

# Baltimore City FY25-30 Capital Improvement Program

Baltimore City Department of Planning

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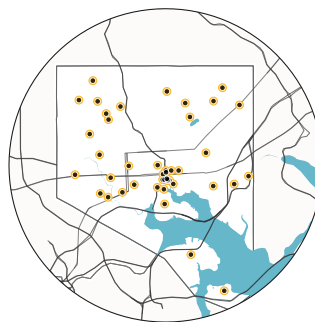
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# Introduction

# Summary

The Capital Improvement Program is a six-year plan for funding capital projects by City agencies. The program is updated and adopted each year as part of the Baltimore City Budget.

Baltimore City agencies requested capital funding for more than four hundred projects detailed project profiles organized by agency. Agencies also shared information on 150 priority projects that could be funded if additional capital funds are made available. In total, agencies requested more than \$2.8 billion in funds for construction, repair, modernization, and other improvements. The requests identify more than two hundred different buildings, parks, and other public assets as planned locations for this investment.



(a) [Project recommendations with locations in FY25-30 CIP Report](#)

This report is prepared by the Baltimore City Department of Planning and published in advance of the Baltimore City Planning Commission review of agency requests each year. The goal of this report is to support the Planning Commission in the review and approval of the program and to share this important information with residents across the city and region.

For questions, please contact the Department of Planning at 410-396-PLAN (7526) or visit the Department website at [planning.baltimorecity.gov](https://planning.baltimorecity.gov) [↗](#).

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! In argument: `budget_category_sort = if_else(...)`.  
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### **January 2024 Agency Presentations**

- Baltimore City Information Technology: [Slides](#)
- Department of General Services: [Slides](#)
- Bureau of Solid Waste (Public Works): [Slides](#)
- Water, Wastewater, and Stormwater Utilities (Public Works): [Slides](#)
- Department of Transportation: [Slides](#)
- Department of Recreation and Parks: [Slides](#)
- Department of Housing & Community Development: [Slides](#)
- Baltimore Development Corporation: [Slides](#)

# About the Capital Improvement Program

## Capital budget

The City Charter requires the Baltimore City Planning Commission recommend a six-year [Capital Improvement Program \(CIP\)](#) to the [Board of Estimates](#) each year. The first year of this plan is included as the capital portion of the Baltimore City budget, adopted by the Baltimore City Council in June of each year in a bill known as the [Ordinance of Estimates](#).

The Baltimore City budget includes both the Operating Budget Plan and first year of the Capital Improvement Plan (also known as the Capital Budget). The operating budget funds the daily business of the City, specifically covering programs, services, staff, and supplies. The capital budget funds major renovations, upgrades, or replacements of physical infrastructure and assets. [Prior year budget publications](#) are available through the Bureau of the Budget and Management Research.

The process of preparing the capital budget starts in the fall before the budget is adopted when Department of Planning staff start working with agency staff to update the six-year capital program. In January, each agency presents their proposed capital projects and program to the Planning Commission. The Planning Commission reviews the proposals and makes a recommendation to the Board of Estimates for which projects to include in six-year Capital Improvement Program. The recommended program must fit within the funding levels set forth by the Department of Finance.

## Review and adoption timeline

The Planning Commission recommends a new six-year Capital Improvement Program (CIP) each year.

- Starting in late September, the Department of Planning works with participating city agencies to solicit project requests, prioritize projects for funding, and prepare the six-year plan.
- Between December and February, Department staff collect CIP requests and performs a detailed review and prepares a public report.
- In January, city agencies present CIP priorities to Planning Commission followed by the Planning Commission review and approval of the CIP by March.

## Participating agencies

Both Baltimore City agencies and quasi-public agencies participate in the capital budget process and prepare a six-year capital program each year.

Participating entities include:

- Baltimore City Information Technology
- Baltimore City Mayor's Office
- Baltimore City Public School System
- Baltimore Convention Center
- Baltimore Development Corporation
- Department of General Services
- Department of Housing and Community Development
- Department of Public Works
- Department of Recreation and Parks
- Department of Transportation
- Enoch Pratt Free Library
- Parking Authority of Baltimore City

Agencies fund, plan and complete capital projects in different ways based on the agency structure and the needs of the agency's specific projects. For example, the Department of General Services (DGS) manages buildings used by other city agencies including the Baltimore City Fire Department, Baltimore City Police Department, and Baltimore City Health Department. The Department of General Services also makes requests and identifies priorities on behalf of the Convention Center and the Enoch Pratt Free Library.

Notably, that the Baltimore City Public School System (BCPSS) Capital Improvement Program is approved separately from that of other agencies. The largest share of funds for the school system's capital budget come from the State, through the State Public School Construction Program (PSCP) supported by the [Interagency Commission on School Construction](#) (IAC). The Planning Commission reviews the school system's six-year program and request to the PSCP in the fall of each year. Baltimore City's Capital Improvement Plan only includes City's funds contributed to the school system's regular capital budget so only projects supported by this funding are included in this report.

## Capital funding sources

Funding for capital improvements comes from a variety of sources, including general fund-backed sources, state and local funds, utility-related sources, and more.

### [General Funds \(Pay-as-you-go\)](#)

Revenue received from various payments to the City, such as property taxes and sale of property. General Funds are mostly used for the operating budget, but Finance allocates a certain amount for PAYGO capital each year.

### [Highway User Revenue \(HUR\)](#)

Formerly known as Motor Vehicle Revenue (MVR), funds are State Highway User Revenues allocated by formula. These state funds are restricted to eligible uses, such as transportation projects.

#### General Obligation Bonds (GO Bonds)

With voter approval, the City borrows money for specific improvements by selling general obligation bonds. GO bonds are debt secured by the full faith and credit of the City, and are presented to voters for approval every two years through questions on the general election ballot. This is a flexible fund source that allows the City to maintain some of its highest priority capital assets and programs, particularly those that are not eligible for any other fund source.

##### **i General Obligation Bonds in FY25-30 CIP**

For the FY24 and FY25 capital budgets, voters approved \$160 million in General Obligation (GO) bonds across four specific loans: the 4th Affordable Housing loan (\$14 million), the 50th School loan (\$38 million), the 5th Community and Economic Development loan (\$36 million), and 2nd Public Infrastructure loan (\$72 million). The loans are for two years, so each year half of the amount is budgeted.

**State Funds** Funds from the State are typically in the form of grants, including grants made through Program Open Space.

#### Federal Funds

Federal loans and grants include Community Development Block Grants (CDBG), Federal Highway Administration (FHWA) grants, and other sources.

#### Revenue Bonds

Bonds issued by city agencies to be repaid with future dedicated revenue, such as water, wastewater, and stormwater revenue collected from water bills by the Department of Public Works. At times, revenue bonds can be used for non-utility related projects (if an appropriate revenue source is identified and approved by the Department of Finance).

##### **i Revenue Bonds in FY25-30 CIP**

The Department of Finance authorized the Parking Authority of Baltimore City to budget Parking Revenue bonds as a source for FY25 to FY29 budgets. Parking revenue bonds are loans for improvements that are paid back by future revenues from parking fees and fines.

#### Utility Funds

Utility funds include current operating revenues from City utilities such as water bills and conduit fees.

#### Other

Other possible sources include County grants, Local Impact Aid, private monies, and Critical Area Management Program (CAMP) and Forest Conservation Offset monies.



## Evaluation criteria

Planning staff work with agency staff to determine priority projects for each agency. In making their recommendations, staff consider alignment with agency priorities, evaluation criteria and scores, what additional funding may be needed to bid projects or continue to assemble funds for construction, programmatic items at the level prioritized by the agency, constraints of the fund source, and potential for alternative sources of funding.

In recent years, Department staff worked with focus groups to update the evaluation criteria used in this process. In addition to providing helpful information for the decision-making process, the criteria can act as a guide to what is most important in a capital project, to help agencies develop the most impactful projects. The evaluation criteria are detailed in the table below.

Criteria	Key questions
Mandate	Is this required by Federal, State, or local law?
Equity	Does this address a gap in outcomes based on race, religion, gender, sexual orientation, or income?
Health and Safety	Is there an immediate or long-term health or safety benefit?
Asset Condition	What is the condition of the building or asset?
Return on Investment	Will this increase tax revenue, reduce costs to the City, or leverage other funds?
Environmental Impact	Will the project improve air or water quality or reduce greenhouse gas emissions?
Efficiency and Effectiveness	Is the project an efficient and effective solution to a problem the agency is trying to solve?

# About the Capital Improvement Program report

## Required information

The [City Charter](#) requires the Department of Planning to publish a report on the long-range Capital Improvement Program adopted by the Board of Estimates. For each capital project included in the capital budget, the report must include:

- a brief description and location,
- the total estimated cost,
- the appropriations authorized to date,
- the appropriations proposed for the next fiscal year,
- the appropriations required thereafter to complete the project,
- and the estimated additional annual maintenance and operation cost.

The goal of this report is to facilitate internal and external review of the city's Capital Improvement Program before and after the Planning Commission review and Board of Estimates adoption of the Ordinance of Estimates. Due to recent changes in Baltimore City's accounting systems, this report does not include appropriations authorized to date, however, Department staff expect to add this information in a future update.

## Report organization

The report is organized into sections by agency. Each section starts with an agency overview:

- A description of the agency and the agency's typical capital projects
- A summary table of projects and detailed project profiles with recommendation in this 6-year program

For each detailed project profile, the report includes:

- A project code and name
- A project type (one of State of Good Repair, Modernization, New Asset, Community/Economic Development, Replacement, or (if type is not provided by an agency) not specified)
- A location description
- A table showing recommendations by source for the next 6 years (FY25-FY30)
- A table showing estimated project costs

Project requests from the Department of Public Works are organized by Bureau and Division (corresponding to project Cost Center) and project requests from the Department of General Services are organized by the agency using the project asset. Other agency projects are organized by Cost Center.

## Project locations

Capital requests (including design, planning, and implementation costs) associated with citywide systems and infrastructure may not be tied to a specific location. Other agency budgets support projects that may be used at one or more location as needed to respond to future urgent needs.

For projects that are specific to a physical location, the profile also includes a locator map showing the project location Community Statistical Area where the project is located. However, it is also important to remember that even these projects often provide critical services for residents outside of the location where they are physically located. The Department of Planning prepares a separate distribution analysis to evaluate the distributional equity of investments included in the proposed Capital Improvement Program.

### Explore project locations online

You can explore prior project locations [in this online webmap](#). Department of Planning staff expect to provide an updated online webmap for FY2025-30 requests in early 2024.

## Request and estimate tables

Detailed project profiles include tables showing requests by year and source and estimated design, construction, and other project costs.

The detail table listing request amounts by source and fiscal year includes an abbreviated name for the source. The table below serves as a reference to explain these abbreviations.

### Capital funding source names with abbreviations

	Funding source	Abbreviation
General Fund Backed Source	General Fund	General Fund
	GO Bond - Public Infrastructure	GO Bond - Infra.
	GO Bond - Affordable Housing	GO Bond - AH
	GO Bond - Community/Economic Development	GO Bond - CED
	GO Bond - Schools	GO Bond - Schools
	Highway User Revenue	HUR
	Sale of Real Property Revenue	Real Property Sale
Utility Related	Utility Revenue	Utility Rev.
	County Utility Payments	County Utility Pay.
	Conduit Payments	Conduit Pay.
	Revenue Bonds	Rev. Bonds
State and Federal Funds	State Grants	State Grant
	Federal Grants	Fed. Grant
	Casino Impact Aid	Casino Impact
	Pimlico Impact Aid	Pimlico Impact
Other	Special Grants	Special Grant
	Other Capital Funds	Other Cap.
NA	NA	CDBG
	Federal Highway Admin.	FHWA
	NA	HOME
	NA	Other Fed.
	NA	Other St.
	NA	Prog. Open Spc.
	NA	Prog. Open Spc. - Match
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA
	NA	NA

	NA	NA
	NA	NA
	NA	NA
	I-83 Speed Camera Revenue	NA

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Reader should note that the total request for FY25-30 may not match the total cost estimate due to several reasons. The project may be supported by another non-city funding source (e.g. a contribution from a philanthropic partner) or an agency may be in the process of funding a project over a longer period than the six-year program. Programmatic items, such as road resurfacing or façade improvement grants, may exclude estimated costs as the amount of work the agency is able to support depends largely on the amount of funding made available.

## **Capital Project Recommendations by Agency**

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# Appendices



# Requests and Recommendations Comparison

## Overall Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Baltimore Development Corporation</b>					
PRJ002025	Facade Improvement Program	\$8,700	\$8,650	(\$50)	-1%
<b>Department of General Services</b>					
PRJ000371	Southern District - Interior Renovations	\$6,000	\$3,000	(\$3,000)	-50%
PRJ000528	Abel Wolman Municipal Building - HVAC and Fire Protection Upgrades	\$13,400	\$15,900	\$2,500	+19%
PRJ002870	Waxter Center - HVAC Replacement	\$4,300	\$0	(\$4,300)	-100%
PRJ003085	Waxter Center - Retaining Walls Repairs	\$150	\$0	(\$150)	-100%
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$3,600	\$600	(\$3,000)	-83%
<b>Department of Public Works</b>					
PRJ002517	Eastside Transfer Station Construction	\$16,500	\$17,000	\$500	+3%
PRJ003117	Rail Transfer Station	\$8,500	\$9,000	\$500	+6%
PRJ003180	Middle Branch Resiliency Initiative	\$25,000	\$35,800	\$10,800	+43%
PRJ003303	Construction & Demolition (C&D) Recycling Center	\$5,000	\$5,500	\$500	+10%
<b>Department of Recreation and Parks</b>					
PRJ001267	Druid Hill Park Recreational Lake	\$37,000	\$20,000	(\$17,000)	-46%
PRJ002880	Athletic Court Resurfacing Program	\$900	\$1,200	\$300	+33%

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of Transportation</b>					
PRJ002526	FY25 - Neighborhood Traffic Calming	\$6,000	\$4,500	(\$1,500)	-25%
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$13,300	\$16,300	\$3,000	+23%
PRJ002909	West Baltimore United Project	\$2,500	\$20,000	\$17,500	+700%
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$2,500	\$10,500	\$8,000	+320%
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$6,000	\$4,868	(\$1,132)	-19%
PRJ003107	Complete Streets - Safety Studies and Initiatives	\$3,000	\$1,500	(\$1,500)	-50%
PRJ003110	FY25 - Resurfacing Job Order Contracting - Urgent Needs	\$14,000	\$11,000	(\$3,000)	-21%
PRJ003115	FY25 - Sidewalk Reconstruction Program	\$20,100	\$16,600	(\$3,500)	-17%
PRJ003116	FY25 - Alley Reconstruction Program	\$10,800	\$8,700	(\$2,100)	-19%
PRJ003124	FY25 - Citywide Traffic Safety Improvements	\$18,000	\$10,500	(\$7,500)	-42%
PRJ003125	FY25 - Northwest Sector Road Resurfacing	\$15,750	\$11,500	(\$4,250)	-27%
PRJ003126	FY25 - Southwest Sector Road Resurfacing	\$15,750	\$11,500	(\$4,250)	-27%
PRJ003128	FY25 - Northeast Sector Road Resurfacing	\$15,750	\$11,500	(\$4,250)	-27%
PRJ003129	FY25 - Southeast Sector Road Resurfacing	\$15,750	\$11,500	(\$4,250)	-27%
PRJ003131	FY25 - Toward Zero Analysis and Safety Improvements	\$165,253	\$159,253	(\$6,000)	-4%
PRJ003132	FY25 - ADA Leveraging Neighborhood Equity Enhancement Deployment	\$11,104	\$6,065	(\$5,039)	-45%
PRJ003133	FY25 - Quick Build Modifications for ADA Compliance	\$5,151	\$5,137	(\$14)	0%
PRJ003135	FY25 - ADA Resurfacing Reconciliation and Modification	\$15,002	\$10,746	(\$4,256)	-28%

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
PRJ003136	FY25 - Local Roadway Resurfacing/ADA Curb Ramp Construction	\$30,000	\$22,500	(\$7,500)	-25%
<b>Enoch Pratt Free Library</b>					
PRJ002063	Park Heights Library Construction	\$3,000	\$1,500	(\$1,500)	-50%

## FY 2025 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Baltimore Development Corporation</b>					
PRJ002025	Facade Improvement Program	\$1,450	\$1,400	(\$50)	-3%
<b>Department of General Services</b>					
PRJ000371	Southern District - Interior Renovations	\$6,000	\$3,000	(\$3,000)	-50%
PRJ000528	Abel Wolman Municipal Building - HVAC and Fire Protection Upgrades	\$1,000	\$3,500	\$2,500	+250%
PRJ002870	Waxter Center - HVAC Replacement	\$300	\$0	(\$300)	-100%
<b>Department of Public Works</b>					
PRJ002517	Eastside Transfer Station Construction	\$16,500	\$500	(\$16,000)	-97%
PRJ003117	Rail Transfer Station	\$0	\$500	\$500	---
PRJ003180	Middle Branch Resiliency Initiative	\$25,000	\$10,800	(\$14,200)	-57%
<b>Department of Recreation and Parks</b>					
PRJ001267	Druid Hill Park Recreational Lake	\$17,000	\$0	(\$17,000)	-100%
PRJ001457	Clifton Park Improvements	\$250	\$0	(\$250)	-100%
PRJ002880	Athletic Court Resurfacing Program	\$0	\$300	\$300	---
<b>Department of Transportation</b>					
PRJ001360	W. Patapsco Avenue Rehabilitation from Magnolia Ave. to Potee St. (TR19307)	\$4,772	\$6,222	\$1,450	+30%
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$500	\$10,500	\$10,000	+2000%
<b>Enoch Pratt Free Library</b>					
PRJ002063	Park Heights Library Construction	\$3,000	\$1,500	(\$1,500)	-50%

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Parking Authority of Baltimore City</b>					
PRJ003315	Garage Structural Assessments	\$210	\$245	\$35	+17%

## FY 2026 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of General Services</b>					
PRJ002870	Waxter Center - HVAC Replacement	\$4,000	\$0	(\$4,000)	-100%
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$600	\$0	(\$600)	-100%
<b>Department of Public Works</b>					
PRJ002517	Eastside Transfer Station Construction	\$0	\$16,500	\$16,500	---
PRJ003180	Middle Branch Resiliency Initiative	\$0	\$25,000	\$25,000	---
<b>Department of Recreation and Parks</b>					
PRJ001457	Clifton Park Improvements	\$0	\$250	\$250	---
<b>Department of Transportation</b>					
PRJ001360	W. Patapsco Avenue Rehabilitation from Magnolia Ave. to Potee St. (TR19307)	\$2,349	\$899	(\$1,450)	-62%
PRJ001934	Waterview Ave. Bridge over I-295 Ramp Replacement	\$0	\$1,347	\$1,347	---
PRJ002178	Greenway Trails - Northern Segment	\$10,800	\$13,500	\$2,700	+25%
PRJ002522	Frederick Avenue ADA Upgrades (Brunswick St. to S. Pulaksi St.)	\$0	\$2,440	\$2,440	---
PRJ002549	Orleans Street Bridge over I-83 Rehabilitation	\$4,000	\$6,480	\$2,480	+62%
PRJ002551	41st Street (over I-83 and MTA) Bridge Replacement	\$0	\$3,430	\$3,430	---
PRJ002552	FY25 - Advance Traffic Management System (ATMS) Upgrades	\$0	\$480	\$480	---
PRJ002711	Patapsco Avenue Bridge Rehabilitation	\$0	\$2,225	\$2,225	---

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
PRJ002897	Hillien Road Bridge over Chinquapin Run Rehabilitation	\$0	\$960	\$960	---
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$2,000	\$8,000	\$6,000	+300%
PRJ002909	West Baltimore United Project	\$500	\$10,000	\$9,500	+1900%
PRJ002911	Moravia Road East Ramp Bridge over Pulaski Highway Rehabilitation	\$0	\$1,150	\$1,150	---
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$500	\$0	(\$500)	-100%
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$0	\$1,118	\$1,118	---
PRJ003152	Belair Road Complete Streets - Phase III	\$1,700	\$2,400	\$700	+41%
PRJ003210	Potomac Street Cycletrack - Phase II Construction	\$300	\$1,600	\$1,300	+433%
<b>Parking Authority of Baltimore City</b>					
PRJ003315	Garage Structural Assessments	\$35	\$0	(\$35)	-100%

## FY 2027 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of General Services</b>					
PRJ003040	Southeastern District - Fire Alarm & Sprinkler Replacement	\$0	\$2,500	\$2,500	---
PRJ003043	Police Headquarters - HVAC Replacement	\$800	\$0	(\$800)	-100%
PRJ003047	Police Headquarters - Security Upgrade	\$750	\$0	(\$750)	-100%
PRJ003085	Waxter Center - Retaining Walls Repairs	\$150	\$0	(\$150)	-100%
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$600	\$0	(\$600)	-100%
<b>Department of Public Works</b>					
PRJ003303	Construction & Demolition (C&D) Recycling Center	\$0	\$500	\$500	---
<b>Department of Transportation</b>					
PRJ001874	Howard Street Bridge Replacement	\$0	\$3,450	\$3,450	---
PRJ002537	Hanover Street Bridge over CSX RR Rehabilitation	\$0	\$5,300	\$5,300	---
PRJ002902	Pennsylvania Avenue Corridor Improvements (North Ave. to MLK Blvd.)	\$0	\$2,500	\$2,500	---
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$2,000	\$8,000	\$6,000	+300%
PRJ002909	West Baltimore United Project	\$500	\$10,000	\$9,500	+1900%
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$500	\$0	(\$500)	-100%
PRJ003095	Greenway Trails - Boston Street Corridor Design	\$0	\$2,000	\$2,000	---
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$0	\$3,750	\$3,750	---



## FY 2028 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of General Services</b>					
PRJ003043	Police Headquarters - HVAC Replacement	\$2,500	\$800	(\$1,700)	-68%
PRJ003047	Police Headquarters - Security Upgrade	\$0	\$750	\$750	---
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$600	\$0	(\$600)	-100%
<b>Department of Transportation</b>					
PRJ001934	Waterview Ave. Bridge over I-295 Ramp Replacement	\$6,735	\$5,388	(\$1,347)	-20%
PRJ002178	Greenway Trails - Northern Segment	\$2,700	\$0	(\$2,700)	-100%
PRJ002522	Frederick Avenue ADA Upgrades (Brunswick St. to S. Pulaski St.)	\$12,200	\$9,760	(\$2,440)	-20%
PRJ002526	FY25 - Neighborhood Traffic Calming	\$1,000	\$500	(\$500)	-50%
PRJ002552	FY25 - Advance Traffic Management System (ATMS) Upgrades	\$2,400	\$1,920	(\$480)	-20%
PRJ002897	Hillen Road Bridge over Chinquapin Run Rehabilitation	\$4,800	\$3,840	(\$960)	-20%
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$3,000	\$0	(\$3,000)	-100%
PRJ002909	West Baltimore United Project	\$500	\$0	(\$500)	-100%
PRJ002911	Moravia Road East Ramp Bridge over Pulaski Highway Rehabilitation	\$5,750	\$4,600	(\$1,150)	-20%
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$500	\$0	(\$500)	-100%
PRJ003095	Greenway Trails - Boston Street Corridor Design	\$2,000	\$0	(\$2,000)	-100%

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$600	\$0	(\$600)	-100%
PRJ003099	Keith Avenue Bridge over Broening Highway Rehabilitation	\$250	\$800	\$550	+220%
PRJ003101	Cold Spring Lane Bridge over Herring Run Rehabilitation	\$0	\$960	\$960	---
PRJ003107	Complete Streets - Safety Studies and Initiatives	\$500	\$0	(\$500)	-100%
PRJ003110	FY25 - Resurfacing Job Order Contracting - Urgent Needs	\$2,000	\$1,000	(\$1,000)	-50%
PRJ003115	FY25 - Sidewalk Reconstruction Program	\$3,000	\$2,500	(\$500)	-17%
PRJ003116	FY25 - Alley Reconstruction Program	\$1,800	\$1,100	(\$700)	-39%
PRJ003124	FY25 - Citywide Traffic Safety Improvements	\$3,000	\$500	(\$2,500)	-83%
PRJ003125	FY25 - Northwest Sector Road Resurfacing	\$2,250	\$1,000	(\$1,250)	-56%
PRJ003126	FY25 - Southwest Sector Road Resurfacing	\$2,250	\$1,000	(\$1,250)	-56%
PRJ003128	FY25 - Northeast Sector Road Resurfacing	\$2,250	\$1,000	(\$1,250)	-56%
PRJ003129	FY25 - Southeast Sector Road Resurfacing	\$2,250	\$1,000	(\$1,250)	-56%
PRJ003131	FY25 - Toward Zero Analysis and Safety Improvements	\$37,500	\$35,500	(\$2,000)	-5%
PRJ003136	FY25 - Local Roadway Resurfacing/ADA Curb Ramp Construction	\$5,000	\$2,500	(\$2,500)	-50%
PRJ003152	Belair Road Complete Streets - Phase III	\$2,300	\$1,600	(\$700)	-30%
PRJ003210	Potomac Street Cycletrack - Phase II Construction	\$1,300	\$0	(\$1,300)	-100%

## FY 2029 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of General Services</b>					
PRJ003040	Southeastern District - Fire Alarm & Sprinkler Replacement	\$2,500	\$0	(\$2,500)	-100%
PRJ003043	Police Headquarters - HVAC Replacement	\$0	\$2,500	\$2,500	---
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$600	\$0	(\$600)	-100%
<b>Department of Transportation</b>					
PRJ002526	FY25 - Neighborhood Traffic Calming	\$1,000	\$500	(\$500)	-50%
PRJ002549	Orleans Street Bridge over I-83 Rehabilitation	\$4,520	\$2,040	(\$2,480)	-55%
PRJ002551	41st Street (over I-83 and MTA) Bridge Replacement	\$17,150	\$13,720	(\$3,430)	-20%
PRJ002711	Patapsco Avenue Bridge Rehabilitation	\$11,125	\$8,900	(\$2,225)	-20%
PRJ002902	Pennsylvania Avenue Corridor Improvements (North Ave. to MLK Blvd.)	\$6,500	\$4,000	(\$2,500)	-38%
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$3,000	\$0	(\$3,000)	-100%
PRJ002909	West Baltimore United Project	\$500	\$0	(\$500)	-100%
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	\$500	\$0	(\$500)	-100%
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$400	\$0	(\$400)	-100%
PRJ003099	Keith Avenue Bridge over Broening Highway Rehabilitation	\$1,500	\$1,200	(\$300)	-20%
PRJ003107	Complete Streets - Safety Studies and Initiatives	\$500	\$0	(\$500)	-100%

(continued)

	Project	Request	Recommendation	Change (\$K)	Change (%)
PRJ003110	FY25 - Resurfacing Job Order Contracting - Urgent Needs	\$2,000	\$1,000	(\$1,000)	-50%
PRJ003115	FY25 - Sidewalk Reconstruction Program	\$4,000	\$2,500	(\$1,500)	-38%
PRJ003116	FY25 - Alley Reconstruction Program	\$1,800	\$1,100	(\$700)	-39%
PRJ003124	FY25 - Citywide Traffic Safety Improvements	\$3,000	\$500	(\$2,500)	-83%
PRJ003125	FY25 - Northwest Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003126	FY25 - Southwest Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003128	FY25 - Northeast Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003129	FY25 - Southeast Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003131	FY25 - Toward Zero Analysis and Safety Improvements	\$37,500	\$35,500	(\$2,000)	-5%
PRJ003132	FY25 - ADA Leveraging Neighborhood Equity Enhancement Deployment	\$3,282	\$1,241	(\$2,041)	-62%
PRJ003135	FY25 - ADA Resurfacing Reconciliation and Modification	\$4,076	\$2,000	(\$2,076)	-51%
PRJ003136	FY25 - Local Roadway Resurfacing/ADA Curb Ramp Construction	\$5,000	\$2,500	(\$2,500)	-50%

## FY 2030 Changes

	Project	Request	Recommendation	Change (\$K)	Change (%)
<b>Department of Housing and Community Development</b>					
PRJ002931	Park West Health System Renovation/Expansion	\$600	\$0	(\$600)	-100%
<b>Department of Transportation</b>					
PRJ001874	Howard Street Bridge Replacement	\$17,250	\$13,800	(\$3,450)	-20%
PRJ002526	FY25 - Neighborhood Traffic Calming	\$1,000	\$500	(\$500)	-50%
PRJ002537	Hanover Street Bridge over CSX RR Rehabilitation	\$26,500	\$21,200	(\$5,300)	-20%
PRJ002908	Druid Park Lake Drive Reconstruction Design and NEPA Study	\$3,000	\$0	(\$3,000)	-100%
PRJ002909	West Baltimore United Project	\$500	\$0	(\$500)	-100%
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)	\$5,000	\$0	(\$5,000)	-100%
PRJ003099	Keith Avenue Bridge over Broening Highway Rehabilitation	\$1,250	\$1,000	(\$250)	-20%
PRJ003101	Cold Spring Lane Bridge over Herring Run Rehabilitation	\$4,143	\$3,183	(\$960)	-23%
PRJ003107	Complete Streets - Safety Studies and Initiatives	\$500	\$0	(\$500)	-100%
PRJ003110	FY25 - Resurfacing Job Order Contracting - Urgent Needs	\$2,000	\$1,000	(\$1,000)	-50%
PRJ003115	FY25 - Sidewalk Reconstruction Program	\$4,000	\$2,500	(\$1,500)	-38%
PRJ003116	FY25 - Alley Reconstruction Program	\$1,800	\$1,100	(\$700)	-39%
PRJ003124	FY25 - Citywide Traffic Safety Improvements	\$3,000	\$500	(\$2,500)	-83%
PRJ003125	FY25 - Northwest Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003126	FY25 - Southwest Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003128	FY25 - Northeast Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%

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	Project	Request	Recommendation	Change (\$K)	Change (%)
PRJ003129	FY25 - Southeast Sector Road Resurfacing	\$2,500	\$1,000	(\$1,500)	-60%
PRJ003131	FY25 - Toward Zero Analysis and Safety Improvements	\$37,500	\$35,500	(\$2,000)	-5%
PRJ003132	FY25 - ADA Leveraging Neighborhood Equity Enhancement Deployment	\$3,998	\$1,000	(\$2,998)	-75%
PRJ003133	FY25 - Quick Build Modifications for ADA Compliance	\$1,097	\$1,083	(\$14)	-1%
PRJ003135	FY25 - ADA Resurfacing Reconciliation and Modification	\$4,180	\$2,000	(\$2,180)	-52%
PRJ003136	FY25 - Local Roadway Resurfacing/ADA Curb Ramp Construction	\$5,000	\$2,500	(\$2,500)	-50%

# Project names and identifiers

## Project names

This year's report uses new project naming conventions created by Department of Planning staff to provide a more organized and easy to read project list.

Typical changes to project names include:

- Removing the legacy account ID numbers, CIP number, and outdated fiscal year information
- Using consistent formatting and spacing for contract numbers, building names, and project details
- Unpacking abbreviations, e.g. Water Main instead of WM, and using formal program or projects name as appropriate

To help agency staff or City residents compare projects in this report to prior year reports, the table below provides a crosswalk between the existing and updated project names. Department staff expect to add a second reference table with a crosswalk between legacy CIP project numbers in a future update to this report.

Project code	Name (Workday)	Name (Report)
<b>Baltimore City Information Technology</b>		
PRJ000528	904230 Abel Wolman HVAC and Fire Protection	Abel Wolman Municipal Building - HVAC and Fire Protection Upgrades
PRJ001009	907105 City Hall Extension Stone Walls Renovation	City Hall Extension - Stone Walls Renovation
PRJ002121	Eastern Police District - Roof Replacement, Restroom and locker renovation	Eastern District - Roof & Bathroom Upgrades
PRJ002446	904294 197-294 Star Spangled Banner Flag House HVAC Upgrades	Star Spangled Banner Flag House - HVAC Upgrades
PRJ002456	906365 197-365 Northeast Police District Station Renovation or Replacement	Northeastern District - Station Renovation/Replacement
PRJ002457	906366 197-366 Northwest Police District Station Renovation or Replacement	Northwestern District - Station Renovation/Replacement
PRJ002460	908307 197-307 WIC Center/Dunbar Daycare Roof Replacement	WIC Center/Dunbar Daycare - Roof Replacement
<b>Baltimore City Mayor's Office</b>		
PRJ002463	908342 197-342 Southwest District Female Lockers and Bathrooms	Southwest District - Female Restroom and Locker Area Renovation
PRJ002474	921300 197-300 Elevator Replacement at School 33	School 33 - Elevator Replacement
PRJ002749	City Hall HVAC PRJ002749	City Hall - HVAC Replacement

(continued)

Project code	Name (Workday)	Name (Report)
PRJ002813	Southeastern Police District - HVAC Replacement	Southeastern District - HVAC Replacement
PRJ002870	Waxter Center HVAC Replacement	Waxter Center - HVAC Replacement
PRJ003008	Baltimore Visitor Center - Fire Alarm System upgrade	Baltimore Visitor Center - Fire Alarm System Upgrade
PRJ003009	Baltimore Regional Training Center - Roof	Baltimore Regional Training Center - Roof Replacement
PRJ003010	Weinberg Housing- Fire Alarm Systems	Weinberg Housing - Fire Alarm System Replacement
PRJ003011	City Hall - Fire Alarm System upgrade	City Hall - Fire Alarm System Upgrade
PRJ003012	City Hall - Generator Replacement	---
PRJ003014	Benton Building - HVAC Replacement	---
PRJ003017	Engine 29 - Kitchen Renovation	---
<b>Baltimore City Public Schools</b>		
PRJ003018	Baltimore Regional Training Center - Windows and HVAC systems	---
PRJ003019	People's Court - Elevator & Air Handler Units & Fire Sprinkler system	People's Court - Elevator, Air Handler Units, Fire Sprinkler System
PRJ003020	Voting Machine Warehouse - Roof Replacement	---
PRJ003021	DOT Survey and Records - Roof Replacement	---
PRJ003022	DOT Traffic Management Center - Roof Replacement	---
PRJ003023	City Hall - Fire Protection upgrade	City Hall - Fire Protection Upgrade
PRJ003024	Benton Building - Halon Fire Suppression Renewal and HVAC Replacement (Study)	Benton Building - Halon Fire Suppression Renewal and HVAC Replacement Study
PRJ003025	Benton Building - Roof Replacement	---
<b>Baltimore Convention Center</b>		
PRJ003026	Benton Building - Elevator Upgrade	---
PRJ003027	Northwest CAC - Fire Protection upgrade,HVAC,Windows and Electrical Upgrade	Northwest CAC - System and Window Upgrades
PRJ003028	Voting Machine Warehouse - HVAC Replacement	---
PRJ003029	Northern CAC - Roofing & Fire Protection System	---
PRJ003030	Front Street Fuel Station - Upgrades	---
PRJ003032	Samuel Morse - Water Distribution & Fire Protection System	Fmr. Samuel Morse Bldg. - Water Distribution & Fire Protection System



(continued)

Project code	Name (Workday)	Name (Report)
PRJ003033	Abel Wolman Municipal Building - Electric Upgrades (Main Gear)	---
PRJ003038	Oldtown Fire Station - Boiler Replacement	---
PRJ003039	Southwestern Police Station - Window Replacement	Southwestern District - Window Replacement
PRJ003040	Southeastern Police Station - Fire Alarm & Sprinkler Replacement	Southeastern District - Fire Alarm & Sprinkler Replacement
PRJ003042	Police Annex - HVAC Replacement	---
PRJ003043	Police Headquarters - HVAC Replacement	---
PRJ003044	Northern District - HVAC Replacement	---
PRJ003045	Eastern District - HVAC Replacement	---
PRJ003046	Southwest District - HVAC Replacement	Southwestern District - HVAC Replacement
PRJ003047	Police Headquarters - Security Upgrade	---
PRJ003048	City Hall Tunnel - Structural Repairs and Waterproofing	---
PRJ003049	Southeast District - Office Build Out in Cell Block	Southeastern District - Cell Block to Office Conversion
PRJ003050	Southwest District - Office Build Out in Cell Block	Southwestern District - Cell Block to Office Conversion
PRJ003051	Eastern District - Office Build Out in Cell Block	Eastern District - Cell Block to Office Conversion
<b>Baltimore Development Corporation</b>		
PRJ003052	Southwest District - Gym and Breakroom	Southwestern District - Gym and Breakroom
PRJ003053	Eastern District Police - Electric System Upgrade	Eastern District - Electrical System Upgrade
PRJ003054	Aviation Hanger - HVAC Replacement	Aviation Hangar - HVAC Replacement
PRJ003055	Northern District - Roof and Window Replacement	---
PRJ003056	Western District - HVAC & Window Replacement	---
PRJ003057	Fire Hazmat Station - Roof Replacement	---
<b>Department of General Services</b>		
PRJ003058	Engine 53 Exterior façade Repairs and waterproofing	Engine 53 - Exterior Repairs and Waterproofing
PRJ003059	Eastern District - Range Conversion	---
PRJ003060	Engine 53 - Lead and ACM removal	---

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003061	Southeastern District - Range Conversion	---
PRJ003062	Western District - Range Conversion	---
PRJ003064	Fire Headquarters Building - ADA Upgrade	---
PRJ003065	Engine 30 - Electrical Upgrade	---
PRJ003066	Engine 45 - Roof Replacement	---
PRJ003067	Fire Station Engine 46 - Generator	Engine 46 - Generator
PRJ003068	Squad 54 Bathroom/bunkroom renovation - Gender Neutral	Squad 54 - Gender Neutral Bathroom/Bunkroom Renovation
PRJ003071	Clarence Mitchell Courthouse - Window Restoration/Replacement	---
PRJ003072	Courthouse Cummings - Window Restoration/Replacement	---
PRJ003073	War Memorial - Interior Improvements	---
PRJ003074	War Memorial - Exterior Stone Stabilization	---
PRJ003075	Courthouse Cummings - Fire Alarm System upgrade	Courthouse Cummings - Fire Alarm System Upgrade
PRJ003076	Clarence Mitchell Courthouse - HVAC Replacement	---
PRJ003077	Courthouse Cummings - Netting Removal or Replacement	Courthouse Cummings - Netting Removal/Replacement
PRJ003078	Courthouse Cummings - Freight Elevator Upgrades	---
PRJ003079	Clarence Mitchell Courthouse - Electrical Service Upgrade	Clarence Mitchell Courthouse - Electrical Service Upgrade
PRJ003080	Courthouse Cummings - HVAC Replacement	---
PRJ003081	Courthouse Cummings - Electrical Service Upgrade	---
PRJ003082	School 33 - Full roof, gutter, and downspout Replacement	School 33 - Roof, Gutter, & Downspout Replacement
PRJ003083	Bromo Arts Tower - Exterior Façade Restoration	---
PRJ003084	Year-Round Overflow/Emergency Shelter - Feasibility Study	Year-Round Overflow/Emergency Shelter Feasibility Study
PRJ003085	Waxter Center - Retaining Walls Repairs	---
PRJ003092	Baltimore City Police Department - Police K9 Unit Relocation Study	---
PRJ003093	Baltimore City Police Department - SWAT Relocation Study	---

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003094	Sun Building Expansion - Crime Lab, ECU and 911/311 call center fit out	Sun Building Expansion - Crime Lab, ECU, and 911/311 Call Center Fit Out
PRJ000371	Southern Police District - Interior renovations (Restroom, locker room and fitness center)	Southern District - Interior Renovations
PRJ000889	906226 Harford Sr Envelope Upgrades	Harford Senior Center - Envelope Upgrades
PRJ000386	903364 Lead Hazard Reduction Program	Lead Hazard Reduction Program
PRJ000518	904177 Acquisition and Relocation - Current	Acquisition and Relocation Program
PRJ000590	904602 Upton	Upton Building Demolitions
PRJ000684	905142 Upton Future Development Site Active	Argyle Ave. & Myrtle Ave. Development Site Preparation
PRJ000706	905226 Affordable Housing Trust Fund	Affordable Housing Trust Fund
PRJ001030	907157 MCC - Land Management - HCD	City-Owned Vacant Land Management
PRJ001085	907714 AHP Johnston Square	Affordable Housing Program (AHP) - Johnston Square
PRJ001876	923019 Homeowner Incentives Program	Baltimore City Homeowner Incentives Program (B-HiP)
PRJ002321	917800 800 Block Harlem Edmondson	Harlem and Edmondson Ave. Redevelopment
PRJ002434	915075 588-075 SE Balt. Redevelopment Affordable Housing	Perkins/Somerset/Oldtown (PSO) Affordable Housing Redevelopment
PRJ002437	916932 588-932 Poppleton Acquisition, Demolition & Relocation	Poppleton Acquisition, Demolition & Relocation
PRJ002438	916054 588-054 Low-Income Mortgage Program	Low-Income Mortgage Program
PRJ002439	916085 588-085 Impact Investment Areas	Impact Investment Area Program
PRJ002538	917044 588-044 Community Catalyst Grants	Community Catalyst Grant Program
PRJ002604	925986 588-986 Housing Repair Assistance Programs	Housing Repair Assistance Programs
PRJ002677	915049 Affordable Homeownership	Affordable Homeownership Program
PRJ002678	913070 Middle Neighborhood Implementation	Middle Neighborhood Implementation Support
PRJ002743	PSO Perkins Phase 2 Public Infrastructure	Perkins/Somerset/Oldtown (PSO) Infrastructure - Phase II Construction
PRJ002928	FY24 Demolition and Stabilization	Citywide Demolition & Stabilization Program
PRJ002931	Park West Health System Capital Expansion	Park West Health System Renovation/Expansion

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003031	Stockton Street Acquisitions	Stockton Street Park Acquisitions
PRJ003088	1701 East North Ave Gompers Building Redevelopment	Gompers Building Redevelopment
PRJ003089	2200 Block of Druid Hill	2200 block Druid Hill Ave. Redevelopment
PRJ003090	Site Preparation	Site Preparation and Project Disposition Support
PRJ003201	Infrastructure Assessment & Analysis	On-Call Infrastructure Assessment & Analysis Services
PRJ003236	Emergency Demolition & Stabilization	Emergency Demolition & Stabilization Program
PRJ003240	Greenprint	Impact Investment Area Program - Greenprint Open Space Improvements
PRJ003242	East Baltimore NDF	East Baltimore Neighborhood Development Fund (NDF)
PRJ000175	901926 Cold, Home, and Montebello Acquisition and Demolition	Coldstream Homestead Montebello (CHM) Acquisition and Demolition
PRJ000351	903245 Land Resources Administration	Land Resources Administration
PRJ001573	913036 Southeast Baltimore Redevelopment	Southeast Baltimore Redevelopment
PRJ002435	915078 588-078 CDBG Subrecipient Capital Projects	CDBG Subrecipient Capital Projects
PRJ002540	924053 588-053 Baltimore Shines - Low Income Solar Program	Baltimore Shines Low-Income Solar Program
PRJ002853	Franciscan Center	---
PRJ002854	Greater Baybrook Alliance - Spruce Up Program	---
PRJ002855	Southeast Community Development Corporation	---
PRJ002988	Parkview Recreation Center	---
PRJ003004	Planned Demo Clearance FY21 CDBG46	Planned Demo Clearance (CDBG-46)
PRJ003005	Planned Demo Clearance FY24 CDBG49	Planned Demo Clearance (CDBG-49)
PRJ003298	Southwest Partnership (Poppleton Recreation Center)	Poppleton Recreation Center - Southwest Partnership
PRJ003299	Parks and People (Core Parks)	Project C.O.R.E. Parks - Parks & People Foundation
PRJ003304	Clergy United for the Transformation of Sandtown (CUTS)	Sandtown Center - Clergy United for the Transformation of Sandtown (CUTS)
PRJ000167	901860 Industrial and Commercial	BDC Industrial and Commercial Business Loan Program
PRJ000665	905109 Micro Loan Active	Baltimore Micro Loan Fund
PRJ001861	922053 Inner Harbor Infrastructure Active	Inner Harbor Infrastructure
PRJ002025	937013 Facade Improvements Active	Facade Improvement Program
PRJ002932	FY24 Innovation Fund	Innovation Loan and Grant Fund

(continued)

Project code	Name (Workday)	Name (Report)
PRJ001130	908064 Innovation Fund	Innovation Loan and Grant Fund
PRJ002324	922052 Housing Updates to Benefit Sen	Housing Updates to Benefit Seniors (HUBS) Program
PRJ002676	940006 HOME Program	HOME Investment Partnerships Program
PRJ002731	Perkins Rental 2A 226 Caroline Street	Perkins Rental 2A (226 Caroline St.) Construction Loan
PRJ001888	923089 Forest Park Library - Addition and Renovation	Forest Park Library Renovation/Addition
PRJ002063	954010 Park Heights Library - New Building	Park Heights Library Construction
<b>Department of Housing and Community Development</b>		
PRJ003112	Southeast Anchor Library - HVAC Controls, Window, Building Automated System and Roof Upgrades	Southeast Anchor Library - HVAC and Building Upgrades
PRJ003123	Hamilton Branch Library - Full Renovation	---
PRJ001111	Northwood Branch Library - Full Renovation	Northwood Branch Library - HVAC & ADA Upgrades
PRJ002031	939004 Walbrook Library Renovation	Walbrook Library Renovation
PRJ002128	950005 Northwood Library - Roof Replacement	Northwood Branch Library Roof Replacement
PRJ002354	917016 Hollins Senior Admin BLD - Roof Replacement	Former Hollins Branch - Senior Branch Admin. - Roof Replacement
PRJ000016	901152 Baltimore City Heritage Area Small Capital Grants	Baltimore City Heritage Area Small Capital Grant Program
PRJ002427	915099 127-099 Maryland Zoo in Baltimore Accessibility Improvements	Maryland Zoo in Baltimore - Accessibility Improvements
PRJ003036	School 33 Art Center Infrastructure Upgrade	School 33 - Safety and Accessibility Upgrades
PRJ003245	Port Discovery Atrium Improvements	Port Discovery - Atrium Improvements
PRJ003247	Mt. Clare Museum House Roof and Infiltration Remediation	Mt. Clare Museum House - Roof and Infiltration Remediation
PRJ003249	Great Black in Wax Museum New Exhibit	Great Black in Wax Museum - New Exhibit
PRJ003251	Everyman Theater Improvements	Everyman Theater - Improvements
PRJ003258	BOPA School 33 Maintenance	School 33 - Repairs and Improvements
PRJ003259	Baltimore Center Stage Elevator	Baltimore Center Stage - Elevator
PRJ003260	B&O Railroad Museum Climate Control System	B&O Railroad Museum - Climate Control System
PRJ003354	Rash Field Park Phase 2	Rash Field Park Improvements - Phase 2

(continued)

Project code	Name (Workday)	Name (Report)
PRJ000310	903001 Mayoralty Unallocated Reserve	Future Year Cultural Spaces Capital Support Fund
PRJ002410	915079 117-079 Infrastructure Platforms End-of-Life (EOL) Refresh/Upgrades	Infrastructure Platforms End-of-Life (EOL) Refresh/Upgrades
PRJ002414	920071 117-071 Upgrade Public Safety Technology System Infrastructure	Public Safety Technology Systems Upgrade
PRJ002417	922029 117-029 Citywide Cyber Security Systems Upgrade	Cybersecurity Systems Upgrade
PRJ002418	923059 117-059 Upgrade Application Integration and Infrastructure	Application Integration and Infrastructure Upgrade
PRJ003118	Unifier	Oracle Primavera Unifier Design and Implementation
PRJ003119	Permitting	Permitting System Transformation
PRJ003238	Tax Application Modernization	---
PRJ003353	Clifton Park Ballfield & Bandshell	Clifton Park Ballfields & Bandshell
PRJ003041	Camden Street Skywalk Repair or Replacement	Camden Street Skywalk - Repair/Replacement
PRJ002554	998001 534-001 Convention Center Annual Contribution	Convention Center - Annual Contribution
PRJ003140	Convention Center (West Side) - Escalator Replacement	Convention Center - West Side Escalator Replacement
PRJ003181	Convention Center (West Side) - Elevator Upgrades	Convention Center - West Side Elevator Upgrades
PRJ003182	Convention Center - Additional Generator	---
PRJ003183	Convention Center (East & West) - Roof Replacement	Convention Center - East & West Roof Replacement
PRJ003185	Convention Center Pedestrian Bridge - Restoration and Upgrades	Convention Center - Pedestrian Bridge Restoration and Upgrades
PRJ003186	Convention Center - High Voltage Switchgear Replacement	---
PRJ003187	Convention Center - Employee Locker & Break Room Renovation	---
PRJ003188	Convention Center - Facilities & Engineering Controls Team Relocation	---
PRJ003189	Convention Center - Fan Coil Unit Replacement	---
PRJ003190	Convention Center - Main Fire Suppression Pump Replacement	---
PRJ003191	Convention Center - HVAC Water Circulation Pumps	---
PRJ003192	Convention Center - HVAC Metering Valves	---

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003193	Convention Center - Waste Sorting Control Area	---
PRJ003194	Convention Center - Hang Point Rigging System Assessment	---
PRJ003195	Convention Center - Security Camera System Upgrades	---
PRJ003197	Convention Center - Fire Alarm Replacement	---
PRJ003198	Convention Center - Two Way Radio Replacement & Improvement	---
<b>Department of Public Works</b>		
PRJ003202	Convention Center - Security Bollard Upgrades	---
PRJ001287	909212 Systemic Improvements	City Schools Systemic Improvements
PRJ002071	961005 Programmatic Space Upgrades	City Schools Programmatic Space Upgrades
PRJ002123	906177 Armstead Gardens 243	Armistead Gardens Elementary/Middle School #243
PRJ002352	957010 Marie G Farring 203	Maree G. Farring Elementary/Middle School #203 Renovation/Addition
PRJ002475	938011 418-011 Furley Elementary School Replacement	Furley Elementary School Replacement
PRJ002876	Northeast Middle School Building #49 Renovation	Northeast Middle School Building Renovation
PRJ002877	Benjamin Franklin High School Renovation	---
PRJ002878	Edmondson High School Renovation	---
PRJ000188	902047 Quarantine Road Landfill Expansion	Quarantine Road Landfill Expansion
PRJ001572	913035 Northwest Transfer Station	Northwest Transfer Station Improvements
PRJ001596	913101 QRLF E&S Control and Wet Pond Active	Quarantine Road Landfill E&S Control and Wet Pond
PRJ001851	922014 Landfill Grdwater Well and Comp Active	Quarantine Road Landfill Groundwater Monitoring Well Replacement and Compliance Services
PRJ002510	917035 517-035 Solid Waste Facility Health and Safety Improvements	Solid Waste Facility Health and Safety Improvements
PRJ002512	919036 517-036 Southeast Sanitation Yard Renovation	Southeast Sanitation Yard Renovation
PRJ002515	925033 517-033 Solid Waste Regulatory Compliance Services	Quarantine Road Landfill Compliance Services
PRJ002517	961010 517-010 Eastside Transfer Station	Eastside Transfer Station Construction

(continued)

Project code	Name (Workday)	Name (Report)
PRJ002682	924037 Western Sanitation Yard Renovation	Western Sanitation Yard Renovation
PRJ002933	Aerated Static Pile Compost Facilities	---
PRJ003015	FY25 - Northwest Transfer Station Compliance and Maintenance	---
PRJ003016	FY25 - Quarantine Road Landfill Compliance	FY25 - Quarantine Road Landfill Compliance Services
PRJ003117	FY25 Rail Transfer Station	Rail Transfer Station
PRJ003303	Construction & Demolition Recycling Center	Construction & Demolition (C&D) Recycling Center
PRJ002012	934011 Leachate Conveyance Upgrade	Quarantine Road Landfill Leachate Conveyance Upgrade
PRJ002069	959002 Bowleys Lane Collection Yard	Eastern Sanitation Yard Improvements
PRJ002508	914715 520-715 Northeast Baltimore Drainage Improvements	Northeast Baltimore Drainage Improvements
PRJ002509	916049 520-049 SDC-7773 Gwynns Falls Drainage	Gwynns Falls Drainage - Frederick Ave. Corridor Evaluation (SDC7773)
PRJ002934	SDCTBD- Drainage Repairs and Improvements at various Locations	Drainage Repairs and Improvements
PRJ002935	SDC 7802 Hillen Road and 35th Street Storm Drain Improvement	Hillen Rd. and 35th St. Storm Drain Improvements (SDC7802)
PRJ002938	SDC 7804 2325 East Fort Ave Drainage Improvement Project	East Fort Ave. Drainage Improvement Project (SDC7804/SDC2325)
PRJ002939	SDC 7806 Drainage Study and Design	On-Call Drainage Study and Design Services (SDC 7806)
PRJ002940	ER4134 Outfall Stabilization	Storm Drain Outfall Stabilization (ER4134)
PRJ002941	ER4133 BMP Maintenance and Inspection	BMP Maintenance and Inspection (ER4133)
PRJ002942	SDC 7803 - 3301 Childs Street Drainage Improvement Project	Childs Street Drainage Improvement Project (SDC7803/SDC3301)
PRJ003270	TBD-Stormwater Masterplan	Baltimore City Stormwater Master Plan
PRJ000498	904099 Small Storm Drains and Inlet Repair	Small Storm Drain and Inlet Repairs
PRJ002415	921055 520-055 MS4 Permit Requirements	Municipal Separate Storm Sewer (MS4) Permit Requirements
PRJ002514	920051 520-051 SDC-7774 Baltimore Harbor Drainage	Baltimore Harbor Drainage - Study (SDC7774)
PRJ002543	929015 525-015 ESD: Clifton Park - Environmental Restoration Bundle 13   ER-4129 (ER-4084)	Environmental Restoration Project 13 (ER4129/ER4084) - Clifton Park
PRJ002589	919070 525-070 ER 4024 MS4 BMP Monitoring	MS4 BMP Monitoring (ER4024)



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Project code	Name (Workday)	Name (Report)
PRJ002597	926034 525-034 ER-4121 Herring Run 84" Water Main Stream Restoration	Herring Run 84" Water Main Stream Restoration (ER4121)
PRJ002690	918044 ER-4137 Lower Stony Run Reach 3 Repair	Lower Stony Run Reach 3 Repair (ER4137)
PRJ003173	SDC TBD Drainage Repairs at Various Locations FY25	FY25 - Storm Drainage System Repairs
PRJ003180	Middle Branch Resiliency Initiative	---
PRJ000568	904448 Harbor Debris Collectors	Inner Harbor Debris Collectors
PRJ000904	906405 Citywide Stream Restoration	Citywide Stream Restoration Program
PRJ000452	903890 SC990 Administration Building Repairs	Administration Building Repairs (SC990)
PRJ000461	903959 SC1018 Sludge Blend Tank Rehabilitation	Patapsco Sludge Blend Tank Rehabilitation (SC1018)
PRJ000474	904017 SC979 Dundalk Pumping Sta Rehabilitation	Dundalk Pumping Station Rehabilitation (SC979)
PRJ000627	904937 SC993 Jones Falls Pump Station Rehabilitation	Jones Falls Pump Station Rehabilitation (SC993)
PRJ000629	904941 SC985 Hi Level Interceptor	Hi Level Interceptor (SC985)
PRJ000630	904942 SC994 Pat Clarifier Rehabilitation	Patapsco Clarifier Rehabilitation (SC994)
PRJ000634	904951 SC866 SW Diversion Sewer Improvement	Southwest Diversion Sewer Improvements (SC866)
PRJ000744	905546 Water Co1326 SCADA and DCS Master	SCADA (Supervisory Control and Data Acquisition) Network Upgrades (WC1326)
PRJ000922	906548 SC949 Rehabilitation Stony Run Pumping	Stoney Run Pumping Station Rehabilitation (SC949)
PRJ000939	906657 SC947 WW Collection System Gwynns Falls	Wastewater Collection System Improvements - Gwynns Falls (SC947)
PRJ001070	907624 Rehabilitation Program Herring Run	Herring Run Sanitary Sewer Overflow Rehabilitation Program
PRJ001101	907934 WC1390 Guilford Office Renovation	210 Guilford Avenue Renovation (WC1390)
PRJ001198	908614 SC919 Improvment Outfall Sewershed	Outfall Sewershed Improvement (SC919)
PRJ001201	908655 SC945 WW Collection System Herring Run	Wastewater Collection System Improvements - Herring Run (SC945)
PRJ001234	909048 SC969 Lane Siphon and Armistead Run	Horners Lane Siphon across Armistead Run Repairs (SC969)
PRJ001309	909569 SC954 Rehabilitation PST's 3 and 4 Bk River	Back River Primary Settling Tank (PST) 3 & 4 Rehabilitation (SC954)
PRJ001426	911022 SC982 Eastern Ave Pumping Station	Eastern Ave. Pumping Station - Wastewater Pump Replacement (SC982)

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Project code	Name (Workday)	Name (Report)
PRJ001692	915933 SC988 Pat Second Reactor	Patapsco Secondary Reactor Rehabilitation (SC988)
PRJ001748	917337 SC927 Back River WWTP Power Re	Back River Power System Improvements (SC927)
PRJ001963	928009 SC 951 Comprehensive Biosolids	Comprehensive Biosolids Management Plan (SC951)
PRJ002207	903922 SC1022 CCTV Assessment Zone D	Sanitary Sewer CCTV Assessment Services - Zone D (SC1022)
PRJ002216	914133 Jones Falls Sewershed Inflow	Jones Falls Sewershed Inflow
PRJ002217	914702 Proj 1303.2 Lg Sewers/Intercep	Large Sewers/Interceptors Inspections - Proj 1303.2
PRJ002220	919701 Proj 1303.1 Lg Sewers/Intercep	Large Sewers/Interceptors Inspections - Proj 1303.1
PRJ002221	920132 SC1014-Jones Falls Sewershed	Jones Falls Sewershed Rehabilitation (SC1014)
PRJ002370	902928 SC1028 Outfall 156	Sanitary Sewer Overflow Outfall 156 (SC1028)
PRJ002492	908167 551-167 SC-1029 Urgent Needs Improvement to Baltimore City Sanitary Sewers in Various Locations_Zone 1	Sanitary Sewer Urgent Needs Improvements (SC1029)
PRJ002566	905164 551-164 1303.2 Amendment 1 Sanitary Sewer Interceptors and Siphons	Sanitary Sewer Interceptors and Siphons - Project 1303.2 Amendment 1
PRJ002577	909166 551-166 SC-1030 Urgent Needs Improvements to Baltimore City Sanitary Sewers in Various Locations-Zone 2	Sanitary Sewer Urgent Needs Improvements - Zone 2 (SC1030)
PRJ002581	909526 551-526 SC-992 Back River Egg-Shaped Digester Rehabilitation	Back River Egg-Shaped Digester Rehabilitation (SC992)
PRJ002582	911533 551-533 Annual Wastewater Facilities Improvements - FY 2023	Annual Wastewater Facilities Improvements
PRJ002774	SC 1037 Effluent Filter Rehabilitation at Back River WWTP	Back River Effluent Filter Rehabilitation (SC1037)
PRJ002809	904972 SC 1004 Phase II Herring Run Sewershed Inflow & Infiltration Reduction - Area A	Herring Run Sewershed Inflow & Infiltration Reduction - Area A (SC1004) - Phase II
PRJ002810	903973 SC 1005 Phase II Herring Run Sewershed Inflow & Infiltration Reduction - Area B	Herring Run Sewershed Inflow & Infiltration Reduction - Area B (SC1005) - Phase II
PRJ002811	904974 SC 1006 Phase II Jones Falls Sewershed Inflow & Infiltration Reduction - Area A	Jones Falls Sewershed Inflow & Infiltration Reduction - Area A (SC1006) - Phase II
PRJ002812	905975 SC 1007 Phase II Jones Falls Sewershed Inflow & Infiltration Reduction - Area B	Jones Falls Sewershed Inflow & Infiltration Reduction - Area B (SC1007) - Phase II

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Project code	Name (Workday)	Name (Report)
PRJ002831	SC-1032 (Project 1355) Activated Plant 3 Rehab at BRWWTP	Back River Activated Plant 3 Clarifiers Rehab (SC1032) - Project 1355
PRJ002832	SC-1031 (Project 1323) Quad Avenue Pump Station Rehabilitation	Quad Avenue Pump Station Rehabilitation (SC1031) - Project 1323
PRJ002948	Gwynns Falls Phase II Sewershed Improvements for 5 year LOP (GF-2_Conveyance Upgrade)	Gwynns Falls Sewershed Improvements - Phase II - Conveyance Upgrade
PRJ002954	Patapsco Centrate Treatment Facilities	Patapsco Centrate Treatment Facilities Upgrades
PRJ002955	Project 1303.1 Amendment 1 Sanitary Sewer Interceptors and Siphons Condition Assessment and Analysis	Sanitary Sewer Interceptors and Siphons Assessment/Analysis - Project 1303.1 Amendment 1
PRJ002958	SC-993 Jones Falls Pumping Station Capacity Upgrade	Jones Falls Pumping Station Capacity Upgrade (SC993)
PRJ003142	SC 1035 Southwest Diversion Improvements Phase II	Southwest Diversion Sewer Improvements - Phase II (SC1035)
PRJ003143	SC 1039 Urgent Needs Improvements to Baltimore City Sanitary Sewers in Various Locations - Zone 2	Sanitary Sewers Urgent Needs Improvements - Zone 2 (SC1039)
PRJ003145	SC 1041 Construction Management Services for Wastewater Collections System	Wastewater Collections System Construction Management Services (SC1041)
PRJ003149	SC 1042 Construction Management Services for Wastewater Collection System	Wastewater Collections System Construction Management Services (SC1042)
PRJ003151	Rainfall and Flow Monitoring Services for the Sanitary Sewer System Phase II	Sanitary Sewer Rainfall and Flow Monitoring Services - Phase II
PRJ003283	SC 1008 Low Level Sewershed Inflow and Infiltration Reduction - Project 01	Low Level Sewershed Inflow and Infiltration Reduction - Project 01 (SC1008)
PRJ003284	SC 1009 Low Level Sewershed Inflow and Infiltration Reduction - Project 02	Low Level Sewershed Inflow and Infiltration Reduction - Project 02 (SC1009)
PRJ003285	SC 1010 Low Level Sewershed Inflow and Infiltration Reduction - Project 03	Low Level Sewershed Inflow and Infiltration Reduction - Project 03 (SC1010)
PRJ003286	SC 1012 Low Level Sewershed Inflow and Infiltration Reduction - Project 05	Low Level Sewershed Inflow and Infiltration Reduction - Project 05 (SC1012)
PRJ003287	SC 1016 Jones Falls Sewershed Inflow and Infiltration Reduction - Project 03	Jones Falls Sewershed Inflow and Infiltration Reduction - Project 03 (SC1016)

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Project code	Name (Workday)	Name (Report)
PRJ003288	SC 1036 Sanitary Sewer along Fairfax Road and Westchester Road	Sanitary Sewer along Fairfax Rd. and Westchester Rd. (SC1036)
PRJ003289	SC TBD Back River Centrate Treatment Facility	Back River Centrate Treatment Facility
PRJ003290	SC TBD Back River Plant-Wide Odor Control Facilities	Back River Plant-Wide Odor Control Facilities
PRJ003291	SC TBD Patapsco Centrate Treatment Facilities	Patapsco Centrate Treatment Facilities - Inpsection/Maintenance
PRJ003292	SC TBD Patapsco Plant-Wide Odor Control Facilities	Patapsco Plant-Wide Odor Control Facilities
PRJ003293	SC 1039 Urgent Needs Improvements to Baltimore Sanitary Sewers in Various Locations - Zone 2	Sanitary Sewer Urgent Needs Improvements - Zone 2 (SC1039)
PRJ003294	SC 1038 On Call for Engineering Services for Improvements to Baltimore City Sanitary Sewers In Various Locations.	Sanitary Sewer On-Call Engineering Services (SC1038)
PRJ003295	SC 1023 High Rate Control Building Study at BackRiver WWTP.	Back River High Rate Control Building Study (SC1023)
PRJ003296	SC-TBD Patapsco Low Lift PS Rehabilitation	Patapsco Low-Lift Pumping Station Rehabilitation
PRJ003297	SC-TBD Back River & Patapsco Green Energy Plan Facilities	Back River & Patapsco Green Energy Facility Plans
PRJ000216	902297 WC 1377 Ashburton Lift Pump Up	Ashburton Low-Lift Pump Upgrades (WC1377)
PRJ000306	902973 WC 1257 Falls Road WM Replacement	Falls Road Water Main Replacement (WC1257)
PRJ000638	904976 WC1406 On Call Carbon Fiber	On-Call Carbon Fiber Repair Services (WC1406)
PRJ001019	907127 WC 1301 O and C Lg Water Main Replacement	Large Water Main Replacement (WC1301)
PRJ001081	907687 WC 1197 Susquehanna Transfer	Susquehanna Transmission Main Valve Replacements (WC1197)
PRJ001105	907997 BC 6520 Prettyboy Bridge Deck	Prettyboy Bridge Deck Improvements
PRJ001146	908094 Project 1185.7.1 and 2 WC1321 22	Woodring/Rosemont/East Westfield Area Water Main Replacement (WC1321/WC1322)
PRJ001194	908503 WC1219 Lab Facility Montebello	Montebello Lab Facility Upgrades (WC1219)
PRJ001316	909634 WC1271, 1272, and 1273 Main Replacement	Cross St. Area Water Main Replacements (WC1271/WC1272/WC1273)
PRJ001333	909991 WC 1382 Montebello Finished	Montebello Plant 1 Reservoir Structure Finish Study (WC1382)

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Project code	Name (Workday)	Name (Report)
PRJ001395	910300 Urgent Needs Water Facilities	Water Facilities - Urgent Needs
PRJ001410	910609 Project 1185.3 WC 1313 and WC 1312	Fells Point Water Main Replacement (WC1312/WC1313) - Project 1185.3
PRJ001475	911223 Watershed Comprehensive Plan	Watershed Comprehensive Plan - Liberty and Loch Raven Reservoirs
PRJ001562	912715 WC 1243 Cromwell PS Rehabilitation	Cromwell Water Pumping Station Rehabilitation (WC1243)
PRJ001687	915601 TR 15005 Warren Road Bridge	Warren Rd. Bridge Replacement (TR15005)
PRJ001693	915980 WC 1380 Concrete Dam Rehabilitation	Concrete Dam Rehabilitations (WC1380)
PRJ001866	922984 WC1397 Montebello FC Panel	Montebello Filter Control Panel Replacement (WC1397)
PRJ001867	922994 WC 1390 Guilford Street	210 Guilford Avenue Renovation (WC1390)
PRJ002223	903969 WC1349 Madison Street WM	Madison Street Water Main Replacement (WC1349)
PRJ002225	904239 Mount St Water Main Replace	Mount St. Water Main Replacement
PRJ002230	905241 Yale Heights Water Main Replac	Yale Heights Water Main Replacement
PRJ002235	906967 WC 1421 Montebello Solar Panel	Montebello Solar Panel Installation (WC1421)
PRJ002557	904187 557-187 WC-1301 Replacement No. 3	Large Diameter Main Renewal Program (WC1301)
PRJ002562	907256 557-256 WC-1430 Water Main Replacement at Various Locations	Water Main Replacements (WC1430)
PRJ002563	908257 557-257 WC-1431 Water Main Replacement at Various Locations	Water Main Replacements (WC1431)
PRJ002569	906252 557-252 WC-TBD On-Call Design & Engineering Services	On-Call Water Main Design & Engineering Services
PRJ002570	906261 557-261 CMMS Implementation for Facilities	CMMS Implementation for Facilities
PRJ002959	WC-1419 Greenmount Ave 36" Water Main Rehabilitation	Greenmount Ave. Water Main Rehabilitation (WC1419)
PRJ002964	BC 6518 Kidds Schoolhouse Road over Prettyboy Reservoir	Kidds Schoolhouse Road Bridge over Prettyboy Reservoir Rehabilitation
PRJ002966	Water Main Anode Installation	---
PRJ003155	Urgent Needs Water Infrastructure FY25 - Contract I	FY25 - Urgent Needs Water Infrastructure - Contract I
PRJ003156	Urgent Needs Water Infrastructure FY25 - Contract II	FY25 - Urgent Needs Water Infrastructure - Contract II
PRJ003157	Urgent Needs Water Infrastructure FY25 - Contract III	FY25 - Urgent Needs Water Infrastructure - Contract III
PRJ003158	Urgent Needs Water Infrastructure FY26 - Contract I	FY26 - Urgent Needs Water Infrastructure - Contract I

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Project code	Name (Workday)	Name (Report)
PRJ003159	Urgent Needs Water Infrastructure FY26 - Contract II	FY26 - Urgent Needs Water Infrastructure - Contract II
PRJ003160	Urgent Needs Water Infrastructure FY26 - Contract III	FY26 - Urgent Needs Water Infrastructure - Contract III
PRJ003161	Urgent Needs Water Infrastructure FY27 - Contract I	FY27 - Urgent Needs Water Infrastructure - Contract I
PRJ003162	Urgent Needs Water Infrastructure FY27 - Contract II	FY27 - Urgent Needs Water Infrastructure - Contract II
PRJ003163	Urgent Needs Water Infrastructure FY27 - Contract III	FY27 - Urgent Needs Water Infrastructure - Contract III
PRJ003164	Urgent Needs Water Infrastructure FY28 - Contract I	FY28 - Urgent Needs Water Infrastructure - Contract I
PRJ003165	Urgent Needs Water Infrastructure FY28 - Contract II	FY28 - Urgent Needs Water Infrastructure - Contract II
PRJ003166	Urgent Needs Water Infrastructure FY28 - Contract III	FY28 - Urgent Needs Water Infrastructure - Contract III
PRJ003167	Urgent Needs Water Infrastructure FY29 - Contract I	FY29 - Urgent Needs Water Infrastructure - Contract I
PRJ003168	Urgent Needs Water Infrastructure FY29 - Contract II	FY29 - Urgent Needs Water Infrastructure - Contract II
PRJ003169	Urgent Needs Water Infrastructure FY29 - Contract III	FY29 - Urgent Needs Water Infrastructure - Contract III
PRJ003170	Urgent Needs Water Infrastructure FY30 - Contract I	FY29 - Urgent Needs Water Infrastructure - Contract I
PRJ003171	Urgent Needs Water Infrastructure FY30 - Contract II	FY30 - Urgent Needs Water Infrastructure - Contract II
PRJ003172	Urgent Needs Water Infrastructure FY30 - Contract III	FY30 - Urgent Needs Water Infrastructure - Contract III
PRJ003174	Project TBD Water Engineering Services FY 25	FY25 - Water Engineering Services
PRJ003175	Project TBD Water Engineering Services FY 29	FY29 - Water Engineering Services
PRJ003176	Water Main Replacements at Various Locations FY 26	FY26 - Water Main Replacements
PRJ003177	Water Main Replacements at Various Locations FY 28	FY28 - Water Main Replacements
PRJ003178	WC 1313 Upper Fells Point Water Main Replacement	Upper Fells Point Water Main Replacement (WC1313)
PRJ003179	WC TBD Replacement Contract #1 for WC 1406	On-Call Carbon Fiber Repair Services
PRJ003224	BC 6503 Loch Raven Road over Minebank Run	Loch Raven Rd. Bridge over Minebank Run Replacement
PRJ003225	BC 6504 Phoenix Road over Greene's Branch	Phoenix Road Bridge Replacement (TR10003)
PRJ003226	BC 6508 Loch Raven Drive over Shanghai Creek	Loch Raven Dr. Bridge over Shanghai Creek Replacement

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Project code	Name (Workday)	Name (Report)
PRJ003227	BC 6516 Beckleysville Road Bridge over Prettyboy Reservoir	Beckleysville Road Bridge Rehabilitation
PRJ003228	BC 6517 Gunpowder Road over Gunpowder Falls	Gunpowder Road Bridge over Gunpowder Falls Rehabilitation
PRJ003229	BD 6518 Kidds Schoolhouse road over Prettyboy Reservoir	Kidds Schoolhouse Road Bridge over Prettyboy Reservoir Rehabilitation
PRJ003230	BC 6519 Clipper Mill Road over Prettyboy Reservoir	Clipper Mill Road Bridge over Prettyboy Reservoir Rehabilitation
PRJ003231	BC 6527 Cotter Road over Flintstone Run	Flintstone Run Culvert Replacement
PRJ003232	BC 8004 Traceys Store Run over Prettyboy Branch	Traceys Store Road Culvert over Prettyboy Branch Rehabilitation
PRJ003282	BC 6509 Loch Raven Drive over Towson Run	Loch Raven Dr. Bridge over Towson Run Replacement
PRJ000007	901051 Montebello Lake Dredging	Montebello Lake Dredging
PRJ000191	902070 Watershed Bridge Maintenance	Watershed Bridge Maintenance
PRJ000435	903731 Montebello Water Recycle Program	Montebello Walter Filtration Plant 1 and 2 - Filter Replacement
PRJ000669	905116 WM Replace Reisterstown Rd	Baltimore St./Smallwood St./Reisterstown Rd. Area Water Main Replacements
PRJ000694	905177 WM Barclay and Vicinity	Barclay Area Water Main Replacement
PRJ000700	905192 Project 1201 Large Diameter Maintenance	Large Diameter Water Main Maintenance - Project 1201
PRJ000774	905704 Construction Reserve Water Facility Protection	Ashburton Walter Filtration Plant - Filter Replacement
PRJ000783	905732 Project 653 Inspection and Monitoring Of	DPW OEC Inspection and Monitoring Repairs - Project 653
PRJ000832	906068 Watershed Rd and Culvert Maintenance	Watershed Road and Culvert Maintenance
PRJ000863	906133 Construction Reserve Meter Replacement	Proactive Water Meter Replacements
<b>Department of Recreation and Parks</b>		
PRJ000874	906176 WM Fells Point and West Canton	Fells Point and West Canton Water Main
PRJ000969	906921 Building Improvement Liberty Dam	Liberty Dam Building Improvement
PRJ001040	907224 Leakin Park Pump Station Rehabilitation	Leakin Park Pumping Station Rehabilitation
PRJ001072	907638 Water Audit	Baltimore City Water Distribution System Audit
PRJ001182	908400 Construction Reserve Valve and Hydrant R	Water Valve and Fire Hydrant Repair/Replacement

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Project code	Name (Workday)	Name (Report)
PRJ001263	909098 Future WM Replacement	Baltimore St./Smallwood St./Reisterstown Rd. Area Water Main Replacements
PRJ001304	909501 Montebello Water Filtration Pl	Montebello Filter Rehabilitation
PRJ001943	926030 Liberty Reservoir Dam Crest	Liberty Reservoir Dam Crest
PRJ002029	938005 Water Supply Tunnel Inspection and Rehabilitation	Water Supply Tunnel Inspection and Rehabilitation
PRJ000859	906123 Robert Marshall Field Active	Robert Marshall Field Improvements
PRJ001004	907097 Irvington Field at Fred B. Leidig Recreation Center	Fred B. Leidig Recreation Center Site Improvements
PRJ001089	907740 Jones Falls Greenway Phase V D	Jones Falls Trail - Phase V Improvements
PRJ001162	908131 Reedbird Park Improvements Active	Reedbird Park Improvements
PRJ001267	909106 Druid Hill Park Reservoir	Druid Hill Park Recreational Lake
PRJ001374	910094 Herring Run Improvements FY 18	Herring Run Park Improvements
PRJ001441	911058 Facility Signage FY 16 Active	BCRP Parks/Facilities Signage
PRJ001457	911093 Clifton Park Improvement FY 18	Clifton Park Improvements
PRJ001534	912079 Bocek Park Athletic Center Active	Bocek Park Athletic Center Renovation
PRJ001539	912092 Community Parks and Playgrounds FY 18	Violetville Park Improvements - Phase 2
PRJ001540	912095 Gwynns Falls Athletic Fields Renovation FY 18 Active	Gwynns Falls Athletic Fields Improvements - Phase 1
PRJ001583	913055 NW Park Improvements FY 15 Active	Northwest Park Improvements
PRJ001639	914085 Patterson Park Master Active	Patterson Park Master Plan Implementation
PRJ001643	914110 Clifton Mansion Site Improvements Active	Clifton Mansion Site Improvements
PRJ001672	915052 Druid Park Comm Center Active	Druid Hill Reptile House Renovation
PRJ001833	921026 CC Jackson Pool and Park Active	C.C. Jackson Pool and Park Design and ADA Upgrades
PRJ001886	923050 Youth Campground Gwynns Falls	Gwynns Falls Campground Improvements
PRJ002136	906122 CC Jackson Park Expansion	C.C. Jackson Park Expansion
PRJ002137	906151 Comprehensive Plan	BCRP Comprehensive Plan
PRJ002143	907161 CHOICE City Spring Park Improvements (Phase I and II)	City Spring Park Site Improvements
PRJ002154	909132 Solo Gibbs Recreation Center - Phase II	Solo Gibbs Recreation Center - Phase 2 Construction



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Project code	Name (Workday)	Name (Report)
PRJ002161	911087 North Harford Park Improvement	North Harford Park Improvements - Phase 2
PRJ002480	904195 474-195 Riverside Park Pool	Riverside Park Pool Renovation
PRJ002485	907172 474-172 Leon Day Park Improvements - Design	Leon Day Park Improvements - Design
PRJ002488	907163 474-163 Cab Calloway Legends Sq Park	Cab Calloway Legends Square Park Improvements
PRJ002493	908191 474-191 Patterson Park Pool and Bathhouse	Patterson Park Pool and Bathhouse Renovation
PRJ002497	911126 474-128 Tree Baltimore Program	Tree Baltimore Program
PRJ002500	910155 Farring Baybrook Park Improvements	Farring Baybrook Park Improvements
PRJ002501	910165 474-165 Howard 'P' Rawlings Conservatory - Palm House	Rawlings Conservatory Palm House Restoration
PRJ002629	934008 Patterson Park Athletic Fields	Patterson Park Ortmann Fields Renovation
PRJ002703	921073 Park Field House Renovations - Druid Hill Comfort Station	Druid Hill Comfort Station/Park Field House Renovations
PRJ002708	909167 Middle Branch Trail - Design	Middle Branch Trail - Design
PRJ002709	905168 Solo Gibbs Park- Phase I Construction	Solo Gibbs Park - Phase I Construction
PRJ002814	Greater Model Pool	Greater Model Pool Improvements
PRJ002879	Herring Run - Halls Springs Playground	Hall Springs Site Improvements
PRJ002880	FY24 Athletic Court Resurfacing	Athletic Court Resurfacing Program
PRJ002881	Ripken Field at Carroll Park	Ripken Field at Carroll Park Construction
PRJ002882	Druid Hill Park - Parkdale Ave Flooding Mitigation	Druid Hill Park Parkdale Ave. Area Flooding Mitigation
PRJ002883	Madison Square Dome Renovation	---
PRJ002884	Curtis Bay Recreation Center	Curtis Bay Recreation Center Construction
PRJ002885	Cloverdale Park Improvements	---
PRJ002886	Lillian Jones Recreation Center Improvements	---
PRJ003213	Carroll Park Entrance Improvements	---
PRJ003214	Myers Soccer Pavilion Renovation	---
PRJ003215	Latrobe Park Sports Lighting	Latrobe Park Sports Field Lighting Design and Installation
PRJ003216	Ellwood Park Improvements	Ellwood Park and Playground Improvements
PRJ003217	Penhurst Park Improvements	---
PRJ003218	William McAbee Pool	William McAbee Pool Renovation
PRJ003219	Patterson Park Ice Rink	Mimi DiPietro Ice Rink Replacement

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Project code	Name (Workday)	Name (Report)
PRJ003220	Park Building Renovations - Robert C Marshall Rec Center	Robert C. Marshall Rec Center Renovation
PRJ003221	Wyman Park Dell - Harriett Tubman Grove Improvements	Harriett Tubman Grove at Wyman Park Dell Improvements
PRJ003222	Madison Whitelock Park Improvements	---
<b>Department of Transportation</b>		
PRJ003233	Wilbur Waters Park	Wilbur H. Waters Park Improvements
PRJ003234	Keyworth and Luzerne Ave Park	Keyworth and Luzerne Ave. Park Improvements
PRJ003235	Florence Cummins Park	Florence Cummins Park Site Improvements
PRJ003243	Curtis Bay Park Site Improvements	---
PRJ003244	Little Italy Bocce Court Roof	---
PRJ003250	Madison Square - Nathan Irby Park	Madison Square/Nathan Irby Park Site Improvements
PRJ003264	O'Donnell Heights Pool	O'Donnell Heights Pool Replacement
PRJ003348	Bocek Park - Phase II Athletic Field Improvements	Bocek Park - Phase 2 Athletic Field Improvements
PRJ003115	FY25 Sidewalk Reconstruction (Repair)	FY25 - Sidewalk Reconstruction Program
PRJ003116	FY25 Reconstruction of Alleys City Wide	FY25 - Alley Reconstruction Program
PRJ003120	FY25 ADA Curb Ramp and Sidewalk Construction Urgent Need East	FY25 - ADA Curb Ramp and Sidewalk Construction - Urgent Needs (East)
PRJ003121	FY25 ADA Accommodation Requests and Remediation	FY25 - ADA Accommodation Requests and Remediation
PRJ003122	FY25 ADA Curb Ramp and Sidewalk Construction Urgent Needs West	FY25 - ADA Curb Ramp and Sidewalk Construction - Urgent Needs (West)
PRJ003132	FY25 ADA Leveraging Neighborhood Equity Enhancement Deployment	FY25 - ADA Leveraging Neighborhood Equity Enhancement Deployment
PRJ003133	FY25 Quick Build Modifications for ADA Compliance	FY25 - Quick Build Modifications for ADA Compliance
PRJ003135	FY25 ADA Resurfacing Reconciliation and Modification	FY25 - ADA Resurfacing Reconciliation and Modification
PRJ003136	FY25 Local Roadway Resurfacing including FHWA ADA Curb Ramp Construction	FY25 - Local Roadway Resurfacing/ADA Curb Ramp Construction
PRJ001214	908766 Sisson Street over CSX Active	Sisson Street Bridge over CSX Replacement
PRJ001326	909769 Remington Av Bridge and Stoney Run	Remington Ave. Bridge Replacement
PRJ001874	923015 Howard St Bridge Replacement	Howard Street Bridge Replacement
PRJ001934	926007 Waterview Avenue Over Ramp to 295 Bridge Replacement	Waterview Ave. Bridge over I-295 Ramp Replacement

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Project code	Name (Workday)	Name (Report)
PRJ001999	932009 Dartmouth Glen Retaining Wall Replacement	Dartmouth Glen Retaining Wall Replacement
PRJ002532	910760 506-760 Perring Parkway Ramp Bridge Over Herring Run (BC 3203)	Perring Parkway Ramp Bridge over Herring Run Replacement
PRJ002533	912762 506-762 Radecke Ave Bridge over Moores Run (BC 4405)	Radecke Ave. and Sinclair Lane Bridges over Moores Run Replacement
PRJ002537	915519 506-519 Hanover Street Bridge Over CSX RR (BC5212)	Hanover Street Bridge over CSX RR Rehabilitation
PRJ002549	941006 506-006 Orleans Street Bridge (BC 1202) over I-83 and City Streets	Orleans Street Bridge over I-83 Rehabilitation
PRJ002551	962010 506-010 41st Street (over I-83 and MTA) Bridge Replacement (BC3207)	41st Street (over I-83 and MTA) Bridge Replacement
PRJ002711	929014 Patapsco Avenue Bridge Rehabilitation	Patapsco Avenue Bridge Rehabilitation
PRJ002893	Camden Street Skywalk Removal	Camden Street Skywalk Demolition
PRJ002894	Russell Street Viaduct Over Ostend St and CSX	Russell Street Viaduct Replacement
PRJ002895	Pulaski Highway Bridge Over Herring Run (BC 4211)	Pulaski Highway Bridge over Herring Run Replacement
PRJ002896	Kelly Avenue Bridge Over Jones Falls (BC 3406)	Kelly Avenue Bridge over Jones Falls Replacement
PRJ002897	Hillen Road Bridge Over Chinquapin Run (BC 3556)	Hillen Road Bridge over Chinquapin Run Rehabilitation
PRJ003099	Keith Avenue Bridge Over Broening Highway (BC4301)	Keith Avenue Bridge over Broening Highway Rehabilitation
PRJ003100	Franklinton Road Bridge Over Gwynns Falls (BC2407)	Franklinton Road Bridge over Gwynns Falls Replacement
PRJ003101	Cold Spring Lane Bridge Over Herring Run (BC3211)	Cold Spring Lane Bridge over Herring Run Rehabilitation
PRJ003139	FY25 Annual Urgent Needs Bridge Repairs	FY25 - Bridge Repairs - Urgent Needs
PRJ003196	935011 Brehms Lane over Herring Run Bridge Replacement (BC4501)	Brehms Lane Bridge over Herring Run Replacement
PRJ003300	Green Meadow Parkway Pedestrian Bridge	---
PRJ002010	934003 Russell Street Bridge and Monroe Street Ramp over CSX	Russell Street and Monroe Street Ramp Bridge Replacements
PRJ000223	902326 TR12309 Wilkens Ave Bridge Over Gwynns	Wilkens Ave. Bridge over Gwynns Falls Replacement (TR12309)
PRJ000840	906086 Environmental Assessment Penn and Curtis	Curtis Ave. and Pennington Ave. Two-Way Conversion - Phase II Environmental Assessment

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Project code	Name (Workday)	Name (Report)
PRJ001236	909051 N. Fremont and Lafayette TR19304	N. Fremont Avenue Streetscape from Presstman St. to W. Lafayette Ave. (TR19304)
PRJ001360	910071 Patapsco and Magnolia TR19307	W. Patapsco Avenue Rehabilitation from Magnolia Ave. to Potee St. (TR19307)
PRJ001436	911048 Park Heights, Rogers, and Strath TR19303	Park Heights Avenue Reconstruction Project (TR19303)
PRJ001518	912052 Madison and Milton and Edison TR19305	Madison St. from N. Milton Ave. to Edison Hwy. Rehabilitation
PRJ002186	907151 Neighborhood Traffic Calming	Neighborhood Traffic Calming Program
PRJ002365	913102 Bike Masterplan Eutaw Place	Eutaw Place Separated Bike Lanes
PRJ002521	907156 508-156 Falls Road at Northern Parkway	Falls Road at Northern Parkway Improvements
PRJ002522	906157 508-157 Frederick Avenue ADA Upgrades (Brunswick to S. Pulaksi)	Frederick Avenue ADA Upgrades (Brunswick St. to S. Pulaksi St.)
PRJ002526	FY25 Neighborhood Traffic Calming (908151)	FY25 - Neighborhood Traffic Calming
PRJ002529	909122 508-122 Martin Luther King, Jr. Boulevard Sidepath	Martin Luther King, Jr. Boulevard Sidepath
PRJ002536	915131 508-131 Wolfe or Washington Street Bike Facility	Wolfe-Washington Bikeway Design and Construction
PRJ002901	Greenway Middle Branch Network Phase 2	Greenway Trails - Middle Branch Trail - Phase 2 Construction
PRJ002902	Pennsylvania Avenue Corridor Improvements (North Avenue to MLK Blvd)	Pennsylvania Avenue Corridor Improvements (North Ave. to MLK Blvd.)
PRJ002903	Orleans Street Rehabilitation (N Washington St to N Ellwood Ave)	Orleans Street Rehabilitation (N. Washington St. to N. Ellwood Ave.)
PRJ002904	Johnston Square Improvements	Johnston Square Traffic Safety Improvements
PRJ002905	W North Avenue Pedestrian Safety Improvements (Mt Royal Ave to Hilton St)	W. North Avenue Pedestrian Safety Improvements (Mt. Royal Ave. to Hilton St.)
PRJ002906	Russell Street Rehabilitation from Russell Street Viaduct to City Line	Russell Street Rehabilitation (Russell St. Viaduct to City Line)
PRJ002907	Wabash Multi-Modal Corridor	Wabash Multimodal Corridor Improvements
PRJ002908	Druid Park Lake Drive Complete Streets Reconstruction	Druid Park Lake Drive Reconstruction Design and NEPA Study
PRJ002909	West Baltimore United	West Baltimore United Project
PRJ002910	Oldtown Mall Improvements	---

(continued)

Project code	Name (Workday)	Name (Report)
PRJ002911	Moravia Road Ramp E Bridge over Pulaski Highway (BC 4105)	Moravia Road East Ramp Bridge over Pulaski Highway Rehabilitation
PRJ002913	Hanover Street Corridor and Vietnam Veterans Memorial Bridge NEPA Study	---
PRJ003091	Hamilton Avenue Streetscape	Hamilton Avenue Streetscape Improvements
PRJ003095	Baltimore Greenway Trails Network: Boston Street Corridor	Greenway Trails - Boston Street Corridor Design
PRJ003096	25th Street/Huntingdon Avenue Rehabilitation - Greenmount Ave to 29th St	25th St. and Huntingdon Ave. Rehabilitation
PRJ003097	Keith Avenue Rehabilitation from Broening Highway to S Clinton Street	Keith Avenue Rehabilitation (Broening Hwy. to S. Clinton St.)
PRJ003098	Milford Avenue Rehabilitation (Liberty Heights Avenue to Post Road)	Milford Avenue Rehabilitation (Liberty Heights Ave. to Post Rd.)
PRJ003102	Druid Hill Avenue & McCulloh Street Two-Way Study	---
PRJ003114	FY25 Curb Repair-Slab Repair-ADA Ramp Upgrades Citywide	FY25 - ADA Curb Ramp Upgrades - Curb/Slab Repair
PRJ003130	FY25 Materials and Compliance Testing	FY25 - Materials and Compliance Testing
PRJ003144	FY25 Citywide Bike Master Plan - Bike and Pedestrian Improvements	FY25 - Rapid Enhancement Bike and Pedestrian Improvements
PRJ003152	Belair Road Complete Streets Phase III	Belair Road Complete Streets - Phase III
PRJ003200	Baltimore Greenway Trail - Highlandtown-Greektown Connection	Greenway Trails - Highlandtown Area Connection - Design
PRJ003204	Cecil Elementary School Safe Routes to School Grant Award	Cecil ES Safe Routes to School Project
PRJ003205	Harford Ave Corridor Plan and Implementation	Harford Avenue Corridor Plan and Implementation
PRJ003206	Patapsco Ave Multi-Modal Study	East Patapsco Ave. Multimodal Study
PRJ003207	Citywide Bike Master Plan - Bicycle and Pedestrian Count Program	Automated Bicycle and Pedestrian Counter Program
PRJ003208	School Safety Improvements	School Area Traffic Safety Improvements
PRJ003209	RAISE Corridor West Baltimore Shared Use Path	RAISE Project - West Baltimore Shared Use Path
PRJ003210	Potomac Street Cycletrack Phase II	Potomac Street Cycletrack - Phase II Construction
PRJ003211	Citywide Mass Evacuation Resources Planning & GIS Dashboard	---

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003212	West Baltimore Multimodal Improvements	---
PRJ003301	Baltimore Greenway - Arlington Ave Connection	Greenway Trails - Arlington Avenue Connection Construction
PRJ003302	Safe Streets 4 All	Safe Streets 4 All - Toward Zero Action Plan
PRJ001772	919001 Construction Reserve Unallotted	DOT Unallotted Construction Reserve
PRJ002178	905148 Bikeways Greensway Trails Nort	Greenway Trails - Northern Segment
PRJ003246	Streetlight Enhancements and Upgrades	---
PRJ001950	927017 Vision Zero/Bike Const TR21016	Vision Zero/Bike Program - Maintenance and Construction (TR21016)
PRJ002552	FY25 Transportation Management Center Upgrade (964005 512-005)	FY25 - Advance Traffic Management System (ATMS) Upgrades
PRJ002917	Gwynns Falls Parkway & Garrison Boulevard Intersection Improvements	---
PRJ002918	Sinclair Lane Corridor Improvements	---
PRJ002991	University of Baltimore for Restriping Specified Intersections-Grant	University of Maryland Baltimore Campus Intersection Restriping
PRJ003103	Fayette Street Safety Study and Road Diet	---
PRJ003104	Franklin-Mulberry Safety Initiative	---
PRJ003105	Traffic Calming Quick-Build to Hardscape Conversion Citywide	Citywide Quick-Build Traffic Calming to Hardscape Conversion
PRJ003106	FY25 Pedestrian Safety Improvements with HSIP Grant	FY25 - Highway Safety Improvement Program (HSIP) Pedestrian Safety Improvements
PRJ003107	Complete Streets Studies and Initiatives	Complete Streets - Safety Studies and Initiatives
PRJ003124	FY25 Traffic Safety Improvements Citywide	FY25 - Citywide Traffic Safety Improvements
PRJ003127	FY25 Communications Upgrade - Wireless	FY25 - Communications Upgrade - Wireless
PRJ003131	FY25 Toward Zero - Traffic Safety Improvements	FY25 - Toward Zero Analysis and Safety Improvements
PRJ003134	FY25 Communications Upgrade - Hardwire	FY25 - Communications Upgrade - Hardwire
PRJ003137	FY25 Traffic Signal Construction & Reconstruction	FY25 - Traffic Signal Construction & Reconstruction

(continued)

Project code	Name (Workday)	Name (Report)
PRJ003138	FY25 Intelligent Transportation System (ITS) Improvements	FY25 - Intelligent Transportation System (ITS) Improvements
PRJ003146	Broadway Intersection Improvements	---
PRJ003148	Orleans and Gay Street Intersection Improvements	---
PRJ003150	FY25 Traffic Signal Rewiring	FY25 - Traffic Signal Rewiring
<b>Enoch Pratt Free Library</b>		
PRJ003199	Traffic Signal Reconstruction - 10 Locations Citywide	Traffic Signal Reconstruction - Multiple Locations
PRJ003248	Inner Harbor Transportation Studies	---
PRJ003110	FY25 Resurfacing JOC - Urgent Needs	FY25 - Resurfacing Job Order Contracting - Urgent Needs
PRJ003125	FY25 Resurfacing Northwest	FY25 - Northwest Sector Road Resurfacing
PRJ003126	FY25 Resurfacing Southwest	FY25 - Southwest Sector Road Resurfacing
PRJ003128	FY25 Resurfacing Northeast	FY25 - Northeast Sector Road Resurfacing
PRJ003129	FY25 Resurfacing Southeast	FY25 - Southeast Sector Road Resurfacing
PRJ002835	Bike Counters Installation Program - Bikeways Network	Automated Bicycle and Pedestrian Counter Program - Installation
<b>Parking Authority of Baltimore City</b>		
PRJ003037	Franklin St Garage Improvements	Franklin St. Garage Improvements
PRJ003305	Baltimore Street Garage Elevator Modernization Plan	---
PRJ003306	Caroline Street Elevator Modernization Plan	---
PRJ003307	Franklin Street Garage Elevator Modernization Plan	---
PRJ003308	Fleet & Eden Garage Elevator Modernization Plan	---
PRJ003309	Lexington Street Garage Elevator Modernization Plan	---
PRJ003310	Little Italy Garage Elevator Modernization Plan	---
PRJ003311	Market Center Garage Elevator Modernization Plan	---
PRJ003312	Penn Station Garage Elevator Modernization Plan	---
PRJ003313	St. Paul Garage Elevator Modernization Plan	St. Paul Street Garage Elevator Modernization Plan
PRJ003314	West Street Garage Elevator Modernization Plan	---
PRJ003315	Garage Structural Assessments	---

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Project code	Name (Workday)	Name (Report)
PRJ003322	Caroline Street Garage Capital Repairs & Replacements	---
PRJ003323	Fayette Street Garage Capital Repairs & Replacements	---
PRJ003324	Fleet & Eden Street Garage Capital Repairs & Replacements	---
PRJ003325	Penn Station Garage Capital Repairs & Replacements	---
PRJ003326	West Street Garage Capital Repairs & Replacements	---
PRJ003327	St Paul Street Garage Capital Repairs & Replacements	St. Paul Street Garage Capital Repairs & Replacements
PRJ003328	Franklin Street Garage Capital Repairs & Replacements	---
PRJ003329	Little Italy Garage Capital Repairs & Replacements	---
PRJ003331	Garage Lighting Upgrades	---
PRJ003342	Plumbing/Draining Repairs	Garage Plumbing/Draining Repairs
PRJ003343	Misc. Other Non-Structural Capital Repairs	Garage Non-Structural Capital Repairs - Other Misc.
PRJ003344	Paving/ Subsurface Repair of Parking Lots	Parking Lot Paving/Subsurface Repairs
PRJ003345	Garages Security Camera System Upgrade	Garage Security Camera System Upgrades
PRJ003346	Fire Suppression System Repairs	Garage Fire Suppression System Repairs

## Legacy project and contract numbers

The Board of Public Works and City agencies continue to use legacy project and contract numbers to report on capital projects and related procurement activities. For this report, contract numbers appear in project names for both the Department of Public Works and the Department of Transportation.

Five different types of contract numbers appear in this report as part of project names and descriptions.

Contract type	Abbreviation
Water	WC
Sewer	SC
Stormwater Drainage	SDC
Environmental Restoration	ER
Transportation	TR



Unfortunately, combining contract numbers and project codes used by Workday is complicated by limitations in the city's legacy accounting system and capital project database. A single capital project can include funding for multiple contracts and a single contract can be supported by multiple capital projects. To connect these different project identifiers, the following table lists project codes by related contract number. This table is not a comprehensive reference on this topic and agency staff should use this resource with caution.

Error in map2(agency\_contract\_requests\$agency\_contract\_id\_list, agency\_contract\_requests\$agency\_c

Contract number	Project code	Project name
<b>Department of Public Works</b>		
ER4024	PRJ002589	MS4 BMP Monitoring (ER4024)
ER4084	PRJ002543	Environmental Restoration Project 13 (ER4129/ER4084) - Clifton Park
ER4121	PRJ002597	Herring Run 84" Water Main Stream Restoration (ER4121)
ER4129	PRJ002543	Environmental Restoration Project 13 (ER4129/ER4084) - Clifton Park
ER4133	PRJ002941	BMP Maintenance and Inspection (ER4133)
ER4134	PRJ002940	Storm Drain Outfall Stabilization (ER4134)
ER4137	PRJ002690	Lower Stony Run Reach 3 Repair (ER4137)
SC1004	PRJ002809	Herring Run Sewershed Inflow & Infiltration Reduction - Area A (SC1004) - Phase II
SC1005	PRJ002810	Herring Run Sewershed Inflow & Infiltration Reduction - Area B (SC1005) - Phase II
SC1006	PRJ002811	Jones Falls Sewershed Inflow & Infiltration Reduction - Area A (SC1006) - Phase II
SC1007	PRJ002812	Jones Falls Sewershed Inflow & Infiltration Reduction - Area B (SC1007) - Phase II
SC1008	PRJ003283	Low Level Sewershed Inflow and Infiltration Reduction - Project 01 (SC1008)
SC1009	PRJ003284	Low Level Sewershed Inflow and Infiltration Reduction - Project 02 (SC1009)
SC1010	PRJ003285	Low Level Sewershed Inflow and Infiltration Reduction - Project 03 (SC1010)
SC1012	PRJ003286	Low Level Sewershed Inflow and Infiltration Reduction - Project 05 (SC1012)
SC1014	PRJ002221	Jones Falls Sewershed Rehabilitation (SC1014)
SC1016	PRJ003287	Jones Falls Sewershed Inflow and Infiltration Reduction - Project 03 (SC1016)
SC1018	PRJ000461	Patapsco Sludge Blend Tank Rehabilitation (SC1018)
SC1022	PRJ002207	Sanitary Sewer CCTV Assesment Services - Zone D (SC1022)
SC1023	PRJ003295	Back River High Rate Control Building Study (SC1023)
SC1028	PRJ002370	Sanitary Sewer Overflow Outfall 156 (SC1028)
SC1029	PRJ002492	Sanitary Sewer Urgent Needs Improvements (SC1029)
SC1030	PRJ002577	Sanitary Sewer Urgent Needs Improvements - Zone 2 (SC1030)

(continued)

Contract number	Project code	Project name
SC1031	PRJ002832	Quad Avenue Pump Station Rehabilitation (SC1031) - Project 1323
SC1032	PRJ002831	Back River Activated Plant 3 Clarifiers Rehab (SC1032) - Project 1355
SC1035	PRJ003142	Southwest Diversion Sewer Improvements - Phase II (SC1035)
SC1036	PRJ003288	Sanitary Sewer along Fairfax Rd. and Westchester Rd. (SC1036)
SC1037	PRJ002774	Back River Effluent Filter Rehabilitation (SC1037)
SC1038	PRJ003294	Sanitary Sewer On-Call Engineering Services (SC1038)
SC1039	PRJ003143	Sanitary Sewers Urgent Needs Improvements - Zone 2 (SC1039)
SC1039	PRJ003293	Sanitary Sewer Urgent Needs Improvements - Zone 2 (SC1039)
SC1041	PRJ003145	Wastewater Collections System Construction Management Services (SC1041)
SC1042	PRJ003149	Wastewater Collections System Construction Management Services (SC1042)
SC866	PRJ000634	Southwest Diversion Sewer Improvements (SC866)
SC919	PRJ001198	Outfall Sewershed Improvement (SC919)
SC927	PRJ001748	Back River Power System Improvements (SC927)
SC945	PRJ001201	Wastewater Collection System Improvements - Herring Run (SC945)
SC947	PRJ000939	Wastewater Collection System Improvements - Gwynns Falls (SC947)
SC949	PRJ000922	Stoney Run Pumping Station Rehabilitation (SC949)
SC951	PRJ001963	Comprehensive Biosolids Management Plan (SC951)
SC954	PRJ001309	Back River Primary Settling Tank (PST) 3 & 4 Rehabilitation (SC954)
SC969	PRJ001234	Horners Lane Siphon across Armistead Run Repairs (SC969)
SC979	PRJ000474	Dundalk Pumping Station Rehabilitation (SC979)
SC982	PRJ001426	Eastern Ave. Pumping Station - Wastewater Pump Replacement (SC982)
SC985	PRJ000629	Hi Level Interceptor (SC985)
SC988	PRJ001692	Patapsco Secondary Reactor Rehabilitation (SC988)
SC990	PRJ000452	Administration Building Repairs (SC990)
SC992	PRJ002581	Back River Egg-Shaped Digester Rehabilitation (SC992)
SC993	PRJ000627	Jones Falls Pump Station Rehabilitation (SC993)
SC993	PRJ002958	Jones Falls Pumping Station Capacity Upgrade (SC993)
SC994	PRJ000630	Patapsco Clarifier Rehabilitation (SC994)
SDC7773	PRJ002509	Gwynns Falls Drainage - Frederick Ave. Corridor Evaluation (SDC7773)
SDC7774	PRJ002514	Baltimore Harbor Drainage - Study (SDC7774)
SDC7802	PRJ002935	Hillen Rd. and 35th St. Storm Drain Improvements (SDC7802)

(continued)

Contract number	Project code	Project name
SDC7803	PRJ002942	Childs Street Drainage Improvement Project (SDC7803/SDC3301)
SDC7804	PRJ002938	East Fort Ave. Drainage Improvement Project (SDC7804/SDC2325)
SDC7806	PRJ002939	On-Call Drainage Study and Design Services (SDC 7806)
TR15005	PRJ001687	Warren Rd. Bridge Replacement (TR15005)
WC1197	PRJ001081	Susquehanna Transmission Main Valve Replacements (WC1197)
WC1219	PRJ001194	Montebello Lab Facility Upgrades (WC1219)
WC1243	PRJ001562	Cromwell Water Pumping Station Rehabilitation (WC1243)
WC1257	PRJ000306	Falls Road Water Main Replacement (WC1257)
WC1271	PRJ001316	Cross St. Area Water Main Replacements (WC1271/WC1272/WC1273)
WC1301	PRJ001019	Large Water Main Replacement (WC1301)
WC1301	PRJ002557	Large Diameter Main Renewal Program (WC1301)
WC1312	PRJ001410	Fells Point Water Main Replacement (WC1312/WC1313) - Project 1185.3
WC1313	PRJ001410	Fells Point Water Main Replacement (WC1312/WC1313) - Project 1185.3
WC1313	PRJ003178	Upper Fells Point Water Main Replacement (WC1313)
WC1321	PRJ001146	Woodring/Rosemont/East Westfield Area Water Main Replacement (WC1321/WC1322)
WC1349	PRJ002223	Madison Street Water Main Replacement (WC1349)
WC1377	PRJ000216	Ashburton Low-Lift Pump Upgrades (WC1377)
WC1380	PRJ001693	Concrete Dam Rehabilitations (WC1380)
WC1382	PRJ001333	Montebello Plant 1 Reservoir Structure Finish Study (WC1382)
WC1390	PRJ001101	210 Guilford Avenue Renovation (WC1390)
WC1390	PRJ001867	210 Guilford Avenue Renovation (WC1390)
WC1397	PRJ001866	Montebello Filter Control Panel Replacement (WC1397)
WC1406	PRJ000638	On-Call Carbon Fiber Repair Services (WC1406)
WC1406	PRJ003179	On-Call Carbon Fiber Repair Services
WC1419	PRJ002959	Greenmount Ave. Water Main Rehabilitation (WC1419)
WC1421	PRJ002235	Montebello Solar Panel Installation (WC1421)
WC1430	PRJ002562	Water Main Replacements (WC1430)
WC1431	PRJ002563	Water Main Replacements (WC1431)
<b>Department of Transportation</b>		
TR12309	PRJ000223	Wilkens Ave. Bridge over Gwynns Falls Replacement (TR12309)
TR19303	PRJ001436	Park Heights Avenue Reconstruction Project (TR19303)
TR19304	PRJ001236	N. Fremont Avenue Streetscape from Presstman St. to W. Lafayette Ave. (TR19304)
TR19305	PRJ001518	Madison St. from N. Milton Ave. to Edison Hwy. Rehabilitation
TR19307	PRJ001360	W. Patapsco Avenue Rehabilitation from Magnolia Ave. to Potee St. (TR19307)

## PROJECT NAMES AND IDENTIFIERS

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*(continued)*

Contract number	Project code	Project name
TR21016	PRJ001950	Vision Zero/Bike Program - Maintenance and Construction (TR21016)

# How this report is created

## Data sources and tools

Over the past two years, Baltimore City migrated contract and financial management systems to a cloud-based application known as [Workday](#). Data on the Capital Improvement Program is now stored in both Workday and a second integrated application, known as [Workday Adaptive Planning](#) or Adaptive, that combined project information entered by agency staff with financial data maintained in Workday.

This report is based on project details and requests exported from the Workday Adaptive Planning system as Excel files. These Excel files are transformed using a data processing and analysis script (created with [R](#) and [Quarto](#)) to produce this PDF document.

Locations for assets identified in this report are based on several additional sources including:

- Department of General Services building and asset data
- [Department of Transportation bridge inventory](#)
- Data from [OpenStreetMap](#) for non-city owned properties

The locator maps used data from U.S. Census Bureau TIGER/Line shapefiles accessed using the [tigris](#) R package and Community Statistical Area boundaries created by the [Baltimore Neighborhood Indicators Alliance](#).

Excel and CSV files with the project request data included in this report are (or will be) available on the [CIP Reports & Resources](#). Department staff expect to publish a reproducible version of this report including all code and reference data to the [City of Baltimore GitHub account](#).

## Credits

This report is created by the Baltimore City Department of Planning by staff including Kristen Ahearn, John Lloyd, Sara Paraniham, Eli Pousson, and Jamie Williams.

Many others, including city staff, planners, engineers, designers, and residents, also contributed to the identification of these projects through their use and attention to the city's public assets.

# Updates

! Report last updated 03/04/24 09:02:30 PM using request data (exported from Adaptive Planning at 02/17/24 01:42:24 AM) and project details (exported at 02/17 01:42:24 AM).

If any corrections or modifications to the report are required, these updates will be noted in this section of the report and a new version posted [to the Department website](#). Additional updates are expected following the Planning Commission hearings with agency staff and Planning Commission adoption of the Capital Improvement Program.

- **2023 January 25:** Minor corrections and updates to project names for BCRP, DHCD, and DPW to better match project names in this report to project names used by agencies in Planning Commission briefing presentations. Add maps for DOT FY25 Requests.