CORPORATE FINANCE, BANKING AND VENTURE CAPITAL

Lecture 1a: Leveraged Banks

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Motivation

- Simple Banking model:
 - illustrate alternative form of financing constraint
 - direct application of linear investment model as in last lecture
 - incentive problem limits pledgeable income and deposit funding
 - endogenously explains leverage and capital structure of banks
 - prepares last lecture on role of banking in macroeconomy
 - reduced presentation, with problem solving
- Manuscript: provides details

Definitions

- Balance sheet of banks
 - Loans B, external equity E, deposits D

$$B = D + E$$

Stakeholders: insiders and outsiders

$$\begin{array}{lll} \text{banker} & : & \pi^b = \left(1+i^l\right)B - R^d - R^e, \\ \text{equity investor} & : & \pi^e = R^e - (1+r)\,E \geq 0, \\ \text{depositors} & : & \pi^d = R^d - (1+i)\,D \geq 0, \\ \text{joint surplus} & : & \pi = \left(1+i^l\right)B - (1+r)\,E - (1+i)\,D \\ & : & = \left(i^l - i\right)B - (r-i)\,E. \end{array}$$

- last equation uses balance sheet to replace D = B E
- Bankers: have unique skills, but no own funds



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Incentive Problem

- Timing: logical sequence of decisions
 - 1 in beginning, get external equity E

 - after that: manage diligently or divert funds
- ullet Problem: only part ϕ of earnings $\left(1+i'
 ight)B$ is verifyable
 - ullet bankers might act opportunistically, divert a part $(1-\phi)\left(1+i^l
 ight)B$
 - costless diversion: if she diverts at all, she diverts the maximum
- Incentive problem: the rent of banker (insider) depends on
 - honest: get $\left(1+i^l\right)B-R^d$; OR get: keep $\left(1-\phi\right)\left(1+i^l\right)B$

$$(1+i^I)B-R^d \ge (1-\phi)(1+i^I)B \Leftrightarrow \phi(1+i^I)B \ge R^d$$



Incentive Problem

Financing constraint:

• need to prevent diversion limits pledgeable income to

$$IC:\phi\left(1+i^{l}\right)B\geq R^{d}$$

- ullet if violated: banker diverts $(1-\phi)\left(1+i^I
 ight)B$,
 - declares bankruptcy, depositors would not get fully repaid
- lack of pledgeable earnings limits deposit financing (debt capacity)
- Banker's problem: conditional on equity E, s.t. to IC and PC
 - PC: depositors must give funds D = B E, and at least break even

$$\begin{array}{lcl} \pi^b & = & \max_{B,R^d} & \left(1+i^l\right)B - R^d - R^e \\ \text{IC} & : & +\mu \cdot \left[\phi\left(1+i^l\right)B - R^d\right] \\ \text{PC} & : & +\lambda \cdot \left[R^d - (1+i)\left(B-E\right)\right] \end{array}$$

• See exercise and manuscript: both constraints binding



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Endogenous Leverage

- Solution: see exercise/ manuscript
 - both constraints are binding

IC:
$$\phi(1+i^l)B = R^d = (1+i)(B-E)$$
 : PC

solve for B and get maximum leverage:

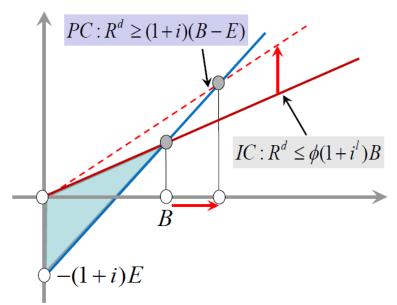
CLASS ROOM EXERCISE

ullet find the formula for the leverage factor $\ell>1$

$$B = \ell \cdot E$$

- ullet show that the equity ratio κ is the inverse of the leverage factor!
- illustrate capital structure
- ullet typical equity ratio is 15% ($\kappa=0.15$), what is the leverage factor ℓ ?
- Figure 1: graphic illustration (remember linear investment model)

Figure 1: Bank Leverage



Equilibrium

- Banker: gets joint surplus $\pi=\pi^b+\pi^d~(=0)+\pi^e~(=0)$
 - never leave rents to competitive outsiders,
 - slide 3: using $B = \ell E$, banker gets

$$\pi^b = \left[\left(i^I - i \right) \ell - (r - i) \right] \cdot E$$

- Scaling up bank: if $\pi^b > 0$
 - ullet attract more outside equity E, scale up surplus π^b
 - more lending B: loan rate i^l declines, surplus π^b falls
- Competitive equilibrium: i^l falls until $\pi^b = 0$
- CLASS ROOM EXERCISE:
 - note equity ratio κ , show that break-even loan rate i^l is

$$i^{\prime} = \kappa \cdot r + (1 - \kappa) \cdot i$$

- ullet loan rate is weighted average of funding costs r and i
- END

