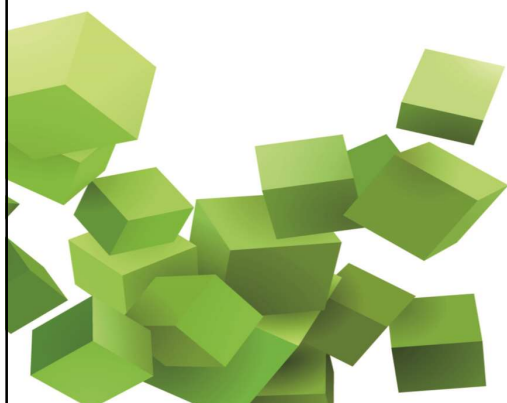




Using funnel plots and CUSUM techniques to monitor hospital-standardised mortality



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Overview



- Standardised Mortality Ratios
- Cross-sectional Comparisons: Funnel Plots
- Longitudinal Comparisons: CUSUMs

- Code examples on GitHub:
 - https://github.com/chrismainey/RSS_2019_FunnelPlot_CUSUMs

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MORTALITY MEASUREMENT



Mortality Monitoring



- Mortality is an 'outcome' measure
- 'Smoke alarms' related to quality of care (Keogh, 2013)
- Confused with being a quality metric
 - Not clearly linked with poor care (Lilford et al, 2004)
 - Low signal-to-noise ratio (Lilford & Pronovost, 2010)
 - Poor proxy of avoidable deaths (Girling et al, 2017)
- Susceptible to various biases (Mohammed et al, 2012)



Standardisation

- Crude rates useful in a stable system
- “Case-mix” differs between hospitals and over time
- Two common ways to adjust for this:
 - **Direct Standardisation** (adjust all to common standard and compare)
 - **Indirect Standardisation** (adjust all to compare to average expected rate)

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Common Methods

- Hospital Standardised Mortality Ratio (HSMR) (Jarman et al, 1999)
 - Conditions accounting for ~80% in-hospital deaths
 - Extensive case-mix adjustment
- Summary Hospital-Level Mortality Index (SHMI) (Campbell et al, 2012)
 - All deaths in hospital or within 30 days of discharge
 - All admissions (excl. still birth)
 - Fewer case-mix factors than HSMR
- Both create stratified logistic regression models, per diagnostic group.
- Models used to predict probability of death per-patient

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Standardised Ratio

- 10 identical patients:
 - Risk factor of model
 - E.g. age, sex, primary diagnosis etc.
- If these patients had a probability of death of 0.3 (30%)
 - Expected deaths = $10 * 0.3 = 3$
- If we then observed 4 deaths:

$$SMR = \frac{\sum \text{Observed Deaths}}{\sum \text{Expected Deaths}}$$

$$1.33 = \frac{4}{3}$$

- >1 = “higher than expected”
- <1 = “lower than expected”

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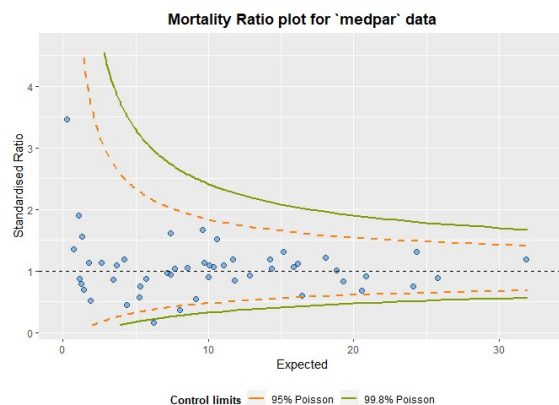
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Visualising Uncertainty in SMRs

- Confidence intervals
- Process control theory:
 - Control limits
 - “Special-cause” variation
- Funnel plots (Speigelhalter, 2005a)
 - Plot measure of size (expected) on x-axis
 - SMR on the y-axis



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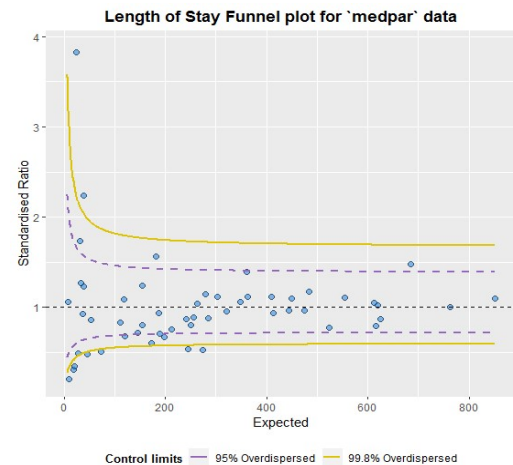
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Issues with Funnel Plots

- Are we asking the right question?
- Implicit ranking
- Which limits do we use?
- Overdispersion
 - Assumed to be clustering
 - Adjustment proposed (Spiegelhalter, 2005b)
 - Alternative used by NHSD (plotted right)
- Strictly cross-sectional



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MONITORING MORTALITY OVER TIME



Monitoring Mortality over time



- Relative Risk snapshot not helpful
 - Denominator is not fixed
- Control chart approach attractive
 - Sensitive to variation over time
- Various other chart types suited to different questions:
 - P-charts, C-Chart, G-Chart etc.
- The challenge is the risk-adjusted element

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CUSUM



- Risk-adjusted, log-likelihood ratio, cumulative summary chart with triggers and resets.
- Accepted as 'best' option (Bottle & Aylin, 2011), given:
 - Ability to work with risk-adjusted data
 - Earliest alerting chart in comparison studies
- Two main applications:
 - Z-score-based aggregated CUSUM (Spiegelhalter et al, 2012)
 - Patient level CUSUM (Steiner et al 2000)

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What are we plotting?



$$C_0 = 0$$

$$C_t = \max\{C_{t-1} + w_t, 0\},$$

- Where C = is the cusum value, starting from 0,
- C_t the cusum value at observation/time-point t,
- w_t the cusum weight (log-likelihood ratio) for observation/time-point t.

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Z-score method



- Assume overdispersion, so model hierarchically
- We assume local trust mean (θ_k), with standard deviation (σ).
- Local means distributed around zero, with standard deviation (τ)
- CUSUM is a hypothesis test:
 - $H_0: \theta_k = \gamma_1 \tau \rightarrow$ Local mean within tolerance(γ_1), usually 0.5
 - $H_1: \theta_k = \gamma_1 \tau + \gamma_2 \sigma \rightarrow$ Local mean (plus tolerance) + difference deemed 'out of control', usually 2.
- Transform to z-scores:
- *Detecting doubling of log-likelihood ratio, with 0.5 tolerance*

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Person-level method

- Based on method by (Steiner et al, 2000)
- Calculate a weight for each patient:

$$W_t = \begin{cases} \ln\left(\frac{1}{1-p+2p}\right) & y = 0 \\ \ln\left(\frac{2}{1-p+2p}\right) & y = 1 \end{cases}$$

- Plot consecutive patients, based on discharge date

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Triggers and Resets

- Threshold set for “trigger” to investigate
 - Normal approximation for z-score cusum (Grigg & Spiegelhalter, 2008)
 - Approximation within site/group (Bottle & Aylin, 2011)
- After trigger we reset at avoid continual triggers
 - Usually to zero
 - Imperial college method is to half, based on (Lucas and Crosier, 1982)

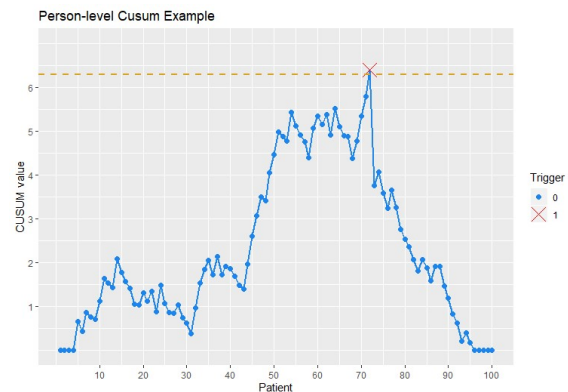
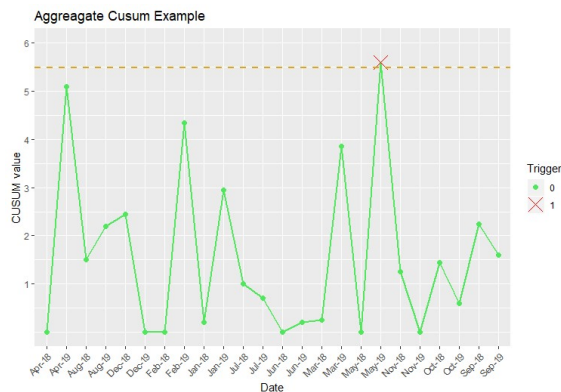
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Example plots



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How are they used?

- Interactive modules and online tools
- Monthly email alerts
- CUSUMs built for diagnostic groups with both methods
- Use published approximation for person-level triggers

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Quick R plug...

FunnelPlotR

— is now available on CRAN:

-  <https://chrismainey.github.io/FunnelPlotR/>
-  <https://github.com/chrismainey/FunnelPlotR>

 Contributions and bug reports welcome!



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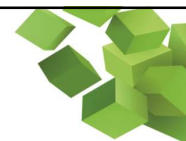


Questions?

THANK YOU FOR YOUR TIME!



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