# **Chris Stroud, MBA**

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## PROFESSIONAL SUMMARY

Business & Revenue Operations professional with 10+ years driving growth across Seed to Series B startups. Proven success in GTM execution, Data Analytics, and OKR-driven planning. Built high-impact RevOps and BizOps teams, led company-wide data analytics, and delivered insights that accelerated ARR. Reported directly to the CEO of a 100-person B2B vertical SaaS company for 8 years, contributing to executive strategy and cross-functional alignment across Sales, Marketing, CS, and Product through data, systems, and operational leadership.

### PROFESSIONAL EXPERIENCE

Xola San Francisco, CA
Director of Business Operations 2019 – 2025

Revenue Operations & GTM Strategy

- **Team Formation:** Established a 13-person European satellite office in 2020, built two high-performing GTM teams from scratch, and reduced staffing costs by 70% compared to U.S.-based hires
- RevOps Buildout: Built and led a five-person RevOps team in Europe to develop a segmented, enriched, and ranked lead database for the North American Tours and Attractions market—sourcing 80% of all closed-won revenue by the Sales team from 2021 to 2025
- Professional Services: Built and led an eight-person Professional Services team in Europe to launch the Xola Websites product line, delivering 275+ customer websites that reduced churn (protecting 17% of revenue on Xola-managed websites) and supported sales in closing competitive deals
- GTM Systems: Owned and administered the operational tech stack supporting a U.S.-based 30-person GTM team—including HubSpot, ChurnZero, Zendesk, BuiltWith, Seamless, and more—streamlining workflows and enabling day-to-day execution across Marketing, Sales, and Customer Success/Support
- Growth Marketing: Stepped in as interim Head of Marketing, leading a full brand refresh, launching the new Xola.com, managing logistics for six industry conferences, and implementing an SEO-driven content strategy that made organic inbound leads the second-largest source of closed-won revenue by Sales

Business Operations & Data Analytics

- People Manager: Led a 15-person team spanning RevOps, BizOps, Data Analytics, and Professional Services
- Strategic Planning: Implemented a company-wide OKR and sprint execution framework using Asana;
   facilitated annual and quarterly planning cycles and all-hands presentations to align leadership and teams around strategic priorities
- Business Systems: Consolidated fragmented HRIS platforms across three countries into Rippling and deployed Leapsome for performance management and engagement, streamlining HR workflows and increasing 360° review participation to 95%
- People Operations: Served as de facto Head of People during a headcount expansion from 55 to 85, leading remote team offsites, redesigning onboarding, and successfully hiring the company's first dedicated People leader
- BI & Analytics Systems: Directed a two-person Data team using Looker, BigQuery, Stitch, and DBT to deliver 300+ actionable reports and dashboards; launched three production data products into the core platform

### Manager, Analytics & Business Intelligence

2016 - 2019

- Analytics Foundation: Built Xola's first centralized analytics function from the ground up, and embedding datadriven decision-making into GTM, Finance, and Operations
- BI Implementation: Deployed Looker as the company-wide BI tool, creating a single source of truth that
  eliminated data silos, enabled self-service reporting across departments, and decoupled engineering as a
  dependency for data access and analysis
- Pricing Strategy: Developed forecasting and pricing models in Excel, SQL, and R to support the shift from subscription to usage-based pricing model; analysis informed executive decisions that led to a 3x revenue increase over 18 months
- Lead Scoring: Created a predictive lead scoring model in HubSpot leveraging Google Maps API, Builtwith API, and Firmographic data—tripling Sales connection and close rates by prioritizing high-potential leads

- Client Enablement: Worked directly with clients in a customer success and onboarding capacity, guiding them
  through platform adoption, optimization, and long-term engagement to drive retention and satisfaction
- Voice of the Customer: Translated customer feedback from Success and Support into actionable insights for Product and Engineering—helping to prioritize the product roadmap

BoatBound San Francisco, CA

Data Analyst (MBA Internship)

2015

- Product Analytics: Built dashboards and visualizations using R and SQL to monitor marketplace trends.
- Growth Analytics: Conducted cohort and funnel analysis to identify drop-off points in the customer journey, informing product and marketing strategies that improved user activation and retention

CloudPlus Fremont, CA

Manager, Technical Support

2012 - 2014

- Team Leadership: Managed and mentored a 3-person remote team of technical support representatives who
  provided email and phone support for Microsoft Exchange and Sharepoint hosting
- Knowledge Base Development: Built and maintained a self-service help center with 150+ technical support articles, reducing inbound support volume and improving first-response resolution rates
- Escalation Management: Oversaw all Tier 1 and Tier 2 support handled by team members and personally managed high-complexity Tier 3 escalations, ensuring timely resolution and customer satisfaction

## **Technical Support Representative**

2010 - 2012

Founding Support Role: Joined as the company's first technical support representative, providing front-line phone
and email support for Microsoft Exchange and SharePoint hosting while establishing foundational support processes
and documentation

# **SKILLS**

- Technical Skills: SQL, R, LookML, Excel Modeling, Lead Scoring, Data Pipelines, Dashboards, Reporting
- Tools & Platforms: HubSpot, ChurnZero, Zendesk, Looker, BigQuery, DBT, Stitch, Rippling, Leapsome, Asana
- Business Skills: OKR Planning, GTM Execution, Strategic Planning, Cross-Functional Leadership, Board Reporting, People Ops, Project Management

# **EDUCATION**

University of San Francisco – Master of Business Administration2016California State University, East Bay - Bachelor of Science in Kinesiology2009

### **CERTIFICATIONS**

- HubSpot Revenue Operations Certification
- Reforge Advanced Growth Series
- Springboard Data Science Bootcamp