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Date: November 10, 2024
Subject: Fraud Detection Strategy for Shopkick, Week 4 Update Memo

Introduction

As we continue to parse through the data and refine our requests for information from your teams, we have begun to address one of the key deliverables through a strategy canvas of competitors in the shopping rewards market. Looking at direct competitors Fetch and Ibotta as well as industry competitors Upside and Rakuten, we were able to gain much insight into the industry standards, available fraud software, and different business models.

Week in Review (11/4-11/10)

- **Internal Group Meetings (11/5, 11/7):**
 - Divided competitor apps to document account creation, earning rewards, and redemption of Shopkick's competitors.
 - Began to analyze data – constructing a workflow for Shopkick's account creation process and diving into Sift to better understand the typical fraud timeline and monetary value of fraud.
- **Catch Up Meeting (11/8):**
 - Went through our new access to Sift to familiarize ourselves with the platform to understand how to filter accounts and pull data – or create request for data from the analytics team.
 - Walked through components of the strategy canvas and discussed why measures that are common among competitors are not implemented at Shopkick (i.e. Phone numbers or payout delay).

Week Upcoming (11/11-11/17)

- **Analytics Meeting (11/15)**
 - Meet with Chris Gee to understand the role of the analytics team and gain insight into some of the data we have received.
 - Understand the breakdown between Kicks earned and gift cards collected by fraudsters and how this collection is done
 - Inquire about the shortcomings of Sift that create the need for manual analysis and reporting.
- **Data Analysis (11/5, 11/6)**
 - Plan to focus on three specific data sets
 - Use Sift to visualize the account creation process and award redemption – visually compare this to competitor processes.
 - Use promo code data to create a function that can predict the use of promo codes to set dynamic use limits.
 - Use sample data of KEU (fraudsters and honest users) to determine brackets of redemption values and recommend additional verification for higher redemption values.
- **Catch Up Meeting (11/15)**
 - Provide Shopkick team with an update on our progress and findings during this week and confirm directions for next week en route to final deliverables.



Research & Brainstorm

This week we conducted a strategy canvas of Shopkick and its main competitors to understand differences in user experience, fraud prevention technology, account creation and more. This comparison helps us to understand industry precedent for adding additional verifications steps or slowing down payment time.

Company	Shopkick	Fetch	Ibotta	Upside	Rakuten
Fraud Software	Sift	Kount (by equifax) ²	C.I.A & ImPLY ³	N/A	In-House Software
Receipt Software	Blink	Blink	Blink	Debit/credit card	N/A, used debit or credit card for it
User base (# Millions)	~400,000 active monthly users	17 million active users ⁸	50 M registered ⁶ (as of 04/2024)	~35M consumers ²⁰	21 million users ¹³
Value Proposition	Hands-on marketing through walk-ins and scans Allow brands to run campaigns	Gather data on consumer behavior Allow brands/retailers to run campaigns	Cash back (not points) Scan barcode anytime to check if there's an offer	Cash back on gas, restaurants, groceries In-app promotions, ads	Cash back Highly personalized, merchant focused business model ^{15 16}
Metrics	200 million store visits over 270 million product scans in aisle, and over \$2.5 billion as of 2017 ²²	\$152bn in transactions ⁴ \$900mil in rewards	\$38 million net profit ⁶ 2700+ retailers ¹⁸ \$800 million in rewards ¹⁸	\$800M in cash back to consumers to date \$1.8B in new, incremental profit to retailers to date \$6B in commerce runs through the platform annually ²⁷	\$2 billion USD in Q2 2024 ¹⁷
Need phone #	No	Yes	No	Yes	No
Send promo w/o phone #	Yes	No	Yes	No	Yes
Currency	Kicks	Points	Dollars (\$)	Dollars (\$)	Dollars (\$)



Time from receipt to currency	Kicks are immediately rewarded for scans and walk-ins Receipts are reviewed manually	Points for receipts go straight to your account - point values are low for large purchases (only points for offers)	Users' rewards will be sent 24 hours after receipts submission ¹⁴	10 days to process the receipt 24-48 hours to get funds in bank account ²¹	Every 15 th day of the month, once every 3 rd month ¹⁰
Time to receive gift card/money after cash out	Most are immediately available (can take a few hours depending on shopper traffic) ⁷	3-day delay for "account security"	Immediately for PayPal/gift card 1-3 days for bank	Immediately	Gift cards usually take a few minutes to 24 hours.
Redeem minimum	\$5	\$10 for the first time and after that you can redeem for \$3, \$5... ⁸	\$20	\$10 ²³	\$5.01 ¹⁰
How long can you redeem a receipt for?	10 days	14 days ⁸	7 days ¹² Can only submit receipt after adding offers to list ⁹ Add offers-shopping-upload receipts	3-4 days usually Max 10 days ²⁴	N/A
Additional verification to redeem	Yes, must verify the phone number again	No	Real name, email, and phone number	Yes, email verification ²⁶ (payment account verification if not done yet)	Verify email address ¹⁰



How to earn points	Walk-ins, scans, purchases, videos, referrals	Receipts (e and paper), play apps, buy offers, refer a friend, point boost ¹¹	1.Redeem: link account/upload receipt 2.Bonus: depends on retailers (shop 3 times/redeem 2 offers...) 3.Referral	Claim a nearby cash back offer, then make your purchase at that location and pay with a credit or debit card to earn rewards.	Shop at partnered stores and activate cashback. In-Store Cashback: Link your credit card on Rakuten, activate in-store offers
E-account linking	Not yet	Yes	Yes	Yes	Yes
Bank Account withdrawal	No	No	Yes	Yes	Yes
Other notes	Lose kicks if inactive for more than 6 months	If inactive for 90 days, then your points expire Only 2% manual reviews	Deduct <u>\$3.99 per month from your earnings</u> if you don't use the app for 180 days.	Need to claim offers within: 4 hours for gas stations. 4 hours for restaurants 24 hours for grocery stores. Post which it expires.	There are a lot of retail options to choose from. However, quarterly payments of earned cashback is not competitive enough when compared to Shopkick's, Fetch's, Ibotta's and Upside's time of crediting to the account.

Conclusion

This week, we focused on comparing Shopkick with its main competitors and processing data from Marketing and Engineering teams. We noted that while some proposed fraud prevention measures have been pitched, like adding phone number verification when creating an account and level-based verification, they haven't been accepted, possibly due to concerns about user



experience and its feasibility. We also encountered limitations within the Sift platform regarding particular data pulls, impacting our ability to conduct further fraud analyses. Moving forward, we plan to figure out the effective patterns used by competitors and aim to concentrate following analysis on account creation and promo code abuse, identifying the potential impact of specific interventions to keep a balanced between fraud prevention and user experience.

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