



## GOVERNANCE METER NG PARTNERS GUIDE

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*Dear friend, we are sharing the information in this document with you with the understanding and or expectation that you are a partner or a prospective partner. In either case, we ask that you respect the confidentiality of the information contained in this document until the project is completed and made public. This document provides information on the project plan, project direction and project end goal. We look forward to having a good time doing this together.*

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PS: this document is very much informal in its writing.

## Introduction

Hello,

Thank you for your interest in contributing to this project. As you probably know already, we are a nonprofit organization. Our goal with this project is to disrupt bad governance once and for all. Should we succeed in our mission, this project will potentially impact on every Nigerian. This is why we have decided to make this project open source so that all well meaning Nigerians (and non Nigerians who mean well for us) can contribute whatever they can to the project. That could mean your time in reviewing our strategy, critiquing and making suggestions for improvement, or your talents as developers (back end and front end engineers), data scientists, or graphic designers; or your resource in form of donations to the project. Whatever contribution you choose to make, we value and appreciate it. In fact, we appreciate the fact that you are even considering supporting this project in the first place. So thank you.

We are curious to see what we can achieve together.

For the love of country,

I'm yours truly,

***Boluwaji Davids***

## What The Project Is About...

If you are Nigerian, and you're sufficiently conversant with Nigeria, you'll sure know what bad governance has cost us. We are the world capital of extreme (note the extreme) poverty. We rank among the lowest in terms of human capital development (check World Bank Human Capital Index, we are on 152). We also have a good number of children out of school (over 13 million).

And how far with security? We have some of the world's deadliest terrorist groups on our soil. As icing on the cake, we also have banditry, herdsmen, and a host of others still operating on smaller scale (we hope they don't scale soon).

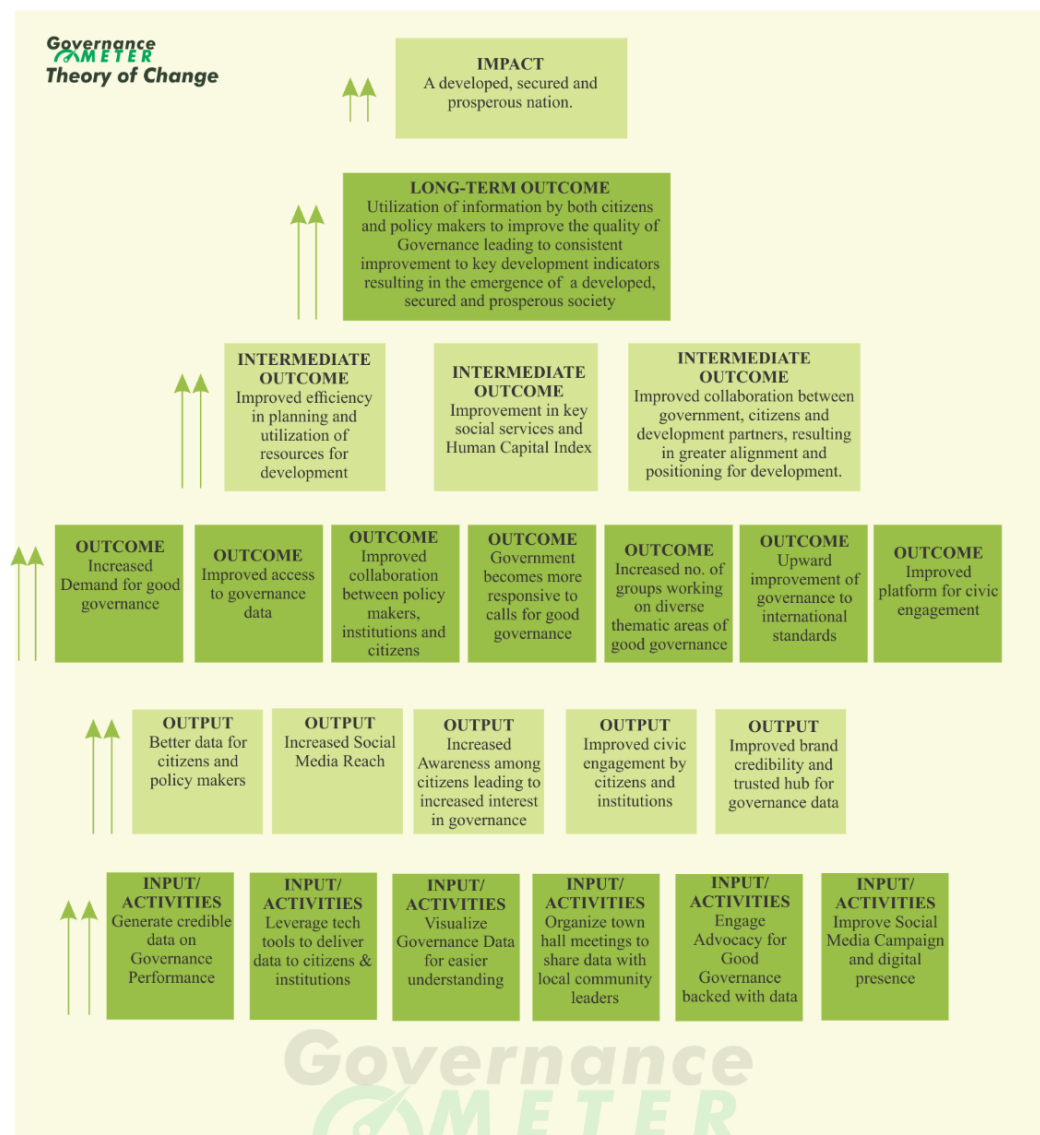
Oops! Let's stop here. They point here is that virtually all of these things have one thing or the other to do with governance. So what we are actually experiencing are the accumulated consequences of bad governance. It is therefore right to think that if we don't fix bad governance, things can go worse very quickly.

So what this project is trying to accomplish is to define, measure and track governance, and empower citizens with data to hold government accountable for good governance. First of all, if we cannot measure governance, it will be impossible for us to determine progress. But by developing a framework to measure, we can track progress over time.

Actually, this works both ways. With data, we can empower citizens to hold government accountable for a minimum, measurable level of good governance. On the other hand, with data, we can also show government what exactly need to be done. So, we are pretty much expecting this project to produce some good result in moving this country forward.

## Our Theory of Change

Ok, we have a basic theory about how we can actually make change happen with this project. It is also our theory of change as an organization. For the sake of brevity, we've tried to put it together in a single picture. You'll find it below. (Oops! By the way, if you can make this graphics better, please do)



## Indicators

To measure governance, you need a set of indicators that you'll measure to determine governance. For this project, we are adopting some of the indicators used by the MO Ibrahim foundation for producing the Ibrahim Index of African Governance (after all, there isn't much sense in reinventing the wheel). But because the IIAG measures governance at the national stage (our current work is based on states), we had to localize the framework, struck out some of the indicators that are not locally relevant and brought in new indicators that are more relevant to our local reality.

So in all, we have the following set of indicators for the project. We have decided to group them according to tribe, then family, the children. Here is what we mean. A tribe is a collection of families. A family is a collection of children. A child refers to the specific indicators we are using. The aggregate score for each state will be the simple average of all the tribes. The tribes are themselves also a simple average of the families. (if naming things is your thing and you have a better name for tribes, families, and children, please hit us up). And if you have a strong case for adding or removing any indicator, please do let us know.

There are about 103 indicators altogether. Let's have a look

### Human Development

#### 1. Welfare

- a. Welfare Policies & Services
- b. Promotion of Socio-economic Integration of Youth
- c. Social Safety Nets
- d. Social Protection & Labour Policies
- e. Social Inclusion
- f. Absence of Lived Poverty
- g. Poverty Reduction Efforts
- h. Satisfaction with Narrowing Income Gaps
- i. Environmental Policies
- j. Promotion of Environmental Sustainability

#### 2. Education

- a. Satisfaction with Education Provision
- b. Education Quality
- c. Alignment of Education with Market Needs
- d. Human Resources in Primary Schools
- e. Primary School Completion
- f. Secondary Education Enrolment
- g. Tertiary Education Enrolment
- h. Access to advanced education

#### 3. Health

- a. Satisfaction with Basic Health Services

- b. Public Health Campaigns
- c. Access to essential health services
- d. Absence of Child Mortality
- e. Absence of Maternal Mortality
- f. Access to Sanitation
- g. Absence of Undernourishment
- h. Absence of Communicable Diseases
- i. Immunisation
- j. Antiretroviral Treatment (ART) Provision

## **Economic Opportunity**

### **1. Public Management**

- a. Governmental Statistical Capacity
- b. Civil Registration
- c. Effectiveness of the Public Service
- d. Online Public Services
- e. Diversification of revenue sources
- f. Budgetary & Financial Management
- g. Budget Balance
- h. Fiscal Policy
- i. Tax & Revenue Mobilisation

### **2. Business Environment**

- a. Business Regulatory Environment
- b. Absence of Excessive Bureaucracy & Red Tape
- c. Absence of Restrictions on Foreign Investment
- d. Access to financial services
- e. Satisfaction with Employment Creation
- f. Government Development of Regional Integration

### **3. Infrastructure**

- a. Enabling Environment for Infrastructure Development
- b. Transport Infrastructure
- c. Safety and reliability of road transport
- d. Reliability of Electricity Supply
- e. Digital & IT Infrastructure
- f. Access to Drinking Water
- g. Satisfaction with Provision of Water & Sanitation Services

### **4. Rural Sector**

- a. Access to Rural Land & Water for Agriculture
- b. Rural Business Climate
- c. Government Investment in Rural Development
- d. Access to Agricultural Research & Extension Services
- e. Budgetary Balance of Agricultural Policy
- f. Participation of Rural Organizations
- g. Promotion of Gender Parity in Rural Organizations
- h. Rural Accountability & Transparency

## **Safety and Rule of Law**

### **1. Rule of Law**

- a. Independence of the Judiciary
- b. Independence & Transparency of the Judicial Process
- c. Access to Justice
- d. Property Rights
- e. Mechanisms for Orderly Transfers of Power
- f. Independence and financial autonomy of the LGAS

### **2. Transparency and Accountability**

- a. Access to Public & Legislative Information
- b. Access to Records of State-owned Companies
- c. Access to expenditure records
- d. Accountability of Government & Public Employees
- e. Sanctions for Abuse of Office
- f. Absence of Corruption in Government Branches
- g. Absence of Corruption in the Public Sector
- h. Absence of Corruption in the Private Sector
- i. Absence of Favouritism
- j. Anti-corruption Mechanisms

### **3. Personal Safety**

- a. Perception of Personal Safety
- b. Reliability of Police Services
- c. Absence of Social Unrest
- d. Absence of Crime
- e. Absence of Government Violence against Civilians
- f. Absence of Human Trafficking

### **4. State Security**

- a. Absence of Domestic Armed Conflict or Risk of Conflict
- b. Absence of Violence against Civilians by Nonstate Actors
- c. Absence of Internally Displaced Persons
- d. Absence of Refugees

## **Inclusion and Human Rights**

### **1. Participation**

- a. Political Participation
- b. Civil Society Participation
- c. Democratic Elections
- d. Capacity of Election Monitoring Agencies
- e. Political entry barrier

### **2. Rights**

- a. Freedom of Expression
- b. Freedom of Association & Assembly
- c. Civil Rights & Liberties
- d. Un-likelihood of Human Rights Abuses by the Government

- e. Protection against Ethnic & Religious Discrimination

### 3. Gender

- a. Promotion of Gender Equality
- b. Women's Political Representation
- c. Gender Parity in Primary & Lower Secondary School
- d. Women's Labour Force Participation
- e. Workplace Gender Equality
- f. Representation of Women in the Judiciary
- g. Laws on Violence against Women
- h. Women's Political Empowerment

## Our Methodology

We are relying on two set of data for this project. They are primary data and secondary data. The primary data will be collected through direct survey (both online and offline). As an aside, some indicators can only be assessed through surveys. For example, you can only determine people's perception of personal safety if you ask them. The secondary data will come through official government publications like budget documents and others. We will also obtain data from other organizations working in some specific niche.

We are calculating the scores based on a simple average of these diverse data sources to produce an index. For example, if 1000 people in a particular state answer the indicator on perception of personal safety, the score for personal safety as an indicator will be the average of those 1000 entries. So for each indicator, we'll calculate the score as the average of all data entries.

## Down to Business

At this point, what we are trying to do is to build the platform for the project. The platform will do three things as follows

1. **Survey:** For our primary data, they come through direct survey. Part of the survey will be conducted online while the other part will be actual field research. So we need to develop an intuitive and interactive platform that will profile each participant and guide them through the survey. The part of the survey that a person get to answer will be based on his profile.
2. **Upload data:** The part of the primary data that is obtained through field research will need to be uploaded. So a part of our platform will need to handle this.
3. **Deliver data:** The last part of the platform will render the outcome of the index. It needs to be engaging and intuitive. Just as a guide, the [socialprogress.org](http://socialprogress.org) site (please look it up if you can. We imagine having the map of Nigeria there

instead of that global map) is a good example of what we are trying to accomplish. We hope we can improve on what they have.

Plus, these three is beside the admin panel for admin purposes. We are also going to be handling the analysis in the software.

## **Donate or Develop**

So there are two ways to get involved now. You could donate to help us with other non programming part of this project or if you are a developer or designer, you could get your hands a little dirty and help us build this platform. Whichever way would be dearly appreciated.

## **For Developers**

### **Front end – spa**

We are considering building the platform with React JS for the front end. We are choosing react over angular because it's faster (remember users will interact with it so speed is a matter) and because it is easier to learn (peradventure react is not your thing, it won't take so much time to learn, at least when compared with angular). By the way, please don't ask why we are not considering other front end frameworks. Lol.

And we are considering making it a single page application (at most three pages should single page want to get out of hand).

### **Back end**

For the back end, we are considering working with laravel. We think laravel is quite popular and will still do the job.

### **Time Projection**

We are looking at what we can do with two months. Basically October and November. We want to use December to test run so that we can run a pilot of the project from January next year. Hopefully, we'll deliver the first Governance Performance Index before September 2020.

### **Github repo**

We will be hosting our code base on github. For the live version, it will be at [beta.governancemeter.org.ng](https://beta.governancemeter.org.ng)

### **Taiga**

We are also using taiga.io to manage the project.

### **Slack**

Our communications will be on slack.



For the links to all these please check [www.governancemeter.org.ng/community](http://www.governancemeter.org.ng/community)

## Getting in Touch

For any direct enquiry on this project or on our organization (The Citizen Network of Nigeria), please use the following contact information.

**Office:** our office is at No.38, Orogun road, Ojoo, Ibadan.

**Phone:** 09017246800 (it's also active on whatsapp)

**Email:** [hello@governancemeter.org.ng](mailto:hello@governancemeter.org.ng) (for communications regarding the project)

[info@citizennetwork.org.ng](mailto:info@citizennetwork.org.ng) (for everything else that has to do with the organization)

**Social Media:** Please let's engage on social media too. We are at: GovMeterNG on Facebook (or you can search for Governance Meter NG on facebook), Twitter and Instagram.

Also, if you wish to donate to the project financially, please do so through this link:

Or, alternatively, you can donate directly to our account at:

**Bank:** UBA

**Account Name:** The Citizen Network of Nigeria

**Account Number:** 1022022890

## Let's do this.

So this is it. Let's do this. Please be free to share your thoughts about the project, approach and just about anything that cross your mind. We'll really like to hear from you.

Thanks!