 L | 3.93 L |
| Cationaction | Other* | 3.63 | 4.09 L | 6 | 4.13 L | 4.18 L | 4.07 L | 4.23 L | 4.01 L |
| | Leisure & Other | 3.56 L2 | 4.06 L | 6 | 4.15 L | 4.20 L | 3.97 L | 4.25 L | 3.94 L |
| | Ground transportation | 3.31 L3 | 4.03 L | 6 | 3.96 L | 4.21 L | 3.96 L | 4.27 L | 4.01 L |
| Access | Parking | 3.09 | 3.73 L | 6 | 3.38 | 4.25 L | 3.86 L | 3.85 L | 3.54 L |
| | VFM: Parking facilities | 2.80 | 3.23 | 5 | 2.50 | 3.69 L | 3.69 L | 3.35 L | 3.11 |
| | Baggage carts/trolleys | 3.45 | 3.78 L | 6 | 3.76 L | 3.99 L | 3.75 L | 3.93 L | 3.65 L |
| Check-in | Check-in waiting time | 3.69 L2/3 | 4.09 L | 6 | 4.07 L | 4.14 L | 4.00 L | 4.05 L | 4.14 L |
| Check-in | Efficiency of staff | 3.87 L2/3 | 4.19 L | 6 | 4.19 L | 4.30 L | 4.11 L | 4.30 L | 4.16 L |
| | Courtesy of check-in staff | 3.85 L2/3 | 4.14 L | 6 | 4.19 L | 4.28 L | 4.11 L | 4.33 L | 4.01 L |
| Security | Inspection waiting time | 3.83 L2/3 | 4.13 L | 6 | 4.15 L | 4.21 L | 4.15 L | 4.27 | 4.04 L |
| ID Check C | Courtesy of inspection staff | 3.81 L2/3 | 4.10 L | 6 | 4.14 L | 4.22 L | 4.15 L | 4.60 | 3.97 L |
| | Courtesy of security staff | 3.71 L2/3 | 4.08 L | 6 | 4.12 L | 4.17 L | 4.09 L | 4.34 L | 3.95 L |
| Security | Thoroughness | 3.85 L2/3 | 4.19 L | 6 | 4.22 L | 4.28 L | 4.19 L | 4.39 L | 4.09 L |
| Coounty | Security waiting time | 3.70 L2/3 | 4.05 L | 6 | 4.07 L | 4.13 L | 4.04 L | 4.08 L | 3.99 L |
| | Safe/secure feeling | 3.99 L2/3 | 4.26 L | 6 | 4.25 L | 4.35 L | 4.27 L | 4.44 L | 4.17 L |
| | Ease of finding way | 3.79 L2/3 | 4.27 L | 6 | 4.30 L | 4.41 L | 4.21 L | 4.19 L | 4.22 L |
| Finding Way | Flight info screens | 3.83 L2/3 | 4.26 L | 6 | 4.25 L | 4.39 L | 4.20 L | 4.31 L | 4.23 L |
| | Walking distance | 3.81 L2/3 | 3.96 L | 5 | 4.10 L | 4.12 L | 4.08 L | 3.81 | 3.76 |
| | Ease of connections | 3.77 | 4.00 L | 6 | 3.93 | 4.34 L | 4.05 L | 3.91 | 3.85 |
| | Courtesy of airport staff | 3.82 L2/3 | 4.19 L | 6 | 4.23 L | 4.29 L | 4.13 L | 4.41 L | 4.08 L |
| | Eating facilities | 3.33 L2 | 3.83 L | 6 | 3.76 L | 4.05 L | 3.63 L | 4.08 L | 3.83 L |
| A = !1 = ! | VFM: Eating facilities | 2.79 | 3.30 L | 6 | 3.32 L | 3.57 L | 3.18 L | 3.51 L | 3.16 L |
| | bility Bank/ATM/exchange | 3.55 3.28 H3 | 3.86 L | 6 | 3.86 L 3.67 L | 3.69 L | 3.80 L | 3.96 L | 3.96 L |
| Airport | Shopping facilities | 0.20 | 3.79 L | 6 | 3.20 L | 3.87 L | 3.61 L 3.26 L | 4.07 L | 3.91 L |
| Facilities | VFM: Shopping facilities Internet / Wi-Fi | 2.91 3.51 L2 | 3.26 L 3.87 L | 6 6 | 3.20 L 3.94 L | 3.29 L 3.83 L | 3.71 L | 3.39 L 4.16 L | 3.25 L 3.87 L |
| Rue | iness/Executives Lounges | 3.34 | 3.89 L | 6 | 3.83 L | 3.03 L 4.01 L | 3.82 L | 4.10 L 4.00 L | 3.92 L |
| Dus | Availability of washrooms | 3.69 | 4.15 L | 6 | 4.17 L | 4.01 L | 4.08 L | 4.38 L | 4.05 L |
| (| Cleanliness of washrooms | 3.53 L2 | 3.81 L | 6 | 3.89 L | 3.92 L | 3.87 L | 4.09 L | 3.59 |
| | mfort of waiting/gate areas | 3.42 L2/H3 | 3.81 L | 6 | 3.99 L | 3.91 L | 3.72 L | 4.02 L | 3.64 L |
| Airport | Terminal cleanliness | 3.58 L2/H3 | 4.02 L | 6 | 4.12 L | 4.16 L | 4.00 L | 4.28 L | 3.80 L |
| Environmen | t Airport Ambience | 3.32 L2/H3 | 3.86 L | 6 | 3.97 L | 4.00 L | 3.81 L | 4.20 L 4.14 L | 3.68 L |
| Arrivals | Passport inspection | NA | 4.03 | NA | 3.86 | 4.19 | 4.22 | 4.26 | 3.90 |
| Services | Baggage delivery speed | 3.60 | 3.70 | 4 | 3.55 | 3.73 | 3.91 L | 4.06 L | 3.58 |
| OCI VICCO | Customs inspection | NA | 3.88 | NA | 3.70 | 4.05 | 4.04 | 4.19 | 3.77 |

- → LGA significantly
 underperforms the peer panel
 airports as a whole on
 passenger satisfaction overall
 and among user subgroups
 and on nearly all airport
 elements, while it does not
 significantly exceed
 satisfaction on any of the
 airport elements against the
 peer airports. EWR ranks last
 (6th) or second to last (5th) on
 overall satisfaction and among
 user subgroups and nearly all
 airport elements.
- + LGA moved up to 4th rank on arrival bag speed (3.70) against the peer airports where it performs on a par with BOS (3.55), MSP (3.73) and PHL (3.58). LGA also performs on a par with BOS on parking (3.38) and parking value for the money - VFM (2.50, also on a par with PHL - 3.11) and ease of connections (3.93). LGA performs on a par with MSP on security ticket/ID verification wait-time (4.27) and security ID staff courtesy (4.60), walking distance (3.81) and ease of connections (3.91) - the same parity exits for LGA and PHL on these latter two wayfinding elements (3.76 and 3.85, respectively).

Mean Scores based on rating scale: 1-Poor, 2-Fair, 3-Good, 4- Very Good, 5- Excellent. * Other may include Education, Family visit, Religious events, etc. NA: Not applicable. H2/3 L2/3:Significantly Higher/Lower than Q3 2019/Q3 2018; H/L:LGA Q3 2019 Significantly Higher/Lower than Peer Panel;/Airports; ~ Rank against Peer Panel of 5 airports.

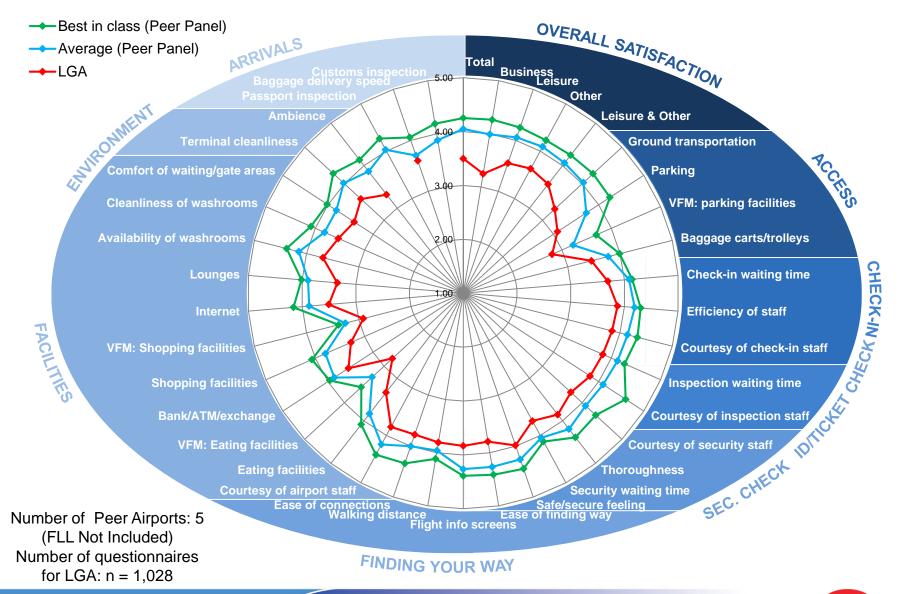
Airport Performance - Q3 2019

EW/D

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LGA Performance vs. Peer Panel



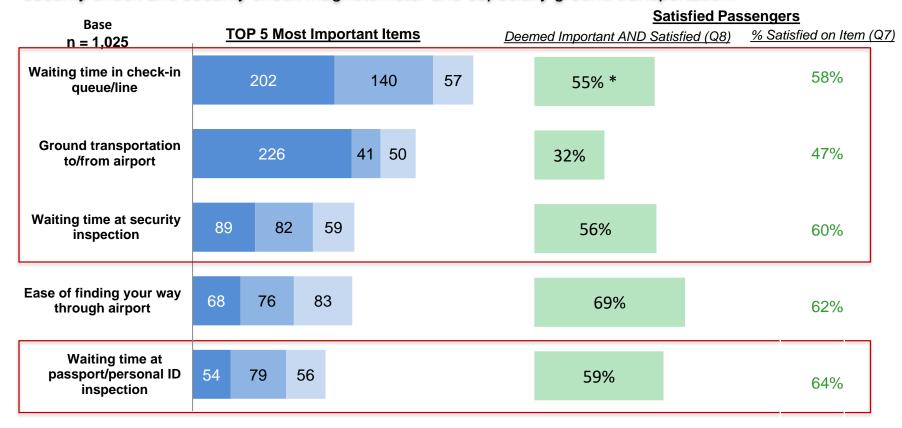


LGA- Airport Performance

Top 5 Most Important Items – Satisfied Passengers



➤ Four of the top five airport importance elements below indicate a weakness for LGA (under 70% satisfaction for those who deem the item important): wait-time at check-in, wait-time at ticket/ID security check and security check magnetometer and especially ground transportation.



Notes: ■1st most important ■2nd most important ■3rd most important

Top 5: from Q8: "Which of the items listed in Question 7 are the $1^{st}/2^{nd}/3^{rd}$ most important to you at this airport?" The figures represent the number of respondents who mention the item.

Satisfied Passengers are among the respondents who mention the item as important at Q8.

Satisfied Passengers among the respondents to Q7 items "Based on your experience today, please rate this airport on each service item". Base is Respondents providing a valid response

GRMI

Scores 4 + 5

(Excellent+

Very Good)



Thank You!

