

AGENDA

REGULAR MEETING OF CITY COUNCIL

2008 04 14

4:30 P.M.

COUNCIL CHAMBERS

1. ADOPTION OF MINUTES

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes

Resolved that the Minutes of the Regular Council Meeting of 2008 03 31 be approved.

2. QUESTIONS AND INFORMATION ARISING OUT OF MINUTES AND NOT OTHERWISE ON AGENDA

3. APPROVE AGENDA AS PRESENTED

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes

Resolved that the Agenda for the 2008 04 14 City Council Meeting as presented be approved.

4. DELEGATIONS/PROCLAMATIONS

- (a) Theresa Sharp, Chair Volunteer Appreciation Dinner will be in attendance concerning Proclamation - National Volunteer Week.
- (b) Craig Kohler, Vice President of Education will be in attendance concerning Proclamation - 50th Anniversary of the Toastmasters.
- (c) Debbie Jo Linklater and Joe D'Angelo, Co-Chairs, World Club Ringette Championships will be in attendance concerning the 2008 event being held in Sault Ste. Marie in November.
- (d) Doug Salloum, General Manager, Green Municipal Corporation, Federation of Canadian Municipalities will be in attendance concerning agenda item 5.(f).
- (e) Carl Isenburg, President and CAO, MPAC will be in attendance concerning the diminishing value of large industrial assessment in Northern Ontario.

4. (f) Inspector D. O'Dell and Sergeant J. Trudeau will be in attendance concerning agenda item 5.(z).
- (g) Bryan Haigh, P. Eng., Read, Voorhees and Associates Ltd. will be in attendance concerning agenda items 5.(s) and 5.(x).
- (h) Donna Hilsinger, representative of Sault Trails Advisory Committee will be in attendance concerning agenda item 5.(w).

PART ONE – CONSENT AGENDA

5. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes

Resolved that all the items listed under date 2008 04 14 - Part One - Consent Agenda be approved as recommended.

- (a) Correspondence from AMO is attached for the information of Council.
- (b) Correspondence from the City of Port Colborne (concerning provincial funding to offset costs related to O.Reg. 429/07) and the City of Ottawa (concerning Province of Ontario paying MPAC costs related to education property taxes) is attached for the information of Council.
- (c) A letter from the Minister of Finance responding to a January 16, 2008 Council resolution is attached for the information of Council.
- (d) A letter from the Ministry of Community Safety and Correctional Services to the Chief of Police concerning the Safer Communities – 1,000 Officers Partnership Program is attached for the consideration of Council. The relevant By-law 2008-58 is listed under Item 10 of the Agenda and will be read with all other by-laws listed under that item.
- (e) Correspondence concerning the Solid Waste Management Plan EA process and EnQuest pilot project is attached for the information of Council.
- (f) Information from the Federation of Canadian Municipalities concerning Green Municipal Corporation is attached for the information of Council.

5. (g) **Council Travel**

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes

Resolved that Councillor James Caicco be authorized to travel to the 2008 AMO Annual Conference being held in Ottawa (4 days in August) at an estimated cost to the City of \$2,000.00 be approved.

(h) **Staff Travel Requests**

A report of the Chief Administrative Officer is attached for the consideration of Council.

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes

Resolved that the Staff Travel Requests contained in the report of the Chief Administrative Officer dated 2008 04 14 be approved as requested.

(i) **Tender for Selected Granular Materials**

A report of the Manager of Purchasing is attached for the consideration of Council.

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes

Resolved that the report of the Manager of Purchasing dated 2008 04 14 be endorsed and that the tender for the supply of Selected Granular Materials, required by the Public Works and Transportation Department, be awarded as recommended.

(j) **Property Tax Appeals**

A report of the City Tax Collector is attached for the consideration of Council.

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes

Resolved that pursuant to Section 357 of the Municipal Act, 2001, the adjustments for tax accounts outlined on the City Tax Collector's report of 2008 04 14 be approved and the tax records be amended accordingly.

(k) **Winter Control 2003-2008**

A report of the Commissioner of Finance and Treasurer is attached for the consideration of Council.

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes

Resolved that the report of the Commissioner of Finance and Treasurer dated 2008 04 14 concerning Winter Control 2003-2008 be accepted as information.

5. (l) **Steelback Centre - Sole Sourcing of Additional Seating**
A report of the Commissioner of Community Services is attached for the consideration of Council.
- Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
- Resolved that the report of the Commissioner of Community Services dated 2008 04 14 concerning Steelback Centre - Sole Sourcing of Additional Seating be accepted and the recommendation that Council approve the single sourcing of the additional seating at the Steelback Centre to SDR Seating Inc., contingent upon confirmation of FedNor funding for the project, be approved.
- (m) **Skatepark Project Update**
A report of the Commissioner of Community Services is attached for the consideration of Council.
- Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes
- Resolved that the report of the Commissioner of Community Services dated 2008 04 14 concerning Skatepark Project Update be accepted and the recommendation that Council approve the architect proceeding with the next phase of the skatepark, producing the construction documents; and further to authorize staff to proceed to tender and report back to Council with a review of the tenders including budget and funding information be approved.
- (n) **Steelback Centre Annual Report - 2007**
A report of the Commissioner of Community Services is attached for the consideration of Council. Also attached is a summary of revenue and cost estimates from the IBI report of September 2004.
- Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
- Resolved that the report of the Commissioner of Community Services dated 2008 04 14 concerning Steelback Centre Annual Report - 2007 be accepted as information.
- (o) **Clark Creek and Pim Street Pumping Station Force mains Condition Assessment**
A report of the Director of Engineering Services is attached for the consideration of Council.

5. (o) Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes
Resolved that the report of the Director of Engineering Services dated 2008 04 14 concerning Clark Creek and Pim Street Pumping Station Force mains Condition Assessment be accepted and the recommendation that the agreement between the City and TSH Consulting Engineers be amended to include design and contract administration for provision of access points to allow PPIC to conduct the pressure pipe inspections be approved.
- (p) **Pim Street Sewage Pumping Station Engineering Fees**
A report of the Director of Engineering Services is attached for the consideration of Council.

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
Resolved that the report of the Director of Engineering Services dated 2008 04 14 concerning Pim Street Sewage Pumping Station Engineering Fees be accepted and the recommendation that Council approve a revised upset limit of \$520,000.00 in the engineering services contract between the City and EarthTech Canada Inc. be approved.
- (q) **2008 Connecting Link Allocation**
A report of the Director of Engineering Services is attached for the consideration of Council. The relevant By-law 2008-57 is listed under Item 10 of the Agenda and will be read with all other by-laws listed under that item.
- (r) **2008 Municipal Road and Bridge Infrastructure Investment Grant**
A report of the Director of Engineering Services is attached for the consideration of Council. The relevant By-law 2008-70 is listed under Item 10 of the Agenda and will be read with all other by-laws listed under that item.
- (s) **Proposed Amendments - Class A and B Truck Routes**
A report of the Commissioner of Engineering and Planning is attached for the consideration of Council. This is in response to a Council resolution dated 2007 08 13.

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes
Resolved that the report of the Commissioner of Engineering and Planning dated 2008 04 14 concerning Proposed Amendments - Class A and B Truck Routes be accepted and the recommendation that Council approve the proposed changes needed to implement both a perimeter and central Truck Route corridor, and the administrative requirements to change the Truck Route By-law, along with a budget of up to \$70,000.00 to implement signage and an education/awareness program be approved.

5. (t) **Fee Increases Regulating Dogs and Cats**
A report of the Manager of Humane Society is attached for the consideration of Council. The relevant By-laws 2008-53 and 2008-54 are listed under Item 10 of the Agenda and will be read with all other by-laws listed under that item.
- (u) **Proposed Sale of a Portion of Old Highway 17 North to Lisa Lofstrom**
A report of the City Solicitor is attached for the consideration of Council. The relevant By-laws 2008-66 and 2008-67 are listed under Item 10 of the Agenda and will be read with all other by-laws listed under that item.
- (v) **Downtown Development Initiative**
A report of the Downtown Development Initiative Grant Evaluation Committee is attached for the consideration of Council.

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
Resolved that the report of the Downtown Development Initiative Grant Evaluation Committee dated 2008 04 14 concerning Downtown Development Initiative be accepted and the recommendation that Council approve the 6 funding requests be approved.
- (w) **2008 Hub Trail Development Priorities**
A report of the Planning Division is attached for the consideration of Council.

Mover - Councillor L. Tridico
Seconder - Councillor B. Hayes
Resolved that the report of the Planning Division dated 2008 04 14 concerning 2008 Hub Trail Development Priorities be accepted and the recommendation that Council accept the recommendation that the Finn Hill section of the Hub Trail, from Black Road to Pine Street be approved for construction this year, subject to funding availability, and that a contract with Kresin Engineering be authorized to coordinate this work be approved.
- (x) **Conmee Avenue at Carmen's Way**
A report of the Commissioner of Public Works and Transportation is attached for the consideration of Council.

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
Resolved that the report of the Commissioner of Public Works and Transportation dated 2008 04 14 concerning Conmee Avenue at Carmen's Way be accepted and the recommendations therein be approved.

5. (y) **Intersection of Farwell Terrace/Henrietta Street/Devon Road**
A report of the Deputy Commissioner of Public Works and Transportation is attached for the consideration of Council. This item is in response to a Council resolution dated 2007 10 29.

Mover - Councillor L. Tridico

Seconder - Councillor B. Hayes

Resolved that the report of the Deputy Commissioner of Public Works and Transportation dated 2008 04 14 concerning Intersection of Farwell Terrace/Henrietta Street/Devon Road be accepted and the recommendation that all-way stop controls not be considered for this location and that Police Services be requested to monitor this area for possible speed enforcement be approved.

- (z) **City Council Resolution - Snowmachine Activity Within City Limits**
A report of the Chief of Police is attached for the consideration of Council.

Mover - Councillor L. Turco

Seconder - Councillor B. Hayes

Resolved that the report of the Chief of Police dated 2008 04 14 concerning City Council Resolution - Snowmachine Activity Within City Limits be accepted as information.

- (aa) **Sault Ste. Marie Police Service Business Plan 2007 - 2009 - Year One Results - 2007**
A report of the Chief of Police is attached for the consideration of Council.

Mover - Councillor L. Tridico

Seconder - Councillor B. Hayes

Resolved that the report of the Chief of Police dated 2008 04 14 concerning Sault Ste. Marie Police Service Business Plan 2007 - 2009 - Year One Results - 2007 be accepted as information.

PART TWO – REGULAR AGENDA

6. **REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES**

6. (1) **ADMINISTRATIVE**

- (a) **Corporate Strategic Plan**

A report of the Deputy City Clerk and Manager of Quality Improvement is attached for the consideration of Council. The Corporate Strategic Plan 2007 - 2010 is appended under separate cover.

6. (1) (a) Mover - Councillor L. Turco
Seconder - Councillor B. Hayes
Resolved that the report of the Deputy City Clerk and Manager of Quality Improvement dated 2008 04 14 concerning Corporate Strategic Plan be accepted and the 2007 - 2010 Corporate Strategic Plan be approved.

7. **UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL**

- (a) Mover - Councillor O. Grandinetti
Seconder - Councillor S. Myers
Whereas Council approved a rezoning application with conditions for 92 & 100 Second Line West in November, 2007; and
Whereas no improvements have been made to the property and it continues to deteriorate;
Therefore be it resolved that appropriate staff provide an update report on the status of improvements to the building and the appropriate procedures to be followed to ensure compliance with the above-noted conditions and any other concerns.
- (b) Mover - Councillor S. Butland
Seconder - Councillor B. Hayes
Whereas Sault Ste. Marie has been reflected negatively as to its quality of life in two recent reports (Pembina Institute and McLean's magazine); and
Whereas Sault Ste. Marie has continually marketed itself as a city with an exemplary lifestyle;
Be it resolved that Council endorse a committee comprised of representation from the following: CQI, Safe Communities, E.D.C., Innovation Centre, Community Development Corporation and City Council to consider any appropriate strategies to respond/not respond to these widely distributed negative reports. (Full reports are available upon request.)

8. **COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION**

9. **ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE**

10.

CONSIDERATION AND PASSING OF BY-LAWS

By-laws before Council for THREE readings which do not require more than a simple majority.

AGREEMENTS

- (a) 2008-58 A by-law to authorize an agreement between the City, the Province and the Sault Ste. Marie Police Services Board under the Safer Communities-1,000 Officers Partnership Program for funding for increasing the number of officers of the Sault Ste. Marie Police Service.
- A letter from the Ministry of Community Safety and Correctional Services dated 2008 03 28 to Police Chief Davies is on the agenda.

ENGINEERING

- (b) 2008-70 A by-law respecting the allocation of Provincial funding for a 2008 Municipal Road and Bridge Infrastructure Investment Grant.
- A report from the Director of Engineering Services is on the agenda.

LANE ASSUMPTION

- (c) 2008-61 A by-law to assume for public use and establish as a public lane, a portion of a lane abutting lots 32, 33 and 34 on Wellington Street West in the Kehoe & Cozens Subdivision.

OFFICIAL PLAN AMENDMENTS

- (d) 2008-56 A by-law to adopt Amendment No. 145 to the Official Plan (Devoe).
- (e) 2008-64 A by-law to adopt Amendment No. 146 to the Official Plan (Elstrong Capital Corp.).
- (f) 2008-68 A by-law to adopt Amendment No. 144 to the Official Plan (Dave Hull).

10. **PARKING**

- (g) 2008-63 A by-law to appoint Municipal Law Enforcement Officers to enforce the by-laws on various private properties and to amend Schedule "A" to By-law 90-305.

REGULATIONS

- (h) 2008-53 A by-law to amend By-law 2000-49 being the by-law to regulate cats.

- (i) 2008-54 A by-law to amend By-law 98-211 being the by-law to regulate dogs.

A report from the Manager of the Sault Ste. Marie Humane Society concerning By-laws 2008-53 and 2008-54 is on the agenda.

STREET ASSUMPTION

- (j) 2008-66 A by-law to assume for public use and establish as a public street a portion of the old Highway 17 North road allowance which abuts 626 Fifth Line East.

TRAFFIC

- (k) 2008-57 A by-law respecting funding from the Province of Ontario for connection link projects.

A report from the Director of Engineering Services is on the agenda.

ZONING

- (l) 2008-59 A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 267 Pim Street.
(Pauline's Place)

- (m) 2008-65 A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning land located at 43 Black Road
(Elstrong Capital Corp.)

- (n) 2008-69 A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 556 Second Line West (D. Hull)

10. (o) 2008-71 A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 61 Great Northern Road and 58 Blake Avenue.
- (p) 2008-72 A by-law to designate 61 Great Northern Road and 58 Blake Avenue an area of site plan control.
- By-laws before Council for **FIRST** and **SECOND** reading which do not require more than a simple majority.

LANES

- (q) 2008-62 A by-law to stop up, close and authorize the conveyance of a portion of the lane abutting Lots 32, 33 and 34 in the Kehoe & Cozens Subdivision, Plan 402.
- By-laws 2008-61 and 2008-62 were approved in principle by Council resolution dated 2007 12 10 on a report from the Commissioner of Engineering and Planning.

STREET CLOSING

- (r) 2008-67 A by-law to close and authorize the conveyance of a portion of the Old Highway 17 North road allowance abutting 626 Fifth Line East.
- A report from the City Solicitor concerning By-laws 2008-66 and 2008-67 is on the agenda.

11. **QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON AGENDA**

12. **ADDENDUM TO THE AGENDA**

13. **ADJOURNMENT**

Mover - Councillor L. Turco
Seconder - Councillor B. Hayes

Resolved that this Council shall now adjourn.

MAYOR

DEPUTY CLERK

MINUTES

REGULAR MEETING OF CITY COUNCIL

2008 03 31

4:30 P.M.

COUNCIL CHAMBERS

PRESENT: Mayor J. Rowswell, Councillors J. Caicco, L. Turco, D. Celetti, O. Grandinetti, S. Myers, L. Tridico, F. Fata, T. Sheehan, S. Butland, F. Manzo

ABSENT: Councillors B. Hayes, P. Mick (illness)

OFFICIALS: D. Irving, L. Bottos, P. McAuley, N. Apostle, B. Freiburger, J. Dolcetti, D. McConnell

1. ADOPTION OF MINUTES

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Resolved that the Minutes of the Regular Council Meeting of 2008 03 17 be approved. CARRIED.

**2. QUESTIONS AND INFORMATION ARISING OUT OF
MINUTES AND NOT OTHERWISE ON AGENDA**

3. APPROVE AGENDA AS PRESENTED

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Resolved that the Agenda for the 2008 03 31 City Council Meeting as presented be approved. CARRIED.

4. DELEGATIONS/PROCLAMATIONS

(a) Katie Elliott, President NDP Federal Riding Association and Katey Delvecchio, Pre-Election Organizer for the NDP Federal Riding Association were in attendance concerning Proclamation - April 5th - Kiss the Ground You Walk on Day.

(b) Jack Nadeau, Chairperson Sault Ste. Marie Parkinson's Group was in attendance concerning Proclamation - Parkinson's Disease Awareness Month.

4. (c) Glynnice Avery-Cappellani, Principal R. M. Moore Public School and Steve Bodnar, Principal East View Public School were in attendance concerning agenda item 5.(b).
- (d) Robert Hughes was in attendance concerning agenda item 6.(6)(a).
- (e) Bob Paciocco was in attendance concerning agenda item 6.(6)(b).
- (f) Paul Blais, Partner Millier Dickinson Blais Inc. was in attendance concerning agenda item 6.(8)(a).

PART ONE – CONSENT AGENDA

5. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Resolved that all the items listed under date 2008 03 31 - Part One - Consent Agenda be approved as recommended. CARRIED.

- (a) Correspondence from AMO and OGRA was received by Council.
- (b) The letter from the Principals of East View and R. M. Moore Public Schools concerning receiving a double Helping Hands Award from the Let Them Be Kids Foundation was received by Council.

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Whereas the Let Them Be Kids Foundation is a charitable worldwide program that helps communities build safe playgrounds in needy areas by providing a financial grant and assistance to design and build new playgrounds with the help of volunteers who construct the playgrounds; and

Whereas East View and R. M. Moore Public Schools have received a Let Them Be Kids Double Helping Hands Award to assist in building a new playground at both schools with assistance from a group of volunteers from the Ministry of Community and Social Services;

Now therefore be it resolved that City Council expresses its support for this very important project building new playgrounds and beautifying the school properties at both East View and R. M. Moore Public Schools. CARRIED.

- (c) Correspondence from the Town of Tecumseh (concerning COMRIF and MRIF funding programs); Township of Hilliard (concerning the ownership of handguns); and Town of Kingsville (concerning Kraft Hockeyville 2008) was received by Council.

5. (d) The letter from the General Manager International Bridge Administration concerning a request for resolutions of support to aid in efforts to secure federal funding for the new Canada Border Services Agency Plaza was accepted by Council.

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Whereas Sault Ste. Marie is a border community that relies on safe, quick, reliable, and low-cost crossing of the International toll bridge to Michigan; and Whereas Section 6 of the Canada Customs Act requires that the toll bridge owner/operator pay to provide and maintain Canada Border Services Agency (CBSA) facilities at all international crossings; and

Whereas the current Canada Border Services Agency facility is 45 years-old, functionally obsolete, operationally deficient, and does not allow efficient processing of traffic entering Canada, and therefore is in critical need of replacement at an estimated cost to replace the facility of \$50 million; and

Whereas in Sault Ste. Marie, the bridge assets in Ontario are owned by the St. Mary's River Bridge Company (SMRBC), a governmental entity responsible to protect the Canadian interest in the crossing; and the operator of the crossing is the International Bridge Administration (IBA), a governmental entity that reports to the Joint International Bridge Authority Board of Directors, which consists of three members from Michigan and three members from Canada; and

Whereas bridge traffic at the Sault Ste. Marie crossing has declined from approximately 3.6 million crossings to approximately 1.9 million crossings in the last 10 years thereby significantly reducing bridge revenue; and

Whereas in April 2007 toll rates were increased from \$1.50 to \$2.00 per passenger vehicle crossing; and

Whereas an estimated two-thirds of the crossing traffic is of local origin and the majority of those users are frequent users and a large portion of the bridge user customer base is derived from discretionary use, in which the trip is not essential and accordingly there is clearly a point at which toll rate increases will no longer yield financial returns due to the corresponding decrease in bridge usage; and

Whereas the Sault Ste. Marie bridge owner and operator do not have financial means to pay any portion of the \$50 million Canada Border Services Agency project without significant redirection of capital needed to operate and maintain the bridge and any redirection of capital intended for the bridge structure would adversely impact the physical condition of the bridge;

Now therefore be it resolved that Sault Ste. Marie City Council expresses its support to St. Mary's River Bridge Company, the Joint International Bridge Authority, and the International Bridge Administration in their efforts to secure Canadian federal funding for the needed Canada Border Services Agency facility improvements and hereby urges appropriate federal officials to assist in securing the federal funding. CARRIED.

5. (d) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Whereas Sault Ste. Marie is a border community that relies heavily on safe, quick, and low-cost crossing of the International toll bridge to Michigan; and
Whereas Section 6 of the Canada Customs Act requires that the toll bridge owner/operator pay to provide and maintain Canada Border Services Agency (CBSA) facilities at all international crossings; and
Whereas there are 11 crossings between Ontario and the United States that are run by 10 operators and ten of the crossings are governmentally owned and nine crossings are operated by public entities; and
Whereas the only privately owned and privately operated crossing is the Ambassador Bridge. The Detroit-Windsor tunnel is governmentally owned and operated by a private company; and
Whereas the Sault Ste. Marie International Bridge is governmentally owned and publicly operated and is totally financially self-sustaining based primarily on toll revenue, and receives no provincial, state, or federal subsidy for operations; and
Whereas the Section 6 requirement serves to unnecessarily increase the toll rates the owner must charge, thus negatively impacting travel and commerce across the bridge;
Now therefore be it resolved that Sault Ste. Marie City Council expresses its support for amendments to the Canada Customs Act to exempt governmentally owned and publicly operated crossings from the responsibility to pay to provide and maintain CBSA facilities. CARRIED.
- (e) The letter from the Shelter Manager Sault Ste. Marie Humane Society concerning a request that Council authorize increasing dog licence and pounds fees was received by Council. This item was tabled to the April 14, 2008 Council Meeting.
- (f) **Staff Travel Requests**
The report of the Chief Administrative Officer was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the Staff Travel Requests contained in the report of the Chief Administrative Officer dated 2008 03 31 be approved as requested. CARRIED.
- (g) **2007 Honoraria and Expenses - Mayor and Council and Board and Commission Members**
The report of the Commissioner of Finance and Treasurer was accepted by Council.

5. (g) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Commissioner of Finance and Treasurer dated 2008 03 31 concerning 2007 Honoraria and Expenses (Mayor, Council, Board and Commission Members) be accepted as information. CARRIED.
- (h) **Long Term Care and Senior Services**
The report of the Commissioner of Social Services was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Commissioner of Social Services dated 2008 03 31 concerning Long Term Care and Senior Services be accepted as information. CARRIED.
- (i) **Partnerships at the Accessibility Centre**
The report of the Unit Manager Social Services Department was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Unit Manager Social Services Department dated 2008 03 31 concerning Partnerships at the Accessibility Centre be accepted as information. CARRIED.
- (j) **Outstanding Council Resolutions List**
The report of the City Clerk was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the City Clerk dated 2008 03 31 concerning Outstanding Council Resolutions List be accepted and the recommendation that the following two resolutions be withdrawn from the List:
August 9, 2004 - report on initiating marketing and organization of Trade Missions
July 10, 2006 - report on rationale for bylaw controlling parking of mobile homes, travel trailers and work trailers on residential property be approved. CARRIED.
- (k) **Request for Financial Assistance for National/International Sports Competitions**
The report of the Manager of Recreation and Culture was accepted by Council.

5. (k) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Manager of Recreation and Culture dated 2008 03 31 concerning Request for Financial Assistance for National/International Sports Competitions be accepted and the recommendation to provide a \$200.00 grant to Wendy Oleskiew (Olympic Trials for Swimming - Swim Canada in Montreal) be approved. CARRIED.

(l) **Bellevue Marina Boat Launch**
The report of the Manager of Recreation and Culture was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Manager Recreation and Culture dated 2008 03 31 concerning Bellevue Marina Boat Launch be accepted and the recommendation that Council approve the following work at Bellevue Marina Boat Launch as necessitated by deteriorated infrastructure and low water levels at a cost of approximately \$40,000.00 to be funded from the Parks and Recreation Reserve (\$31,000.00) and the remainder from the Marina Reserve accounts:

1. dredge the marina bottom per the proposed ramp profile;
 2. removal and replacement of concrete panels and steel plates below water level;
 3. add new concrete panels to extend the length of the launch ramps
- be approved. CARRIED.

(m) **Sault Ste. Marie Memorial Tower**
The report of the Commissioner of Community Services was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Commissioner of Community Services dated 2008 03 31 concerning Sault Ste. Marie Memorial Tower be accepted as information. CARRIED.

(n) **2008 Cultural Financial Assistance Grants**
The report of the Manager of Recreation and Culture was accepted by Council.

5. (n) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Manager of Recreation and Culture dated 2008 03 31 concerning 2008 Cultural Financial Assistance Grants be accepted and the recommendation that Council approve the recommendations of the Cultural Advisory Board for the 2008 Cultural Financial Assistance Grants as outlined in the report be approved. CARRIED.
- (o) **Outstanding Cash Holdings for Construction Costs**
The report of the Municipal Services Engineer was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Municipal Services Engineer dated 2008 03 31 concerning Outstanding Cash Holdings for Construction Costs (sidewalks and pavement) be accepted and the recommendation that Council authorize the refund of amounts paid for construction costs where the City will not be constructing the proposed works in the foreseeable future for a total refund amount of \$74,229.16 with funds to come from the Local Improvements Cash Collections account be approved. CARRIED.
- (p) **Reduction in Sale Price of the No. 4 Fire Hall**
The report of the City Solicitor was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the City Solicitor dated 2008 03 31 be accepted and the recommendation that the sale price of the former No. 4 Fire Hall located at 60-66 Old Garden River Road be reduced from \$275,000.00 to \$260,000.00 to allow for the water damage and for the lost rental opportunity be approved. CARRIED.
- (q) **City Renewal of the Continuous Safety Services Agreement With the Electrical Safety Authority**
The report of the City Solicitor was accepted by Council. The relevant By-law 2008-51 is listed under Item 10 of the Minutes.
- (r) **Replacement Deed - 120 Cunningham Road - Seventh Day Adventist Church**
The report of the City Solicitor was accepted by Council. The relevant By-law 2008-55 is listed under Item 10 of the Minutes.
- (s) **Appeal of Zoning By-law 2008-31 - 756 Landslide Road - Planning Application No. A-1-08-Z**
An appeal to the Ontario Municipal Board was received by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Whereas Zoning By-law 2008-31 was passed by City Council on February 25, 2008 concerning lands located at 756 Landslide Road; and
Whereas after public notice was given in accordance with the Planning Act, R.S.O., an appeal for this by-law, of which a copy is attached to this resolution, was presented to City Council and was duly considered by Council at its meeting on March 31, 2008;
Now therefore be it resolved that application be made to the Ontario Municipal Board for dismissal of this appeal. CARRIED.

- (t) **Conmee Avenue/Carmen's Way Intersection**
The report of the Commissioner of Public Works and Transportation was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Commissioner of Public Works and Transportation dated 2008 03 31 concerning Conmee Avenue/Carmen's Way Intersection be accepted as information and that a further report concerning this intersection will be provided for the April 14th Council Meeting. CARRIED.

- (u) **Transit Enhancement - Saturday Service**
The report of the Transit Manager was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Transit Manager dated 2008 03 31 concerning Transit Enhancement - Saturday Service be accepted and the recommendation that Council approve effective May 10, 2008, increasing Saturday bus service from 60 minute to 30 minute frequency from 12:00 noon to 6:45 p.m. and that the annual additional cost of \$160,000.00 for the increased Saturday transit service be funded from provincial gas tax revenue currently supporting the Great Northern Bus route that will be discontinued effective May 2, 2008 be approved. CARRIED.

- (v) **Quotation for Dinnerware - Steelback Centre**
The report of the Manager of Purchasing was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that the report of the Manager of Purchasing dated 2008 03 31 be endorsed and that the quotation for Dinnerware for the Steelback Centre, required by the Community Services Department, be awarded as recommended. CARRIED.

- (w) **Provincial Funding Announcement**
the report of the Commissioner of Engineering and Planning was accepted by Council.

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco

Resolved that the report of the Commissioner of Engineering and Planning dated 2008 03 31 concerning Provincial Funding Announcement be accepted as information. CARRIED.

PART TWO – REGULAR AGENDA

6. **REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES**
6. (2) **COMMUNITY SERVICES**
- (a) **Steelback Centre - Private Suites Project - Phase 2 and 3**
A report of the Commissioner of Community Services is attached for the consideration of Council.
- Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
- Resolved that the report of the Commissioner of Community Services dated 2008 03 31 concerning Steelback Centre - Private Suites Project - Phase 2 and 3 be accepted as information and further that Council provide any direction that it deems appropriate as a result of this information. CARRIED.
6. (6) **PLANNING**
- (a) **Application No. A-3-08-Z - Pauline's Place Non-Profit Homes Inc. - 267 Pim Street - Request to Rezone to Facilitate Increasing the Maximum Number of Beds to 12**
The report of the Planning Division was accepted by Council.
- Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
- Resolved that the report of the Planning Division dated 2008 03 31 concerning Application No. A-3-08-Z - Pauline's Place Non-Profit Homes Inc. be accepted and the Planning Director's recommendation that City Council approve the rezoning of the subject property from (R2) Single Detached zone, to (R2S) Single Detached zone with a Special Exception to permit a group residence for up to a maximum of 12 beds be endorsed. CARRIED.

- (b) **Application No. A-9-08-Z.OP - Elstrong Capital Corporation - 43 Black Road - Request to Rezone to Locate Specialized Office Space Within the Existing Building**

The report of the Planning Division was accepted by Council.

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Resolved that the report of the Planning Division dated 2008 03 31 concerning Application No. A-9-08-Z.OP - Elstrong Capital Corporation be accepted and the Planning Director's recommendation that City Council approve Official Plan Amendment No. 146 and rezone 'Block A' of the subject property from Medium Industrial zone (M2) to Medium Industrial zone (M2S) with a Special Exception to permit the existing building to be utilized for office uses in association with the bulk storage and distribution of fossil fuels only, in addition to those uses permitted in an (M2) zone, and that the required parking be reduced to 88 spaces; and

Furthermore, that City Council DEFER the request on 'Block B' to increase the portion of an Industrial Plaza that can be utilized for commercial purposes, from 30% to 100%, until April 28, 2008 to allow Planning staff sufficient time to provide proper public notice be endorsed. CARRIED.

- (c) **Application No. A-10-08-OP - Sandra and Sam Devoe - 287 Old Goulais Bay Road - Request to Rezone to Facilitate a Severance**

The report of the Planning Division was accepted by Council.

Moved by Councillor L. Tridico

Seconded by Councillor L. Turco

Resolved that the report of the Planning Division dated 2008 03 31 concerning Application No. A-10-08-OP - Sandra and Sam Devoe be accepted and the Planning Director's recommendation that City Council approve Official Plan Amendment No. 145 which facilitates the severance of the subject property by way of a notwithstanding clause to the Rural Area policies, for one additional rural residential lot be endorsed. CARRIED.

6. (8) **BOARDS AND COMMITTEES**

- (a) **Sault Ste. Marie Economic Development Corporation Review**

The report entitled City of Sault Ste. Marie Sault Ste. Marie Economic Development Corporation Review Final Report was received by Council.

Moved by Councillor S. Myers

Seconded by Councillor T. Sheehan

Whereas in December 2007, City Council hired the firm of Millier Dickinson Blais Inc. to undertake an Independent Third Party Review of the Economic Development Corporation; and

Whereas City Council has now received the consultant's final report of the Independent Third Party Review; and

Whereas City Council wants the Economic Development Corporation to review and comment on the conclusions and recommendations contained in the report including performance management, governance and communications as outlined in the report;

Now therefore be it resolved that the consultant's report be immediately forwarded to the Board of Directors, SSMEDC and that a plan to address the recommendations contained therein be provided by the EDC Board to City Council in response to the conclusions and recommendations within two months be approved. CARRIED.

Recorded Vote

For: Mayor J. Rowswell, Councillors J. Caicco, L. Turco, D. Celetti, O. Grandinetti, S. Myers, L. Tridico, F. Fata, T. Sheehan, S. Butland

Against: Councillor F. Manzo

Absent: Councillors B. Hayes, P. Mick

(b) Conferences and Events Policy Development Committee Report and Recommendations to City Council

The report of the Conferences and Events Policy Development Committee was accepted by Council.

6. (8)
(b) Moved by Councillor S. Myers
Seconded by Councillor L. Tridico
Resolved that the report of the Conferences and Events Policy Development Committee dated 2008 03 31 concerning Report and Recommendation to City Council be accepted and the recommendations that
(1) Council approve the Conferences and Major Special Events Support/Assistance Policy Guideline; and
(2) as part of the 2008 Budget Deliberations, Council consider committing \$20,000.00 annually for support/assistance for conferences and major special events that meet the Policy Guideline with funds to come from the annual EDF budget allocation; and
(3) the Finance Committee consider an amendment to the Financial Assistance to Organizations Policy to expand eligibility for funding to groups organizing local festivals and events including service clubs and foundations as well as fundraising events be approved. CARRIED.

7. **UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL**

- (a) Moved by Councillor F. Fata
Seconded by Councillor L. Tridico
Whereas the City of Vaughan was the pilot City for the introduction of the Municard Mastercard; and
Whereas a number of cities have shown interest or are coming on board including Sudbury and Oshawa; and
Whereas maybe this card would be of benefit to the property taxpayers of Sault Ste. Marie;
Now therefore be it resolved that Council ask staff to look into the benefits of this card and report back to Council in one month. OFFICIALLY READ NOT DEALT WITH. (WITHDRAWN BY MOVER AND SECONDER)
- (b) Moved by Councillor S. Myers
Seconded by Councillor L. Turco
Whereas the challenges associated with the delivery of healthcare services in Northern Ontario have been well documented in all northern communities; and
Whereas the challenges associated with an aging population [16.9% of the population being 65 or older (provincial is 13.5%) and a projection for this segment of the population to grow by 39% by the year 2016] determinants of health being worse in the north than the rest of the province, the challenges of geographical isolation, adequate medical human resources, lack of appropriate physical and financial resources to be able to provide the right care at the right time by the right provider all combine to make this an urgent matter for our municipalities; and

7. (b) Whereas today, across Northeastern Ontario, there are over 300 patients waiting in acute care hospitals for alternate levels of care in the community and this represents nearly 30% of approved hospital beds putting great strain on patients, families, healthcare providers and the physical as well as financial resources of hospitals; and
Whereas the government has identified this as one of its key priorities for the north and a number of strategies have been developed and are at various stages of early implementation and there is a need to accelerate these strategies so that this critical issue can be addressed in the near term;
Be it resolved that City Council requests that the Federation of Northern Ontario Municipalities (FONOM) strongly encourages the provincial government to make the required investments in northern communities to ensure that the challenges associated with alternate level of care are addressed in the near term; and
Whereas there are northern communities, small and large, who are struggling to have the necessary supply of medical manpower to deliver timely, quality care as close to home as possible and with projected retirements of doctors, nurses and other healthcare professionals combined with the projected growth in demand for healthcare services this poses a great risk to healthcare in the north and there is a need for a coordinated and well resourced strategy to ensure that the medical manpower needs to meet projected demand are in place;
Be it resolved that City Council requests that FONOM strongly encourages the provincial government to make the required investments for the development and investment of a northern Ontario medical manpower strategy, building on the Northern Ontario School of Medicine and other pilot projects currently in place in the north; and
Whereas the unique make-up of the north (isolation, demographics, resource limitations) put strains on the healthcare system and by applying provincial wide funding strategies the communities of the north are disadvantaged and there is a requirement to ensure that the unique challenges of the north are recognized in the development of funding strategies for northern healthcare providers and organizations;
Be it resolved that City Council requests that FONOM advocate for healthcare funding that is fair to Northern Ontario and explicitly takes into account the unique challenges of the north so that healthcare providers and organizations have the necessary resources to provide the right care, at the right time, by the right provider, as close to home as possible. CARRIED.

(c) Moved by Councillor S. Butland
Seconded by Councillor F. Manzo

Be it resolved that Council reconsider its decision to proceed with the Steelback Centre Phase 2 and 3 Suites Project. CARRIED.

Recorded Vote

For: Councillors L. Turco, D. Celetti, L. Tridico, F. Fata, T. Sheehan, S. Butland, F. Manzo

Against: Mayor J. Rowswell, Councillors J. Caicco, O. Grandinetti, S. Myers

Absent: Councillors B. Hayes, P. Mick

(d) Moved by Councillor T. Sheehan
Seconded by Councillor S. Myers

Resolved that the memo of Councillors Sheehan and Myers dated 2008 03 31 concerning Report on International Event Brainstorm Meeting be accepted as information and further that the request for \$10,000.00 to fund an International Family Fun Celebration which would include a Fireworks Display and Family Skate/Dance event on December 31st annually BE REFERRED to the 2008 Budget Deliberations as a supplementary item. CARRIED.

(e) Moved by Councillor F. Manzo
Seconded by Councillor L. Turco

Resolved that the petition of the Sault Memorial Gardens Rededication Committee concerning a request that the words 'Sault Memorial Gardens' be permanently included as part of all current and future names of the Steelback Centre which was received by Council at its March 17, 2008 meeting be accepted as information. CARRIED.

Moved by Councillor L. Tridico
Seconded by Councillor T. Sheehan

Whereas the Sault Memorial Gardens Rededication Committee is requesting that the City officially use the name 'Steelback Memorial Centre' as a temporary official name for the Centre until the City secures a new naming rights sponsor; Be it resolved that the Commissioner of Community Services and the City Solicitor be requested to report back to Council on the feasibility of this request including providing any associated costs and/or legal implications. OFFICIALLY READ NOT DEALT WITH. NOTE: RULED AS A RECONSIDERATION - OUT OF ORDER BY MAYOR ROWSWELL.

(f) Moved by Councillor D. Celetti
Seconded by Councillor O. Grandinetti

In light of the most recent accident and death on Goulais Avenue in October 2007 and heavy high speed truck traffic, including transport trucks on Goulais Avenue between Third Line and Fourth Line, this piece of road is very narrow with no sidewalks for residents to safety go for a walk, only a soft shoulder and a very deep ditch;

Be it resolved that Council instruct staff to report to Council in a timely fashion as to what can be done to improve this stretch of roadway and remove all truck traffic, and return this to a very safe environment for the locals who would like to enjoy a peaceful evening walk without being fearful for their lives and safety; and

Further be it resolved that staff report on roadway improvements for safety of drivers as well, so we can proceed with those improvements as soon as possible. CARRIED.

- (g) Moved by Councillor D. Celetti
Seconded by Councillor S. Butland
Resolved that Council meet Monday, April 21, 2008 for Budget Meeting (reschedule from Wednesday, April 16th). CARRIED.

8. **COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION**

9. **ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE**

10. **CONSIDERATION AND PASSING OF BY-LAWS**

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that all the by-laws listed under Item 10 of the Agenda under date 2008 03 31 [save and except 2008-53 and 2008-54 (tabled to April 14, 2008)] be approved. CARRIED.

- (a) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-50 being a by-law to authorize a Licence of Occupation between the City and the Sault Ste. Marie Model Aircraft Radio Control Club, as the Licencee for property located at the south end of Leigh's Bay Road dated March 1, 2008 be read three times and passed in Open Council this 31st day of March 2008. CARRIED.

- (b) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-51 being a by-law to authorize an agreement with the City and The Electrical Safety Authority be read three times and passed in Open Council this 31st day of March 2008. CARRIED.

- (c) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-52 being a by-law to amend Schedule "F" of Traffic By-law 77-200 be read three times and passed in Open Council this 31st day of March 2008. CARRIED.
- (d) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-53 being a by-law to amend By-law 2000-49 (the by-law to regulate cats) be read three times and passed in Open Council this 31st day of March 2008. OFFICIALLY READ NTO DEALT WITH. (TABLED TO APRIL 14, 2008)
- (e) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-54 being a by-law to amend By-law 98-211 (the by-law to regulate dogs) be read three times and passed in Open Council this 31st day of March 2008. OFFICIALLY READ NOT DEALT WITH. (TABLED TO APRIL 14, 2008)
- (f) Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that By-law 2008-55 being a by-law to authorize a deed in favour of the Seventh Day Adventist Church for Lots 96 to 98, Smale Subdivision, Plan H-402 be read three times and passed in Open Council this 31st day of March 2008. CARRIED.

11. QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON AGENDA

12. ADJOURNMENT

Moved by Councillor L. Tridico
Seconded by Councillor L. Turco
Resolved that this Council shall now adjourn. CARRIED.

MAYOR

CLERK



200 University Ave, Suite 801
Toronto, ON M5H 3C6
Tel.: (416) 971-9856 | Fax: (416) 971-6191
E-mail: amo@amo.on.ca



MEMBER COMMUNICATION

ALERT N°: 08/018

To the attention of the Clerk and Council
April 2, 2008

FOR MORE INFORMATION CONTACT:
Craig Reid, AMO Policy Advisor
(416) 971-9856 ext 334

Municipal Infrastructure Funding – Building Canada Fund

Issue:

At its March 28, 2008 Board Meeting, the AMO Board of Directors passed a resolution calling on the federal and provincial governments to work together to make funding under the Building Canada Fund (BCF) available to Ontario municipalities as soon as possible.

Background:

The Building Canada Fund (BCF) is a seven-year \$8.8B national fund for infrastructure announced in the 2007 federal budget. The BCF is allocated to provinces and territories on a *per capita* basis, and includes a Major Infrastructure Component and a Communities Component. Ontario's share of the BCF is estimated at approximately \$3.1B. Matching criteria for both the Major Infrastructure and the Communities Component is anticipated to be on a 1/3 federal, 1/3 provincial, 1/3 municipal basis.

The Major Infrastructure Component of the BCF will be applied mostly to infrastructure of national significance, and is anticipated to be approximately \$2.8B in Ontario. Priorities for this fund are for "nationally significant" infrastructure, including water and wastewater, public transit, core national highways and green energy. Projects will be selected on a merit basis through a federal-provincial negotiation process. This component is for large scale or major projects. What constitutes a major project will be determined through federal-provincial negotiations.

The Communities Component is anticipated to be at least \$298M in Ontario. Federal terms and conditions require that this fund be dedicated to communities with populations of 100,000 residents or under. The Communities Component is the successor program to COMRIF. The Communities Component would potentially fund such projects as local roads and bridges, water and wastewater, and solid waste management. Subject to federal-provincial negotiations, it could potentially include additional project categories such as shortline rail and shipping, municipal airports and connectivity among others. Federal conditions require that this funding be application based.

To flow this funding in Ontario, the provincial and federal governments must negotiate and sign the Building Canada Framework Agreement which sets out obligations and responsibilities of both governments. To date, the federal government has signed six agreements with the provinces and territories:

- British Columbia
- Nova Scotia
- New Brunswick
- Newfoundland and Labrador
- Nunavut
- Northwest Territories

The Ontario and federal governments have been negotiating the agreement since last autumn and discussions were disrupted by the Ontario general election. It is understood that negotiations are still underway, but Ontario municipalities are in need of the funding for important local infrastructure works.

To urge the provincial and federal governments to work together to quickly conclude the agreement and flow funds to Ontario municipalities, the AMO Board of Directors passed the following resolution on March 28, 2008:

Whereas the Federal Government announced its intention to negotiate the Building Canada Framework Agreement with the Government of Ontario; and

Whereas the Building Canada Framework Agreement has funding components for municipalities of all sizes with \$3.1 billion earmarked for Ontario's municipal government; and

Whereas the federal government has signed six (6) of 13 framework agreements with Canada's other provincial and territorial governments; and

Whereas Canada and Ontario have been holding discussions on the Building Canada Framework Agreement since late last year;

Therefore be it resolved that the Governments of Canada and Ontario make a commitment to renewed, dedicated negotiations that will see a Building Canada Framework Agreement signed expeditiously so that Ontario's municipal governments can benefit from additional investment opportunities that a collaborative Canada-Ontario contribution agreement can bring to their significant infrastructure needs.

Action:

AMO has forwarded the resolution to the Canada and Ontario Ministers responsible for Infrastructure for their consideration.

Ontario municipalities are encouraged to endorse the resolution and forward it to their local Members of Parliament and Provincial Parliament as well as the Ministers of Infrastructure.

This information is available in the Policy Issues section of the AMO website at www.amo.on.ca.





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Toronto, ON M5H 3C6
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E-mail: amo@amo.on.ca

MEMBER COMMUNICATION

ALERT N°: 08/017

To the attention of the Clerk and Council
April 2, 2008

FOR MORE INFORMATION CONTACT:
Milena Avramovic, Senior Policy Advisor, AMO
(416) 971-9856 ext .342



Waste Electronic and Electrical Equipment (WEEE) Program Plan

Issue:

This Alert is intended to provide facts and additional clarity on matters related to the Waste Electronic and Electrical Equipment (WEEE) Program Plan. It responds to a range of interpretations reflected in recent media stories.

Background:

The WEEE diversion program, if approved by the Minister, will be 100% funded by industry stewards.

Fees levied by Waste Diversion Ontario through its Industry Funding Organization, Ontario Electronic Stewardship, will be charged to industry and will be used to cover the costs of the **collection and diversion program**.

This program will shift the cost burden for the management of waste electronics from municipal property taxpayers and individual businesses to those that actually derive a benefit from the production and usage of the product – producers and consumers.

The program will increase diversion and minimize environmental costs:

- electronics contain toxic components, like lead and mercury, that are harmful to our environment and to our health - these substances need to be kept out of landfills and our environment; and
- with the growing number of electronic products, a plan to keep them out of landfills and to increase reuse and recycling is needed.

The first phase of the proposed program will target desktop and portable computers, computer peripherals, monitors, printers and televisions.

A plan for second phase materials, such as phones, cameras and audio-visual equipment, will follow 12 months after approval of the first phase.

The program commits to increased accessibility for all Ontario residents by increasing WEEE collection locations from an estimated 167 current collection locations to about 420 in Year 1 and over 650 in Year 5. It is expected that collection locations will include reuse organizations, second hand organizations, charities providing household collection of used items, municipalities, waste management and recycling companies, as well as mobile events where required.



The program includes:

- reuse targets and proposes to promote reuse organizations through promotion and educational program so that Ontario residents know where to direct their WEEE for reuse;
- collection targets, increasing from 27% or 24,800 tonnes currently to 43% or 42,000 tonnes in Year 1 and 61% or 75,300 tonnes in Year 5; and
- reuse and recycling vendor standards. Ontario is the first jurisdiction to develop reuse standards for waste electronics.

Once in place, this program would provide all Ontarians with access to best practice management options for waste electronics.

Status:

After consultation with the public, municipalities, industry and other stakeholders, Waste Diversion Ontario submitted the WEEE Program Plan to the Minister of the Environment on March 31, 2008.

The Minister of the Environment is expected to post the WEEE Plan on the Environmental Registry shortly for further public consultation.

Action:

For your Information.

This information is available in the Policy Issues section of the AMO website at www.amo.on.ca.

A Special Invitation

This is a very busy time for municipal governments – between budget and the roll out of infrastructure projects, among other matters. With the challenges of winter behind us (hopefully) I want invite you to an important event, AMO's first-ever symposium on urban issues.

In just 5 short weeks, AMO will host "**Think Globally, Lead Locally**" - a theme that underlines the fact that for local strategies to succeed, they must reflect global awareness. Join us on May 12th and 13th, in Windsor to garner new ideas and learn from those that have already tackled some of the key issues facing urban communities.

There is no better time to stimulate ourselves and fashion new strategies and strengthen local leadership in order to confront an increasingly challenging economic forecast. This is relevant for any size of municipal governments – yours included. Act now and the early bird registration rate is guaranteed!

You must make the time for:

- Lunch with **Pamela Wallin**, Senior Advisor to the President of The Americas Society/Council of the Americas as she shares her insight on fostering US-Canada relations
- A visit to **Holland's Borneo-Sporenburg and Enschede** – two of Europe's most celebrated redevelopment success stories (without leaving Ontario!)
- Creating prosperity and opportunity in Ontario – **Dinner with Sandra Pupatello, Minister of Economic Develop and Trade**
- Immigration as a core to community and economic life and the importance of being a Welcoming Community
- **Jim Watson, Minister of Municipal Affairs and Housing, a conversation on looking forward**
- Community Energy as a means to triple your bottom line
- The Arts and what it means for business for communities
- Becoming a Safe Community – why not attain a World Health Organization designation
- Beyond cars – how can Active Transportation contribute to vibrant communities
- and more

I hope you accept this special invitation. A registration form is attached along with a program outline. Act now by registering. Together we can make a difference for tomorrow!

Sincerely,



Doug Reycraft
President



**THINK GLOBALLY.
LEAD LOCALLY.**

AMO Large Urban Symposium: Program at a Glance

Please note the information contained herein is up-to-date as at the time of print, however topics are subject to change

Hilton Windsor || May 12 & 13

THINKING GLOBALLY AND LEADING LOCALLY IS NOT A NEW IDEA FOR ONTARIO'S LARGE URBAN MUNICIPALITIES. BUT ONTARIO'S MAJOR URBAN LEADERS KNOW THAT SHARING IDEAS AND LEARNING FROM THE SUCCESSES OF OTHERS IS THE BEST WAY TO POSITION THEIR COMMUNITIES TO COMPETE IN THE 21ST CENTURY.

Draft Program Agenda:

May 12, 2008

Registration will open at 4:30 pm

6:00 pm: **Evening Reception and Dinner**

After Dinner Speaker: *Minister Sandra Pupatello, Economic Development & Trade*

Urban Economic Development: Tips & trends to create opportunity and prosperity for your municipality

May 13, 2008

Registration will open at 7:30 am

8:30 am: **Opening Remarks by Doug Reycraft, AMO President**

9:00 am: **Getting on the Map with Mayor Eddie Francis, City of Windsor**

Designing a municipality to compete on the global marketplace. Is your community marketable?

9:30 am: **With Open Arms with Alan Broadbent, Chair, Maytree Foundation**

The future of Ontario's urban centres depends on newcomers, are you a welcoming community

10:30 am: **How the Dutch do Redevelopment with Ton Schaap, Senior Urban Planner, City of Amsterdam and Marc Ryan, Project Manager, West 8 Urban Design & Landscape Architecture**

A look at the acclaimed Borneo-Sporenburg redevelopment project of Amsterdam

12 Noon: **Luncheon Speaker: The Cross Border Ripple Effect with Pamela Wallin, Journalist**
US-Canada relations

2:00 pm: **Creative Cities and Community Engagement with Mark Kuznicki, Principal, Remarkk! Consulting**

How can municipal governments tap into this knowledge and engage its citizens in a shared vision of a 21st century creative city?

2:30 pm: **Heating Things Up with Geoff Lupton, Manager Energy Initiatives, City of Hamilton**
Community Energy Ideas & Initiatives

3:00 pm: **Active Transportation**

Cars are not the only way to get your community going.

3:30 pm: **Looking Forward with invited guest Minister Jim Watson, MMAH**

Pro-active or reactionary? How to spot and adapt to a changing future

4:00 pm: **Symposium Conclusion**



THINK GLOBALLY. LEAD LOCALLY.

SYMPORIUM REGISTRATION FORM

Hilton Windsor, Ontario | May 12 & 13

PLEASE PRINT IN BLOCK LETTERS

Last Name: _____ First Name: _____
 Title or Function: _____
 Municipality/Organization: _____
 Address: _____
 City: _____ Province: _____ Postal Code: _____
 Tel: _____ Fax: _____ E-mail: _____

REGISTRATION FEES (does not include hotel accommodation*)

NEW Pricing!		Amount
AMO Member	\$ 495.00	\$ _____
Provincial/Federal Government	\$ 505.00	\$ _____
Non-member	\$ 515.00	\$ _____
	5% GST	\$ _____
	TOTAL DUE	\$ _____

PAYMENT METHOD

<input type="checkbox"/> Cheque payable to: Association of Municipalities of Ontario 200 University Avenue, Suite 801 Toronto, ON., M5H 3C6	<input type="checkbox"/> Mastercard	<input type="checkbox"/> Visa
	Card #	
	Name on Card	
	Expiry Date	
	Signature	

Refund Policy: Cancellations must be made in writing and received by AMO no later than April 4th, 2008. An administration fee of \$ 75.00 + 5% GST (\$78.75) will apply. Cancellations received after April 4th will not be refunded.

PLEASE SEND COMPLETED REGISTRATION FORM TO:
Association of Municipalities of Ontario
200 University Avenue, Suite 801,
Toronto, ON., M5H 3C6
Fax: (416) 971-6191

*The official hotel for the Symposium is the Hilton Windsor located at 277 Riverside Drive West, Windsor.

Special room rates have been negotiated at the official hotel and reservations can be made directly with Hilton Windsor by calling in-house reservations at 1-519-973-5555.

AMO collects, uses and discloses the information requested to promote the interests of the municipal sector. It may also be shared with selected third parties to generate operating revenues for AMO. Under the Federal Personal Information Protection and Electronic Documents Act (PIPEDA) some of the information may constitute personal information. By filling out this form you agree that all personal information provided by you on the form may be collected, used and disclosed by AMO for all purposes described above. Please note as an attendee at the conference your likeness may be used in promotional materials and on our website for subsequent events.





March 27th, 2008.

Municipalities of Ontario

Dear Councils:

**City of Port Colborne Resolution Re Provincial Funding to
Offset Municipal Costs Relating to Compliance with O.Reg. 429/07**

At its meeting of March 25th, 2008, the Council of the Corporation of the City of Port Colborne resolved as follows:

WHEREAS Ontario Regulation 429/07 under the Accessibility for Ontarians with Disabilities Act, 2005 establishes accessibility standards for customer services which apply to every designated public sector organization, including municipalities, and others that provide goods or services to members of the public or other third parties;

AND WHEREAS designated public sector organizations, including municipalities, must comply with the accessibility standards established by O.Reg. 429/07 by January 1, 2010;

AND WHEREAS, in order to comply with O.Reg. 429/07, public sector organizations, including municipalities must by January 1, 2010 establish policies, practices and procedures governing the provision of their goods or services to persons with disabilities in a manner that respects the dignity and independence of persons with disabilities; enables persons with disabilities to obtain use or benefit from the goods or services; and gives persons with disabilities equal opportunity to obtain, use and benefit from the goods or services;

AND WHEREAS, in order to comply with O.Reg. 429/07, public sector organizations, including municipalities, must by January 1, 2010 prepare document(s) describing such policies, practices and procedures and make available a copy of any such document(s) free of charge;

AND WHEREAS, in order to comply with O.Reg. 429/07, public sector organizations, including municipalities, must by January 1, 2010 prepare document(s) that set out the steps to be taken in connection with the temporary disruption of the provision of goods and services to persons with disabilities and the giving of notice in connection with such disruption of service;

AND WHEREAS, in order to comply with O.Reg. 429/07, every provider of goods or services, including municipalities, must ensure that every person who deals with members of the public or participates in developing the provider=s policies, practices and procedures receives training about the provision of its goods or services to persons with disabilities and maintain records of such training and provide such training on an ongoing basis;

AND WHEREAS the Council of the City of Port Colborne supports the objectives of Ontario Regulation 429/07 and believes that persons with disabilities have a right to equal opportunity to attain the same level of performance or to enjoy the same level of benefits and privileges experienced by persons without disabilities;

AND WHEREAS the Council of the City of Port Colborne believes that the requirement that the provisions of O.Reg. 429/07 be implemented at the municipal rather than provincial level imposes an inequitable per capita financial burden on small municipalities and other public sector organizations;

NOW THEREFORE BE IT RESOLVED THAT:

- 1) The Council of the Corporation of the City of Port Colborne call upon the Association of Municipalities of Ontario to petition for and work with the Province of Ontario on the development and provision of a proper and fair provincial funding mechanism to assist municipalities and other provincially funded public sector organizations in complying with the provisions of O.Reg. 429/07 so that the financial burden imposed by the Regulation is fairly shared by all the residents of Ontario;
- 2) That all municipalities in Ontario be requested to support this resolution and to advise A.M.O. and their relevant provincial representatives accordingly;
- 3) That P. Kormos, M.P.P. be so advised.

The above noted resolution is being circulated to all municipalities in Ontario and your favourable consideration of Council's request for support would be greatly appreciated.

Janet Beckett
City Clerk.
City of Port Colborne

DISCLAIMER

This material is provided under contract as a paid service by the originating organization and does not necessarily reflect the view or positions of the Association of Municipalities of Ontario (AMO), its subsidiary companies, officers, directors or agents.

5(b)



The Council of the City of Ottawa, at its meeting of 26 and 27 March 2008, adopted the following resolution:

WHEREAS the work of the Municipal Property Assessment Corporation provides services to both municipal governments and the provincial government for the purpose of collecting property taxes; and

WHEREAS Ontario municipalities pay for MPAC services and costs and the Province does not;

THEREFORE BE IT RESOLVED that the City of Ottawa request that the Province of Ontario pay a proportional share of MPAC costs related to education property taxes; and

BE IT FURTHER RESOLVED that the City of Ottawa communicate this request to MPAC Board of Directors, LUMCO, MARCO and AMO's Regional and Single Tier Caucus to solicit the support for this request.

BE IT FURTHER RESOLVED that the City of Ottawa communicate this request to the Association of Municipalities of Ontario for distribution to their membership.

City of Ottawa
110 Laurier Avenue
Ottawa, ON
K1P 1J1

Attention: Dawn Whelan, Council Coordinator
Telephone: 580-2424, Ext. 21837
Facsimile: 580-9609
E-mail: dawn.whelan@ottawa.ca

DISCLAIMER

This material is provided under contract as a paid service by the originating organization and does not necessarily reflect the view or positions of the Association of Municipalities of Ontario (AMO), its subsidiary companies, officers, directors or agents.

5(c)

Minister of Finance



Ministre des Finances

Ottawa, Canada K1A 0G5

2008FIN243671

AVR - 1 2008

Ms. Donna P. Irving
City Clerk
The Corporation of the City of Sault Ste. Marie
99 Foster Drive
P.O. Box 580
Sault Ste. Marie, ON P6A 5N1

Dear Ms. Irving:

Thank you for your correspondence of January 16, 2008, which was referred by the Office of the Prime Minister, the Right Honourable Stephen Harper, regarding a resolution by the City of Sault Ste. Marie that requests a reduction in the federal excise tax on gasoline. Please excuse the delay in replying.

Federal excise tax rates are 10 cents per litre for gasoline and 4 cents per litre for diesel fuel. These rates are fixed amounts and do not vary with the retail price of fuel. The federal excise tax on gasoline has been unchanged since 1995, while the rate for diesel fuel has remained the same since 1987. The reduced rate for diesel fuel – 4 cents per litre, as opposed to 10 cents per litre for gasoline – reflects the importance of diesel fuel for key sectors of the economy, such as transportation, mining, and agriculture. It is also an important fuel for the provision of municipal services.

With respect to the request for an exemption from federal excise tax on gasoline, the cost of gasoline is determined principally by the global price for crude oil and that the Government has provided important tax relief to Canadians, including the reduction to the Goods and Services Tax (GST) from 7 to 5 percent. This reduction in the GST benefits all Canadians, including individuals buying gasoline for their vehicles.

Canada

RECEIVED	
CITY CLERK	
APR - 4 2008	
NO.:	50964
DIST.:	Azinda

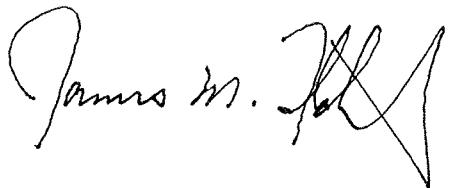
The savings to Canadian consumers from the total GST reduction on gasoline alone are estimated at about \$500 million per year (based on average 2007 retail gasoline prices).

With respect to the funding of municipal priorities, the Government of Canada has also undertaken important initiatives to provide cities and communities with additional financial resources that are reliable and predictable over the long-term. The Government has increased the rebate of the GST and the federal portion of the Harmonized Sales Tax paid by municipalities across Canada from 57.14 percent to 100 percent. This means that municipalities receive full relief from the GST paid in providing municipal services and community infrastructure. In addition, Budget 2007 provided \$2 billion per year to municipalities from 2010-11 to 2013-14 by extending the Gas Tax Fund transfer as part of our historic plan to create an Infrastructure Advantage for Canada.

Budget 2008 has now made the \$2 billion per year Gas Tax Fund transfer a permanent measure. This money will allow all municipalities, both large and small, to better plan and finance their long-term infrastructure projects and will help put in place the world-class infrastructure Canada needs.

Thank you for communicating the concerns of the City of Sault Ste. Marie.

Sincerely,

A handwritten signature in black ink, appearing to read "James M. Flaherty". The signature is fluid and cursive, with a stylized "J" and "M". A small "X" is drawn through the end of the signature.

James M. Flaherty



Ministry of Community Safety
and Correctional Services

Public Safety Division

25 Grosvenor St.
12th Floor
Toronto ON M7A 2H3
Tel.: 416 314-3000
Fax: 416 314-4037

Ministère de la Sécurité communautaire
et des Services correctionnels

Division de la sécurité publique

25, rue Grosvenor
12^e étage
Toronto ON M7A 2H3
Tél.: 416 314-3000
Téléc.: 416 314-4037

RECEIVED

March 28, 2008

APR 1 2008

Chief Robert Davies
Chief of Police
Sault Ste. Marie Police Service
580 Second Line East
Box 235
Sault Ste. Marie ON P6B 4K1

Chief's Office

cc. Q. Koppens,
Finance

Dear Chief Davies:

In keeping with the Ontario government's commitment to put more police officers on our streets, funding will continue to be provided through the *Safer Communities – 1,000 Officers Partnership Program* to municipalities across the province.

Enclosed, please find the renewed two-year contractual agreement for your service, effective April 1, 2008 to March 31, 2010. This contractual agreement replaces your existing one, which expires on March 31, 2008.

Please note that, in accordance with sections 3.4, 11.1 and 11.2:

- Municipal Council is required to provide a municipal by-law or resolution authorizing the Municipality to enter into this agreement with the Ministry; and
- The Municipality and the Board shall provide the Ministry with a valid Certificate of Insurance to an inclusive limit of not less than Five Million Dollars (\$5,000,000).

Further, the grant must be used in accordance with the terms and conditions set out in Schedule A and your application, attached as Schedule B. I would like to draw particular attention to Schedule A which stipulates that:

- The grant is to be used by the Board and the Municipality solely for the purpose of hiring new officer(s) to enhance community policing, the six targeted areas identified by the government in its fight against crime in Ontario and court efficiencies, as applicable, and for no other purposes; and
- The Board and Municipality shall submit an Interim Report by October 15th and an Annual Report by March 15th in each of the Ministry's fiscal years, as set out in Schedule C.

5(d)

- 2 -

Please be advised that two new sections have been included within the enclosed contractual agreement. Sections 5.2 and 5.3 serve to identify additional conditions for continuing to receive grant funding that apply primarily to municipalities under contract with the Ontario Provincial Police, pursuant to section 10 of the *Police Services Act*.

The grant will be paid in arrears after satisfactory review and acceptance of the reports by the Ministry. In order to claim any reimbursement, this contractual agreement, with schedules, must be executed between the Ministry and your Municipality and Board.

Enclosed are three copies of the contractual agreement. Please arrange to have all three copies signed by the appropriate municipal council and police services board representatives and return all three copies to the attention of:

Eve Roknic
A/Manager, Program Development Section
External Relations Branch
Public Safety Division
Ministry of Community Safety and Correctional Services
12th Floor, 25 Grosvenor Street
Toronto ON M7A 2H3

If you have any questions, please contact Morgan Terry at (416) 314-0158.

Sincerely,



Glenn Murray
Assistant Deputy Minister
Public Safety Division

Enclosures

5(e)

Ministry
of the
Environment

2 St. Clair Ave. West
Toronto ON M4V 1L5

Ministère
de
l'Environnement

2, avenue St. Clair Ouest
Toronto ON M4V 1L5



Ontario

April 8, 2008

Ms. Susan Hamilton Beach, P.Eng.
Land Development and Environmental Engineer
Engineering and Construction Division
The Corporation of the City of Sault Ste. Marie
P.O. Box 580, 99 Foster Drive
Sault Ste. Marie ON P6A 5N1

Dear Ms. Hamilton Beach:

Thank you for your letter dated March 26, 2008 in which you seek to confirm the City of Sault Ste. Marie's understanding of four specific points related to the city's Solid Waste Management Plan Environmental Assessment (EA). Please find below the Ministry of the Environment's (MOE) comments regarding these items.

Existing Landfill

The MOE acknowledges the city's commitment to continue to work with the MOE's Sault Ste. Marie District Office to address abatement/compliance issues regardless of the city's planning process with respect to the EA.

Planning Process - Solid Waste Management Plan EA

The MOE encourages the city to continue with its EA to identify the preferred alternative(s) to address the future waste management needs of the community.

EnQuest Pilot Project

The city is permitted to send waste to EnQuest's waste-to-energy pilot facility while continuing with its EA, without contravening the *Environmental Assessment Act* (EAA). However, EnQuest, as operator of the pilot facility, will be responsible for meeting the requirements under their Certificate of Approval, the *Environmental Protection Act* and the EAA.

5(e)

Ms. Susan Hamilton Beach, P.Eng.
Page 2.

Ontario Regulation 101/07

As per MOE correspondence dated June 4, 2007, should the city's EA identify a preferred alternative that is exempt from Part II of the EAA under Ontario Regulation 101/07, the city may choose to follow the Environmental Screening Process (ESP) outlined in the Guide to Environmental Assessment Requirements for Waste Management Projects.

A proponent of a thermal treatment site that produces energy, may follow the ESP regardless of the tonnage processed per day under Ontario Regulation 101/07 (s. 11(1)(2)). However, this is provided that coal, oil and petroleum coke are not used as fuel and that not all of the energy generated is used to dispose of waste.

If you have any questions or concerns regarding this letter please contact Ms. Melanie Smith at 416-314-7106 or melanie.smith@ontario.ca.

Yours sincerely,

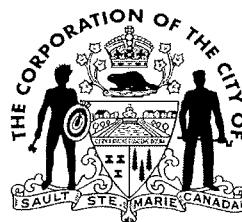


Agatha Garcia-Wright
A/Director
Environmental Assessment and Approvals Branch

5(e)

Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



ENGINEERING & PLANNING DEPARTMENT

Engineering & Construction Division

Tel: (705) 759-5378
Fax: (705) 541-7165

via fax: 416-314-7227

March 26, 2008

Ms. Agatha Garcia-Wright
Director, Section 53
Ontario Water Resources Act
Ministry of the Environment
2 St. Clair Avenue West, Floor 12A
Toronto, ON M4V 1L5

Dear Ms. Garcia-Wright:

Re: Sault Ste. Marie Waste Management Environmental Assessment

The City of Sault Ste. Marie has been undertaking a Waste Management Environmental Assessment ('EA') since August, 2006 following the Ministry's approval of the Terms of Reference in September, 2005. The Terms of Reference has included the following alternatives to handling the municipality's residual solid waste:

- Increased Waste Diversion
- Incineration and High Heat Processes
- Landfill
- Export of Waste Outside of the Service Area; and
- "Do nothing"

Staff has most recently been asked to delay our EA process by one of our Councilors', Mr. Steve Butland, primarily to allow the EnQuest pilot project the time to prove their technology. While our existing municipal landfill site is host to the EnQuest pilot project, this is strictly a private endeavour under a lease agreement with the City dated April 1, 2006.

MOE Approvals Branch has received a letter from Councilor Butland dated February 14, 2008 to which Mr. Piero Amodeo responded on February 29, 2008. Subsequent to that correspondence, a Council report was prepared on March 10, 2008 by the Engineering and Planning Department which sought Council's direction on the matter of delaying the EA. City staff are reluctant to delay the EA due to potential charges. During that meeting it was evident there was confusion as to the goal of the delay and Councilor Butland agreed to seek further clarification and correspondence from the Ministry. Copies of the above mentioned correspondence and Council report are attached for your reference.

A teleconference was arranged on March 20, 2008 which included participation by the following individuals – Piero Amodeo and Laurence Borg from the MOE Approvals Branch, Rod Stewart, District Manager with the Sault Ste. Marie MOE Office, Steve Butland,

Councilor from Sault Ste. Marie, Jayson Zwierschke from EnQuest, Kevin Coon, Legal Counsel for EnQuest, Jerry Dolcetti, Commissioner of Engineering and Planning, Don Elliott, Director of Engineering and Planning and Susan Hamilton Beach, Land Development and Environmental Engineer.

The purpose of this letter is to have MOE confirm the City of Sault Ste. Marie's understanding of the following critical points that have been discussed during the most recent teleconference and have been the topic of previous correspondence:

1. ***Existing Landfill:*** It is recognized that the City of Sault Ste. Marie continues to work in a timely and cooperative manner with the local MOE office to address abatement issues at the western limit of our existing landfill site. Regardless of the future planning process, the City will continue to work to mitigate any compliance issues.
2. ***Planning Process – Waste Management EA:*** The MOE encourages the municipality to continue with its Waste Management EA process. This process, as previously stated, includes the examination of all disposal alternatives and seeks to find the most preferred waste management solution for the municipality. It is anticipated that a combination of the alternatives will best serve the waste management needs of our community.
3. ***EnQuest Pilot Project, Subsequent Demonstration Project and the Planning Process:*** The MOE stated the City of Sault Ste. Marie **will not be contravening any Environmental legislation** if it chooses to continue with its EA process while at the same time commits a percentage of its waste to a waste-to-energy technology by entering into a legal contract.

It is our understanding of the MOE Fact Sheet dated March 23, 2007 entitled "Regulatory Amendments to Facilitate Waste Diversion, Use of Alternative Fuels and Emerging Waste Management Technologies", a demonstration facility processing up to a maximum of 75 tonnes per day of waste requires an application for a Certificate of Approval under the EPA and must meet air emission standards. Satisfying these requirements, the facility may operate for three years (with a potential two year extension) before undergoing a screened environmental assessment for a permanent facility. The City of Sault Ste. Marie would ensure these requirements are conditions of any contractual arrangement with a waste-to-energy provider.

In summary, the City of Sault Ste. Marie understands it would be allowed to commit and send up to 75 tonnes per day of waste to a waste-to-energy demonstration facility, while undertaking its current EA without contravening Environmental legislation.

4. ***Regulation 101/07:*** Based on correspondence received by the Ministry dated June 4, 2007 regarding Regulation 101/07 should **any waste disposal alternative** for the City of Sault Ste. Marie fall under this regulation the municipality has the option of following the environmental screening process outlined in this legislation for the portion(s) of the waste stream that is applicable.

The City would also like to clarify that the possibility exists for a proponent of a waste-to-energy technology to complete a Screened Environmental Assessment for a

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permanent facility regardless of the tonnage processed per day under Regulation 101/07. Is that a correct interpretation of Reg. 101/07, Part III, 11.(1) "Establishment of Site" or would a permanent facility be limited to 10 tonnes per day?

Your concurrence with the City's understanding of the four items above and/or the clarification you may provide would be greatly appreciated. Engineering and Planning staff intend to properly reflect the concerns of the Ministry to City Council and continue to ensure the compliance of the municipality with all associated environmental regulations.

A response at your earliest convenience would be appreciated.

Should you wish to discuss or require any further clarification, please do not hesitate to contact the undersigned at 705-759-5385 or Mr. Don Elliott at 705-759-5329.

Yours truly,

"Susan Hamilton Beach"

Susan Hamilton Beach, P. Eng.
Land Development and Environmental Engineer

Attach.

- c. (cover letter only via email):
Piero Amodeo, MOE
Rod Stewart, MOE SSM
Joe Fratesi, CAO
Jerry Dolcetti, Commissioner, Engineering & Planning
Lorie Bottos, City Solicitor
Don Elliott, Director of Engineering Services
Steve Butland, City Councillor
Jayson Zwierschke, President EnQuest

5(e)



Ontario

Ministry
of the
Environment

2 St. Clair Ave. West
Toronto ON M4V 1L5

Ministère
de
l'Environnement

2, avenue St. Clair Ouest
Toronto ON M4V 1L5

February 29, 2008

Mr. Steve Butland
Councilor, City of Sault Ste. Marie
Civic Centre, P.O. Box 580
Sault Ste. Marie ON P6A 5N1

Dear Mr. Butland:

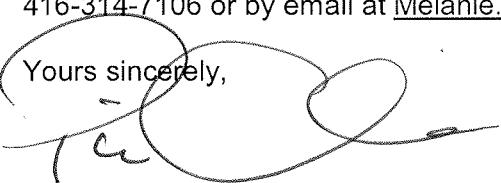
Thank you for your letter dated February 14, 2008 in which you inquire about the possibility of delaying the completion of the City of Sault Ste. Marie's (City) Solid Waste Management Plan Environment Assessment (EA), pending the final evaluation of the Enquest Power pilot project. Your letter indicates that this evaluation should be completed in one year. Please be advised that the EA process requires the City to identify and evaluate "alternatives to" and alternative methods of carrying out the undertaking, and no presumption of the preferred alternative should be made by the City prior to this evaluation.

There are no legislated timeframes for a proponent, such as the City, to complete an EA. As such, the decision to delay submission of an EA to the Ministry of the Environment (ministry) for review and approval is the City's.

We also understand that there are some abatement issues with the City's current landfill site, as discussed in our teleconference on February 20, 2008. Based on our discussions, we understand that the City has been working closely with the ministry's Sault Ste. Marie District Office to address these issues. It is essential that the City continue to work with the District Office to resolve the abatement issues, regardless of the City's decision to delay the submission of the EA. Please provide me a letter indicating how the City intends to proceed.

If you have any questions or concerns regarding this letter, please contact Melanie Smith at 416-314-7106 or by email at Melanie.smith@ontario.ca.

Yours sincerely,


Piero Amodeo
Supervisor, Environmental Assessment Project Coordination

cc. Rod Stewart, MOE

MS/
S:\Ea\SHARE\EAPC files\Projects\EAs-RESTORE\Sault Ste. Marie SWMP\080222 response to
City SSM.doc



INTERNATIONAL

FCM ADVOCACY KIT

CONFERENCE & TRADESHOW

SUSTAINABLE COMMUNITIES

GREEN MUNICIPAL CORPORATION

INFRASTRUCTURE DEFICIT REPORT

Press Release:
April 2 - Toronto Tsunami Forum Highlights Accomplishments, Looks toward Future
-- Full Story --

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GREEN MUNICIPAL FUND

[Français]

:: Contact Us

GREEN MUNICIPAL CORPORATION

Green Municipal Corporation (GMC) is a not-for-profit company created and owned by the Federation of Canadian Municipalities. GMC was set up specifically to help municipalities, regional corporations and municipal utilities access the federal Offset Credit market through two specific services:

1. Offset Credit Management: Green Municipal Corp will manage the validation, verification, certification and registration processes required by the federal government. Once these processes are complete the municipal partner will have title to Offset Credits that can be sold;
2. Offset Credit Purchase: Green Municipal Corp will offer to purchase the Offset Credits produced from eligible municipal projects for a pre-agreed number of years. GMC will sell these OCs with those from other municipal projects across the country and sell the credits to emitters that need the credits to comply with the federal CO2 emission intensity reduction targets. GMC offers a guaranteed base price per tonne produced as well as a formula for sharing the benefits of higher selling prices, if the large emitters pay more than the base price. GMC is not a broker. GMC is a buyer and shares the benefits of a potentially large market with its municipal partners.

In general the benefits of partnering with GMC are:

1. lowest cost validation and verification service: GMC will have national contracts with consultants who would otherwise bid on a project-by-project basis for the same work;
2. access to best possible prices: by aggregating the OCs GMC will attract better prices than an individual project proponent would. (Buyers may not even want to transact purchases for certain minimum number of committed tonnes);
3. risk protection: GMC will stand between the project proponent and the buyer to protect the municipality from the risk that the project may not produce the anticipated volume of Credits;
4. advantageous selling price structure: GMC's guaranteed price offer and the formula for sharing the benefits if the emitters pay more than the guaranteed price provides some revenue with up-side potential.

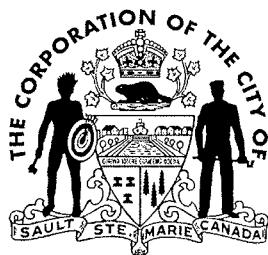
For more information or to arrange for a presentation to your Council or staff contact:

Doug Salloum
General Manager
Green Municipal Corporation
Federation of Canadian Municipalities

613-219-5396
dsalloum@fcm-gmc.ca

5(h)

Joseph M. Fratesi, B.A. LL.B.
Chief Administrative Officer



99 Foster Drive
P.O. Box 580, Civic Centre
Sault Ste. Marie, Ontario
Canada. P6A 5N1
(705) 759-5347
(705) 759-5952 (Fax)
E-Mail:
j.fratesi@cityssm.on.ca
b.berlingieri@cityssm.on.ca

2008 04 14

Mayor John Rowswell and
Members of City Council
Civic Centre

RE: STAFF TRAVEL REQUESTS

Dear Council:

The following staff travel requests are presented to you for approval:

1. **Lynn McCoy – Fire Services**
Mutual Aid Spring Meeting/Retirement Dinner
April, 2008
Wawa, ON
Estimated total cost to the City - \$ 319.00
Estimated net cost to the City - \$ -102.11
2. **Chris Bean – Engineering & Planning – Planning Division**
ESRI Regional User Conference
April, 2008
Sudbury, ON
Estimated total cost to the City - \$ 733.00
Estimated net cost to the City - \$ 733.00
3. **Florence Lake – Social Services – Child Care Division**
OMSSA Early Learning Programs Forum
April, 2008
Toronto, ON
Estimated total cost to the City - \$ 883.80
Estimated net cost to the City - \$ 0.00
4. **Scott Mathews – Engineering & Planning – Building Division**
ESRI GIS Conference
April, 2008
Sudbury, ON
Estimated total cost to the City - \$ 753.00
Estimated net cost to the City - \$ 753.00

5. **Bryan Bunting – Engineering & Planning – Building Division**
O.B.O.A. Chapter Meeting
April, 2008
Sudbury, ON
Estimated total cost to the City - \$ 126.00
Estimated net cost to the City - \$ 126.00

6. **Rob Roznik – Engineering & Planning – Building Division**
O.B.O.A. Chapter Meeting
April, 2008
Sudbury, ON
Estimated total cost to the City - \$ 66.00
Estimated net cost to the City - \$ 66.00

7. **Peter Maeumbaed – Social Services – Ontario Works Division**
AMES 2008
May, 2008
Sudbury, ON
Estimated total cost to the City - \$ 1,120.00
Estimated net cost to the City - \$ 560.00

8. **Gino Gioia – Social Services – Ontario Works Division**
AMES 2008
May, 2008
Sudbury, ON
Estimated total cost to the City - \$ 700.00
Estimated net cost to the City - \$ 350.00

9. **Roy Dewar – Human Resources – Health & Safety**
IAPA Conference
April, 2008
Toronto, ON
Estimated total cost to the City - \$ 1,743.25
Estimated net cost to the City - \$ 1,743.25

Yours truly,

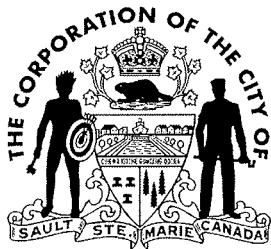


JMF: bb

Joseph M. Fratesi
Chief Administrative Officer

5(i)

Ralph Robertson
Manager of Purchasing



Finance Department
Purchasing Division

2008 04 14

Mayor John Rowswell and
Members of City Council
Civic Centre

Re: Tender for Selected Granular Materials

Attached hereto for your information and consideration is a summary of the tenders received for the supply of Selected Granular Materials as required by the City Corporation.

The tender was publicly advertised and tender documents forwarded to all firms on our bidders list. A public opening of the tenders was held April 2, 2008, with Councillor O. Grandinetti representing City Council.

The tenders received have been thoroughly evaluated and reviewed, taking into consideration pit locations, job requirement locations and prices, with Mr. Pat McAuley, P. Eng., Commissioner of Public Works and Transportation. We have determined that issuing a Standing Order to each firm, and using the different pit locations with reference to the job site location, along with the lowest tendered price, will best suit the construction needs of the Works Centre.

Also included on the summary is the pricing submitted by the sole supplier, for an alternative granular product, for which there is a need in certain construction applications. I am recommending that our requirements for Blast Furnace Slag be awarded to Superior Slag Products, for a period of one (1) year at their tendered price of \$5.15 per tonne.

It is further my recommendation that the tender for the supply of Selected Granular Materials for a period of two (2) years be awarded on an as required basis. We will use all pricing supplied, along with the City job site location and availability determined by Mr. Pat McAuley and his staff, for the lowest cost rating for each job as they arise.

This report is submitted for Council's approval.

Respectfully submitted,

Ralph Robertson
Manager of Purchasing

RR:nt
Attach.

Recommended for approval,

W. Freiburger
Commissioner of Finance & Treasurer

RECOMMENDED FOR APPROVAL

Joseph M. Fratesi
Chief Administrative Officer

FINANCE DEPARTMENT
PURCHASING DIVISION
BUDGET: DRAWN FROM VARIOUS CONSTRUCTION ACCOUNTS

Received: April 2, 2008
File: 2008WA02

SUMMARY OF TENDERS
SELECTED GRANULAR MATERIALS

Product Description	Brandes Aggregates Ltd. Sault Ste. Marie, ON		Ellwood Robinson Ltd. Sault Ste. Marie, ON		Pioneer Construction Inc. Sault Ste. Marie, ON		Possamai Construction Sault Ste. Marie, ON		Superior Slag Sault Ste. Marie, ON
	First Year Firm Pricing Per Tonne	Second Year Firm Pricing Per Tonne	First Year Firm Pricing Per Tonne	Second Year Firm Pricing Per Tonne	First Year Firm Pricing Per Tonne	Second Year Firm Pricing Per Tonne	First Year Firm Pricing Per Tonne	Second Year Firm Pricing Per Tonne	One Year Firm Pricing Per Tonne
Granular "B"	\$2.75	\$3.25	<u>\$2.09</u>	<u>\$2.09</u>	\$2.75	\$2.85	\$2.45	\$2.45	
22.4 mm Granular "A"	\$6.74	\$7.10 (\$7.00 for 20,000 plus tonnes)	\$5.98	\$5.98	\$6.45	\$6.60	<u>\$5.85</u>	<u>\$5.85</u>	<u>\$5.15</u>
Sewer Bedding and Cover Material	<u>\$3.10</u>	\$3.50	\$3.22	<u>\$3.22</u>	\$4.50	\$4.65	\$3.80	\$3.80	
13.2 mm Class 1 Washed Stone Chips	<u>\$28.10</u>	<u>\$31.20</u>	No Bid	No Bid	\$35.00	\$36.00	No Bid	No Bid	
37.5 mm Clear Stone	\$18.23	\$18.75	No Bid	No Bid	\$20.00	\$21.00	<u>\$16.40</u>	<u>\$16.50</u>	
Pit Location:	2125 Gr. Northern Road		Gran. B-Caldwell Gran A-Brule Rd. Sewer Bedding-Spadoni		845 Old Goulaie Bay Rd.		Maki Road		

Note: The lowest cost rating will be determined using the low tendered prices and transportation costs to each City job site as required. The low tendered prices are underlined above; taxes extra.

It is my recommendation that Standing Orders be issued to each Vendor and orders will be based on terms of the tender to each vendor as required, with no guarantee to any one firm.

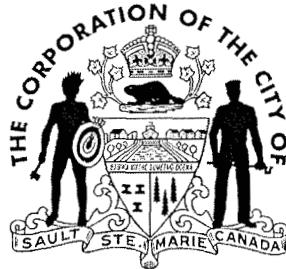
Ralph Robertson
Manager of Purchasing

579

Peter A. Liepa
City Tax Collector

Tax & Licence Division
Finance Department

5(j)



2008 04 14

Mayor John Rowswell
and Members of City Council
Civic Centre

RE: Property Tax Appeals

Attached is the listing that summarizes applications for adjustments to the Tax Roll pursuant to Section 357 of the Municipal Act, 2001.

The Municipal Property Assessment Corporation (MPAC) has recommended the amount of assessment to be adjusted. Each of the applications has been reviewed individually and recommended as shown.

An appropriate resolution has been prepared for your consideration.

Respectfully submitted,

A handwritten signature of Peter A. Liepa.

for Peter A. Liepa
City Tax Collector

PAL/bk

Attach.

Recommended for Approval:

A handwritten signature of William Freiburger.

William Freiburger
Commissioner of Finance & Treasurer

RECOMMENDED FOR APPROVAL
A handwritten signature of Joseph M. Fratesi.
Joseph M. Fratesi
Chief Administrative Officer

**APPLICATION TO COUNCIL TO CANCEL
OR REFUND PROPERTY TAXES PURSUANT TO SECTION 357
OF THE MUNICIPAL ACT, 2001**

THE CORPORATION OF THE CITY OF SAULT STE. MARIE
PROPERTY TAX APPEALS
2007

DATE: 2008-04-14
PAGE: 1 of 1

ROLL NUMBER	PROPERTY ADDRESS	PERSON ASSESSED		PROPERTY CLASS	REASON	APPEAL NO.	CANCELLATIONS		TOTAL
							TAXES	INTEREST	
030-075-061-00	639 Black Rd	City of Sault Ste Marie		Residential	B	07-076	768.44		768.44
040-015-060-00	268 Wellington St W	Finateri Gino Mario		Commercial	A	07-077	1,240.29		1,240.29
060-001-001-00	000 Wallace Terr	Algoma Steel Inc		Large Industrial - Occupied	A	07-078	999.88		999.88
060-040-258-00	598 Allen's Side Rd	King John Robert	King Norma Joan		Residential	D	07-079	123.37	123.37

Certified Correct:

REPORT TOTAL 3,131.98 - 3,131.98


Peter A. Liepa
City Tax Collector

- A. REALTY TAX CLASS CONVERSION
- B. BECAME EXEMPT AFTER RETURN OF ROLL
- C. RAZED BY FIRE AFTER RETURN OF ROLL

- D. DEMOLISHED AFTER RETURN OF ROLL
- E. OVERCHARGED BY REASON OF GROSS OR MANIFEST CLERICAL ERROR
- F. REAL PROPERTY THAT COULD NOT BE USED FOR A PERIOD OF AT LEAST 3 MONTHS DUE TO REPAIRS OR RENOVATIONS

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5(k)

William Freiburger, CMA
Commissioner of Finance
and Treasurer



Finance Department

2008 04 14

Mayor John Rowswell and
Members of City Council

Re: Winter Control 2003-2008

A Five Year Summary of Winter Control Costs by Quarter is provided for the information of Council.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "W. Freiburger".

W. Freiburger, CMA
Commissioner of Finance and Treasurer

WF/kl

attachment

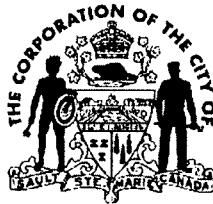
[Handwritten signature of Joseph M. Fratesi]
RECOMMENDED FOR APPROVAL
Joseph M. Fratesi
Chief Administrative Officer

Summary of Winter Control by Quarter 2003-2008

Year	Quarter 1 Actual Costs	Quarter 1 Snowfall Centimetres	Quarter 2 Actual Costs	Quarter 2 Snowfall Centimetres	Quarter 3 Actual Costs	Quarter 3 Snowfall Centimetres	Quarter 4 Actual Costs	Quarter 4 Snowfall Centimetres	Total Annual Costs	Total Recorded Snowfall Centimetres	Total Annual Budget	Variance	Cost per cm
2008	2,893,679	288.20								288.20			\$10,040.52
2007	2,455,217	258.20	845,963	44.10	62,332	-	1,412,097	151.90	4,775,912	454.20	4,145,936	(629,976)	\$10,515.00
2006	2,225,735	214.80	735,357	11.40	145,512	-	1,000,364	108.60	4,107,303	334.80	4,098,029	(9,274)	\$12,267.93
2005	2,160,338	140.30	742,240	10.30	59,318	-	1,185,135	128.30	4,147,311	278.90	4,043,105	(104,206)	\$14,870.24
2004	2,714,528	263.50	864,788	0.40	23,107	-	1,228,744	142.00	4,831,573	405.90	3,875,300	(956,273)	\$11,903.36
2003	2,672,776	241.40	791,557	20.60	75,334	-	1,233,592	123.40	4,773,644	385.40	3,840,533	(933,111)	\$12,386.21
Average	2,520,379	234.40	795,981	17.36	73,121	-	1,211,986	130.84	4,527,149	357.90	4,000,581	(526,568)	\$12,649.20

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NICHOLAS J. APOSTLE
COMMISSIONER COMMUNITY SERVICES



COMMUNITY SERVICES DEPARTMENT
Community Centres Division
Municipal Day Nurseries Division
Recreation & Culture Division

2008 04 14

Mayor John Rowsell
and Members of City Council

Steelback Centre - Sole Sourcing of Additional Seating

As previously approved by Council, an application has been submitted to FedNor for the funding of elements for concerts/events and Soo Greyhounds games. One of the elements included in the funding submission is additional seating to four areas of the main bowl – three of the corners and the Zamboni area.

Staff is recommending that Council approve the single sourcing of the seating component to the company that did the original supply and installation of the seating, SDR Seating Inc., for the following reasons:

- The new additional seating will match the existing seating
- The facility has enough surplus seats in inventory that can be applied to the Zamboni area thus reducing the cost of this aspect.
- Single sourcing will mean that less inventory would be required for maintenance purposes.
- The company's familiarity with the present seating installation, thus further reducing cost to the project.

Recommendation

It is recommended that Council approve the single sourcing of the additional seating at the Steelback Centre to SDR Seating Inc., contingent upon confirmation of FedNor funding for the project.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "N.J. Apostle".

Nicholas J. Apostle
Commissioner Community Services

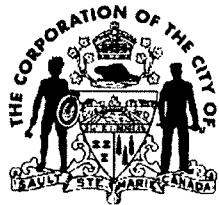
jb/council/sec extra seats sole sourcing april 14

cc: R. Robertson, Purchasing

RECOMMENDED FOR APPROVAL
A handwritten signature in black ink, appearing to read "J. Fratesi".
Joseph M. Fratesi
Chief Administrative Officer

5(m)

NICHOLAS J. APOSTLE
COMMISSIONER COMMUNITY SERVICES



COMMUNITY SERVICES DEPARTMENT
Community Centres Division
Municipal Day Nurseries Division
Recreation & Culture Division

2008 04 14

Mayor John Rowswell
and Members of City Council

SKATEPARK PROJECT UPDATE

Background

Previously Council approved the following for the construction of a concrete skatepark to be located the Queen Elizabeth Sports Complex:

- Council approved \$100,000. from the Parks and Recreation Reserve Account for this project.
- The Superior Community Skatepark Association (our local skatepark association) has contributed \$12,000. to the project through fund raising.
- Council approved applying to the Ontario Trillium Foundation for funding for the permanent skatepark.
- Council approved engaging LANDinc. (formerly PGM Design Associates; the architects that did the previous skatepark design) to provide detailed drawings of a phased in skatepark. Phase 1 will be designed as a "street" skatepark and Phase 2 as a "bowl" skatepark adjacent to the street skatepark.
- The cost for Phase 1 is estimated at \$225,000., including professional fees, with Phase 2 estimated at an additional \$200,000.

New Information

The Ontario Trillium Foundation has approved our application, as announced by MPP David Orazietti on April 4, 2008, in the amount of \$75,000. There is now \$187,000. in funding for this project.

The Fundraising component is anticipated to be at least enough to cover any increase in cost above the funding amount of \$187,000. The Fundraising will need to be in place prior to the project going forward.

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In addition, the architects are very close to completing the Design Development phase of the project and are ready to commence the production of the Construction Documents phase which is necessary to proceed to tender.

The Fundraising Committee has been working on preparing their fundraising campaign, and will have it unveiled in the very near future.

Next Steps

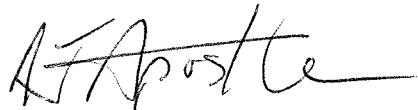
In order to proceed to tendering the project the architects need to proceed to the Construction Document phase. Council needs to approve proceeding to this next step. The cost is estimated at approximately \$17,000. for this phase and the funds would come from the City's share of the project funds.

Once tenders are received they will be reviewed by staff and a report will be provided to Council, along with budget and funding information. The tendering packages will need to address the possibility of some items such as concrete and rebar (the Funding Committee is working on getting this donated) being supplied to the successful bidder.

Recommendation

It is recommended that Council approve the architect proceeding with the next phase of the skatepark, producing the Construction Documents; and further, authorize staff to proceed to tender and to report back to Council with a review of the tenders including budget and funding information.

Respectfully submitted,



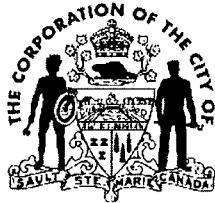
Nicholas J. Apostle
Commissioner Community Services

jb/council/skatepark update april 14

J Fratesi
RECOMMENDED FOR APPROVAL
Joseph M. Fratesi
Chief Administrative Officer

5(n)

NICHOLAS J. APOSTLE
COMMISSIONER COMMUNITY SERVICES



COMMUNITY SERVICES DEPARTMENT
Community Centres Division
Municipal Day Nurseries Division
Recreation & Culture Division

April 14, 2008

Mayor John Rowswell
and Members of City Council

Steelback Centre Annual Report – 2007

As requested by Council, staff have prepared an Annual Report for 2007.

The report is attached and some of the highlights are:

- The Centre did cost less to operate in 2007 as compared to the Memorial Gardens.
- Since its opening in the fall of 2006, over 440,000 people have attended events. This does not include the many minor happenings such as local hockey and figure skating.
- The Food and Beverage area has exceeded our expectations and is projected to grow. The first quarter sales for 2008 have exceeded those of 2007.

Respectfully submitted as information,

A handwritten signature in black ink that reads "Nicholas J. Apostle".

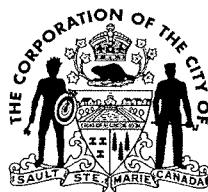
Nicholas J. Apostle
Commissioner Community Services

jb/council/2008/steelback centre annual report cover

attached

5(n)

Norman Fera
Manager
Community Centres



Community Services Department
Community Centres Division

Sault Ste. Marie Sports and Entertainment Centre Steelback Centre

2007 Operating Report



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Introduction

The Sault Ste. Marie Sports and Entertainment Centre – Steelback Centre opened in September 2006. The facility was built to replace the Memorial Gardens.

The operational goals and objectives of the facility were to build a modern day sports and entertainment centre with all of the amenities necessary to host a variety of entertainment events, conventions, trade shows, sporting events as well as provide a home for the Soo Greyhounds and to ensure the long term viability of the hockey club.

The financial objective of the facility, as presented to council, is to operate at a similar annual operating deficit of not more than the deficit was to operate the Memorial Gardens. The annual operating deficit of the Memorial Gardens was approximately \$482,000.

2007 was the first full year of operation. The Centre played host to many live entertainment events, sporting events, and Soo Greyhounds' games. In addition to serving as a sports and entertainment centre the venue is also used as a community centre. Adult hockey, youth hockey, figure skating, trade shows, job fairs and concourse walking are some of the other uses of the Centre.

Marketing and Events

Marketing and events activities are focused on attracting events, making the necessary arrangements to plan, organize, and execute these events, and to ensure a high degree of customer service to event planners, promoters and most importantly the end user.

Quality, well-attended events are key to driving the facility's revenue streams. Facility rental fees, box office fees, food and beverage sales, and facility share of merchandise sales are all driven by successful events.

The annual marketing budget is used to directly attract events as well as to develop the brand of the facility. A facility web site is maintained to promote the facility world wide, and to provide information to patrons.

Attached is statistical information on the "hits" the web site has received. In addition a list of events is attached, that includes past, and future events and the estimated attendance.

The heart of the Downtown, has truly come alive. This magnificent structure sits within site of the International Bridge, between two of the city's major thoroughfares -- Bay Street and Queen Street. Access to the Centre is effortless for drivers and pedestrians. The block on which the Steelback Centre is located is named "Memorial Square," as it is located on the grounds of the former Sault Memorial Gardens, the Greyhounds' former home. Memorial Square features the Memorial Tower, the last standing remnant

of the Gardens; the tower was preserved and refurbished after the Gardens was demolished in the summer of 2006.

In coordination with Tourism Sault Ste. Marie, the Sports and Entertainment Centre has been hosting attractions at the local level, the provincial level, the national level, and yes, even from around the world. The Sports & Entertainment Venue has hosted a variety of events in 2007/2008, including the Barenaked Ladies in concert; The OHL All Star Game; Randy Bachman & Burton Cummings in Concert; Three Days Grace in Concert; Blue Rodeo in Concert; Bon Soo Winter Carnival Events; The Chamber of Commerce Home and Outdoor Show; Hilary Duff in Concert; INXS in Concert; John Mellencamp & Red Rider in Concert; with more exciting shows & events on the way. Some of the other upcoming events include; Canada's very own Anne Murray performing at the Venue on April 26, 2008. The National Aboriginal Hockey Championships will be held from April 28-May 3. And the World Ringette Championships will take place from November 4-9, 2008.

The Ontario Hockey League's Soo Greyhounds have adopted the Centre as their home. The 2007/2008 team clinched the West Division Championship and are making a run for a 2nd Memorial Cup!

Soo Greyhounds Games Facility Operations

As per the agreement with the Soo Greyhounds Hockey Club the City is required to provide at its cost event staff at all Soo Greyhounds Games.

Ticket takers/ushers, box office staff, facility attendants, food and beverage staff, and facility operators/maintenance staff, work under the direction of the assigned game night supervisor. Contract Security Services are also provided by the facility at Soo Greyhound Games for fan safety and security.

Facility Revenue from Greyhound Game Operations is derived from the contract revenue sharing schedule (attached). The facility's share of Gross Ticket sales amounted to approx. \$250,000 in 2007. This was due to a long playoff run and very well attended regular season games during the 2006/07 season.

Food and Beverage Operations

The facility has 5 full service concessions, 4 on the concourse and 1 on the event level, a kitchen facility and several portable bar stations. Food and Beverage service is provided in-house at sporting events and shows. Foodservice is also available upon request for smaller events in fully licensed meeting and break out rooms. The financial goal of foodservice operations is to produce an operating profit to offset other facility operating costs. Total revenue generated in 2007 was in excess of \$850,000 which generated approximately a 20% net profit. Food, Labour cost, and Net profit percentages are similar to industry averages and prices were set at market values. (See Food and Beverage Income statement attached.)

Box Office Operations

The facility maintains a full service box office which provides ticketing services to not only event promoters, but also for Soo Greyhounds season and game day ticket sales.

Ticket sale fees are added to all ticket prices for special events. A portion of this revenue offsets some of the costs associated with box office operations, and the remaining amount is allocated to a capital reserve fund.

In 2007, a state of the art ticketing system was installed through New Era Tickets. New Era Tickets is a leader in providing full-service ticketing and marketing solutions for a wide variety of sports and entertainment venues throughout North America.

With this new technology, the box office was quickly able to make tickets available to consumers 24 hours a day, 7 days a week through on-line and phone sales, a necessary convenience in today's world. This in-house ticketing system also allows the box office to control the fees associated with ticket purchasing, and control the data accumulated with each purchase. As well, with the use of ticket scanning devices, the box can track each individual ticket, making it virtually impossible for an individual to enter an event with a duplicate or fake ticket.

Since New Era Tickets has been utilized, 10,373 tickets have been purchased through internet orders, and another 4,991 through phone orders. Of that, 1,355 internet orders and 631 phone orders were for Greyhound game tickets. All remaining internet and phone orders were for special events held at the Steelback Centre.

The box office has a prosperous future as a result of this ticketing technology as it will continue to take advantage of all the features that will ultimately enhance the customers' ticket buying experience and increase revenue to the facility.

Suite Holder Services

There are 13 Luxury Suites in the facility as well as a larger Party Suite. Suite holders are serviced by food and beverage, box office and marketing staff. Revenue from this area is derived from lease fees, box office fees, ticket sales and food and beverage sales.

Building Maintenance and Custodial Operations

Maintenance operations include managing the state of the art building control systems, and the maintenance and repair of the following:

- ▶ Refrigeration plant
- ▶ Air conditioning plant
- ▶ Ice Resurfacer
- ▶ Boiler Equipment
- ▶ Roof top Units
- ▶ Sound System

Facility operators and attendants clean and maintain the building to an acceptable standard on a daily basis.

While this area of facility operations does not generate revenue it does support all of the activities that do. Maintenance and energy costs are difficult to control due to external conditions but efforts are made to keep them in check whenever possible. Building controls do allow for energy efficiency, but with the addition of all of the amenities of a modern building, such as air conditioning attention must be paid to the costs associated with such amenities.

In 2007 there were several one time maintenance costs due to show and operational needs that were not part of the building package which drove up maintenance expenditures.

2007 Financial Review

The financial focus in 2007 was to create new and innovative sources of revenue and to drive it with many well attended events. That was accomplished and the challenge for 2008 and beyond will be to continue to improve revenue while keeping costs reasonable. The 2007 income statement is attached.

The Steelback Centre did not cost the City more to operate than what the Memorial Gardens did in previous years. This was achieved even though Steelback Brewery defaulted on their naming rights payment.

Moving forward it will be important to try to continue to grow the revenues but also to focus more attention on keeping costs down which will ultimately create an improved bottom Line.

Appendices

Steelback Centre Events

2006/07/08/09/10/11

PAST EVENTS – with attendance

- Sept. 29, to Oct. 1, 2006 - Opening Ceremonies 8000
- November 11, 2006 - Remembrance Day Ceremony 2500
- December 2, 2006 – Concert - Fred Penner 1000
- December 6, 2006 - Mötley Crüe - Concert 4800
- December 8, 2006 - Charity Cup Alumni Game 2000
- December 17, 2006 - Celebration on Ice 4000
- January 11, 2007 - Clifford the Big Red Dog 1000
- January 29, 2007 - EDC Job Fair 3000
- January 23, 2007 - The Tragically Hip - Concert 3500
- February 9/10 - Bon Soo Concerts 1500
- February 17, 2007 - Barenaked Ladies – Concert 4000
- March 20, 2007 - Heaven and Hell - Concert 3000
- March 21, 2007 – Soo Police Alumni Hockey Game 2000
- April 20, 2007 - Jann Arden - Concert 2500
- April 26-29, 2007 – Home and Outdoor Show 8000
- May 7-8, 2007 - Garden Brothers Circus 5000 (4 shows)
- May 10, 2007 – Hospital Foundation Fundraiser 2000
- May 18-20, 2007 – Men's Juvenile Basketball 2000
- May 25, 2007 – Soo College Convocation 2500
- May 27, 2007 – Monster Truck Show 3200
- June 25, 2007 – St. Paul School Graduation 800
- July 15, 2007 – INXS - Concert 1500
- August 2-4, 2007 – Harley Davidson Rally 1000
- September 11, 2007 – Hilary Duff - Concert 4000
- September 22, 2007 – Downtown Assoc. Walk of Fame 200

- October 5/6, 2007 - Korah Collegiate Reunion Weekend 1000
- October 20, 2007 – NHL ALUMI GAME (Steelback) 2000
- October 26, 2007 – Big Air Insanity Show 2500
- December 8 – "18 Forever Event" 3000
- January 24, 2008 – Three Days Grace – Concert 3500
- January 29, 2008 – Blue Rodeo – Concert 1600
- February 1/2, 2008 – BON SOO – Michelle Wright 1000
- February 3-7, 2008 – OHL ALL STAR GAME WEEK 9000
- February 8, 2008 – John Mellencamp - Concert 4800
- March 6-9, 2008 – SSM HOME AND OUTDOOR SHOW 4000

**TOTAL SPECIAL EVENT ATTENDANCE INCLUDING SOO
GREYHOUNDS FROM OCTOBER 2006 TO MARCH 2008 WAS
APPROXIMATELY 440,100.**

UPCOMING EVENTS

- April 26, 2008 – Anne Murray – Concert
- April 27 – May 3, 2008 – National Aboriginal Hockey Championships
- May 13, 2008 – Garden Brothers Circus
- May 15, 2008 – Monster Truck Show
- May 21, 2008 – EDC Job Fair
- May 23, 2008 – Soo College Convocation
- May 24, 2008 – Slaughter/Jackyl – Concert
- November 5-9, 2008 – World Ringette Championships
- June 5-7, 2009 – Take Off Pounds Sensibly Conference
- June 14-17, 2009 – Association of Municipal Managers, Clerks, and Treasurers of Ontario Conference
- July 28 - Aug. 1, 2010 – National Finnish Festival
- August 16-20, 2010 – Elementary Teachers Federation Conference
- Sept. 11-15, 2010 – Legion Ladies Auxiliary Conference
- May 7-11, 2011 – Royal Canadian Legion Provincial Convention

Soo Greyhounds/City Revenue Sharing Based on Gross Revenues

<u>Revenue Source</u>	<u>City</u>	<u>Soo Greyhounds</u>
1. Tickets Sales		
Up to \$1,000,000	0%	100%
Greater than \$1,000,000	10%	90%
Less than \$1,250,000		
Greater than \$1,250,000	25%	75%
Less than \$1,500,000		
Greater than \$1,500,000	50%	50%
The incremental amount of ticket sales designated above shall be increased annually by the percentage increase, if any, in the average ticket price charged for that year.		
2. Concessions Including Beer	90%	10%
3. Advertising - All Areas		
Equipment, Products, Items and Articles as set out in Clause 11(a)	10%	90%
4. Merchandise		
5. Naming Rights	100%	0%
6. Parking	100%	0%
7. Phase I Suites (Year 1-10)	100%	0%
8. Phase I Suites (Year 11-20)	80%	20%

Food and Beverage Sales Highlights

Draught – Glasses	59,730
Draught – Jugs	1,599
Bottled Beer	9,000
Mixed Drinks	8,977
Wine - Glasses	3,087
Wine – Bottles	251
Pizza – Slices	12,800
Bottled Water	13,394
Pretzels	7433
Popcorn	36,760

Income Statement

Income Statement		
Revenues		
Soo Greyhounds	\$	254,133.12
Ice Rental	\$	96,863.73
Naming Rights	\$	-
Box Office Fees	\$	41,372.63
Sundry Shows	\$	108,064.53
Suite Rental	\$	2,751.00
Room Rentals - Other	\$	3,317.09
Suite Lease Fees	\$	93,977.15
Misc - Revenue	\$	31,591.03
Advertising	\$	6,186.98
Facility Rental	\$	57,925.00
Credit Card Service Fee	\$	12,278.21
Capital Improvement	\$	25,669.23
Food Sales	\$	537,191.68
Alcohol Sales	\$	330,916.83
Sub Total	\$	1,602,238.21
Activity Expenses		
Casual Labour - Greyhounds	\$	107,377.49
Casual Labour - Sundry	\$	66,000.75
Benefits	\$	11,557.89
Season Ticket Printing	\$	6,240.22
Sundry Show Expenses	\$	9,743.20
Miscellaneous Expenses	\$	9,574.47
Naming Rights	\$	5,760.00
Convenience Fees	\$	2,106.05
Cash Short	\$	1,005.77
Transfer to Capital Reserve	\$	25,669.23
Box Office Operations	\$	57,167.68
Marketing Costs	\$	44,822.73
Transfer to Capital	\$	40,000.00
Other	\$	29,505.49
Sub Total	\$	416,530.97

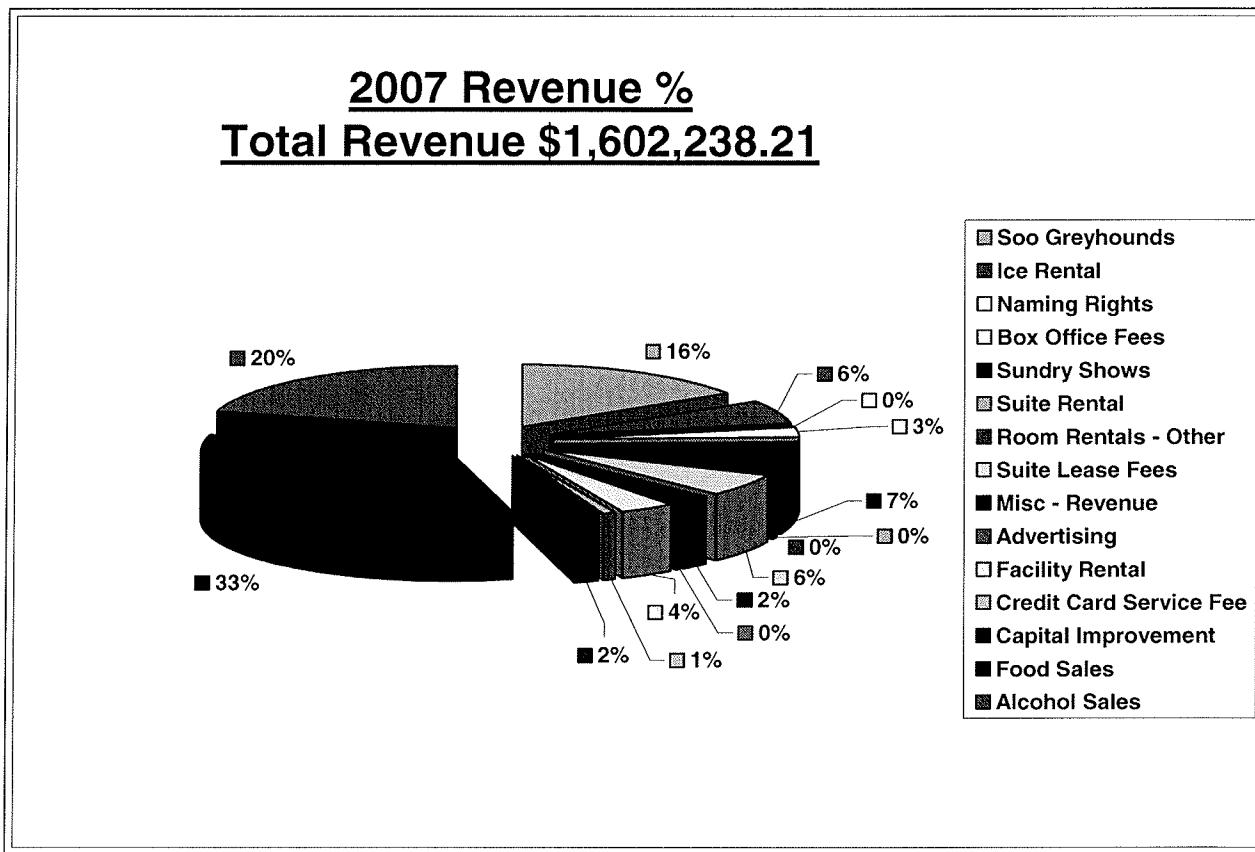
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Income Statement continued

Food and Beverage Expenses	
Casual Labour	\$ 214,782.81
Purchase for Resale - Food	\$ 247,425.00
Purchase for Resale - Alcohol	\$ 104,142.17
Laundry & Uniforms	\$ 4,672.33
Supplies	\$ 22,293.69
Misc	\$ 19,626.34
Equipment Maintenance	\$ 15,090.49
Soo Greyhounds Share	\$ 51,587.14
Cash Over	-7,561.07
New Equipment	\$ 12,575.73
Sub Total	\$ 684,634.63
Allocation - Operations	
Casual Labour - Greyhounds	\$ 19,332.33
Casual Labour - Miscellaneous	\$ 92,573.58
Wages General	\$ 161,710.24
Benefits	\$ 76,341.66
Gasoline	\$ 5,385.05
Uniforms	\$ 7,129.28
Heating Fuel	\$ 83,118.50
Supplies	\$ 157.79
Water Light Power	\$ 236,804.79
Miscellaneous	\$ 1,246.01
Credit Card Discount	\$ 20,340.31
Building Maintenance	\$ 132,315.11
Equipment Maintenance	\$ 25,962.72
Machinery Maintenance	\$ 4,407.01
Internet	\$ 1,340.00
Consultant Fees	\$ 14,296.33
Advertising	\$ 5,523.76
Office Equipment	\$ 2,358.52
New Equipment	\$ 3,788.94
Sub Total	\$ 894,131.93
Net Loss	(\$393,059.32) **

**** If Naming Rights Revenue would have been received in 2007**

Net Loss would have been (\$272,059.32)

Income Statement Pie Chart

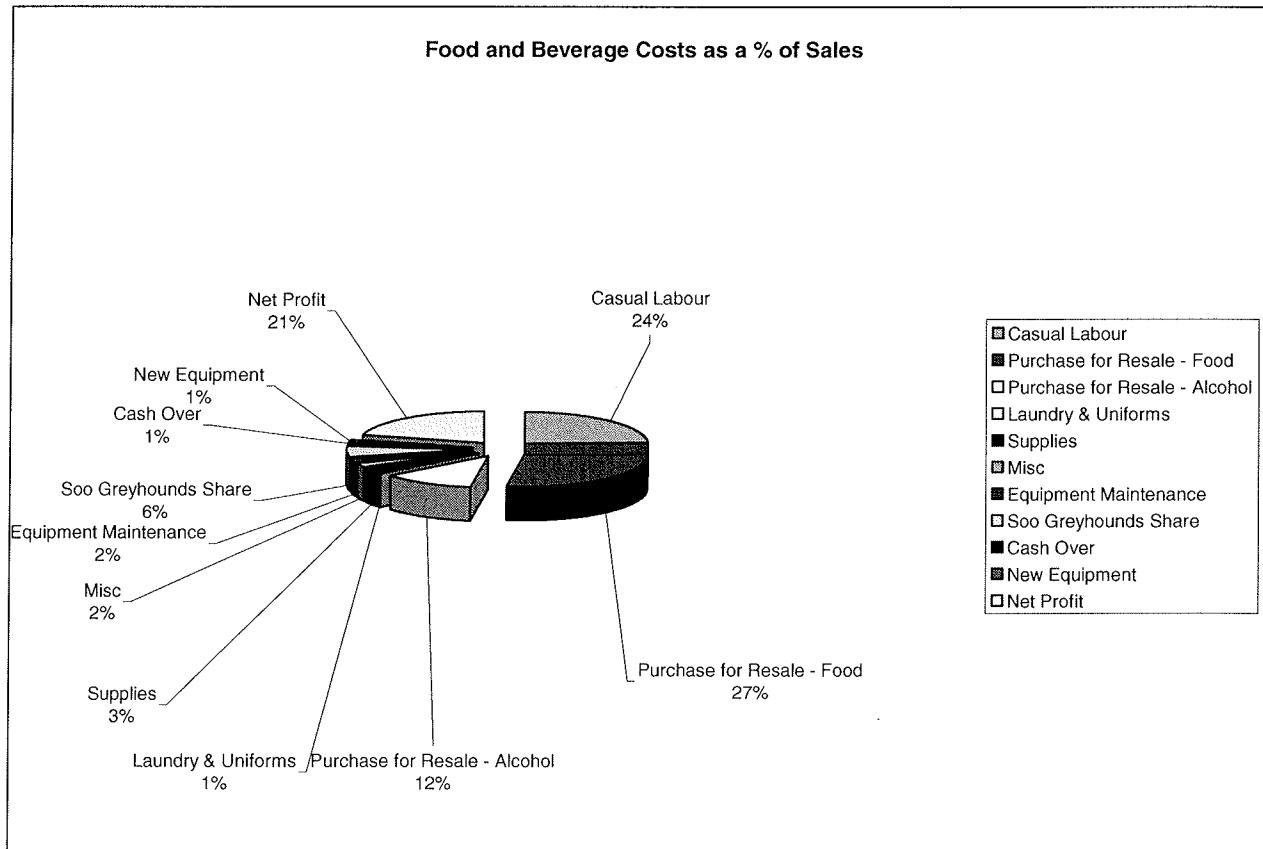
Food and Beverage Income Statement

Food and Beverage Income Statement			
Revenues			
Food Sales	\$ 537,191.68		
Alcohol Sales	\$ 330,916.83		
	Sub Total		\$ 868,108.51
Food and Beverage Expenses		% of Sales	
Casual Labour	\$ 214,782.81	24.74%	
Purchase for Resale - Food	\$ 247,425.00	28.50%	
Purchase for Resale - Alcohol	\$ 104,142.17	12.00%	
Laundry & Uniforms	\$ 4,672.33	0.54%	
Supplies	\$ 22,293.69	2.57%	
Miscellaneous	\$ 19,626.34	2.26%	
Equipment Maintenance	\$ 15,090.49	1.74%	
Soo Greyhounds Share**	\$ 51,587.14	5.94%	
Cash Over	-\$ 7,561.07	-0.87%	
New Equipment	\$ 12,575.73	1.45%	
	Sub Total		\$ 684,634.63
	Net Profit	21.13%	\$ 183,473.88

**As per Contract with the Soo Greyhounds

Casual Labour	\$ 214,782.81
Purchase for Resale - Food	\$ 247,425.00
Purchase for Resale - Alcohol	\$ 104,142.17
Laundry & Uniforms	\$ 4,672.33
Supplies	\$ 22,293.69
Miscellaneous	\$ 19,626.34
Equipment Maintenance	\$ 15,090.49
Soo Greyhounds Share	\$ 51,587.14
Cash Over	-\$ 7,561.07
New Equipment	\$ 12,575.73
Net Profit	\$ 183,473.88

Food and Beverage Pie Chart



Website Analytical Information

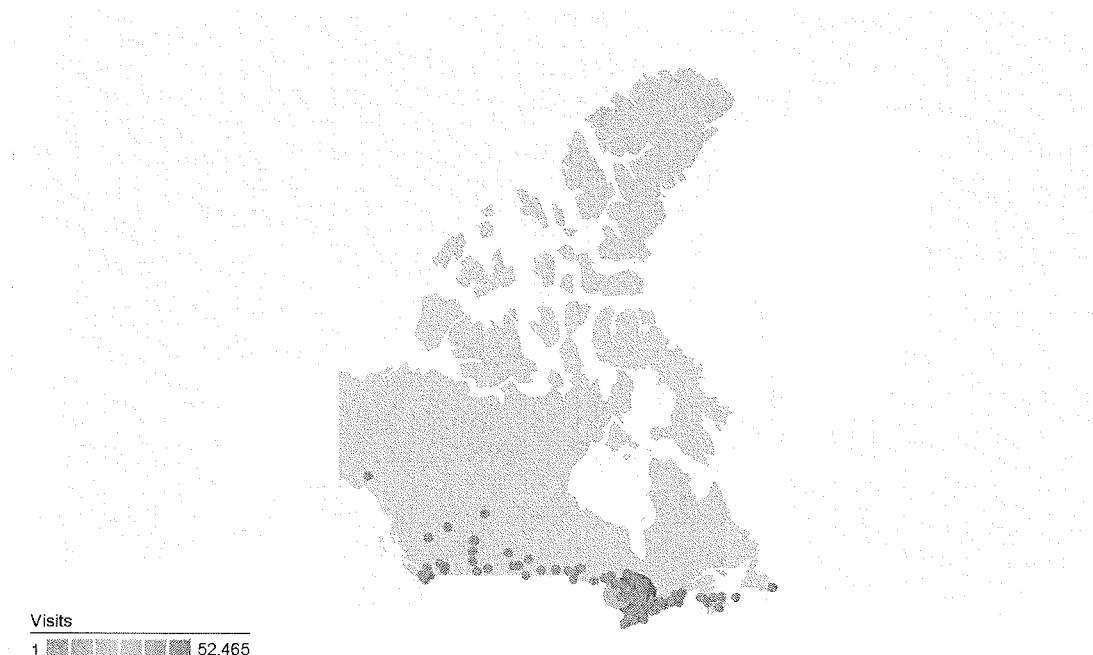
www.steelbackcentre.com

Country/Territory Detail:

Canada

Dec 1, 2006 - Feb 9, 2008

Comparing to: Site



Visits

1 52,465

This country/territory sent 117,903 visits via 308 cities

Site Usage					
Visits	Pages/Visit	Avg. Time on Site	% New Visits	Bounce Rate	
117,903 % of Site Total: 90.59%	4.30 Site Avg: 4.30 (0.07%)	00:02:07 Site Avg: 00:02:08 (-0.31%)	51.40% Site Avg: 52.59% (-2.26%)	33.33% Site Avg: 33.30% (0.07%)	
City	Visits	Pages/Visit	Avg. Time on Site	% New Visits	Bounce Rate
Sudbury	52,465	4.37	00:02:07	50.73%	31.12%
Sault Sainte Marie	31,229	4.08	00:02:11	47.92%	37.69%
Toronto	6,338	4.17	00:01:59	57.10%	31.32%
(not set)	4,129	4.06	00:02:07	46.57%	32.48%
East York	2,078	4.18	00:02:04	47.79%	36.91%
Weston	1,598	4.02	00:02:16	47.37%	37.92%
Winnipeg	1,532	4.61	00:01:54	53.52%	27.87%
Ottawa	1,263	4.72	00:01:58	56.77%	27.95%
Thessalon	1,189	4.14	00:01:52	38.60%	41.46%

Website Analytical Information continued

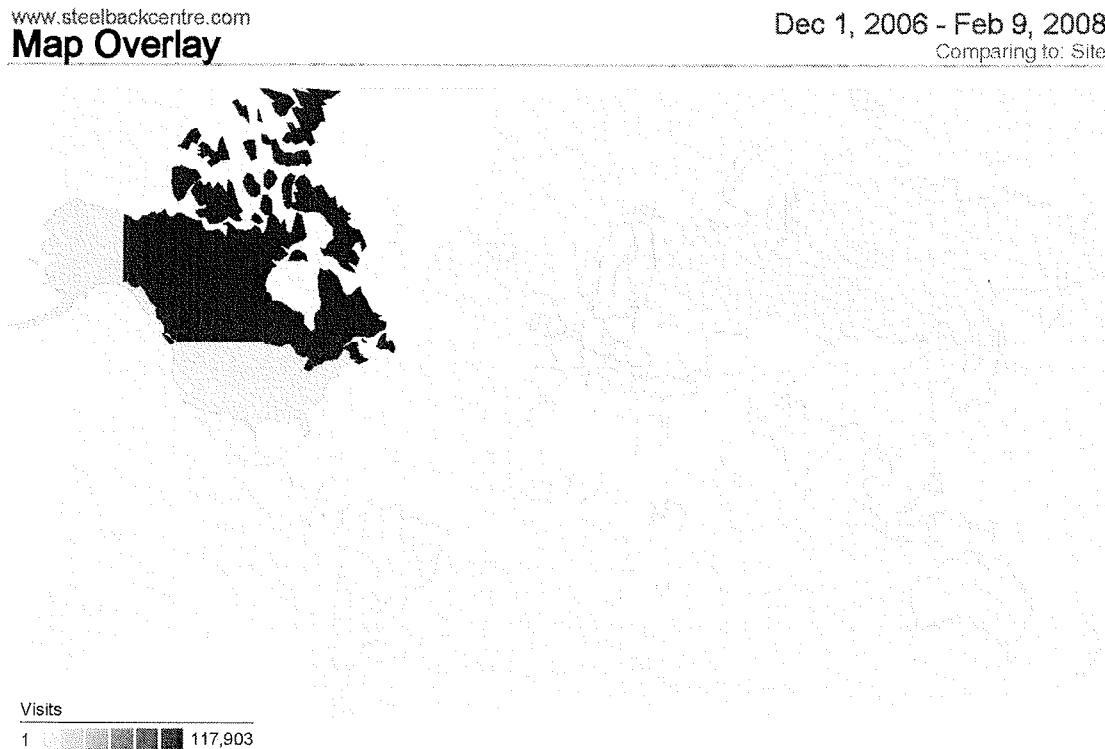
North Bay	1,126	5.10	00:02:42	54.97%	30.20%
Mississauga	995	4.30	00:01:45	56.58%	31.46%
Rouyn-Noranda	694	5.34	00:02:18	54.18%	24.93%
Edmonton	687	4.67	00:01:53	56.19%	33.92%
Elliot Lake	611	5.12	00:02:23	59.74%	28.64%
London	552	5.35	00:01:53	77.54%	30.43%
Islington	510	4.22	00:02:01	61.37%	36.08%
Thunder Bay	442	4.91	00:02:03	71.95%	26.02%
Frankford	405	3.03	00:01:54	26.67%	47.16%
Montreal	395	3.93	00:02:07	65.82%	32.91%
Marathon	375	5.18	00:03:10	51.20%	21.33%
Vancouver	339	3.99	00:01:33	51.03%	31.56%
St Catharines	319	3.49	00:01:18	42.63%	38.24%
Wawa	310	5.00	00:02:05	48.39%	30.32%
Timmins	307	4.87	00:02:41	68.73%	30.94%
Kitchener	294	4.25	00:01:30	73.47%	33.67%
Barrie	293	4.68	00:02:21	71.67%	30.38%
Windsor	291	4.88	00:01:47	74.91%	32.30%
Sturgeon Falls	265	5.33	00:02:04	59.62%	29.81%
Calgary	264	4.59	00:01:54	78.41%	40.53%
Burlington	248	4.27	00:01:39	71.54%	36.59%
North York	229	4.53	00:01:48	53.28%	36.24%
Hamilton	222	4.92	00:01:40	80.18%	31.53%
Kingston	216	6.10	00:01:55	68.98%	27.78%
Etobicoke	213	4.35	00:02:07	56.34%	42.25%
Blind River	199	5.66	00:03:13	41.21%	26.13%
Richmond Hill	181	4.53	00:02:23	55.90%	34.78%
Chelmsford	151	5.07	00:04:01	56.29%	19.21%
Halifax	128	4.09	00:01:25	78.12%	33.59%
Brampton	128	4.20	00:01:57	69.84%	30.16%
Espanola	123	4.96	00:02:50	60.98%	25.20%
New Liskeard	122	4.97	00:02:10	75.41%	29.51%
Lindsay	118	4.29	00:01:47	37.29%	43.22%
Hull	118	3.40	00:02:27	40.52%	43.10%
Malton	112	5.25	00:02:19	67.86%	26.79%
Thornhill	110	4.09	00:02:09	49.09%	40.00%

Website Analytical Information continued

Guelph	109	3.75	00:01:20	65.14%	36.70%
Little Current	108	5.38	00:02:57	53.70%	23.15%
Belleville	102	3.73	00:01:57	48.04%	36.27%
Willowdale	100	4.86	00:02:32	49.00%	37.00%
Aylmer	91	4.19	00:01:52	48.35%	32.97%

1 - 50 of 308

Website Analytical Information continued



130,155 visits came from 69 countries/territories

Site Usage					
Visits	Pages/Visit	Avg. Time on Site	% New Visits	Bounce Rate	
130,155 % of Site Total: 100.00%	4.30 Site Avg: 4.30 (0.00%)	00:02:08 Site Avg: 00:02:08 (0.00%)	52.61% Site Avg: 52.59% (0.05%)	33.30% Site Avg: 33.30% (0.00%)	
Country/Territory	Visits	Pages/Visit	Avg. Time on Site	% New Visits	Bounce Rate
Canada	117,903	4.30	00:02:07	51.40%	33.33%
United States	11,500	4.32	00:02:14	63.10%	31.98%
(not set)	145	5.14	00:02:35	62.76%	32.41%
United Kingdom	122	3.07	00:01:31	85.25%	42.62%
Germany	97	3.53	00:01:00	82.47%	44.33%
Australia	36	3.61	00:01:17	86.11%	41.67%
Mexico	34	1.91	00:00:50	79.41%	79.41%
Japan	34	3.68	00:00:57	82.35%	58.82%
France	24	2.79	00:00:56	87.50%	75.00%
Netherlands	16	2.06	00:00:27	87.50%	62.50%

Website Analytical Information continued

Italy	16	3.00	00:01:25	93.75%	56.25%
Sweden	13	6.38	00:01:48	100.00%	69.23%
India	13	4.62	00:04:04	100.00%	30.77%
Turkey	13	1.85	00:00:11	100.00%	69.23%
Finland	12	2.92	00:02:11	83.33%	50.00%
Switzerland	12	2.67	00:00:40	91.67%	58.33%
Argentina	11	2.45	00:00:23	72.73%	54.55%
Spain	9	1.33	00:00:21	88.89%	77.78%
Czech Republic	8	2.12	00:01:03	100.00%	75.00%
Belgium	8	1.25	00:00:03	87.50%	75.00%
Brazil	7	2.14	00:00:23	100.00%	57.14%
Denmark	6	3.17	00:00:50	100.00%	16.67%
New Zealand	6	2.17	00:00:30	100.00%	66.67%
Norway	6	3.17	00:22:58	83.33%	33.33%
Hong Kong	6	4.33	00:00:42	66.67%	66.67%

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City of Sault Ste. Marie
Comparison of IBI Group Reference Scenario (No Restaurant/No Beer Sales) to

September 2004
Comparisons

Events Schedule:

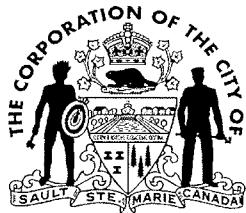
		IBI Group	IBI Group
	28-Jun-04	Private Sector	City Operated
OHL	37/37	36/36	36/36
OTHER SPORT	2/2	2/2	2/2
CONCERT/FAMILY SHOWS	5/15	5/5	4/4
TRADE AND CONSUMER SHOWS	4/12	4/12	2/6
OTHER/COMMUNITY EVENT	4/4	4/4	4/4
TOTAL EVENT/EVENT DAYS	52/70	51/59	48/52

	IBI Group Estimates	IBI Group Estimates	IBI Group Estimates
	28-Jun-04	Private- Operato	City-Operated
Revenues			
Spectator Use Revenue			
OHL Hockey			
OHL Club Games	\$126,669.50	\$115,110.00	\$115,110.00
Luxury Boxes	\$63,750.00	\$63,750.00	\$63,750.00
Club Seats	\$30,600.00	\$38,250.00	\$38,250.00
Other Sporting Events	\$10,000.00	\$10,000.00	\$10,000.00
Trade and Consumer Shows	\$42,000.00	\$42,000.00	\$18,000.00
Concerts/Family Shows	\$52,500.00	\$25,000.00	\$16,000.00
Other / Community Events	\$14,000.00	\$14,000.00	\$12,000.00
Advertising			
Naming Rights	\$42,500.00	\$42,500.00	\$42,500.00
General Advertising	\$60,000.00	\$138,125.00	\$138,125.00
Party Suites	\$11,500.00	\$10,750.00	\$10,500.00
Concessions	\$568,392.00	\$448,232.00	\$344,576.00
Novelties	\$33,068.00	\$16,848.00	\$15,848.00
Beer	\$198,471.00	N/A	N/A
Restaurant	N/A	N/A	N/A
Ticket Surcharge	\$167,080.00	\$133,480.00	\$129,480.00
Parking Income	N/A	N/A	N/A
Sub-Total - Spectator-Use Related	\$1,420,510.50	\$1,095,045.00	\$954,139.00
Recreational Use Revenue			
Ice Rental (Fall/Winter)	\$102,510.00	\$181,350.00	\$181,350.00
Concessions (Fall/Winter)	\$25,704.00	\$36,270.00	\$36,270.00
Sub-Total	\$128,214.00	\$217,620.00	\$217,620.00
Total Facility Revenues (3% annual escalation)	\$1,548,724.50	\$1,312,665.00	\$1,171,759.00
Facility Expenses			
Total Salaries	\$692,570.00	\$500,000.00	\$450,000.00
Event Operations	\$71,853.00	\$75,105.00	\$71,805.00
Concession Costs	\$539,678.00	\$312,976.30	\$266,592.00
Marketing Budget	\$100,000.00	\$100,000.00	\$100,000.00
Repairs & Maintenance	\$75,000.00	\$75,000.00	\$75,000.00
Utilities Arena	\$247,500.00	\$189,000.00	\$202,500.00
Utilities 2nd Ice Pad	N/A	N/A	N/A
Insurance	N/A	N/A	N/A
Other Expenses	\$105,000.00	\$105,000.00	\$105,000.00
Sub-Total Expenses (2% annual escalation)	(\$1,831,601.00)	(\$1,357,081.30)	(\$1,270,897.00)
NET CASH FLOW BEFORE CR, MF, DS, AND TAXES	(\$282,876.50)	(\$44,416.30)	(\$99,138.00)
Other Expenses			
Management Fee (MF)	(\$180,000.00)	(\$200,000.00)	(\$200,000.00)
NET CASH FLOW BEFORE CR, DS AND TAXES	(\$462,876.50)	(\$244,416.30)	(\$299,138.00)
Existing Subsidy Redirected to New Arena (escalated 3% p.a.) Memorial Gardens (Based on 2002 Subsidy)	\$482,422.00	\$482,422.00	\$482,422.00
NET CASH FLOW INCL. MF AND REDIRECTED SUBSIDY, BEFORE DS AND TAXES	\$19,545.50	\$238,005.70	\$183,284.00
Capital Reserve (CR) 0.5% of Capital Costs (MODERATE COST)	(\$99,855.00)	(\$99,855.00)	(\$99,855.00)
NET CASH FLOW BEFORE DS AND TAXES	(\$80,309.50)	\$138,150.70	\$83,429.00

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Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



ENGINEERING & PLANNING DEPARTMENT

Engineering & Construction Division

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2008 04 14

Our File: B-07-06

Mayor John Rowswell
Members of City Council

**Re: Clark Creek and Pim Street Pumping Station Force mains
Condition Assessment**

At the 2007 10 15 meeting, Council approved that the Pressure Pipe Inspection Company (PPIC) be retained to conduct a condition assessment of the Pim Street and Clark Creek forcemains at a price of **US\$83,400**. These forcemains were constructed in the early 1960's and are pre-stressed concrete pressure pipe, which has a proven track record of good performance and excellent longevity. While there is no reason to believe there are any problems with these mains, it is prudent that we employ today's conditions assessment technology to evaluate these pipes, to ensure there are no problems developing.

Staff did not realize that PPIC expected that there would be access points along the main for their inspection equipment. It is necessary to construct four (4) permanent access points, which can be used now, and in the future to inspect the mains. Accordingly, it is necessary to retain a consultant to design and tender a small contract to provide the access points. It is recommended that the firm of Totten Sims Hubicki be retained to provide these services as an addition to our existing design agreement for the Lake and McGregor stations.

The original unspent **\$200,000** budgeted in the 2007 sewer surcharge account can be carried over to 2008 to complete this work. It is likely that construction of the access points, engineering and the inspection itself can be completed within the original **\$200,000** budget.

It is recommended that the Agreement between the City and TSH Consulting Engineers be amended to include design and contract administration for provision of access points to allow PPIC to conduct the pressure pipe inspections.

Respectfully submitted,

Don J. Elliott, P. Eng.
Director of Engineering Services

Recommended for Approval:

Jerry D. Dolcetti, RPP
Commissioner
Engineering & Planning Department

RECOMMENDED FOR APPROVAL

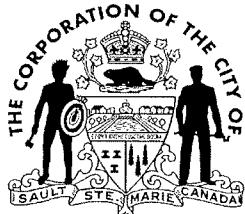
Joseph M. Fratesi
Chief Administrative Officer

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Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



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Engineering & Construction Division

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2008 04 14

Mayor John Rowswell
Members of Council

**Re: Pim Street Sewage Pumping Station
Engineering Fees**

Council is aware that the City is reconstructing the Pim Street Pumping Station. The project is taking longer than anticipated, making it necessary to pay additional engineering fees for contract administration and construction inspection and supervision.

At the meeting of 2004 04 05, Council authorized an agreement between the City and EarthTech Canada Inc. with an upset limit of **\$395,000**. The estimated date of substantial completion is June 2008. The estimated revised upset limit should be set at **\$520,000**. This includes a **\$25,000** allowance for Supervisory Control and Data Acquisition (SCADA) programming, which was correspondingly deducted from the contract for construction awarded to Cecchetto and Sons. It is estimated that the revised engineering fees together with construction costs will not exceed the budget of **\$4,100,000** approved at the Council meeting of 2007 04 16 when the construction contract was awarded.

It is recommended that Council approve a revised upset limit of **\$520,000** in the engineering services contract between the City and EarthTech Canada Inc.

Respectfully submitted,



Don J. Elliott, P. Eng.
Director of Engineering Services

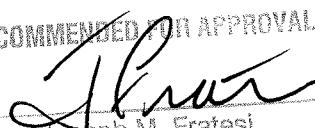
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Recommended for Approval:



Jerry D. Dolcetti, RPP
Commissioner
Engineering & Planning Department

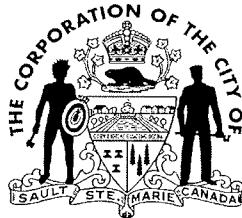
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RECOMMENDED FOR APPROVAL

Joseph M. Fratesi
Chief Administrative Officer

5(q)

Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



ENGINEERING & PLANNING DEPARTMENT

Engineering & Construction Division

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2008 04 14

File: 9.5.9

Mayor John Rowswell
Members of Council

Re: 2008 Connecting Link Allocation

At the 2007 10 29 meeting, Council was advised that a request for connecting link funding was submitted to MTO for a total of **\$1,143,750**. That funding request has been approved.

The funding is for 75% of the cost of two projects. The first is the completion of the resurfacing of Great Northern Road from Fifth Line to Wigle Street. The second project is a westbound right turn lane on Second Line at Great Northern Road. The City's share of these projects is included in the capital works budget for 2008. Both projects will be tendered soon.

The MTO has requested a Council resolution and by-law dated no later than April 30, 2008, authorizing the following:

- The **\$787,500** allocated to Sault Ste. Marie by the province will be used for the specified Connecting Link capital improvements on Hwy 17 North – Great Northern Road, and the **\$356,250** will be used for the specified Connecting Link intersection improvements for Highway 17 East – Second Line at Great Northern Road.
- A final project summary report detailing expenditures, use of provincial funding, and outcomes achieved shall be submitted to the Ministry and the Ministry may request an independent audit of the projects.
- Any funds intended for these projects that are not used in accordance with Ministry Connecting Link guidelines or the terms outlined above will be returned to the Ministry.

By-Law 2008-57 authorizing the foregoing can be found elsewhere on this evening's agenda, and is recommended for approval.

Respectfully submitted,



Don J. Elliott, P. Eng.
Director of Engineering Services

/bb

Recommended for Approval:



Jerry D. Dolcetti, RPP
Commissioner
Engineering & Planning Department

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RECOMMENDED FOR APPROVAL

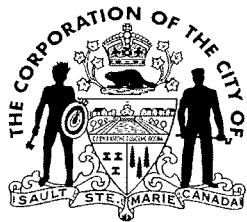


Joseph M. Fratesi
Chief Administrative Officer

5(r)

Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



ENGINEERING & PLANNING DEPARTMENT

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2008 04 14

File: B-97-09

Mayor John Rowswell
Members of Council

Re: 2008 Municipal Road and Bridge Infrastructure Investment Grant

The Provincial Budget included an amount of \$1,465,401 for the City of Sault Ste. Marie to help address our municipal road and bridge capital investment needs.

In order to receive these funds, the Ministry of Transportation has requested a Council resolution and by-law dated no later than April 30, 2008, authorizing the following:

- The \$1,465,401 allocated to the City of Sault Ste. Marie by the province will be used for municipal road and bridge capital investment needs;
- A final summary report detailing expenditures, use of provincial funding, and outcomes achieved shall be submitted to the Ministry, and the Ministry may request an independent audit of the project; and
- Any funds intended for the projects that are not used in accordance with rehabilitation of municipal road and bridge capital investment needs or the terms outlined above will be returned to the Ministry.

By-Law 2008-70 authorizing the foregoing can be found elsewhere on this evening's agenda, and is recommended for approval.

Respectfully submitted,

Don J. Elliott, P. Eng.
Director of Engineering Services

/bb

Recommended for Approval:

Jerry D. Dolcetti, RPP
Commissioner
Engineering & Planning Department

RECOMMENDED FOR APPROVAL

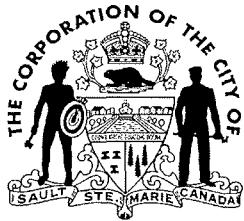
Brian Fratesi

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Chief Administrative Officer

Jerry D. Dolcetti, RPP
Commissioner

Don J. Elliott, P. Eng.
Director of Engineering Services



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2008 04 14

Mayor John Rowswell
Members of City Council

Re: Proposed Amendments – Class A & B Truck Routes

Background

At the Council meeting of August 13, 2007, the following resolution was approved:

Resolved that the report of the Commissioner of Engineering & Planning dated 2007 08 13 concerning Proposed Amendments – Class A and B Truck Routes be accepted as information and further that staff be instructed to provide a Public Open House for the public, stakeholders and special interest groups in order to present and obtain input into the findings and recommendations and further prepare a report for Council approval to be considered by the end of September 2007 be approved.

The attached report from the City's traffic consultant incorporates the earlier information along with consultation as part of the two open houses held on October 18, 2007 for the public and the trucking industry, and the overall recommendations to implement the proposed route changes.

The intent of the changes to the truck route is to:

- Reduce the number of trucks that drive through the downtown area;
- Establish a Class A perimeter truck route with no restrictions;
- Establish a Class B truck route with some restrictions that will be a corridor for local trucks to utilize when making deliveries and pick-ups.

As noted in the report, in order to meet the objectives of the perimeter and central area truck route, there need to be changes to the existing truck routes.

Attached are drawings of both the existing and proposed routes.

There has been a substantial reduction in the number of routes, thus minimizing the impact to the downtown area, however there will still be delivery trucks on the roadways in the downtown.

The consultant has addressed steps needed to implement the changes. They include:

- Outreach to trucking and transportation companies and businesses that rely on trucking for deliveries and shipments;
- Changes to the truck route by-law;
- Changes to the truck route schedules;
- Signing; and
- Enforcement.

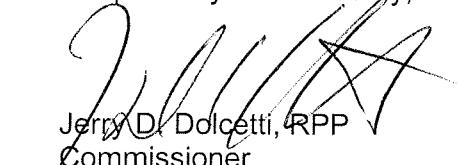
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To achieve implementation, an outreach to transport companies, businesses and general public along with an education process needs to be considered. In consultation with the Commissioner of Public Works and Transportation, appropriate signage throughout the city will cost in the range of \$60,000. In addition, approximately \$10,000 will be needed to cover the education / awareness program.

Recommendation

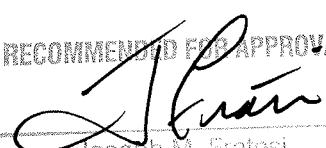
That Council approve the recommendation contained in the consultant report addressing the changes needed to implement both a perimeter and central Truck Route corridor, and the administrative requirements to change the Truck Route Bylaw, along with a budget of up to \$70,000 to prepare signage and an education / awareness program to effectively implement the planned changes.

Respectfully Submitted by,

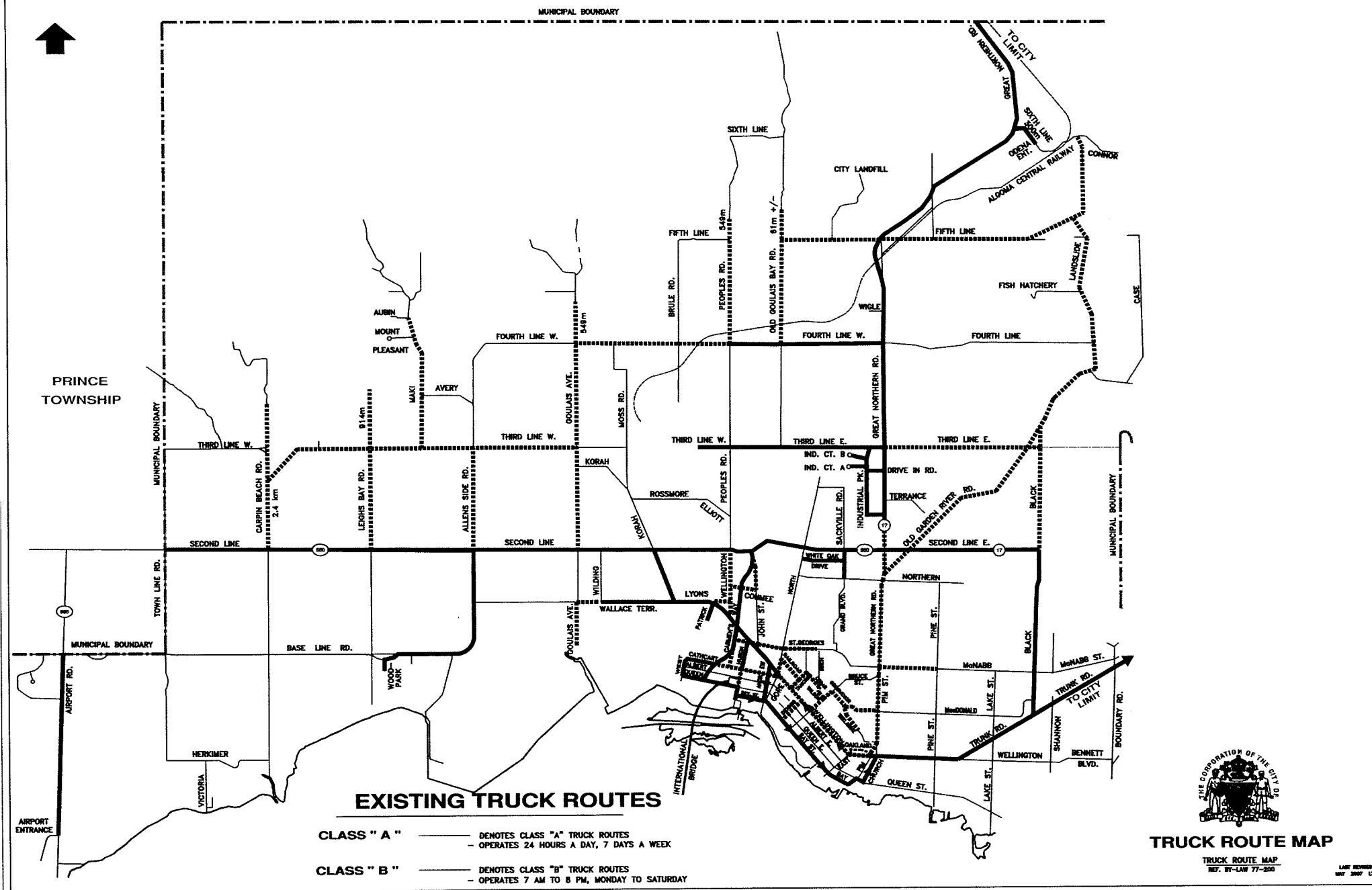

Jerry D. Dolcetti, RPP
Commissioner
Engineering & Planning Department

/bb
Attach.

RECOMMENDED FOR APPROVAL


Joseph M. Fratesi
Chief Administrative Officer

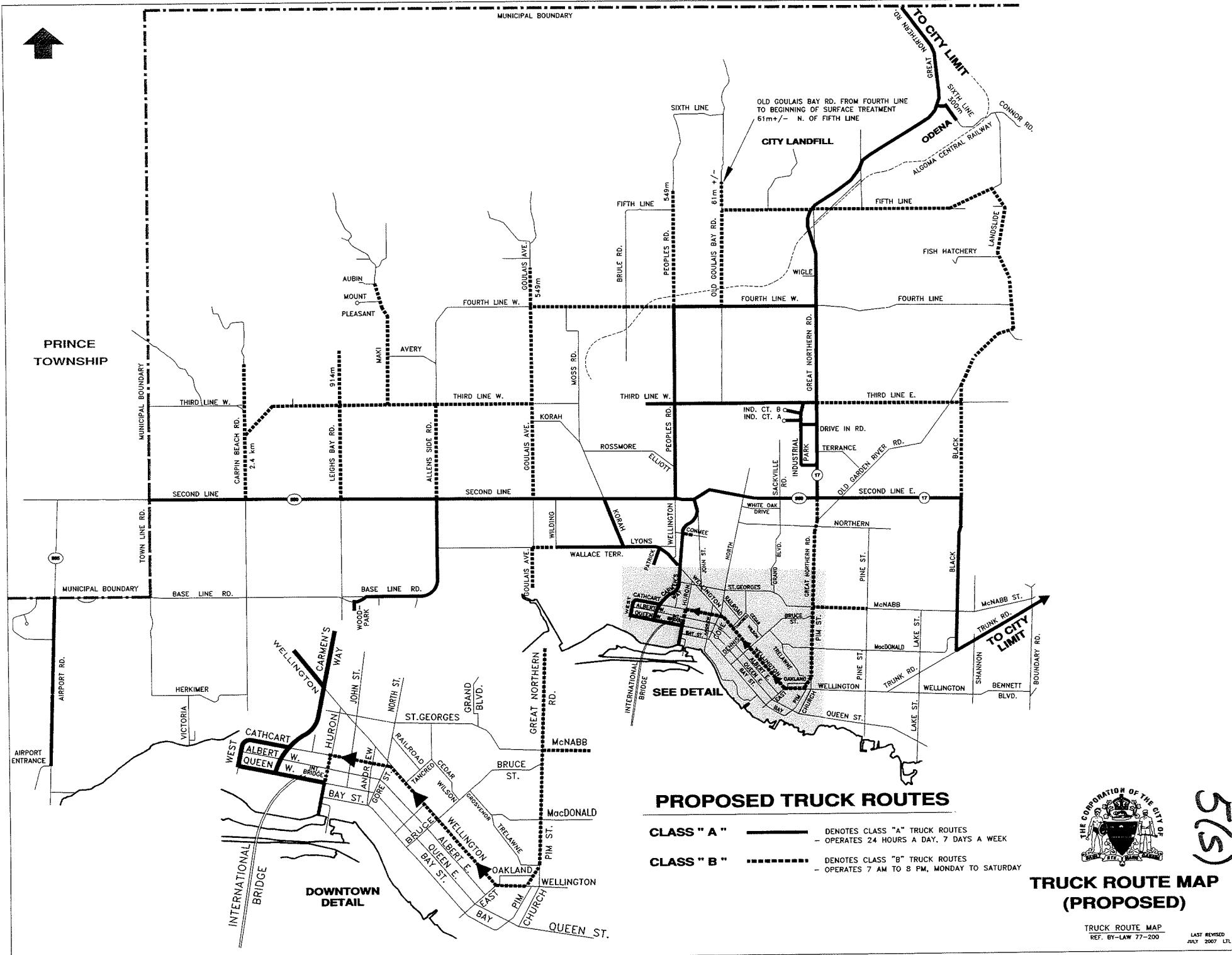
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TRUCK ROUTE MAP

TRUCK ROUTE MAP
REG. BY-LAW 77-200

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READ, VOORHEES & ASSOCIATES LIMITED

2 DUNCAN MILL ROAD • DON MILLS • ONTARIO • M3B 1Z4
TEL: (416) 445-4360 readvoorhees@rva.ca FAX: (416) 445-4809



April 7, 2008

Mr. Jerry Dolcetti
Commissioner, Engineering and Planning Department
City of Sault Ste. Marie
P.O. Box 580, 99 Foster Drive
Sault Ste. Marie, Ontario
P6A 5N1

Re: Sault Ste. Marie Truck Routes

Dear Sir:

I am pleased to provide my opinion on the current situation regarding the truck routes in Sault Ste. Marie, present ideas for modifications to the current conditions, and outline the public and industry consultation process that was followed in presenting the proposed modifications.

Much of the information in this letter report was presented to Council on August 13, 2007. At that presentation Council directed that a public consultation process be undertaken. Public consultation has now been completed and this report has been revised to include discussion of that process.

BACKGROUND

It has been a long-standing desire of the City to reduce the number of trucks that drive through the downtown area of Sault Ste. Marie.

The new City roadway, Carmen's Way, and the New Highway 17 extension which is planned to connect to Second Line at Black Road will complement each other. The combination of these two projects will provide a natural route for trucks travelling between the area of the City near the International Bridge Plaza and Highway 17 east. Although they were intended to be completed in the same time period, this did not happen and the schedule for the New Highway 17 extension is uncertain.

Without the New Highway 17 extension in place, some trucks oriented to Highway 17 east are still travelling through the downtown area and the City has not obtained the full benefits from the construction of Carmen's Way.

7 April, 2008

RECOMMENDATION

Because it is uncertain when the New Highway 17 extension will be in place, I recommend that the current truck route arrangement be revised. The proposal has two parts. The first part of the proposal is to establish a Class A perimeter truck route (i.e., a truck route with no time restrictions) onto which many of the trucks that currently travel through the downtown will be diverted. The perimeter truck route will consist of:

- Queen Street – Huron Street to Carmen's Way;
- Carmen's Way – Queen Street to Second Line;
- Second Line – Carmen's Way to Black Road;
- Black Road – Second Line to Trunk Road; and
- Trunk Road – Black Road to the east.

Other truck routes, particularly Great Northern Road north of Second Line and Second Line west of Carmen's Way, will connect to the perimeter truck route.

The objective of the perimeter truck route is to have:

- all through trucks (trucks that enter and leave the City on the same trip) use the perimeter truck route; and
- trucks travelling across the City use the perimeter truck route.

The second part of the proposal is to establish a Class B truck route (i.e., a daytime truck route) through the central area that will be the corridor for local trucks to use when making deliveries and pick-ups. The local truck route will consist of:

- Great Northern Road/Pim Street – Second Line to Wellington Street;
- Wellington Street – Pim Street to Cathcart Street;
- Cathcart Street – Wellington Street to Huron Street; and
- Huron Street – Cathcart Street to Queen Street.

The objective of the central area truck route is to focus local truck trips on one truck route as much as possible. In conjunction with this, trips that need to divert from the truck route to reach a location will be required to follow the shortest path from the truck route to the location and back to the truck route.

In order to meet the above objectives for the perimeter truck route and the central area truck route, there must be changes to the existing truck routes. The existing truck routes and the proposed future arrangement are shown on the attached drawings. The following sections discuss the key changes in detail.

The intent of the proposed changes is not to hinder trucks making deliveries or pick-ups in the downtown area but to divert longer distance truck trips to the perimeter truck route, to concentrate truck traffic onto a limited number of roadways and to provide a single route for trucks to drive to/from as the closest route when they have to use non-truck route streets for trips such as making deliveries.

Although the proposals will reduce the number of trucks, there will still be trucks on the roadways in the downtown area.

IMPLEMENTATION

The components of an implementation plan consist of:

- outreach to trucking and transportation companies and businesses that rely on trucking for deliveries and shipments;
- changes to the truck route by-law;
- changes to the truck route schedules;
- signing; and
- enforcement.

Outreach Process Regarding Changes

In the same way as is done with Class Environmental Assessments and other major City initiatives, the City prepared an information package and hosted two meetings on Thursday, October 18, 2007. A copy of the information package is attached. The package is essentially a synopsis of much of the information contained in the report that was presented to Council.

The meetings were intended to provide stakeholders and the public an opportunity to comment on to proposals and to identify any aspects of the proposals that will cause difficulty.

For the first meeting, an information package was sent out to trucking and transportation companies to provide them with the proposals and to invite them to the meeting. None of the invited companies attended the meeting and none of them submitted comments. After the meeting day, a second information package was sent to the trucking and transportation companies. There was one reply and the matter was answered.

The second meeting was a public meeting that had been advertised in the newspaper. Approximately five members of the public attended. A letter with several suggestions was received a few days after the meeting. The comments are discussed later in this report.

Changes to the Truck Route By-Law

The current by-law regarding truck routes is in Part VIII – Load Limits and Heavy Traffic, of By-Law 77-200, the traffic and parking by-law. The by-law prohibits trucks on all City streets and then provides permissions for certain routes and certain times. The effect of this is that trucks are directed to use specific routes and positive signing is used to indicate the routes. Some permissions are Class A (trucks may travel at any time) and some are Class B (trucks may only travel between 0700 hours and 2000 hours). The Class B permissions are generally Monday to Saturday but some are any day.

Additional permissions are provided for certain activities such as "performing a service", "proceeding to or from a garage or other premises used for the housing, storing or repairing of heavy trucks" and "hauling snow to a snow dump".

I did not find a specific permission for trucks to use streets other than truck routes for making deliveries or pick-ups. This is a common permission. It may have been the intent of the by-law to include deliveries under "performing a service" but I suggest that a specific permission be added to the by-law.

There are other permissions that should be considered. These include:

- travel to and from the driver's residence;
- travel to and from fuel stations; and
- municipal trucks (perhaps including equivalents such as utility trucks).

All the permissions to use non-truck routes should be tied to a condition that requires the truck to divert from the truck route to the minimum extent possible. This condition should allow for the following situations.

- In the case of a truck going to multiple locations, the truck should be able to follow the shortest route between locations; and
- With Wellington Street being one-way, trucks making local deliveries should be able to use the shortest route to a suitable truck route. For example, a truck making a delivery on Queen Street near Spring Street whose next delivery is on Pim Street near McNabb Street should be able to use the downtown streets to reach Pim Street and go north to the next location; the truck should not have to go to Wellington Street, travel west and use the long route around to the Pim Street location.

In addition to the above, where it is desired that trucks do not use a certain roadway or section of roadway, even if it would be the shortest distance from a location to a truck route, the by-law should allow for the prohibition of heavy trucks. This would generally be applied to locations with safety concerns.

The permissions in the by-law should apply to Class A truck routes, Class B truck routes and heavy truck prohibitions.

Changes to the Truck Route Schedule

The current schedule regarding trucks routes is Schedule N and consists of Class A truck routes that are not restricted to certain periods/days and Class B truck routes that do have restrictions. As seen on the existing and proposed truck route maps, the major changes to Schedule N will be in the area within and near the boundary of the perimeter truck route.

With a few exceptions, the truck routes are continuous and without dead ends. There should be a specific reason for a truck route to not be continuous. There are several central area truck routes that are not continuous.

- The truck routes on Patrick Street and Huron Street connect directly to industries.
- The rationale for a dead end truck route on McNabb Street east of Great Northern Road is related to several matters. The shopping area at the McNabb/Pine intersection generates a few trucks every day. It is desirable that the trucks use McNabb Street and Great Northern Road not alternative north-south routes such as Pine Street or Willow Street. Thus, the truck route will effectively limit the trucks to using McNabb Street. The second matter is safety and the steep grade on McNabb Street as it approaches Black Road. For safety

reasons, trucks should not be travelling down this hill. Thus, because the truck route will extend to the shopping area, trucks will not have the choice to consider Black Road as the nearest truck route, and thus the situation of trucks travelling east on McNabb Street and down the hill will be avoided. Because of the safety concerns, McNabb Street east of Pine Street should be designated for no trucks. Additionally, there should be a Steep Hill warning sign (Wa-21) before reaching the top of the hill.

The existing truck routes that are proposed to be removed should not be subject to reduced load regulations. When the truck routes are changed, the half load exemption schedule (Schedule M in the by-law) should be updated to include those roadways.

The hours and days for the Class B truck routes were developed before there was extensive Sunday shopping. Although there were no comments related to this, the City may in the future receive comments requesting modifications related to Sunday deliveries.

More changes will have to be made to Schedule N as projects such as the Third Line extension and the modifications at the Patrick/Lyons and Lyons/Wellington intersections are completed.

Signing

Two basic signs are used to establish truck routes – the positive Truck Route sign (Rb-61) and the prohibitive No Heavy Trucks sign (Rb-62). Both can be used with tabs to indicate limited periods and the Truck Route signs can be used with arrows to indicate the directions trucks should travel. Some of the existing signs will have to be removed and others added when changes to the truck routes are made.

The City has large overhead signs at various locations including westbound Trunk Road at Black Road, westbound Second Line at Great Northern Road, southbound Great Northern Road at Second Line, the truck driveway at the Bridge Plaza and a future sign westbound Second Line at Carmen's Way. Some of the existing signs will have to be modified when changes to the truck routes are made.

The existing signs tend to be slightly inconsistent. For example, on some signs the information for trucks and general traffic is on the same panel and on some it is on separate panels. As much as possible it would be good to apply the following guidelines.

- There are three basic types of information that the overhead signs provide:
 - Directional signs indicating the Provincial Highways and general signs indicating the route to the Central Area or to the USA;
 - Truck Route signs; and
 - Truck prohibition signs.
- As much as possible, the above information should be presented in separate blocks to the driver
- The Truck Route instructions and appropriate highway information should be on an individual panel and the panel should be over the most appropriate lane, especially if it involves a turn.
- The new yellow truck instruction signs are effective. They should be adjacent to the Truck Route signs.

7 April, 2008

- No Heavy Trucks instructions and Local Deliveries Only information should be on an individual panel and if suitable, the panel should be over the most appropriate lane, especially if it involves a turn.
- The information for general traffic such as highway information, To USA or To City Centre should be on a separate panel. If this is not possible, it should not be on the same panel as the Truck Route signs.
- As signs are replaced or changed, the wording should be checked for consistency. For example, the terms Business District and City Centre are both used but I think they have the same intent.
- The number and length of words on each sign should be minimized while retaining the intent. The current signs are quite good in this regard.

Enforcement

The proposal will simplify enforcement, particularly of the through trucks. Any truck on the section of Wellington Street and Trunk Road between Pim Street and Black Road that does not have a valid reason under the by-law permissions to be on that section of roadway will be in violation of the by-law. This makes it simple to enforce.

It has to be expected that enforcement of the truck prohibition on other non-truck routes will be sporadic and will likely only be provided in response to complaints. An effective method would be for citizens who note a constant pattern to identify the trucking company and inform the City who would then address the matter with the trucking company to try to resolve the problem before having to request enforcement.

OTHER MATTERS

Church Street

There has been some discussion in the City about converting Church Street between Queen Street and Wellington Street from one-way to two-way operation. The effects of the proposed changes in truck routes will be to decrease the amount of truck traffic on this section of Church Street.

Turning movement traffic counts at several intersections are required to accurately analyse the effects that conversion of Church Street to two-way operation would have. In the absence of such data, the following are my opinions based on general knowledge of the traffic patterns in the area.

- The benefit of converting Church Street to two-way operation would be that drivers, particularly those travelling from the north and east, who are going to this section of Church Street, would have a more direct route and would not have to loop around to get to their destination. I believe this would be a relatively small number of trips.
- I believe that a conversion to two-way operation would slightly increase the volume of traffic and would have other negative effects.
- Church Street and Pim Street are a one-way pair between Queen Street and Ontario Street (just north of Wellington Street). Pim Street should not be converted to two-way operation due to the intersection at Ontario Street and the effects it would have on the closely

- spaced intersections of Pim Street and Church Street at Wellington Street – conflicting left turns and difficulties with clearance, both of which could lead to increased collisions.
- Converting Church Street to two-way operation by itself would result in a small volume of southbound traffic and no decrease in northbound traffic – thus an overall increase in traffic.
- The roadway would likely have to be two lanes northbound and one lane southbound. Thus, on-street parking would be lost.
- In order to not block westbound traffic on Wellington Street from reaching Pim Street to go south, there should be a westbound left turn lane on Wellington Street at Church Street to store the westbound left turns that want to go south on Church Street or there should be a westbound left turn prohibition at Church Street.

I believe that the disadvantages outweigh the small benefit of converting Church Street to two-way operation. I do not recommend that the conversion take place.

Comments from Public Open House

The following is a summary of the suggestions made by two residents of Church Street who attended the Public Open House (*in italics*) and my response to them.

1. *Remove the Class B designation from Wellington East between Pim and Huron Streets.*
The effect of this would be to force some trucks making local deliveries to travel much farther than they would under the proposed plan. For example, to make a delivery at the Queen/East intersection and then one at the Bay/Andrew intersection, the truck would have to travel from the first delivery to go north on Pim-Great Northern, west on Second Line, south on Carmen's Way and then to the second delivery. Under the proposal, the truck would travel from the first delivery to Wellington, along Wellington and then to the second delivery. Two of the objectives of the proposed changes are to keep trucks on major streets as much as possible and to have a system that is efficient for local deliveries. The suggestion in the comment does not meet the second objective. I prefer the proposal.
2. *Revert Bay Street to 2-way traffic and designate the segment from lower Pim Street to Huron Street as Class B.*
Implementation of this suggestion would require considerable analysis and, because of the substantial costs for intersection improvements (left turn lanes) and traffic signal additions and modifications, it would probably require a Class Environmental Assessment. It is beyond the scope of the changes to the truck routes to analyse and evaluate the effects that would result from implementation of this suggestion. Postponing the changes to the truck routes until this matter is fully evaluated would delay some of the benefits that the proposed changes to the truck routes are intended to provide. I suggest that if this matter is to be considered, it be done as a separate process.
3. *Revert Church Street to 2-way traffic and restore on-street parking to Church Street between Queen Street and Herrick Street.*
This matter is discussed above. Counts have not yet been taken but based on the observations above, I do not recommend that the conversion take place without detailed

analysis. As with Suggestion 2 above, I suggest that if this matter is to be considered, it be done as a separate process.

Bruce Street

There is a steep hill on Bruce Street. This should be provided with a Steep Hill warning sign (Wa-21) to warn trucks making local trips southwest on Bruce Street.

Vehicle Navigation Systems

Many trucks use GPS devices with associated mapping to help determine the best route to follow. The companies that supply this type of mapping offer regular updates. It is recommended that when any changes are made to the truck routes, the mapping companies be formally notified so that the latest maps reflect the current truck routes. This will help avoid having truck drivers follow out-of-date routes.

Resolutions of Council

Several items in this report are related to a resolution of Council.

The modifications at the Patrick/Lyons and Lyons/Wellington intersections and the associated changes in the truck routes noted above are addressing a resolution of Council.

The matter of two-way operation of Church Street discussed in detail above is addressing a resolution of Council.

A separate report regarding the operation of the Carmen's Way/Conmee Street intersection has been prepared. It too addresses a resolution of Council.

Design of a new traffic signal on Northern Avenue west of Great Northern Road at the Soo Pee wee Arena and the A&P plaza is underway in order to address a resolution of Council.

Acknowledgements

The ideas and recommendations in this report evolved through discussions with City staff who provided valuable insights during the project. I thank them very much for their involvement.

7 April, 2008

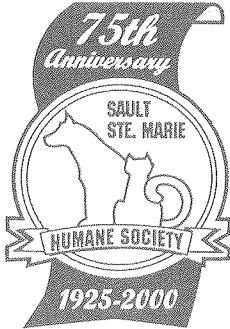
Please contact me if you have any questions or require additional information.

Yours very truly,

READ, VOORHEES & ASSOCIATES LIMITED

B. Haigh

Bryan Haigh, P.Eng.



SAULT STE. MARIE HUMANE SOCIETY

5(+)

962 Second Line East
Sault Ste. Marie, Ontario
P6B 4K4
Ph. (705) 949-3573
Fax (705) 949-0169
Email: ssmhs@soonet.ca
Website: www.soonet.ca/humanesociety

R.1.2.3. & R.1.2.4

REPORT TO: Mayor John Rowswell and
Members of City Council

REPORT FROM: Cindy Ross
Manager, Humane Society

DATE: 2008 04 14

SUBJECT: Fee Increases Regulating Dogs and Cats

This report was prepared in conjunction with the Legal Department. At the Board of Directors meeting of the Sault Ste. Marie Humane Society held March 18, 2008 the following motion was approved:

"Item 3.0.2 Motion by J. Palmer, seconded by B. Samp, that the Board approve a request to City Council for the following fee increases: Altered dog licence - \$20.00, Altered/microchipped dog licence - \$10.00, Replacement tags - \$5.00, Pound fees (cat and dog by-laws - \$10.00 per day. Carried."

By-laws 2000-49 (regulations for cats) and 98-211 (regulations for dogs), have fees associated with pet ownership. The pound fee for stray cats has remained unchanged for eight years. The licencing fees and pound fees for stray dogs has remained unchanged since 1990.

The current pound fee for both cats and dogs is seven dollars (\$7.00) per day. The current dog licence fees in question range from three dollars (\$3.00) to ten dollars (\$10.00).

Licencing fees and pound fees for the larger Northern Ontario animal control services as well as three like-sized communities are below. The pound fees range from ten dollars (\$10.00) to fifteen dollars (\$15.00) per day and the dog licence categories to which our request applies, range from five dollars (\$5.00) to thirty dollars (\$30.00).

	Pound Fee	Altered Dog	Altered/ Microchipped Dog	Replacement Tag
Guelph	\$15.00	\$25.00	\$15.00	\$5.00
North Bay	\$10.00	\$20.00 to \$30.00	N/A	
Peterborough		\$25.00	N/A	
Sarnia	\$10.00	\$30.00	N/A	
Sudbury	\$15.00	\$15.00	N/A	\$5.00
Timmins	\$15.00	\$15.00	N/A	\$10.00
Thunder Bay	\$10.00	\$15.00	Free	\$5.00

Under the current fee schedules in by-laws 98-211 and 2000-49, we are unable to realize the costs associated with these fees. Adjusting our licencing fees and pounds fees so that we are in line with other like-sized municipalities will enable us to meet the increased costs associated with the licencing of dogs and the impound of stray cats and dogs. Increasing user fees associated with animal control does not create a profit margin for the Society, it is a break even operation.

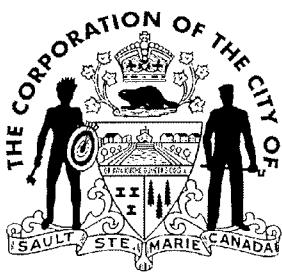
In light of the increased costs and the survey of related fees in seven other municipalities, it is recommended that the fees be increased as follows:

Pound fee (cats and dogs)	\$10.00
Altered dog licence	\$20.00
Altered/microchipped dog licence	\$10.00
Replacement tag	\$ 5.00

By-law 2008-53 amends By-law 2000-49 regulating cats and By-law 2008-54 amends By-law 98-211 regulating dogs. Both amending by-laws can be found elsewhere on your agenda.

Yours truly,

Cindy Ross
Manager



CITY COUNCIL RESOLUTION

5(+)

Date: March 31, 2008

Agenda Item

MOVED BY
SECONDED BY

Councillor
Councillor

Tridico
Turco

RESOLVED THAT BY-LAW 2008-53 being a by-law to amend By-law 2000-49 (the by-law to regulate cats) be read THREE times and PASSED in open Council this 31st day of March, 2008.

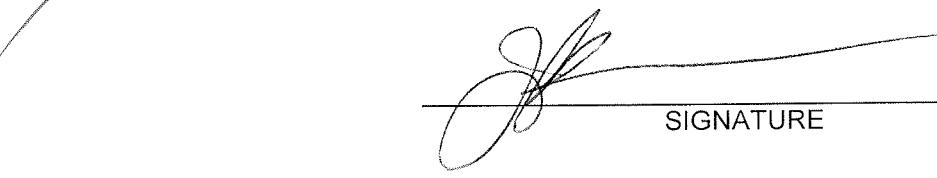
Tabled to April 14 - 08

CARRIED
 REFERRED

DEFEATED
 OFFICIALLY READ NOT DEALT WITH

AMENDED

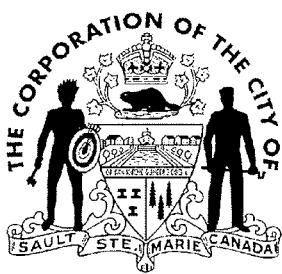
DEFERRED


SIGNATURE

- C.A.O.
- City Solicitor
- Comm. Finance/Treasurer
- Comm. Eng. & Planning
- Comm. Human Resources

- Comm. Community Services
- Comm. P.W. & Transportation
- City Clerk
- Fire Chief
- Police Chief

- Mayor
- Dir. Libraries
- E.D.C.
- Cons. Authority
-



CITY COUNCIL RESOLUTION

5(+)

Date: March 31, 2008

Agenda Item

MOVED BY
SECONDED BY

Councillor
Councillor

Tridico
Turco

RESOLVED THAT BY-LAW 2008-54 being a by-law to amend By-law 98-211 (the by-law to regulate dogs) be read THREE times and PASSED in open Council this 31st day of March, 2008.

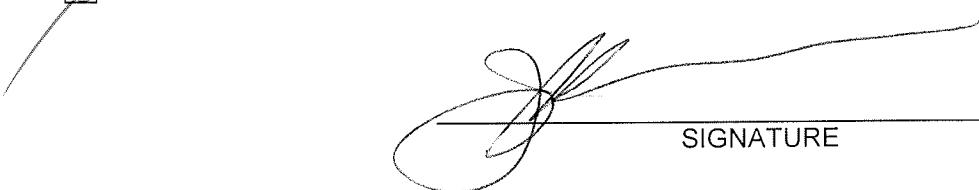
Tabled to April 14 - 08

CARRIED
 REFERRED

DEFEATED
 OFFICIALLY READ NOT DEALT WITH

AMENDED

DEFERRED


SIGNATURE

- C.A.O.
- City Solicitor
- Comm. Finance/Treasurer
- Comm. Eng. & Planning
- Comm. Human Resources

- Comm. Community Services
- Comm. P.W. & Transportation
- City Clerk
- Fire Chief
- Police Chief

- Mayor
- Dir. Libraries
- E.D.C.
- Cons. Authority
-

5(+)



SAULT STE. MARIE HUMANE SOCIETY

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Website: www.soonet.ca/humanesociety

March 19, 2008

Ms. Nuala Kenny
Assistant City Solicitor
99 Foster Drive
Sault Ste. Marie, Ontario
P6A 5X6

Dear Ms. Kenny

The Humane Society Board of Directors has been reviewing revenue sources as part of their budget preparation for 2008. Over the past two years the Board has implemented a number of fee increases to offset the rising cost of providing animal control services. Two revenue sources - dog license fees and pound fees - are set out in by-laws 98-211 and 2000-49 and have not been increased for at least ten years.

Based on a survey of fees charged by animal control services in Northern Ontario (Thunder Bay, North Bay, Sudbury and Timmins), the Board of Directors approved a motion at their March 18, 2008 meeting to request that City Council consider the following dog license and pound fee increases:

By-Law 98-211, Section 5 (2)

The following fees are paid:

For each microchipped and neutered male dog	\$10.00
For each microchipped and spayed female dog	10.00
For each neutered male dog	20.00
For each spayed female dog	20.00
For a replacement tag	5.00

By-Law 98-211, Section 9 (4)

A dog so impounded shall not be released until the owner thereof has paid to the Poundkeeper the sum of ten dollars (\$10.00) for each twenty-four hours or part thereof

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during which the dog has been impounded plus any administrative fee approved by the Board of the Society.

By-Law 2000-49, Section 6 (4)

A cat so impounded shall not be released until the owner thereof has paid to the Poundkeeper the sum of ten dollars (\$10.00) for each twenty-four hours or part thereof during which the cat has been impounded plus any administrative fee approved by the Board of the Society.

Please advise when this will be presented to City Council and if you require any further information.

Sincerely,

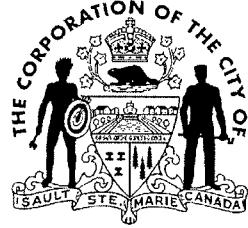


Cindy Ross
Shelter Manager

5(u)

LORIE BOTTO
CITY SOLICITOR

NUALA KENNY
ASSISTANT CITY SOLICITOR
Map No. 504



LEGAL
DEPARTMENT

REPORT TO: Mayor John Rowswell
and Members of City Council

REPORT FROM: Lorie Bottos
City Solicitor

DATE: 2008 04 14

SUBJECT: PROPOSED SALE OF A PORTION OF OLD HWY 17 NORTH TO
LISA LOFSTROM

1. PURPOSE

The purpose of this report is to seek Council's approval to sell a portion of the old Highway 17 North road allowance to the abutting owner.

2. BACKGROUND

Lisa Lofstrom is the owner of 626 Fifth Line East and has requested that the City consider selling that portion of the old Highway 17 North road allowance that abuts her property. She has obtained an appraisal from J E Luzzi Appraisal Services and is prepared to pay appraised value of \$8,600.00. City staff was circulated and there were no objections to the sale.

3. ATTACHMENT

A plan of the subject property is attached.

4. RECOMMENDATION

A by-law authorizing the sale of this property appears elsewhere on your agenda and is recommended for approval.

Yours truly,

A handwritten signature in black ink that reads "Lorie Bottos".

L. A. Bottos
City Solicitor
/sd

RECOMMENDED FOR APPROVAL
A handwritten signature in black ink that reads "J. Fratesi".
Joseph M. Fratesi
Chief Administrative Officer

The Corporation of the City of Sault Ste. Marie
P.O. Box 580 ~ 99 Foster Drive ~ Sault Ste. Marie, ON P6A 5N1
Telephone: (705) 759-5400 ~ Fax: (705) 759-5405
www.cityssm.on.ca

PEAT MOSS
OPERATION
392-008

424
Shultz Side Road

VL

5(u)

02 ← 800 502 ← → 600

424

870 ← 912 914 ←

ROOT

RIVER WEST

CONSTRUCTION
COMPANY

603
SIXTH LINE E.
PRIVATE
LAND
VL
392-040

CONSTRUCTION
COMPANY

GRAVEL PIT

399
→ 404
→ 307 ←

SCHULTZ SIDE RD
→ 302 ← 300
→ 215-217
→ 212 ←

CONST. CO.

CONST. CO.

SSM

MUNICIPAL LANDFILL
SITE

388-046-01

402 FIFTH LINE E

VL
388-043

SF

1765 ACCESS

1781

GREAT NORTHERN RD
COMMERCIAL
TRAILER
STORAGE

VACANT LAND
392-043-01

IND
2075
Great Northern
Road
392-042
2075
2058
2034

392-043-03
392-043-01
392-043-02
392-043-10

SCHULTZ SIDE RD

SUBJECT PROPERTY

SEE MAP 173

(SSM) 524

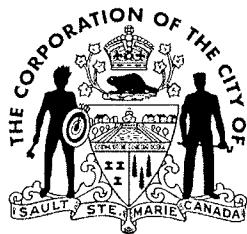
564

COM
580

392-043-50'
626
SF
CLOSED OLD HWY 17 N (SSM)
750

FIFTH LINE EAST

3m Widening



2008 04 14

REPORT OF THE DOWNTOWN DEVELOPMENT INITIATIVE GRANT EVALUATION COMMITTEE

PLANNING DIVISION

TO

Mayor John Rowswell
And Members of City Council

Background

At their February 8th meeting City Council approved a further 10 grants as part of the Downtown Development Initiative. There are currently twenty grants that have been approved including the two Municipal Tax rebates approved on July 9, 2007. Total value of grant monies committed to date is \$128,639 (including \$22,400 Electricity Conservation). If all projects proceed as approved, there will be in excess of \$8.7 million value in construction. Most approved projects are targeting the spring and summer of 2008 for a beginning of construction.

Grants programs include: building restoration and improvements (BRIG); façade improvements (FIG); project feasibility studies (PFSG); electricity conservation projects (ECMG); a municipal tax increment rebate program (MTIR); a tax cancellation program for Brownfield redevelopment (BPTC); and architectural design assistance (ADAP). **Note:** Brownfield Property Tax Cancellation program remains the only program that has not been used.

Grant Evaluation Committee members include:

Chair:

Don McConnell, Planning Director

City Representatives:

Bill Freiburger, Commissioner of Finance

Peter Liepa, City Tax Collector

Don Maki, Chief Building Official

Steve Turco, Planner

PUC:

Randy Johnson, Manager Marketing & Communications

Downtown Association:

Alison Walton, Chair

Candy Mitchell, Past Chair

On April 3, 2008, the Downtown Development Initiative Grant Evaluation Committee met to review the fourth round of financial incentive grant applications. The following are recommended for approval:

Applicants

1. Smokey's BBQ Pit & Patio, 658 Queen St. E.

Applicant: Craig Burgess

Funding Request: FIG

The applicant retained an architect through the Architectural Design Assistance grant and is now ready to invest significant money to implement the design suggested by the architect. Façade improvements to this building will greatly improve the aesthetics of the area and eliminate a prominent pigeon habitat (see attached plan). Along with investment for environmental considerations, the applicant has already invested close to \$250,000 to develop a premier, unique, "seasonal" outdoor patio restaurant/bar. Total private investment into the two adjoining building facades (Smokey's/ Top Hat Billiards) will be an additional \$60,000. The committee is recommending a matching façade improvement grant of up to \$7,500 towards 658 Queen Street East.

2. Top Hat Billiards, 654 Queen St. E.

Applicant: Craig Burgess

Funding Request: FIG

Top Hat Billiard Club is directly adjacent to Smokey's BBQ Pit & Patio. The adjoining properties are under the same ownership, but are separate addresses, and have separate tax bills. It was determined by the Evaluation Committee that each building qualifies for separate grant considerations. The applicant retained an architect through the Architectural Design Assistance grant and is now ready to invest significant money to implement the design suggested by the architect (see attached plan). The committee is recommending a matching façade improvement grant of up to \$7,500 towards 654 Queen Street East.

3. SAR-Gin Development Ltd., 715 Bay Street

Applicant: Ron Sartor

Funding Request: MTIR

The applicant is proposing to erect a four storey 35 unit apartment building on vacant land located at 725 Bay Street, just south of the Sleep Inn (see attached plan). The building is projected to cost an estimated \$2.8 million with construction tentatively planned for this summer. Architectural work has begun. This project meets the overall goals and objectives of the City's Downtown Development Initiative and develops lands identified as a key development site.

For this new commercial venture, the Evaluation Committee is recommending that Council grant a similar incremental tax rebate as was approved for the Salute Club Spa at 735 Bay St., the waterfront condominium development at 719 Bay St., and the Student Housing Project at 60 Church Street. For the proposed building at 725 Bay Street, this would result in property taxes being reduced 75% of the increased assessment for the first year, 50% in the second year and 25% in the third year. Should this project proceed as planned, based on a building value of \$2.8 million, the City would still realize \$36,277.80 in 2009, \$72,555.50 in 2010, \$108,833 in 2011 and full tax benefits by 2012.

4. Vacant Building, 67 Elgin Street

Applicant: Gateway Realty (Robert Berto Jr.)

Funding: ADAP

The building, purchased 2 years ago is vacant and in need of both interior and exterior upgrades. The applicant is seeking professional assistance for façade and possible interior layout recommendations. The building is in a highly visible, central location. The committee is recommending a design assistance grant of up to \$2,000.

5. Vincenzo's Ristorante, 280 Queen St. E.

Applicants: Otto Volpe

Funding: ADAP

The current owners have been in the restaurant business for over 40 years and purchased the current building in 1990. Sizeable investments have been put into upgrading the interior of the building over the last several years. The outside of the building has stayed essentially the same for the last 18 years. The owners are seeking professional assistance and advice on façade improvements to better reflect the theme of the restaurant and to improve the exterior aesthetics of the building. The project meets the criteria of the downtown development initiative. The committee is recommending a design assistance grant of up to \$2,000.

6. Algoma Natural Healing Clinic, 45 Grace Street
Applicant: Candice Esposito
Funding: ADAP

Applicant has purchased a residential building on Grace Street with plans to turn the main floor into commercial use (Natural Healing Clinic) with the second floor remaining residential. This property was recently rezoned by Council for the proposed use. All conditions of the sale have been completed and the applicant will take possession of the building on May 1, 2008. The applicant is looking for professional advice on making the building barrier free; extending the building to add a washroom on the main level; improving energy efficiency and improving the exterior façade. The project adds to the redevelopment of Grace Street into quality commercial/residential use. Although the possession date is May 1, 2008, the applicant has already made a sizeable personal commitment to the project and meets the criteria of the downtown development initiative. The committee is recommending a design assistance grant of up to \$2,000, subject to no work related to the grant commencing prior to the May 1, 2008 possession date.

Summary

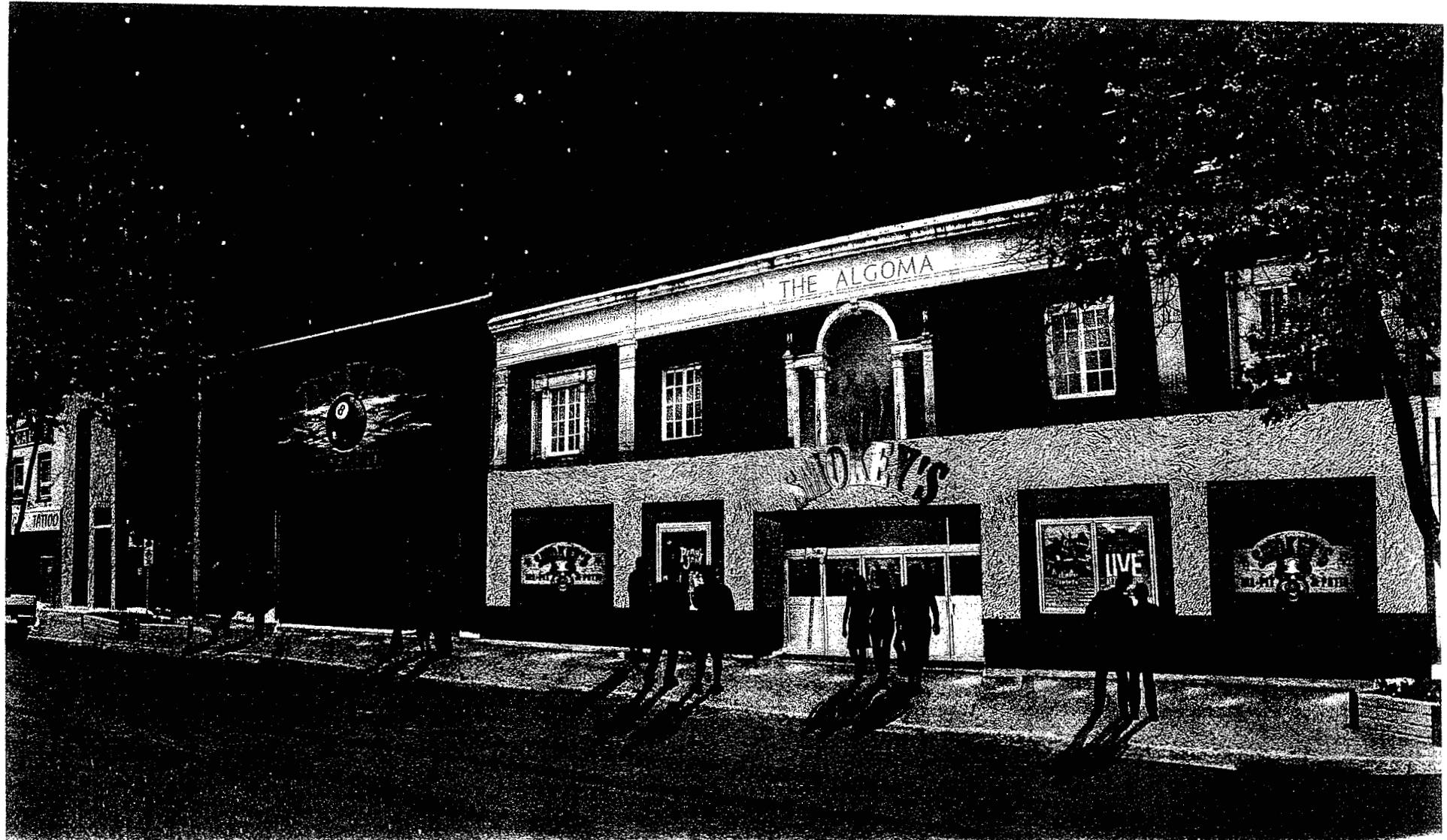
The grant requests received to date are a sign of the success of the Downtown Development Initiative sparking new investment into this important area of the community. Some of the critical goals of this initiative are to enhance the built form in the Downtown and to create additional employment and entertainment opportunities which will lead to a more vibrant City centre. The projects proposed meet the criteria set out in the Downtown CIP and are recommended for approval.

With respect to the successful grant applications, the evaluation committee is recommending an expiry date of six (6) months for projects involving feasibility and design work, and one (1) year for construction projects. Applicants will be informed of these timelines in their notice of successful application.

Planning Director's Recommendation - That City Council approves the 6 funding requests described in this report.

RECOMMENDED FOR APPROVAL

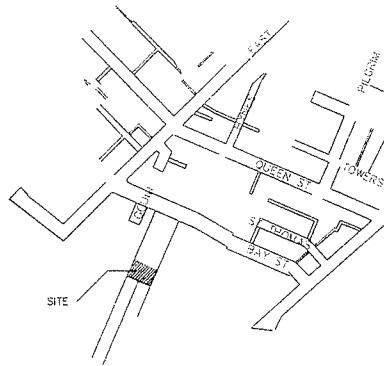
Joseph M. Fratesi
Chief Administrative Officer



MGP MGP ARCHITECTS + ENGINEER INC.

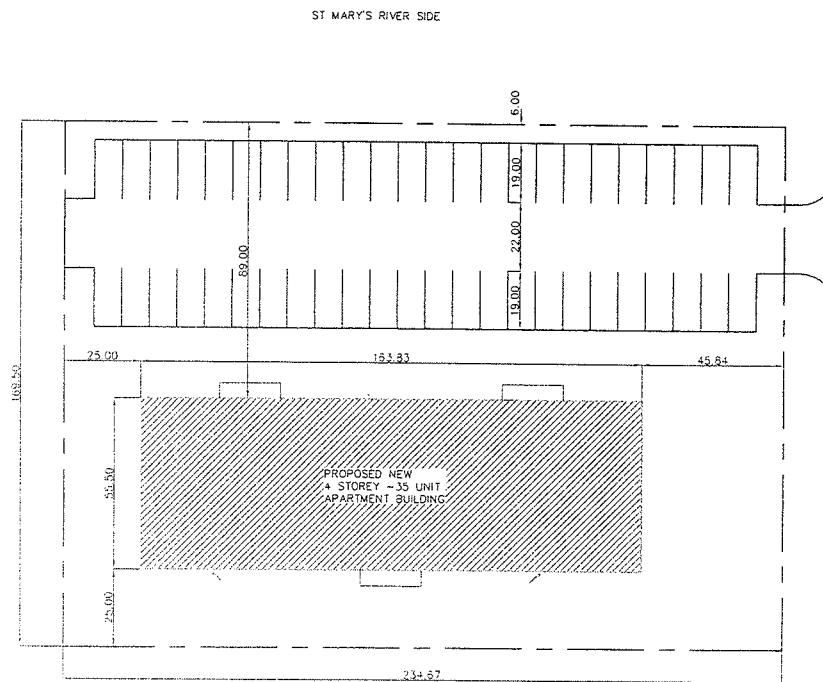
123 East Street
Sault Ste. Marie, Ontario P6A 3C7

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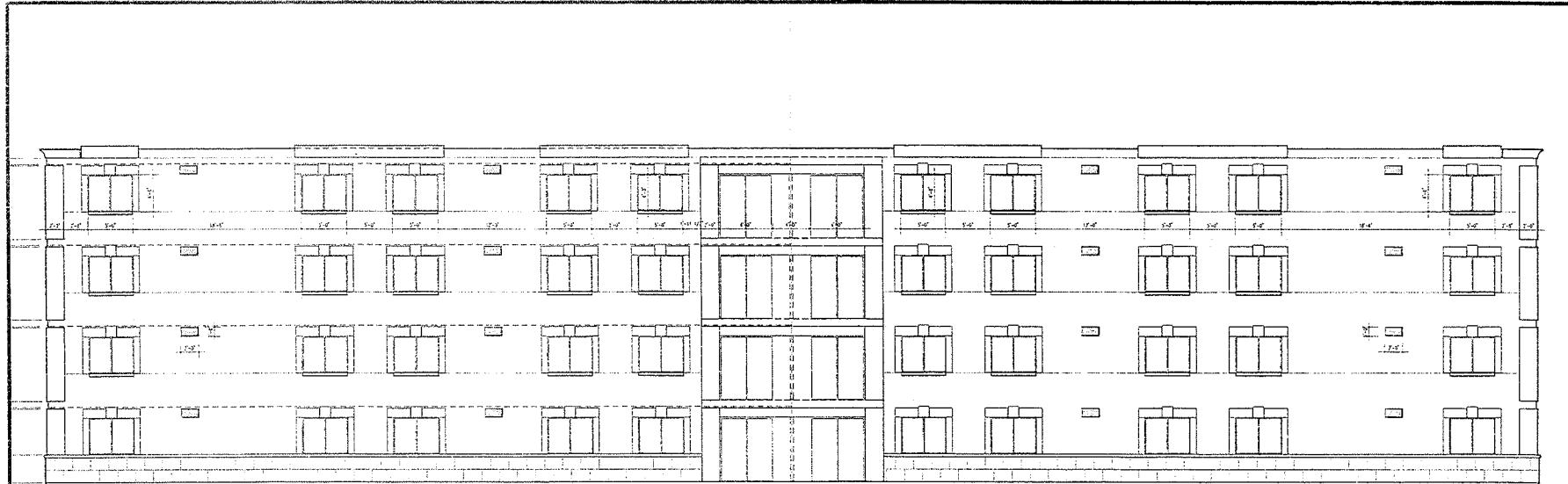


KEY PLAN
SAULT STE MARIE ONTARIO

THIS PLAN IS TO OUTLINE PROPERTY AND BUILDING MEASUREMENTS ONLY. IT IS NOT A LEGAL DOCUMENT AS MEASUREMENTS WILL CHANGE TO ACCOMMODATE BUILDING ON SITE. THE SURVEY WILL LEGALLY INDICATE FINAL MEASUREMENTS.



SITE PLAN-



IOP

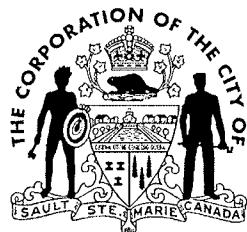
725 QUEEN STREET EAST
SASKATOON SK S7H 2C9
403-476-0400
403-476-1700 www.sasktel.ca

Project Name 1

Project Name 2

Project Name 3

Project Name 4



2008 04 14

REPORT OF THE ENGINEERING & PLANNING DEPARTMENT

PLANNING DIVISION

TO:

Mayor John Rowswell
and Members of City Council

SUBJECT:

2008 Hub Trail Development Priorities

Comments

In March 2006, City Council approved the Hub Trail Concept and Design Study. Since then, City staff has been working on the implementation of this important trail network.

The first section of the trail, on the east side of Carmen's Way from Queen Street to John Street was completed as part of the overall construction of the Transportation Corridor (approximately \$120,000). A second section of the trail will be completed this summer with the completion of the Clergue Park waterfront project (the City's contribution to this project is approximately \$1 million). The Shannon Road reconstruction project from Margaret Street to Wellington Street will also include a section of the Hub Trail, along the east side of the new road (approximately \$115,000).

Portions of the trail network will also form part other scheduled road reconstruction projects, including Third Line, Pine Street and Queen Street East.

Another important accomplishment was the new Cycling Master Plan, completed in August 2007. The Cycling Master Plan will serve as the "spokes" to the Hub Trail, and will connect all areas of the community via a number of proposed cycling routes.

To facilitate the construction of the remaining sections of the Hub Trail, City Council approved a contract with MMM Group (author of the Hub Trail Concept and Design Study) to produce layout and detail drawings for the trail. The drawings are complete and have been incorporated into the design of a number

of scheduled reconstruction projects, including Shannon Road, McNabb/South Market Street and Third Line.

With respect to the overall development of the Hub Trail network, the goal is to complete the construction of the trail by 2011, subject to the availability of funding.

Development of the network is seen as a major priority within the community as demonstrated by the public support shown during the Hub Trail open houses, hosted in 2005. As well, the Sault Trails Advocacy Committee has advised that the development of the Hub Trail is the number one trail priority for the community.

Currently, there is approximately \$277,000 remaining from the \$450,000 Provincial trails grant received in April 2007. Funds from this grant have gone towards the completion of the Hub Trail Layout and Details work, as well as sections of the Hub Trail through Clergue Park and the new EMS facility.

To construct sections of the Hub Trail this year, staff is requesting to utilize the remaining funds from the Provincial trails grant, as well as the 2008 funding request. This will provide a minimum of \$377,000 for trails development this year.

In terms of priorities, staff is recommending the section of the Hub Trail from Black Road to Pine Street, through the Finn Hill area be developed this year. This section also includes a memorial to James Miller, former chair of STAC, who passed away last year and was a key advocate for trail development within the community.

This section of the trail will be developed using crushed limestone gravel as opposed to asphalt. The reason for this is because the area is characterized by very wet soils. The use of crushed limestone gravel will preclude in-line skaters, but is complementary to the natural environment that this section of the trail bisects. This is the only section of the Hub Trail where crushed stone is proposed for the trail surface.

Completing the Finn Hill area trail will result in approximately 3.65 km of trail as this section will connect into the scheduled McNabb/South Market reconstruction, which includes the development of the Hub Trail on the south side of the street (see attached Hub Trail map). The City's cost estimate for this section of the trail is approximately \$356,000. With engineering and contingencies, the cost of this section of trail will be closer to \$400,000. It is recommended that Kresin Engineering be retained to coordinate this work as they were involved with the Hub Trail layout and details planning.

Regarding the McNabb/South Market Street reconstruction, City staff is also recommending that the Provincial grant and the City's 2008 trail allocation be

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used to construct pedestrian refuge medians at the Trunk Road intersection (see attached plan). The estimated cost of these refuge medians is approximately \$75,000.

Given the number of lanes a pedestrian or cyclist must cross, the medians provide a point of refuge while crossing Trunk Road, should the light change during the time of walking or cycling through the intersection. The medians are recommended for this location due to the Hub Trail crossing this intersection, however, final approval on the use of the medians will be required from MTO as Trunk Road is a connecting link.

Should additional funds become available, the Sault Trails Advocacy Committee will meet and recommend additional projects for this year.

Planning Director's Recommendation

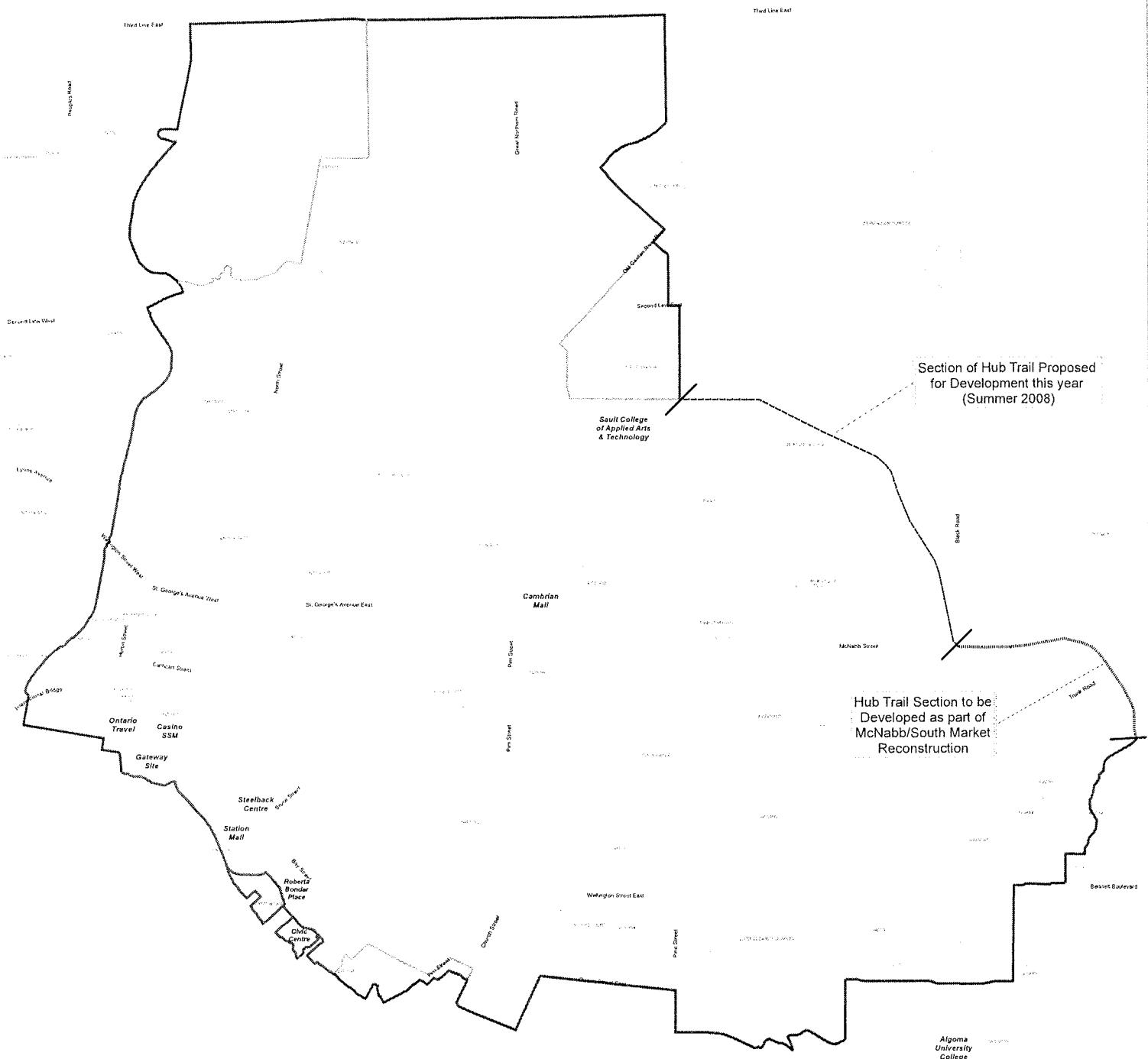
That City Council accept the recommendation that the Finn Hill section of the Hub Trail, from Black Road to Pine Street be approved for construction this year, subject to funding availability, and that a contract with Kresin Engineering be authorized to coordinate this work.

SDT/pms

RECOMMENDED FOR APPROVAL

Joseph M. Fratesi
Chief Administrative Officer

$5(\omega)$



The Hub Trail Conceptual Route

Current Development & Design

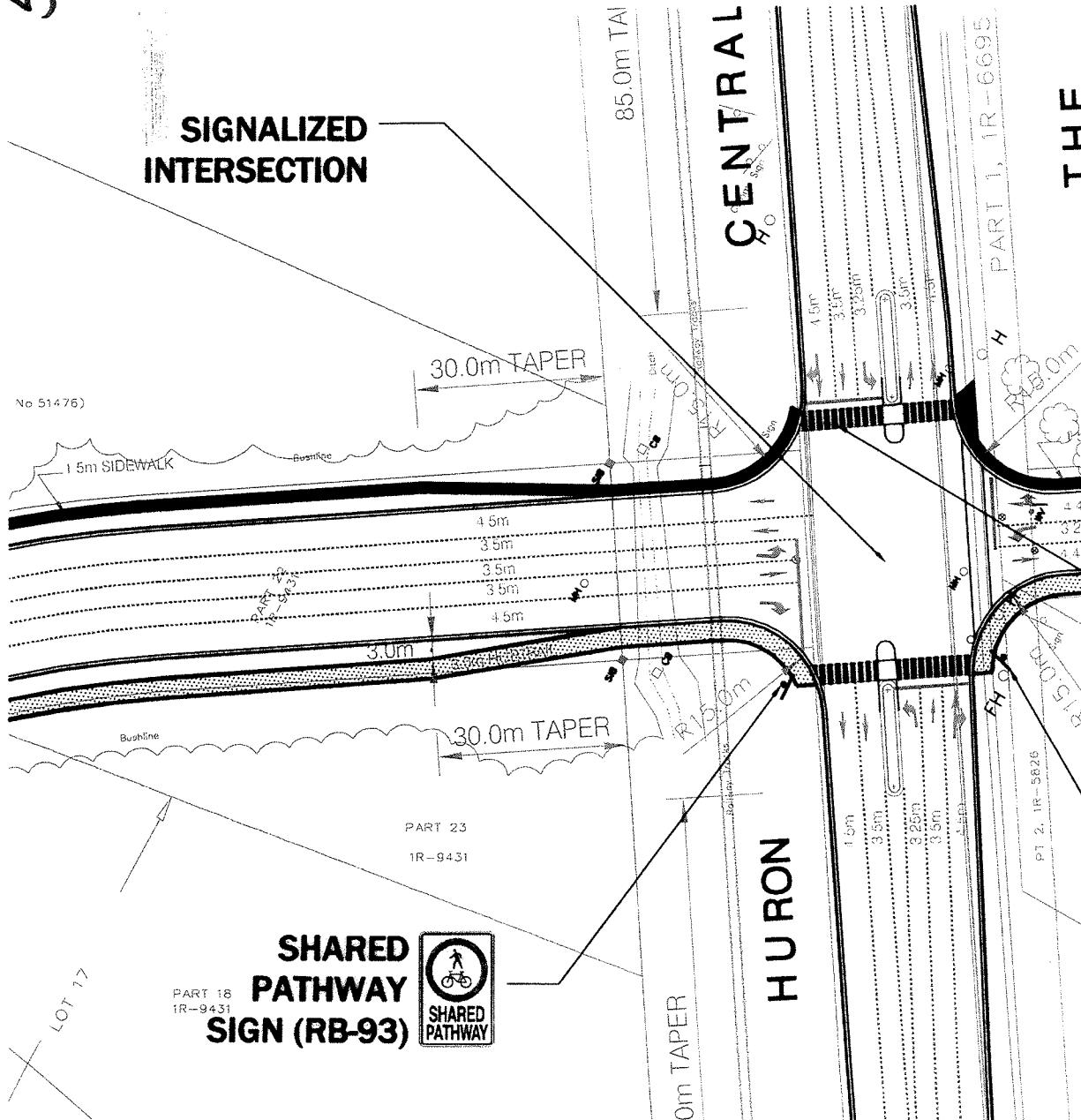
- Built (Summer 2004)
 - Preferred - South Market Reconstruction
 - Built Trail
 - Preferred Design
 - Marin Design
 - Schoolgrounds
 - School Grounds

The Corporation of the City of Saint John,
Engineering & Planning Department
Planning Division
As Modified April 06, 2006

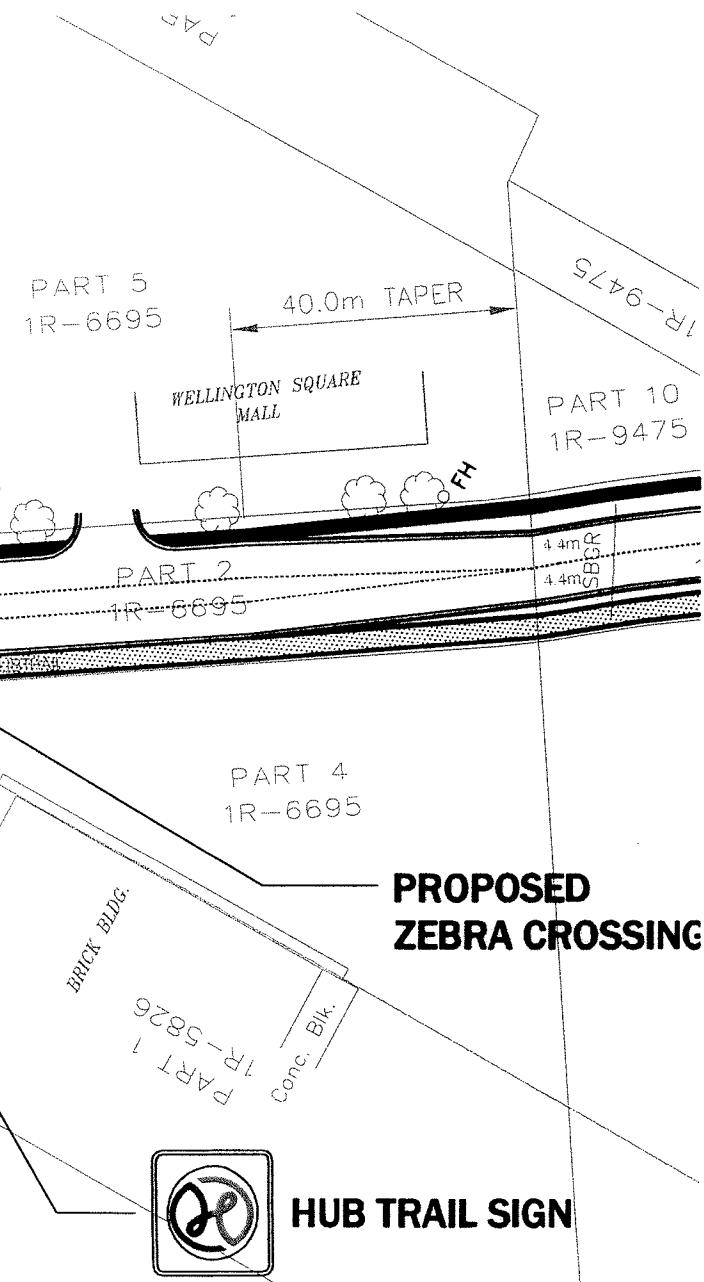
This map is for general reference only.
For official mapping, see the
Engineering and Planning Department.

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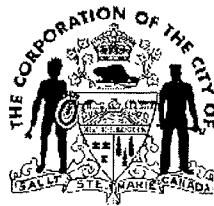
SIGNALIZED INTERSECTION



THE



Patrick M. McAuley, P. Eng.
Public Works &
Transportation



Public Works &
Transportation
Department

2008 04 14

Mayor J. Rowswell
And Members of City Council
Civic Centre

SUBJECT: CONMEE AVENUE AT CARMEN'S WAY

At the March 17, 2008 meeting, Council meeting, Council tabled the staff report recommending traffic signals be installed at this intersection, and requested a further review of other suggested options. As an update to the March 17, 2008 report, we note there have been two additional collisions at the intersection, not included in the original report. Both of these collisions in March involved vehicles disregarding the stop signs, and therefore, according to the Ontario Traffic Manual, are collisions that may have been prevented by traffic signals.

In addition to this staff report, Bryan Haigh, P. Eng. from Read, Voorhees & Associates Ltd has also done an analysis of the collisions to date. His report is also attached.

Other Suggested Options

1. *Close off Conmee Avenue on the east and west side of Carmen's Way.*

This option would eliminate vehicle conflicts at the intersection, but would inconvenience Conmee Avenue motorists considerably. In addition, the Steelton Bus route travels in both directions along Conmee Avenue and crosses Carmen's Way, and if it had to be re-routed to cross at Second Line or at Wellington Street West there would be service delays or a fairly large neighbourhood would need to be left un-serviced. In addition the Dominion Bridge Steel Fabrication Building (now Algoma Steel Inc.) requires truck route access to Carmen's Way. To divert this traffic along John Street would impact residential areas considerably.

The City's recently updated Cycling Master Plan also shows Conmee Avenue as one of two cycling route crossings of the CN Railway (the other being Fourth Line). This route connects to the Hub trail, located on the east side of Carmen's Way. If Conmee Avenue were to be closed, it would introduce a substantial impediment in the Master Cycling Plan.

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Page 2

2. *Right In – Right Out Turns Only*

This option would require the installation of barriers that would allow right turns in, and right turns out, from Conmee Avenue onto and from Carmen's Way. Cross traffic and left turns would be prevented, both by barricades and signs. The above noted transit route and truck traffic to Dominion Bridge would be affected, thus this option is not recommended.

3. *Flashing Red Lights*

A third option involves the installation of a flashing red light at the intersection, either suspended over the intersection, or located above the stop signs. Because there is a railway crossing adjacent to the intersection, there is a concern that flashing red lights could be confused with the railway signals. The concern is that motorists would become accustomed to flashing red lights at this location, and therefore not react to train signals when a train is approaching. In the attached report from Bryan Haigh, he recommends the flashing lights over the stop signs. This needs to be explored further with Transport Canada, to see if they support this option.

4. *Rumble Strips*

Rumble strips have been used to capture motorist's attention on some highways since they create noise and vibration in the vehicle when the vehicle tires cross over them.

I-75 has them cut into the pavement for vehicles approaching the toll booths on the Michigan side of the International Bridge. Staff does not recommend rumble strips be considered on Conmee Avenue since they would be a maintenance concern for winter plowing, and by design they create considerable noise (above 95 decibels). The surrounding residential neighbourhoods would be negatively affected by the level of noise.

5. *Increased/Larger Signage*

The intersection currently has "stop ahead" signs and 30" "stop" signs in place. These signs can be enlarged to 36" (or possibly 48") signs, and thus may help draw motorist's attention to them. This too is recommended by Bryan Haigh.

6. *Increased Enforcement*

A final option to be considered is to request Police Services to target this intersection for increased enforcement. Field observations suggest some motorists on Carmen's Way exceed the 50 kph posted speed limit, and others do not stop at the stop signs on Conmee Avenue. Increased enforcement and greater police presence may help reduce the motor vehicle collisions this intersection has been experiencing.

Recommendations

In the March 17, 2008 report, staff noted that the warrants for signal lights have not been met, since the warrant is based on having an average of at least 5 collisions per year in each of the

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three preceding years. However due to the apparent high collision rate, staff recommended the signals since the process for design, approval and budgeting for signals will take time in the capital works process.

In the April 7, 2008 report from Bryan Haigh he recommends additional steps be undertaken first, in accordance with the Ontario Traffic Manual, to ensure an adequate trial of less restrictive remedies be tried first.

Staff concurs with this recommendation, and if Council is in agreement, we will address larger signage, request additional Police presence and discuss flashing lights with the MTO and Transport Canada.

Respectfully submitted,



Patrick M. McAuley, P. Eng.
Commissioner

PMM:cmr

RECOMMENDED FOR APPROVAL


Joseph M. Fratesi

Chief Administrative Officer

\pwt\DeptShare\Council 2008\Carmen's Way At Conmee Avenue

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READ, VOORHEES & ASSOCIATES LIMITED



2 Duncan Mill Road
Toronto, Ontario
M3B 1Z4

Tel: 416.445.4360
Fax: 416.445.4809
readvoorhees@rva.ca

Date: April 7, 2008
To: Pat McAuley
From: Bryan Haigh
Subject: Conmee/Carmen's Way Collisions

MEMORANDUM

As discussed, I have examined the records of the collisions that have occurred at the intersection of Conmee Avenue at Carmen's Way. Since the intersection was opened there have been 19 collisions involving 38 vehicles.

Summary of Collision Data

Measure	Detail	Number
Collision Data		
Collisions	Number of collisions	19
	Number of vehicles/drivers	38
Day of Week		
	Monday	1
	Tuesday	3
	Wednesday	4
	Thursday	4
	Friday	2
	Saturday	4
	Sunday	1
Class (severity)		
	Property Damage Only	11
	Injury	8
	Fatal	
Initial Impact		
	Single Vehicle	
	Angle	18
	Approach	
	Sideswipe	
	Rear End	1
	Turning	
Light Condition		
	Daylight	16
	Dark	2
	Dusk	1
	Dawn	

Measure	Detail	Number
Surface Condition	Dry	2
	Wet	9
	Slush	
	Ice	
	Loose snow	2
	Packed snow	5
First Event	Animal	
	Ran off road	
	Skidding/sliding	3
	Other vehicle	16
	Rock face	
	Rollover	
	Pole	
	Other & Unknown	
Driver/Vehicle Data		
Driver Action	Driving properly	19
	Fail to yield	6
	Lost control	3
	Speed to fast	
	Following too close	
	Disobey traffic control	8
	Improper turn	
	Improper passing	
	Other & Unknown	2
Driver Condition	Normal	34
	Inattentive	4
	Drinking	
	Impaired	
	Fatigue	
	Other & Unknown	
Vehicle Type	Auto, van and pick up	30
	Single unit truck	2
	Tractor trailer	2
	Other & Unknown	4

In addition to the above information, 16 of the 19 collisions occurred during winter months (November to March). Part of this may be due to the fact that the intersection has been open for two winters and one summer. However, during 2007, the only full calendar year that the intersection has been open, there were 6 collisions in the 5-month November to March period and 3 during the 7-month April to October period. It is possible that visibility of traffic on Carmen's Way would be improved by limiting the height of snowbanks on the corners of the intersection.

With respect to the types and directions of collisions:

- there were 18 angle collisions and 1 rear-end collision
- of the angle collisions, 2 were related to vehicles sliding on slippery roads, and there were 2 other collisions where sliding may have been a factor (no charges were laid)

- of the drivers who were at fault in the 14 angle collisions:
 - 4 were eastbound drivers who failed to stop
 - 3 were eastbound drivers who failed to yield (they stopped and then drove into the intersection and collided with a northbound or southbound vehicle)
 - 4 were westbound drivers who failed to stop
 - 3 were westbound drivers who failed to yield (they stopped and then drove into the intersection and collided with a northbound or southbound vehicle)
 - 7 were eastbound drivers and 7 were westbound drivers
 - the collisions involved approximately equal numbers of northbound and southbound vehicles
 - there were 5 westbound versus northbound collisions, 4 eastbound versus southbound, 3 eastbound versus northbound, and 2 westbound versus southbound.

Based on the above information, there are two problems:

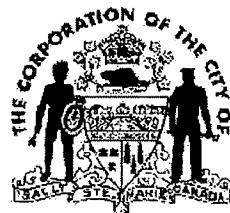
- drivers in both directions on Conmee Avenue are not stopping at the stop signs
- drivers in both directions on Conmee Avenue are stopping and then proceeding into the intersection without perceiving traffic on Carmen's Way.

In my opinion, the immediate course of action would be to install larger stop signs with a red flasher on the top of each. Because of intersection constraints, one or both of the larger signs may have to be a non-standard size (e.g., 90cm) instead of the largest standard size (120cm for Ra-1101). I would also make the stop line 60cm wide if it is not already that width. The stop signs and flashers could be installed almost immediately. Measures such as traffic signals (which would have to include upgraded railway crossing control), road closures, or other measures requiring the enactment of regulations and/or construction would require more time.

Because there are railway lights at the crossing on Conmee Avenue west of Carmen's Way and it is desirable to see only one set of lights at the same time, the red flasher over the stop sign for eastbound traffic should have a louvered visor or a programmable head so it will not be visible until the driver is at the railway crossing. Also, because the railway signals have bells as well as lights and most of the drivers that use Conmee Avenue are local residents that regularly travel along it, there is little chance of confusion.

I would add one comment regarding the use of the numbers of collisions to justify traffic signals. A restriction on the use of that justification is that other measures to reduce the numbers of collisions should have been tried but have not succeeded, or as stated in Ontario Traffic Manual, Book 12, Traffic Signals, "Adequate trial of less restrictive remedies with satisfactory observance and enforcement have failed to reduce collision frequency". I consider the larger stop signs and flashers to be the appropriate measure before installing traffic signals.

James M. Elliott, P. Eng.
Deputy Commissioner



Public Works &
Transportation Department

2008 04 14

Mayor John Rowswell
And Members of Council
Civic Centre

**RE: INTERSECTION OF FARWELL TERRACE/HENRIETTA
STREET/DEVON ROAD**

This report has been prepared in response to the following resolution:

"Whereas the paving of Farwell Terrace has been completed, be it resolved that City staff study and report back to Council on a request for a 4-way stop to be installed at the intersection of Henrietta Street, Farwell Terrace and Devon Road in addition to speed signs being installed, in addition to Police (radar) enforcement on Farwell Terrace to protect school children and the public from high-speed traffic."

Discussion

The installation of stop signs is based on the provincial standard rating system outlined in the Ontario Traffic Manual. The City follows these provincial standards to determine when traffic controls such as stop signs are required.

It is stated in the Ontario Traffic Manual that "All-way Stop Control" should **not** be used for the following situations:

- where the protection of pedestrians, school children in particular is a prime concern. This concern can usually be addressed by other means;
- as a speed control device;
- at intersections that are offset, poorly defined or geometrically substandard;
- as a means of deterring the movement of through traffic in a residential area.

The Farwell Terrace/Henrietta Street/Devon Road intersection is a completely offset intersection. The traveled portions (curb line to curb line) of Henrietta Street and Devon

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Page 2

Road are totally outside each other's limits and could possibly be considered as different intersections. Under the criteria of the Ontario Traffic Manual, this offset type intersection should not be considered for all way stop controls. Staff would not consider recommending this intersection as a candidate for all-way stop control.

With regard to the speed of vehicles on Farwell Terrace, all streets in the area have a 50 km/hr maximum unless posted otherwise. In accordance with Traffic Bylaw, 50 kph signs are not needed for enforcement. The bylaw was established this way to prevent the proliferation of 50 kph signs that would be requested city wide. We would recommend that Police Services monitor this area for possible enforcement.

Recommendations

It is recommended that all-way stop controls not be considered for this location and that Police Services be requested to monitor this area for possible enforcement.

Respectfully submitted,



J. M. Elliott, P. Eng.
Deputy Commissioner

Recommended for approval,



Patrick M. McAuley, P. Eng.
Commissioner

JME:cmr

RECOMMENDED FOR APPROVAL

Joseph M. Fratesi
Chief Administrative Officer

\pwt\DeptShare\Council 2008\Farwell Terrace\Henrietta Street\Devon Road Intersections

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SAULT STE. MARIE POLICE SERVICE

580 Second Line East
Sault Ste. Marie, Ontario P6B 4K1

ROBERT D. DAVIES
Chief of Police

EMERGENCY DIAL: 9-1-1
TELEPHONE: (705) 949-6300

BOB KATES
Deputy Chief of Police

EXECUTIVE FAX: (705) 949-3082
OPERATIONS FAX: (705) 759-7820

April 4, 2008

Mayor J. Rowswell and Members of City Council
City of Sault Ste. Marie
Civic Centre, 99 Foster Drive
Sault Ste. Marie ON P6A 5X6

Dear Mayor Rowswell and Councillors:

Re: City Council Resolution - Snowmachine Activity Within City Limits

As requested by City Council, attached is a report regarding snowmachine activity within City limits by Sergeant J. Trudeau, Traffic Services.

A representative of the Police Service will be in attendance at Council's meeting should there be any questions with regards to this report.

Yours truly,

A handwritten signature in black ink, appearing to read "BD".

Robert D. Davies
Chief of Police

RDD:ah

Attachment

cc: Deputy Chief B. Kates
Inspector D. O'Dell, Patrol Services
Sergeant J. Trudeau, Traffic Services

SERGEANT
Joseph Trudeau



TRAFFIC SERVICES
Unit

INTERNAL CORRESPONDENCE

DATE: April 4, 2008

TO: Chief R. Davies

RE: City Council Snow Machine Activity

Pursuant to City Council's Resolution the following information is provided.

Pertinent By-Law

Please find attached a copy of By Law No. 69-6 restricting motorized snow vehicles in the city, along with the short form wordings for the respective offences under the by law. Also attached to it is a map outlining the prohibited areas. These maps are electronically available on the city's and our website.

Calls for Service

The number of calls for snow machine complaints for 2008 total 68 to date.

In 2007 the Police Service received 34,673 total calls for police service of which 69 calls were regarding snow vehicle complaints. And in 2006 the Police Service received 35,318 total calls for police service of which 120 calls were regarding snow vehicle complaints

With regard to statistical information I have included a detailed break down of our snow machine complaints for 2008. This information for 2007 and 2006 is not readily available.

Charges Laid

For 2008 the Service laid three by law charges, for 2007 one by law charge and for 2006 one by law charge under the motorized snow vehicle by law 69-6. In addition we laid 18 charges under the Motorized Snow Vehicle Act for 2008, 51 charges for 2007 and 42 for 2006. In approximately 15 to 20% of the snow vehicle complaints the matter was resolved with verbal warnings.

(These charges are not reflective of a clearance rate for snow vehicle complaints as these charges are not tracked for a proactive/reactive basis.)

Difficulties Inherent in Policing Snow Vehicles

A difficulty inherent to snow vehicle complaints is the transient nature of snow machines. In over 60% of the calls for service regard snow vehicles the offending vehicles are gone on officer arrival. Identity of the offending driver and vehicle is a difficult endeavour for the complaint. In conjunction with this, our by law requires that the person committing the offence be charged, while the Motorized Snow Vehicle Act of Ontario has an owner liability provision which is easier to enforce in the case where the driver cannot be identified.

The volume of riders operating snow vehicles is weather dependant. As can be imagined this causes concerns when trying to schedule our patrols.

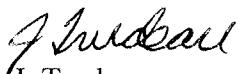
Strategies

The Police Service is in the process of developing a directed enforcement approach to snow vehicle complaints. This process identifies problem areas regarding snow machine concerns and directs our resources accordingly.

Additional Patrol Services is going to snow vehicle operators on each platoon to provide greater flexibility when scheduling patrols.

Our Service continues to participate in the STOP Program and joint enforcement initiatives with other law enforcement agencies.

Respectfully;

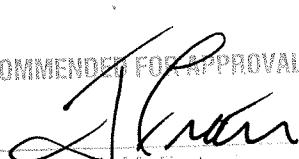


J. Trudeau

Sgt.

Traffic Services

RECOMMENDED FOR APPROVAL



Joseph M. Fratesi
Chief Administrative Officer

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 69-6

REGULATIONS: (R.1.2.) a by-law to prohibit the operation of motorized snow vehicles on highways.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 6 of The Motorized Snow Vehicles Act, 1968, ENACTS as follows:

1. **DEFINITIONS**

In this by-law:

- (1) "Boulevard" means all the parts of the streets of the City of Sault Ste. Marie lying between the curb or edge of the roadway and the street line, exclusive of the area covered by a sidewalk;
- (2) "City" means the City of Sault Ste. Marie;
- (3) "Highway" includes a common and public highway, street, avenue, parkway, driveway, lane, square, place, bridge, viaduct or trestle, designed and intended for, or used by the general public for the passage of vehicles, and means the entire width between the boundary lines of the highway;
- (4) "Motorized Snow Vehicles" means a self propelled vehicle designed to be driven exclusively on snow or ice or both;
- (5) "Park or Parking" means the standing of a vehicle, whether occupied or not, except when standing temporarily for the purpose of and while actually engaged in loading or unloading of merchandise or passengers;
- (6) "Roadway" means the part of the highway that is improved, designed or ordinarily for vehicular traffic, but does not include the shoulder, and, where a highway includes two or more separate roadways, the term "roadway" refers to any one roadway separately and not to all of the roadways collectively;
- (7) "Sidewalk" includes all such parts of a street as are set aside for the use of pedestrians.

2. **PROHIBITION:**

- (1) Sidewalks - No person shall drive a motorized snow vehicle upon any sidewalk in the City.
- (2) Parking - No person shall park a motorized snow vehicle on any highway or part of highway on which and at a time during which the driving of a motorized snow vehicle is prohibited thereon.
- (3) Prohibited on Specified Streets - Schedule A - No person shall drive a motorized snow vehicle on any highway or part of highway in the City that is within the area of application shown outlined on Schedule "A" hereto.
- (4) Prohibited on Specified Roadways - Schedule B - No person shall drive a motorized snow vehicle in the City on any roadway in any highway or part of highway between the limits set out respectively in columns 1, 2, and 3 of Schedule "B" of this by-law.

(5) Driving on Boulevards on Specified Streets - Schedule B
 No person shall drive a motorized snow vehicle in the City on any boulevard in any highway or part of highway between the limits set out respectively in columns 1, 2, and 3 of Schedule "B" of this by-law unless he drives such vehicle as far away from the roadway as is practicable under the circumstances.

(6) Curfew 11:00 p.m. to 8:00 a.m. - Between the hours of 11:00 o'clock in the afternoon of one day and 8:00 o'clock in the forenoon of the next following day no person shall drive a motorized snow vehicle upon any highway or part of highway in the City that lies outside the area of application outlined on Schedule "A" to this by-law.

3. EXEMPTION:

This by-law shall not apply to prohibit the operation of a motorized snow vehicle on a highway in the City:

- (1) When the need for the use of such motorized snow vehicle thereon is created by an emergency;
- (2) When such motorized snow vehicle is only operated on such highway for the purposes of crossing such highway from a point on one side of the highway to a point on the other side of the highway that is directly opposite thereto;
- (3) That is not normally plowed by the Corporation for use by motor vehicles during the winter months;
- (4) When such motorized snow vehicle is being driven in a parade or contest that is held under the authority of a permit from the Chief of Police or The Board of Commissioners of Police of the City.
- (5) When such motorized snow vehicle is actually engaged in works undertaken by or on behalf of the Corporation.

Repealed⁴ by PENALTY

By-law 92-85

Any person who contravenes any of the provisions of the by-law is guilty of an offence and is liable to a penalty in accordance with the provisions of the Provincial Offences Act, as amended.

5. SCHEDULE "A" AND "B"

Schedule "A" and "B" forms a part of this by-law.

6. REPEALED BY BY-LAW 91-24

PASSED in open Council this 17th day of February, 1969.

"J.R. RHODES"
MAYOR

"C.D. MURRAY"
CLERK

5(z)

SCHEDULE "B"

BY-LAW 69-6

EXTERNAL HIGHWAYS ON WHICH THE DRIVING OF
MOTORIZED SNOW VEHICLES IS PROHIBITED

<u>COLUMN 1</u>	<u>COLUMN 2</u>	<u>COLUMN 3</u>
<u>HIGHWAY</u>	<u>FROM</u>	<u>TO</u>
1. Black Road	McNabb Street	Second Line
2. Second Line	Black Road	Town Line Road
3. Old Garden River Road	Great Northern Road	Landslide Road
4. Landslide Road	Old Garden River Road	North intersection with Fifth Line
XXXXXXXXXXXX Deleted by By-law 70-32	XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX	XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX
6. Great Northern Road	Northern Avenue	North City Limit
7. Fourth Line	Great Northern Road	Allen Side Road
8. Point Des Chenes Road	Base Line Road	Main entrance to Main Airport Entrance (Sault limit Sec. 11 Park)
10. Trunk Road	Boundary Road	East City Limit

5(z)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 93-3

MOTORIZED SNOW VEHICLES (R.1.2.) A by-law to amend By-law 69-6 respecting the operation of motorized snow vehicles.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to the Motorized Snow Vehicles Act, R.S.O. 1990, chapter M.44 ENACTS as follows:

1. **MOTORIZED SNOW VEHICLES IN AREA OF STRATHCLAIR PARK AND SECOND LINE**

Despite the provisions of By-law 69-6, (a by-law to regulate motorized snow vehicles) as amended, motorized snow vehicles are permitted on Strathclair Park to 810 Second Line East, then along the westerly boundary of 810 Second Line East to the south side of Second Line East, then westerly to Old Garden River Road and then in the south-westerly direction along Old Garden River Road to the property of the Ministry of Transportation and from there to the Water Tower Inn.

2. **EFFECTIVE DATE**

This by-law is effective on the final date of its passing.

READ THREE times and PASSED in open Council this 11th day of January, 1993.


MAYOR JOSEPH M. FRATESI


CLERK-WILLIAM G. LINDSAY

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 94-19

MOTORIZED SNOW VEHICLES (R.1.2.) A by-law to supersede By-law 69-6 respecting the operation of motorized snow vehicles in the area of the unopened Shannon Road road allowance and Trunk Road across from civic no. 503 Trunk Road.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to the Motorized Snow Vehicles Act, R.S.O. 1990, chapter M.44 **ENACTS** as follows:

1. MOTORIZED SNOW VEHICLES IN AREA OF UNOPENED SHANNON ROAD ROAD ALLOWANCE AND CIVIC NO. 503 TRUNK ROAD

Despite the provisions of By-law 69-6, (a by-law to regulate motorized snow vehicles), as amended, motorized snow vehicles are permitted in the unopened Shannon Road road allowance south of McNabb to Trunk Road, along the south limit of the Canadian Pacific Railway tracks to a point across from 503 Trunk Road, and then across Trunk Road to civic no. 503 Trunk Road.

2. EFFECTIVE DATE

This by-law is effective on the final date of its passing.

READ THREE times and PASSED in open Council this 24th day of January, 1994.



MAYOR JOSEPH M. FRATESI



CLERK WILLIAM G. LINDSAY

BYLAW 82-110 - CEMETERIES		112
	SECTION	FINE
Enter cemetery before 8:00 a.m. or after one half hour before sundown	9(1)	N.S.F.
Have bicycles, motorcycles, or motorised snow vehicles in cemeteries	9(4)	N.S.F.
Drive greater than 16 km/hr on designated roadways and only on roadways provided	9(4)	N.S.F.
Wilfully destroy any property, structure or ornament of any lot in a cemetery	9(9)(a)	N.S.F.
Wilfully destroy or mutilate any property structure or ornament in a cemetery	9(9)(b)	N.S.F.

BYLAW 69-6 – MOTORIZED SNOW VEHICLES		
	SECTION	FINE
Driving motorized snow vehicle on a sidewalk	2(1)	\$195.00
Parking motorized snow vehicle on a restricted highway	2(2)	\$195.00
Driving a motorized snow vehicle on a restricted street	2(3)	\$195.00
Driving a motorized snow vehicle on a restricted roadway	2(4)	\$195.00
Driving motorized snow vehicle on a restricted boulevard	2(5)	\$85.00
Driving motorized snow vehicle on a Highway between 11:00 p.m. and 8:00 a.m.	2(6)	\$85.00

Traffic Complaints

January 2008

OCC. #	TYPE	Zone	Report Date	Report Time	Day of Week	Street	Nearest Cross Street or Civic#	Suspect / Vehicle Info.	Clearing Status	Charge Laid	Reason	Reporting Officer	
3	8000068	Snowmachine	4	2-Jan-08	16:39	WED	Wallace		Unsolved	NO	GOA	Rose	
4	8000082	Snowmachine	4	2-Jan-08	20:25	WED	Prentice	Douglas	Solved	NO	Warning	Jin	
10	8000292	Snowmachine	3	5-Jan-08	13:49	SAT	Village Court	Lake	Unsolved	NO	GOA	Neveau	
12	8000304	Snowmachine	4	5-Jan-08	15:25	SAT	Prentice	75	Solved	NO	Warning	Potter	
13	8000316	Snowmachine	3	5-Jan-08	20:00	SAT	Terrance		Unsolved	NO	GOA	Campbell	
21	8000565	Snowmachine	4	9-Jan-08	15:54	WED	Hampton	244	Solved			Donato	
27	8000724	Snowmachine	4	11-Jan-08	14:05	FRI	Elliott	Hill	Unsolved	NO	Info Only	Miron	
28	8000726	Snowmachine	4	11-Jan-08	14:22	FRI	Connaught	R.Lato Superior	102	Unsolved	NO	GOA	Maniacco
30	8000752	Snowmachine	4	11-Jan-08	20:07	FRI	Prentice	68		Unsolved	NO	Warning	Baskcomb
34	8000797	Snowmachine	4	12-Jan-08	13:42	SAT	Prentice	Douglas			NO		J. Smith
36	8000868	Snowmachine	1	13-Jan-08	13:09	SUN	Ashgrove	Denwood	Green	Unsolved	NO	GOA	Maguire
43	8000946	Snowmachine	3	14-Jan-08	20:22	MON	Village Court		Unsolved	NO	Info Only	Downing	
50	8001096	Snowmachine	4	16-Jan-08	15:05	WED	Rushmere	42	red s/m	Unsolved	NO	GOA	Dubie
53	8001114	Snowmachine	4	16-Jan-08	19:49	WED	Sherbourne	Wallace		Solved	NO	Warning	Overman
63	8001237	Snowmachine	1	18-Jan-08	11:32	FRI	Carol Court		Jeff Irwin 27Feb91	Solved	NO	Warning	Doucette
64	8001258	Snowmachine	1	18-Jan-08	16:36	FRI	Birchwood	Amber	Green Arctic Cat 9 Megginson	Solved	NO	Warning	Butt
74	8001447	Snowmachine	4	20-Jan-08	16:30	SUN	Hampton	240	Christian Gaetano	Solved	NO	Warning	J. Smith
75	8001450	Snowmachine	3	20-Jan-08	16:49	SUN	Village Court		Kevin Errington 621 Placid	Solved	NO	Warning	Cyr
77	8001556	Snowmachine	1	21-Jan-08	20:27	MON	Ashgrove	Denwood		Unsolved	NO	GOA	Martin
78	8001563	Snowmachine	4	21-Jan-08	22:07	MON	Turner	Connaught		Unsolved	NO	GOA	Lillington
81	8001602	Snowmachine	3	22-Jan-08	13:58	TUE	Village Court	Finn Hill		Unsolved	NO	Info Only	Trudeau
82	8001612	Snowmachine	1	22-Jan-08	15:19	TUE	MacMurray		Blue Yamaha	Unsolved	NO	GOA	Avery
83	8001620	Snowmachine	3	22-Jan-08	16:08	TUE	Fourth Line	Old Goulais Bay		Unsolved	NO	GOA	Overman
93	8001786	Snowmachine	1	24-Jan-08	18:57	THU	Hardwood	Dacey	19 Williams	Solved	YES	Ticket	Rice
95	8001869	Snowmachine	4	25-Jan-08	17:48	FRI	Patrick	Wallace	Nicholas Mason	Solved	NO	Warning	Williams
96	8001901	Snowmachine	4	26-Jan-08	2:50	SAT	Devon	Farwell		Unsolved	NO	Info Only	Boldirev
97	8001920	Snowmachine	4	26-Jan-08	12:45	SAT	Duban	Ascot		Unsolved	NO	GOA	Johnson
99	8002010	Snowmachine	4	27-Jan-08	19:23	SUN	Third Avenue	Dovercourt		Unsolved	NO	GOA	Rooney
100	8002018	Snowmachine	2	27-Jan-08	22:01	SUN	Wilcox			Unsolved	NO	GOA	Baskcomb

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(2)

Traffic Complaints

January 2008

OCC. #	TYPE	Zone	Report Date	Report Time	Day of Week	Street	Nearest Cross Street or Civic#	Suspect / Vehicle Info.	Clearing Status	Charge Laid	Reason	Reporting Officer	
102	8002045	Snowmachine	3	28-Jan-08	11:32	MON	Millcreek			Unsolved	NO	Info Only	Bergamin
109	8002310	Snowmachine	1	31-Jan-08	18:16	THU	Williams	Civic 19		Solved	NO	Warning	Shepley

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2

Traffic Complaints

February 2008

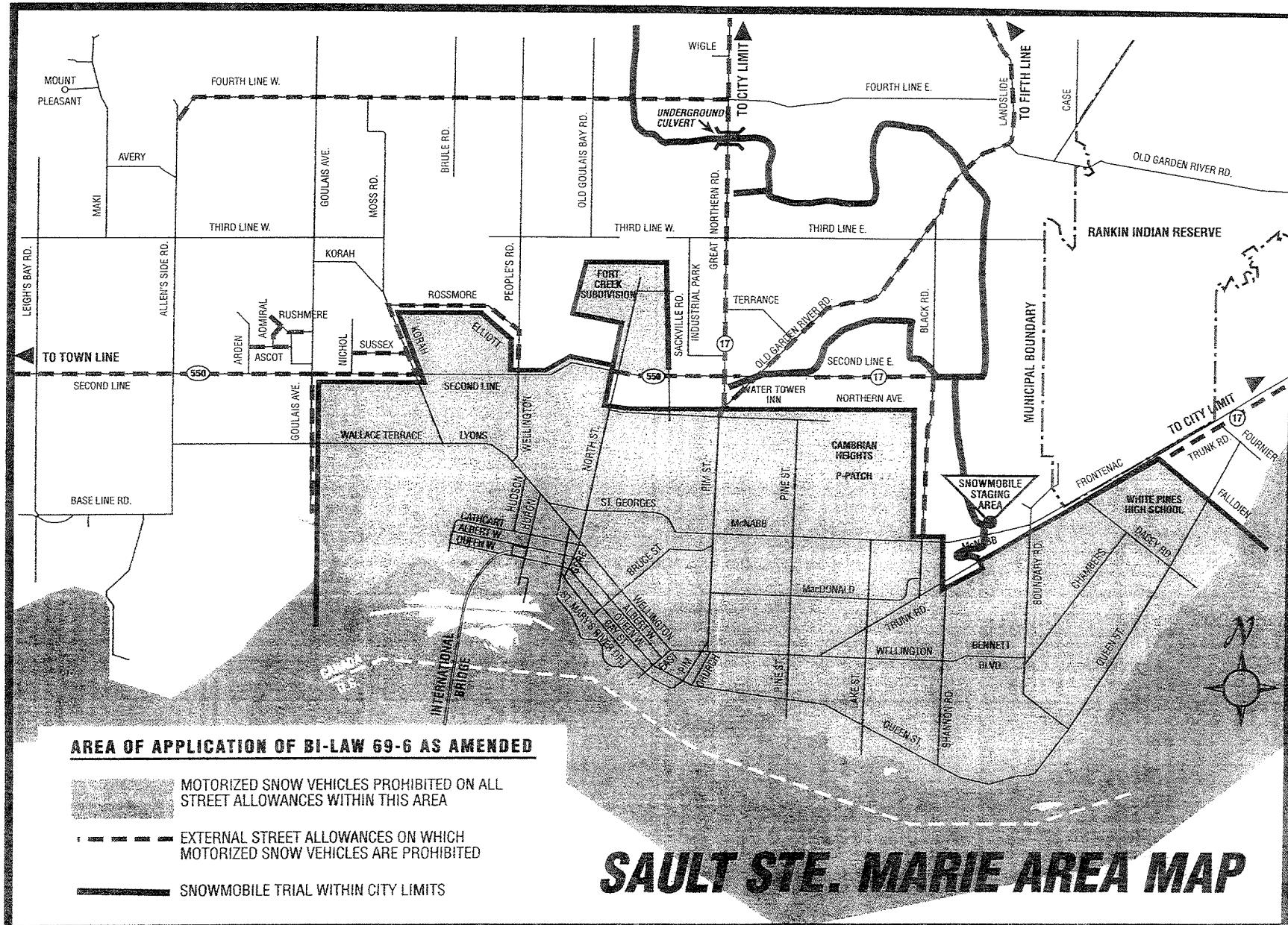
OCC. #	TYPE	Zone	Report Date	Report Time	Day of Week	Street	Nearest Cross Street or Civic#	Suspect / Vehicle Info.	Clearing Status	Charge Laid	Reason	Reporting Officer	
3	8002483	Snowmachine	1	2-Feb-08	12:42	Sat	Cambridge	Chartwell	57 Cambridge	Solved	No	warned	Jin
10	8002596	Snowmachine	1	3-Feb-08	16:06	Sun	Case	Civic 301		Unsolved	No	cancelled	Butt
20	8002723	Snowmachine	4	5-Feb-08	10:41	Tue	Rushmere	Holy Family School	blue s/m	Unsolved	No	GOA	MacFarlane
37	8002989	Snowmachine	4	8-Feb-08	14:24	Fri	Goulais	Korah H.S.		Unsolved	No	GOA	Donato
48	8003187	Snowmachine	1	10-Feb-08	22:29	Sun	Church	Wellington		Solved	No	warned	Avery
49	8003189	Snowmachine	4	10-Feb-08	22:38	Sun	First		yellow skidoo	Unsolved	No	GOA	Clayton
51	8003217	Snowmachine	1	11-Feb-08	12:13	Mon	Williams			Unsolved	No	GOA	T. Miller
52	8003225	Snowmachine	1	11-Feb-08	15:14	Mon	Carlbert	Civic 129	Anthony Kukoraitis	Solved	No	warned	Vautour
64	8003608	Snowmachine	1	15-Feb-08	21:06	Fri	Carlbert	Civic 129	Anthony Kukoraitis	Solved	No	GIR	King
65	8003624	Snowmachine	3	15-Feb-08	23:33	Fri	Fifth Line	Old Goulais Bay		Unsolved	No	Info. only	Leonard
75	8003808	Snowmachine	1	18-Feb-08	13:36	Mon	Glen	Louise		Unsolved	No	GOA	Jin
80	8003834	Snowmachine	4	18-Feb-08	18:46	Mon	Arden	Ascot		Unsolved	No	GOA	Clayton
81	8003869	Snowmachine	1	19-Feb-08	12:16	Tue	Williams			Solved	No	GIR	Hohmeyer
84	8003953	Snowmachine	1	20-Feb-08	14:01	Wed	Williams			Unsolved	No		Campbell
86	8004034	Snowmachine	3	21-Feb-08	12:18	Thu	Lake		Kevin Errington 621 Placid	Solved	No	warned	Possamai
92	8004251	Snowmachine	4	23-Feb-08	22:11	Sat	Goulais	Second Line		Unsolved	No	GOA	Forsyth
112	8004589	Snowmachine	4	27-Feb-08	20:05	Wed	Bonney	civic 845		Unsolved	No	GOA	Baber
118	8004668	Snowmachine	1	28-Feb-08	16:46	Thu	Cambridge	Civic 57	Thomas Mowry	Solved	No	warned	Chabot
122	8004766	Snowmachine	2	29-Feb-08	19:30	Fri	Lennox	Bainbridge	yellow s/m	Unsolved	No	Info. only	Butt
123	8004782	Snowmachine	4	29-Feb-08	23:01	Fri	Glasgow			Solved	No	GIR	Sirie

(5)
(2)

Traffic Complaints

March 2008

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5(aa)



SAULT STE. MARIE POLICE SERVICE

580 Second Line East
Sault Ste. Marie, Ontario P6B 4K1

ROBERT D. DAVIES
Chief of Police

EMERGENCY DIAL: 9-1-1
TELEPHONE: (705) 949-6300

BOB KATES
Deputy Chief of Police

EXECUTIVE FAX: (705) 949-3082
OPERATIONS FAX: (705) 759-7820

March 25, 2008

Mayor J. Rowswell and Members of City Council
City of Sault Ste. Marie
Civic Centre, 99 Foster Drive
Sault Ste. Marie ON P6A 5X6

Dear Mayor Rowswell and Councillors:

Re: Business Plan - Results Year One

Attached for the information of City Council is the *Year One Results* of the Sault Ste. Marie Police Service's Three Year Business Plan (2007 - 2009). I am pleased to advise Council that we are on target to achieve all of our goals within the three-year period.

The business plan is an important tool in measuring the performance of the Police Service in areas of community safety, crime prevention, and crime solvency rates. It also provides the foundation used by the Police Services Board to establish the annual Police budget.

Through strategic planning and the commitment of the dedicated men and women who provide frontline policing, Sault Ste. Marie and Prince Township will continue to be one of the safest communities in the country.

Yours truly,

A handwritten signature in black ink, appearing to read "Bob".

Robert Davies
Chief of Police

RDD:ah

Attachment

SAULT STE. MARIE POLICE SERVICE



BUSINESS PLAN 2007-2009

YEAR ONE RESULTS - 2007

TABLE OF CONTENTS

Goals, Objectives, and Performance Indicators

Investigation Services2
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Training29

INVESTIGATION SERVICES

Accountability: Inspector, Investigation Services or Designate

Goals: To investigate, solve, and reduce criminal activity in Sault Ste. Marie and Prince Township.

To utilize advancements in technology and implement new educational strategies for the Community.

Objectives:

1. Actively participate in the prevention and enforcement of child pornography.

PI: a) Form provincial partnerships to address global / local child pornography crimes.

- goal achieved
 achieved in part
 not achieved

A partnership was developed through the Ministry of Community Safety and Correctional Services to become part of the Provincial Strategy to Protect Children from sexual abuse and exploitation on the Internet. An officer was assigned to the Internet Child Exploitation position with duties as outlined in the provincial strategy.

PI: b) Participate in public education initiatives surrounding the exploitation of children including Internet-based crime.

- goal achieved
 achieved in part
 not achieved

The Internet Child Exploitation officer made several presentations to the community on this topic. As well, the Technological Crime Unit Officers continued to make presentations on Internet safety to schools as well as parent and community groups.

PI c) Establish a dedicated position to investigate child pornography issues.

- goal achieved
 achieved in part
 not achieved

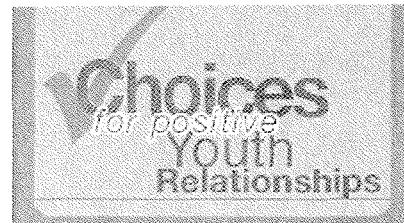
An Internet Child Exploitation position was developed and an officer was assigned to these duties. [See 1 a.]

2. Develop educational strategies to reduce abusive relationships.

PI: Participate in a multi-organizational program for secondary level students promoting healthy relationships.

- goal achieved
- achieved in part
- not achieved

We have developed partnerships with the Huron Superior Catholic District School Board, Algoma District School Board, and Women in Crisis to deliver the Choices for Positive Youth Relationships Program. This program was provided to secondary school students to encourage them to develop healthy relationships. This program was presented by teachers, a representative from Women in Crisis, and the High School Liaison Officers in 2007 and this program delivery will continue into 2008.



3. Proactively address emerging criminal activities and evolving threats to the community.

PI: a) Reports by Joint Forces Units and other available intelligence organizations.

- goal achieved
- achieved in part
- not achieved

Officers from Investigation Services regularly worked and met with the JFO Intelligence Unit to discuss new emerging activities.

The National Day of Protest demonstrated a collaborative effort by multiple provincial Police Services in the preparation for and execution of plans for that day.

PI: b) Project-driven investigations of organized criminal activity.

- goal achieved
- achieved in part
- not achieved

This is an ongoing activity within Investigation Services. Organized criminal activities by small groups are being continually identified as they get structured and then dissolve. The CORE Unit (Street Team) has initiated several small projects to target these small groups especially those active in break and enters. The Unit also worked with the JFO Drug Unit to identify and target groups that deal in illegal drug activities.

An in-house Intelligence officer's position has also been developed. This officer's duties included identifying criminals and associated criminal activities.

4. Improve on public satisfaction through a refined customer service approach.

PI: Establish a call-back system with tracking record for victims on all cases which were followed up by Investigation Services.

- goal achieved
- achieved in part
- not achieved

An approach to improve public satisfaction is being developed for 2008. This would involve Investigation Services' officers being re-assigned for the follow-up investigation to making contact with the victim and/or witness and acknowledging the request for follow-up. The investigating officer would then advise the victim/witness of the timeline for that investigation follow-up. With this acknowledgment of a follow-up investigation and timeline for same, customer satisfaction should increase.

5. Fully implement Major Case Management System.

PI: a) Procedures and practices reflect Major Case Management System.

- goal achieved
- achieved in part
- not achieved

Training is continuing in this area. Two members (one officer and one civilian) have been trained in the Major Case Management software. As well as inputting tombstone data for non-threshold major cases, these two will be utilized in the event of full-function criteria major cases.

Training for supervisors (one Sergeant and two Staff Sergeants in Investigation Services) has been budgeted for and training seats have been requested on the Major Case Management software course.

PI: b) Number of staff trained in Major Case Management System.

- goal achieved
- achieved in part
- not achieved

This has been achieved in part with the training of an additional Detective Constable and two Detective Staff Sergeants in Major Case Management in 2007.

We have budgeted for training in Major Case Management and have requested four seats at the Ontario Police College in 2008 for this training.

6. Address youth crime issues.

PI: a) Crime analysis of youth crime.

- goal achieved
- achieved in part
- not achieved

An increase in youth relationship crimes has been identified by the Domestic Violence Coordinator. There is an ongoing need to address increased crime and public order issues around shopping malls especially during the March school break and to develop an initiative to address this issue. [See #6 b)].

PI: b) Projects to address specific issues.

- goal achieved
- achieved in part
- not achieved

The Choices for Positive Youth Relationships Program was developed. Project "FILL" was initiated during the March school break when crimes increase in and around local malls with directed patrols by the CORE Unit. [See also #2 above.]

Positive customer satisfaction has been noted in letters and telephone calls from the shopping mall manager.

PI: c) Seek out crime specific diversionary programs.

- goal achieved
- achieved in part
- not achieved

See Crime Prevention #2 and #3.

7. Reduce the number of break and enters.

PI: a) Break and enter statistics / solvency.

- goal achieved
- achieved in part
- not achieved

Pending the completion of the year-end statistics for 2007, it would appear that there will be an 18% decrease in the number of break and enters over 2006. The number of break and enters was significantly reduced during and following the two break and enter projects initiated by the CORE Unit (Street Team) in 2007.

PI: b) Target projects in specific areas where indicated by statistical crime analysis.

- goal achieved
- achieved in part
- not achieved

Project "PAW" (spring/summer) and Project "Pressure" (fall/winter)

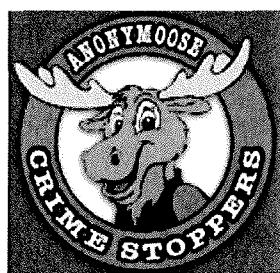
The CORE Unit (Street Team), with the assistance of additional officers from Patrol Services, as well as the support of the Crime Analyst and Intelligence Officer, targeted areas of high concentration for break and enters during these two projects.

These projects also targeted individuals who had previously been charged with break and enters or property offences and who were on a judicial order or other form of release document. Compliance with the conditions of their release documents was checked as part of these initiatives. The number of break and enters reduced significantly both during and following these projects. Projects for break and enters are an ongoing initiative of the CORE Unit.

PI: c) Establish public education component in regards to reporting and prevention.

- goal achieved
- achieved in part
- not achieved

This public education component will be developed in 2008.



COMMUNITY PATROLS

Accountability: Inspector, Patrol Services or Designate

Goals: To enhance public safety.

Increase interaction between the public and the Police.

Increase awareness of the aboriginal and/or diversity issues pertaining to front-line policing.

Increase overall effectiveness of the Patrol Services Division.

Objectives:

1. Increase Police visibility in the community.

PI: a) Dispatch patrol cars, whenever available, to calls for service.

goal achieved

achieved in part

not achieved

All calls for service continued to be prioritized by our computer-aided dispatch system according to the seriousness of the incident.

PI: b) Increase problem-oriented policing projects.

goal achieved

achieved in part

not achieved

Numerous traffic-related issues were identified by the public, members of City Council as well as Police Officers. In response, dedicated initiatives were undertaken by Traffic Officers and members of the CORE Unit (Street Team) with regard to traffic enforcement and road safety issues. The computerized SMART Radar Board was utilized to assess accuracy of perceptions with respect to traffic problems in different locations.

Enforcement initiatives in the downtown core were stepped up in early spring to deal with the yearly problem of noisy, speeding vehicles in the Bay Street area. Often the noisy vehicles are a direct result of illegal muffler systems. As a result, Traffic Officers worked in partnership with the Ministry of the Environment inspecting vehicles for emission and muffler infractions.



Patrol Officers were assigned to the Street Team on two occasions to work on break and enter projects. We will utilize problem-oriented projects on a more frequent basis in 2008.

PI: c) Increase beat patrol hours.

- goal achieved
- achieved in part
- not achieved

Patrol Officers were assigned beat patrol at the malls during the March Break as well as the Christmas Holiday season. In addition, officers walked the downtown core area as staffing permitted in response to acts of mischief and other issues in that area.

There will be a more concerted effort towards achieving this performance indicator in 2008. Patrol supervisors will be required to report to the Patrol Services' Inspector on a monthly basis the number of beat hours their platoons conducted during the month.

PI: d) Increase participation of Auxiliary Unit.

- goal achieved
- achieved in part
- not achieved

There were only three volunteers in this program and as a result there were issues concerning availability for assignments. A concerted recruiting effort is being initiated in early 2008 in an effort to increase the public's awareness of this program and to increase the number of volunteers committed to the program. Once the volunteers are trained they will be scheduled on a regular basis by the Patrol Services Division.

2. Address aggressive driving, road safety issues.

PI: a) Deployment of an unmarked or low-profile car.

- goal achieved
- achieved in part
- not achieved

Officers continued to utilize an unmarked police cruiser which offers an element of surprise when dealing with road safety and other traffic enforcement programs. The Street Team continued to utilize short-term vehicle rentals.

PI: b) Increase hours assigned to motorcycle patrols, radar units, and selective enforcement.

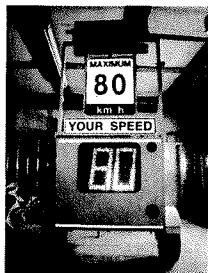
- goal achieved
- achieved in part
- not achieved

Dependant upon staffing resources, officers continued to be assigned to radar and other selective enforcement responsibilities during each shift. During 2008 targeted patrol and enforcement will be driven by analysis of traffic complaints and calls for service.

Two additional officers received motorcycle training in 2007. This enhanced the complement of trained officers available for motorcycle patrols. We will be exploring various options to track data relative to these performance indicators during 2008.

PI: c) Increase hours of use of LiDAR Unit and speed sign.

- goal achieved
- achieved in part
- not achieved



Two additional officers were trained as LiDAR instructors. As a result more Patrol Officers are now trained in and use the LiDAR unit on a regular basis. The computerized Smart Radar Board (Speed Sign) continues to be utilized in response to speeding complaints. The data from this unit was used for conducting studies on road safety issues identified by citizens, City Councillors, and officers. It continues to be a valuable tool providing reliable and comprehensive data which is used in the analysis of traffic studies and for reports required by Senior Command. It is anticipated that we will request funding for additional radar and LiDAR units in the next fiscal budget so all operational Patrol vehicles can be equipped with radar.

PI: d) Participation in public education programs to address aggressive driving issues.

- goal achieved
- achieved in part
- not achieved

Traffic Services again partnered with local media to promote road safety awareness regarding speeding, noisy vehicles, seat belts, RIDE campaigns, and school bus awareness. Officers worked with Shaw Cable on a program whereby school buses were shadowed by patrol officers. The activity around the school bus was video-recorded and applicable charges laid against motorists failing to stop for flashing red lights. New road signs were placed in various locations throughout the city encouraging people to report aggressive driving.

Community Services, through media releases, continued to advise the community of traffic enforcement initiatives being undertaken by the Police Service to deal with aggressive driving and road safety.

3. Reduce the number of break and enters.

PI: a) Target projects in specific areas in accordance with statistical crime analysis.

- goal achieved
- achieved in part
- not achieved

Pending the completion of the year-end statistics for 2007, it is anticipated that the statistics will show a decrease in break and enters as compared to 2006. Patrol Officers continued to be assigned to the CORE Unit (Street Team) during special projects dealing with break and enters. There were two such projects in 2007, Project "PAW" (spring/summer) and Project "Pressure" (fall/winter).

PI: b) Establish public education program in regards to both reporting and prevention.

- goal achieved
- achieved in part
- not achieved

Although there was no specific program, break and enters along with various acts of mischief (vandalism) are reported to the media daily by Community Services. In addition, safety tips were provided to educate the public on how to crime-proof in an effort to prevent property crimes. The public, through media advertisements, etc. was also encouraged to report crimes.

A public education component will be developed in 2008.

PI: c) Number of break and enters / solvency rate.

- goal achieved
- achieved in part
- not achieved

Pending the completion of the year-end statistics for 2007, it would appear that there is an improvement in the solvency rate for 2007 over 2006.

4. Increased role in the prevention of property crimes.

PI: Develop specific problem-solving plan in relation to property crime in areas where indicated by crime analysis.

- goal achieved
- achieved in part
- not achieved

Daily news releases reported the geographical areas of recent property crimes which raised the awareness level of the public and Patrol Officers. Officers are required to complete property check forms during their tour of duty. This process provides a time stamp when a property was checked which assists in determining the timeframe when a crime may have occurred in a specific geographical area. In 2008, crime analysis information will continue to be disseminated to Patrol Officers for application of directed patrol in specific hot-spot geographical areas. Patrol Officers were also assigned to the CORE Unit (Street Team) to participate in two different break and enter projects: Projects "PAW" and "Pressure".

5. Address youth crime issues.

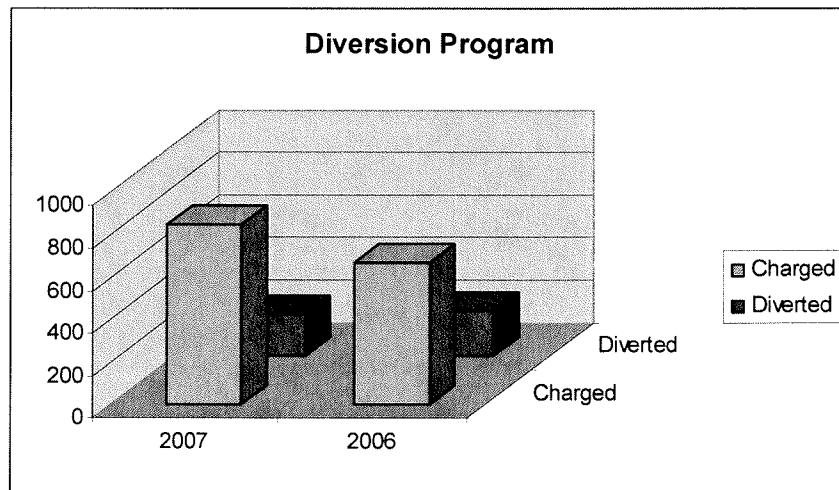
PI: a) Develop and maintain effective diversionary measures with other community organizations.

- goal achieved
- achieved in part
- not achieved

The Police Service continued to work in partnership with various community organizations as well as other interested parties to ensure the continuation of a viable diversion program for those offenders who find themselves involved with the criminal justice system. In 2007, 197 or 23% of youths were dealt with by way of diversion / verbal warnings. This is a decrease of 8% from 2006 where there were 212 diversions.

PI: b) Recidivism rate.

- goal achieved
- achieved in part
- not achieved



In 2007, there were 843 young persons charged or diverted with 132 being repeat offenders. The recidivism rate for 2007 is 15.66% compared to 21.7% in 2006. Extrajudicial measures for 2007 included 97 verbal warnings and another 100 youths were diverted into programs.

6. Enhance relationships with local aboriginal/cultural communities.

PI: a) Maintain an aboriginal / diversity officer position.

- goal achieved
- achieved in part
- not achieved

We continued to have a Diversity Officer position. This officer is a member of the OACP Diversity Network. This network is a resource for diversity-related issues whereby participating police agencies share information. This officer also continued to sit on the Sault Ste. Marie Unity and Diversity Committee. There was a change in personnel in this position during 2007. The new Diversity Officer will be expected to play a more active role within the community in 2008.

PI: b) Participate in local community group(s) addressing local diversity issues.

- goal achieved
- achieved in part
- not achieved

We continue to have an officer as an active member of the Sault Ste. Marie Unity and Diversity Committee. This committee has a diverse membership and provides an avenue whereby the Service gets exposure to and information on various cultural events and diversity issues in Sault Ste. Marie. This information will be disseminated Service-wide on a more frequent basis in 2008.

Our Domestic Violence Coordinator worked with First Nations Policing (Anishinabek Police Service) to expand the Emergency Alarm Response System (EARS) to Garden River and it is in the process of expanding to other First Nations' communities which are policed by the Anishinabek Police Service. The Coordinator also provided education to the shelters from Rankin and Mississauga First Nations on the EARS program and referral criteria for potential clients.

7. Educate front-line officers in regards to diversity issues affecting policing both on a local as well as national level.

PI: a) Participate in the Law Enforcement Aboriginal Diversity Program.

- goal achieved
- achieved in part
- not achieved

This program is Internet-based and information from the LEAD website can be accessed by police officers as well as members of the community. Information pertaining to contemporary issues facing aboriginal people and policing is disseminated throughout the Service via this website (www.lead-alda.ca).

- PI: b) Provide training to front-line officers regarding diversity / aboriginal issues.

- goal achieved
 achieved in part
 not achieved

In 2007, NCO's as well as front-line officers received First Nations' cultural awareness training presented during the yearly in-service training by representatives of Great Lakes Cultural Camps. We continue to have our Diversity Officer as a member of the OACP Diversity Network.

The Diversity Officer will work together with Training Services in 2008 to explore potential training issues and delivery methods with which to provide diversity training to front-line staff on an ongoing basis.

- PI: c) Implement effective practices and proven training standards used by other policing organizations for purposes of training and procedure in diversity.

- goal achieved
 achieved in part
 not achieved

Our Diversity Officer will be working with the OACP Diversity Network and our Training Services throughout 2008 to develop effective practices and training standards in diversity-related issues.

8. Improve follow-up services provided to victims of crime.

- PI: a) Increase training for officers regarding the Victim Crisis Assistance and Referral Service (VCARS).

- goal achieved
 achieved in part
 not achieved

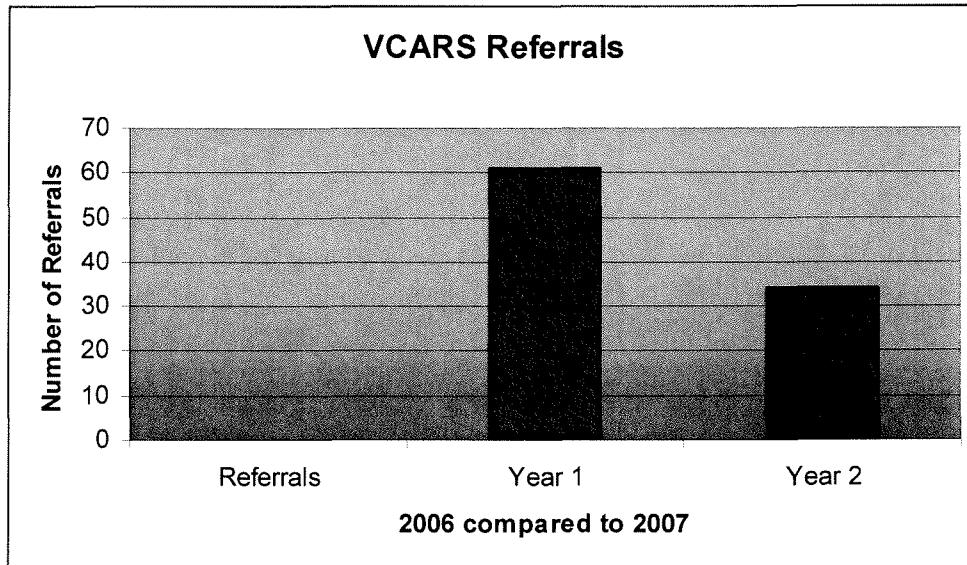
There was no additional training for officers scheduled in 2007. However, supervisors did ensure that officers offered follow-up services to victims of crime during the report approval process.

There will be a training component on VCARS during the 2008 in-service training sessions.

PI: b) Number of referrals to appropriate agencies for victims of crime.

- goal achieved
- achieved in part
- not achieved

There were 34 referrals in 2007 which is a decrease from 61 referrals in 2006. The four most recurring types of requests for VCARS in order of frequency were domestic violence, tragic circumstances (which includes sudden death and suicide), motor vehicle collisions, and assaults.



PI: c) Seek periodical feedback of victims as to access to services and satisfaction.

- goal achieved
- achieved in part
- not achieved

There were no surveys completed in 2007.

PI: d) Number of victims contacted by Police Service, within acceptable time frame, in cases where any other follow-up is unlikely.

- goal achieved
- achieved in part
- not achieved

9. Implement strategies to divert Police response in non-criminal mental health calls for service.

PI: a) Form partnerships with community organizations and governmental agencies to address non-criminal mental health issues.

- goal achieved
 achieved in part
 not achieved

Our Inspector of Investigation Services is a member of the Human Services Justice Coordinating Committee. The goal of this Committee is to address the issue of individuals with mental health problems within the courts and correctional system to provide them with diversion and support.

An initiative was put in place whereby if an officer believes someone is suffering from a mental health issue during a call for service, he forwards this information to the local Canadian Mental Health Association for review. Through this initiative, persons identified with a potential mental health issue may be helped to receive the necessary treatment and support and thereby create a diversion from the criminal justice system.

PI: b) Number of calls involving non-criminal mental health issues.

- goal achieved
 achieved in part
 not achieved

Through the above-noted initiative with the Canadian Mental Health Association as well as the PACT Program, it is anticipated that with proper intervention for those suffering from a mental illness, we will realize a decrease in calls for service relative to these individuals.

PI: c) Training for members in mental health issues to deal with situations more effectively and efficiently.

- goal achieved
 achieved in part
 not achieved

Through the Police Service's *Directives* and *Policy Orders*, officers are informed of procedures to be followed when dealing with mental health issues and initiatives.

In 2008, we will work with Training Services to identify issues which should be addressed with front-line staff and the most effective delivery method of training.

CRIME PREVENTION

Accountability: Deputy Chief of Police or Designate

Goal: To prevent crime through awareness, education, and involvement with the community.

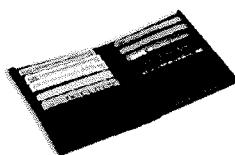
Objectives:

1. Prevention and reduction of property crime through public awareness of trends and crime prevention methods.

PI: a) Focused media releases regarding prevention of property crimes.

- goal achieved
- achieved in part
- not achieved

The Police Service provided information on property crimes on a daily basis Monday to Friday, including information pertaining to locations of break and enters, mischief complaints, arsons and other acts of vandalism. Crime Prevention *Tips* relating to these crimes were often provided to the public on a regular basis.



As well, crime prevention awareness was promoted by identifying crimes and crime trends such as fraud scams that were issued in conjunction with the Fraud Unit. Included this year was information on Internet-related crimes, such as the “phishing scam” (fraudulently attempting to obtain passwords, ID numbers, banking information), etc.

PI: b) Number of public presentations regarding crime prevention.

- goal achieved
- achieved in part
- not achieved

In 2007, the three Community Services' officers conducted 164 presentations in addition to their regular in-school presentations. 35 of these presentations dealt specifically with crime prevention.

Numerous requests were received from community businesses and agencies for presentations relating to "workplace violence".

Officers attended and gave 13 presentations on this topic and it was the subject of our 2007 Crime Prevention Seminar. The number of attendees for the seminar increased with 275 persons attending - there was excellent feedback received from the seminar attendees.



Additionally, 108 presentations were given in the elementary schools relating to Internet crimes and Internet safety, as issues and information requests from schools and community members and groups arose in regards to Internet safety, bullying, and harassment.

PI: c) Property crime rate.

- goal achieved
- achieved in part
- not achieved

Pending the completion of the year-end statistics for 2007, it is anticipated that the number of break and enters and attempts will have decreased from the previous year in addition to the number of mischief complaints and thefts. In 2007, there was an increase in the theft of motor vehicles/attempts theft of motor vehicles.

2. Prevention and reduction of youth crime through focused education programs.

PI: a) Values, Influences and Peers' lessons (Grade 6) modified to address current trends in youth involvement in crime.

- goal achieved
- achieved in part
- not achieved

In 2007 the VIP Program continued to address the use of alcohol, tobacco, and drugs with Grade 6 students. Officers also added information and presentations on Internet bullying, racism, and gangs. With the support of the Lions Club, officers were able to purchase two new videos to assist in their education presentations on drugs and alcohol.

PI: b) Number of Grade 6 presentations addressing current youth crime issues.

- goal achieved
- achieved in part

- not achieved

There were 322 VIP presentations addressing current youth crime in 2007. In addition, there were 19 presentations made on vandalism due to numerous requests from schools. Presentations on Internet crime and safety and racism were also added into the VIP presentations. Six more presentations were given on the “choking game”.

PI: c) Youth crime rate.

- goal achieved
- achieved in part
- not achieved

An increase of 12.1% in the youth crime rate is expected for 2007. This number included youth diverted and youth who received verbal warnings.

3. Prevention and reduction of drug involvement in the community through increased educational programs.

PI: a) Drug safety books delivered to all Grade 6 students.

- goal achieved
- achieved in part
- not achieved

In 2007 the drug safety books were again distributed to all 37 grade six classes. An interactive DVD Video entitled, “Smart Choices for Life”, was included in the booklets as part of an initiative to get the students more involved and to help them successfully complete all eight levels. A contest was held with the students having to fill in a secret password on the website, which could only be achieved by successfully completing all eight levels of the DVD’s interactive drug safety quiz. Our initiative was a great success. Our Community had numerous entries in the contest, which showed that the children were not only using the safety resource booklets but they were learning important and valuable information related to drugs.



PI: b) Increase number of drug-related educational displays and presentations to community groups and secondary school classes.

- goal achieved
- achieved in part
- not achieved

The drug kit continued to be a regular component of the VIP Program and it was utilized by the High School Liaison Officers, Investigation Services, Joint Forces Drug Unit, and the Anishinabek Police Service for presentations. It was also used during three presentations to community groups.

PI: c) Number of youth drug incidents resulting in charges or diversionary measures.

- goal achieved
- achieved in part
- not achieved

No statistics were available.

4. Increase community visibility of the Police Service through community programs and interactive events.

PI: a) Increase number of committees / meetings attended.

- goal achieved
- achieved in part
- not achieved



Officers attended monthly meetings for Block Parents, Risk Watch, Safe Communities, Risk Watch Prince Township, and Kids Hope, Kids Safe. In addition, they attended meetings and program days for the P.A.R.T.Y. Program (*Prevent Alcohol Related Trauma in Youth*). Community Services' officers also attended crossing guard meetings and at 39 different public events.

PI: b) Increase number of presentations provided in whole or in partnership with other community groups.

- goal achieved
- achieved in part
- not achieved

Officers participated in several presentations with other community groups. Included in these are: on seven occasions, officers were involved with the Tim Horton's Earn a Bike Program; on four occasions, they took Safety Patrollers to Greyhound hockey games and conducted weekly safety messages with the Safety Patrollers. Officers also participated at the Kids Summer Festival in June, held a bike rodeo for bike safety, and attended a Senior's Day Seminar and luncheon to provide information on senior safety and abuse. Presentations were also conducted jointly with the Canadian National Railway on train safety. Officers also held training presentations for crossing guards. Overall in 2007 officers conducted 164 presentations.

PI: c) Number of public displays and exhibitions.

- goal achieved
- achieved in part
- not achieved

In 2007 officers participated in 39 public events and conducted 20 tours of the Police Service's building. Some of these events included: Police Week, Community Day Parade, Senior Safety Week, Kids Summer Safety Day Festival, the Crime Prevention Seminar, Santa Claus Parade, Tim Horton's Camp and Earn a Bike Days, radio station safety messages with Patrollers, Bike Safety Rodeo at the Soup Kitchen, Garden River Community Day, and Prince Township Community Day.

PI: d) Number of active crime prevention programs.

- X goal achieved
- achieved in part
- not achieved



Block Parent Program

Active crime prevention programs included the: Block Parent Program, Neighbourhood Watch, Safe Communities Partnership, Kids Hope, Kids Safe, Risk Watch, and P.A.R.T.Y. Program. There was an increase of one over the previous year due to P.A.R.T.Y. Program involvement.

5. Increase participation in Internet crime awareness programs to address associated issues and risks.

PI: a) Number of presentations on Internet safety issues.

- X goal achieved
- achieved in part
- not achieved

Our Community Services' officers gave 108 presentations in elementary schools to Grades 3 through 8 on Internet safety and crimes – mainly Internet bullying. The Technological Crime Unit gave 13 presentations in 2007 to various community groups and grade schools as well. 12 computer crime presentations were made in the 2007 In-Service Training Sessions as well as presentations were given to the Police Services Board and Senior Management.

PI: b) Participation in Internet safety programs in conjunction with other community partners.

- X goal achieved
- achieved in part
- not achieved

See 5 a). Additionally, the Technological Crime Unit gave presentations at 9 elementary schools, Algoma University, Sault College, C.A.S., and Block Parents.

POLICE FACILITIES AND INFRASTRUCTURE

(Support Services Division)

Accountability: Inspector, Support Services or Designate

Goals: To ensure adequate facilities are available to efficiently police the jurisdiction of the Sault Ste. Marie Police Service.

To improve the effectiveness of the Police Service through the best possible application of technology and IT support.

Objectives:

1. Assess adequacy of Police Service's facilities relative to providing necessary room for office staff, specialized units, technical resources, and vehicles.

PI: a) Conduct an in-depth assessment of current facilities to determine:

- if the Police Service is making the best possible use of those facilities; and
- what the future facility needs of the Police Service are projected to be.

- goal achieved
- achieved in part
- not achieved

During 2007, consideration was given to utilizing portable storage containers for exhibits; however, this was not found to be feasible. Other options such as off-site offices, training facilities, etc. will be explored in 2008.

PI: b) Conduct study to determine the best direction for the Police Service to take to ensure adequate facilities are available.

- goal achieved
- achieved in part
- not achieved

We will be touring the new Timmins Police Service's building and reviewing the Needs Analysis Study they conducted prior to embarking on their building project.

PI: c) Implement recommendations of engineering study.

- goal achieved
- achieved in part
- not achieved

An engineering study has not been conducted yet and is pending further research.

2. Review and update emergency fire and evacuation plans.

PI: a) Conduct a review of Service's Fire Emergency Plan.



- goal achieved
 achieved in part
 not achieved

The review was completed in 2007.

PI: b) Implement improvements or changes subsequent to review.

- goal achieved
 achieved in part
 not achieved

Building floor plans have now been recreated in a CAD format and are available electronically.

PI: c) Review and post evacuation routes.

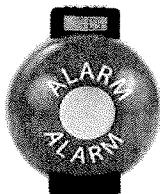
- goal achieved
 achieved in part
 not achieved



Floor plans are now available in CAD and are awaiting review by Fire Services. The review has been scheduled in 2008.

PI: d) Conduct annual fire and evacuation drill.

- goal achieved
 achieved in part
 not achieved



A fire drill was conducted during 2007.

Plans for a complete evacuation are being made for 2008.

3. Assess warranty agreements on current infrastructure and resources.

PI: a) Conduct a review of warranty and maintenance agreements.

- goal achieved
 achieved in part
 not achieved

PI: b) Minimize downtime of essential equipment.

- goal achieved
 achieved in part
 not achieved

PI: c) Repair / replacement / maintenance agreement costs.

- goal achieved
 achieved in part
 not achieved

Maintenance agreements are reviewed annually at the same time as budget submissions are made and at agreement implementation / expiry dates for best value and best protection balance.

4. Enhance Police Service's website.

PI: a) Website updated to include more information for the public.

- goal achieved
 achieved in part
 not achieved

Additional data (cold case files) were added to the Service's website in 2007.

WWW.SSMPS.ORG

PI: b) Website updated to allow more interaction with the public, i.e. web-based forms that can be filled out and submitted electronically.

- goal achieved
 achieved in part
 not achieved

Dream Weaver web design software was also purchased in 2007. One of our Communications Technicians has been building a test website with the goal of meeting the above objectives. We will continue the new web design and testing in 2008.

5. Increase security for Police Service's mobile technology resources.

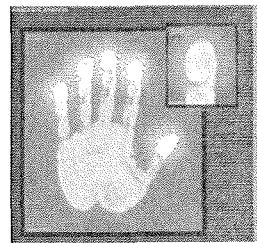
PI: a) Implement increased "log-on" security to include "two factor authentication" for all members to access Information Service resources.

- goal achieved
- X achieved in part
- not achieved

Two factor authentication implementation is ongoing.

PI: b) Implement security and encryption software / hardware for all Police Service mobile data devices requiring user authentication before allowing access to data on the device.

- goal achieved
- X achieved in part
- not achieved



We are involved in consulting with OPTIC. Currently we are testing log-on security software (Point-Sec) which would allow laptop users to encrypt data and connect securely to our internal network from outside the building.

6. Increase and update information technology resources to meet the needs of the Service and increase efficiency.

PI: a) Implement digital photography server with data protection and scheduled back-ups.

- goal achieved
- achieved in part
- X not achieved

A digital photography server will be installed in 2008.

PI: b) Implement electronic court brief (e-brief) server with data protection and scheduled back-ups.

- X goal achieved
- achieved in part
- not achieved

An e-brief server has been installed and is running.

PI: c) Continue efforts to digitize Police Service forms, reports, and other documents to reduce paper consumption and document storage requirements.

- goal achieved
- achieved in part
- not achieved

The digitizing of forms is ongoing. Examples on the internal server include: evaluations, Major Case Management, and other forms, etc.

PI: d) Ongoing training on computer security and network equipment for Information Technology staff.

- goal achieved
- achieved in part
- not achieved

Training is ongoing. Communications Technicians have attended the Blackberry Enterprise Service Administration Course 1 and 2 in 2007 and the Penetration Testing - NCI Professional Development Course is scheduled for 2008.

PI: e) Upgrade computer work stations / voice dicta-system.

- goal achieved
- achieved in part
- not achieved

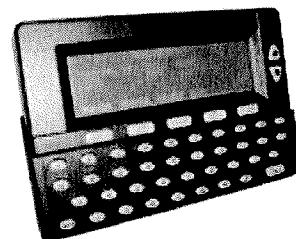
Voice Dragon dictation software has been added to several workstations in Central Records, Traffic Services, as well as e-brief workstations.

7. Improve effectiveness of front-line service delivery through advanced technology.

PI: Upgrade Police Patrol Vehicles to include Global Positioning Systems, Mobile Data Terminals, and Electronic Ticket Systems.

- goal achieved
- achieved in part
- not achieved

A site visit to Smith Falls Police Service was conducted in 2007.



A Request for Proposals will be issued in 2008 to proceed with a system using the same technology.

HUMAN RESOURCES

(Administration Services Division)

Accountability: Inspector, Administration Services or Designate

Goals: To effectively address Human Resources component.

Objectives:

1. Develop a succession strategy for the Service.

PI: a) Review police and civilian ranks to prepare Service for vacancies created through retirement.

- goal achieved
- achieved in part
- not achieved

We are currently in the midst of projecting anticipated needs of organization through normal course of attrition.

PI: b) Address training needs in preparation for succession.

- goal achieved
- achieved in part
- not achieved

We have actively searched out leadership, executive development training/mentoring opportunities. We are anticipating seat(s) on FBI executive development training in 2009 and/or consideration to OACP Rotman. We are continuing to access both the Senior Police Administration Course (SPAC) through the Canadian Police College and Leader Course through the Ontario Police College for mid-managers.

2. Develop a process that provides a constant pool of qualified applicants for police and civilian positions within the Police Service.

PI: a) Maintain an ongoing pool of candidates.

- goal achieved
- achieved in part
- not achieved

We have developed a sufficient pool of new applicants to backfill vacated police officer positions. There is also a sufficient number of applicants in the experienced police officer pool to draw upon in the event of an exigent circumstance. In the Fall of 2008 we will review the depth of each pool to ensure anticipated hiring needs of the Service can be

met in 2009. On the civilian side, a pool of applicants is ready to commence pre-employment testing for part time positions.

PI: b) Increase participation in job fairs, recruitment events, and outreach programs.

- goal achieved
- achieved in part
- not achieved

In partnership with the Algoma District School Board, Huron Superior District Catholic School Board, Algoma University, Lake Superior State University and Sault College, the Service is willing to participate at larger venues be it career fairs or in smaller classroom type settings. Officers assigned to both local school boards (ADSB and HSDCSB) continued to avail themselves to guidance counselors and/or provide classroom presentations relative to policing as a career. We intend to capitalize on these outreach opportunities to attract applicants to policing.

3. Increase participation in career development planning process.

PI: a) Provide training and assistance in career development plan process.

- goal achieved
- achieved in part
- not achieved

PI: b) Quantity / quality of career development plans.

- goal achieved
- achieved in part
- not achieved

We are currently reviewing available Career Development opportunities within the Service in accordance with the needs of the organization specific to specialized training and workplace accommodation.

4. Attract qualified minorities to apply for police and civilian positions within the Police Service.

PI: a) Participate in outreach recruiting programs.

- goal achieved
- achieved in part
- not achieved

A presentation is tentatively set for spring of 2008 for Native Education Program students / faculty of Sault College.

PI: b) Maintain an ongoing application process on website encouraging applicants.

- goal achieved
 achieved in part
 not achieved

Our process has been opened up to allow for a continuous stream of applicants versus previous format that allowed applications only during those times (windows) that a hiring process was declared.

PI: c) Develop initiatives to assist in recruitment of minorities.

- goal achieved
 achieved in part
 not achieved

A presentation is tentatively set for spring of 2008 for Native Education Program students / faculty of Sault College.

5. Increase organizational effectiveness via the Absence Management Program.

PI: a) Increase training at mid-management level in absence management.

- goal achieved
 achieved in part
 not achieved

We continued through NCO training to orient and refresh managers as to the responsibilities and expectations outlined in the Absence Management Policy. Secondly, and more importantly, work was done on a daily basis with mid-managers in a cooperative approach towards an understanding of both the employee and employer needs in finding the right fit for a safe and quick return to work. Continued to empower supervisors with responsibility to directly monitor absenteeism.

PI: b) Number of employees accommodated through a Return to Work Program.

- goal achieved
 achieved in part
 not achieved

Immediate engagement, working cooperatively with third party, of all employees off for an extended period of time (> 3 days) in some form of accommodated return to work program. Continued to identify positions within the organization consistent with capability to employee, the needs of the organization, and collective agreement rights.

PI: c) Hours lost due to employee absence.

- goal achieved
- achieved in part
- not achieved

Following on "b" above, we strove daily to mitigate number of hours lost in the workplace due to employee injury or illness with the number to be confirmed hovering at the 95-98% employee participation at work, be it in permanent accommodation, modified (work hardening) accommodation, or a return to full function (pre-injury/illness) capacity.

TRAINING

(Administration Services Division)

Accountability: Inspector, Administration Services or Designate

Goal: To ensure that all members of the Service have the necessary knowledge, skills, and abilities to perform his or her work functions efficiently and effectively.

Objectives:

1. Develop policy and training for exceptional standards in customer service.

PI: a) Develop a Quality Assurance Policy.

- goal achieved
- achieved in part
- not achieved

In accordance with our policy, the first foray into electronic training via the Internet was rolled out. Cooperative approach with third party (Magna Carta Inc.) saw all Service members participate in a web-based training module centring around customer service. Training was tasked with developing appropriate timelines to introduce future, follow-up, customer service training.



PI: b) Make staff aware of expected standards of customer service.

- goal achieved
- achieved in part
- not achieved

Random monitoring of incoming and outgoing calls for service continued along with immediate corrective and/or remedial action. Officer training in early 2008 along with civilian training scheduled for Fall 2008 will focus on customer service.

PI: c) Number of complaints regarding customer service issues.

- goal achieved
- achieved in part
- not achieved

Continued to be monitored and action taken as appropriate.

PI: d) Perform quality assurance training.

- goal achieved
- achieved in part
- not achieved

Training was incorporated into annual training sessions.

2. Provide training in efficient manner to maximum staff.

PI: a) Increase informal training opportunities and methods.

- goal achieved
- achieved in part
- not achieved

A new approach from the standard training delivery model is planned for 2008. The new process will see members cycled into various in-service training sessions over the course of the year versus the one week block approach. This continuous approach will allow the students to review and refresh the skills, abilities, and knowledge gained from the previous module along with the ability to adapt the information presented in the previous module to the teachings of the current module.

PI: b) Number of presentations.

- goal achieved
- achieved in part
- not achieved

For 2008, a needs analysis is being formulated through a survey to all supervisors to identify training needs beyond addressing the core competencies identified through legislation and adequacy standards. More of the training responsibility will be given to front-line supervisors in the form of monthly topics that are critical to the effective day-to-day operations of the Service (e.g. pursuit policy, arrest authorities, etc.).

PI: c) Number of staff trained.

- goal achieved
- achieved in part
- not achieved

Have and will continue to meet all mandatory training requirements (e.g. use of force). We anticipate that the number of staff being trained will continue to increase.

3. Develop effective training opportunities as an alternative source to centralized training at the Ontario Police College.

PI: a) In-house training sessions held over and above annual in-service.

- goal achieved
- achieved in part
- not achieved

Continued to access availability and realize significant benefit of sanctioned training opportunities through the Northern Ontario Police Academy for Advanced Training (Sudbury). Due to our geographical area and the numbers required to meet minimum seating, it was difficult to host OPC endorsed training locally with the one significant exception of the Advanced Patrol Training course.

Training was also tasked with identifying the needs of the Service in the pursuit of training excellence. Topics slated for early 2008 include terrorism training, radar refresher training, and marine officer training.

PI: b) Participate in satellite training with other Police Services or groups.

- goal achieved
- achieved in part
- not achieved

The training classroom will be refitted in early 2008 to facilitate a state-of-the-art interactive learning centre. In January, we will have a number of Service members along with members of the Office of Crown Attorney sitting in on an interactive video link DNA presentation hosted by the RCMP on site in Ottawa.

4. Train members in relation to evolving issues in policing.

PI: a) Increase members trained in child pornography investigation.

- goal achieved
- achieved in part
- not achieved

We were able in 2007 to develop one officer specific to the Investigation of Child Exploitation (ICE) offences. 2008 will see this opportunity being spread out strategically among other members of Investigation Services. The ability to investigate these types of offences will be enhanced in 2008 by the aggressive pursuit of training opportunities towards developing the two officers assigned to the Technological Crime Unit relative to the technical complexities of this crime.

PI: b) Increase training in computer software and programs for both officers and support staff.

- goal achieved
- achieved in part
- not achieved

We continued in 2007 to provide members with opportunities to access computer training through outside contractors along with creating in-house training and mentoring opportunities. These sessions typically ran a day in length and unquestionably efficiencies have and continue to be realized by the Service as a result of this training. By example a recent move to electronically archive hard copy (paper) records will utilize the training a number of members have received in the use of Adobe software.

5. Seek out new training opportunities available for staff.

PI: a) Contact other Police Services and agencies regarding available relevant training opportunities.

- goal achieved
- achieved in part
- not achieved

A training cooperative is in place for the dissemination to all agencies and more particularly our contemporaries in Northern Ontario as to the availability of on-site training opportunities. By example January / February 2008 saw Timmins hosting a Coach Officer Course and North Bay, through the Sudbury site, offering Constable Selection training

PI: b) Offer training opportunities through various avenues.

- goal achieved
- achieved in part
- not achieved

2008 will see the final transition to a newly acquired pistol and to see this through will require the commitment of a number of training personnel along with accessing off-site facilities. Impaired driving investigations continue to be challenged and in response a multi-agency approach involving the Office of the Crown Attorney will see in 2008 a number of training sessions to address these concerns. The Northern Ontario Forensic

Laboratory through a similar venue will be attending at the Service to review best practices around the handling, submitting, and reporting of forensic evidence.

6. Identify executive professional development for newly promoted members or those competing for senior ranks within the Service.

PI: Number of members seeking professional development opportunities.

- goal achieved
- achieved in part
- not achieved

We have been searching out leadership, executive development training opportunities at the senior level. This process will continue for 2008 and training will be budgeted for.

7. Develop a comprehensive Skills Development and Training Plan.

PI: a) Expand Skills Development and Learning Plan outlining all current and required training.

- goal achieved
- achieved in part
- not achieved

Building on the audit conducted by the Ministry of Community Safety and Correctional Services and their report, emphasis was placed on training to ensure that all officers, particularly those assigned to Investigation Services, have the core skills to conduct certain investigations (e.g. sexual assault, offences against children). The capability of the electronic training data base available through OSL is maintained with reports generated periodically to test our compliance in these and other legislated and quasi-legislated areas.

PI: b) Prepare Annual Training Delivery Report for review and reference.

- goal achieved
- achieved in part
- not achieved

Ongoing.

8. Improve overall efficiency by increasing computer and software awareness for all civilians.

PI: a) Number of computer training courses.

- goal achieved
- achieved in part
- not achieved

We continued in 2007 to provide members with opportunities to access computer training through outside contractors along with creating in-house training and mentoring opportunities.

PI: b) Increased used of electronic format for documents, forms, and records.

- goal achieved
- achieved in part
- not achieved

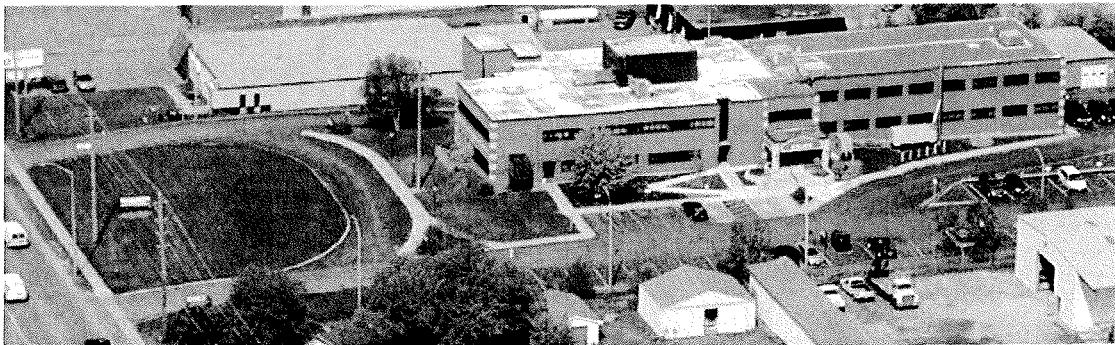
One example in 2007 was the move to electronically archive hard copy records utilizing Adobe software.

9. Implement risk management awareness.

PI: Training sessions conducted by platoon sergeants at line-ups regarding risk issues.

- goal achieved
- achieved in part
- not achieved

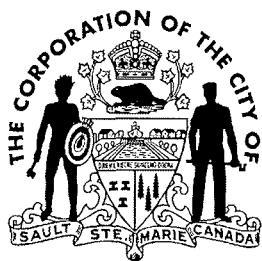
A needs analysis is being formulated through a survey to all supervisors towards identifying training needs beyond addressing the core competencies identified through legislation and adequacy standards. In early 2008, we will see a change in line-up training that will push a degree of the training responsibility down to front-line supervisors. This will take place in the form of monthly topics, prepared by Training Services, that are critical to the effective day-to-day operations of the Service (e.g. pursuits, arrest authorities, missing persons, etc.).



Aerial view - Sault Ste Marie Police Service's Building - 2007

6(1)(a)

Malcolm White B.P.H.E., CMO
Deputy City Clerk &
Manager of Quality Improvement



City Clerk's Department

2008 04 14

Mayor John Rowswell and
Members of City Council

RE: CORPORATE STRATEGIC PLAN 2007 – 2010

Please find attached under separate cover a copy of the Corporate Strategic Plan 2007 - 2010. As Council is aware, the plan has been developed through two workshop meetings, one with Council and the Senior Management Team (SMT) and one with the SMT and division head staff and several opportunities for Council, staff and outside agencies and the general public to provide further input and refinement.

As outlined in previous reports, the Corporate Strategic Plan provides Council's direction and focus to the nine corporate departments that report to Council through the Chief Administrative Officer. The plan is meant to complement and be linked to the budget process, the performance evaluation system and annual department work plans. Council will also use the plan to assist in setting key result areas (KRA's) for the Chief Administrative Officer under the City's performance evaluation system.

The elements of the plan are as follows:

A vision statement (describing the future of the corporation), a mission statement (describing the purpose of the Corporation), key corporate value statements and the strategic directions by which the corporation will achieve its goals, and by extension, its vision.

As indicated previously, Council will receive progress updates on the plan's activities every six months following approval. In addition, the strategic directions and activities will be reviewed on an annual basis, to ensure that the plan remains current over the term of this Council.

6(1)(a)

Recommendation

That Council approve the Corporate Strategic Plan 2007 – 2010.

Respectfully submitted,



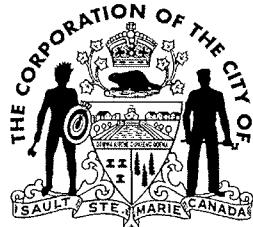
Malcolm White
Deputy City Clerk and
Manager of Quality Improvement

RECOMMENDED FOR APPROVAL



Joseph M. Fratesi
Chief Administrative Officer

7(b)



2008 03 04

Mark Winfield
Project Director
Ontario Urban Sustainability Report 2007
c/o Pembina Institute
215 Spadina Ave, Ste. 415
Toronto, Ontario
M5T 2C7 Canada

Dear Mr. Winfield:

Needless to say, I was taken aback upon reading the headline in our daily newspaper; The Sault Star on Saturday, February 16. The headline read: Welcome to Dullsville, Population: You. The accompanying story continued the negativity and second section headlines read: Is the Sault Really So Bad? and; Northern Cities Score High on Liveability Index, Low on Economy.

As a lifelong resident of Sault Ste. Marie and if not a perceived bias, a very real bias rejected the conclusions of the study and as to how they were reached. It was again alarming that the three lowest scoring cities as to sustainability were from Northern Ontario: Thunder Bay 25th of 27 cities, Sault Ste. Marie 26th and Sudbury 27th. It certainly portrays as is often the case that Northern Ontario cities are “poor cousins” when contrasted with their Southern Ontario counterparts.

After having read the report I can only critique the study with my acquired life experiences and hopefully analytical skills acquired over the years.

In discussion with Jess Row, Director Sustainability Communities Group; he acknowledged that my critical analysis seemed somewhat valid and that the study was meant to provoke discussion. I would add that this method of creating such debate would appear to be a wrong-headed strategy when it demeans the quality of life in cities such as Thunder Bay, Sault Ste. Marie and Sudbury.

My specific comments to the study findings and the method by which they were reached are as follows:

1. Page 3 – “The study was limited by the availability of data sources, or lack thereof..., data...not available on a consistent basis from a single source and

aggregated to the municipal level." An indicator report is always an exercise in compromise...

Hardly a resounding ring of confidence as to the study's findings.

2. Seven detailed case studies of individual communities were conducted to bring life to some of the features of these communities
Would it not have been wise to include one Northern Ontario city to address more specifically the apparent lesser liveability and sustainability in Northern Ontario?
3. Page 6, 7. You note that the Federation of Canadian Municipalities have initiated a quality of life project based on voluntary participation of cities of population of over 100,000. You then proceed to denigrate the process and methodology used by F.C.M.'s.
Why was your superior?
4. Page 15. Although the report is entitled Ontario Community Sustainability Report – 2007, the indication is that the data used was collated from years 1995 – 2006 with considerable attention to 2001.
It would appear the report is not particularly time sensitive.
5. Page 17. Environmental Sustainability.
Once again the study notes "we dealt with a penury of useful data..."
Page 19. Tertiary Water Treatment – data from 1999.
Sault Ste. Marie has in operation a state of the art water treatment facility (\$50,000,000). It has been noted by frequent testing that the effluent from the new plant is superior to the water of the St. Mary's River into which it flows!
6. Crime Rate – once again data from 1998 indicated that Sault Ste. Marie had more crime per 100,000 population than any other city in Ontario.
We did show improvement in 2003. The point here is that there is no standardization of what constitutes a crime. All calls in Sault Ste. Marie are logged and reported in yearly statistics. Should a "barking dog" which contravenes a city by-law be considered a crime?
7. Page 23. It is noted that one of the indicators as to Liveability (2005) is the number of community centres per 100,000 people.
I trust that in Northern Ontario you will have weighted any conclusions with the undeniable fact that a short drive from any community centre would lead you to a spacious, environmentally friendly, free-of-charge recreation area, including trees, trails and beaches? Was this a consideration?
8. Page 26 – It is noted that Sault Ste. Marie ranked a respectable 9th in the percentage of people who are inactive but were 26th in people who are obese or overweight.

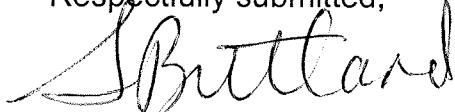
- How does one reconcile these conclusions? It would suggest that we do exercise but do it ineffectually?
9. Page 30. Our present unemployment rate is below the provincial average so our 27th ranking is implausible and we rank 23rd in creative class index. How demeaning and untrue to our cultural community.
 10. Page 82. The city of Toronto is ranked #1 in your study; obviously Sault Ste. Marie and Toronto are on the opposite ends of the spectrum (1st vs 26th). It almost seems inappropriate to use identical comparators for a city of 2½ million and one of 75,000.
 11. Page 94. In your conclusions, you finally cite that Northern Ontario communities may have fared poorly by their more rural character.

I read with interest that one of the main services of the Pembina Institute is Community Energy Planning; a component of which is to help cities develop new sources of energy supply. You indicated your awareness of the fact that Sault Ste. Marie will most likely become the alternative energy capital of Canada in the not too distant future. This amongst a myriad of other factors (indicators) suggest that Sault Ste. Marie's should not be ranked 26th of 27 communities in Ontario.

I would sincerely hope that you will visit Sault Ste. Marie as you did Ottawa, Waterloo, Peterborough, York, Niagara Region, Stratford and Toronto. It would be advantageous for you to meet with our Community Quality Improvement organization who would be most helpful in providing you with any available pertinent and timely data.

I trust you will respond to this correspondence and it is possible that a layman's analysis may not be as defensible as I might think. However, we as a community have made tremendous strides over the last several years and have made our "quality of life" as a major marketing instrument to attract people and business to our community and a study such as yours certainly can have a detrimental impact on what we are attempting to achieve. Whether defensible or not, my analysis has been a cathartic exercise. Sault Ste. Marie is a great place to live and play and is a sustainable community of which our residents are most proud. I will always defend our community and residents when I feel we have been unjustly classified as being unsustainable.

Respectfully submitted,



Steve Butland

7(b)

Saturday, February 16, 2008

« Back



Welcome to Dullsville, population: you

Only Sudbury's quality of life worse than Sault's, study says

Posted 3 days ago

THE SAULT STAR

Sault Ste. Marie's quality of life report card is in and the city is at the bottom of the class, according to a national research group.

The Sault ranked 26 out of 27 Ontario communities in a 2007 study by the Pembina Institute.

The organization took a "snapshot of sustainability" of all Ontario cities and regions with populations over 30,000. Pembina's focus is on finding sustainable energy solutions, but the quality of life report rated Ontarians using several social, environmental and economic indicators.

The Sault's overall rating is higher only than Sudbury.

But while the city needs to pull up its socks, it isn't flunking out. It came out on top in a number of areas, particularly on the "social sustainability index."

The index rates a community based on how healthy, safe and happy residents are.

More 'Life' — A2

"We ranked high, second-best, in the area of social cohesion," said Ken Coulter, head of Communities Quality Improvement (CQI), a local organization that plans to release its own quality of life report card this May.

"Social cohesion is the difference between the top 20 per cent and bottom 20 per cent income earners; the smaller the gap, the better social cohesion. People feel less of an 'us-and-them' factor. People feel generally we're all in this together," said Coulter.

The Sault also gets top marks for providing homeowners with affordable housing, ranking third on the index. When it comes to cheap places for renters however, the city plummets to spot 26.

The spiral continues when it comes to physical health. Sault Ste. Marie has the fewest community centres of the compared cities and has one of the highest population percentages of obese or overweight people.

Concerning environmental sustainability, Pembina reports the Sault has its work cut out. Sault Ste. Marie has a large transportation gap. This measures the ratio of transit maintenance to road infrastructure maintenance. "Spending on roads instead of transit increases car dependency," according to Pembina.

The good news is, Saultites don't have far to drive. The city ranked second in terms of employees working close to home, reducing their polluting commute and possibly, stress-inducing road rage.

Sault Ste. Marie, like many small- to medium-sized cities, did not do well on the economic vitality scale.

"Communities with a dependence on few industrial sectors are more brittle than those with a wide array of employment opportunities," Pembina's study says.

The report found communities investing in "social capital," or citizens' knowledge and skills, are becoming more prominent than towns relying on natural resources.

7(b)

Sault Ste. Marie came in second to last on the economic index, bottoming out on indicators such as business density, unemployment rates and dependency on safety nets.

But Coulter said the ranking is unfair because the data is taken from 2001 statistics. The Sault has come a long way since then, he said.

"(A report) is like having a road map. Everyone knows they want a great quality of life, but first you have to define quality of life."

He said a true indication of life quality has to be historical, tracking a community over time. The Pembina report doesn't do that.

CQI's report card this May will be a very different take on what the traditional "value-based statements" studies such as Pembina's provide, said Coulter.

"It's awfully presumptuous of us to be the judge of the community. It's up to (them) whether they're doing well or not."

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QUALITY OF LIFE RANKING, TICKETS FOR COUNCILLORS

Fred Loader – Sault Star – Saturday, February 23, 2008

Bad enough that Pembina Institute should rank the Sault 26th out of 27 Ontario communities in a quality of life report card, but it was particularly galling to find it reached these conclusions from studying conditions in effect about seven years ago.

Ken Coulter, head of Communities Quality Improvement, a Sault organization that plans to release its own quality of life report card in May, said that the ranking is unfair because the data was taken from 2001 statistics and he said the Sault has come a long way since then.

Indeed, there have been substantial changes in the Sault in that time, and any accurate analysis of the state of the Sault should reflect this.

Years ago, newspapers had, usually on the back page, a small red-lettered item called the Stop Press. It was a small box of items that were important but which arrived too late to make the regular paper, the items carried in brief and inserted just prior to the presses rolling.

Things like the Pembina report should carry a Stop Press as a back-page appendage to the report, giving a brief outline of noteworthy late-happening developments that might affect the report's findings.

THERE was a storm of protest, particularly from Sudbury's Elton John fans, when it was revealed that the Sudbury mayor and city councillors had been allowed to purchase up to eight advance tickets for the Elton John concert to be held in Sudbury on March 2.

That situation provoked questions about the circumstances applying in the Sault in regard to Steelback Centre events. And CAO Joe Fratesi pointed out that the unwritten policy in the Sault was for the mayor and city councillors each to be given the chance to purchase two tickets for any event, as one of the perks of their positions.

Personally, I'm comfortable with this situation applying in the Sault. The mayor and councillors deserve some small perks like these, being our VIPs of local government, elected representatives of our population.

I'd be less receptive if they were getting free tickets, but they are not. And two tickets is a reasonable limit, allowing the councillors and mayor to attend with a partner or friend.

Beware the Rankings

By Ken Coulter, Executive Director, Community Quality Improvement

Recently our city has become the focus of studies on various aspects of quality of life. The Pembina Institute reviewed the sustainability of a number of communities in Ontario, and, more recently, MacLean's magazine looked at crime rates and safety. In both reports, Sault Ste. Marie did not fare well. Just what's going on here?

If you ask the average person on the street, they'll most likely tell you they love living in Sault Ste. Marie. We have fresh air, wide open spaces, and caring, courteous neighbours. We also face our challenges, as every community does, but all in all there's a general sense that our quality of life is good – certainly better than that of those poor urbanites to the south. So, if the studies are correct, can we all be wrong? Are we blind to the "facts" presented by these studies?

There are two major challenges faced by those who choose to undertake such large scale research projects: First is their reliance on accurate data. Often the information they can find is outdated by at least two to three years, perhaps up to five years, as in the case of the Pembina Institute's study of our city's economy. The data used was collected in 2001, and reflected a much worse economic situation than exists today.

The second challenge is that there is far too much diversity among communities to be able to compare one to the other. Diversity among a sample group makes it very difficult to generalize, but they need to draw general conclusions, so those communities that are more unique will tend to have that uniqueness ignored. And therein lies the danger.

As an example – when looking at recreation opportunities, the Pembina Institute measured the number of recreation areas within the community. What they failed to measure (among other things) were the natural recreational opportunities that exist around us such as hiking, paddling, and mountain biking. If they had instead perhaps used "proximity to natural unspoiled areas", something I think all would agree lends to an improved quality of life, Sault Ste. Marie and the other northern communities would have soared in the rankings.

The MacLeans magazine study identified another pitfall of generalizing data. Their suggestion that Sault Ste. Marie was only slightly safer than Toronto was, as Police Chief Robert Davies rightly pointed out, misleading to say the least. It was the result of crude per capita calculations, used just for the sake of comparison. Consider, for example, what the numbers would look like when the city's murder rate changes from zero the previous year to one the next (as has happened in Sault Ste. Marie). Technically, this would represent an infinite increase in the murder rate. But the simple truth is, there are very, very few murders in Sault Ste. Marie, and there are hundreds in Toronto. Blame it on population size, blame it on what ever you want, but at the end of the day it seems silly to try and argue that our city is only slightly less dangerous than Toronto.

All that being said, it's still critically important to study our quality of life. If a community is to improve, it needs solid, reliable data to inform debate on economic, social and environmental strategies. In the coming months, CQI will release our own study of Sault Ste. Marie's quality of life across seven different areas, using statistically valid data and scientifically proven methodology. The report will be unbiased and balanced, and will inform citizens of where we're doing well, and where we need to improve.

It is certainly not the intention of the Pembina Institute or MacLean's magazine to disparage Sault Ste. Marie or any other community. We can learn from their efforts, and improve on our own in the end. In fact, we can thank the Pembina Institute and MacLean's magazine, because they've given us a wake up call and thrown down the gauntlet, challenging us to prove scientifically what we all feel inside – that this truly is the best place to live in Canada.

7(b)

MACLEANS.CA



Crunching the crime numbers

Find out exactly where your community stands against the national average, and in the areas of murder, assault, robbery, auto theft and B and Es

Patricia Treble | Mar 12, 2008 | 4:21 pm EST

Maclean's went searching for Canada's safest, and most dangerous communities, in this week's cover story.

Below are the complete statistics and rankings of all the 100 cities and regions including not just their overall crime score but also how they compare to the national average when it comes to the six offences tracked by Maclean's: murder, aggravated assault, sexual assault, robbery, vehicle theft and breaking and entering. For those wanting more information about how we compiled the statistics, a methodology is provided.

CANADA CRIME STATISTICS AND RANKINGS

- 2006 overall crime rankings
- 2006 breaking and entering rankings
- 2006 robbery rankings
- 2006 aggravated assault rankings
- 2006 motor vehicle theft rankings
- 2006 sexual assault rankings
- 2006 murder rankings

7(b)

MACLEANS.CA

2006 Overall

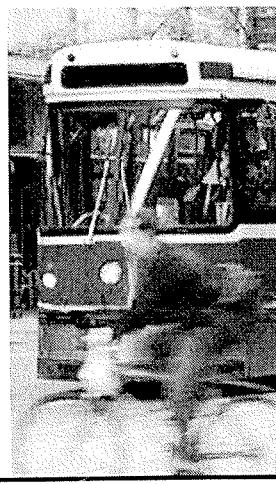
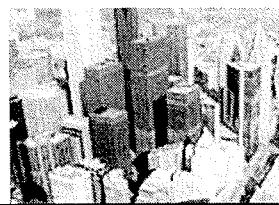
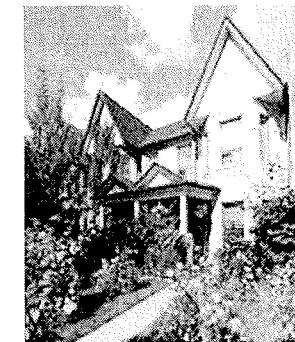
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MACLEANS.CA

AREA	Population	Overall crime score as a % difference from the national rate	Rank
REGINA	181,203	146.3%	1
SASKATOON	202,374	146.1%	2
WINNIPEG	648,929	144.6%	3
PRINCE GEORGE, BC	77,343	115.2%	4
EDMONTON	742,155	87.7%	5
NEWWESTMINSTER, BC	57,845	87.3%	6
CHILLIWACK, BC	75,208	83.8%	7
VICTORIA, BC	96,066	77.1%	8
VANCOUVER	589,352	72.9%	9
HALIFAX	214,006	71.6%	10
BRANTFORD, ONT	93,293	68.4%	11
KAMLOOPS, BC	84,064	68.3%	12
BURNABY, BC	205,477	51.1%	13
SURREY	402,272	48.1%	14
THUNDER BAY, ONT	116,137	38.8%	15
KELOWNA, BC	112,775	37.2%	16
FORT MCMURRAY, ALTA	51,098	37.1%	17
NANAIMO, BC	81,195	35.9%	18
MONTREAL	1,873,974	34.1%	19
ABBOTSFORD, BC	129,685	33.8%	20
ARTHABASKA, QUE	67,140	19.2%	21
JOLIETTE, QUE	59,274	17.8%	22
RED DEER, ALTA	79,391	14.7%	23
HAMILTON-WENTWORTH	519,067	13.5%	24
ST. JEROME, QUE	66,303	12.2%	25
TORONTO	2,631,725	11.7%	26
SAULT STE.MARIE, ONT	76,679	11.1%	27
COQUITLAM, BC	119,336	11.0%	28
GATINEAU, QUE.	249,375	9.6%	29
SAINT JOHN, NB	69,509	6.3%	30
LONDON, ONT	360,874	5.9%	31
LETHBRIDGE, ALTA	80,213	4.5%	32
CALGARY	1,011,309	2.3%	33
PORT COQUITLAM, B.C.	55,718	1.4%	34
SUDSBURY, ON	161,821	-0.6%	35
CHATHAM, ONT	109,570	-1.4%	36
WINDSOR, ONT	222,189	-1.6%	37
LANGLEY, BC	100,104	-6.5%	38
DRUMMONDVILLE, QUE	94,764	-11.6%	39
GLACE BAY, SYDNEY, N. SYDNEY, NS	103,538	-12.3%	40
LAVAL	376,846	-14.2%	41
ST. JEAN, QUE	87,639	-14.3%	42
PETERBOROUGH, ONT	79,129	-17.3%	43
MEDICINE HAT, ALTA	58,631	-17.5%	44
MRC SHAWINIGAN, QUE	51,902	-17.7%	45

7(b)

Ontario Community Sustainability Report — 2007



PEMBINA
Institute

Sustainable Energy Solutions

Sustainable Communities Group

Publication

Ontario Community Sustainability Report - 2007

Published: Aug 26, 2007

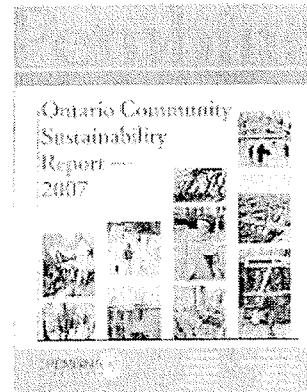
By: Pembina Institute et al.

Primary Authors: Ray Tomalty, Mark Anielski and Don Alexander

Secondary Authors: Jeffrey Wilson, Alexandra Jozsa, Murtaza Haider, Daniel Casey and Federico Cartin-Artega

Project Director: Mark Winfield

This study provides a snapshot of the sustainability of selected communities across Ontario in recent years. The study employs 33 indicators in three broad categories (smart growth, livability and economic vitality) to develop an overall community sustainability index for 27 Ontario municipalities. The municipalities include major cities, regional municipalities and medium- and smaller-sized cities from across the province. The sample of municipalities includes communities experiencing high, medium and low levels of population and population growth.



The objective of the report is to inform and provide a basis of measurement for communities and the province for urban sustainability policies and program development. The municipal rankings are intended to serve as benchmarks against which individual communities can compare and assess the nature of their comparative advantages — strengths in urban form, livability, and economic vitality — with respect to other communities while also addressing their weaknesses. The indicator framework and rankings can also serve as a baseline of current conditions and a marker for referencing future results, in the event similar studies are undertaken in the years to come. This should offer some indication of the direction in which Ontario municipalities are moving over time.

The case studies draw out some of the challenges and successes that municipalities in Ontario are experiencing and point to some potential solutions. The study seeks to inform the debate on community sustainability and smart growth in Ontario as the provincial government continues its major reform of the planning system with ambitious goals to stem sprawl and promote community sustainability in the GGH and throughout the province.

To download the report, click the link below.

To download an Excel spreadsheet of data from the report, click here [\[\]](#)

[download [\[\]](#)]

Publication Type: Reports, Backgrounders & Position Papers

Topic Area: Smart Growth, Sustainable Communities

2100

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2008-58

AGREEMENTS: (P.3.1.) A by-law to authorize an agreement between the City, the Province and the Sault Ste. Marie Police Services Board under the Safer Communities – 1,000 Officers Partnership Program for funding for increasing the number of officers of the Sault Ste. Marie Police Service.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie, **ENACTS** as follows:

1. EXECUTION OF DOCUMENTS

The Mayor is hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to an agreement in the form of Schedule "A" hereto dated the 14th day of April, 2008 and made between the City, the Province and the Sault Ste. Marie Police Services Board under the Safer Communities – 1,000 Officers Partnership Program for funding for increasing the number of police officers of the Sault Ste. Marie Police Service.

2. SCHEDULE "A"

Schedule "A" hereto forms part of this by-law.

3. EFFECTIVE DATE

This by-law takes effect on the day of its final passing.

READ THREE TIMES and PASSED in open Council this 14th day of April, 2008.

NOTICE

THIS IS A DRAFT DOCUMENT. This document has not been enacted by City Council. It may not be enacted at all AND if enacted, it may not be in the form of the DRAFT copy.

CITY SOLICITOR

MAYOR – JOHN ROWSWELL

DEPUTY CLERK – MALCOLM WHITE

SCHEDULE "A"

THIS AGREEMENT made as of the 14th day of April, 2008.

B E T W E E N :

**HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO
as represented by the Minister of Community Safety and Correctional
Services**

(the "Ministry")

- and -

City of Sault Ste. Marie

(the "Municipality")

- and -

Sault Ste. Marie Police Services Board

(the "Board")

WHEREAS the Ministry has established the **Safer Communities – 1,000 Officers Partnership Program** (the "Program") as part of the government's commitment to make Ontario communities safer and stronger.

AND WHEREAS the objective of the program is to hire 1,000 New Police Officers across the province of Ontario from October 23, 2003, the beginning of the Ontario Government's mandate, to enhance community policing and the six-targeted areas identified by the government in its fight against crime in Ontario: youth crime, guns and gangs, organized crime and marijuana grow ops, dangerous offenders, domestic violence, and protecting children from Internet luring and child pornography;

AND WHEREAS the 1,000 New Police Officers will contribute to government's efforts to address justice efficiency issues, which could lead to efficiencies in the court system;

AND WHEREAS the Ministry has agreed to fund through the Program, 400 of the 1,000 police officers hired between October 23, 2003 and March 31, 2006 back to May 18, 2005;

AND WHEREAS the Ministry has agreed to fund the Board by granting funds to the Municipality for the purpose of increasing the number of sworn officers of the **Sault Ste. Marie Police Service** for meeting the objectives of the program;

AND WHEREAS the **City of Sault Ste. Marie** is a northern community, located north of the Regional Municipality of Muskoka, as defined under the Ontario Municipal Partnership Fund;

NOW THEREFORE, in consideration of the mutual covenants and Agreements contained herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby expressly acknowledged, the parties hereto agree as follows:

1.0 Definitions

1.1 In this Agreement the following words shall have the following meanings:

- (a) "**Agreement**" means this Agreement entered into between the Ministry and the Municipality and the Board and all schedules and attachments to this Agreement and any instrument amending this Agreement;
- (b) "**Community Policing and/or Targeted Area Activities**" means the policing activities described in Schedule "B";
- (c) "**Fiscal Year**" means from April 1st in the year the Grant Funds were provided and until the following March 31st;
- (d) "**Grant Fund(s)(ing)**" means the grant funds provided to the Municipality by the Ministry pursuant to this Agreement;
- (e) "**Recipient**" means the **City of Sault Ste. Marie** or the **Sault Ste. Marie Police Services Board**;
- (f) "**New Police Officer(s)**" means new recruit(s) and experienced police officer(s) hired since the beginning of the Ontario Government's mandate;
- (g) "**New Hire(s)**" means an officer(s) hired post April 1, 2006 under the Program.

2.0 Term of the Agreement

2.1 The Agreement shall commence on April 1, 2008 and shall expire on March 31, 2010 unless terminated earlier pursuant to either section 16.1 or 17.1 of this Agreement.

3.0 Grant Funding

- 3.1 In accordance with Schedule "A", the Ministry shall cost-share approximately 100% up to a cap of \$70,000.00 per officer per annum to the Municipality to provide to the Board so that the Board can employ new officers in full-time Community Policing and/or Targeted Area Activities.
- 3.2 The Ministry shall disburse the Grant Funds according to the schedule provided in Schedule "A".
- 3.3 Despite sections 3.1 and 3.2, the Ministry, in its sole discretion, may adjust the amount of Grant Funding to be provided to the Municipality for the Board in any Fiscal Year during which the Agreement is in effect, based upon the Ministry's assessment of documentation provided to the Ministry pursuant to section 7.1 of this Agreement.
- 3.4 Despite sections 3.1 and 3.2, the Ministry shall not provide any Grant Funds to the Municipality for the Board until the insurance requirements described in section 11.0 have been met and the Municipal Council has provided a municipal by-law or resolution authorizing the Municipality to enter into this Agreement with the Ministry.

4.0 Municipality and Board Warrant

- 4.1 The Municipality and the Board warrant that they shall carry out the Program in compliance with all federal, provincial or municipal laws or regulations, or any orders, rules or by-laws related to any aspect of the Program.

5.0 Further Conditions

- 5.1 The Ministry, acting reasonably, shall be entitled, at any time, to impose such additional terms or conditions on the use of the Grant Funds which it, in its sole discretion, considers appropriate for the proper expenditure and management of the Grant Funds and the carrying out and completion of the Program and shall be entitled to impose such terms and conditions on any consent granted pursuant to this Agreement.
- 5.2 It is the Municipality and the Board's responsibility to advise the Ministry of any changes in circumstances that may impact on their eligibility for Grant Funds under the Program, including, but not limited to, the termination or expiry of a Municipality's contract for policing services with the Ontario Provincial Police, pursuant to section 10 of the *Police Services Act*.
- 5.3 As a condition to receiving Grant Funds under the Program, a Municipality which has contracted for policing services with the Ontario Provincial Police pursuant to section 10 of the *Police Services Act* shall sign an amending agreement to address the change in service levels resulting from the addition of officers under the Program, in the format provided by the Ontario Provincial Police.

6.0 Further Grants

6.1 It is agreed and understood that the provision of the Grant Funds in no way commits the Ministry to provide other or additional grants to the Municipality or the Board now or in the future.

7.0 Accounting and Review**7.1 The Municipality and Board:**

- (a) shall keep and maintain all financial records, invoices and other financially-related documents relating to the Grant Funding in a manner consistent with generally accepted accounting principles and clerical practices, and shall maintain such records and keep them available for review by the Ministry for a period of seven (7) years from the date of the termination of this Agreement;
- (b) shall maintain all non-financial documents and records relating to the Grant Funding in a confidential manner consistent with all applicable laws; and
- (c) hereby authorize an employee, agent or consultant of the Ministry, upon twenty-four (24) hours' notice and during normal business hours, to enter upon the business premises of the Municipality and the Board to review the status and manner of operation of the Program and to inspect and copy any financial records, invoices and other financially-related documents, non-financial records and documents, in the possession or under the control of the Municipality or the Board which relate to the Grant Funds.

7.2 The Ministry's right of inspection in this Agreement includes the right to perform a full or partial audit.

7.3 To assist the Ministry in the task described in this section, the Municipality and the Board shall provide any other information to the Ministry reasonably requested by the Ministry.

7.4 The purposes for which the Ministry may exercise its right under this section include:

- (a) determining for what items and purposes the Municipality and the Board expended the Grant Funds;
- (b) determining whether, and to what extent, the Municipality and the Board expended the Grant Funds with due regard to economy and efficiency; and
- (c) determining whether the Municipality and the Board completed the Program effectively and in accordance with the terms of this Agreement.

8.0 Conflict of Interest

- 8.1 The Recipient shall ensure that the Program is carried out in all its aspects without a conflict of interest by any person associated with the Program in whatever capacity.
- 8.2 The Recipient shall disclose to the Ministry without delay any actual or potential situation that may be reasonably interpreted as either a conflict of interest or a potential conflict of interest.

9.0 Limitation of Liability

- 9.1 The Ministry, its officers, employees and agents shall not be liable for any incidental, indirect, special or consequential damages, injury or any loss of use or profit of the Municipality or the Board arising out of or in any way related to the Program or this Agreement.

10.0 Indemnity

- 10.1 The Municipality and the Board shall indemnify the Ministry, its officers, employees and agents from and against all costs incurred as a result of a claim or proceeding related to the Municipality's or the Board's activities under the Program, unless it was caused by the negligence or wilful act of an officer, employee, or agent of the Ministry.

11.0 Insurance

- 11.1 Prior to the beginning of the Program, the Municipality and the Board shall put in effect and maintain for the period during which the Agreement is in effect, at their own expense, with insurers acceptable to the Ministry, Commercial General Liability Insurance to an inclusive limit of not less than Five Million Dollars (\$5,000,000) per occurrence for property damage, third party bodily injury and personal injury, and including, at least, the following policy endorsements:

- (a) Her Majesty the Queen in right of Ontario as represented by the Minister as an additional insured;
- (b) Contractual Liability;
- (c) Products and Completed Operations Liability;
- (d) Employer's Liability and Voluntary Compensation or WSIB coverage, as applicable;
- (e) Non-Owned automobile coverage with blanket contractual and physical damage coverage for Hired Automobiles; and
- (f) A thirty (30) day written notice of cancellation.

11.2 Prior to the beginning of the Program, the Municipality and Board shall provide the Ministry with a valid Certificate of Insurance (and thereafter, shall provide any replacements thereof) that confirms the above requirements. The Municipality and the Board shall provide the Ministry with any renewal replacement certificates as may be necessary.

12.0 Credit

12.1 The Municipality and the Board shall acknowledge the support of the Ministry in all public communications and publicity relating to the Program or this Agreement including press releases, published reports, radio and television programs and public meetings, in a format approved by the Ministry.

12.2 The Municipality and the Board shall ensure the acknowledgement in any report or materials indicate that the views expressed in the report or materials are the views of the Municipality and the Board and do not necessarily reflect those of the Ministry.

13.0 Reports

13.1 The Municipality and the Board shall prepare and deliver:

- (a) In the form identified in Schedule "A", the reports described in Schedule "A";
- (b) Such other reports as the Ministry may reasonably require from time to time; and
- (c) A final audited financial statement to the Ministry, within the time period stipulated by the Ministry.

13.2 The Municipality and the Board shall each ensure that all reports on behalf of the Municipality or the Board are signed by an authorized signatory, as applicable.

14.0 Inspection

14.1 The Ministry reserves the right to inspect any aspect of the Community Policing and/or Targeted Area Activities being carried out under the Program at any time.

15.0 Assignment

15.1 Neither the Municipality nor the Board shall assign this Agreement or the Grant Funds, or any part thereof, without the prior written approval of the Ministry, which approval may be withheld by the Ministry in its sole discretion or given subject to such terms and conditions as the Ministry may impose.

16.0 Termination by Ministry for Convenience

- 16.1 The Ministry may in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement at any time, for any reason, upon giving at least thirty (30) days notice to the Municipality and the Board.
- 16.2 Where notice to terminate is given under this section, the Ministry may, in its sole discretion, assess the state of the Program and allow the Municipality and the Board to wind down the Community Policing and/or Targeted Area Activities by the end of the notice period.

17.0 Termination by the Ministry

- 17.1 The Ministry may, in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement immediately upon giving notice to the Municipality and the Board if:
- (a) in the opinion of the Ministry:
 - i) the Municipality or the Board has knowingly provided false or misleading information regarding their funding request or in any other communication with the Ministry;
 - ii) the Municipality or the Board breaches any term or condition of this Agreement;
 - iii) the Municipality or the Board is unable to carry out Community Policing and/or Targeted Area Activities or is likely to discontinue it;
 - (b) the Municipality or the Board makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or is petitioned into bankruptcy, or files for the appointment of a receiver;
- or
- (c) the Municipality or the Board ceases to operate.
- 17.2 If the Ministry, in its sole discretion, considers the nature of the breach to be such that it can be remedied and that it is appropriate to allow the Municipality or the Board the opportunity to remedy the breach, the Ministry will give the Municipality or the Board, as circumstances dictate, an opportunity to remedy the breach by giving the Municipality and the Board written notice:
- (a) of the particulars of the breach;
 - (b) of the period of time within which the Municipality or the Board, as circumstances dictate, is required to remedy the breach;

- (c) that the Ministry shall terminate this Agreement:
- i) at the end of the notice period provided for in the notice if the Municipality or the Board fails to remedy the breach within the time specified in the notice; or
 - ii) prior to the end of the notice period provided for in the notice if it becomes apparent to the Ministry that the Municipality or the Board cannot completely remedy the breach within that time or such further period of time as the Ministry considers reasonable, or the Municipality or the Board are not proceeding to remedy the breach in a way that is satisfactory to the Ministry.
- 17.3 If the Ministry has provided the Municipality and the Board with an opportunity to remedy the breach, and
- (a) the Municipality or the Board does not remedy the breach within the time period specified in the notice; or
 - (b) it becomes apparent to the Ministry, acting reasonably, that the Municipality or the Board cannot completely remedy the breach within the time specified in the notice or such further period of time as the Ministry considers reasonable; or
 - (c) the Municipality or the Board is not proceeding to remedy the breach in a way that is satisfactory to the Ministry, acting reasonably;
- the Ministry shall have the right to immediately terminate this Agreement by giving notice of termination to the Municipality and the Board.
- 17.4 In the event of termination pursuant to this section the effective date of termination shall be the last day of the notice period, the last day of any subsequent notice period or immediately, whichever applies.
- 18.0 Grant Funding Upon Termination**
- 18.1 If this Agreement is terminated by the Ministry pursuant to section 16.1, the Ministry shall:
- (a) cancel all further Grant Funding instalments;
 - (b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board that are not required by the Municipality and the Board to pay the costs of winding down the Community Policing and/or Targeted Area Activities as determined by the Ministry pursuant to section 16.2.

- 18.2 If this Agreement is terminated by the Ministry pursuant to section 17.1, the Ministry shall:
- (a) cancel all further Grant Funding instalments;
 - (b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board.
- 18.3 If this Agreement is terminated by the Ministry because the Municipality and the Board use the Grant Funds for purposes not agreed upon by the Ministry, the Ministry may in addition to the rights conferred upon it under this Agreement or in law or in equity, demand from the Municipality and the Board the payment of funds equal to those improperly used by the Municipality or the Board.
- 18.4 If the Ministry demands the repayment of any part of the Grant Funds pursuant to this Agreement the amount demanded shall be deemed to be a debt due and owing to the Ministry and the Municipality and the Board shall pay the amount to the Ministry immediately unless the Ministry directs otherwise.
- 18.5 The Ministry reserves the right to demand interest on any amount owing by the Municipality or the Board at the then current rate charged by the Province of Ontario on accounts receivable.
- 18.6 The Municipality and the Board shall repay the amount demanded by cheque payable to the "Minister of Finance" and mailed to the Ministry to the attention of the Ministry Representative as provided for in section 21.
- 19.0 Grant Funding at end of Fiscal Year or on Expiry of Agreement**
- 19.1 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board by the end of any Fiscal Year during the term of this Agreement shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes set out in this Agreement or shall return the Grant Funds to the Ministry immediately upon the request of the Ministry.
- 19.2 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board at the time the Agreement is terminated shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes set out in this Agreement or shall return the Grant Funds to the Ministry immediately upon the request of the Ministry.
- 19.3 At the end of any Fiscal Year during the term of this Agreement or upon the expiry of the Agreement, the Municipality and the Board shall, upon the demand of the Ministry, repay to the Ministry an amount equal to any part of the Grant Funds used by the Municipality and the Board for purposes not identified in this Agreement. This amount shall be a debt due and owing to the Ministry and the Ministry's right to demand payment of this money is in addition to the rights conferred upon it under this Agreement or in law or in equity.

20.0 Counterparts

- 20.1 This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

21.0 Notices

- 21.1 Any notice or communication required to be given under this Agreement shall be in writing and shall be served personally, delivered by courier or sent by certified or registered mail, postage prepared with return receipt requested, or sent by facsimile addressed to the other party at the address provided below or at such other address as either party shall later designate to the other in writing. All notices shall be addressed as follows:

To the Ministry:

Ministry of Community Safety and
Correctional Services
25 Grosvenor Street, 12th Floor
Toronto ON M7A 2H3

Attention: Eve Roknic, Manager (A)
Program Development Section
External Relations Branch
Public Safety Division

Fax: (416) 314-3092
Telephone: (416) 314-3074

To the Municipality:

City of Sault Ste. Marie
99 Foster Drive
PO Box 580
Sault Ste. Marie ON P6A 5X6
Attention:
His Worship John Rowswell
Mayor
Fax: (705) 541-7171
Telephone: (705) 759-5344

To the Board:

**Sault Ste. Marie Police Services
Board**
580 Second Line East
P.O. Box 235
Sault Ste. Marie ON P6B 4K1

Attention:
Judge James Greco
Chair
Fax: (705) 759-9210
Telephone: (705) 759-2500

- 21.2 All notices shall be effective:

- (a) at the time the delivery is made when the notice is delivered personally, by courier or by facsimile; and

- (b) seventy-two (72) hours after deposit in the mail when the notice is sent by certified or registered or postage prepaid mail.

22.0 Confidentiality

- 22.1 Subject to the rights and safeguards provided for in the *Freedom of Information and Protection of Privacy Act* and the *Municipal Freedom of Information and Protection of Privacy Act*, the Municipality and the Board shall not disclose or publish at any time, any of the information provided to them by the Ministry pursuant to this Agreement or any of the information obtained or discovered in the course of the performance of the Municipality's and the Board's duties and obligations under this Agreement ("Ministry Information") without the prior written consent of the Ministry Representative.
- 22.2 All information the Municipality and the Board are required to provide to the Ministry under this Agreement is deemed to be the property of the Ministry and as such is to remain confidential. A breach of this provision could result in the immediate termination of this Agreement.

23.0 Severability of Provisions

- 23.1 The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement and any invalid provision shall be deemed to be severed.

24.0 Waiver

- 24.1 A waiver of any failure to comply with any term of this Agreement must be written and signed by the Municipality and the Board or by the Ministry as the circumstances dictate. Each waiver must refer to a specific failure to comply and shall not have the effect of waiving any subsequent failures to comply.

25.0 Independent Parties

- 25.1 The parties are and shall at all times remain independent and are not and shall not represent themselves to be the agent, joint venturer, partner or employee of the other. In respect to this Agreement and the Program, no representations shall be made or acts taken by any party which could establish or imply any apparent relationship of recipient, joint venture, partnership or employment and no party shall be bound in any manner whatsoever by any agreements, warranties or representations made by the other parties to any other person nor with respect to any other action of any other party.

26.0 Assignment of Agreement or Grant Funds

- 26.1 The Recipient shall not assign this Agreement or the Grant Funds or any part thereof without the prior written consent of the Ministry.

27.0 Governing Law

- 27.1 This Agreement and the rights, obligations and relations of the parties hereto shall be governed by and construed in accordance with the laws of the Province of Ontario.

28.0 Further Assurances

- 28.1 The parties agree to do or cause to be done all acts or things necessary to implement and carry into effect this Agreement to its full extent.

29.0 Circumstances Beyond the Control of Either Party

- 29.1 No party shall be responsible for damage caused by delay or failure to perform under the terms of this Agreement resulting from matters beyond the control of the party including strike, lockout or any other action arising from a labour dispute, fire, flood, act of God, war, riot or other insurrection, lawful act of public authority, or delay or default caused by a common carrier which cannot be reasonably foreseen or provided against.

30.0 Survival

- 30.1 The provisions in articles 7.0 (Accounting), 9.0 (Limitation of Liability), 10.0 (Indemnity), 12.0 (Credit), 14.0 (Inspection), 18.0 (Grant Funding upon Termination) and 19.0 (Grant Funding at end of Fiscal Year or on Expiry of Agreement) shall survive termination or expiry of this Agreement for a period of seven (7) years from the date of expiry or termination of this Agreement. The provisions in article 22.0 (Confidentiality) shall survive the termination or expiry of this Agreement.

31.0 Schedules

- 31.1 The following are the schedules attached to and forming part of this Agreement:

- (a) Schedule "A" (Funding Payment Schedule)
- (b) Schedule "B" (Grant Application)
- (c) Schedule "C" (Biannual/Annual Reporting Forms (Interim and Final) re: Community Policing and/or Targeted Area Activities)

32.0 Entire Agreement

- 32.1 This Agreement together with the attached schedules listed in section 31.1 of this Agreement constitutes the entire Agreement between the parties with respect to the subject matter of the Agreement and supersedes all prior oral or written representations and Agreements.
- 32.2 This Agreement may only be modified by a written Agreement duly executed by the parties.

10(a)

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IN WITNESS WHEREOF the parties have executed this Agreement made as of the date first written above.

**HER MAJESTY THE QUEEN IN RIGHT
OF ONTARIO as represented by the Minister
of Community Safety and Correctional Services**

per:

Date

Authorized Signatory for the Ministry
Glenn Murray
Assistant Deputy Minister
Public Safety Division

City of Sault Ste. Marie

per:

Date

Authorized Signatory for the Municipality
Name:
Position:
Mayor - John Rowswell

Witness

Print Witness Name

Sault Ste. Marie Police Services Board

per:

Date

Authorized Signatory for the Board
Name:
Position:

Witness

Print Witness Name

Schedule "A"

Attached to and forming part of the Agreement between the **Ministry of Community Safety and Correctional Services** and **City of Sault Ste. Marie** and **Sault Ste. Marie Police Services Board** dated the _____ day of _____, 2008.

Allocation

1. The Ministry agrees to cost-share 8 police officer(s) of which 8 have been allocated to community policing and 0 to the targeted areas/court efficiencies as follows.

A	B	C	D
Category	Total Allocation (C + D)	Hires Between October 23, 2003 & March 31, 2006	Hires from April 1, 2006 to October 2007
Community Policing	8	1	7
Targeted Areas:	0	0	0
Youth Crime	0	0	0
Guns and Gangs	0	0	0
Organized Crime (marijuana grow ops.)	0	0	0
Dangerous Offenders	0	0	0
Domestic Violence	0	0	0
Protecting Children from Internet Luring and Child Pornography	0	0	0
Court Efficiencies	0	0	0
Total	8	1	7

2. The Ministry will provide the Grant in accordance with the Program, under the terms of which the Board and Municipality will carry out Community Policing and/or Targeted Area Activities as outlined in the grant application, attached as Schedule "B".
3. The Ministry will provide funding back to May 18, 2005 to the Board and Municipality for those officers hired between October 23, 2003 and March 31, 2006. Back funding for officers hired post May 18, 2005 would start 15 days prior to entry at the Ontario Police College (OPC) or lesser if the entry date at the OPC was less than 15 days after May 18, 2005.
4. In circumstances where the Board and Municipality have hired a new recruit(s) to allow the redeployment of a more experienced officer(s) to the targeted area(s), the Ministry will provide funding for the new recruit(s) and not for the redeployed officer(s).
5. The Grant shall be used by the Board and the Municipality solely for the purposes of enhancing the service's Community Policing and Targeted Area(s) capacity as well as

contributing to court efficiencies, as applicable, and for no other purposes. The Grant shall not be used for purposes related to maintaining the existing complement of police officers, as defined by the October 23, 2003 Benchmark complement, self-declared to the Ministry in the grant application, attached as Schedule "B", due to the assignment of police officers to non-Community Policing and non-Targeted Area Activities.

6. If the Board and the Municipality is a participant in the existing Community Policing Partnerships (CPP) Program, the Municipality and the Board has a legal obligation to maintain the complement numbers for which they have already been funded and for which they continue to receive Ministry funding.

Ontario Police College

7. Since admission of New Hires under the Program is being tied to the OPC intake schedule, the Board and Municipality shall ensure that the number of New Hires recruited at the OPC is in accordance with the training schedule provided by the Ministry for the May 2006 and September 2006 classes. Should the training dates prove inconvenient, the Board and Municipality shall obtain from the Ministry an extension to defer hiring to a later date to coincide with the OPC intake schedule.
8. In relation to new recruits, the Board and the Municipality shall ensure that the time between the date of hire of new recruits and their entry into the OPC does not exceed 15 days.

October 23, 2003 Benchmark

9. The Program will increase the actual total number of sworn officers above the October 23, 2003 figures self-declared to the Ministry. The purpose of this benchmark is to ensure that the Ministry is not paying the salaries of new officers hired to replace officers who have resigned, retired or been terminated. In addition, the Program will not cover civilianization or the hiring of existing officers who increase the complement due to amalgamations. Officers funded through the Program must increase the complement above the combined complement of the amalgamated police service.

Use of the Grant Funds

10. The Grant shall be used to cost-share the costs of salaries, overtime and payroll benefits to approximately 100% up to a cap of \$70,000 per officer per annum for officers hired under the Program and engaged in full time Community Policing and/or Targeted Area Activities. The Ministry's share of overtime will be 50% to a maximum of \$5,000.00.

Reporting Requirements

11. In order to receive the first cost-shared payment each fiscal year, to cover the officer(s) salary-related costs incurred from April 1st to September 30th, the Board and the Municipality shall, by October 15th of each Fiscal Year that the Agreement is in effect, submit an Interim

Report, in the form provided in Schedule "C". The Interim Report shall include the following information:

- (a) the name(s) of the police officer(s) hired under the Program, the date hired, salary paid to date and salary requested (approximately insert %);
 - (b) the name(s) of experienced police officer(s) redeployed to the Targeted Area(s), as applicable;
 - (c) confirmation that the police officer(s) in the targeted area(s) has received specialized or adequate training, as applicable;
 - (d) the number of sworn officers as of September 30th of each year and the number of sworn officers self-declared as of October 23, 2003 to the Ministry as well as the number of sworn officers submitted as of June 15, 2004 to Statistics Canada;
 - (e) confirmation of Community Policing and Targeted Area Activities undertaken by the police officer(s) under the Program, as applicable; and
 - (f) contribution to justice sector efficiencies, specifically efficiencies affecting the court system, as applicable.
12. In order to receive the final cost-shared payment each fiscal year, to cover the officer(s) salary-related costs incurred from October 1st to March 31st, the Board and the Municipality shall, by March 15th of each Fiscal Year that the Agreement is in effect, submit an Annual Report, in the form provided in Schedule "C". The Annual Report shall include the following information:
- (a) the name(s) of the police officer(s) hired under the Program, the date hired, salary paid to date, salary requested (approximately insert %), overtime (actual) and overtime requested (50%) and total number of officers funded by the Program;
 - (b) the name(s) of experienced police officer(s) redeployed to the Targeted Area(s), as applicable;
 - (c) confirmation that the police officer(s) in the targeted area(s) has received specialized or adequate training, as applicable;
 - (d) the name(s) of existing police officer(s), overtime rate, total overtime hours (actual), overtime requested (50%);
 - (e) the number of sworn officers as of March 15th and the number of sworn officers self-declared as of October 23, 2003 to the Ministry as well as the number of sworn officers submitted as of June 15, 2004 to Statistics Canada;
 - (f) confirmation of Community Policing and Targeted Area Activities undertaken by the police officer(s) under the Program, as applicable; and
 - (g) contribution to justice sector efficiencies, specifically efficiencies affecting the court system, as applicable.
13. In order to receive the cost-shared back payment, to cover the officer(s) salary-related costs incurred between May 18, 2005 and March 31, 2006, the Board and the Municipality shall,

by March 15, 2006, submit a Report, in the form provided in Schedule "D". The Report shall include the following information:

- (a) the name(s) of the police officer(s) hired under the Program, the date hired, salary paid to date, salary requested (approximately 100%), overtime (actual) and overtime requested (50%) and total number of officers funded by the Program;
- (b) the name(s) of experienced police officer(s) redeployed to the Targeted Area(s), as applicable;
- (c) confirmation that the police officer(s) in the targeted area(s) has received specialized or adequate training, as applicable;
- (d) the name(s) of existing police officer(s), overtime rate, total overtime hours (actual), overtime requested;
- (e) the number of sworn officers as of March 15th and the number of sworn officers self-declared as of October 23, 2003 to the Ministry as well as the number of sworn officers submitted as of June 15, 2004 to Statistics Canada;
- (f) confirmation of Community Policing and Targeted Area Activities undertaken by the police officer(s) under the Program, as applicable; and
- (g) contribution to justice sector efficiencies, specifically efficiencies affecting the court system, as applicable.

Payment Schedule

14. The Ministry will reimburse the Board and the Municipality bi-annually subject to the Ministry receiving and approving the interim and annual Program reports. Overtime will be paid annually after the Program's Annual Report, in the form provided in Schedule "C", is received and approved by the Ministry.
15. The Ministry will reimburse the Board and the Municipality subject to the Ministry receiving and approving the Schedule "D" report.
16. The Board and the Municipality may be required to provide such further or additional information as the Ministry, acting reasonably, deems appropriate in approving the Program's Interim and Annual reports.
17. Approval of the Interim and Annual reports is at the sole discretion of the Ministry.

Return of Unused Funds

18. The Board and Municipality shall return to the Ministry any balance of the Grant that is not spent in accordance with this Agreement.

Ministry Representative

19. The Ministry Representative for the Program is:

Eve Roknic
Manager (A), Program Development Section
External Relations Branch
Public Safety Division
Ministry of Community Safety and Correctional Services
25 Grosvenor Street, 12th Floor
Toronto ON M7A 2H3



Schedule "B"

Safer Communities—1,000 Officers Partnership Program APPLICATION

Please complete (type or print) all sections of this form.

APPLICANT INFORMATION

Name of Police Service: Sault Ste. Marie Police Service	Name and Title of Contact: Chief Robert Davies
Police Service Address: (Street/City/Town/Postal Code) 580 Second Line East Sault Ste. Marie, ON P6B 4K1	Telephone No.: 705-949-6300 ext 321 Facsimile No.: 705-949-3082
Name of Town, Municipality or Regional Municipality or Band Council: Sault Ste. Marie	Name and Title of Contact: Mayor John Rowswell
Town, Municipality or Regional Municipality's or Band Council's Address: (Street/City/Town/Postal Code) 99 Foster Drive, P.O. Box 580 Sault Ste. Marie, ON P6A 5X6	Telephone No.: 705-759-5344 Facsimile No.: 705-541-7171
Name of Police Services Board or First Nations Commission: Sault Ste. Marie Police Services Board	Name and Title of Contact: Mrs. Cecilia Bruno, Chairperson
Police Services Board or First Nations Commission Address: (Street/City/Town/Postal Code) 580 Second Line East Sault Ste. Marie, ON P6B 4K1	Telephone No.: 705-946-6427 Facsimile No.: 705-946-6401

PROFILE OF POLICE SERVICE

Number of sworn officers as of October 23, 2003 (i.e. actual uniform strength): 130	Number of sworn officers as of the date of this application: 130	Population of area policed: 76,000
---	--	--

Geographic description of area served by your police service (Please reference townships, urban areas, no. of communities, etc.): Municipality of Sault Ste. Marie and Township of Prince		
---	--	--

Has this area been affected by an amalgamation since October 2003?	Yes <input type="checkbox"/>
	No <input checked="" type="checkbox"/>

If yes, please give details of police services/municipalities/band councils affected as well as the date of the amalgamation:

Not applicable

PROJECT INFORMATION AND DESCRIPTION

Indicate number of proposed officers to be deployed to community policing and number of officers deployed to the six targeted high priority areas.

A	B	C	D
Area of Deployment	Total No. of Officers Requested	# of Hires between October 23, 2003 to March 31, 2006	Projected # of hires post April 1, 2006
1. Community Policing	14	1	13
2. Youth Crime			
3. Guns and gangs			
4. Organized Crime (marijuana grow ops)			
5. Dangerous Offenders			
6. Domestic Violence			
7. Protecting Children from Internet luring and child pornography			
Total Number of Proposed New Officers Requested Under the Program (sum of 1 to 7)	14	1	13

Note:

Officers hired between October 23, 2003 and March 31, 2006 are eligible for funding effective May 18, 2005.

Column B is the sum of columns C and D.

The program will fund only net new officers and not those hired to replace officers who have resigned, retired or been terminated.

The following eligibility criteria will be used to assess proposals:

- ✓ Increased complement over the October 2003 benchmark.
- ✓ Provision of crime prevention and community policing initiatives.
- ✓ Demonstrated service gap in relation to the designated initiatives.
- ✓ Officers will receive specialized training in the targeted area.
- ✓ Officers may be dedicated to one or more of the areas, as appropriate.
- ✓ A projection of enforcement activities and results in the high priority areas.
- ✓ Activities to promote public awareness about crime prevention and any of the other targeted areas, as appropriate.
- ✓ Contribution to justice sector efficiencies, specifically efficiencies affecting the court system.

Explain your goals and objectives as they relate to the eligibility criteria of the program (if required, use additional paper and attach to the application):

See attached report- Appendix A

Provide a concise description outlining the proposed activities to be undertaken and how they meet the eligibility criteria (if required, use additional paper and attach to the application):

See attached report – Appendix B

Service gap identification. Outline how the funding will enable your police service to provide enhanced (additional) services to your community and achieve your results (if required, use additional paper and attach to the application):

See attached report- Appendix C

Police Chief/OPP Commissioner: (Please Print)	Name of Police Service:
Robert Davies, Chief of Police	Sault Ste. Marie Police Service
Signature: 	Date: <i>Aug. 31, 2005</i>
Chair: (Please Print)	Name of Police Services Board/First Nations Commission:
Mrs. Cecilia Bruno	Sault Ste. Marie Police Services Board
Signature: 	Date: <i>August 31, 2005</i>
Municipality/Band Council: (Please Print)	Name of Municipality/Band Council:
Mr. John Rowswell, Mayor	Municipality of Sault Ste. Marie
Signature: 	Date: <i>Aug. 31, 2005</i>

Appendix A**SAFER COMMUNITIES – 1000 OFFICERS PARTNERSHIP APPLICATION****Goals and Objectives**

The goals and objectives of the Sault Ste. Marie Police Service in applying for officers under the Provincial Partnership Programs are to increase our community policing patrols to levels that existed prior to the implementation of many new and specialized services now available to our community through our Police Service.

Further, it is the goal and objective of the SSMPS to be able to maintain the following specialized services that were recently created by redeploying front line community policing officers:

1. **Youth Crime:** Two high school liaison police officers committed to working exclusively at and with our eight local high schools
2. **Guns and Gangs:** One half-time police position dedicated to the Provincial Weapons Enforcement Unit (PWEU)
3. **Organized Crime (Marijuana Grow Ops):**
 - One full time police position committed to the Joint Forces Drug Unit.
 - One full time police position committed to Criminal Intelligence Services of Ontario.
 - One full time police position committed to the Provincial Biker Enforcement Unit.
4. **Dangerous Offenders:** One part time police position committed to the Repeat Offender Parole Enforcement Team (ROPE)
5. **Domestic Violence:** Two full time police positions committed to domestic violence investigations as required by provincial standards.
6. **Protecting Children from Internet luring and child pornography:** Two full time police positions committed to computer and Internet investigations involving offences against children.
7. **Justice Sector Efficiencies:** The implementation of a Youth Diversionary Justice Program.

In addition to the specialized services listed above, the Sault Ste. Marie Police Service has also recently expanded its services to include marine patrols, a canine unit, Emergency Service Tactical Unit, Explosives Disposal Unit, Ministry of Natural Resources and Police Bear Wise Liaison Officer and Problem Oriented Community Policing Street Team.

Appendix A (continued)

The Sault Ste. Marie Police Service is unique because of our location and mid-level size. Our Service is too large not to have many of the specialized services listed above; yet not large enough to increase our staffing complement to provide the additional services. Our geographic location in the north, hundreds of kilometers from neighboring police services, rules out the option of contracting specialized services with another police agency.

The Sault Ste. Marie Police Service has demonstrated initiative and due diligence in expanding services to our community. The cost of being a responsible and progressive police service, however, came at the expense of our Community Street Patrols, as we were not able to hire additional officers to fill many of the required positions. In 2004, the Police Service spent \$108,000 on call-out overtime just to meet minimum staffing requirements on patrol. As of 31 July 2005, the same account stands already at \$88,000.00. We have great concern that future police budgets or further required specialized services will force our Service to drop many of the specialized services we have already created in order to meet core-policing requirements.

The Sault Ste. Marie Police Service trusts that the Province will not penalize our Police Service for being progressive in filling many of the positions that they are now encouraging other police agencies to create through the Provincial Partnership Program. The Province can assist our Police Service and Community by allocating the officers requested in our application to allow our Service to replenish our community policing patrols to previous levels.

Appendix B**SAFER COMMUNITIES – 1000 OFFICERS APPLICATION****Proposed Activities to be Undertaken**

As outlined in the attached “Appendix A”, it is our goal to maintain all of the Services listed in the eligibility criteria of the Partnership Program. We can achieve this goal by increasing our Community Policing Patrols to match earlier levels.

Additional officers on our Community Policing Patrols *would ensure the continuation of our specialized services* as well as allowing our Patrol Services Branch to engage in Community Policing initiatives we are presently not able to routinely provide. These initiatives include:

- Selective aggressive driving, traffic and radar enforcement;
- Bicycle Patrols;
- Foot Patrols of our Boardwalk, Downtown area and Malls;
- Marine Safety and Enforcement Patrols on our international waterways;
- Snow Mobile patrols;
- RIDE enforcement;
- Seatbelt checks;
- Motorcycle traffic enforcement patrols.

The specialized services provided by the Sault Ste. Marie Police Service as listed on Appendix “A” meet all criteria areas of the partnership program. There are 14.5 officers currently assigned to these program criteria services. This number represents the requested allotment of this application.

Appendix C**SAFER COMMUNITIES- 1000 OFFICERS APPLICATION**Service Gap Identification

The following information was acquired through "Service Gap Review" conducted during the last two business-plan processes. This information was obtained through surveys of the community at large, service groups, and members of the service itself. The Service Gap Review identified the need to create and/or maintain the following police positions and services for the community:

<i>New Services</i>	<i>Officers</i>
Emergency Service Tactical and Hostage Rescue Unit:	15
Canine Unit:	1
High School Liaison Officers:	2
Provincial Weapons Enforcement Officer:	.5
Joint Forces Drug Unit:	1
Criminal Intelligence Officer	1
Repeat Offender Parole Enforcement Officer	.5
Domestic Violence Officer	2
Internet luring and Child pornography	2
Youth Diversionary Justice Program	.5
Crime Analyst	1
 Total:	 26

The implementation of these new services was achieved within the existing complement of the Police Service but came at the detriment of our Community Policing Patrols. In 1996 our Community Policing Patrol Services had a total complement of 70 full time patrol officers compared to 50 full time patrol officers in 2006. The population remained relatively static in this time frame.

It is important that the Province recognize the reduction in our community patrols and resulting reduction of services outlined in Appendix "B". The Province also has to recognize the initiative of the Service in training officers and implementing new services to meet the needs of the community and modern day policing. (See training outlined below). Many, if not all of the new services, we are providing fall within the Province's Partnership Program which was created to encourage and assist Police Services to expand services that the SSMPS already has in place.

The specialty services the Sault Ste. Marie Police Service now provide as listed on Appendix "A" meet all criteria areas of the partnership program. *Officers assigned to the criteria services total 14.5 officers.*

Appendix C (continuing)

Specialized training has already been provided to the officers serving in these units. The following is a sampling of the training that the officers currently serving in these specialized areas have received to assist them in meeting the needs of the community.

Youth and Crime Conference
Youth Criminal Justice Act

EnCase V5 Briefings
Intro to Computer Hardware
IACIS Advanced Training
EnCase Inter Analysis and Report
Internet Searching Basic
Internet Searching Intermediate
Internet Searching Advanced
Certified Electronic Evidence Specialist
Computer Forensic Examiner Course

Informant Development
CDR System Operator
Criminal Intelligence Analysis
Intelligence Officer Course
Surveillance Foundations

Repeat Offender Parole Enforcement
Proceeds of Crime
Mobile Surveillance
Outlaw Motorcycle Gang Investigation
Drug Investigation
Surveillance Foundations

Provincial Weapons Enforcement
Provincial Weapons Conference

Domestic Violence Investigation
Domestic Violence Coordinators
Sex Offender Registry Seminar
Sexual Assault and High Risk Offender
Threat Management
Enhanced Domestic Violence Training
Investigation of Sexual Offences

We trust that the Province will recognize the gaps in core policing services created as a result of the SSMPS implementing many of the listed specialized criteria services now being encouraged by the Province.

SCHEDULE "C"**SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM****BIANNUAL REPORT FOR FISCAL YEAR 2007-2008**

PLEASE REMIT NO LATER THAN MARCH 15TH TO THE ATTENTION OF:

Program Development Section, Public Safety Division
25 Grosvenor Street, 12th Floor, Toronto ON M7A 2H3
For more information: Community Safety Analyst, Tel: (416) 314-0168 or Grants Officer, Tel: (416) 212-3657 Fax: (416) 314-3092

ALL BOXES MUST BE COMPLETED, PLEASE PRINT, "REFER TO GUIDELINES AND REPORT SAMPLE"

Please select the police service

SECTION A - POLICE SERVICE INFORMATION				
Police Service/OPP Detachment:		If OPP, Contract Location		
Municipality:				
Mr./Mrs./Ms.	First Name	Last Name	Rank/Title	
Contact Person:				
Telephone Number	Ext.	Fax Number	Email	
Area Code		Area Code		
Do not use brackets, commas, hyphens				
Complete Mailing address (Police Service): (i.e. R.R. #, Emergency Lot #, Street No. & Name, P. O. Box #, City, Postal Code)				
Street Address				
City	Province:	Postal Code		
Name of Chief of Police/Detachment Commander: <input type="checkbox"/> Same as above				
Rank	First Name	Last Name	Title	
Telephone Number	Ext.	Fax Number	Email	
Area Code		Area Code		
Do not use brackets, commas, hyphens				
Address of Chief of Police/Detachment Commander: <input type="checkbox"/> Same as above				
Street Address				
City	Province:	Postal Code		
SIGNATURE OF AUTHORIZED OFFICIAL				
Signature	Rank/Title/Position	Print Name	Dated	
SECTION B - STATISTICAL INFORMATION				
Number of Sworn Officers as of March 15, 2008:		Population Served: (Approximate)		
Number of Sworn Officers as of September 30, 2007:				
Number of Sworn Officers as of October 23, 2003:				
Number of Sworn Officers as of June 15, 2004:				
SEE ATTACHED SECTIONS D TO F				

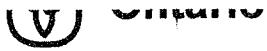
SCHEDULE "C"**SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM**

0

COMPLETE BOXES, AS APPLICABLE, PLEASE PRINT, "REFER TO GUIDELINES"

SECTION F - ACTIVITY REPORT: TARGETED AREAS (IF REQUIRED, USE ADDITIONAL PAPER)

1. Youth Crime**2. Guns and Gangs****3. Organized Crime and Marijuana Grow Ops****4. Dangerous Offenders****5. Domestic Violence****6. Protecting Children from Internet Luring and Child Pornography****7. Court Efficiencies**



SCHEDULE "C"

SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM

10(a)

0

COMPLETE BOXES, AS APPLICABLE, PLEASE PRINT, "REFER TO GUIDELINES"

SECTION F - ACTIVITY REPORT: COMMUNITY POLICING (IF REQUIRED, USE ADDITIONAL PAPER)

1. Community Patrols (foot, bicycle, cruiser, marine)

2. Working with Schools and Youth (school/youth outreach programs, responding to youth gang and violence)

3. Enhanced Traffic Enforcement (high collision intersections, citizen complaint zones, community safety zones)

4. Drug and Street Crime Enforcement (street level drug enforcement, HEAT teams, break and enter task force)

5. Other Special Programs that demonstrate increased public presence and community safety initiatives



Ontario

SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM

REPORT FOR THE FISCAL YEAR 2007-2008

Section C of Schedule C - Description of Officers Hired under the Program

Please attach an additional sheet if required. If you are using the electronic format of the form, insert additional rows into the table by clicking "Schedule C Tools/Section C - All other/Add Rows" from the menu bar.

1		2		3		4		5		6		7		8		9		10		11		12		13		14	
Date Hired		Police Force		Hire Date																							
1																										\$0.00	\$0.00
2																										\$0.00	\$0.00
3																										\$0.00	\$0.00
4																										\$0.00	\$0.00
5																										\$0.00	\$0.00
6																										\$0.00	\$0.00
7																										\$0.00	\$0.00
8																										\$0.00	\$0.00
9																										\$0.00	\$0.00
10																										\$0.00	\$0.00
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12																										\$0.00	\$0.00
13																										\$0.00	\$0.00
14																										\$0.00	\$0.00
15																										\$0.00	\$0.00

10(a)



SCHEDULE "C"

SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM

0

PLEASE PRINT, "REFER TO GUIDELINES"

SECTION D - AREA OF DEPLOYMENT

(If you are using the electronic format of the form, insert additional rows into the table. See guidelines)

10(a)

Line Number	Area of Deployment	First Name	Last Name	Community		Community		Community		Community		Count Endorsements
				Youth Only	Street Endorsements							
1												
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Ontario

10(a)

SCHEDULE "C"**SAFER COMMUNITIES - 1,000 OFFICERS PARTNERSHIP PROGRAM**

0

PLEASE PRINT, "REFER TO GUIDELINES"**SECTION E - REPLACEMENT OF OFFICERS**

Officer ID	Old Officer		New Officer		Comments	
	First Name	Last Name	First Name	Last Name	Start Date	Reason
1						
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THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-70

ENGINEERING (E.3.1.): being a by-law respecting funding from the Province of Ontario for a 2008 Municipal Road and Bridge Infrastructure Investment Grant.

Whereas the Province of Ontario has announced an allocation of funding for a 2008 Municipal Road and Bridge Infrastructure Investment Grant;

And Whereas Sault Ste. Marie's share of that funding is \$1,465,401 subject to the City agreeing to certain conditions;

Now therefore The Corporation of the City of Sault Ste. Marie agrees to accept the funding of \$1,465,401 and further agrees to the following conditions:

1. (a) The \$1,465,401 allocated to the City of Sault Ste. Marie by the Province will be used for municipal road and bridge capital investment needs;

(b) A final summary report detailing expenditures use of provincial funding and outcomes achieved shall be submitted to the Ministry and the Ministry may request an independent audit of the project; and

(c) Any funds intended for these projects that are not used in accordance with the rehabilitation of municipal road and bridge capital investment needs or the terms outlined above will be returned to the Ministry.

2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CLERK – MALCOLM WHITE

THIS IS A DRAFT DOCUMENT. This document has not been enacted by City Council. It may not be enacted at all. If enacted, it may not be in the form of the DRAFT copy.
CITY SOLICITOR

THE CORPORATION OF THE CITY OF SAULT STE. MARIE
BY-LAW NO. 2008-61

LANES: a by-law to assume for public use and establish as a public lane, a lane in the Kehoe & Cozens Subdivision, Plan 402 abutting Lots 32, 33 and 34 on Wellington Street West (PIN 31572-0091)

THE Council of The Corporation of the City of Sault Ste. Marie, pursuant to Section 297 of the Municipal Act, R.S.O. 1990, Chapter M.45 **ENACTS** as follows:

1. **LANES ESTABLISHED AND ASSUMED**

The Corporation of the City of Sault Ste. Marie hereby assumes for public use and establishes as a public lane, the lane more particularly described on Schedule "A" to this by-law.

2. **SCHEDULE "A"**

Schedule "A" forms a part of this by-law.

3. **EFFECTIVE DATE**

The By-law takes effect on the day of its final passing.

READ THREE times and PASSED in open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

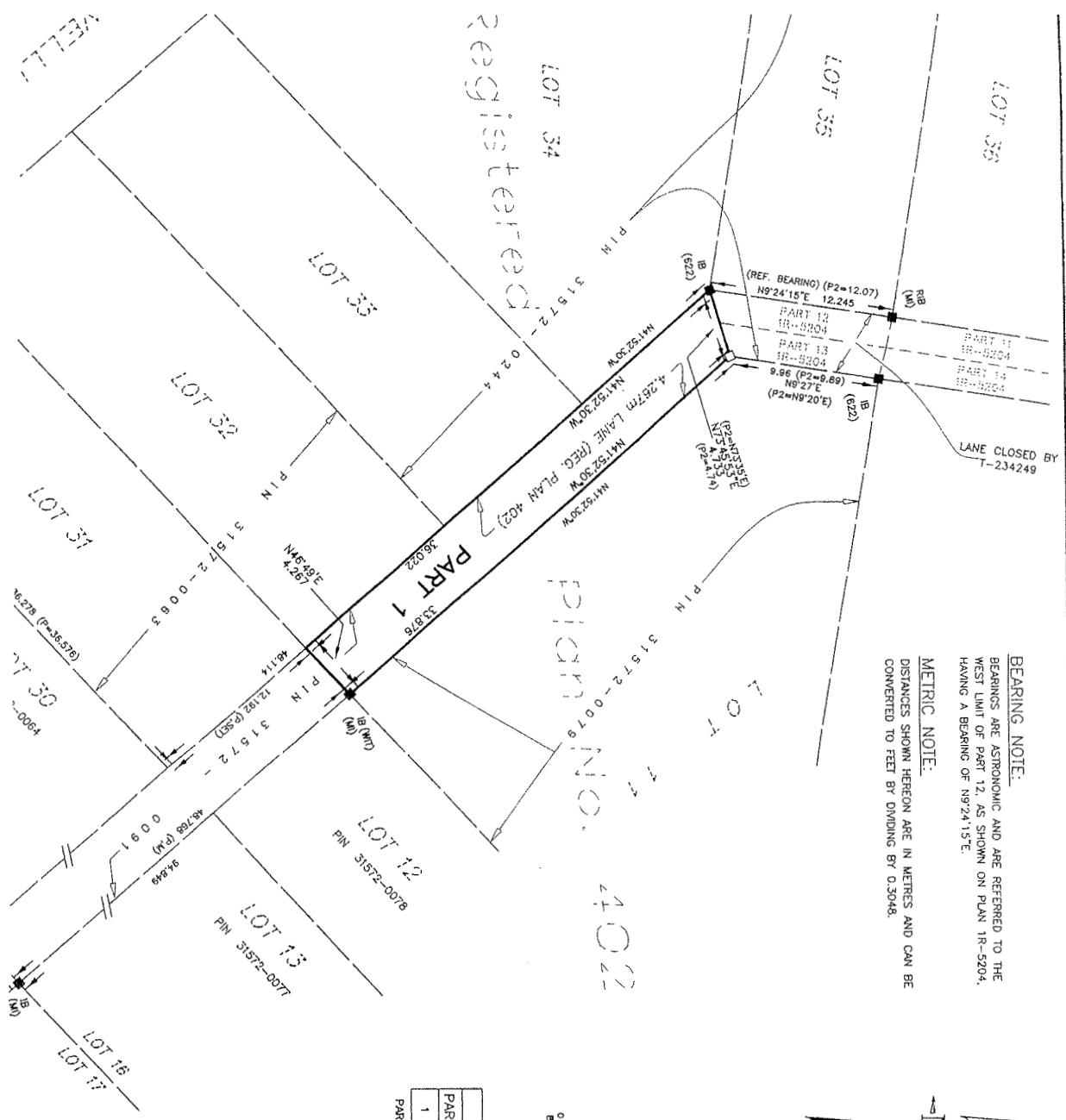
DEPUTY CITY CLERK – MALCOLM WHITE

NOTICE

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CITY SOLICITOR

Description: Portion of a lane in the Kehoe & Cozens Subdivision, Plan 402 abutting Lots 32, 33 and 34 on Wellington Street West (PIN 31572-0091)



BEARING NOTE:

BEARINGS ARE ASTRONOMIC AND ARE REFERRED TO THE WEST LIMIT OF PART 12 AS SHOWN ON PLAN 1R-5204. HAVING A BEARING OF N924'15"E.

METRIC NOTE:
DISTANCES SHOWN HEREON ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048.

RECEIVED AND DEPOSITED
DATE : _____
DEPUTY LAND REGISTRAR FOR THE LAND TITLES DIVISION OF ALGOMA (No. 1)
I REQUIRE THIS PLAN TO BE DEPOSITED UNDER THE LAND TITLES ACT.

DATE _____
F.E. WALL _____

PLAN OF SURVEY OF
PART OF 4.267m LANE
REGISTERED PLAN No. 402

IN THE
CITY OF SAULT STE. MARIE
DISTRICT OF ALGOMA

SCALE 1 : 250
25 METRES
F.E. WALL O.L.S.

SCHEDULE			
PART	LOT	PLAN	PIN
1	PART OF LANE	REG. PLAN 402	PART OF 31572-0091

PART 1 COMPRIMES PART OF PIN 31572-0091.

SURVEYOR'S CERTIFICATE

I CERTIFY THAT :

1. THIS SURVEY AND PLAN ARE CORRECT AND IN ACCORDANCE WITH THE SURVEYORS ACT, THE SURVEYORS ACT AND THE LAND TITLES ACT AND THE REGULATIONS MADE UNDER THEM.
2. THE SURVEY WAS COMPLETED ON THE ---th DAY OF ---, 2008.

South Ste. Marie, Ontario
Ontario Land Surveyor
(firm of M.F. Ulrich Inc.)

LEGEND

- DENOTES FOUND MONUMENT
- DENOTES PLANTED MONUMENT
- IB DENOTES IRON BAR (5/8" SOL x 24")
- SB DENOTES STANDARD IRON BAR (1" SOL x 48")
- RIB DENOTES ROUND IRON BAR

10(d)

THE CORPORATION OF THE CITY OF SAULT STE.MARIE

BY-LAW NO. 2008-56

OFFICIAL PLAN AMENDMENT: A by-law to adopt
Amendment No. 145 to the Official Plan. (Devoe)

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 21 of the Planning Act, R.S.O. 1990, chapter P.13 and amendments thereto, ENACTS as follows;

1. The Council hereby adopts Amendment No. 145 to the Official Plan for the Sault Ste. Marie planning area in the form attached hereto.
2. Subject to any referrals under the Planning Act, this by-law shall come into force on the date of its final passing.

Read THREE TIMES and PASSED in open Council this 14th day of April, 2008

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

NOTICE

THIS IS A DRAFT DOCUMENT. This document has not been enacted by City Council. It may not be enacted at all AND if enacted, it may not be in the form of the DRAFT copy.

CITY SOLICITOR

**AMENDMENT NO. 145
TO THE
SAULT STE. MARIE OFFICIAL PLAN**

PURPOSE:

This Amendment is an amendment to the Text of the Official Plan as it relates to the Rural Area policies.

LOCATION:

Part of the north $\frac{1}{2}$ of the SE $\frac{1}{4}$ of the NE $\frac{1}{4}$ of Section 24, Township of Korah, located approximately 475m (1,558') south of Fourth Line. Civic No. 287 Old Goulais Bay Road. Zoning Map 1-121

BASIS:

This Amendment is necessary in view of a request to sever the subject property to create one additional single rural residential lot.

Council now considers it desirable to amend the Official Plan.

DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:

The Official Plan for the City of SSM is hereby amended by adding the following paragraph to the Special Exceptions Section:

"Special Exceptions"

98. Notwithstanding the Rural Area policies of the Official Plan, lands described as Part of the north $\frac{1}{2}$ of the SE $\frac{1}{4}$ of the NE $\frac{1}{4}$ of Section 24, Township of Korah, located approximately 475m (1,558') south of Fourth Line, Civic No. 287 Old Goulais Bay Road, may be used for one (1) additional rural residential lot.

INTERPRETATION

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.

RAILWAY

(106d)

FOURTH LINE EAST

FOURTH LINE E

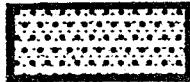
PEOPLES ROAD

SUBJECT PROPERTY

BAY RD

OLD GOULAIS

OFFICIAL PLAN SCHEDULE "C"
LAND USE LEGEND



RESIDENTIAL



INDUSTRIAL



PARKS
RECREATIONAL



COMMERCIAL



INSTITUTIONAL



RURAL AREA

SCHEDULE "A" to AMENDMENT No. 145



10(e)

THE CORPORATION OF THE CITY OF SAULT STE.MARIE

BY-LAW NO. 2008-64

OFFICIAL PLAN AMENDMENT: A by-law to adopt
Amendment No. 146 to the Official Plan. (Elstrong Capital Corp.)

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 21 of the Planning Act, R.S.O. 1990, chapter P.13 and amendments thereto, ENACTS as follows;

1. The Council hereby adopts Amendment No. 146 to the Official Plan for the Sault Ste. Marie planning area in the form attached hereto.
2. Subject to any referrals under the Planning Act, this by-law shall come into force on the date of its final passing.

Read THREE TIMES and PASSED in open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

**AMENDMENT NO. 146
TO THE
SAULT STE. MARIE OFFICIAL PLAN**

PURPOSE:

This Amendment is an amendment to the Text of the Official Plan as it relates to the Commercial Policies.

LOCATION:

PT LT 2 CON 3 St. Mary's PT 1, 2, 5, 11, 13 and the east half of Parts 6 & 7, IR8098, Civic No. 43 Black Road, and shown as 'Block A' on the schedule attached; Zoning Map 1-33.

BASIS:

This Amendment is necessary in view of a request to locate major office space (approximately 2593m²) outside of the downtown.

Council now considers it desirable to amend the Official Plan.

DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:

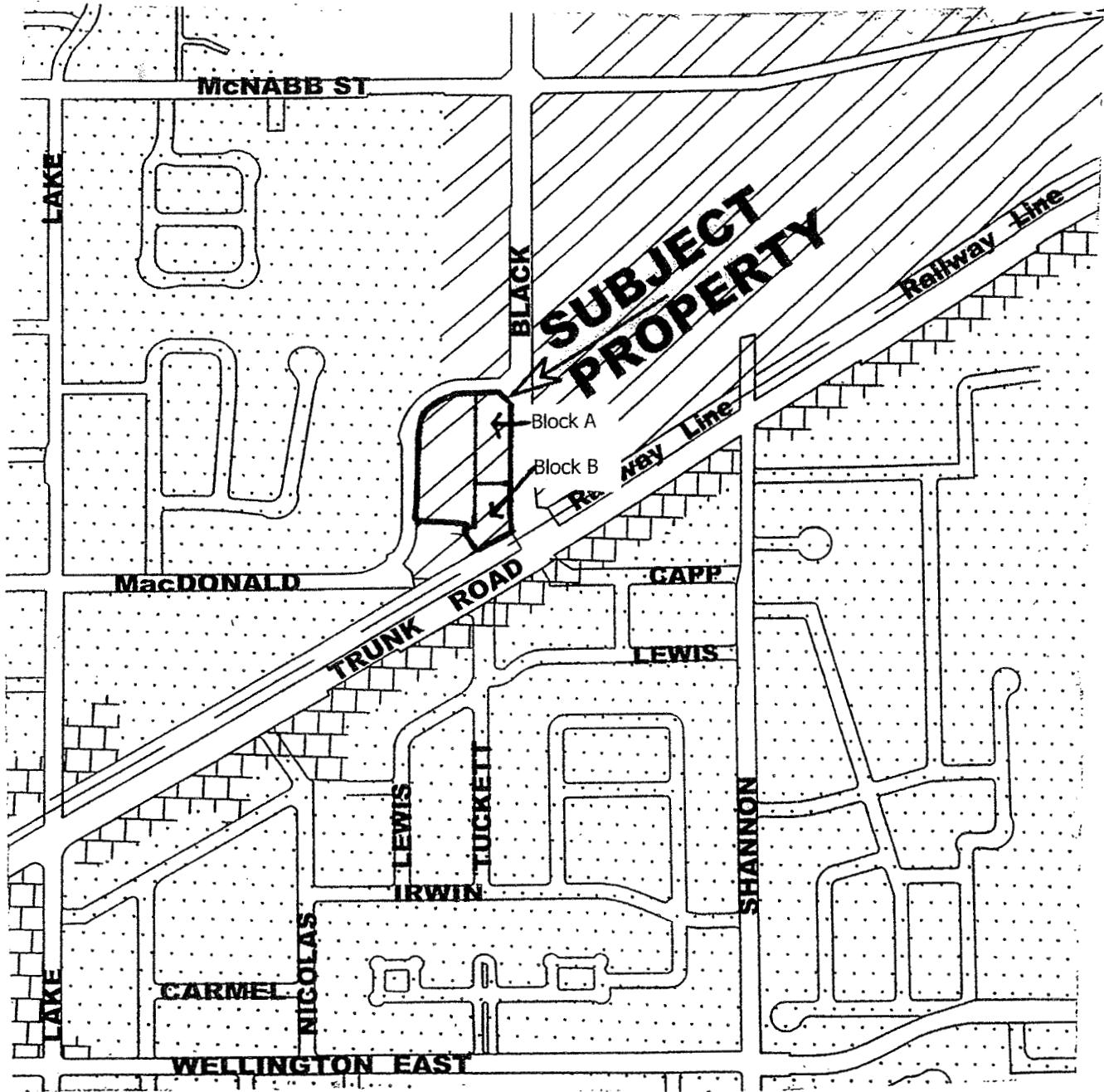
The Official Plan for the City of SSM is hereby amended by adding the following paragraph to the Special Exceptions Section:

"Special Exceptions"

99. Notwithstanding Commercial Policy 4 of the Official Plan, lands described as PT LT 2 CON 3 St. Mary's PT 1, 2, 5, 11, 13 and the east half of Parts 6 & 7, IR8098, Civic No. 43 Black Road, and shown as 'Block A' on the schedule attached, may be utilized to locate approximately 2593m² of office space, associated with the bulk storage and distribution of fossil fuels only.

INTERPRETATION

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.



OFFICIAL PLAN SCHEDULE "C"
LAND USE LEGEND



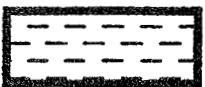
RESIDENTIAL



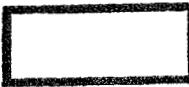
INDUSTRIAL

PARKS
RECREATION

COMMERCIAL



INSTITUTIONAL



RURAL AREA

SCHEDULE "A" to AMENDMENT No. 146



THE CORPORATION OF THE CITY OF SAULT STE.MARIE

BY-LAW NO. 2008-68

OFFICIAL PLAN AMENDMENT: A by-law to adopt
Amendment No. 144 to the Official Plan. (Dave Hull)

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 21 of the Planning Act, R.S.O. 1990, chapter P.13 and amendments thereto, ENACTS as follows;

1. The Council hereby adopts Amendment No. 144 to the Official Plan for the Sault Ste. Marie planning area in the form attached hereto.
2. Subject to any referrals under the Planning Act, this by-law shall come into force on the date of its final passing.

Read THREE TIMES and PASSED in open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

NOTICE

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CITY SOLICITOR

**AMENDMENT NO. 144
TO THE
SAULT STE. MARIE OFFICIAL PLAN**

PURPOSE:

This Amendment is an amendment to the Text of the Official Plan as it relates to the Residential Policies.

LOCATION:

Plan 5943, Lot 4SPT, located on the north side of Second Line West, approximately 69m west of its Intersection with Cooper Street. Civic No. 556 Second Line West; Zoning Map 1-89.

BASIS:

This Amendment is necessary in view of a request to locate a 'Fitness Facility' within a portion of the existing building.

Council now considers it desirable to amend the Official Plan.

DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:

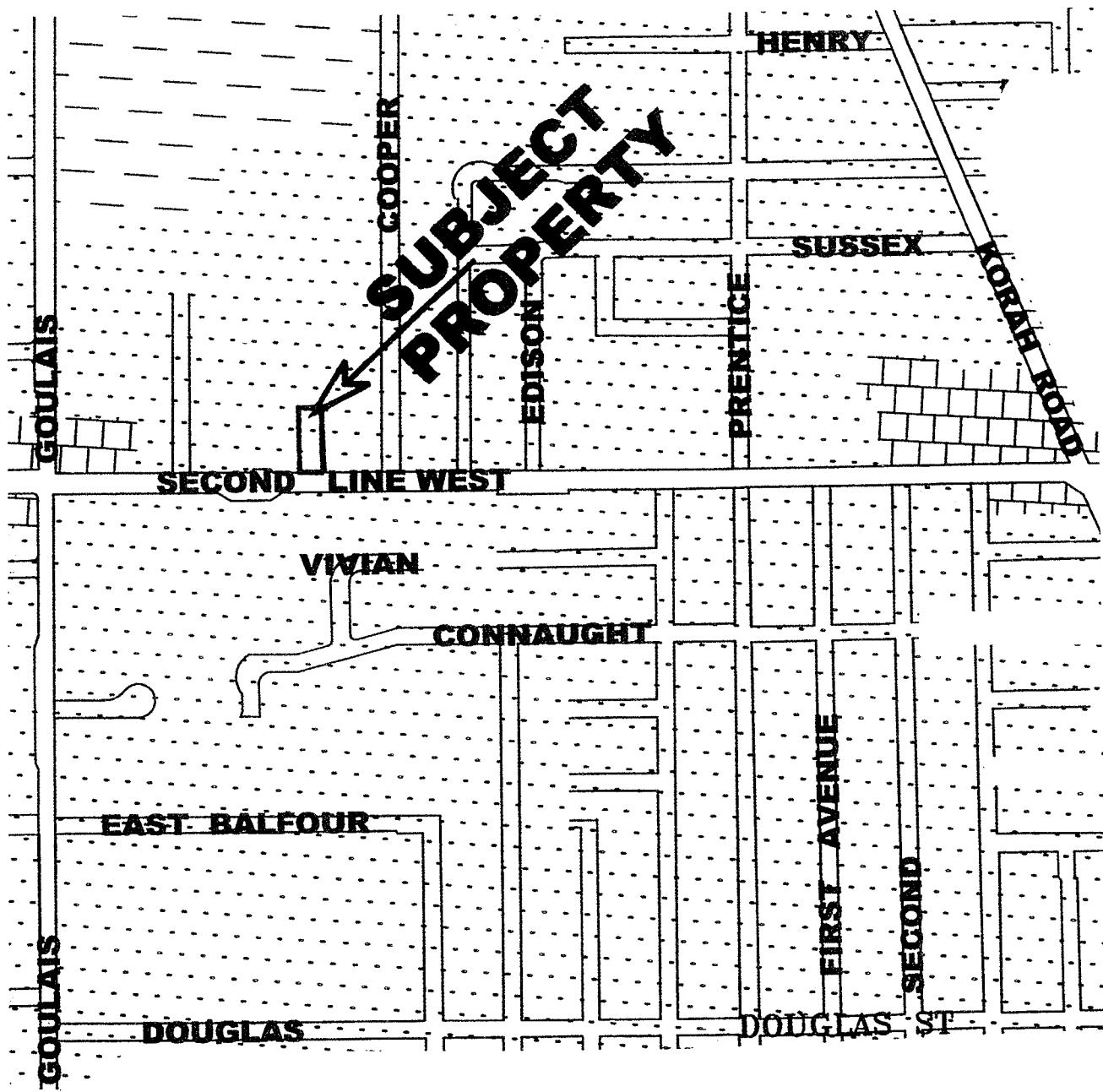
The Official Plan for the City of SSM is hereby amended by adding the following paragraph to the Special Exceptions Section:

"Special Exceptions"

97. Notwithstanding the Residential policies of the Official Plan, lands described as Plan 5943, Lot 4SPT, located on the north side of Second Line West, Civic No. 556 Second Line West may be utilized as an asphalt maintenance and repair contractor's yard'.

INTERPRETATION

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.



OFFICIAL PLAN SCHEDULE "C"
LAND USE LEGEND



RESIDENTIAL



INDUSTRIAL

PARKS
RECREATIONAL

COMMERCIAL



INSTITUTIONAL



RURAL AREA

SCHEDULE "A" to AMENDMENT No. 144

(10(g))

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-63

PARKING: (P.1.2.4.) A by-law to appoint Municipal Law Enforcement Officers to enforce the by-laws on various private properties and to amend Schedule "A" to By-law 90-305.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie pursuant to Section 15 of the *Police Services Act*, R.S.O. 1990, chapter P.15 and amendments thereto, **ENACTS AS FOLLOWS:**

1. **SCHEDULE "A" TO BY-LAW 90-305 AMENDED**

Schedule "A" to By-law 90-305 is hereby repealed and replaced with Schedule "A" attached to this by-law.

2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

READ THREE times and PASSED in open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CLERK – MALCOLM WHITE

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CITY SOLICITOR

10(g)

<u>BADGE NO.</u>	<u>SPECIAL CONSTABLE</u>	<u>EMPLOYER</u>	<u>PROPERTY LOCATION</u>
12	ROUSE, BRIAN	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
26	MCLEOD, ROD	FLEMING & SMITH	378 QUEEN ST. E & APARTMENTS
30	RENDELL, VERN	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
35	ORR, DEREK	NORPRO SECURITY	ST MARY'S PAPER/SAULT COLLEGE
37	MILLER, STEVE	NORPRO SECURITY	ST MARY'S PAPER
59	BARONE, MARCELLO	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
109	SEBECIC, JOHN LUDVIC	DENTAL BUILDING	946 QUEEN ST E/216 QUEEN ST E
111	DESCHENE, BERNARD, FREDERIC/ALGOMA UNIVERSITY		1520 QUEEN STREET EAST
113	TAYLOR, GARY	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
115	LEE, RICHARD, JOHN	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
138	CAIN, JOSEPH	CITY OF SAULT STE. MARIE	BELLEVUE MARINA/ BONDAR MARINA & PARK
151	PARR, DEREK, RAYMOND	NORPRO SECURITY	ST MARY'S PAPER
153	TASSONE, VITO	TASSONE CHIROPRACTIC	673 QUEEN ST E
163	BUMBACO, PHILIP CAREM	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
178	D'AGOSTINI, ROSEMARY	DR. RAYMOND CHO	71 & 131 EAST ST
179	DARLOW, LEONARD	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
183	SAXBY, MICHELLE	G4S SECURITY	MARKET MALL / BONDAR PLACE/ALGOMA UNIVERSITY/HOSPITAL
186	HARMAN, JASON	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
190	LALONDE, BRIAN	CITY OF SAULT STE. MARIE	BELLEVUE MARINA/BONDAR MARINA & PARK
191	BROWN, STEVEN, GEORGE	SEPARATE SCHOOL BOARD	SEPARATE SCHOOL BOARD PROPERTIES
196	SEABROOK, LAURA, LEE	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
238	BECK, DESMOND	G4S SECURITY	SAULT AIRPORT/HOSPITAL/ALGOMA UNIVERSITY
240	MASON, STEPHEN	NORPRO SECURITY	ST MARY'S PAPER/SAULT COLLEGE/REGENT PROP.
241	COGHILL, ROBIN	NORPRO SECURITY	ST MARY'S PAPER/SAULT COLLEGE/REGENT PROP.
248	CHAN, GILBERT	DR. RAYMOND CHO	71 & 131 EAST ST/129 SECOND LINE W
249	CHO, LINDA	DR. RAYMOND CHO	71 & 131 EAST ST/129 SECOND LINE W
253	TRAVSON, TERRANCE (TERRY)	NORTH EAST SECURITY	BELLEVUE MARINA/BONDAR MARINA & PARK
258	LEGACY, STEVEN	RIOCAN PROPERTY	CAMBRIAN MALL/PINE PLAZA
259	CONNOR, JAMES	RIOCAN PROPERTY	CAMBRIAN MALL/PINE PLAZA
261	HEINTZMAN, DAVID	RIOCAN PROPERTY	CAMBRIAN MALL/PINE PLAZA
262	ADAM, CINDY	SAULT COLLEGE	SAULT COLLEGE
263	RECOLLECT, HOLLY	NORPRO SECURITY	ST MARY'S PAPER/SAULT COLLEGE/REGENT PROP.
267	CORBIERE, JOHN, ALLAN	G4S SECURITY	CROSS COUNTRY/DAVEY HOME/SAULT HOSPITAL/ALGOMA UNIVERSITY
270	NOTTE, KYLE	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
274	DAVIS, JAMES	NORPRO SECURITY	ST MARY'S PAPER/SAULT COLLEGE/REGENT PROP.
275	EBARE, JAMES	G4S SECURITY	DAVEY HOME/SAULT HOSPITAL/308 FARWELL TERR/ALGOMA UNIVERSITY
276	SMITH, DENNIS, ROBERT	G4S SECURITY	DAVEY HOME/SAULT HOSPITAL/ALGOMA UNIVERSITY
280	LEE, MARSHA	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
281	LYPPS, ELEANOR	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
286	O'DELL, SEAN, MICHAEL	ALGOMA CENTRAL PROP.	STATION MALL/STATION 49/STATION TOWER
291	TRANDEMONTAGNE, JORI	NORPRO SECURITY	GROUP HEALTH/SAULT COLLEGE/REGENT PROP.
296	MURDOCK, IESHIA	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ REGENT PROP.
297	SWIRE, WILLIAM, JAMES	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ REGENT PROP.
298	MANN, DUSTIN	G4S SECURITY	SAULT HOSPITAL/DAVEY HOME
299	DIMMA, WILLIAM, GEORGE	G4S SECURITY	SAULT HOSPITAL/DAVEY HOME/ALGOMA UNIVERSITY
300	PAPINEAU, EVAN, LORNE	G4S SECURITY	SAULT HOSPITAL/DAVEY HOME/AIRPORT
301	COTTINGHAM, EDWARD ALLEN	G4S SECURITY	SAULT HOSPITAL/DAVEY HOME/AIRPORT
305	CATLING, DAVID	NORTH EAST SECURITY	CAMBRIAN MALL/PINE PLAZA/CHURCHILL PLAZA/BELLVUE PARK & MARINA/STEE
307	GUREVITCH, JASON	NORTH EAST SECURITY	CAMBRIAN MALL/PINE PLAZA/CHURCHILL PLAZA/BELLVUE PARK & MARINA/STEE
308	BELL, TYLER	G4S SECURITY	SAULT HOSPITAL/ALGOMA UNIVERSITY
309	PIGEAU, EDWARD	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
310	MOORE, LORNE	NORPRO SECURITY	SAULT COLLEGE
314	AASEN, PAULINE	KOPRASH BUILDING SERVIC	ONTARIO REALITY CORP/ROBERTA BONDAR PLACE
315	FITTON, MICHELLE	ALGOMA UNIVERSITY	1520 QUEEN STREET EAST
316	MCCULLOCH, BRANDON	G4S SECURITY	SAULT HOSPITAL/ALGOMA UNIVERSITY
320	PETTENUZZO, LUCAS	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ST MARY'S PAPER/ELGIN TOWERS
321	LORENZO, COREY	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ST MARY'S PAPER/REGENT PROPERTY
325	HEALEY, KATRINA	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ST MARY'S PAPER/REGENT PROPERTY
327	POZZEBON, IAN	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH/ST MARY'S PAPER/REGENT PROPERTY
329	NOLAN, JESSE, JOHN	NORTH EAST SECURITY	CAMBRIAN MALL /PINE PLAZA/BELLVIEW MARINA/CHURCHILL PLAZA /STEELBAC
330	O'NEILL, ROY	RIOCAN PROPERTY	CAMBRIAN MALL/PINE PLAZA/CHURCHILL PLAZA
331	HAMILTON, SILVI	RIOCAN PROPERTY	CAMBRIAN MALL/PINE PLAZA/CHURCHILL PLAZA
333	LUCIER, ROBERT	CITY OF SAULT STE. MARIE	TRANSIT SERVICES AREAS
334	MILLER, BRADLEY	CITY OF SAULT STE. MARIE	TRANSIT SERVICES AREAS
335	GROSSO, DONALD	NORTH EAST SECURITY	CHURCHILL & PINE PLAZA/CAMBRIAN MALL
337	RENNISON, JEFF	NOR PRO SECURITY	GROUP HEALTH/SAULT COLLEGE
340	DAMIGNANI, MATTHEW	NORPRO SECURITY	GROUP HEALTH/SAULT COLLEGE
342	PICK, DENNY	NORPRO SECURITY	GROUP HEALTH/SAULT COLLEGE
343	CHILLMAN, JODI	NORPRO SECURITY	GROUP HEALTH/SAULT COLLEGE
344	HARPE, KENNETH	DAYS INN	DAYS INN HOTEL
345	SETCHELL, RODDY	NORTH EAST SECURITY	CAMBRIAN MALL/PINE&CHURCHILL PLAZA/STEELBACK/BELLEVUE MARINA
346	HAZELTON, MARGARET	CITY OF SAULT STE. MARIE	BELLEVUE MARINA
347	BEDELL, LUCAS	CITY OF SAULT STE. MARIE	BELLEVUE MARINA
348	LEWIS, PETER	NORPRO SECURITY	SAULT COLLEGE/GROUP HEALTH CENTRE/ELGIN TOWERS
349	CONWAY, GARY	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
350	HUSBAND, CHRISTOPHER	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
351	MCLEOD, JENNIFER	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
352	O'CONNOR, DANIEL	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
353	RIPPLINGER, JAYSON	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
354	STEEVES, ROBERT	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
355	TYCZINSKI, TAMARAH	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES

10(g)

356	ZACK,MOLLI	NORPRO SECURITY	GROUP HEALTH CENTRE/SAULT COLLEGE/REGENT PROPERTIES
357	BONENFANT,TERRANCE	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
358	COLLINS,LESLIE	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
359	DEVOE,DAVID	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
360	HALLIGAN,AGNES	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
361	HIGGINSON,HENRY	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
362	ROY,ERNEST	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
363	SMELTZER,LESLY	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
364	SMELTZER,PETER	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
365	CLOUDSTON,JOHN	SOLID SECURITY SERVICES	CAMBRIAN MALL/CHURCHILL PLAZA
366	TROINOW,VICTORIA	G4S SECURITY	SAULT AREA HOSPITAL/ALGOMA UNIVERSITY
367	MORIN,NATHAN	NORTH EAST SECURITY	STEELBACK CENTRE
368	WILLET,JORDAN	NORPRO SECURITY	SAULT COLLEGE
369	CARMICHAEL,MARY	ON. FINNISH HOME ASS.	FINNISH REST HOME
370	HANSEN,LOUIS	ON. FINNISH HOME ASS.	FINNISH REST HOME
371	LAKE,ROBERT	ON. FINNISH HOME ASS.	FINNISH REST HOME
372	BENOIT,ALAIN	ON. FINNISH HOME ASS,	FINNISH REST HOME
373	RISSANEN,ANJA	ON. FINNISH HOME ASS.	FINNISH REST HOME
374	TAAVEL,ANDRE	CITY OF SAULT STE. MARIE	TRANSIT SERVICES AREAS
375	SINCLAIR,CHARLOTTE	NORPRO SECURITY	NCO/GROUP HEALTH CENTRE/SAULT COLLEGE

10(h)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-53

REGULATION: (R.1.2.3.) A by-law to amend By-law 2000-49 being a by-law to regulate cats.

THE COUNCIL OF The Corporation of the City of Sault Ste. Marie pursuant to Sections 11(3)(a) and 103(1)(b) of the Municipal Act, S.O. 2001, c 25 ENACTS as follows:

1. **AMENDMENT TO BY-LAW 2000-49**

Section 6(4) to By-law 2000-49 is deleted and the following is substituted therefor:

"A cat so impounded shall not be released until the owner thereof has paid to the Poundkeeper the sum of ten dollars (\$10.00) for each twenty-four hours or part thereof during which the cat has been impounded plus any administrative fee approved by the Board of the Society."

2. **EFFECTIVE DATE**

This by-law shall take effect on the date of its final passing.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

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CITY SOLICITOR

106,

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-54

REGULATION: (R.1.2.3.) A by-law to amend By-law 98-211 being a by-law to regulate dogs.

THE COUNCIL OF The Corporation of the City of Sault Ste. Marie pursuant to Sections 11(3)(g) and 103(1)(b) of the Municipal Act, S.O. 2001, C. 25 ENACTS as follows:

1. **AMENDMENTS TO BY-LAW 98-211**

Section 5(2) and Section 9(4) to By-law 98-211 are deleted and the following are substituted therefor:

"5(2) The following fees are paid:

For each microchipped and neutered male dog	\$10.00
For each microchipped and spayed female dog	10.00
For each neutered male dog	20.00
For each spayed female dog	20.00
For each male dog	50.00
For each female dog	50.00
For each licensed kennel	50.00
For a replacement tag	5.00

9(4) A dog so impounded shall not be released until the owner thereof has paid to the Poundkeeper the sum of ten dollars (\$10.00) for each twenty-four hours or part thereof during which the dog has been impounded plus any administrative fee approved by the Board of the Society."

2. **EFFECTIVE DATE**

This by-law shall take effect on the date of its final passing.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK-MALCOLM WHITE

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CITY SOLICITOR

10(f)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-66

ASSUMPTION: a by-law to assume for public use and establish as a public street a portion of the old Highway 17 North road allowance to the abutting owner Lisa Lofstrom of 626 Fifth Line East

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to the Municipal Act, S.O. 2001, thereto ENACTS as follows:

1. **STREET ESTABLISHED AND ASSUMED**

The street or parts of street more particularly described in Schedule "A" to this by-law is hereby established as a public street and is assumed for public use.

2. **SCHEDULE "A"**

Schedule "A" forms a part of this by-law.

3. **EFFECTIVE DATE**

This by-law takes effect on the date of its final passing.

READ THREE times and PASSED in open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

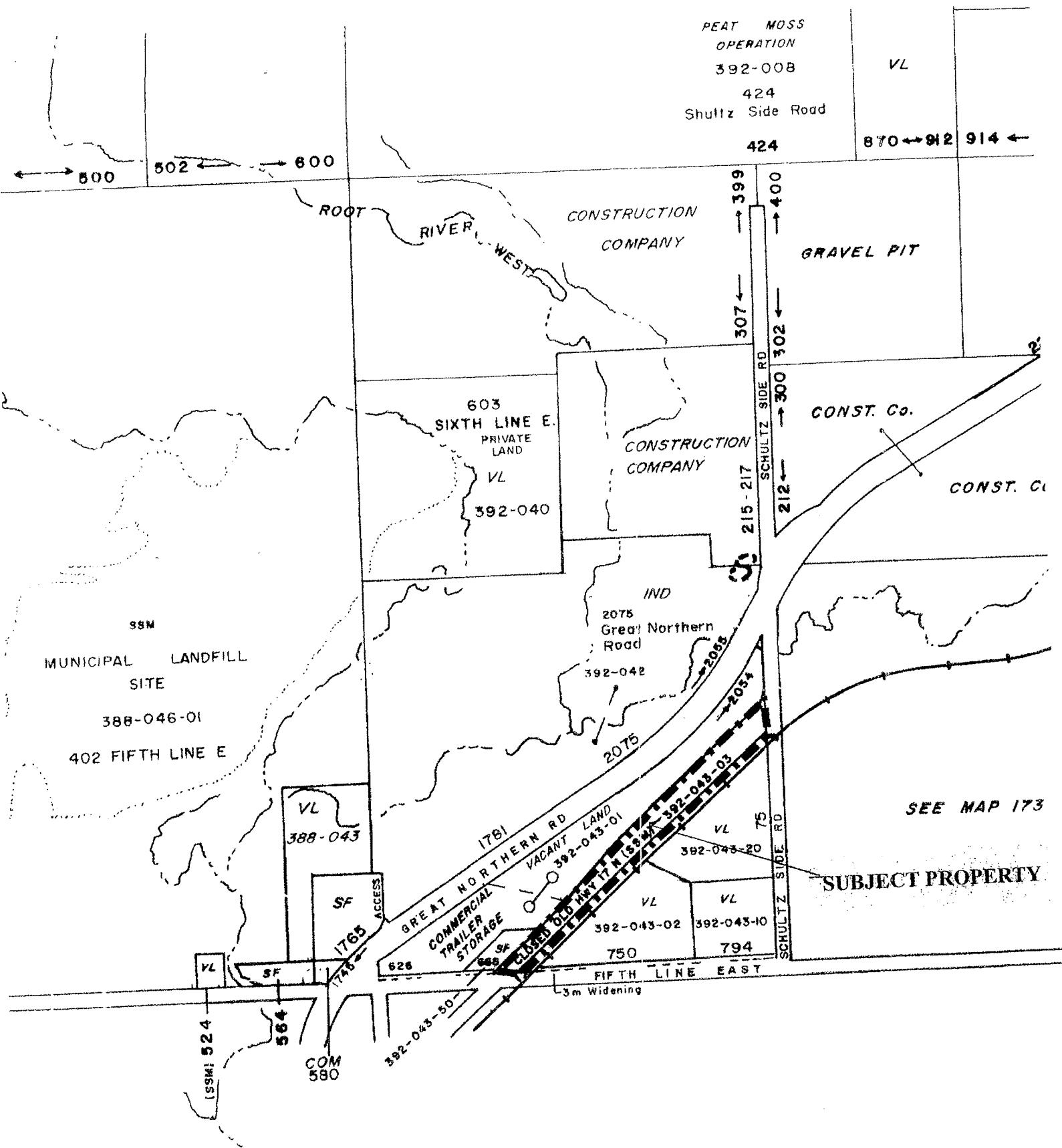
DEPUTY CITY CLERK – MALCOLM WHITE

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CITY:

10(j)

SCHEDULE "A" TO BY-LAW 2008-66 AND 2008-67

The conveyance of a portion of the old Highway 17 North road allowance abutting 626 Fifth Line East, Sault Ste. Marie, Ontario



10(k)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-57

TRAFFIC (CONNECTING LINKS) (T.2.6.): Being a by-law respecting funding from the Province of Ontario for connecting link projects.

Whereas the Province of Ontario has announced an allocation of funding for highway connecting link projects;

And Whereas Sault Ste. Marie's share of that funding is \$1,143,750 subject to the City agreeing to certain conditions;

Now therefore The Corporation of the City of Sault Ste. Marie agrees to accept the funding of \$1,143,750 and further agrees to the following conditions:

1. (a) The funding identified above shall be used for the following connecting link capital improvements on Highway 17:
 - (i) Resurfacing on Highway 17 from Wigle Street to Fifth Line; and
 - (ii) Reconstruction of right turning lane on Highway 17 at the intersection of Second Line East and Great Northern Road.
(b) A final project summary report detailing expenditures, use of provincial funding, and outcomes achieved shall be submitted to the ministry and the ministry may request an independent audit of the projects.
(c) Any funds intended for these projects that are not used in accordance with the ministry connecting link guidelines or the terms outlined above will be returned to the ministry.

2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

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CITY SOLICITOR

DEPUTY CLERK – MALCOLM WHITE

10(L)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008 -59

ZONING: A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 267 Pim Street.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 34 of the Planning Act, R.S.O. 1990, Chapter P. 13 and amendments thereto, ENACTS as follows:

1. 267 PIM STREET, LOCATED ON THE WEST SIDE OF PIM STREET, APPROXIMATELY 20M NORTH OF SUMMIT AVENUE; CHANGE FROM R2 TO R2.S

The zone designation on the lands described in Section 2 of this bylaw, which lands are shown on Map 1-16 To Schedule A to Bylaw 2005-150, is changed from R2, Single Detached Residential Zone to R2.S, Single Detached Residential Zone with a "special exception".

2. **BY-LAW 2005-151 AMENDED**

Section 2 of bylaw 2005-151 is amended by adding the following Subsection 2(265):

"2(265 - 267 Pim Street

Despite the provisions of by-law 2005-150, the lands located on the west side of Pim Street approximately 20m north of Summit Avenue and having Civic No. 267 Pim Street and marked "subject property" on the map attached as Schedule No. 265 hereto is changed from R2, Single Detached Residential Zone to R2.S, Single Detached Residential Zone with a "special exception" to permit in addition to the uses permitted in a R.2. Zone, a group residence (as defined in By-law 2005-150 to accommodate not more than 12 people, not including staff."

3. **SCHEDULE "A"**

Schedule "A" hereto forms a part of this by-law.

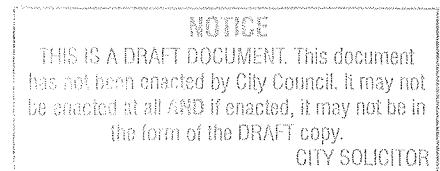
4. **Certificate of Conformity**

It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie, authorized and in force on the day of the passing of this by-law.

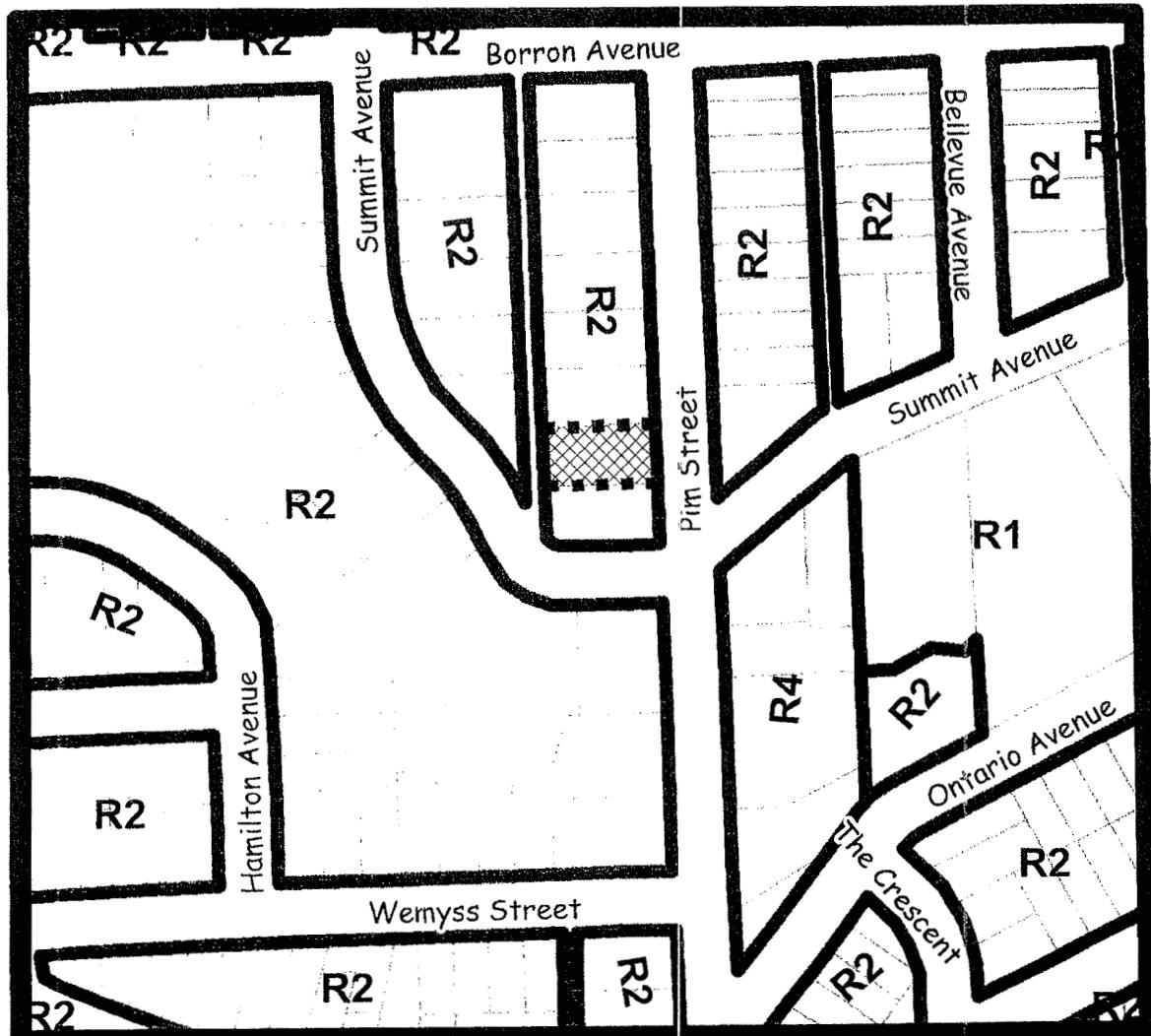
READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE



SCHEDULE "A" TO BY-LAW 2008-59 AND SCHEDULE 265 TO BY-LAW 2005-151 OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, READ THREE TIMES AND PASSED IN OPEN COUNCIL THIS 14TH DAY OF APRIL, 2008.



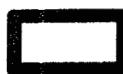
EXISTING ZONING MAP

Application A-3-08-Z 267 PIM STREET



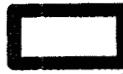
Subject Property - 267 Pim St

Metric Scale
1 : 2000

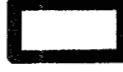


R2 - Single Detached Residential Zone

Maps 18 & 1-16



R3 - Low Density Residential Zone



R4 - Medium Density Residential Zone

10(m)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008 -65

ZONING: A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 43 Black Road.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 34 of the Planning Act, R.S.O. 1990, Chapter P. 13 and amendments thereto, ENACTS as follows:

1. **43 BLACK ROAD - LANDS LOCATED ON WEST SIDE OF BLACK ROAD APPROXIMATELY 45M NORTH OF INTERSECTION WITH TRUNK ROAD AND BOUNDED TO THE NORTH AND WEST BY MACDONALD AVENUE; CHANGE FROM M.2 TO M.2.S**

The zone designation on the lands described in Section 2 of this bylaw, which lands are shown on Map 1-33 to Schedule A to Bylaw 2005-150, is changed from M.2, Medium Industrial Zone to M.2.S, Medium Industrial Zone with a "special exception".

2. **BY-LAW 2005-151 AMENDED**

Section 2 of bylaw 2005-151 is amended by adding the following Subsection 2(266):

"2(266) 43 BLACK ROAD

Despite the provisions of by-law 2005-150, the lands located on the west side of Black Road at its intersection with MacDonald Avenue and marked as Block A on the subject property map attached as Schedule number 266 to this bylaw, is changed from M.2, Medium Industrial Zone to M.2.S, Medium Industrial Zone with a "special exception" to permit in the building located on the site on the day of the passing of this bylaw, in addition to M.2 permitted uses, office uses provided such offices are only used in association with the "bulk storage and distribution of fossil fuels" as defined within Section 1 of Zoning By-law 2005-150 subject to the following condition:

1. the number of parking spaces required is reduced to 88."

3. **SCHEDULE "A"**

Schedule "A" hereto forms a part of this by-law.

4. **Certificate of Conformity**

It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie, authorized and in force on the day of the passing of this by-law, as amended by Official Plan Amendment No. 146.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

NOTICE

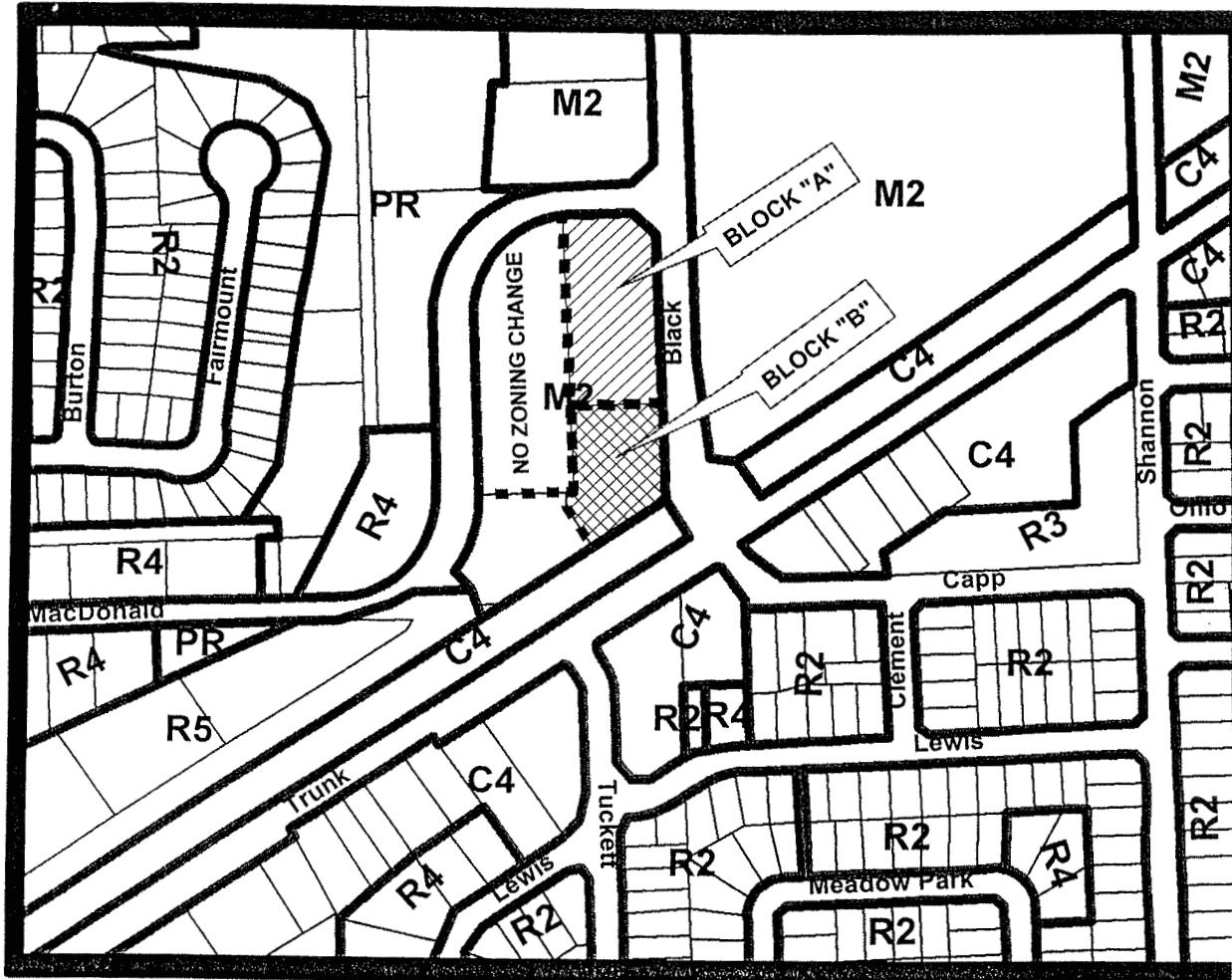
THIS IS A DRAFT DOCUMENT. This document has not been enacted by City Council. It may not be enacted at all AND if enacted, it may not be in the form of the DRAFT copy.

CITY SOLICITOR

DEPUTY CITY CLERK – MALCOLM WHITE

10(m)

SCHEDULE "A" TO BY-LAW 2008-65 AND SCHEDULE 266 TO BY-LAW 2005-151
OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, BE READ
THREE TIMES AND PASSED IN OPEN COUNCIL THIS 14TH DAY OF APRIL,
2008.



EXISTING ZONING MAP

APPLICATION A-9-08-Z
EAST HALF of 43 BLACK ROAD



Metric Scale
1 : 4000

Maps
30 & 1-33

SUBJECT PROPERTY - 43 Black Road

Block "A" [59.3m X 123.8m]

Block "B"

C4 - General Commercial Zone

M2 - Medium Industrial Zone

R2 - Single Detached Residential Zone

R4 - Medium Density Residential Zone

R5 - High Density Residential Zone

PR - Parks and Recreation Zone

10(h)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008 -69

ZONING: A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 556 Second Line West.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 34 of the Planning Act, R.S.O. 1990, Chapter P. 13 and amendments thereto, ENACTS as follows:

1. 556 SECOND LINE - LANDS LOCATED ON NORTH SIDE OF SECOND LINE WEST APPROXIMATELY 63M WEST OF INTERSECTION WITH COOPER STREET; CHANGE FROM R.4 TO R.4.S

The zone designation on the lands described in Section 2 of this by-law, which lands are shown on Map 1-89 to By-law 2005-150, is changed from R.4, Medium Density Residential Zone to R.4.S, Medium Density Residential Zone with a "special exception".

2. BY-LAW 2005-151 AMENDED

Section 2 of by-law 2005-151 is amended by adding thereto the following Subsection 2(267):

"2(267) 556 Second Line West

Despite the provision of By-law 2005-150, the zoning on the lands located on the north side of Second Line approximately 63m. west of Cooper St. and marked "subject property" on the map attached as Schedule No. 267 is changed from R.4, Medium Density Residential Zone to R.4.S, Medium Density Residential Zone with a "special exception" to permit, in addition to the uses permitted in a R.4 Zone, a contractor's yard and caretaker's dwelling unit both in association with the maintenance and repair of asphalt business only, subject to the following conditions:

1. outdoor storage of goods and materials, excluding the parking of vehicles, is prohibited between the west wall of the buildings existing on site on the day of the passing of this by-law and the west lot line. The prohibition applies from the front wall of the office building to the rear wall of the shed, both buildings being in existence on the day of the passing of this by-law;
2. a visually solid fence 1.82m in height is to be constructed along the west and north lot lines commencing from the northern wall of the existing office building."

3. SCHEDULE "A"

Schedule "A" hereto forms a part of this by-law.

4. Certificate of Conformity

It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie, authorized and in force on the day of the passing of this by-law, as amended by Official Plan Amendment No. 144.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

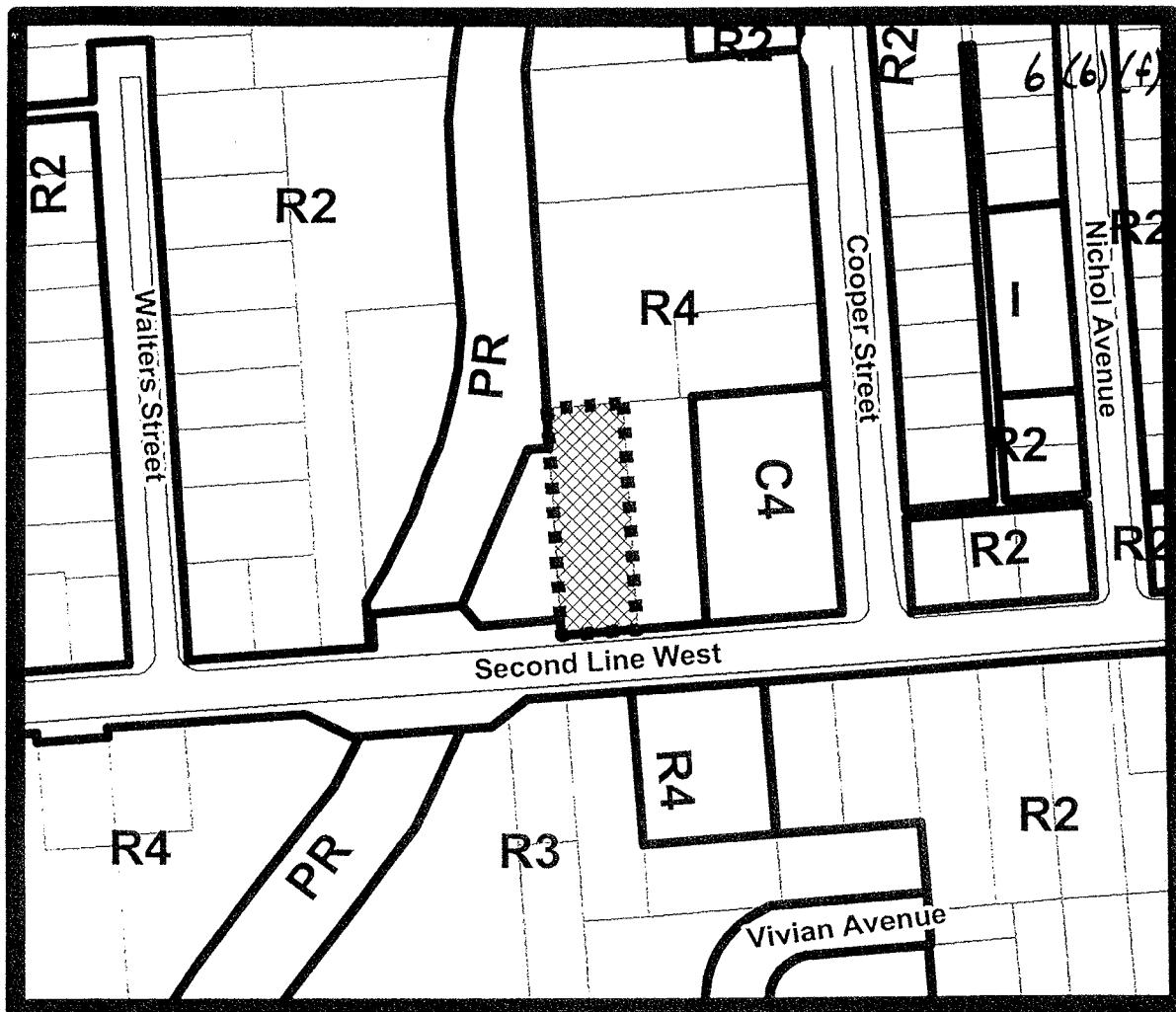
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CITY SOLICITOR

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

SCHEDULE "A" TO BY-LAW 2008-69 AND SCHEDULE 267 TO BY-LAW 2005-151 OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, BE READ THREE TIMES AND PASSED IN OPEN COUNCIL THIS 14TH DAY OF APRIL, 2008.



EXISTING ZONING MAP

APPLICATION A-7-08-Z-OP

Maps
79 & 1-89



Subject Property - 556 2nd Line W

Metric Scale
1 : 2000



C4 - General Commercial Zone



R2 - Single Detached Residential Zone



R3 - Low Density Residential Zone



R4 - Medium Density Residential Zone



I - Institutional Zone



PR - Parks and Recreation Zone

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008 -71

ZONING: A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 61 Great Northern Road and 58 Blake Avenue.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to Section 34 of the Planning Act, R.S.O. 1990, Chapter P. 13 and amendments thereto, ENACTS as follows:

1. DEFINITIONS

- (a) "Heavy Truck" – for the purposes of this by-law heavy truck means a vehicle that exceeds 3,200 kg curb weight.
- (b) "Landscape Cluster" – for the purposes of this by-law landscape cluster means an area containing plantings such as trees, shrubs or flowers.

2. SPECIAL EXCEPTION 2(202) REPEALED

Special Exception 2(202) as enacted by By-law 2005-151 is hereby repealed.

3. PROPERTY LOCATED AT 61 GREAT NORTHERN ROAD AND 58 BLAKE AVENUE - VARIOUS ZONING CHANGES

The zone designations on the lands described in Section 4 of this by-law, which lands are shown on Map 1-49 to Schedule A of By-law 2005-150, and are shown outlined and marked as Blocks "A" and "B" set out in this section hereto is amended as follows:

(a) BLOCK "A"

The zone designation on the land designated as Block "A" on Schedule "A" to By-law 2005-150 is changed from C4.S Commercial Zone with a "special exception" to C4.S, Commercial Zone with a "special exception".

(b) BLOCK "B"

The zone designation on the lands designated as Block "B" on Schedule "A" to By-law 2005-150 is changed from R.2., Single Detached Residential Zone to C4.S., General Commercial Zone with a "special exception".

4. BY-LAW 2005-151 AMENDED

Section 2 of By-law 2005-151 is amended by adding thereto the following Subsection 2(268) and headings:

"2(268) – Property Located at 61 Great Northern Road and 58 Blake Avenue

Despite the provisions of By-law 2005-151, the zoning on the lands shown outlined and marked Blocks "A" and "B" on the map attached as Schedule 267 hereto are rezoned subject to the following special provisions:

(a) BLOCK "A"

The zoning designation on the land marked Block "A" on the subject property map attached is changed from C4.S, General Commercial Zone with a "special exception" to C4.S, General Commercial Zone with a "special exception" to permit general commercial uses subject to the following special exceptions:

- (i) the landscaping requirement shall be reduced to 0%;
- (ii) the fencing requirement shall be eliminated and replaced with landscape clusters;

- (iii) only one access point is permitted from Block A onto Blake Avenue;
- (iv) heavy truck traffic is prohibited from using the said access point.

(b) **BLOCK "B"**

The zoning designation on the land marked Block "B" on the subject property map is changed from R.2., Single Detached Residential Zone to C4.S, General Commercial Zone with a "special exception" to permit a parking lot only in association with the uses carried on at 61 Great Northern Road subject to the following special exceptions:

- (i) the landscaping requirement be reduced to 0%;
- (ii) the fencing requirement shall be eliminated and replaced with landscape clusters;
- (iii) access to Block "B" from Blake Avenue and from Block "B" to Blake Avenue is prohibited."

5. **SCHEDULE "A"**

Schedule "A" hereto forms a part of this by-law.

6. **Certificate of Conformity**

It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie, authorized and in force on the day of the passing of this by-law.

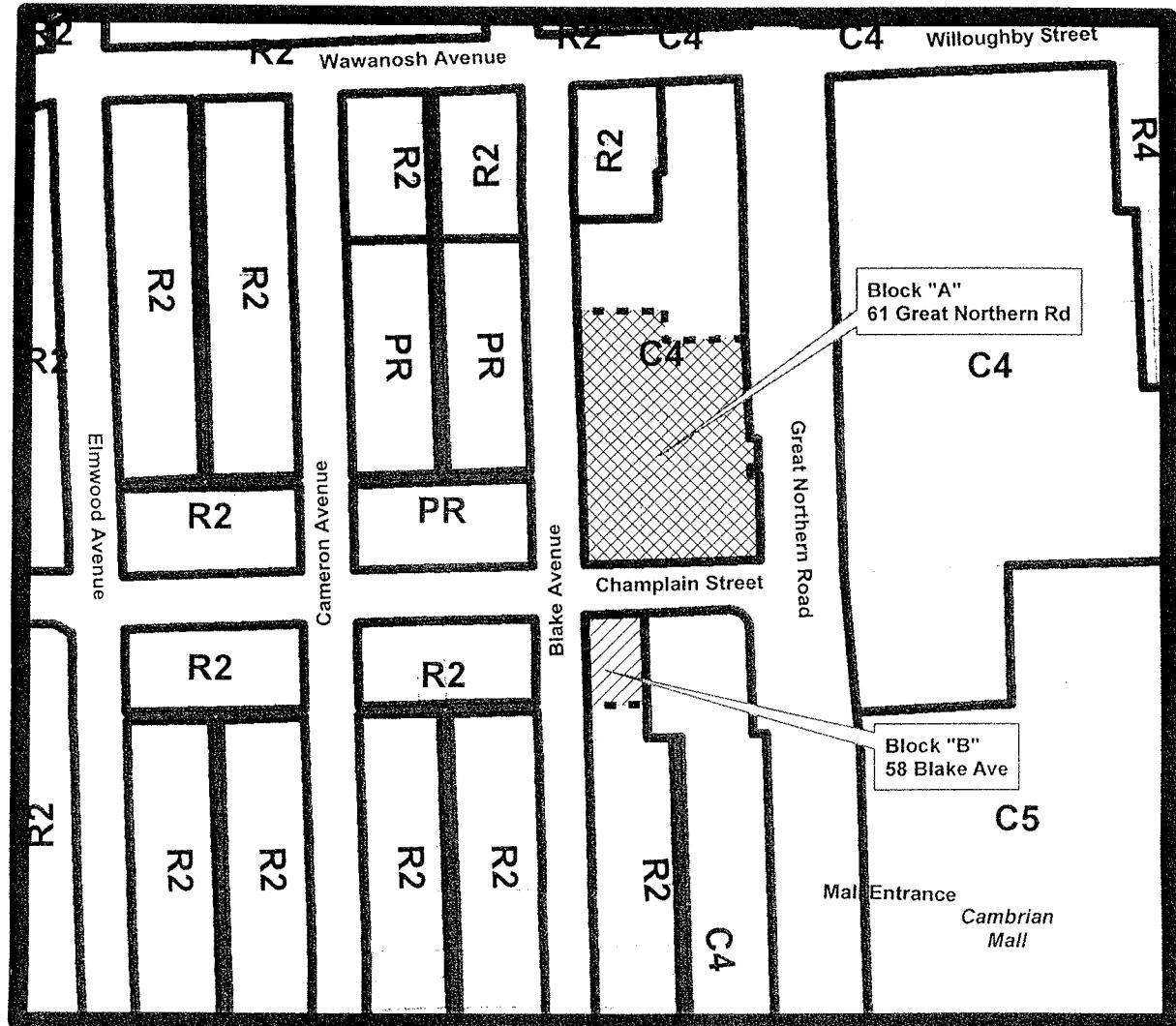
READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

NOTICE
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CITY SOLICITOR

SCHEDULE "A" TO BY-LAW 2008-71 AND SCHEDULE 268 TO BY-LAW 2005-151
OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, BE READ
THREE TIMES AND PASSED IN OPEN COUNCIL THIS 14TH DAY OF APRIL,
2008.



ZONING MAP APPLICATION A-8-08-Z

Maps
42 & 1-49 Metric Scale
1 : 2200

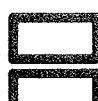


Block "A" Subject Property - 61 Great Northern Road

Block "B" Subject Property - 58 Blake Avenue



R2 - Single Detached Residential Zone



C5 - Shopping Centre Zone



C4 - General Commercial Zone



PR - Parks and Recreation Zone

10(p)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO 2008-72

DEVELOPMENT CONTROL: A by-law to designate the lands located on 61 Great Northern Road and 58 Blake Avenue an area of site plan control.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie **ENACTS** as follows:

1. **DEVELOPMENT CONTROL AREA**

The lands described on Schedule "A" attached hereto are hereby designated to be an area of site plan control pursuant to Section 41 of the Planning Act, R.S.O. 1990, chapter P. 13 and amendments thereto.

2. **SITE PLAN POWERS DELEGATED**

The Council hereby delegates to the Planning Director and in his absence to the Junior Planner of the City of Sault Ste. Marie, Council's powers to enter into a site plan agreement dealing with any of the works or matters mentioned in Section 41 of the Planning Act as amended, for the lands more particularly described in Schedule "A" to this by-law.

3. **SCHEDULE "A"**

Schedule "A" hereto forms part of this by-law.

4. **PENALTY**

Any person who contravenes this by-law including the obligations pursuant to the agreement entered into under the authority of this by-law is liable upon conviction therefor to penalty provisions as contained in the Planning Act and the Municipal Act.

5. **EFFECTIVE DATE**

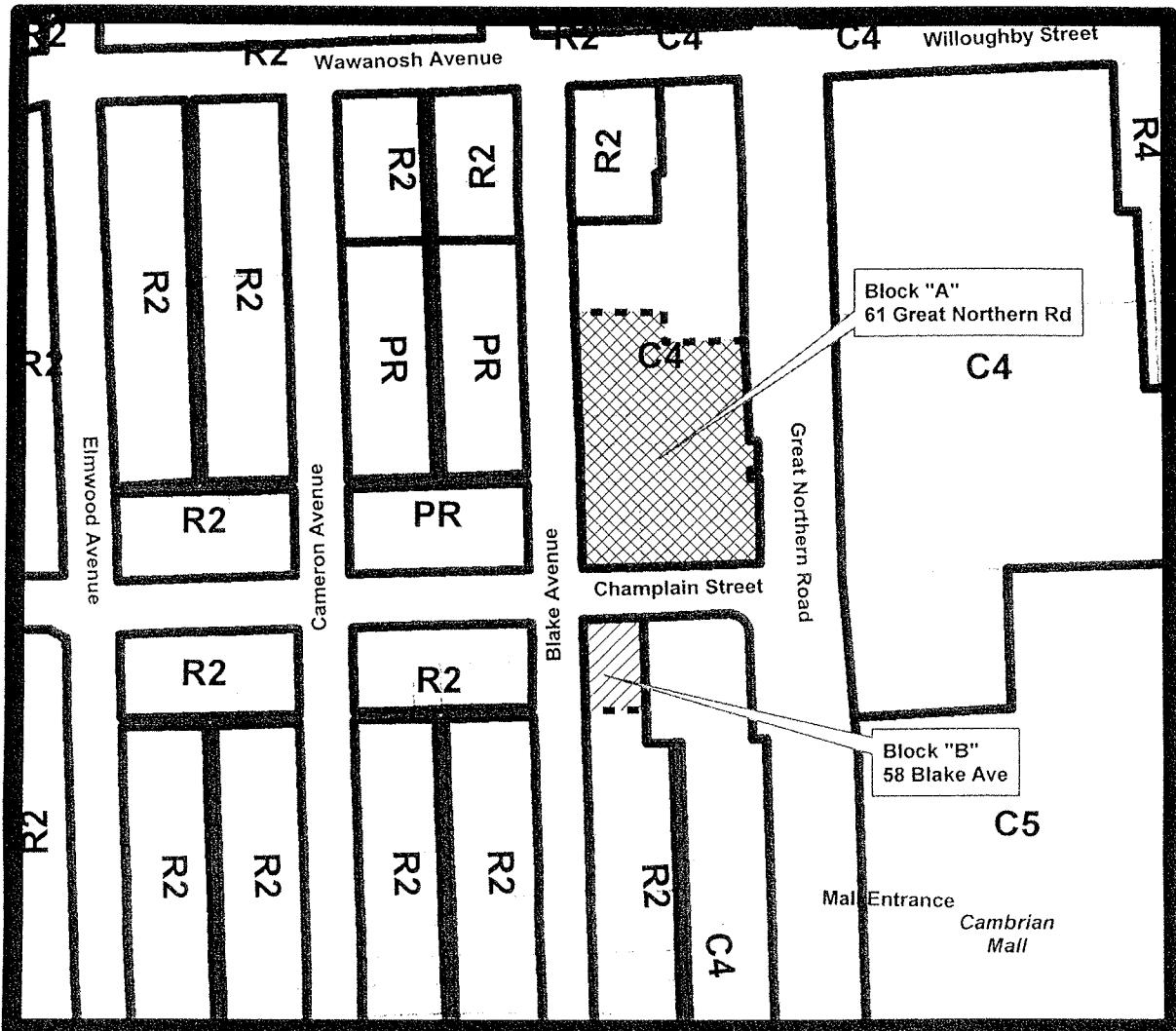
This by-law takes effect from the date of its final passing.

READ THREE TIMES and PASSED in Open Council this 14th day of April, 2008

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

SCHEDULE "A" TO BY-LAW 2008-72 OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, BE READ THREE TIMES AND PASSED IN OPEN COUNCIL THIS 14TH DAY OF APRIL, 2008.



ZONING MAP APPLICATION A-8-08-Z

Maps
42 & 1-49

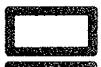
Metric Scale
1 : 2200



Block "A" Subject Property - 61 Great Northern Road



Block "B" Subject Property - 58 Blake Avenue



R2 - Single Detached Residential Zone



C4 - General Commercial Zone



C5 - Shopping Centre Zone



PR - Parks and Recreation Zone

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO 2008-62

LANES: a by-law to stop up, close and authorize the conveyance of a portion of a lane in the Kehoe & Cozens Subdivision, Plan 402 abutting Lots 32, 33 and 34 on Wellington Street West (PIN 31572-0091)

WHEREAS the lanes more particularly hereinafter described were established as public lanes and assumed for public use by By-law 2008-61.

NOW THEREFORE the Council of The Corporation of the City of Sault Ste. Marie, pursuant to Section 297 of the Municipal Act, R.S.O. 1990, Chapter M.45, and the Municipal Act, 2001, **ENACTS** as follows:

1. LANES CLOSED

The lanes more particularly described in Schedule "A" to this by-law, having been assumed by the Corporation for public use, is hereby stopped up and closed.

2. LANES DECLARED SURPLUS

The lanes more particularly described in Schedule "A" to this by-law is surplus to the requirements of the municipality.

3. EASEMENTS TO BE RETAINED

Subject to the retention of easements if required, the City Corporation shall stop up, close and authorize the conveyance of the lanes more particularly described in Schedule "A" to this by-law.

4. CONVEYANCE TO ABUTTING OWNERS

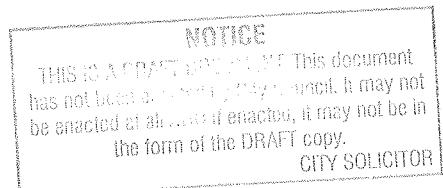
The said lanes shall be offered to the owners of the lands abutting thereon. In default of acceptance thereof within 30 days of such offer being made to the abutting owners by prepaid first class mail, the said lanes shall be offered to persons owning lands opposite the said lane.

5. EXECUTION OF DOCUMENTS

The Mayor and Clerk are hereby authorized for and in the name of the Corporation to execute and to affix the seal of the Corporation to all documents required to give effect to this by-law.

6. SCHEDULE "A"

Schedule "A" forms a part of this by-law.



10(g)

7. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

READ the **FIRST** and **SECOND** time this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

READ a **THIRD** time and finally **PASSED** in open Council this day of 2008, after notice thereof had been published once a week for two consecutive weeks and after the Council had met to hear every person who had applied to be heard.

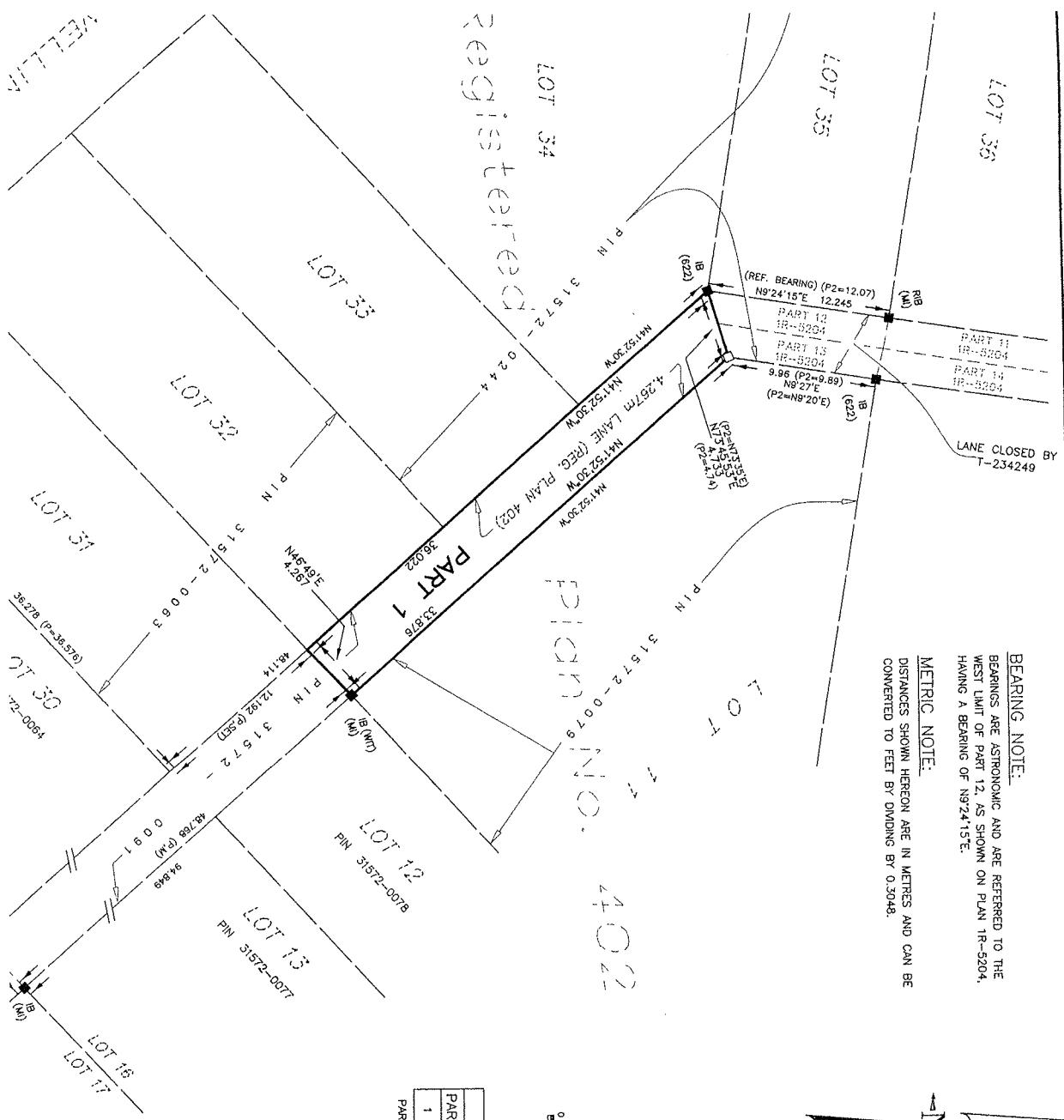
MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

SCHEDULE "A" TO BY-LAW 2008-61 and 2008-62

Description: Portion of a lane in the Kehoe & Cozens Subdivision, Plan 402 abutting Lots 32, 33 and 34 on Wellington Street West (PIN 31572-0091)

109



LOT 36

LOT 35

LOT 34

BEARING NOTE:

BEARINGS ARE ASTRONOMIC AND ARE REFERRED TO THE
WEST LIMIT OF PART 12, AS SHOWN ON PLAN 1R-5204,
HAVING A BEARING OF N9°24'15"E.

METRIC NOTE:

DISTANCES SHOWN HEREON ARE IN METRES AND CAN BE
CONVERTED TO FEET BY DIVIDING BY 0.3048.



PLAN 1R— DRAFT

RECEIVED AND DEPOSITED
DATE : _____
DEPUTY LAND REGISTRAR FOR THE LAND TITLES DIVISION OF ALGOMA (No 1)
I REQUIRE THIS PLAN TO BE DEPOSITED UNDER THE LAND TITLES ACT.

DATE _____
F.E. WALL

**PLAN OF SURVEY OF
PART OF 4.267m LANE
REGISTERED PLAN No. 402**

CITY OF SAULT STE. MARIE
DISTRICT OF ALGOMA

SCALE 1 : 250
25 METRES
F.E. WALL O.L.S.

PIN 31572-0091
PIN 31572-0092
PIN 31572-0093
PIN 31572-0094
PIN 31572-0095
PIN 31572-0096
PIN 31572-0097
PIN 31572-0098
PIN 31572-0099

0 5 10 15 20 25 METRES

IN THE

1. THIS SURVEY AND PLAN ARE CORRECT AND IN
ACCORDANCE WITH THE SURVEYS ACT, THE SURVEYORS
ACT AND THE LAND TITLES ACT AND THE REGULATIONS
MADE UNDER THEM;

2. THE SURVEY WAS COMPLETED ON THE --th DAY
OF --, 2008.

SCHEDULE			
PART	LOT	PLAN	PIN
1	PART OF LANE	REG. PLAN 402	PART OF 31572-0091

SURVEYOR'S CERTIFICATE

I CERTIFY THAT :

1. THIS SURVEY AND PLAN ARE CORRECT AND IN
ACCORDANCE WITH THE SURVEYS ACT, THE SURVEYORS
ACT AND THE LAND TITLES ACT AND THE REGULATIONS
MADE UNDER THEM;

2. THE SURVEY WAS COMPLETED ON THE --th DAY
OF --, 2008.

South Ste. Marie, Ontario
Ontario Land Surveyor
(firm or M.F. Julian Inc.)

LEGEND

- DENOTES FOUND MONUMENT
- DENOTES PLANTED MONUMENT
- IB DENOTES IRON BAR (5/8"SQx4")
- SIB DENOTES STANDARD IRON BAR (1"SQx48")
- RIB DENOTES ROUND IRON BAR

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2008-67

STREET CLOSING: (S.2.3) a by-law to close and authorize the conveyance of a portion of the old Highway 17 North road allowance which abuts 626 Fifth Line East

WHEREAS the street or part of the street more particularly hereinafter described was established as a public street and assumed for public use by By-law 2008-66.

NOW THEREFORE the Council of The Corporation of the City of Sault Ste. Marie, pursuant to Section 11(1) and 31(1) and after having advertised pursuant to Section 34 of the Municipal Act, S.O. 2001, Chapter 25, ENACTS as follows:

1. STREET CLOSED

The street or part of the street more particularly described in Schedule "A" to this by-law, having been assumed by the Corporation for public use, is hereby stopped and closed and authorized for conveyance.

2. LANDS DECLARED SURPLUS

The lands more particularly described in Schedule "A" to this by-law are surplus to the requirements of the municipality.

3. EASEMENTS TO BE RESERVED

Subject to the retention of utility easements if necessary the Corporation shall convey part of the streets that are more particularly described in Schedule "A" to this by-law.

4. CONVEYANCE TO ABUTTING OWNERS

The said street shall be offered to the owners of the lands abutting thereon. In default of acceptance thereof within 30 days of such offer being made to him or her by prepaid first class mail, the said street shall be offered to the persons owning lands opposite to the said streets or part of streets.

5. EXECUTION OF DOCUMENTS

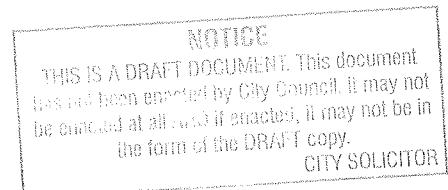
The Mayor and the Clerk are hereby authorized for and in the name of the Corporation to execute and to affix the seal of the Corporation to all documents required to give effect to this by-law.

6. SCHEDULE "A"

Schedule "A" forms a part of this by-law.

7. EFFECTIVE DATE

This by-law takes effect on the day of its final passing.



10(r)

Read the first and second times this 14th day of April, 2008.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

Read a THIRD time and PASSED in open Council this day of
2008, after notice thereof had been published once a week for two consecutive
weeks and after the Council had met to hear every person who claims that his
land will be prejudicially affected by the by-law and who had applied to be heard.

MAYOR – JOHN ROWSWELL

DEPUTY CITY CLERK – MALCOLM WHITE

SCHEDULE "A" TO BY-LAW 2008-66 AND 2008-67

The conveyance of a portion of the old Highway 17 North road allowance abutting 626 Fifth Line East, Sault Ste. Marie, Ontario

10(r)

