# Chris Stroud, MBA

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## **SUMMARY**

Operations leader with 12+ years of experience scaling businesses, optimizing operations, and driving strategic initiatives in high-growth tech environments. Proven track record of leading cross-functional teams, improving efficiency, and executing company-wide initiatives that drive revenue growth and operational excellence.

## PROFESSIONAL EXPERIENCE

Xola Feb. 2016 – Dec. 2024

**Director of Business Operations & Data** | Jun. 2019 – Dec. 2024

San Francisco Bay Area (Remote)

- **Executive Leadership**: Partnered with the CEO to oversee operations, data analytics, data enrichment, professional services, marketing, and people operations, driving cost savings, revenue growth, and scalable business processes.
- Global Expansion & Cost Optimization: Led the strategic growth of Xola's Serbia satellite office, building two high-performing teams in Novi Sad and reducing staffing costs by 70% as the primary U.S.-based business leader.
  - Professional Services & Revenue Growth: Established and led a seven-member professional services team, developing and launching 250+ SMB websites, which contributed to a 15% increase in total revenue from Xolamanaged sites.
  - Data-Driven Market Expansion: Built and led a five-person market segmentation and lead enrichment team, mapping and ranking the North American tours & experiences market, which sourced 80% of new business (2021–2024).
- Strategic Planning & OKRs: Led company-wide planning cycles, including annual, quarterly, and sprint cadences, integrating OKRs to enhance performance, alignment, and productivity.
- People Operations & Organizational Growth: Served as interim Head of People (2021–2023), scaling company headcount from 55 to 90 employees. Implemented Rippling and Leapsome to streamline operations, organized executive offsites, and coordinated three international team-building retreats in Thailand, Egypt, and Mexico.
- Marketing Leadership & Brand Expansion: As interim Head of Marketing (2021–2023), led Xola.com's rebranding
  and website relaunch, managed six industry conferences, doubled the content marketing team, and tripled content output.
- Data Team Leadership & Analytics: Built and scaled Xola's data function, recruiting and leading a two-person analytics team to develop automated data pipelines, scalable infrastructure, and business intelligence solutions.
  - O Data Projects & Product Development: Oversaw 300+ data projects since 2019, including reports, dashboards, data pulls, infrastructure upgrades, and the launch of three data products into Xola's core platform.
  - Operations & Execution: Led data team operations, optimizing workflows, automating key processes, and ensuring seamless cross-functional alignment with product and business objectives

## Data Analytics Lead | Nov. 2016 – Jun. 2019

- **Data Infrastructure & Integration:** Built Xola's first unified data layer, integrating internal and external systems to enable scalable reporting, dashboards, and cross-functional analytics across previously siloed datasets.
- Business Intelligence & Tool Adoption: Led the implementation of Looker, driving company-wide adoption as the primary reporting tool, now used by dozens of team members as the single source of truth.
- Pricing Strategy & Revenue Impact: Developed and implemented pricing model forecasts, enabling a smooth transition from subscription-based to usage-based pricing, directly contributing to a 3X revenue increase.
- Predictive Analytics & Market Segmentation: Built a lead value prediction algorithm ranking the North American
  tours & activities market by revenue potential, optimizing Sales & Marketing targeting through data-driven segmentation.

## **Business Operations Associate** | Feb. 2016 – Nov. 2016

- Strategic Reporting & Decision Support: Developed reports, dashboards, and executive presentations to support
  business strategy and data-driven decision-making for senior leadership.
- Enterprise Account Management: Managed end-to-end customer success operations for large enterprise accounts, including Jack Daniels Distillery Tours, driving a 7% revenue increase as Xola's largest client at the time.
- Cross-Functional Collaboration & Customer Experience: Partnered with success, onboarding, and support teams to streamline the customer journey, proactively resolving challenges and enhancing stakeholder engagement.

**Boatbound** 

May 2015 – Aug. 2015

## **Data Analytics MBA Intern**

San Francisco, CA

• **SQL Development & Business Intelligence:** Built SQL queries to enhance reporting and dashboard capabilities, improving data accessibility and analysis for cross-functional teams.

Staffr May 2014 – Aug. 2014

# **Data Analytics MBA Intern**

San Francisco, CA

• **SQL & Data Insights**: Designed and optimized SQL queries to support business intelligence efforts, enabling real-time reporting and better decision-making across teams.

## EARLY CAREER EXPERIENCE

Lean Out Inc. Jun. 2010 – Jun. 2014

Founder & Owner

Union City, CA

- Entrepreneurship & Business Growth: Founded and scaled a profitable fitness business, offering personal training, online coaching, group classes, boot camps, and corporate wellness programs.
- Operations & Revenue Management: Oversaw marketing, sales, program development, and customer service, driving continuous profit growth over three years.

The Message Center

Jan. 2007 – Nov. 2010

Technical Support Team Lead | Jun. 2008 – Nov. 2010.

Fremont, CA (Remote)

- Team Leadership & Customer Success: Recruited and managed a three-person technical support team, maintaining a 90% CSAT score over three years through high-quality service and efficient issue resolution.
- Technical Support & SLA Compliance: Led ticket and call management, ensuring timely resolutions, high customer satisfaction, and strict adherence to service level agreements (SLAs).

Technical Support Associate | Jan. 2007 – Jun. 2008.

Fremont, CA (Remote)

 Customer Support & Issue Resolution: Managed incoming support tickets and calls, ensuring fast resolution, customer satisfaction, and SLA compliance.

## **EDUCATION**

# University of San Francisco

May 2016

Master of Business Administration

## California State University, East Bay

May 2009

Bachelors of Science, Kinesiology

# CERTIFCATIONS, KEY SKILLS, AFFILIATIONS & INTERESTS

- Certifications: Springboard Data Science Bootcamp, Reforge Advanced Growth Strategy, Operations Nation COO Certification.
- **Programming Skills:** SQL, R, Python, LookML.
- **Business Intelligence Tools:** Looker, Tableau, Metabase.
- **Data ETL Tools:** Fivetran, Stitch, DBT.
- Professional Affiliations: Operators Guild, Operations Nation.
- Personal Interests: Strength Training; Running; Hiking; Biking; Yoga; Dogs; Outdoors; Podcasts; Books; Meditation; Painting.