

## **AGENDA**

### **REGULAR MEETING OF CITY COUNCIL**

**2010 01 25**

**4:30 P.M.**

### **COUNCIL CHAMBERS**

#### **1. ADOPTION OF MINUTES**

Mover - Councillor S. Butland  
Seconder - Councillor F. Manzo

Resolved that the Minutes of the Regular Council Meeting of 2010 01 11 be approved.

#### **2. QUESTIONS AND INFORMATION ARISING OUT OF MINUTES AND NOT OTHERWISE ON AGENDA**

#### **3. APPROVE AGENDA AS PRESENTED**

Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti

Resolved that the Agenda for the 2010 01 25 City Council Meeting as presented be approved.

#### **4. DELEGATIONS/PROCLAMATIONS**

- (a) Robin McDonald, President Bon Soo Winter Carnival will be in attendance concerning Proclamation – Ontario Winter Carnival Bon Soo Time.
- (b) Peter Gorrie, an environmental journalist will be in attendance at the Green Committee's request to address Council concerning alternative vehicles. See agenda item 5.(d).
- (c) Lisa Vezeau-Allen Executive Director, Sault Youth Association will be in attendance concerning agenda item 6.(8)(a).

#### **PART ONE – CONSENT AGENDA**

#### **5. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES**

5. Mover - Councillor S. Butland  
Seconder - Councillor O. Grandinetti  
Resolved that all the items listed under date 2010 01 25 - Part One - Consent Agenda be approved as recommended.
- (a) Correspondence from AMO, OGRA and FONOM is attached for the information of Council.
- (b) Correspondence from Ontario Lottery and Gaming advising that the quarterly payment of the 5% allocation from October 1, 2009 to December 31, 2009 is \$338,643 is attached for the information of Council.
- (c) A letter from the Minister of Northern Development Mines and Forestry concerning Sault Ste. Marie, an International American Tourism Gateway to Northern Ontario is attached for the information of Council.
- (d) Correspondence from Councillor S. Butland concerning hybrid vehicles is attached for the information of Council.
- (e) **Staff Travel Requests**  
A report of the Chief Administrative Officer is attached for the consideration of Council.  
  
Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti  
Resolved that the Staff Travel Requests contained in the report of the Chief Administrative Officer dated 2010 01 25 be approved as requested.
- (f) **Council Travel Request**  
  
Mover - Councillor S. Butland  
Seconder - Councillor O. Grandinetti  
Resolved that Councillor Lou Turco be authorized to travel to an AMO Board of Directors meeting being held in Toronto, Ontario (2 days in January) at a cost of \$300.00 to the City.
- (g) **Property Tax Appeals**  
A report of the City Tax Collector is attached for the consideration of Council.  
  
Mover - Councillor J. Caicco  
Seconder - Councillor F. Manzo  
Resolved that Pursuant to Section 357 of the Municipal Act, 2001, the adjustments to the tax account as outlined in the City Tax Collector's report of 2010 01 25 be approved and the tax roll be amended accordingly.

5. (h) **Cultural Policy for the Corporation of the City of Sault Ste. Marie - Revisions**

A report of the Manager Recreation and Culture is attached for the consideration of Council.

Mover - Councillor S. Butland  
Seconder - Councillor F. Manzo

Resolved that the report of the Manager Recreation and Culture on behalf of the Cultural Advisory Board dated 2010 01 25 concerning Cultural Policy for the Corporation of the City of Sault Ste. Marie – Revisions be accepted and the recommended revisions to the Cultural Policy as endorsed by the Cultural Advisory Board, be approved.

(i) **Property Standards Process and Jurisdiction**

A report of the Commissioner Engineering and Planning is attached for the consideration of Council. This is in response to a Council resolution dated 2009 07 27.

Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti

Resolved that the report of the Commissioner Engineering and Planning dated 2010 01 25 concerning Property Standards Process and Jurisdiction be received as information.

(j) **Request for Proposals for City Insurance Coverage Commencing June 1, 2010**

A report of the City Solicitor is attached for the consideration of Council.

Mover - Councillor S. Butland  
Seconder - Councillor F. Manzo

Resolved that the report of the City Solicitor dated 2010 01 25 concerning Request for Proposals for City Insurance Coverage Commencing June 1, 2010 be accepted and the recommendation that the Legal Department be authorized to issue a request for proposals for the City's vehicle, liability and other insurance along with a risk management programme for the period starting June 1, 2010 be approved.

(k) **Annual Report – Downtown Development Initiative**

A report of the Planning Division is attached for the consideration of Council.

Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti

Resolved that the report of the Planning Division dated 2010 01 25 concerning Annual Report – Downtown Development Initiative be received as information and further that Council expresses its sincere appreciation to FedNor for its continuing support of this important project.

5. (l) **Application A-3-10-Z City of Sault Ste. Marie - Minor Amendments to Zoning By-law 2005-150 and Special Exceptions By-law 2005-151 – Notice of Public Hearing – March 8, 2010.**

A report of the Planning Division is attached for the consideration of Council.

Mover - Councillor S. Butland  
Seconder - Councillor O. Grandinetti

Resolved that the report of the Planning Division dated 2010 01 25 concerning Application No. A-3-10-Z – City of Sault Ste. Marie Planning Division – Minor amendments to Zoning By-law 2005-150 and Special Exceptions By-law 2005-151 be accepted and the Planning Director's recommendation that City Council accept this report as information and authorize staff to give public notice for Council's consideration of these matters on the March 8, 2010, agenda be endorsed.

(m) **Process a Constituent Should Follow in the Event of a Sewer Backup**

A report of the Deputy Commissioner Public Works and Transportation is attached for the consideration of Council. This is in response to a Council resolution dated 2009 11 09.

Mover - Councillor J. Caicco  
Seconder - Councillor F. Manzo

Resolved that the report of the Deputy Commissioner Public Works and Transportation dated 2010 01 25 concerning Process a Constituent Should Follow in the Event of a Sewer Backup be received as information.

(n) **Sault Ste. Marie City Council and Local Boards Code of Conduct**

A report of the Chair, Code of Conduct Committee is attached for the consideration of Council.

Mover - Councillor S. Butland  
Seconder - Councillor O. Grandinetti

Resolved that the report of the Chair, Code of Conduct Committee dated 2010 01 25 concerning Sault Ste. Marie City Council and Local Boards Code of Conduct be received as information.

(o) **2012 CARHA Hockey World Cup - Update**

A report of the Executive Director Tourism Sault Ste. Marie is attached for the consideration of Council.

Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti

5. (o) Resolved that the report of the Executive Director Tourism Sault Ste. Marie dated 2010 01 25 concerning 2012 CARHA Hockey World Cup Update be accepted and the recommendation that Council authorize the agreement with CARHA for the 2012 CARHA Hockey World Cup; and  
Further resolved that Council authorize the immediate payment of \$100,000 to CARHA (Council resolution dated 2009 01 26) with funds to come from the Economic Development Fund, be approved.

The relevant By-law 2010-23 is listed under item 10 of the agenda and will be read with all other by-laws listed under that item.

6. (6) **PLANNING**

- (a) **Application No. A-2-10-Z.OP – James Rennison – 506 Town Line Road – Requesting a Rezoning and Official Plan Amendment to Permit Extension of Well Drillers Contractor's Yard and the Sale/Rental of Freight Containers**

A report of the Planning Division is attached for the consideration of Council.

Mover - Councillor J. Caicco  
Seconder - Councillor O. Grandinetti

Resolved that the report of the Planning Division dated 2010 01 25 concerning Application No. A-2-10-Z.OP – James Rennison – 506 Town Line Road be accepted and the Planning Director's recommendation that City Council approve the application and rezone the subject property from "RA" (Rural Area) zone, to "RA.S" (Rural Area) zone with an amended Special Exception 257, subject to the 3 conditions contained in the report, to be applied to the subject property, or more specifically the rear 150m of 506 Town Line Road be endorsed.

6. (8) **BOARDS AND COMMITTEES**

- (a) **Sault Youth Association – Youth Strategy Policy**

A report of the Executive Director, Sault Youth Association is attached for the consideration of Council.

Moved by Councillor T. Sheehan  
Seconded by Councillor J. Caicco

Whereas the Sault Youth Association was named the City's advocate for Youth by Council resolution dated May 25, 2009; and

Whereas the Sault Youth Association has been developing and investing in youth concerns and needs since 2004; and;

Whereas the Sault Youth Association's goals include ensuring that young people gain responsibility and self-esteem, increase their employability and thrive to become mature independent adults contributing positively to society;  
Now Therefore be it resolved that City Council adopts the Youth Strategy Policy

6. (8)(a) Statement as presented and endorses the Sault Youth Association as the recognized lead organization on youth issues; and  
Whereas City Council supported the Sault Youth Association in 2009 with funds from the Community Initiatives Fund; and  
Whereas without this financial support, the work of the Sault Youth Association will not have continuity and momentum will be lost;  
Now Therefore be it resolved that Council authorizes \$20,000 (to be added to the \$7,500 2010 allocation) for the Sault Youth Association with funds to come from the 2010 Community Development Fund, be approved.

7. **UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL**

- (a) Moved by Councillor D. Celetti  
Seconded by Councillor O. Grandinetti  
Whereas the lack of shopping and business in the downtown core of the City, very few businesses operating, good quality stores no longer in operation, mainly due to paid parking plus the intrusion of the City Parking Authority on shoppers and clients who have to pay to park and are ticketed at the exact time meters expire; and  
Whereas this discourages patrons and shoppers from shopping downtown and forcing them to malls where they do not have to nurse a parking meter nor have to worry about getting a parking ticket at any time;  
Now Therefore be it resolved that City staff study and report back to Council on the possibility of removing all parking meters in the downtown and disband the Parking Authority, which will encourage businesses to open and shoppers to return to the downtown and open for business.

A report of the Manager Downtown Association dated 2009 11 23 is attached at the request of Mayor Rowswell for the information of Council.

- (b) Moved by Councillor O. Grandinetti  
Seconded by Councillor S. Butland  
Whereas on January 12, 2010 an earthquake struck the impoverished country of Haiti resulting in perhaps the worst natural disaster in history; and  
Whereas the Canadian Government has pledged to match all personal donations to a relief fund up to \$50,000,000; and  
Whereas Sault Ste. Marie has previously responded positively to such disasters, with donations by its citizens and its municipal level of government; and  
Whereas City Council authorized a donation of \$7,500 in 2005 for the Asian Tsunami and a further donation of \$7,500 in the same year for the victims of Hurricane Katrina in the southern United States; and

7. (b) Whereas City Council has provided financial assistance in other instances including the Italian earthquakes, and flooding in Southern Ontario; and Whereas it has been made clear that donations of cash are the preferred way of providing assistance at this time,  
Now Therefore Be It Resolved that Council endorse a \$7,500 contribution (from the 2010 Unforeseen Account) to the local branch of the Canadian Red Cross (who have already established a fund for this purpose) and encourages citizens of our community to assist as much as possible and to keep the people of Haiti in our thoughts and prayers.

(c) Moved by Councillor O. Grandinetti  
Seconded by Councillor F. Manzo

Whereas there have been a number of complaints of people parking on the side of Base Line near the West Davignon extension (creek) to access the waterway;

Now therefore be it resolved that City staff be requested to install temporary no parking signs (from December to April) on Base Line or snowplow an area just west of the West Davignon extension for people to park while fishing.

Attached is a letter from the Health & Safety Coordinator, Flakeboard Company Limited, outlining the safety concerns.

**8. COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION**

**9. ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE**

**10. CONSIDERATION AND PASSING OF BY-LAWS**

By-laws before Council for THREE readings which do not require more than a simple majority.

(a) **AGREEMENTS**

2010-23            A by-law to authorize an agreement between the City and the Sault Ste. Marie Economic Development Corporation and The Canadian Adult Recreational Hockey Association (CARHA) for the purpose of hosting the 2012 CARHA Hockey World Cup from March 4-11, 2012 in Sault Ste. Marie.  
A report from the Executive Director, Tourism Sault Ste. Marie is on the agenda.

**ZONING**

- (b) 2010-21 A by-law to amend Sault Ste. Marie Zoning By-Laws 2005-150 and 2005-151 regarding lands located at Civic No. 1659 Second Line West (Quintinho).

11. **QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON AGENDA**

12. **ADDENDUM TO THE AGENDA**

13. **ADJOURNMENT**

Mover - Councillor J. Caicco

Seconder - Councillor F. Manzo

Resolved that this Council shall now adjourn.

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**MAYOR**

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**CLERK**

## MINUTES

### REGULAR MEETING OF CITY COUNCIL

2010 01 11

4:30 P.M.

### COUNCIL CHAMBERS

**PRESENT:** Mayor J. Rowswell, Councillors J. Caicco, L. Turco, B. Hayes, D. Celetti, O. Grandinetti, S. Myers, L. Tridico, F. Fata, T. Sheehan, S. Butland, F. Manzo, P. Mick

**OFFICIALS:** J. Fratesi, D. Irving, L. Girardi, N. Apostle, J. Dolcetti, M. Provenzano, L. Bottos, B. Freiburger, D. McConnell

#### 1. ADOPTION OF MINUTES

Moved by - Councillor J. Caicco

Seconded by - Councillor F. Manzo

Resolved that the Minutes of the Regular Council Meeting of 2009 12 07 be approved. CARRIED.

#### 2. QUESTIONS AND INFORMATION ARISING OUT OF MINUTES AND NOT OTHERWISE ON AGENDA

#### 3. APPROVE AGENDA AS PRESENTED

Moved by - Councillor S. Butland

Seconded by - Councillor O. Grandinetti

Resolved that the Agenda for the 2010 01 11 City Council Meeting as presented be approved. CARRIED.

Mover - Councillor S. Butland

Seconder - Councillor O. Grandinetti

Resolved that the Addendum for the 2009 01 11 City Council meeting as presented be approved. CARRIED.

#### 4. DELEGATIONS/PROCLAMATIONS

- (a) Joyce Ferguson-Mowat, Public Health Inspector was in attendance concerning Proclamation – Environmental Public Health Week.
- (b) Betty Parr, Volunteer with the Alzheimer Society was in attendance concerning Proclamation – National Alzheimer Awareness Month.

- (c) The winners of the 2009 Christmas Lighting Awards Program were in attendance to receive plaques and PUC credit certificates.
- (d) Representatives of Northern Storm Aquatic Club and Sault Ste. Marie Aquatic Club were in attendance concerning agenda item 7(a).
- (e) Judy McGonigal, Chair and Kathy Fisher, Vice-Chair Historic Sites Board were in attendance concerning agenda item 6.(8)(a).
- (f) John Millar was in attendance concerning agenda item 6.(6)(a).
- (g) Chantel and Nelio Quintinho were in attendance concerning agenda item 6.(6)(b).

### **PART ONE – CONSENT AGENDA**

#### **5. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES**

Moved by - Councillor J. Caicco

Seconded by - Councillor O. Grandinetti

Resolved that all the items listed under date 2010 01 11 - Part One - Consent Agenda be approved as recommended. CARRIED.

- (a) Correspondence from AMO, OGRA and FONOM was received by Council.
- (b) Correspondence from the City of Kingston (concerning exemption of electricity sales from Provincial portion of harmonized sales tax), City of Pembroke (concerning Wood Turtle Habitat Regulation) Durham Region (concerning requesting the Premier of Ontario amend the Ombudsman Act to include hospitals under the jurisdiction of the Ombudsman); Town of Niagara-on-the-Lake (concerning benefits derived from uploaded social services); City of Oshawa (concerning request that the province mandate superintendents and key holder for condominiums and apartment buildings be bonded and obtain criminal reference checks); County of Grey and City of Kawartha Lakes (concerning health effects potentially created by the presence of industrial wind turbines); City of North Bay (concerning asking the provincial and federal governments to make the four-laning of the Ontario TransCanada Highway a priority) was received by Council.
- (c) The letter from the Minister of Finance concerning the Ontario Municipal Partnership Fund allocations for 2010 was received by Council.

5. (d) The letter of request for a temporary street closing was accepted by Council.  
1)on Shore Drive and Lower Lake Street at Queen Street Intersection in conjunction with Ontario Winter Bon Soo Carnival (February 4 – 15, 2010)  
The relevant By-law 2010-5 is listed under Item 10 of the Minutes.

(e) **Council Travel**

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo

Resolved that Councillor Terry Sheehan be authorized to travel to attend a meeting with the Manager, Toronto Downtown Incubator and the Director, National Incubator Association of Canada being held in Toronto (one day in January) at no cost to the City. CARRIED.

Mover - Councillor J. Caicco  
Seconder - Councillor F. Manzo

Resolved that Councillor Lou Turco be authorized to travel to (1) a FONOM meeting for Executive Director interviews being held in Sudbury (two days in January) at no cost to the City; and a FONOM Board meeting being held in Sudbury (three days in January) at no cost to the City. CARRIED.

(f) **2010 Budget**

The report of the Commissioner of Finance and Treasurer was received by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor O. Grandinetti

Resolved that the report of the Commissioner of Finance and Treasurer dated 2010 01 11 concerning 2010 Budget be received as information. CARRIED.

(g) **2010 Corporate Membership Fees**

The report of the Deputy City Clerk was accepted by Council.

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo

Resolved that the report of the Deputy City Clerk dated 2010 01 11 concerning Corporate Membership Fees be accepted and recommendation to proceed with payment of the 2010 fees be approved. CARRIED.

(h) **2010 Municipal Election – Legislative Update and Amendment to 2010 Council Meeting Schedule**

The report of the Deputy City Clerk was accepted by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor F. Manzo

Resolved that the report of the Deputy City Clerk dated January 11, 2010 concerning 2010 Municipal Election – Legislative Update be accepted, and the recommendation to amend 2010 Council Meeting Schedule by cancelling the October 12<sup>th</sup> and 25<sup>th</sup> meetings and adding a meeting on November 8<sup>th</sup> be approved. CARRIED.

5. (i) **Financial Assistance Grant Policy for National/International Sport Competitions - Revisions**

The report of the Manager Recreation and Culture on behalf of the Parks and Recreation Advisory Committee was accepted by Council.

Moved by - Councillor J. Caicco

Seconded by - Councillor O. Grandinetti

Resolved that the report of the Manager Recreation and Culture on behalf of the Parks and Recreation Advisory Committee dated 2010 01 11 concerning Financial Assistance Grant Policy for National/International Sports Competitions – Revisions be accepted and further that the Policy be amended as recommended by the Parks and Recreation Advisory Committee be approved. CARRIED.

(j) **West End Community Centre - Update**

The report of the Commissioner Community Services was received by Council.

Moved by - Councillor J. Caicco

Seconded by - Councillor O. Grandinetti

Resolved that the report of the Commissioner Community Services dated 2010 01 11 concerning West End Community Centre Update be received as information. CARRIED.

(k) **Engineering Services – North Street Culvert Rehabilitation/Replacement**

The report of the Director of Engineering Services was accepted by Council. The relevant By-law 2010-12 is listed under Item 10 of the Minutes.

(l) **Engineering Services Agreement – Connecting Link Root River Bridges**

The report of the Director of Engineering Services was accepted by Council. The relevant By-law 2010-16 is listed under Item 10 of the Minutes.

(m) **Sault Ste. Marie Municipal Landfill – Landfill Gas Management System – Contracts – 2009-18E**

The report of the Land Development & Environmental Engineer was accepted by Council. The relevant By-law 2010-15 is listed under Item 10 of the Minutes.

(n) **Termination of Fire Protection and Fire Prevention Agreement with Prince Township**

The report of the Fire Chief was received by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor O. Grandinetti

Resolved that the report of the Fire Chief dated 2010 01 11 concerning Termination of Fire Protection and Fire Prevention Agreement with Prince Township be received as information. CARRIED.

5. (o) **Appeal by the Northern Retail Professionals Association (NRPA) of the Question Regarding Boxing Day Question to be put on the Ballot of the 2010 Municipal Election**

The report of the City Solicitor was received by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor F. Manzo

Resolved that the report of the City Solicitor dated 2010 01 11 concerning Appeal by the Northern Retail Professionals Association (NRPA) of the Question Regarding Boxing Day to be put on the Ballot of the 2010 Municipal Election be received as information. CARRIED.

Councillor L. Tridico declared a pecuniary interest – family owns a retail business.

- (p) **Revised Calculation for Purchase Price and Property Being Sold to Elementa Group Inc.**

The report of the City Solicitor was accepted by Council. The relevant By-law 2010-10 is listed under Item 10 of the Minutes.

- (q) **Archaeological Site Potential Assessment**

The report of the Planning Division was accepted by Council.

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo

Resolved that the report of the Planning Division dated 2010 01 11 concerning the Archaeological Site Potential Assessment be accepted and the Planning Director's recommendation that City Council authorize an agreement with Archaeological Services Inc. to undertake and complete an archaeological site potential assessment at a cost not to exceed \$40,000 exclusive of applicable taxes be endorsed. CARRIED.

- (r) **No Parking Zone – Wilcox Avenue from Wilson Street to Railroad Avenue**

The report of the Commissioner of Public Works and Transportation Department was accepted by Council. The relevant By-law 2010-20 is listed under Item 10 of the Minutes.

- (s) **Special Waste Contract Extension for Municipal Hazardous Waste Program**

The report of the Waste Diversion Supervisor was accepted by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor O. Grandinetti

Resolved that the report of the Waste Diversion Supervisor dated 2010 01 11 concerning Special Waste Contract Extension for Municipal Hazardous Waste Program be accepted and the recommendation that Council authorize the extension of the MHSW contract with Hotz Environmental for the period January 1, 2010 to December 31, 2010 be approved. CARRIED.

(t) **Heritage Discovery Site - Ermatinger•Clergue National Historic Site**

The report of the Commissioner of Finance and Treasurer was received by Council.

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo

Resolved that the report of the Commissioner of Finance and Treasurer dated 2010 01 11 concerning Heritage Discover Site - Ermatinger•Clergue National Historic Site be received as information. CARRIED.

(u) **Expansion of Wal-Mart to Sell Groceries**

The report of the City Solicitor was received by Council.

Mover - Councillor S. Butland  
Seconder - Councillor F. Manzo

Resolved that the report of the City Solicitor dated 2010 01 11 concerning Expansion of Wal-Mart to Sell Groceries be received as information. CARRIED.

## **PART TWO – REGULAR AGENDA**

6. **REPORTS OF CITY DEPARTMENTS; BOARDS AND COMMITTEES**

6. (6) **PLANNING**

(a) **Application No. A-23-09-Z – John Millar – 61 Glengary Gate Crescent - Request to Permit One Additional Dwelling Unit Within the Existing Residence**

The report of the Planning Division was received by Council.

Moved by - Councillor B. Hayes  
Seconded by - Councillor P. Mick

Resolved that Application No. A-23-09-Z – John Millar – 61 Glengary Gate Crescent be DEFERRED for two to four weeks in order to allow the applicant and Planning staff to meet to comply with the current zoning on the property. CARRIED.

6. (6)(a) Moved by - Councillor J. Caicco  
Seconded by - Councillor O. Grandinetti  
Resolved that the report of the Planning Division dated 2010 01 11 concerning Application No. A-23-09-Z – John Millar – 61 Glengary Gate Crescent be accepted and the Planning Director's recommendation that City Council DENY the applicant's request to rezone the property from "R.1" (Estate Residential) zone to "R.1.S" (Estate Residential) zone with a Special Exception to permit a duplex, or two (2) dwelling units within the existing residence be endorsed.  
**OFFICIALLY READ NOT DEALT WITH.**

Moved by - Councillor B. Hayes  
Seconded by - Councillor P. Mick

Resolved that the report of the Planning Division dated 2010 01 11 concerning Application No. A-23-09-Z – John Millar – 61 Glengary Gate Crescent be accepted and that City Council approve a 3 Year Temporary Use By-law to permit two (2) dwelling units within the existing residence be endorsed.  
**OFFICIALLY READ NOT DEALT WITH.**

(b) **Application No. A-1-10-Z – Chantel and Nelio Quintinho – 1659 Second Line West - Request to Permit a Contractor's Yard Specializing in the Display, Sale and Installation of Kitchen and Bath Cabinets, Countertops and Custom Woodworking**

The report of the Planning Division was accepted by Council.

Moved by - Councillor S. Butland  
Seconded by - Councillor F. Manzo

Resolved that the report of the Planning Division dated 2010 01 11 concerning Application No. A-1-10-Z – Chantal & Nelio Quintinho – 1659 Second Line West be accepted and the Planning Director's recommendation that City Council approve the applicant's request and rezone the subject property from Rural Area to Rural Area with a Special Exception to permit a business specializing in the display, sale, and off-site installation of cabinets and countertops, subject to the following:

1) That any outdoor storage of materials or equipment associated with the use must be 100% visually screened from the street, and any abutting dwelling units, using vegetation, fencing, berming, or any combination be endorsed.  
**CARRIED.**

Councillor L. Tridico declared a pecuniary interest – family owns property in subject property area.

(c) **Proposed Growth Plan for Northern Ontario**

The report of the Planning Division was received by Council.

Moved by - Councillor S. Butland

6. (6)(c) Seconded by - Councillor O. Grandinetti  
Resolved that the report of the Planning Division dated 2010 01 11 concerning the Proposed Growth Plan for Northern Ontario be accepted and the Planning Director's recommendation that City Council receive this report as information be endorsed. CARRIED.

6. (8) **BOARDS AND COMMITTEES**

(a) **Ermatinger•Clergue National Historic Site Heritage Discovery Centre**  
The report of the Chair, Historic Sites Board was accepted by Council.

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo

Resolved that the report of the Chair, Historic Sites Board dated 2010 01 11 concerning Heritage Discovery Centre be accepted and the recommendation that Council:

authorizes that the City enter into the agreement with Canadian Heritage Cultural Spaces for \$1.8 million toward the project; and

authorizes that the City enter into the agreement with NOHFC for \$1 million contribution toward the project; and

authorizes that the Historic Sites Board begin the Heritage Discovery Centre project; and

authorizes that should the remaining required project funding not be secured in a timely manner, that the Historic Sites Board be allowed to borrow the remaining required funding from the City with the commitment that the Board repay the funds as has been done with previous projects at the Ermatinger•Clergue National Historic Site; and

authorizes the issuing of the Request for Proposal for Architectural and Engineering Services for the Heritage Discover Centre Project; be approved. CARRIED.

The relevant By-laws 2010-13 and 2010-14 are listed under Item 10 of the Minutes.

(b) **Sault Ste. Marie City Council and Local Boards Code of Conduct**  
The report of the Code of Conduct Committee was accepted by Council.

Moved by - Councillor S. Myers  
Seconded by - Councillor P. Mick

Resolved that the report of the Code of Conduct Committee dated 2010 01 11 concerning Sault Ste. Marie City Council and Local Boards Code of Conduct be accepted and the recommendation that Council approve the Sault Ste. Marie City Council and Local Boards Code of Conduct dated January 2010, be approved, as amended. CARRIED.

6. (8)(b) Recorded Vote

For: Mayor J. Rowswell, Councillors J. Caicco, L. Turco, B. Hayes, D. Celetti, O. Grandinetti, S. Myers, L. Tridico, F. Fata, T. Sheehan, P. Mick

Against: Councillors S. Butland, F. Manzo

7. **UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL**

(a) Moved by - Councillor B. Hayes  
Seconded by - Councillor P. Mick

Whereas there are two significant organized swim clubs that use the John Rhodes facility, those being the Northern Storm Aquatic Club and the Sault Ste. Marie Aquatic Club; and

Whereas the Northern Storm Aquatic Club has been in existence for approximately two years and has comparable membership to the Sault Ste. Marie Aquatic Club; and

Whereas the Northern Storm Aquatic Club currently has allocated 7 hours per week of swim time in comparison to 14 hours per week for the Sault Ste. Marie Aquatic Club; and

Whereas the Northern Storm Aquatic Club has requested additional time for the provision of training for their club members; and

Whereas the time slots offered are not conducive to the efficient and equitable operation of the Northern Storm Aquatic Club, especially as it relates to the younger members with the time slot offered of 9:30 p.m. being far too late;

Now therefore be it resolved that Parks and Recreation Advisory Committee report back to Council in six weeks with a solution that would provide fair and equitable time to the two organized swim clubs; and

Further that City staff should consider in its report the overall operations of the John Rhodes pool in the solution as opposed to simply the current time allocation between the Northern Storm Aquatic Club and the Sault Ste. Marie Aquatic Club. CARRIED.

(b) Moved by - Councillor J. Caicco  
Seconded by - Councillor S. Myers

Whereas in 2007, the Corporation had their permanent Port Facility Certificate status changed to an Occasional Use Facility Certificate; and

Whereas under the Occasional Use Certificate there is a cap of ten cruise ship stops that can be accommodated in a year; and

Whereas this resulted in two occasions where cruise ships had to be accommodated at the Purvis Dock in 2009; and

Whereas this will negatively affect our ability to grow this area of tourism for our community;

7. (b) Now therefore be it resolved that the appropriate City staff report back to Council on the work and cost involved in attaining a Port Facility Security Certificate including a recommendation from both City staff and Tourism SSM on the benefits versus the costs of such an initiative. CARRIED.

Moved by - Councillor S. Myers

Seconded by - Councillor J. Caicco

Whereas the Conferences and Major Special Events Fund established by Council in 2008 with \$20,000 annually has proven to be a good process by which to evaluate support for large and small local events; and

Whereas the requirements for funding application and post event financial reporting has provided Council with consistent accountability and monitoring; and

Whereas Council is increasingly being asked for larger amounts of financial support for major events such as the Scotties Tournament of Hearts and Canadian Adult Recreation Hockey Association world tournament (CARHA); and

Whereas Council welcomes these events in order to maximize the use of Essar Centre and;

Whereas at this time Council cannot provide such funding from the Conferences and Major Special Events fund at its current level of \$20,000 annually;

Now Therefore be it resolved that Council consider increasing the Conferences and Major Special Events fund by \$80,000 annually to a total annual fund of \$100,000 so that all requests for financial assistance for conferences and major special events can be directed to the funding process provided by the Conferences and Major Special Events fund; and

Further that this funding request BE REFERRED to the 2010 Budget for Council's consideration as a supplementary item, be approved. CARRIED.

- (d) The report entitled The Working 4 Utah Initiative – Performance Report was received by Council.

Moved by - Councillor S. Myers

Seconded by - Councillor B. Hayes

7. (d) Whereas City Council will soon be entering into discussion around the 2010 tax levy and will be seeking to find ways to reduce the budget and yet maintain essential services; and  
Whereas last year, an informal request was made to the Chief Administrative Officer to review the impact of a reduced work week as a possible means of lowering the budget; and  
Whereas this information would be helpful to Council along with a list of any high cost services that are considered non-essential to the daily health and well being of our citizens and by limiting such high cost services, could provide a further reduction in the cost of municipal operations;  
Now therefore be it resolved that the Chief Administrative Officer report back to Council on these matters. CARRIED.
- (e) Moved by - Councillor T. Sheehan  
Seconded by - Councillor S. Butland  
Whereas proper procedures at City Council meetings are paramount to the success and flow of City Business; and  
Whereas City Council recently approved amendments to Procedure By-law 99-100; and  
Whereas members of City Council are now responsible for chairing meetings as the Acting Mayor on a one-month rotating basis if the Mayor is absent;  
Now therefore be it resolved that City Council requests that City staff organize and deliver a training session on the rules and procedures of City Council meetings. CARRIED.
- (f) Notice of Motion  
Moved by Councillor D. Celetti  
Seconded by Councillor O. Grandinetti  
Whereas the lack of shopping and business in the downtown core of the City, very few businesses operating, good quality stores no longer in operation, mainly due to paid parking plus the intrusion of the City Parking Authority on shoppers and clients who have to pay to park and are ticketed at the exact time meters expire; and  
Whereas this discourages patrons and shoppers from shopping downtown and forcing them to malls where they do not have to nurse a parking meter nor have to worry about getting a parking ticket at any time;  
Now Therefore be it resolved that City staff study and report back to Council on the possibility of removing all parking meters in the downtown and disband the Parking Authority, which will encourage businesses to open and shoppers to return to the downtown and open for business.
8. **COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION**

9.

**ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE**

10.

**CONSIDERATION AND PASSING OF BY-LAWS**

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that all the by-laws listed under Item 10 of the Agenda under date 2010 01 11 be approved. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-1 being a by-law to consolidate amendments to Traffic By-law 77-200 be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-3 being a by-law to re-adopt Official Street Names List be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-4 being a by-law to authorize an agreement with the City and Public Works, Local No. 3 Canadian Union of Public Employees be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-5 being a by-law to permit the temporary closing of lower Lake Street from Queen Street and Shore Drive to facilitate various Bon Soo Events be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-6 being a by-law to authorize a collective agreement between the City and the United Steel Workers of America (Transit) for the period of February 1, 2009 to January 31, 2012 be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco

Seconded by Councillor F. Manzo

Resolved that By-law 2010-7 being a by-law to adopt Amendment No. 169 to the Official Plan (Mageran) be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

10. Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-8 being a by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 regarding lands located at Civic No. 574 Airport Road (Mageran) be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-9 being a by-law to appoint Robert Rushworth as Manager of Emergency Medical Services be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-10 being a by-law to authorize the conveyance of 15.3 acres at the southeast corner of Base Line and Leigh's Bay Road to Elementa Group Inc. or such other person or companies as directed be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-11 being a by-law to appoint Municipal Law Enforcement Officers to enforce the by-laws on various private properties and to amend Schedule "A" to By-law 90-305 be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-12 being a by-law to authorize an agreement with the City and STEM Engineering Group Incorporated in connection with the design and contract administration of the rehabilitation/reconstruction of the deep bury culvert under North Street in the vicinity of Strand Avenue be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-13 being a by-law to authorize an agreement with the City and the Minister of Canadian Heritage for the approval of the \$1.8 million contribution towards implementing the Heritage Discovery Centre Project be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.
- Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

10. Resolved that By-law 2010-14 being a by-law to authorize an agreement with the City and Northern Ontario Heritage Fund Corporation (NOHFC) for the approval of the \$1 million contribution towards implementing the Heritage Discovery Centre Project be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

Resolved that By-law 2010-15 being a by-law to authorize a contract with the City and Avery Construction Ltd. In connection with the supply of all materials, labour and equipment for the construction of an "active" landfill gas collection and management system for the Sault Ste. Marie Municipal Landfill. (Contract 2009-18E) be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

Resolved that By-law 2010-16 being a by-law to authorize an agreement with the City and M.R. Wright & Associates Co. Ltd. to provide engineering services for the rehabilitation of the two Root River Bridges on Great Northern Road north of Fourth Line be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

Resolved that By-law 2010-17 being a by-law to authorize the construction of Class "A" Pavement on South Market Street from Boundary Road to Chambers Avenue under Section 3 of the Municipal Act, 2001, Ontario Regulations 586/06 be read a FIRST and SECOND time and PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

Resolved that By-law 2010-18 being a by-law to authorize a contract agreement between the City and the Canadian Union of Public Employees Local No. 3 – Community Services Department from February 1, 2009 to January 31, 2012 be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo

Resolved that By-law 2010-19 being a by-law to authorize a contract agreement between the City and the Canadian Union of Public Employees Local No. 67 – Day Care Group effective from June 1, 2009 to May 31, 2012 be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

10. Moved by Councillor J. Caicco  
Seconded by Councillor F. Manzo  
Resolved that By-law 2010-20 being a by-law to amend Schedule "A" of Traffic By-law 77-200 regarding Wilcox Avenue be PASSED in open Council this 11<sup>th</sup> day of January, 2010. CARRIED.

11. **QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON AGENDA**

12. **ADDENDUM TO THE AGENDA**

13. **ADJOURNMENT**

Moved by - Councillor J. Caicco  
Seconded by - Councillor F. Manzo  
Resolved that this Council shall now adjourn. CARRIED.

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MAYOR

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CLERK

January 18, 2010

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### News Media

#### AMO Looks Forward to Working with New Ontario Cabinet

Toronto, January 18, 2010 – The Association of Municipalities of Ontario (AMO) welcomes Jim Bradley to his new post as Ontario's Minister of Municipal Affairs and Housing, and remains committed to working with the Provincial Government's new Cabinet to strengthen Ontario's communities.

"Ontario's municipalities will continue to work with Ontario's new Cabinet, and the Federal Government, to build caring communities that are competitive, safe and green," said Peter Hume, AMO President.

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Since 2008, AMO has had formal discussions with almost all of Ontario's 25 Ministries. Under a legislated Memorandum of Understanding, the Ontario government must pre-consult with AMO on changes to legislation and regulations that affect municipal budgets or planning cycles, and when it is negotiating certain agreements with the Federal government. With his years in Cabinet and as an opposition critic, Minister Bradley knows firsthand the wisdom of pre-consultation.

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario and Canada's political system.

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**FOR MORE INFORMATION CONTACT:**

Brian Lambie, AMO Media Contact:  
 Phone: 416-729-5425 Email: [lambie@redbrick.ca](mailto:lambie@redbrick.ca)

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 Images Courtesy of the Ontario Tourism Marketing Partnership Corporation.

5(a)



Minister Watson Resigns from Cabinet and Interim Minister Appointed. Minister Watson's resignation was tendered on Tuesday in order to declare his intentions to be a mayoralty candidate for the City of Ottawa and will step down as M.P.P. for Ottawa West - Nepean prior to the Legislature reconvening in order to formally register as a candidate. Watson had been the Minister of Municipal Affairs and Housing since October 30, 2007 and has been an M.P.P. since 2003. AMO acknowledges with appreciation the consultative approach that the Minister had with AMO and Ontario's 444 municipal governments.

The Premier has appointed Hon. John Gerretsen as interim Minister in addition to his current duties as the Minister of the Environment. AMO looks forward to working with Minister Gerretsen on both environmental and local governance and housing matters.

5(a)

**AMO Policy Update – January 14, 2010****Early Learning and Child Care****Government Announces School Sites for First Phase of Early Learning**

The government is moving forward with the implementation of full day learning in Ontario. The Premier announced 600 schools that will be the site for the first phase of implementation. Starting September 2010, 35,000 four and five year olds will have access to full day care.

Full day learning means that parents and children will have access to an integrated system of childcare and education. Before and after school care will be available for what has been described as a "reasonable fee". Guidelines for parent fees on the extended day component are being considered by the government and school boards.

The government's Early Learning and Child Care Initiative is aimed at improving educational readiness and long term educational achievements. Success in this area means a better educated work force. The initiative also, once fully implemented, will aim to assist in providing more access to childcare for Ontario's families.

AMO supports the government's commitment to moving forward on this important initiative. Full day kindergarten creates equal opportunity for all families and also recognizes that investment in children is an investment in Ontario's future. Moving four and five year olds to a provincially funded, school based system will ensure high quality and adequately funded early learning for this group. AMO is hopeful that the transition phase will provide further opportunities to serve children under the age of four.

AMO is a member of the government's Early Learning Implementation Advisory Group. This multi sector-working group will be advising the government through the implementation of early learning for four and five year olds. This forum provides an opportunity for problem identification and solving.

AMO's intent is to see that an accountability framework is in place that will work for municipalities, the province, school boards, as well as parents and the public.

For information on the announcement visit:

<http://news.ontario.ca/opo/en/2010/01/nearly-600-schools-set-for-full-day-early-learning.html>

For a full list of the 600 phase one school sites visit:

[http://www.edu.gov.on.ca/earlylearning/EL\\_Schools.pdf](http://www.edu.gov.on.ca/earlylearning/EL_Schools.pdf)

**AMO Contact:** Petra Wolfbeiss , Senior Policy Advisor, email: [PWolfbeiss@amo.on.ca](mailto:PWolfbeiss@amo.on.ca), (416) 971-9856 ext. 329



AMO Policy Update – January 14, 2010

Brownfields

### **Ministry of the Environment issues new Brownfield Regulations**

Ontario Regulation 153/04 under the Environmental Protection Act has been amended to address a number of issues related to Brownfield clean-up.

In the 2007 Budget, the government announced a comprehensive package of reforms that would address the barriers to brownfield redevelopment. The first change was implemented in October 2007 with an amendment related to the Qualified Persons which specified who can conduct or supervise site assessments for the filing of a Record of Site Condition.

The Amendments recently posted implement the balance of the legislative reforms passed in 2007 and they address the following:

- Enhanced Record of Site Condition (RSC) Integrity
- Streamlined Risk Assessment
- Strengthened Standards
- Other Technical Improvements and Implementation and Transition

It is important to note that the amendments will come into force on July 1, 2011 (approximately 18 months) after the regulation is filed. For those that qualify under the transition provisions, an additional 18 months will be provided. Grandfathering will only apply to soil, ground water and sediment standards (not new ESA requirements). We are including links to:

**Supporting Documents (including new standards):**  
<http://www.ene.gov.on.ca/envision/land/decomm/condition.htm>

**The text of amendments is available in source law on e-laws Ontario and can be found here:**  
[http://www.e-laws.gov.on.ca/html/sourceregs/english/2009/elaws\\_src\\_regs\\_r09511\\_e.htm](http://www.e-laws.gov.on.ca/html/sourceregs/english/2009/elaws_src_regs_r09511_e.htm)

This is for your Information

**AMO Contact:** Milena Avramovic, Senior Policy Advisor, email: [milena@amo.on.ca](mailto:milena@amo.on.ca), (416) 971-9856 ext. 342

5(a)

**AMO Policy Update – January 14, 2010****Affordable Housing and Homelessness****Federal/Provincial/Territorial Ministers Meet to Discuss Future of Housing and Homelessness Programs**

The first Ministers of housing met December 4th and 5th, 2009 to review current housing and homelessness programs and provide input and recommendations on program extensions.

This is the first time since 2005 that the Federal/Provincial/Territorial Ministers have met to discuss housing.

Discussion focused on federal program extensions for Affordable Housing Initiative (AHI), Residential Rehabilitation Assistance Program (RRAP) and Homelessness Partnering Strategy (HPS). The federal government has been consulting with provinces and territories on the existing programs, canvassing for ideas on what has been working well and recommendations for future improvements. Input will be considered for the future allocations of funding for these programs in years 2011 – 2014.

In 2009, Canada extended the federal contribution for housing programs. \$1.2 billion in combined federal and provincial contributions is available through to 2011. This includes:

- \$235m for the extension of the Affordable Housing Initiative (AHI);
- \$29m for the disabled;
- \$154m for seniors; and
- \$330m for social housing capital repairs

Ontario has also received Ontario \$36.1M in funding through the Homelessness Partnership Strategy for 2009 and 2010.

AMO has pushed for additional investment in social housing as an economic stimulus and as an important investment in communities. AMO continues to reinforce the need for long-term engagement for federal funding and the need for a National Housing Strategy. Consistent with AMO's advocacy through the Provincial Municipal Fiscal and Service Delivery Review, greater program and legislative flexibility and block funding are also important considerations in how the housing needs in Ontario's communities can best be met.  
For your information.

**AMO Contact:** Petra Wolfbeiss, Senior Policy Advisor, email: [pwolfbeiss@amo.on.ca](mailto:pwolfbeiss@amo.on.ca), (416) 971-9856 ext. 329

January 15, 2010

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Future> [Council Challenges in 2010](#)**About the Facilitators:**

Fred Dean is a municipal solicitor who acts exclusively for municipalities and municipal associations in Ontario. He is also the chair of the Question Box panel at the ROMA/Ontario Good Roads Conference each February. Fred is the former City Solicitor for Sudbury. He now serves local government by giving advice to municipal officials across Ontario.

Discover what lies ahead in 2010, and prepare yourself for the challenges. This session will explore topics such as:

- The impacts of PSAB accounting changes on budgets and reporting from a Councillor's perspective
- The new Federal Gas Tax reporting requirements in 2010
- Lame Duck Council Provisions
- Succession Planning
- Staff Roles and Responsibilities
- Signs of a Dysfunctional Council
- Municipal Conflict of Interest Update
- Planning for the Next Term of Council
- ...and more.

**Dates and Locations:**

Location	Dates
Kingston	Jan 13, 2010
Peterborough	Jan 15, 2010
North Bay	Jan 20, 2010
Orillia	Jan 22, 2010
Thunder Bay	Jan 26, 2010
London	Jan 29, 2010

All sessions will be full-day (8:30 am – 4:30 pm) sessions with registration at 8:00 am and lunch provided.

- > [Register online](#): Click here.
- > [Download registration form](#): click here.
- > [Download complete 2010 Training and Development Brochure](#): Click here.

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Nigel Bellchamber is a private consultant who has provincial ministries, municipalities, special purpose bodies and municipal associations as his clientele. Nigel's municipal experience includes CAO positions in both Huron and Middlesex Counties and his last municipal position was as Commissioner of Finance and Administration, and City Treasurer for the City of London. He is a frequent presenter at municipal conferences and workshops and currently serves as the part time General Manager for the Ontario Municipal Administrators Association.

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**Heads of Council Training**

Explore what leadership requires on a daily basis and in a crisis. Join fellow Heads of Council for a one-day training session exploring:

- Leadership styles
- Leading from influence rather than authority
- Situational management
- Effective Public speaking techniques
- Media relationship management
- Intergovernmental relations
- Networking

**Heads of Council Forum**

The Heads of Council Forum will be repeated with new, updated material. This Leadership Forum will provide for continuing dialogue amongst Heads of Council, and will include an update on current issues, including strategic financial topics. The Forum will also allow for discussion amongst peers regarding problems, which are specific to their circumstances as heads of council.

**Dates and Locations:**

Location	2010		2011	
	Heads of Council Training	Heads of Council Forum	Heads of Council Training	Heads of Council Forum
Toronto*	Feb 20	Feb 21	Feb 26	Feb 27
Windsor**	Aug 14	Aug 15		
Kingston	Nov 19			
Peterborough	Nov 20			
Thunder Bay	Nov 25			
North Bay	Dec 3			
Orillia	Dec 4			
London**	Nov 27		Aug 20	Aug 21

\* Toronto sessions are prior to the ROMA/OGRA Conference  
 \*\* August sessions are prior the AMO Annual Conference

> Register online: [Click here](#).  
 > Download registration form: [click here](#).  
 > Download complete 2010 Training and Development Brochure: [Click here](#).

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### To COP 15 and beyond

**AMO asked Brock Carlton, Chief Executive Officer of the Federation of Canadian Municipalities (FCM), to share an insider's view on the 2009 Copenhagen Climate Conference. This overview brings us inside the exclusive conference and explains why municipal leadership is more important than ever.**

So, what was all the fuss about in Copenhagen, just before the holiday season? I was fortunate to be part of a delegation of Canadian municipal leaders who attended a large part of the COP 15 proceedings. The following is a summary of my first-hand account of the event, with a view to its meaning for municipal government in Canada.

**December 13:** Right now Copenhagen is *the* global commons: 40,000 registered delegates with "official" groups representing more than 190 national delegations, and 110 heads of state. There are also 25,000 observers from nine "constituencies" representing business, youth, local government - the largest single group with over 1200 representatives - and the NGO community (approximately 4,000 different NGOs). Then there are the protesters and those here because it is "the place to be".

In fact, this is a massive and confused communications exercise. Scattered throughout the downtown are groups with placards, costumes, songs – all with messages; people wearing penguin costumes; people with polar bear hats; vegans claiming that going veggie would cut global GHG emissions by 40 per cent; and the word "Hopenhagen" splashed across pictures of climate change impacts.

One can't help but feel however, that the positive message of *hope* hangs in the balance, little more than a veneer over a sense of desperation. Other posters like: "seal the deal"; "stop climate change here" are more demanding. Maintaining hope over despair is a challenge that many struggle with.

There is also another message being communicated in the streets. The police, in groups of four to six, are walking — quietly — everywhere.

**December 15:** The city is overwhelmed; an unmanageable conference. The streets and trains are crowded, the police are increasingly present, and the internet in the city core has slowed to a crawl during the day.

Today a friend from Latin America took six hours to get registered. FCM's President and the Mayor of Summerside, PEI, Basil Stewart, like many, could not get into the building at all. Inside the Bella Centre meetings are delayed or cancelled, access to decision-makers and their process is non-existent.

Meanwhile questionable tactics appear everywhere. Potential conflicts of interest abound. Secrecy and rumours of conspiracy are rampant. Pictures of some of the lead negotiators are appearing on posters around town with the word "WANTED" plastered over the face. Everyone has their views. Science is used and misused frequently to support wildly varying opinions. The central train station was shut down because of a bomb threat. Traffic in the city is frequently interrupted by motorcades. Helicopters hover over the downtown, and the main hotels are fenced in with concrete barriers around the entrances. Two senior officials were physically assaulted by frustrated individuals.

**December 16:** The growing list of heads of state committed to speaking (now over 120) is creating great pressure. Negotiations go all night in haphazard and adhoc ways. Like a warm-up band, the environmental glitterati appear: Al Gore; Arnold Schwarzeneggar; Prince Charles, to name a few. This means increased security and fewer people allowed into the Bella Centre. Today, heads of State start their 10-minute speeches, with a line-up scheduled to go well into the night. For those who want late night entertainment, representatives from places like Somalia and Kazakhstan are scheduled to speak at 2 am.

### December 18: The Copenhagen Accord

This non-binding pact - based on a proposal tabled on Friday by a US-led group of five nations (China, India, Brazil and South Africa), is in the end not adopted by consensus. The inclusion of language related to local governments

has been an on-again/off-again exercise and in the end no reference is made in the final document about the importance of community-related action on climate change.

The document (<http://unfccc.int/resource/docs/2009/cop15/eng/07.pdf>)

says carbon emissions should be reduced by enough to keep the increase in average global temperatures below 2 degrees C since preindustrial times. However, average temperatures have already risen 0.7 degrees C. This proposal is hailed by some as a last minute rescue of a deal, and by others as usurping the democratic United Nations process. In the end, it seems that few delegations are pleased with the resulting text with many developing countries and NGOs disappointed by the lack of binding commitments and strong targets.

In addition, rich countries vowed to provide \$30 billion in emergency climate aid to poor nations in the next three years, and set a goal of eventually channeling \$100 billion a year to them by 2020. The Economist has argued that this is a good deal for the planet's forests and may be the only real tangible success of COP 15.

*So, what does all of this mean for us?*

FCM's delegation (President Basil Stewart, 2<sup>nd</sup> Vice President Berry Vrbanovic; CEO Brock Carlton and Policy Analyst Shannon Watt) maintained access to the conference and plenary session despite severe restrictions on the number of delegates. We were able to communicate with government leaders and collaborate with international municipal associations. Notably, our 2<sup>nd</sup> Vice President Berry Vrbanovic had a brief conversation with Prime Minister Harper and shared our report and message.

Canada's position throughout process was steadfast. The federal government is committed to a comprehensive, post 2012 agreement and emphasizes that it will align its clean energy and climate change policies with those of the Obama Administration.

With the Americans potentially years from concrete action it will be municipal governments that show leadership in our communities and on the international stage. FCM will continue to tell the positive stories of local government climate change action and the need for municipalities to be seen as partners in tackling one of the foremost challenges of this century. This will require all orders of government to work together.

In conclusion: FCM's position remains as outlined on our report, Act Locally – The Municipal Role in Climate Change released in the opening days for the Copenhagen Summit: Canadian municipalities are already doing a lot to reduce GHG emissions; with a national plan and appropriate resources we would be an important and effective partner for the federal government in doing a lot more.

The FCM report can be found at <http://www.fcm.ca/english/View.asp?mp=1&x=1235>.



Members of Council

January 11, 2010

As 2010 begins, it is time to reflect on the progress that we have made as an order of government and what lies ahead. First – your Association wants to congratulate you on the leadership that you bring to the daily lives of those in your community and for the support that you offer to this Association. The Board has had another busy year advancing good public policy that serves our communities and property taxpayers and in developing programs through our corporation, Local Authority Services, which help you stretch those precious tax dollars.

We have seen unprecedented investment in infrastructure across Ontario. Municipal governments have stepped up to the plate and are actively contributing to the province's economic recovery. We have successfully seen the extension of the federal gas tax and I can tell you that your Association has had consistent high marks through various audits for its administration as well as demonstrating the environmental outcomes of its investment. We know that every dollar of infrastructure investment, whether gas tax, economic stimulus or your own capital dollars means jobs through the entire construction supply chain.

And our capacity to do so is in part because of the significant upload of social assistance programs. The wisdom of the PMFSDR agreement continues to be evident. For example, the Ontario Disability Support Program costs alone are about \$35 million larger than was estimated in 2008. Many of the PMFSDR outcomes are in implementation mode – including work to revamp human services delivery to have the 'client' as the focus, not an administrative manual. Work on courts security and roads/bridges review are progressing as well. The Association is particularly proud that our core advocacy resulted in renewed housing funding - \$100 million from the province and another \$1.2 billion in combined federal-provincial funding in their 2009 budgets.

And for many of Ontario's northern and rural municipalities, we were successful in preserving some of the 'mitigation' component of the Ontario Municipal Partnership Fund for 2010. It is not all that we hoped for, but up against the province's ever growing health transfers and an almost \$25 billion provincial deficit, it is a much better outcome than the zero that we feared.

These are but a few of our successes in 2009. As we look ahead, your Board will continue its policy and advocacy work on the environmental fronts – integrated waste management including full extended producer responsibility, climate change and energy conservation and joint and severable liability to name but just a few of the areas where outcomes will have direct benefit for your citizens. And we stand on guard to protect all the financial gains that we have made over the years.

I hope you agree that your 2009 membership fee has resulted in solid returns. Considering the times that we are working in, your Board has approved a modest increase of 1.5% in membership for this year. In addition, the registration fee for the annual conference is being kept at the 2009 rate. The theme for the conference is "Propelling Economic Prosperity" and we want as many municipal officials to attend – to garner new ideas, to explore innovations to community well-being, and we will celebrate municipal ingenuity and leadership in the path to economic recovery. The early bird registration closes Friday, April 23, 2010.

On behalf of your Board of Directors, we know that as we look forward, we can count on your membership support in 2010.

Sincerely,

Peter Hume  
President



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Please Deliver To / SVP REMETTRE À : City of Sault Ste. Marie

Ministry of  
Municipal Affairs  
and Housing

Ministère des  
Affaires municipales  
et du Logement



## NOTICE TO OGRA/ROMA 2010 CONFERENCE DELEGATES

**THE DELEGATION REQUEST FORM HAS BEEN POSTED  
ONLINE AT <http://www.mah.gov.on.ca/>**

The Ontario ministers' meetings with municipal delegates will be held on Monday, February 22 and Tuesday, February 23, 2010 at the Fairmont Royal York Hotel in Toronto.

If your municipality wishes to meet with a minister or parliamentary assistant, we encourage you to submit your delegation request form no later than **February 1, 2010**.

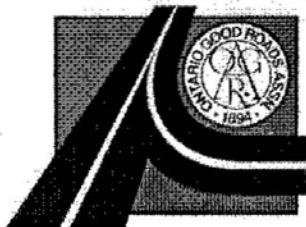
We ask that you complete an online request form or fax your request to the contact below. If you are requesting a meeting with more than one minister, please complete **ONE FORM PER REQUEST**.

Municipalities will be contacted by the respective ministries about their requests and, if applicable, the meeting time and location, approximately one week before the conference.

Thank you.

**Contact:**

**Megan Porter**  
**Ministry of Municipal Affairs and Housing**  
**Telephone: 416-585-6280**  
**Fax: 416-585-7292**  
**[megan.porter@ontario.ca](mailto:megan.porter@ontario.ca)**



*Working for Municipalities*

# Heads UP

## Alert

### Municipal DataWorks Launches New Portal!

The Ontario Good Roads Association is pleased to announce that Municipal DataWorks has a new portal!

The new portal, [www.municipaldataworks.ca](http://www.municipaldataworks.ca), has been redesigned with updated content, easier access to login and an informative training page that includes presentations from past workshops.

To assist MDW users, the support page now provides User Guides, Inventory Manuals and a more comprehensive list of FAQs.

As released in December 2009, you will also find information on the new Capital Planning Module, CI<sup>3</sup>P under **What is MDW?**

Please note that the link to access the MDW Application has been changed to [mdw.municipaldataworks.ca](http://mdw.municipaldataworks.ca). This link is accessible by clicking Member Login from the home page.

MDW was developed and is delivered as a public-private partnership and has received financial support from the Government of Ontario represented by the Ministry of Transportation and the Ministry of Energy and Infrastructure. Altus Capital Planning (a member of the Altus Group) develops, delivers and maintains the technology on behalf of OGRA.

Currently, over 120 asset types are accommodated within MDW with more planned as required.

For more information, please contact [support@municipaldataworks.ca](mailto:support@municipaldataworks.ca)



*Click here for French Version of this OGRA Head's Up Alert  
Cliquez ici pour la version française de ce signal d'alerte d'OGRA*

### ONTARIO GOOD ROADS ASSOCIATION

6355 KENNEDY ROAD, UNIT #2, MISSISSAUGA, ON L5T 2L5

TEL: 905-795-2555 FAX: 905-795-2660 EMAIL: [info@ogra.org](mailto:info@ogra.org)

---

**From:** Judy Biocchi on behalf of City Clerk  
**Sent:** January 13, 2010 1:39 PM  
**To:** Donna Irving  
**Subject:** FW: OGRA Nominating Committee Report  
**Attachments:** NominatingCommitteeReport.pdf

---

**From:** OGRA Information [mailto:[communications@ogra.org](mailto:communications@ogra.org)]  
**Sent:** January 13, 2010 12:34 PM  
**To:** City Clerk  
**Subject:** OGRA Nominating Committee Report

I am pleased to attach the final report of the Ontario Good Roads Association Nominating Committee. An election will take place at the 2010 ROMA/OGRA Combined Conference to elect the Board representatives from the Southwest Zone only. All other candidates are acclaimed and will be declared elected at the conference.

If you are attending the ROMA/OGRA Combined Conference please read the attached report.

Municipal Clerk:

Please bring this to the attention of your members of Council and all delegates to the conference.

Thank you,

J. W. Tiernay  
Executive Director



*Working for Municipalities*

## ONTARIO GOOD ROADS ASSOCIATION

6355 KENNEDY ROAD, UNIT 2  
MISSISSAUGA, ONTARIO  
L5T 2L5  
TELEPHONE 905-795-2555  
FAX 905-795-2660

### REPORT OF THE 2010 - 2011 NOMINATING COMMITTEE

Under Section 25 of the Constitution of the Ontario Good Roads Association, the Nominating Committee shall report to the Annual Conference its nominations for 12 directors. **Paul Johnson**, Operations Manager, County of Wellington; **John Curley**, Councillor, City of Timmins and **Eric Rutherford**, Councillor, Municipality of Greenstone will serve on the 2010-2011 Board of Directors as President and 1<sup>st</sup> Vice-President and Immediate Past President respectively, making a total of 15 on the Board. The Nominating Committee is pleased to place the following names in nomination for the 2010-2011 term:

**Damian Albanese**, Director, Transportation Division, Regional Municipality of Peel  
**Tom Bateman**, County Engineer, County of Essex  
**Robert Burlie**, Manager, Road Operations, City of Toronto  
**Rick Champagne**, Councillor, Township of East Ferris  
**Craig Davidson**, CAO/Clerk-Treasurer, Municipality of Hastings Highlands  
**Steve Desroches**, Councillor, City of Ottawa  
**Dave Fawcett**, Deputy Mayor, Municipality of Grey Highlands  
**Mark Grimes**, Councillor, City of Toronto  
**Ken Hill**, Mayor, Township of Russell  
**Alan Korell**, Managing Director/City Engineer, City of North Bay  
**John Parsons**, Division Manager, Transportation & Roadside Operations, City of London  
**Joanne Vanderheyden**, Deputy Mayor, Township of Strathroy-Caradoc

### ADDITIONAL NOMINATIONS

The Report of the Nominating Committee was e-mailed to all OGRA members on December 2, 2009. Further nominations were invited at that time with a closing date of December 31, 2009. One additional nomination was received for the Southwest Zone from:

**Peter Letkeman**, Councillor, Township of Pelee

There will therefore be an election for the Southwest Zone. **Three (3) Directors to be elected** from the following candidates:

**Tom Bateman**, County Engineer, County of Essex  
**Peter Letkeman**, Deputy Mayor, Township of Pelee  
**John Parsons**, Division Manager, Transportation & Roadside Operations, City of London  
**Joanne Vanderheyden**, Deputy Mayor, Township of Strathroy-Caradoc

Delegates from all OGRA member municipalities and First Nations are eligible to vote for each office. The election will take place from 11:30 a.m. to 2:30 p.m. on Tuesday, February 23, 2010 in the Registration Area on the Convention Floor of the Fairmont Royal York Hotel. Each delegate must present his/her badge to be eligible to vote.

All candidates nominated by the Nominating Committee for the Northern, South Central, Southeast Zones and the City of Toronto are acclaimed.

#### **NOMINATING COMMITTEE**

**Chair:** David Leckie, OGRA Immediate Past President

**Members:** Damian Albanese, OGRA Director  
 Tom Bateman, OGRA Director  
 David Fawcett, OGRA Director  
 Jim Harrison, OGRA Past President

#### **SUPPLEMENTARY INFORMATION ON NOMINATIONS** **Ontario Good Roads Association**

Under Section 25 of OGRA's Constitution, *Those nominated by the Nominating Committee shall be selected from its municipal and active membership pursuant to the requirements for geographical representation contained in Section 11, and so far as possible maintaining an equal balance between elected and appointed representatives.* The following requirements have been established with respect to the report of the Nominating Committee.

#### **GEOGRAPHIC REPRESENTATION**

<b><u>Zone</u></b>	<b><u>Requirement</u></b>
North	4
Southwest	3
South central	3
Southeast	3
Toronto	2

**Northern Ontario:** Municipalities in the Districts of Algoma, Cochrane, Kenora, Manitoulin, Nipissing, Parry Sound, Rainy River, Sudbury, Thunder Bay and Timiskaming, the City of Greater Sudbury and municipalities in and including the District of Muskoka.

**Southwest Ontario:** Municipalities in and including the Counties of Brant, Bruce, Elgin, Essex, Haldimand, Huron, Lambton, Middlesex, Norfolk, Oxford, and Perth, municipalities in and including the Regional Municipality of Waterloo, and the Municipality of Chatham-Kent.

**South Central Ontario:** Municipalities in and including the Counties of Dufferin, Grey, Simcoe, and Wellington, and municipalities in and including the Regional Municipalities of Durham, Halton, Niagara, Peel and York, and the City of Hamilton.

**Southeast Ontario:** Municipalities in and including the Counties of Haliburton, Hastings, Lanark, Leeds and Grenville, Lennox and Addington, Northumberland, Peterborough, Prescott and Russell, Prince Edward, Renfrew, and Stormont, Dundas and Glengarry, municipalities in the former County of Frontenac, and the Cities of Ottawa and Kawartha Lakes.

**Donna Irving**

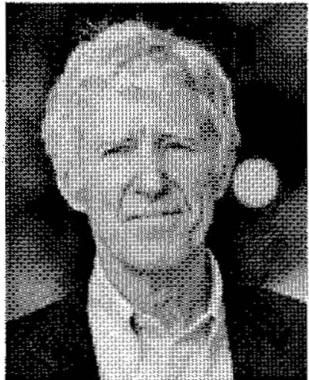
**From:** FCM Registration / Inscription [register@fcm.ca]  
**Sent:** January 13, 2010 12:33 PM  
**To:** Donna Irving  
**Subject:** Lester R. Brown to speak at FCM Sustainable Communities Conference / Lester R. Brown : conférencier à la Conférence des collectivités durables de la FCM

Pour la version française, cliquez ici.

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## Lester R. Brown to speak at closing luncheon



**Lester R. Brown**, described as "one of the world's most influential thinkers" by the *Washington Post*, is Founder and President of Earth Policy Institute, a non-profit environmental research organization based in Washington, D.C. During a career that started with tomato farming, Brown has been awarded 24 honorary degrees and has authored or coauthored over 50 books. One of the world's most widely published authors, his books have appeared in some 40 languages. His most recent book is entitled *Plan B 4.0: Mobilizing to Save Civilization*. He is a MacArthur Fellow and the recipient of many prizes and awards. In 1985 the Library of Congress requested his personal papers noting that his writings and work had "already strongly affected thinking about problems of world population and resources."

## GMF 10th Anniversary Celebration!

It's time to celebrate - FCM's Green Municipal Fund (GMF) is turning 10! Join us at the **GMF 10th Anniversary Celebration** at **6:30 p.m. on Tuesday, February 9**, for great food, theme drinks, and the opportunity to network with your peers in sustainable development. Please RSVP at [mleblanc@fcm.ca](mailto:mleblanc@fcm.ca) by **January 29, 2010**. We look forward to seeing you there!

## Only 4 weeks left to register!

Go to [www.fcm.ca/register](http://www.fcm.ca/register) to register.  
Visit [www.fcm.ca/scc](http://www.fcm.ca/scc) for all conference information.

If you have any questions, need assistance with the on-line registration or have received this email in error, please contact us at [register@fcm.ca](mailto:register@fcm.ca) or 613-907-6212.

## Confirm your hotel today

Space within the FCM's room block is very limited., Delegates should make their hotel reservation, via the link below, before **January 19, 2010**, in order to ensure a room in the conference hotel.

To reserve your hotel, click [here](#)



Think green! When you can, read from your screen! To unsubscribe, please [click here](#). View our [Privacy Policy](#).

**Federation of Canadian Municipalities**  
24 Clarence Street, Ottawa, Ontario, K1N 5P3

**Telephone:** (613) 241-5221  
**Fax:** (613) 241-7440  
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**AMO Policy Update – January 21, 2010****Housing****MMAH Housing Division Hires Permanent Directors**

In an effort to achieve its ongoing housing mandates and commitments, the government has hired three new directors. The government is currently engaged in a number of important housing commitments which include: developing a Long Term Affordable Housing Strategy, developing housing policy recommendations under the Poverty Reduction Strategy and the Provincial Municipal Fiscal and Service Delivery Review, launching the federal Affordable Housing Program extension and social housing repair program, as well as transferring social housing to local aboriginal organizations.

The three new directors fill positions that had previously been filled on a temporary basis. AMO sees this move as the government's further commitment to its housing promises.

Keith Extance has been hired as Director Funding and Risk Management. Keith has had a senior management role with the City of Hamilton in housing for a number of years. He will start February 8, 2010.

Melissa Thomson has been hired as Director, Housing Policy. Melissa comes from the Office of the Deputy Minister, Associate Secretary of Cabinet and Secretary of Management Board of Cabinet's Office at the Ministry of Government Services. Melissa will be joining the Housing Division on March 1, 2010.

Rob Cressman has joined the Ministry as Director, Housing Programs. Rob brings a strong municipal background in housing including most recently as Director of Housing for Halton Region, and General Manager of the Halton Community Housing Corporation, Rob helped deliver Halton's Comprehensive Housing Strategy. Rob will join the Ministry on February 16, 2010.

The Ministry also intends to post the vacant ADM, Housing position in the coming weeks. Over the past six months Dana Richardson has served as ADM, Housing. As of April 1, 2010, Dana will be returning to her home position as ADM, Local Government and Planning Policy.

AMO looks forward to working with the new directors to support the success of the government's important housing initiatives.

For your information.

**AMO Contact:** Petra Wolfbeiss , Senior Policy Advisor, email: pwolfbeiss@amo.on.ca, (416) 971-9856 ext. 329



AMO Policy Update – January 21, 2010

## Early Learning and Child Care

### How Extended Day Care and Parent Fees Are Expected to Roll Out

On January 13, 2010, Assistant Deputy Minister, Jim Grieve, sent a **memo** to the Directors of Education providing guidelines on program, staffing and supervision as well as parent fee considerations for the extended day care component under the Early Learning Program.

In September 2010, approximately 35,000 four and five year olds will move into full day learning under the government's Early Learning Program. An important aspect of this program is providing extended day care for these children before and after school. The program is available to interested families on a voluntary basis.

The memorandum provides direction for school boards on hours that extended care should be made available as well as the calculation of parent fees. Parents are expected to access extended care from 7:00 a.m. to 9:00 a.m. and from 3:30 p.m. to 6:00 p.m. Parent fees, according to the memo, will cost approximately \$20.00 per day.

School boards will have authority over the extended day program and costs are expected to be covered by parent fees. What this means to municipalities is that municipal funding will no longer be required for this age group within the municipal child care system.

The memo also addresses the issue of administration of fee subsidies. Currently, this is a municipal responsibility. AMO recognizes that implementing the government's plan will take a period of transition. AMO will work with the Province to make the most of this opportunity and to ensure that municipalities will not be responsible for additional costs to the child care system.

AMO is encouraged that the Early Learning Program may, over time, and if properly implemented, take steps to alleviate pressures in an already overburdened child care system. However, with the disappearance of almost \$64 million in federal child care funding as of March 31, 2010, a gap will exist and municipal governments should not be put in a position of having to eliminate child care spaces with the elimination of these funds. AMO believes the federal government must fix this problem.

For your information

**AMO Contact:** Petra Wolfbeiss , Senior Policy Advisor, email: [pwolfbeiss@amo.on.ca](mailto:pwolfbeiss@amo.on.ca), (416) 971-9856 ext. 329

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January 15, 2010

Heads of Council

Ontario's Municipal Governments

**Helping Haiti: Challenge to all Ontario Municipal Governments**

If every municipal government makes a minimum \$100 donation, it would result in \$44,400 of additional aid. As Head of Council, I am asking you to make this happen. And to kick it off, the Association has made its own donation today, along with AMO Staff. As you may know, the federal government is committed to matching the generosity of Canadians up to a total of \$50 million.

AMO will not collect the funds. It will be more efficient and cost effective if you make the donation to an experienced humanitarian organization. A list follows. If you do participate in this challenge, please send a note to Lorna Ruder, email: lruder@amo.on.ca or fax (416) 971 6191 so that we can track the challenge response. One thing that is certain about municipal governments – we care about communities, at home and afar. So I hope each of you take up this challenge.

Peter Hume  
AMO President

Pat Vanini  
AMO Executive Director

**List of Experienced Humanitarian Organizations:**

- The Canadian Red Cross is accepting online donations at <http://www.redcross.ca/article.asp?id=000005&tid=003> or by phone at 1-800-418-1111 or at any Red Cross office.
- The Salvation Army in Canada is accepting donations at <http://www.salvationarmy.ca/> or by phone at 1-800-725-2769.
- Médecins sans frontières (Doctors Without Borders) is taking online donations at <http://msf.ca/donate/> or by calling 1-800-982-7903.
- Unicef Canada is accepting online donations at <http://www.unicef.ca/portal/SmartDefault.aspx> or by phone at 1-800-567-4483.
- World Vision Canada is taking online donations at <http://www.worldvision.ca/give-a-gift/Pages/EarthquakeinHaiti.aspx>
- The Humanitarian Coalition, which is a joint effort between Save the Children Canada, CARE, Oxfam Canada and Oxfam Quebec, is accepting online donations at <http://www.thehumanitariancoalition.ca/>
- The Mennonite Central Committee is accepting donations at <http://mcc.org/> or by phone at 1-888-622-6337.
- Save the Children is accepting online donations <http://www.savethechildren.ca/en/emergencies/haiti-earthquake-10>
- Plan Canada has been active in Haiti for 40 years. Donations can be made at <http://plancanada.ca/NetCommunity/Page.aspx?pid=194> or by calling 1-800-387-1418.
- The United Jewish Appeal is accepting online donations at <https://www.ujadonations.com/login.asp?destinationsite=donations&destinationid=33> or by calling 416-631-5705.
- Mission Aviation Fellowship of Canada, which has operated in Haiti since 1986, is taking online donations at <https://mafc.org/donate/haitiearthquake.htm>
- Ve'ahavta: The Canadian Jewish Humanitarian and Relief Committee is accepting online donations at <http://www.veahavta.org/index.php/news/urgent-donate-to-veahavtas-haiti-earthquake-relief-fund/>

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**FCM** Federation of Canadian Municipalities

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**ADVISORY- FCM CALLS ON MEMBERS TO PREPARE FOR UNPRECEDENTED RECONSTRUCTION EFFORTS IN HAITI**

**FCM CALLS ON MEMBERS TO PREPARE FOR UNPRECEDENTED RECONSTRUCTION EFFORTS IN HAITI**

**January 18, 2010-** The 7.0 magnitude earthquake that struck Haiti on January 12, 2010, is the worst natural disaster ever to hit the Americas. This crisis calls for an unparalleled level of solidarity and collaboration from all Canadian municipalities.

This terrible event has rallied the generosity of citizens in cities and communities across Canada who are donating funds to relief agencies dealing with the immediate effects of the earthquake. Municipalities of all sizes in each region of the country are standing in solidarity with the people of Haiti. Nowhere has this been more the case than in Quebec, home to over 90 per cent of Canadians of Haitian origin. The city of Montreal, which has long-established linkages with the city of Port-au-Prince, is already contributing emergency response personnel to the relief efforts and has signaled its intentions to support long-term reconstruction. Other municipalities in the province have also announced commitments of funding and technical assistance.

In view of the extensive destruction and enormous needs for long-term assistance, FCM is encouraging a broad-based national municipal reconstruction effort for Haiti. FCM President Basil Stewart wrote to CIDA Minister Bev Oda last Thursday to offer Canadian municipal assistance for the reconstruction of Haiti once the emergency response phase is over. In order to help restore the basic local services that have been destroyed by the earthquake, expertise will be required in such areas as planning, waste management, water and sanitation, public works, and housing. FCM is prepared to send a special municipal assessment team to Haiti to evaluate needs and propose a municipal response toward the reconstruction efforts.

The city of Montréal, the Union des municipalités du Québec, and FCM have agreed to discuss how best to coordinate the municipal response in support of the people of Haiti. FCM has opened a special section of its recruitment website for municipalities who wish to offer technical assistance toward the rebuilding of Haiti. Interested municipalities should register at [www.fcm.ca/participation](http://www.fcm.ca/participation). Municipalities in Quebec can express their interest directly with the Union des municipalités du Québec at [info@umq.qc.ca](mailto:info@umq.qc.ca).

FCM also continues to encourage municipalities across Canada to donate to established relief organizations and to report their contribution to FCM by sending an email to [fmurillo@fcm.ca](mailto:fmurillo@fcm.ca). The Government of Canada announced last week that it will match individual contributions to charitable organizations. Municipalities can encourage their citizens to give, for example, by establishing donation boxes in public buildings, participating in fundraising events, and mobilizing through their newsletters and websites.

For more information, contact Joanne MacDonald, at 613 907-6241 or [jmacdonald@fcm.ca](mailto:jmacdonald@fcm.ca)

**OPEN CALLS FOR EXPRESSION OF INTEREST**

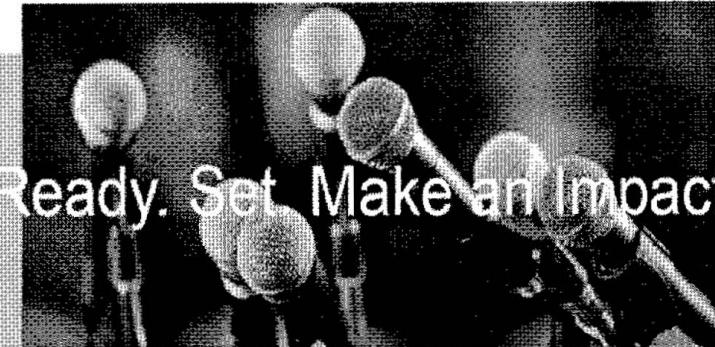
PDT 7:30 am MDT 8:30 am CDT 9:30 am EDT 10:30 am AST 11:30 am NDT 12:00 pm

E-mail to friend Copyright © Privacy Printer Friendly

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# Charting Your Future



&gt; Media &amp; Communications Training

## About the Facilitator:

These sessions are being designed and delivered by Brian Lambie, Principal of Redbrick Communications. As AMO's primary media contact, Brian deals with media on a daily basis, taking calls from the most senior reporters at Queen's Park to the most inexperienced reporters at your local newspaper. He has trained hundreds of public and private sector officials in the past decade and is a popular conference speaker. His clients include municipalities, Ontario government ministries and private companies.

AMO brings to you a new Media and Communications program this Fall. This full-day course will cover content such as:

- Communicate complex information in plain language
- Craft and deliver messages that stick
- Handle difficult conversations
- Pursue media relations more effectively (good news or bad)
- Hold practical, effective public consultations
- Manage communications better as a team
- Practical media relations objectives
- What makes news and why
- Understanding different types of media and reporters
- How best to manage issues and media inquiries (individually and organizationally)

While this session is designed with municipalities in mind, the content is broadly applicable. AMO members are welcome to encourage other public agencies, or to invite local businesses or business associations to participate. Group rates are available for municipalities that want to use these sessions as community development opportunities.

## Dates and Locations:

Location	2010
Thunder Bay	May 4
North Bay	May 6
Kingston	June 1
London	Apr 30
Toronto	Feb 24**
Windsor	Aug 19**

\*\* The Toronto session will be post the ROMA/OGRA Conference, and the Windsor session will be post the AMO Annual Conference.

All sessions will be full-day sessions (9:00 am – 4:00 pm) with registration at 8:30 am and lunch provided.

- > **Register online:** [Click here](#).
- > **Download registration form:** [click here](#).
- > **Download complete 2010 Training and Development Brochure:** [Click here](#).

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&gt; 2010 Urban Symposium

&gt; Registration

**Lincoln Alexander Theatre and the Crowne Plaza Hamilton, Ontario | April 12 and 13, 2010**

AMO's third annual Urban Symposium will explore the challenges and opportunities of urban issues. Past speakers at this exclusive event have included:

- New York Urban writer, Adam Gopnik
- Journalist and Diplomat, Pamela Wallin
- Amsterdam's Urban Planner, Ton Schaat

Join over 100 of Ontario's Urban thinkers, elected officials, municipal and provincial staff for presentations and discussions on how Ontario's Urban centres are Connecting Citizens.

The Symposium will showcase ideas and initiatives related to:

- Sustainable City Living
- Urban Mobility
- The Culture of Cities
- Emerging Challenges of Urban Growth
- and much more...

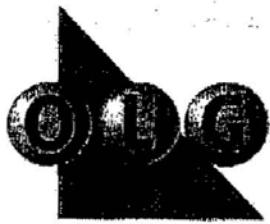
Ideas and presentations listed above are subject to change. Up-to-date programming information will be posted here.

Last year's Urban Symposium in Brampton was a great success.

Don't miss this unique opportunity - Register today.

- > [Click here to register online](#)
- > [Click here to download registration form \(PDF\)](#)

**Questions?** Please contact Nav Dhaliwal, Special Events Coordinator at [ndhaliwal@amo.on.ca](mailto:ndhaliwal@amo.on.ca) or 416.971.9856 ext. 344 or Toll-Free at 1.877.426.6527

**CONFIDENTIAL  
FAX COVER SHEET****ONTARIO LOTTERY AND GAMING  
CORPORATION (OLG)**4120 Yonge Street, Suite 500, Toronto, Ontario M2P 2B8  
Ph: 416-224-7047 Fax: 416-224-7002**Date:** January 19, 2010**To:** Mayor John Rowswell  
City of Sault Ste. Marie**Fax:** 705-541-7171**From:** Jake Pastore  
Manager, Municipal and Community Relations**Message:**

Please note that there will be a financial transaction to your Municipality's account today in the amount of \$338,643.

This transaction represents the quarterly payment of the 5%-2% allocation from October 1, 2009 to December 31, 2009 as per your agreement with the Ontario Lottery and Gaming Corporation on the operation of OLG Casino Sault Ste. Marie. This brings the grand total to \$16,952,147.

Should you have any questions regarding this payment, feel free to contact me directly at 416-224-7047.

cc John Black  
Chief Financial Officer  
Ontario Lottery and Gaming Corporation (OLG)

**CASINO REVENUE SUMMARY**

City of Sault Ste. Marie

**CITY 5% SLOT REVENUE**

	TOTAL	Increase over Previous Year
Total 1999	783,232	
Total 2000	1,292,709	65.0%
Total 2001	1,611,235	24.6%
Total 2002	1,926,143	19.5%
Total 2003	1,915,935	-0.5%
Total 2004	1,870,351	-2.4%
Total 2005	1,577,078	-15.7%

**2006**

January 1 to March 31, 2006	344,906	
April 1 to June 30, 2006	355,429	
July 1 to September 30, 2006	386,201	
October 1 to December 31, 2006	369,383	
<b>Total 2006</b>	<b>1,455,919</b>	<b>-7.7%</b>

**2007**

January 1 to March 31, 2007	358,727	
April 1 to June 30, 2007	386,432	
July 1 to September 30, 2007	418,484	
October 1 to December 31, 2007	366,564	
<b>Total 2007</b>	<b>1,530,207</b>	<b>5.1%</b>

**2008**

January 1 to March 31, 2008	352,418	
April 1 to June 30, 2008	388,382	
July 1 to September 30, 2008	399,403	
October 1 to December 31, 2008	376,837	
<b>Total 2008</b>	<b>1,517,040</b>	<b>-0.9%</b>

**2009**

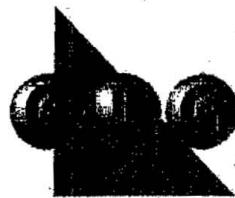
January 1 to March 31, 2009	356,734	
April 1 to June 30, 2009	372,517	
July 1 to September 30, 2009	404,405	
October 1 to December 31, 2009	338,643	
	<b>1,472,299</b>	<b>-2.9%</b>

Total Funds Received since 1999

**16,952,148**

	Jan. to March	% Increase	April to June	% Increase
1999	0	0	0	0
2000	287,177	0%	317,240	0%
2001	320,150	11%	392,289	24%
2002	430,587	34%	490,694	25%
2003	445,897	4%	496,830	1%
2004	483,157	8%	498,329	0%
2005	393,120	-19%	403,218	-19%
2006	344,906	-12%	355,429	-12%
2007	358,727	4%	386,432	9%
2008	352,418	-2%	388,382	1%
2009	356,734	1%	372,517	-4%

	July to Sept.	% Increase	Oct. to Dec.	% Increase
1999	475,421	0%	307,811	0%
2000	372,049	-22%	316,243	3%
2001	473,346	27%	425,450	35%
2002	534,131	13%	470,731	11%
2003	480,977	-10%	492,231	5%
2004	464,417	-3%	424,448	-14%
2005	408,222	-12%	372,518	-12%
2006	386,201	-5%	369,383	-1%
2007	418,484	8%	366,564	-1%
2008	399,403	-5%	376,837	3%
2009	404,405	1%	338,643	-10%

**NEWS RELEASE**

For Immediate Release  
January 20, 2010

**OLG DISTRIBUTES \$338,643 TO SAULT STE. MARIE  
TO ASSIST SAULT AREA HOSPITAL AND PHYSICIAN RECRUITMENT**

**SAULT STE. MARIE**— Sault Ste. Marie received \$338,643 today for hosting OLG Casino Sault Ste. Marie. The payment was for the host municipality's third-quarter share of slots revenue (October to December 2009). To date, Sault Ste. Marie has received more than \$16.9 million in non-tax gaming revenue. Payments are made on a quarterly basis according to the government fiscal year, which runs April to March. OLG Casino Sault Ste. Marie opened on May 24, 1999. Since opening, the facility has attracted more than 9.4 million visitors.

"OLG Casino Sault Ste. Marie has been an important community partner providing substantial benefits to the City of Sault Ste. Marie since 1999," said MPP David Orazietti. "This partnership has strengthened our community not only through job creation but also through the sharing of gaming revenue, which has helped support important city priorities and community programs."

The City designates its share of slots revenue to support the development of the new hospital and physician recruitment program. The City allocates \$1 million per year from its share of slot revenues towards funding the new hospital – a thirteen year commitment that will benefit the community of Sault Ste. Marie and surrounding area.

In total, OLG issued more than \$17.4 million in third-quarter non-tax gaming revenue payments to 23 host municipalities that host OLG Casinos and OLG Slots-at-racetrack facilities. To date, OLG has distributed \$670.4 million to these host municipalities.

Each municipality hosting an OLG Casino facility receives five per cent of the gaming facility's gross slot machine from the first 450 slot machines and two per cent from any additional machines over that number. Funds are used at the discretion of the municipality.

In 2009/2010, the province will allocate \$120 million in gaming revenue to support charities through the Ontario Trillium Foundation (OTF).

Every year, the Government of Ontario allocates two per cent of gross revenue from slot machines at OLG Casinos and OLG Slots-at-racetrack facilities to the province's problem gambling program for research, treatment and prevention programs. The amount for fiscal 2009/2010 is estimated at \$39 million.

OLG Casino Sault Ste. Marie is owned, operated and managed by OLG.

OLG is a provincial agency responsible for province-wide lottery games and gaming facilities. Since 1975, OLG lotteries, Casinos, Slots, and Resort Casinos have generated more than \$28 billion for the benefit of the Province of Ontario. Gaming proceeds support Ontario's hospitals, amateur sport, recreational and cultural activities, communities, provincial priority programs such as health care and education, and local and provincial charities and non-profit organizations through the Ontario Trillium Foundation.

**Know your limit, play within it!**

**THE ONTARIO PROBLEM GAMBLING HELPLINE 1-888-230-3505**

*Disponible en français*

-30-

Media Contact:

**OLG Public Relations**

**(888) 946-6716**

[www.OLG.ca](http://www.OLG.ca)

5(c)

Hon. Michael Gravelle  
Minister

Ministry of Northern Development,  
Mines and Forestry

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Room 5630, Whitney Block  
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189 River Road, Suite 404  
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L'hon. Michael Gravelle  
Ministre

Ministère du Développement du  
Nord, des Mines et des Forêts

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Téléc: 807-343-7680



January 14, 2010

His Worship John Rowswell

Mayor

The City of Sault Ste. Marie

Civic Centre, P.O. Box 580

99 Foster Drive

Sault Ste. Marie, Ontario P6A 5N1

Subject: Sault Ste. Marie, an International American Tourism Gateway to Northern Ontario

Dear Mayor Rowswell:

The province of Ontario is committed to helping the tourist industry grow in Northern Ontario and we are helping you reinforce Sault Ste. Marie's commitment to market to our American friends. The strategic location of your city supports more tourism developments that will increase the tourism critical mass at Sault Ste. Marie and increase our Canada draw to American's.

My Ministry and my colleague, Honourable Monique Smith, Minister of Tourism know first hand the challenge facing Ontario as a result of the collapse of U.S. visitations and marketplace. This certainly has had a greater negative impact on the tourism industry and tourism communities here in Northern Ontario.

Sault Ste. Marie, in 1995, was designated by the Province of Ontario as "Tourism Gateway Community", along with Toronto, Ottawa, Niagara Falls and Windsor. This designation reflected the important role these communities played in attracting U.S. residents to Ontario. Further, this status enabled these communities to be able to tap into funds which would increase their ability to work with private interest to apply for development and marketing funds.

- 2 -

This makes Sault Ste. Marie special to Northern Ontario, as it is the largest community in the North that lies directly on the U.S. border, and has the ability to help lead the charge in growing visitation from U.S. residents. Sault Ste. Marie has always been the busiest entry point into Northern Ontario from the U.S. and we certainly understand the need to once again build up this important market segment.

Further, regional tourism is being proposed as a key area of development of the Northern Ontario Growth Plan which will be formally completed in the months ahead. It would be very desirable for Sault Ste. Marie's "tourism gateway characteristics and previously announced designation be incorporated into Northern Ontario Growth Plan. Further, this aligns with the recently announced 13 tourism regions in Ontario. As you may be aware, the Ministry of Tourism is moving forward with a tourism regional strategy for the province that will better coordinate tourism marketing and management.

Recognizing how important the U.S. market is to Northern Ontario, I want to acknowledge the continued efforts of your community has made in trying to develop the full American tourism market and give them compelling reasons to cross the border into Northern Ontario. Our efforts must continue together.

My ministry is committed to continue to work with the Ministry of Tourism and communities in Northern Ontario, such as Sault Ste. Marie, who have shown a substantial commitment and a strong partnership with the tourism industry in continuing to grow this important industry for Northern Ontario.

Yours truly,



Michael Gravelle, MPP, Thunder Bay-Superior North  
Minister

2010 01 25

Mayor John Rowswell and  
Members of City Council

I have attached for your information the resolution of March 2009, a biography of Peter Gorrie as well as some pertinent columns written by him in his weekly column in the Toronto Star.

His visit is timely as Madison Zuppa is in the process of developing a proposed policy for Sault Ste. Marie as it applies to hybrid vehicles and Peter's expertise may be useful in providing insight and/or counsel.

The car industry seems to be on the rebound in North America and smaller, fuel efficient vehicles are attracting a great deal of attention. Hybrids and fully electric vehicles will certainly be much more commonplace in the short term.

In discussion with Mr. Gorrie I have asked his opinion as to whether a city of our size, somewhat removed from the larger market, could develop a niche that could be beneficial to our community economically and environmentally. I believe his presentation will be of interest to Council as well as the general public

Respectfully submitted,



Councillor Steve Butland

SB/jb

5(d)

### Peter Gorrie Biography

Peter Gorrie is a Toronto-based freelance writer who specializes in stories about the environment and renewable energy. He contributes two weekly columns and also occasional features to the Toronto Star. His "Green Shift" column covers a wide range of environmental issues. His column "Green Wheels" explores all aspects of making cars more environmentally friendly and the development of electric, fuel cell and other alternatives to the internal combustion engine.

Peter completed 18 years at the Toronto Star serving as an environmental, features, business reporter. Earlier he served as the environmental reporter and Queen's Park bureau chief for the Canadian Press.

Peter is known for thorough research, tough questioning and ability to write about complex issues in a style that is comprehensive, clear and readable.



5(d)

# CITY COUNCIL RESOLUTION

Date: March 23, 2009

Agenda Item

MOVED BY  
SECONDED BYCouncillor  
Councillor

S. Butland

NICK

Whereas electric vehicles may become commonplace in the near future; and  
Whereas the city has officially declared itself as the Alternative Energy Capital of North America and has pursued various environmental initiatives and technologies (biodiesel, reusable bags, styrofoam collection, hybrid vehicles, co-generation, wind and solar power, waste-to-energy etc.); and

Whereas the Premier of Ontario has not only endorsed the concept of electric vehicles but also is pursuing innovative concepts and private-public partnerships to advance the introduction of electric vehicles into the Ontario marketplace; and

Whereas preliminary discussion with local P.U.C. has indicated an interest in possible involvement in any electric vehicle initiative.

Be it resolved that council inform Minister Bradley and AMO that Sault Ste. Marie would be most interested in being a designated municipality in any policy direction, workshops, pilot projects or potential involvement in advancing the adoption of electric vehicles and ancillary infrastructure needed to further the initiative.

Be it further resolved that council refer this resolution and attached information to the Economic Development Corporation and Environmental Initiatives Committee for comment and consideration of any potential opportunities related to the likely, timely introduction of electric vehicles into the Province of Ontario.

CARRIED  
 REFERRED

DEFEATED  
 OFFICIALLY READ NOT DEALT WITH

AMENDED

DEFERRED

SIGNATURE

C.A.O.  
 City Solicitor  
 Comm. Finance/Treasurer  
 Comm. Eng. & Planning  
 Comm. Human Resources

Comm. Community Services  
 Comm. P.W. & Transportation  
 City Clerk  
 Fire Chief  
 Police Chief

Mayor  
 Dir. Libraries  
 E.D.C.  
 Cons. Authority

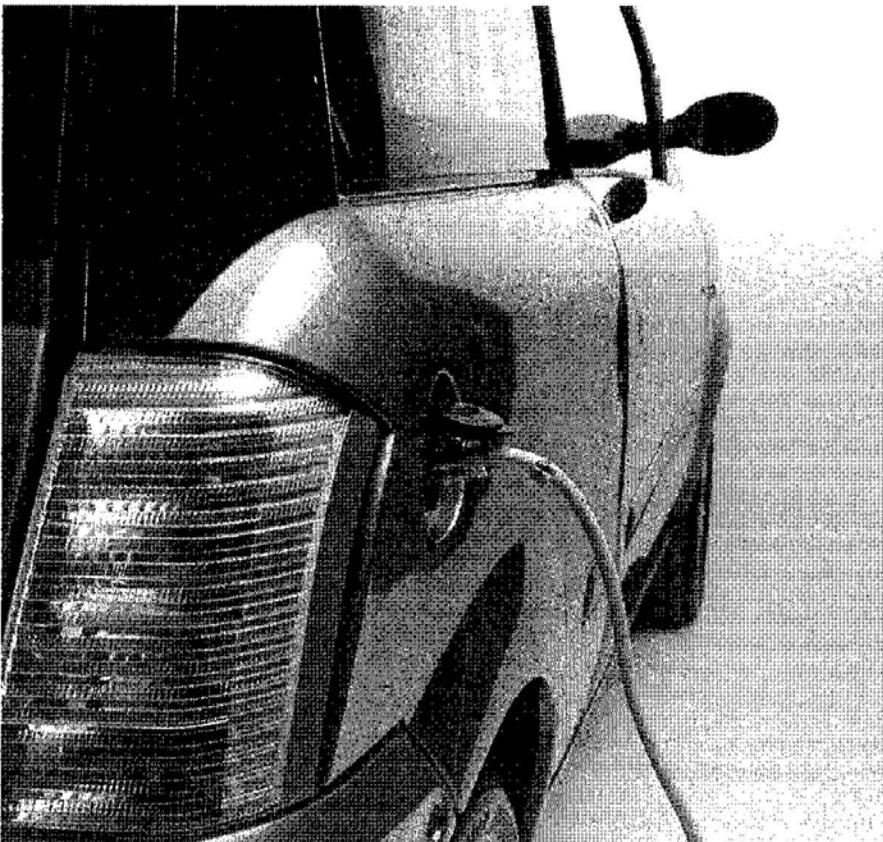
# ENCOURAGING ELECTRIC VEHICLE ADOPTION

## MAKE IT A NO-BRAINER FOR CONSUMERS

*Catherine Scrimgeour*

The automotive industry is undergoing an unprecedented technological transition. Virtually every major automaker is currently developing, or has announced, plans to develop an electric vehicle program. These programs are the result of a general acknowledgment within the industry that electric drive is the most readily accessible technology outside of internal combustion engines that is able to meet, or almost meet, the transportation requirements of both public fleets and private consumers. The "almost" is a key descriptor of the current state of electric vehicle technology. In terms of power density, or enabling long range and high speed, there is simply no energy storage device (battery) currently on the market that matches petrol/diesel. That is not to say that there are not viable alternative transportation solutions on the horizon. The challenge will be to facilitate the integration of current and planned plug-in hybrid electric vehicles (PHEVs) and pure electric vehicles (EVs) as part of the urban and suburban transportation mix.

Why the sudden shift to electric? The volatility of oil prices, concerns over diminishing supply, and depend-



ency on foreign oil have driven consumer support for alternative vehicles. These issues – along with rising concerns over climate change and its impact on air quality and, by extension, the overall health of their citizens –

have motivated governments at all levels to act to reduce vehicle emissions. Finally, battery technology, specifically lithium ion/lithium polymer has advanced to a state where plug-in hybrids have become commercially viable.

### Supporting Integration at the Local Level

So, if electric drive is where the in-



Catherine Scrimgeour is the Manager of Public Affairs for ZENN Motor Company. Contact her at <[cscrimgeour@ZENNcars.com](mailto:cscrimgeour@ZENNcars.com)>.

dustry is going, how exactly should municipal governments support their integration? The answer is threefold: encourage consumer demand; develop supporting infrastructure; and supporting electric vehicle manufacturing.

Encouraging consumer demand is not that simple. While consumer support for electric vehicles has helped to shape the policies of governments at all levels, it will take more than sentiment to move them out of conventional vehicles and into plug-ins. Incentives in the form of purchase rebates are most often funded at the federal and provincial/state level. For example, the US federal government passed tax credits up to \$7,500 for PHEVs and EVs as part of the American Recovery and Reinvestment Plan in February 2009. Incidentally, the Canadian government's rebate

they will need is a standard household outlet – and what could be more convenient than charging up at home? A change in “fueling habits” is all that is required for current and near-market plug-in electric vehicles. A routine can quickly be established where the family car is plugged in at night. Consumers were trained pretty quickly on that front with cell phones. The City of Vancouver passed by-laws in July 2009 “requiring all new single-family homes and off-street bicycle storage rooms to have dedicated electric plug-in outlets. The city will also require charging infrastructure for 20 percent of all parking stalls in new condo buildings.” This is an excellent example of municipal planning with regards to the first wave of PHEVs. It is the next wave, the longer-range PHEVs and the coming EVs,

“smart plug” that isn’t just a receptacle, but a communications protocol that will enable charging from a whole host of charging stations, at varying voltages. It is anticipated that this standard will be complete by the end of 2009 or early 2010. Having these standards in place will allow municipalities to move forward in their planning to set up public charging stations.

Supporting electric vehicle manufacturing requires municipalities to proactively incorporate PHEVs as part of their fleet. This is reasonable if consumers are expected to do the same. There are numerous ideal applications where the gasoline engine need not be engaged during daily operation. The impact in terms of reducing a city’s overall carbon footprint is significant, not to mention the cost savings of electricity

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### The City of Vancouver passed by-laws in July 2009 “requiring all new single-family homes and off-street bicycle storage rooms to have dedicated electric plug-in outlets” ... an excellent example of municipal planning with regards to the first wave of PHEVs.

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program concluded in March 2009. At the provincial level, five provinces currently have some type of rebate program in place. These financial incentives will go a long way to help those consumers who are unsure whether or not to take a risk on a relatively new and unfamiliar technology. Where municipalities can play a role is in rewarding electric vehicle purchases through preferred parking spots, access to transit lanes, and conveniently located charging stations. PHEVs and EVs should be marketed at the local level as the better transportation option, with easier movement around a city and, ultimately, a less stressful commute.

The most challenging aspect of enabling the adoption of EVs on the part of municipalities will be the development of supporting infrastructure: either at-home or publicly accessible charging stations. The good news is that the first wave of PHEVs coming to market will not need public charging stations. All

that will require access to public charging stations.

Municipalities are between the proverbial “rock and a hard place” in being expected to prepare for a paradigm shift of uncertain dimensions. They have limited resources to guide their decision making in terms of infrastructure development for what ultimately powers both consumer and fleet vehicles. Currently, there are no universally accepted standards for the “plugs” in plug-in electric vehicles, or charging stations, only guidelines and recommendations. One can then understand the hesitancy of municipal planners in purchasing and setting up charging stations around their city, when the industry itself is still deciding how to best manage the fueling of electric vehicles. The automotive industry is working on this issue. The Society of Automotive Engineers is working to establish PHEV and EV plug standards for North America and possibly Japan. This standard will be for a

over petrol/diesel. With the advent of pure electric vehicles, those operational savings will only increase given the simplicity of the electric car: no oil changes, no exhaust system, and no catalytic converter results in a substantial reduction in maintenance costs. Adding PHEVs to a municipality’s fleet serves additional purposes as well. It demonstrates a commitment to improve local air quality, and the vehicles themselves act as “mobile billboards” for the industry. If these vehicles can work economically and reliably for various municipal services, they are likely to increase local consumer purchase consideration.

#### **Multi-Pronged Approach is Best**

While there are many municipalities that have strategies to address consumer demand, infrastructure and supporting manufacturing, the very best municipal plans address all three. The City of London (UK) for example, detailed their comprehensive Electric Vehicle Deliv-

Supporting the integration of these early plug-in electric vehicles will not only demonstrate a municipality's commitment to addressing health and environmental concerns, but will also facilitate the transition from internal combustion technology to electric drive.

ery Program in May 2009 with provisions to address all issues outlined above to integrate PHEVs and EVs into their local transportation mix. London plans to set up multiple types of charging stations around the city with a specific goal of increasing charging stations from 50 to 100 in 2009 and to 25,000 by 2015. They also plan to add 1,000 vehicles to the Greater London Area fleet by 2015 and guarantee exemption from their congestion tax, an incentive value of approximately \$3,800 CDN per year. These aggressive, but reachable, goals serve as a model for large cities around the world. Given that the eyes of the world will be

on London in 2012 with the Olympics, it will be interesting to note the makeup of their urban transportation mix, an interim visual report card, of sorts.

Municipalities want to be prepared for the coming automotive revolution and assume a leadership role, but also need to know that their efforts will deliver benefits. Understanding that hybrids and plug-in hybrids really represent a bridging technology to pure electric vehicles is the first step. Supporting the integration of these early plug-in electric vehicles through incentives, infrastructure, and fleet purchases will not only demonstrate a municipality's commitment to addressing the health and environmental con-

cerns of its citizens, but will also facilitate the transition from internal combustion technology to electric drive. Making the conceptual and practical switch from petrol/diesel to electricity as "fuel" is not a simple undertaking. Electric vehicles are coming: automakers are developing the vehicles, and energy storage (battery) technology is advancing at an unprecedented rate. And, while there is considerable consumer support, that does not necessarily translate to "if they build it, people will buy." Municipalities will need to encourage plug-in electric vehicle adoption, and that means making it as easy as possible for consumers to make the switch. *MW*

## EELS

# the dark on the future of electric vehicles

tomakers make  
rful claims about  
V cars — but just  
is it all headed?

buffs consider Chinese  
tomaker BYD Company  
a joke — its anglicized  
ild Your Dreams, doesn't  
til they hear über-inves-  
n Buffett has spent \$230  
ll figures U.S.) for 9.9 per  
e company.

wanted a bigger piece but  
fed by founder and chair-  
g Chuanfu. Still, he's  
ow: In less than a year  
ire Hathaway holding  
has made a paper profit  
n on the deal.

athed in smiles is BYD:  
rowing company, opting  
0 low-paid assembly  
instead of expensive man-  
tently announced it will  
the first to introduce an  
highway-speed car in  
rica. Its e6 crossover is  
able in the United States  
2 months ahead of the  
chedule.

ste is understandable:  
ines are tripping all over  
s to get their all-electric



PETER GORRIE

*Green Wheels*

vehicles on the road.

Entries touted for next year, besides the e6, include Nissan's LEAF, Tata Motors' Invicta EV, and the Better Place/Renault project that promises a network of charging stations and facilities where dead batteries can, in five minutes, be swapped for fully charged replacements. Mercedes-Benz is to roll out an electric Smart. Japan's Mitsubishi, Norway-based Think, and a second Chinese entry, Coda Automotive, are gearing up.

An obvious feature of this list is the presence of many relative newcomers and the absence of big players — Toyota, Honda, GM, Ford and Chrysler. That's understandable since the upstarts aren't encumbered by old technologies and ways of thinking.

Less evident, but equally important, is how difficult it is to get useful information from most of these



DAVID COOPER/TORONTO STAR FILE PHOTO

BYD chairman Wang Chuanfu, right, with Berkshire Hathaway's David Sokol, shows off the e6. Berkshire Hathaway owns 9.9 per cent of BYD.

companies. All boast spiffy websites loaded with gaudy claims for how far their vehicles will travel between plug-ins — BYD's 400 kilometres is, so far, the biggest — how quickly they'll recharge and what sprightly performance they'll achieve at what a low cost.

But they're all, shall we say, reticent about answering questions. Among the presumed leaders, Nissan at least responded to requests for information. Tata, BYD and Better Place remain silent.

Too bad, because questions abound: Common to all the vehicles, and most crucial, is the reliability of their claims for range: Some haven't been tested and the tests themselves might yield inaccurate "energy economy" scores.

It would also be useful to know whether owners must purchase the battery as part of the car, lease it, or pay a monthly user fee similar to the charge for cellphone service. And, of course, how much this would cost. Suggested retail prices

run from \$30,000 to more than \$40,000 — minus incentives — but without knowing how the expensive batteries are to be financed, the estimates mean little.

BYD and Tata face concerns about safety and quality. The Chinese company must deal, as well, with puzzlement over how the claimed range of its e6 can be double that of any competitor.

Better Place will charge a user fee — to be announced. Key to its plan is the network of swap stations. The idea isn't proven, although it works brilliantly in animation on the company's website: Some industry insiders argue batteries and their management systems are too complex to be simply plugged into the bottom of a car like a lamp into a socket. Not to mention the cost of supplying the stations with replacements.

In the next few columns I'll answer as many questions as I can about these cars. It will be years, if ever, before EVs dominate, but the best vantage point from which to see where we might be headed is the place we're at now — the beginning.

Peter Gorrie is *The Star's* former environment reporter. He can be reached at [pgorrie@sympatico.ca](mailto:pgorrie@sympatico.ca)

EEL

## WHEELS

# EV 'road map' not much use for getting anywhere

Document merely points up Canada's lack of commitment to the future of motoring

**R**oad maps show drivers the various routes to whatever destination they choose. They resemble webs spun by drunken spiders; lines meander every which way.

They're all about options, choices and, ultimately, good intentions. You know where you want to go and you'll do your best to get there.

Which brings us to the Electric Vehicle Technology Roadmap for Canada, which was released this week — in summary form, at least — after much discussion, argument and compromise among government and industry officials.

This document does describe a destination: "By 2018, there will be at least 500,000 highway-capable plug-in electric-drive vehicles on Canadian roads, as well as what may be a larger number of hybrid-electric vehicles. All... will have more Canadian content in parts and manufacture than vehicles on the road in Canada in 2008."

"The road map," it states, "is intended to provide the strategic direction to ensure the development



PETER GORRIE  
*Green Wheels*

and adoption of EVs in Canada, while building a robust industry."

The goal is admirable. So is the enthusiasm of the steering committee that wrote the report: "Canada is well positioned to capitalize on this form of clean transportation. Our industry is well placed to be a major supplier of EV components and vehicles, not only in Canada but also internationally."

But this is a map, not a plan. It says common-sense things about what's needed to produce workable, saleable battery-powered cars: The battery is key; it must be made more efficient, powerful, reliable and lighter. Its range between plug-ins must be increased and its cost reduced to half, or even one-third, of current levels. Batteries should be tested to ensure they work anywhere in Canada, and networks of charging stations ought to be established so electric cars can be conveniently plugged in.



CHRISTOPHER PIKE/TORONTO STAR FILE PHOTO

Aurora-based Magna International demonstrates an electrical system developed by the company in a prototype Ford Focus this summer in Ottawa.

In short, Canadian companies should develop and produce good electric vehicles.

How to get there is the actual issue, and where the "road map" falls short. While manufacturers in the United States, China and elsewhere work hard to develop what could be the motive power of the future — with massive government support — Canada is still imagining an ideal world and talking in the most general terms about how to make it real.

Sure, "governments, industry and other stakeholders" should "make timely and substantial investments in Canadian development and manufacture of EVs and in energy storage devices to build on Canada's already strong presence in these industries."

Of course, they ought to: "Consider (my emphasis) supplementing federal, provincial and territorial mechanisms to promote the development, public acceptance and procurement of personal and com-

mercial EVs, and the installation the charging infrastructure." Wh wouldn't — once they figured out what this means?

A map shows all possible routes but doesn't do the driving. That happens when someone decides where to go, gets behind the wheel and commits to the trip.

This "road map" affirms no commitment by anyone. In fact, one of its clearest declarations is this: "The contents, conclusions and recommendations are not necessarily endorsed by participating organizations and their employees nor by the Government of Canada."

The very stakeholders who laboured to produce this thing would stand behind it, even though it's just an inarguable wish list.

A few Canadian companies are developing batteries and other components. Some get a bit of government support, but mostly they're making the effort and taking the risks. Good for them, and good luck too, because from the looks of the "road map," they and any others who intend to enter the global EV competition are on their own.

If it represents the level of commitment here, then while 500,000 plug-in vehicles might be cruising Canadian roads in 2018, they'll come mainly from elsewhere.

peter.gorrie@sympatico.ca

(P)G

**WHEELS**

# Faxpayers tapped to fund plug-in infrastructure

issan to offer electric car to buyers in Vancouver — if city sets up charging network

Imagine if a car company announced it wouldn't try to sell its vehicles in a city unless local politicians agreed to provide a network of gas stations.

It might set angry horns honking. Yet, as the recent "memorandum of understanding" between Nissan and Vancouver illustrates, that's the way of the emerging green-car world.

The deal is simple. If Vancouver and B.C. Hydro set up an adequate network of high-voltage charging stations, Nissan will offer its proposed all-electric Leaf to buyers in the city. The target date is 2011. No dollars or numbers are included. But the point is made, as crystal clear as a brand new windshield.

Charging stations "need to be in place to ensure a satisfactory customer experience," says Nissan Canada president Mark Grimm. "We'll have to have some... before we go there."

Vancouver is fine with this. It wants to become the world's greenest city and if it gets the charging stations in place by 2011 it would



**PETER GORRIE**  
*Green Wheels*

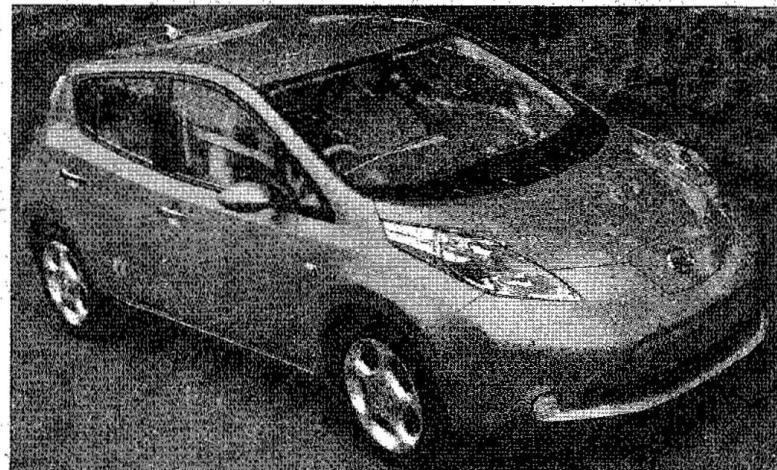
be the first in Canada to see Leafs on its streets.

It wouldn't lead the world: Nissan has similar deals with 30 other locations, and at every stop, the message is the same. The approach makes sense. Electric cars are a non-starter without places to recharge them, and it's now evident that plugging them into our normal 110-volt sockets won't work.

**We need to ponder how much all of us should pay for a technology that will be available to only a few**

Reasonable plug-in times for batteries that provide useful range and speed requires 220-volt outlets, similar to those that power our stoves.

Even then, it would still take up to



Nissan's all-electric Leaf may be cruising Vancouver streets by 2011. With a 220-volt outlet, it would take up to eight hours to fully power up the five-seater, which is said to travel 160 kilometres between charges.

eight hours to fully juice the five-seat Leaf, which is said to travel 160 kilometres between charges in "real world" conditions.

In Vancouver, some 480-volt chargers might be installed at locations like big-box malls or airport parking lots. They would provide an 80 per cent fill-up in 26 minutes.

So it's not just a question of whether there will be enough electricity for the cars: A whole new charging system is needed. And governments are expected to ensure that it's up and running.

Back in the days when the internal combustion engine was becoming the dominant power source for cars, John D. Rockefeller and other oil barons tripped over each other to make sure gasoline filling stations became as common as dandelions.

True, taxpayers subsidized them through lax regulation of their oil drilling and refining operations, tax breaks, sweetheart land deals, support for strikebreaking and outright scams.

But it was a private-sector enterprise. No government had to man-

date anything and politicians' main role was to rein in the industry's worst excesses.

Now, Vancouver City Council has approved regulations requiring standard-voltage charging stations in the parking garages of new condo and apartment buildings. City officials estimate this would add \$1,500, or 5 per cent, to the cost of each parking stall.

The city will also wire public parking spots, in lots and along streets. It will apply for a federal subsidy to pay for part of this.

But the city is moving cautiously, requiring charging stations in only a small percentage of parking spots, even though the cost of outfitting them all, at least in a new building, isn't much greater.

Vancouver gets no car production or assembly jobs out of this. Nissan will build Leafs for North America at its plant in Smyrna, Tenn., the result, in part, of a low-cost \$1.6 billion (U.S.) federal loan.

Trying to replace a mature industry is clearly an expensive proposition, and the industries involved expect a lot of help.

What we need to ponder is how much, and in what form, all of us should pay for a technology that, according to all projections, will be available to only a handful.

*pgorrie@sympatico.ca*

# Will plan for massive charging network catch on?

U.S. firm wants to put thousands of charging stations in workplaces, homes, public locations

**T**here's no pill for "driving-range anxiety," and that's a major roadblock facing electric cars.

Who would want their battery to die mid-trip or, just as bad, be forced to endure a long plug-in?

Project Better Place says it has a plan to eliminate any need for stress-relief meds. Analysts say the California-based company, founded and headed by indefatigable young entrepreneur Shai Agassi, has a compelling concept, but they question its prospects.

Obviously, the most critical and difficult component of an electric car is the battery. Businesses everywhere are trying to develop reliable, relatively cheap versions able to propel vehicles reasonable distances at highway speeds, backed by systems that permit quick recharges.

Despite impressive claims, they have a long way to go, says David Kirsch, an electric-vehicle historian at the University of Maryland. To date, "the pure electric vehicle has a feeling of leaving the garage every morning with a quarter-tank of gas."

Batteries might dramatically improve, or not, he says, but Better Place's novel idea is to remove that uncertainty from its business equation. If the system works, any old battery — even old-school lead-acid — would suffice.

The company won't make anything. Instead, it will sell driving minutes to those with cars compatible with its system. That involves thousands of high-voltage charging stations at customers' homes and workplaces and in public locations; and, to cover when there's no time for even a quick charge, a much smaller number of swapping stations using robot technology to exchange a discharged battery for a fresh one in a couple of minutes.

The system is to be up and running in Israel and Denmark in two years. Australia and North Ameri-



PETER GORRIE  
*Green Wheels*

ca — with Ontario high on the list — are to follow.

Renault is, to date, the only carmaker to sign on: It promises a compatible sedan by 2011, with 100,000 by 2016.

Better Place customers will let customers plug in only at one of its charging stations. It needs the exclusive network to generate revenue but says it's also essential to keep the power grid stable: An onboard computer will link the car and the local electricity utility to determine the best time of day to charge a plugged-in battery.

Commuters might stick the plug into the socket as soon as they arrive home from work but charging



CANADIAN PRESS FILE PHOTO

Shai Agassi, right, founder and CEO of California-based Better Place, is joined by Premier Dalton McGuinty and then-Minister of International Trade and Investment Sandra Pupatello at a Toronto press conference in January.

control centre," the company says.

The swap station concept was tried last summer in Yokohama, Japan. The experiment, in which two cars repeatedly underwent battery changes with minimal driving, "was to show we could move a battery in and out," Paluska says.

Some industry people suggest electric-vehicle batteries are too complex to be simply be plugged in

hotel is to service three electric taxis carrying real passengers, 24 hours a day, under real conditions.

As for costs, Better Place estimates that each swap line, equivalent to a gas pump, would handle 16 cars per hour. With recharging expected to take about 50 minutes, each line would require 15 batteries and a spare — if one battery design fit all cars. Better Place aims to minimize choice: "We'll stock batteries for the vehicles that are most attractive . . . that have the most volume," Paluska says. Still, it will need several varieties.

Better Place's plan calls for swap stations at 40-kilometre intervals. Creating such a network might be feasible in small, densely populated countries but would be a challenge in Australia and North America. The stations are supposed to be spaced so as to allow lengthy trips. Yet economics will dictate if they're installed, at least initially, around population centres — where they're least needed.

That's part of a 10- to 15-year transition, Paluska says. Most North Americans have two cars. Until the system is complete, they could continue to use a gas-powered vehicle for long distances. Swap stations might be useful in

cities, perhaps for people in high-rises where Better Place couldn't install chargers. But "it becomes a math problem," says Thilo Koslowski, a senior auto-industry analyst at Connecticut-based IT advisers Gartner Inc. "How many electric vehicles will you have and how many people will use them to drive hundreds of kilometres?"

In any case, "there's no guarantee this is sufficient to allay consumers' fears," Kirsch says. And, "they have to deliver the system. It's a risky start-up venture. It needs to be tested at scale. You need to spend \$1 billion to test if it will work."

It's uncertain how many carmakers will sign with Better Place. The company says it's talking with several, but even Renault is hedging its bet: Of its four proposed electric models, only one will be designed for the system. Renault's global partner, Nissan, isn't making its all-electric Leaf, due in 2011, compatible with Better Place.

Going electric alone might entail greater risk, but "they'll take that instead of tying themselves to Better Place," Kirsch says.

"They don't want to be a commodity manufacturer," facing fierce price competition, "while Better Place gets the sweet spot of the value chain . . . the customer relationship . . . the thing that's creating value."

Carmakers must agree to follow Better Place designs, Koslowski notes. "The difficulty is they're reluctant to follow the design requirements of another company, especially one that intends to take on some of the customer relationship."

"Manufacturers . . . have a major interest in differentiating their products from others and providing services. So there's a potential conflict of interest with Better Place."

What counts, the company insists, is that battery power will become the dominant car mover. "The debate now is, is it fixed or switchable?" Paluska says. "You'll see that debate over the next couple of years."

[pgorrie@sympatico.ca](mailto:pgorrie@sympatico.ca)

**6** *It's a risky start-up venture. You need to spend \$1 billion to test if it will work*

DAVID KIRSCH, ELECTRIC-VEHICLE HISTORIAN, UNIV. OF MARYLAND

wouldn't begin then if electricity demand were high; it could be delayed until consumption drops.

Conversely, the computer could call for power to be removed from plugged-in cars in peak periods.

This is complex stuff. The system must account for drivers' habits and preferences, the effect of weather on electricity consumption, how demand changes depending on time, day or season, and many other variables.

The software, still under development, will keep each car "constantly in contact with the Better Place

like a lamp, and that vibrations could disrupt connections.

They also question the economics. Each of thousands of stations would require not only the robotic devices and high-voltage chargers but also plenty of batteries, worth at least \$8,000 apiece.

Paluska says he's confident about durability: The plug has five "super-industrial-grade" connectors; latches resembling those that attach heavy weapons to F16 fighter jets hold the battery. The gear will be tested early next year when a swap station outside a "hot" Tokyo

(P25)

**WHEELS**

# New industry promises jobs and greener cars

**F**ine nano-crystals derived from forest-industry wood waste are added to car paint. They make the coating more resistant to scratches, chips and flight. Changing their alignment alters their colour, without toxic es or pigments.

The technology, being developed in Ontario, is at least several years away. But it's part of a new industry that promises jobs here and greener vehicles around the world. It's called bioplastics — materials made from soy, corn, sugar, wood chips and other plant matter that replace or enhance those that, for decades, have been made from a dizzying array of petrochemicals. A low-rent version is used in biodegradable shopping bags. Advanced ones can go into seat cushions and fabrics, roof liners, body pans, hood liners, doors and many other parts, offering the industry says, reduced weight, greenhouse gas emissions, toxicity and costs.

Indeed, Toyota/Lexus and some European carmakers are in hottest pursuit of these new products: Lexus boasts 30 per cent of the interior plastics in its new 250h hybrid are plant-based. But the entire industry is moving in the same direction.

Ontario is among the world lead-



**PETER GORRIE**  
*Green Wheels*

ers in developing these plastics and a nascent industry group, the Ontario BioAuto Council, is trying to keep it near the top.

There's great potential, says Bernard West, a chemical engineer who chairs the Guelph-based council. "It will revolutionize the way cars are produced."

Not surprisingly, the industry says its prospects hinge on money; specifically, whether the Ontario and federal governments make long-term commitments to development of actual products that could be made here and sold anywhere.

The council already received \$6 million from the province to cover its expenses and invest in promising products. All the investment cash has been distributed.

It now seeks a similar sum soon and \$25 million over five years. Compared with what Japan, France and Germany are pouring into the industry, it's "a drop in the



TORONTO STAR FILE PHOTO

Thirty per cent of the interior plastics in the 2010 Lexus HS 250h hybrid are plant-based. Ontario is a world leader in developing these bioplastics.

bucket," but it would "keep us moving at a reasonable pace," West says.

Ontario appears interested. Ottawa supports research into the crystals that might enhance paint, but other funding doesn't mesh with what the council and its member companies are trying to do, says the group's president, Chris Crawford.

The feds' new \$1 billion Southern Ontario economic development

fund is focused on university research and small start-up ventures. Ottawa has little to help established companies to transform ideas into production-ready goods. Some of these — the likes of chemical maker Dupont Canada, and parts manufacturers Canadian General Tower, Magna International and Woodbridge Group — are large, but they, too, need a nudge to keep work here, Crawford says.

Ontario is already out of the running for manufacturing basic products — such as soy-based foam or polyurethane from sugar. Its niche could be to import these materials and add processed wheat straw, pulp fibres, nano-crystals or other ingredients to improve their performance and economics.

Work remains: Most bioplastics now are inside vehicles or out of sight, in part because they deteriorate quicker than petrochemical-based materials in sunlight.

They're also difficult to recycle.

And there's concern — although less than with biofuels, because quantities are smaller — about using food crops for bioplastics. So the industry aims for products based on farm and forest wastes, or, further off, resources such as algae grown at an industrial scale.

Still, bioplastics appear crucial to development of greener, cheaper cars. A U.S. Energy Department study predicts they'll comprise 10 to 15 per cent of the global plastics market next year.

Ontario's role "is an open question," Crawford says. "I see positive signs . . . we'll see whether governments can sustain them."

It seems at least as good an investment as billions for bailouts.

*pgorrie@sympatico.ca*

5(d)

## WHEELS

# An oh-so-brief taste of a real live electric car

Not-quite-ready Nissan EV proves quicker and more fun than expected

VANCOUVER

**A**lthough I've written thousands of words about electric vehicles, until this week I'd never driven one.

Okay, I have been behind the wheel of golf carts and factory runabouts and I used to be a terror in any amusement park bumper car. But I hadn't piloted a battery-powered vehicle capable of handling most kinds of roads as well as highway speeds.

The chance to do so came when Nissan Canada invited me and other car writers to Vancouver for the Canadian media launch of its battery-powered Leaf five-seat sedan. The location honoured the recent agreement between the company and the city, British Columbia and BC Hydro to promote the car.

Okay, again: The launch is over and I still haven't actually driven one of the things in what would be considered the real world.

This was the program for the high-carbon-footprint event: Up at 6 a.m. because the cab was due at 7 for a 9 a.m. flight from Toronto to the West Coast. Picked up with



PETER GORRIE

*Green Wheels*

other media at the airport and carried by Ford SUV to the Rocky Mountaineer train station, from where scenic tours of the mountains depart. After sandwiches, speeches and a technical talk, the test drive.

An almost-final prototype Leaf gleamed inside the station, a lovely pale blue thing with flowing, slippery lines, but that's not what we got to try. The real deal — due out in the United States and Japan next fall and Canada a year later — isn't quite ready.

When it is, it will have a range of 160 kilometres, based on tests designed by the U.S. Environmental Protection Agency, and a top speed of 140 km/h. It is expected to go from dead battery to full charge in 16 hours on standard 110-volt current, and eight hours with the 220-volt charger Nissan considers essential to make electric vehicles a sales success.



PETER GORRIE FOR THE TORONTO STA

Nissan outfitted a Versa sedan with a battery pack and electric motor for a test drive in a Vancouver parking lot.

Instead, we were offered a spin in a "mule" version, one of the company's Versa sedans with a Leaf battery pack, electric motor and controls.

Rather than the open road, each of us tootled a couple of laps around a course outlined by several hundred orange pylons on the station's parking lot. Total time: a couple of minutes. There were tight corners to manoeuvre and a couple of very short straights to see what happens when the pedal is pressed hard.

I can't rate the Leaf because:

- This wasn't a Leaf.
- Even if it were, I have nothing to compare it with — except golf carts and bumper cars.

- The short drivelet offered little more than a quick first impression.
- Reviews aren't part of my Green Wheels job description.

But very generally, the car was quicker, more responsive and more fun to drive than I anticipated. It had something less than the neck-snapping acceleration that electric vehicles are capable of because it had been electronically toned down. It was quiet, but not silent. Brakes and handling felt familiar. It performed — albeit briefly — like a real, working vehicle, rather than a novelty. That's not surprising, since Nissan aimed to produce what drivers are accustomed to.

Uncertainties remain about this and other electric cars: Will they work as well as advertised? Will chargers be available? Will the electricity grid be overwhelmed when owners come home from work and plug in their cars?

Vancouver and BC Hydro officials say the charging problem isn't daunting. Since they assume that even by 2020, electric vehicles will account for only 5 per cent of new car sales, there's time to develop whatever systems will be needed.

As for the cars themselves, this was just a brief first taste, but an enticing one.

[peter.gorrie@sympatico.ca](mailto:peter.gorrie@sympatico.ca)

## WHEELS

# The fill-ups of the future

California firm's plan for electric 'gas stations' provides a glimpse of how it can be done

**O**ne major question about electric cars is how to recharge them.

The simplistic answer is that owners will plug in at home overnight. That's fine for those with a garage or, at least, a driveway near an outlet. But for the many who live in multi-unit housing, park on the street or need a charge when away from home, something else is required.

One solution is to install charging stations in apartment, condo or office-tower garages, or at malls, parking lots and other public places. And, as quickly as you can say "plug-in," a business opportunity emerges.

This column is about the plan of one company, Coulomb Technologies Inc. It's not meant to advertise, let alone endorse, the California-based firm. The aim, thanks to information from senior sales vice-president Scott Saffian, is to suggest what's coming.

Coulomb makes charging stations and software to manage them. They come as 110-volt or 220-volt models; the bigger ones are expected to dominate. The software uses smart cards, email, texting and other devices to control access, billing, safety and security features, messages to drivers and communication with the utility running the local electricity grid.

Coulomb sells the chargers to distributors servicing a specific territory. They, on their own or through subcontractors known as resellers, then seek "hosts" — governments, businesses, malls, condos or apartments — who will buy chargers, at roughly \$5,000 to \$6,500 apiece (all figures U.S.), as well as sign up for installation and servicing.

Those hosts become, in effect, electric "gas stations."



ASSOCIATED PRESS FILE PHOTO

A mockup charging station from Coulomb Technologies, which installed its first charger in Canada last month in Vancouver. Motorists must register and pay a monthly access fee, plus fees for charging sessions.



PETER GORRIE

### *Green Wheels*

Motorists must register to use Coulomb's chargers and pay the company \$9 per month for access to the chargers and network.

Neither Coulomb nor its hosts charge for the actual amount of electricity that flows into participants' cars. In most places, that's illegal. Instead, hosts foot that bill and drivers pay for "sessions" on the charger.

Hosts can provide the electricity free — perhaps as a public service, publicity gambit or employee perk — or run their chargers as a commercial operation, in which case drivers pay rates set by Coulomb.

For now, the basic deal is \$3 per session. Drivers can also pay a monthly fee in advance, ranging from \$15 for 10 sessions between 9 p.m. and 9 a.m., up to \$50 for unlimited access at any time. Those who choose 10 sessions can buy extras for \$3 each, but if they use less,

can't carry them to the next month.

Coulomb will keep 20 per cent of the session fees; the rest goes to the host.

Each session is, according to Coulomb's contract, 24 hours long. In reality, they'll be at the hosts' discretion and likely much shorter. The system signals a driver when the car is fully charged. Hosts might then allow a certain time to move the vehicle before they impose a stiff parking charge or even call a tow truck.

Last year, Coulomb sold nearly 700 chargers, mainly in the United States and about 300 were installed. The aim this year is to ship 10,000. Last month, Canada's first Coulomb charger was installed in Vancouver, and the company is close to contracting a distributor for the eastern half of the country.

Coulomb and its competitors are helping to ensure that charging networks will be available when plug-in cars hit the market. Since mass sales are a few years away it will be a while before such systems can make money. I hate to resort to this old copout, but here it's apt. This scheme is in its infancy. It remains to be seen how much it, or any other, will appeal to drivers or bankers.

[peter.gorrie@sympatico.ca](mailto:peter.gorrie@sympatico.ca)

5(e)

Joseph M. Fratesi, B.A., J.D. (LL.B.)  
Chief Administrative Officer



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Sault Ste. Marie, Ontario  
Canada P6A 5N1  
(705) 759-5347  
(705) 759-5952 (Fax)  
E-Mail:  
[j.fratesi@cityssm.on.ca](mailto:j.fratesi@cityssm.on.ca)  
[b.berlingieri@cityssm.on.ca](mailto:b.berlingieri@cityssm.on.ca)

2010 01 25

Mayor John Rowswell and  
Members of City Council  
Civic Centre

**RE: STAFF TRAVEL REQUESTS**

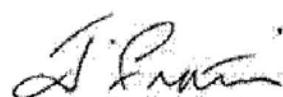
Dear Council:

The following staff travel requests are presented to you for approval:

1. **Lennox Smith – Engineering & Planning Department – Building Division**  
Building Services - 2006  
March, 2009  
Woodbridge, ON  
Estimated total cost to the City - \$ 1,571.40  
Estimated net cost to the City - \$ 1,571.40
2. **Francois Couture - Engineering & Planning Department – Building Division**  
Building Services - 2006  
March, 2009  
Woodbridge, ON  
Estimated total cost to the City - \$ 1,571.40  
Estimated net cost to the City - \$ 1,571.40
3. **Brad Miller – Public Works & Transportation – Transit Division**  
CUTA/Natural Resources Smart Driver  
February, 2010  
Ottawa, ON  
Estimated total cost to the City - \$ 169.00  
Estimated net cost to the City - \$ 169.00
4. **Lorie Bottos – Legal Department**  
Provincial/Municipal Government Liability  
February, 2010  
Toronto, ON  
Estimated total cost to the City - \$ 2,489.75  
Estimated net cost to the City - \$ 2,489.75

5. **Kim Streich-Poser- Social Services Department**  
NOSDA Face to Face Meeting  
February, 2010  
Sudbury, ON  
Estimated total cost to the City - \$ 540.90  
Estimated net cost to the City - \$ 270.45

Yours truly,



JMF: bb

Joseph M. Fratesi  
Chief Administrative Officer

Peter A. Liepa  
City Tax Collector

Tax & Licence Division  
Finance Department

5(g)



2010 01 25

Mayor John Rowswell  
and Members of City Council  
Civic Centre

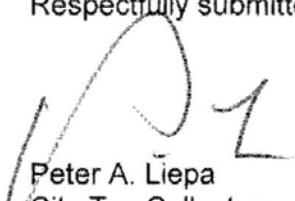
**RE: Property Tax Appeals**

Attached are the listings that summarize applications for adjustments to the Tax Roll pursuant to Sections 357 of the Municipal Act, 2001.

The Municipal Property Assessment Corporation (MPAC) has recommended the amount of assessment to be adjusted. Each of the applications has been reviewed individually and recommended as shown.

An appropriate resolution has been prepared for your consideration.

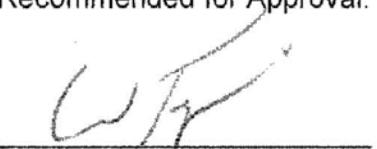
Respectfully submitted,

  
Peter A. Liepa  
City Tax Collector

PAL/md

Attach.

Recommended for Approval:

  
William Freiburger  
Commissioner of Finance & Treasurer

RECOMMENDED FOR APPROVAL  
  
Joseph M. Tricaci  
Chief Administrative Officer

62  
APPLICATION TO COUNCIL TO CANCEL  
OR REFUND PROPERTY TAXES PURSUANT TO SECTION  
OF THE MUNICIPAL ACT, 2001

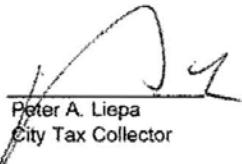
THE CORPORATION OF THE CITY OF SAULT STE. MARIE  
PROPERTY TAX APPEALS  
2008

DATE: 2010 01 25  
PAGE: 1 of 1

ROLL NUMBER	PROPERTY ADDRESS	PERSON ASSESSED	TAX CLASS	REASON	APPEAL NO.	CANCELLATIONS TAXES	INTEREST	TOTAL ADJUSTMENT
030-092-054	756 Landslide Road	The Trustees for the Bible Fellowship Assembly	CT/RT	B	08-054	\$6,465.59	\$199.54	\$6,665.13
060-070-001	475 Airport Road	Sault Ste. Marie Airport Development Corporation	RT/CT	A	08-055	\$8,584.59	\$0.00	\$8,584.59

Certified Correct:

REPORT TOTAL \$15,050.18 \$199.54 \$15,249.72

  
Peter A. Liepa  
City Tax Collector

- A. REALTY TAX CLASS CONVERSION
- B. BECAME EXEMPT AFTER RETURN OF ROLL
- C. RAZED BY FIRE AFTER RETURN OF ROLL

- D. DEMOLISHED AFTER RETURN OF ROLL
- E. OVERCHARGED BY REASON OF GROSS OR MANIFEST CLERICAL ERROR
- F. REAL PROPERTY THAT COULD NOT BE USED FOR A PERIOD OF AT LEAST 3 MONTHS DUE TO REPAIRS OR RENOVATIONS

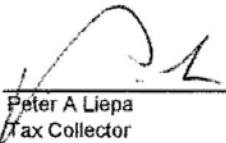
5(g)  
APPLICATION TO COUNCIL TO CANCEL  
OR REFUND PROPERTY TAXES PURSUANT TO SECTION 357  
OF THE MUNICIPAL ACT, 2001

THE CORPORATION OF THE CITY OF SAULT STE. MARIE  
PROPERTY TAX APPEALS  
2009

DATE: 2010 01 25  
PAGE: 1 of 1

ROLL NUMBER	PROPERTY ADDRESS	PERSON ASSESSED	TAX CLASS	REASON	APPEAL NO.	CANCELLATIONS	TOTAL
						TAXES	INTEREST
010-030-064	1616 Queen Street East	Onofrio Luigi	RT	D	09-021	\$160.54	\$0.00
020-043-067	40 Hynes Street	Finck Paul	CT/RT	F	09-022	\$7,786.53	\$0.00
030-075-017-28	4 Martingale Court	City of Sault Ste. Marie	RT	B	09-023	\$784.23	\$60.96
030-088-044	580 Fifth Line East	City of Sault Ste. Marie	CT/RT	B	09-024	\$5,481.72	\$328.92
030-092-043-01	626 Fifth Line East	Lofstrom Lisa	CT/RT	A	09-025	\$471.56	\$37.70
030-092-054	756 Landslide Road	The Trustee for the Bible Fellowship Assembly	CT/RT	B	09-026	\$15,812.01	\$38.15
050-018-107	544 Korah Road	Wieslaw Gasior	RT	C	09-027	\$129.68	\$0.68
050-041-071	7 Westridge Road	Piraino Larry Nick Piraino Sharon Marjorie	RT	F	09-028		CONFIRMED \$0.00
050-080-011	1277 Old Goulais Bay Road	Koski Sandra	RT	D	09-029		CONFIRMED \$0.00
060-014-019	556 Second Line West	Hull Jodi Louise	RT	C	09-030	\$340.82	\$0.89
050-043-079	1121 Peoples Road	Palmer Paving and Construction Ltd.	CT	D	09-031	\$1,508.66	\$0.00
060-070-001	475 Airport Rd	Sault Ste Marie Airport Development Corp	CT/RT	A	09-032	\$8,531.57	\$0.00
060-070-083-68	00000 Sunnyside Beach Rd	City of Sault Ste. Marie	RT	B	09-033	\$158.72	\$12.53
							\$171.25

Certified Correct:



Peter A. Liepa  
Tax Collector

REPORT TOTAL \$41,166.04 \$479.83 \$41,645.87

- 
- A. REALTY TAX CLASS CONVERSION
  - B. BECAME EXEMPT AFTER RETURN OF ROLL
  - C. RAZED BY FIRE AFTER RETURN OF ROLL

- 
- D. DEMOLISHED AFTER RETURN OF ROLL
  - E. OVERCHARGED BY REASON OF GROSS OR MANIFEST CLERICAL ERROR
  - F. REAL PROPERTY THAT COULD NOT BE USED FOR A PERIOD OF AT LEAST 3 MONTHS DUE TO REPAIRS OR RENOVATIONS

5(h)

JOSEPH J. CAIN  
MANAGER RECREATION & CULTURE DIVISION



January 25, 2009

COMMUNITY SERVICES DEPARTMENT  
RECREATION & CULTURE DIVISION  
Bellevue & Bondar Marinas  
Cultural  
Historic Sites  
Leisure Services/Leadership  
Recreational Lock  
Roberta Bondar Tent Pavilion  
Seniors' Services  
Sports/Events/Development

Mayor John Rowswell  
and Members of City Council

### Cultural Policy for the Corporation of the City of Sault Ste. Marie – Revisions

The Cultural Advisory Board (CAB) oversees the Cultural Policy for the City of Sault Ste. Marie. The Policy was most recently revised in February of 2003. In the fall of 2007, CAB held a community forum to allow for input to the Policy. CAB has finalized its review of the public input from the community forum and is recommending revisions to the Policy.

The attached revisions are minor in nature. If Councillors wish a hard copy of the revised policy, it can be made available, or it can be accessed on the City's website.

The Cultural Advisory Board passed the following resolution at their September 15, 2009 meeting:

Moved by: K. Seidemann  
Seconded by: Dr. I. Oktaba

"Resolved that changes recommended to the City of Sault Ste. Marie's Cultural Policy at the June 16, 2009 meeting of the Cultural Advisory Board be endorsed and further that they be sent to City Council for their approval.

CARRIED

### Recommendation

City Council is requested to approve the revisions to the Cultural Policy for the Corporation of the City of Sault Ste. Marie as endorsed by the Cultural Advisory Board.

Respectfully submitted  
on behalf of the Cultural Advisory Board,

A handwritten signature in black ink, appearing to read "J. Cain".

Joseph J. Cain  
Manager Recreation and Culture

Recommended for Approval,

A handwritten signature in black ink, appearing to read "N.J. Apostle".

Nicholas J. Apostle  
Commissioner Community Services

jb/cab/policy/2010/council report cultural policy revisions

attachment

RECOMMENDED FOR APPROVAL

A handwritten signature in black ink, appearing to read "J. Fratesi".

Joseph M. Fratesi  
Chief Administrative Officer

## Revisions to the Cultural Policy

### **Item 1.1 (Statement of Purpose)**

#### Current

The purpose of the Cultural Policy for the Corporation of the City of Sault Ste. Marie is to state the Corporation's cultural mandate, role and responsibilities, which will ensure equal access to all individuals and groups to enjoy opportunities for the preservation, development and appreciation of cultural expression, with the committed support of the City of Sault Ste. Marie.

#### Recommended

The purpose of the Cultural Policy for the Corporation of the City of Sault Ste. Marie is to state the Corporation's cultural mandate; to enhance the role of community facilities as hubs for cultural program delivery and cultural opportunity; to develop the opportunity for all residents to experience culture through a fair and balanced approach to cultural service delivery and to build a greater understanding of the cultural character and identity of our community through preservation, promotion and awareness.

### **Item 2.1.3 (Policy)**

#### Current

"To provide and then maintain appropriate conditions in which culture can thrive and prosper;"

#### Recommended

Remove the word "then".

"To provide and maintain appropriate conditions in which culture can thrive and prosper;"

### **Item 2.1.4 (Policy)**

#### Current

"To acknowledge the importance of the cultural industry in the development of civic pride and a municipal sense of identity;"

#### Recommended

Add "and its economic impact on the whole community."

"To acknowledge the importance of the cultural industry in the development of civic pride and a municipal sense of identity and its economic impact on the whole community."

**Item 3.1 (Policy Implementation)**Current

"To Encourage And Promote The Development Of Cultural Expression In Sault Ste. Marie At Both The Amateur And Professional Level."

Recommended

Remove "Amateur and Professional Level" and insert "All Levels".

"To Encourage And Promote The Development Of Cultural Expression In Sault Ste. Marie At All Levels."

**Item 3.1 (iv) (Policy Implementation)**Current

"Expand the existing City practice of displaying works in the lobby and public corridors of the Civic Centre and other civic buildings as might be appropriate such as the John Rhodes Community Centre and Senior Citizens Centres and encourage access to the arts in public spaces such as malls, the media and the Public Library."

Recommended

"Expand the existing City practice of showcasing local works in the lobby and public corridors of the Civic Centre and other civic buildings as might be appropriate and encourage access to the arts in public spaces."

**Item 3.2 (ii) (Policy Implementation)**Current

"Assist the community with the design and ...."

Recommended

Change the word "Assist" to "Support"

"Support the community with the design and ..."

**Item 3.4 (Policy Implementation)**Recommend

That item (iii) be added as follows:

iii) Gifts presented to dignitaries should be created by the local arts community."

**Item 3.6 (i) (Policy Implementation)**Current

"Request Local Architectural Conservation Advisory Committee (L.A.C.A.C.) to review ..."

Recommended

Use current name for this committee

"Request the Sault Ste. Marie Municipal Heritage Committee (MHC) to review..."

**Item 3.7 (v) (Policy Implementation)**Current

"Work with agencies such as ... because of our cultural activities and attractions."

Recommended

Reword to add other agencies.

"Work with agencies such as the Economic Development Corporation, Tourism Sault Ste. Marie, Downtown Association, Chamber of Commerce and the Arts Council of Sault Ste. Marie as a good place to live and visit, in part, because of our cultural activities and attractions."

**Item 4.2 (Status of Implementation and Recommendations)**Current

The defined Cultural Advisory Board structure is comprised of:

- Mayor – Ex-Officio
- Two City Councillors
- Four concerned citizens representing the defined areas; visual arts, performing arts, heritage arts, media arts and literary arts.

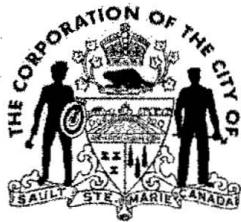
Recommended

The defined Cultural Advisory Board structure is comprised of:

- Mayor – Ex-Officio
- One City Councillor
- Four citizens representing the defined areas, visual arts, performing arts, heritage arts, media arts and literary arts
- One citizen representative to be a youth representative under 30 years of age

Jerry D. Dolcetti, RPP  
Commissioner

Don J. Elliott, P. Eng.  
Director of Engineering Services



ENGINEERING & PLANNING DEPARTMENT

Engineering & Construction Division

Tel: (705) 759-5378  
Fax: (705) 541-7165

2010 01 25

Mayor John Rowswell  
Members of City Council

### **Re: Property Standards Process and Jurisdiction**

At the July 27, 2009 the following motion, as moved by Councillor Myers and seconded by Councillor Turco, was carried:

*Whereas there are a number of commercial and residential properties around town that are abandoned or vacant for sale and being neglected; and Whereas in one recent incident, an elderly private citizen undertook to tidy a property under tax sale with the City that was unsafe; and Whereas it is a community concern that all commercial, public areas and neighbourhoods remain tidy and pleasing in appearance; Now therefore be it resolved that the Commissioner of Engineering and Planning Department report back to City Council within one month providing information as to the process and jurisdiction the City has to ensure these categories of properties are maintained.*

#### **Purpose**

This report is intended to respond to Council's resolution by outlining the process and jurisdiction the City's Building Division is able to undertake with respect to buildings and property that are in a state of disrepair either occupied or vacant.

#### **General Information**

From 2003 to 2008, the Department has averaged 1250 calls annually related to bylaw enforcement. In 2009 there was a jump to 1680 calls, an increase of over 30%. In an effort to address the need to react to this volume, Council approved the hiring of a Bylaw Enforcement Officer on July 27, 2009. Prior to that, bylaw enforcement was handled by the Building Inspectors as time permitted; recognizing that their main function was to carry out inspections and not enforcement. Council will recall that record breaking years with permit issuances and large building projects, have been experienced by the Building Division during this period.

In addition to the hiring of a Bylaw Enforcement Officer, the Division has altered its' enforcement procedure in reducing time periods for chronic offenders (attached). On average, the complaints are resolved after Stage 2 within the range of 3½ weeks. It is the chronic offenders that receive the greatest attention and take a disproportionate time to resolve between stages 3 to 5.

The process we have in attending to complaints can be termed reactive. The Building Division receives complaints and inquiries from the general public, members of Council and in some cases, staff. Sufficient financial resources are not in place to implement a proactive enforcement

procedure; however efforts are being made to improve our complaint tracking system adding the ability to address issues in a timelier manner with better information sharing of data.

### **Jurisdiction**

The Building Division has numerous tools to ensure building and properties are maintained to a minimum standard as well as to address safety of occupants and the general public. These include: Yard Bylaw 76-185 passed under the Municipal Act, the Property Standards Bylaw 94-54 passed under the Building Code as well as the Ontario Building Code. These various measures allow the City to issue orders to remedy properties through the cooperation and action by the owners. In the event that cooperation is not achieved, the City arranges where applicable, to have the property dealt with and the cost of compliance is added to the property taxes.

During the summer months the Building Division is assisted by summer students to undertake enforcement of minor infractions.

Unlike many other communities, Sault Ste. Marie does not have large concentration of properties and/or buildings in a state of needing significant repairs. There are isolated pockets throughout all wards within defined areas that need attention. In some areas like the Downtown, there are programs, ie: Downtown Community Improvements Plan, to upgrade the appearance and functioning and/or modernizing of existing and new construction both commercial and residential properties. In a report prepared by the Planning Division and on the agenda tonight, there has been a very successful level of private/public investment of \$1.355 M (City/RED/FedNor) that has returned \$9.8 M from private investment initiatives. The Downtown area and abutting lands will be further enhanced this year with improved walkways and pedestrian linkages, providing safety and enhanced pedestrian aesthetics for its users.

### **Role of the Downtown Association**

Staff did meet with the Downtown Association and discussed ways in which various buildings can be preserved in a more accepting appearance. It was noted that the City's enforcement extends to the structural integrity of the building and meeting property standards, and not the aesthetics of its appearance. The Downtown Association has in various ways, presented to its members via the Downtown News and at their meetings, the importance of the owner to maintain their buildings structurally and aesthetically at a level that enhances the property's appearance.

Suggestions have been to place window treatments, etc. that are in keeping with a more commercial theme, ie: art display, etc. At this time the Association is only able to suggest, and are not in a position to force absentee landlords. The City can only use the present tools and are directed only to address property standards, etc and not aesthetics. Hopefully through a collaboration/education effort, actions by these special groups will see increased positive results.

### **Properties under City Ownership**

In some cases, properties do fall into City ownership and while they are awaiting disposition, maintenance is not always undertaken. The City should by example, attend to these properties to address safety and where applicable – aesthetics as well.

### **Properties for Sale (Real Estate)**

In speaking to real estate staff, there are really no guidelines or policies in place that address the exterior appearance of properties requiring minimum upkeep (by owner or representative),

although safety is important. It is generally thought that curb appeal adds to the attraction of potential purchasers, although there is no mandatory requirement by the industry. Depending upon the future use of the property and the market conditions, in many cases the property's appearance is of little importance for the eventual sale. In many cases the Building Division is enforcing the removal of discarded materials and cutting of overgrown vegetation.

### Summary

In conclusion, the City has tools in which to address property standards through various regulatory bylaws and codes. The challenge is the number of complaint calls received and time allocated in follow-up required to address enforcement. However, the situation has been improved in the following manner:

- The reduction in time allotment for chronic offenders to eventually face legal action;
- The establishment of a reserve account (approved by Council) of \$20,000 to enable the City to act in attending to compliance in a timely manner and recovery of expenditures added to municipal taxes;
- The approval of a dedicated Bylaw Enforcement Officer;
- The eventual implementation of a Complaint Tracking System (June 2010) allowing improved measures for communication, implementation, enforcement and accountability.

A common thread in many of the complaints is the need to aesthetically improve the appearance of the properties. Unfortunately, the level of enforcement is limited and if such complaints are not related to health, safety or fit within minimum property standards, there is little we currently can do.

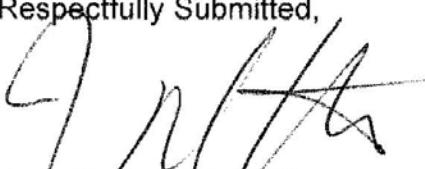
However, an area of improvement is noted with the assistance of organized groups like the Downtown Association and albeit not perfect, attempts through education, awareness and funding initiatives; improvements are happening. Collaboration rather than enforcement is seeing nice results. It was clear from the review, that Sault Ste. Marie is fortunate to have not experienced extensive areas of abandoned buildings/properties and that there are more isolated cases.

Staff resources are always going to be an issue, but through use of summer students and internships, we will continue to address the backlog and hopefully return to a manageable level to address complaints in a timely manner.

### Recommendation

That Council accepts this report as information.

Respectfully Submitted,

  
Jerry D. Dolcetti, RPP  
Commissioner  
Engineering & Planning Department

*J. M. K.*  
RECOMMENDED FOR APPROVAL  
Joseph M. Kalski  
Chief Administrative Officer

/bb

5(i)

PRESENT PROPERTY STANDARDS PROCEEDURE	OPTION 1	OPTION 2
	TIME IN DAYS	TIME IN DAYS
	FIRST TIME OFFENCE	CRONIC OFFENDER
<b>STAGE ONE</b>		
COMPLAINT RECEIVED		
INSPECTION DONE	6	6
LETTER PREPARED		
<b>STAGE TWO</b>	see note	
WARNING LETTER SENT		
COMPLIANCE PERIOD GIVEN	17	REMOVE STAGE
FOLLOW-UP INSPECTION		REMOVE STAGE
<b>STAGE THREE</b>		
PROPERTY TITLE SEARCHED		
ORDER ISSUED REGISTURED	17	17
COMPLIANCE PERIOD GIVEN		
MANDATORY 2 WEEK APPEAL		
FOLLOW-UP INSPECTION		
<b>STAGE FOUR</b>		
NO APPEAL		
PREPARE COUNCIL REPORT	20	20
SEND TO COUNCIL FOR RESOLUTION		REMOVE STAGE
<b>STAGE FIVE</b>		
PREPARE WORK REQUISITION		
RECEIVE TENDERS	14	14
UNDERTAKE WORK		
COMPLETE FILE		
<b>TOTAL TIME</b>	74	57
		37

Please note that 95 % of the complaints are resolved after stage 2 within the range of 31/2 weeks

It's only if the property owner refuses to comply that the matter is sent beyond stage 2

5(j)

LORIE BOTTO  
CITY SOLICITOR

NUALA KENNY  
ASSISTANT CITY SOLICITOR



LEGAL  
DEPARTMENT

FILE NO.: I.1

REPORT TO: Mayor John Rowswell  
and Members of City Council

REPORT FROM: Lorie Bottos  
City Solicitor

DATE: 2010 01 25

SUBJECT: REQUEST FOR PROPOSALS FOR CITY INSURANCE  
COVERAGE COMMENCING JUNE 1, 2010

#### PURPOSE

The purpose of this report is to obtain Council's approval to the Legal Department issuing a request for proposals for its property and liability insurance (including vehicle, liability, errors and omissions, Councillors' accident, environmental insurance, etc.) and risk management programme for the period commencing June 1, 2010.

#### BACKGROUND

The City's current insurance policies, which are with Frank Cowan Company Limited through local broker Algoma Insurance Brokers Limited, will expire on June 1, 2010. The last time the City went out for a proposal call was September of 2000. Prior to the year 2000 the City was insured with Frank Cowan Company Limited. We switched to another insurer for 5 years and then in June of 2005 went back to Frank Cowan Company when the necessary insurance was unavailable from the then insurer.

#### COMMENTS

The recommendation is that the City issue a request for proposals to see what the insurance market is. The recommendation to issue a request for proposals is not a reflection on the service provided to the City by Frank Cowan Company Limited and Algoma Insurance Limited. The service has been excellent. Rather, the reason is to see what the market is. Proponents would have until April 1<sup>st</sup>, 2010 to submit proposals and then the proposals will be reviewed prior to the expiry date, June 1, 2010, of the current policies. The review is not just on

5(j)

price. It is based on such things as the wording of the policies, the experience of the proponent in the municipal market and the risk management programme offered by the proponent.

Notices of the request for proposals would be put in the Sault Star, the City web page and also through local and out of town insurance agents who might be interested in submitting a proposal. A recommendation would come back to council after the review is complete.

#### **RECOMMENDATION**

The recommendation is that the Legal Department be authorized to issue a request for proposals for the City's vehicle, liability and other insurance along with a risk management programme for the period starting June 1, 2010.

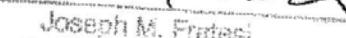
Respectfully Submitted,



Lorie A. Bottos  
City Solicitor

LAB/on

RECOMMENDED FOR APPROVAL

  
Joseph M. Fratesi

Chief Administrative Officer



2010 01 25

## **REPORT OF THE ENGINEERING & PLANNING DEPARTMENT**

### **PLANNING DIVISION**

**TO:** Mayor John Rowswell  
and Members of City Council

**SUBJECT:** Annual Report  
Downtown Development Initiative

#### **Introduction**

##### Purpose of the program

On April 16, 2007, City Council approved a Downtown Community Improvement Plan. The Plan is a policy framework, which outlines a number of program initiatives to help revitalize this important area of the community. The Plan attempts to enhance the competitive viability of the downtown, by encouraging both private sector and public capital improvements.

##### Funding

At the time of Council approving the Plan, City Council also authorized \$95,000 a year over a three year period, to be utilized for the implementation of the Downtown CIP. The City's authorized funding assisted in securing an additional \$570,000 from the Ministry of Agriculture, Food and Rural Affairs (OMAFRA). FedNor has also contributed approximately \$45,000 towards implementation, utilizing remaining funds from the original Downtown Improvement Study.

Since the time of the December 2008 update report, discussions have been ongoing with FedNor to secure additional funding for specific projects under the Downtown Development Initiative. On December 16, 2009, it was announced that the City was awarded \$500,000 through FedNor's Northern Ontario Development and Community Futures program (See attached News Release).

As such, the total updated budget for the Downtown CIP implementation is \$1,355,000, with OMAFRA contributing \$570,000, the City \$285,000 and FedNor \$500,000 (See attached funding arrangement table).

## **Program Status**

### Project Manager

In May 2009, Mr. Udo Rauk had to leave his position as Project Manager, due to health concerns. In August 2009, Mr. Deni Consoli was hired on a 6-month contract position as Mr. Rauk's replacement. The position, now branded as Project Coordinator, continues to be the first point of contact for property owners interested in applying for Private Sector Assistance Grants. The Project Coordinator also provides initial consultation of the eligibility requirements of the programs, and also assists property owners with filling out the applications. Marketing the Private Sector Assistance Grants is also a key role of the Project Coordinator. The Project Coordinator's position will come to an end in February 2010.

### Private Sector Assistance Grant Programs

In November of 2007, City Council began awarding grants and tax rebates under the Downtown Development Initiative's Private Sector Assistance program. The successful projects range from new residential buildings, to store front façade improvements and upper floor office refurbishments (see attached photos). The grant requests and work done to date is a sign of the success of the Initiative in generating new investment and enhancing the built form of the downtown area.

Of the total \$1.355 million implementation budget, \$602,500 is dedicated towards the Private Sector Assistance programs. To date, the following is what has been committed:

<b>Private Sector Assistance Program</b>	<b>Budget Amount</b>	<b>Number of approved applicants - 2007 - 2008</b>	<b>Number of approved applicants - 2009</b>	<b>Total Number of Grants to Date</b>	<b>Funding Committed to Date</b>
Architectural Design Assistance Program (ADAP)	\$87,500	28	9	37	\$66,000
Building Restoration and Improvement Grant (BRIG)	\$235,000	8	9	17	\$205,789
Façade Improvement Grant (FIG)	\$205,000	10	10	20	\$129,837
Project Feasibility Study Grant (PFSG)	\$75,000	3	3	6	\$21,000
Municipal Tax Increment Rebate Program (MTIR)	N/A	4	0	4	Forgone Revenue
<b>Totals:</b>	<b>\$602,500</b>	<b>53</b>	<b>31</b>	<b>84</b>	<b>\$426,626</b>

Since the beginning of the Downtown Development Initiative, a total of 80 businesses/property owners have been approved for Private Sector Assistance grants. In addition, 4 developments have been approved under the Municipal Tax Increment Rebate program, another program under the Downtown CIP.

The PUC has also contributed \$100,000 in funding toward building improvements that relate to electricity conservation. 14 applicants have been approved under this program, with \$52,622 committed towards proposed works.

These programs have been tremendously successful in attracting new downtown development, leveraging approximately \$9.8 million in private sector investment into this key area of the community. To date, this represents a Private/Public investment ratio of approximately 7 to 1 (\$9.8 million from private investments: \$1.355 million from City/RED/FedNor). This ratio will likely increase when additional planned projects proceed.

At this time, there is approximately \$175,000 remaining in funding for private sector assistance grants. Under the current funding arrangement with OMAFRA, it was determined that although each grant program represented a line item under the budget, City staff can use the funds to respond to demand. For example, as you can see from the table on the previous page of this report, funds for building restoration and improvement are nearly exhausted. However, under the OMAFRA agreement, funds for project feasibility studies can now be transferred to cover building interior projects.

It should also be noted that 6 approved applicants have forfeited their grants due to the fact that they are unable to proceed with their planned works. Council may recall that as a condition of approval, the grants associated with design work (i.e. architectural design and the project feasibility grants) have an expiry date of six (6) months, and grants associated with construction works (i.e. building restoration and façade improvement grants) have an expiry date of one (1) year. The expiry date is set based on the date of Council's approval.

Council may also be interested to know that as part of the ongoing administration and marketing of the grant programs, letters have been sent to vacant or neglected buildings, to encourage the property owners to take advantage of the grant programs to possibly enhance the appearance and usability of their buildings. Several of the property owners who have received letters have followed up to inquire about the grant programs.

The next intake for grant applications is set for January 29, 2010, with a report recommending grant approvals tentatively proposed for the February 22, 2010 Council meeting.

#### Public Sector Capital Improvements

As part of the original Downtown Development Initiative study, completed by IBI Group, a number of public sector capital improvements were identified. One of the proposed improvements are pedestrian laneways, which provide important connections between parking areas and Queen Street, the main commercial corridor through downtown. To facilitate the improvements, IBI was retained to develop concept and engineering drawings which are to be used for construction purposes. A tender was issued for construction of these laneways in August 2008; however, no bids were received. The laneways were to be retendered in Spring 2009, as part of the City's Miscellaneous Construction contract; however, that contract was scaled back due to lack of funding.

Since that time, FedNor has committed \$500,000 (approved September 2009) towards the overall capital improvements proposed under the Downtown Development Initiative.

Ongoing design of the proposed capital improvements will continue, with tenders for the works scheduled for Spring/Summer 2010.

#### Downtown Key Sites Marketing Strategy

To encourage investment and new development in the downtown, a key sites marketing package was created. The marketing campaign consists of a web page, property profile sheets, as well as a brochure highlighting downtown Sault Ste. Marie as a place to live, work and play. The campaign targets major property developers throughout Canada and the United States, and will be launched via a "post card from the future" advising the developers on the success that was achieved by investing in downtown Sault Ste. Marie. The launch of the marketing campaign, originally scheduled for Fall 2008 has been delayed due to the recent economic turmoil in the global economy and the development industry in particular. As it appears there are signs of economic recovery, the City is planning to proceed with the mail outs for the marketing campaign during Winter/Spring 2010.

#### **Next Steps**

With respect to future implementation measures, staff will proceed with the design for downtown entrance features as well as the re-tendering of the laneway improvement project.

Well defined entrance features will create both a symbolic and physical entrance to the Downtown. These features can mark the transition between the Downtown and surrounding neighborhoods and help tourists visually identify this unique part of the City. Entrance features can be identified with enhanced landscaping, unique lighting, signage, public art or a physical element such as an arch.

During the course of the Downtown study, it was recommended that entrance features be designed and installed at three locations. Located at key intersections, the proposed entrance feature locations include: Queen and Gore Street; Queen and Pim Street; and, Bruce and Wellington Street.

Another implementation activity is to address the directional signage in the downtown. The current signage in downtown Sault Ste. Marie is small and out-of date. In order to make way-finding in the downtown more user-friendly for both tourists and residents, it is recommended to develop a detailed signage strategy to identify the complete range of attractions, and to assist travelers find the downtown and locate specific destinations.

Regarding the private sector assistance programs, there is approximately \$175,000 remaining in funding. As indicated earlier, an application intake for these grants will occur on January 29, 2010, with a report recommending approval of specific grants proposed for February 22, 2010. It is anticipated that the bulk of the funding remaining for these programs will be exhausted after this next intake. Continuation of these programs will require additional funding.

It should be noted that Planning staff has requested \$100,000 as part of Council's supplemental budget, to continue with the project.

5(K)

**Planning Director's Recommendation**

That City Council accepts this report as an update to the ongoing implementation of the Downtown Development Initiative and express their sincere appreciation to FedNor for their continuing support of this important project.

SDT/pms

*[Signature]*  
RECOMMENDED FOR APPROVAL  
Joseph M. Fratesi  
Chief Administrative Officer

Industry Canada/FedNor

# News Release

## GOVERNMENT OF CANADA INVESTMENTS STRENGTHEN SAULT STE. MARIE

SIOUX LOOKOUT, Ontario, December 16, 2009— The Honourable Tony Clement, Minister of Industry and Minister responsible for FedNor, today announced a \$9.5 million Government of Canada investment, through FedNor's Northern Ontario Development and Community Futures Programs, in communities throughout Northern Ontario. This announcement includes \$555,000 in support of a downtown revitalization project and two youth internships in Sault Ste. Marie (see attached information sheet).

"Today's announcement demonstrates our government's commitment to create an environment for private sector growth and to encourage youth to find meaningful employment in Northern Ontario," said Minister Clement. "By enhancing public infrastructure, this investment will help rejuvenate Sault Ste. Marie's downtown core and attract future tourism opportunities."

These investments complement measures in Canada's Economic Action Plan to help communities overcome the challenges brought on by the global economic downturn. Initiatives, such as the Community Adjustment Fund and Infrastructure Stimulus Fund, are important tools in the Government of Canada's strategy to revitalize the economy of Northern Ontario.

"FedNor support will enable our city to improve recreational opportunities for residents and make Sault Ste. Marie more attractive to tourists," said John Rowswell, Mayor of Sault Ste. Marie. "It is expected that this project will create 40 construction jobs and leverage approximately \$4 million in private sector investments."

By supporting people, communities and business through its programs and services, FedNor is opening doors and building futures for a prosperous Northern Ontario.

For a full list of FedNor-funded projects in Northern Ontario, visit us at: <http://ic.gc.ca/fednor>

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*For more information, please contact:*

Lynn Meahan  
Press Secretary  
Office of the Honourable Tony Clement  
613-995-9001

Kim Fewchuk  
Communications Officer  
FedNor  
705-941-2105 or 1-877-333-6673



Government  
of Canada

Gouvernement  
du Canada

Canada

Industry Canada/FedNor

# Information

## THE GOVERNMENT OF CANADA INVESTS IN SAULT STE. MARIE

<b><u>COMMUNITY ECONOMIC DEVELOPMENT INITIATIVES</u></b>	<b>\$500,000</b>
--	------------------

**City of Sault Ste. Marie**

The City of Sault Ste. Marie will receive \$500,000 over two years for the third phase of its downtown development Initiative. This contribution will support consulting fees and construction costs in connection with a series of projects, including the design and construction of a gateway to the downtown area, a directional signage strategy and pedestrian laneway improvements.

<b><u>YOUTH INITIATIVES</u></b>	<b>\$55,000</b>
---------------------------------	-----------------

Two new Youth Interns will gain valuable job experience through FedNor's Youth Internship Program (YIP), helping the successful candidates make the transition from the campus to the workplace. The Interns' responsibilities will range from promotion and marketing activities to coordinating and designing research experiments. The host organizations, which will receive \$27,500 in FedNor YIP funding, are:

- Algoma University
- Big Brothers Association of Sault Ste. Marie, ON Inc.



Government  
of Canada

Gouvernement  
du Canada

Canada

<b>Updated Funding Arrangement (as of December 16, 2009)</b>			<b>OMAFRA</b>	<b>CITY</b>	<b>FedNor</b>
<b>ADMINISTRATION:</b>	<b>Original Budget</b>	<b>Updated Budget</b>			
Project Manager (Contract)	\$175,000	\$175,000	\$87,500	\$87,500	
Consultant Advice and Assistance	\$55,000	\$41,250	\$27,500	\$13,750	
<b>PRIVATE SECTOR ASSISTANCE PROGRAMS:</b>					
Architectural Design Assistance	\$50,000	\$87,500	\$57,500	\$30,000	
Building restoration & Improvement Grant	\$120,000	\$235,000	\$175,000	\$60,000	
Façade Improvement Grant	\$75,000	\$205,000	\$167,500	\$37,500	
Project feasibility Study Grant	\$75,000	\$75,000	\$37,500	\$37,500	
Tax Increment Equivalent Grant	\$0	\$0			
<b>PUBLIC SECTOR PROGRAMS:</b>					
Entrance Features	\$120,000	\$142,500			\$142,500
Key Site Marketing	\$35,000	\$26,250	\$17,500	\$8,750	
Schematic Planning and Marketing – Hospital Site	\$120,000	\$45,000			\$45,000
New Directional Signage Strategy	\$30,000	\$45,000			\$45,000
Pedestrian Laneway Improvements	\$95,000	\$250,000			\$250,000
Public Art Program	\$75,000	\$10,000			\$10,000
	\$495,000				
Farmer's Market Study		\$17,500			\$17,500
<b>Total Projected Expenses</b>	<b>\$1,140,000</b>	<b>1,355,000</b>			
			<b>\$570,000</b>	<b>\$285,000</b>	<b>\$500,000</b>

## New Investment in the Downtown

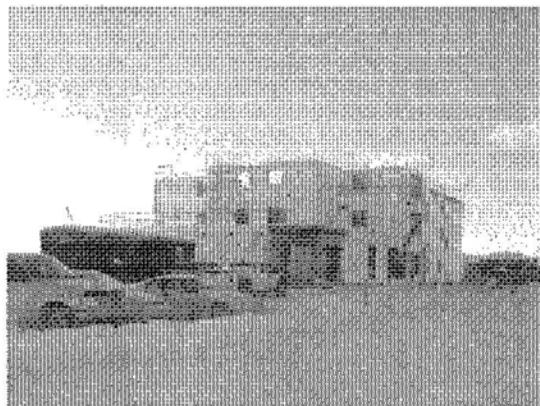
	
Scoops (195 Queen Street East) – Before Construction	Scoops – After Construction
	
67 Elgin Street – Before Construction	67 Elgin Street – After Construction
	
Arturo's (515 Queen Street East) – Before Construction	Arturo's – After Construction



723 Bay Street – During Construction



723 Bay Street – After Construction



711 Bay Street – During Construction



711 Bay Street – After Construction

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2010 01 25

## REPORT OF THE ENGINEERING & PLANNING DEPARTMENT

### PLANNING DIVISION

**TO:** Mayor John Rowswell  
and Members of City Council

**SUBJECT:** Application A-3-10-Z – filed by City of Sault  
Ste. Marie Planning Division

**REQUEST:** The applicant, the City of Sault Ste. Marie  
Planning Division is requesting Council's  
permission to give public notice for a number of  
minor amendments to Zoning By-law 2005-150  
and Special Exceptions By-law 2005-151.

### INTRODUCTION

In October 2005, City Council passed Zoning By-law 2005-150. At that time, planning staff noted that an annual review and subsequent minor amendments would be required to ensure that the by-law remains current. This Report outlines the 4<sup>th</sup> set of minor amendments since the by-law was adopted.

Continually reviewing the by-law ensures an accurate reflection of the community's changing development requirements. In most cases, the proposed changes are required to more clearly communicate the original intent of the regulations or respond to changing development trends.

## **TEXT AMENDMENTS TO ZONING BY-LAW 2005-150**

### **2.9 Definition of The Downtown**

In 2008 the Official Plan Definition of the Downtown was amended as follows:

The Downtown is defined as all properties bounded by or with frontage on:

The north by:

- Wellington Street, including those properties on Bruce St. south of Huron Central Railway

The south by:

- St. Mary's River waterfront

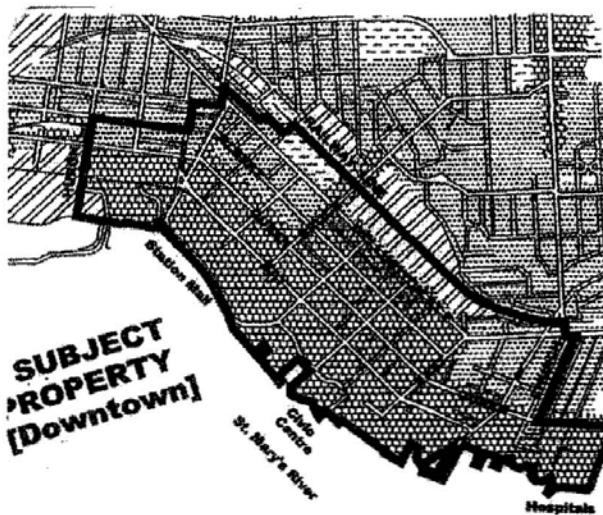
The East by:

- Church Street
- Queen Street East
- The easterly property line of the hospital lands

The West by:

- North Street
- Cathcart Street
- Andrew Street
- Albert Street West
- Huron Street

In 2009 the Zoning By-law was also amended to mirror the Official Plan definition of the Downtown, although Albert Street West, which bounds the defined downtown to the west, was inadvertently left out. This amendment proposes to add Albert Street West as a western boundary to the defined downtown.

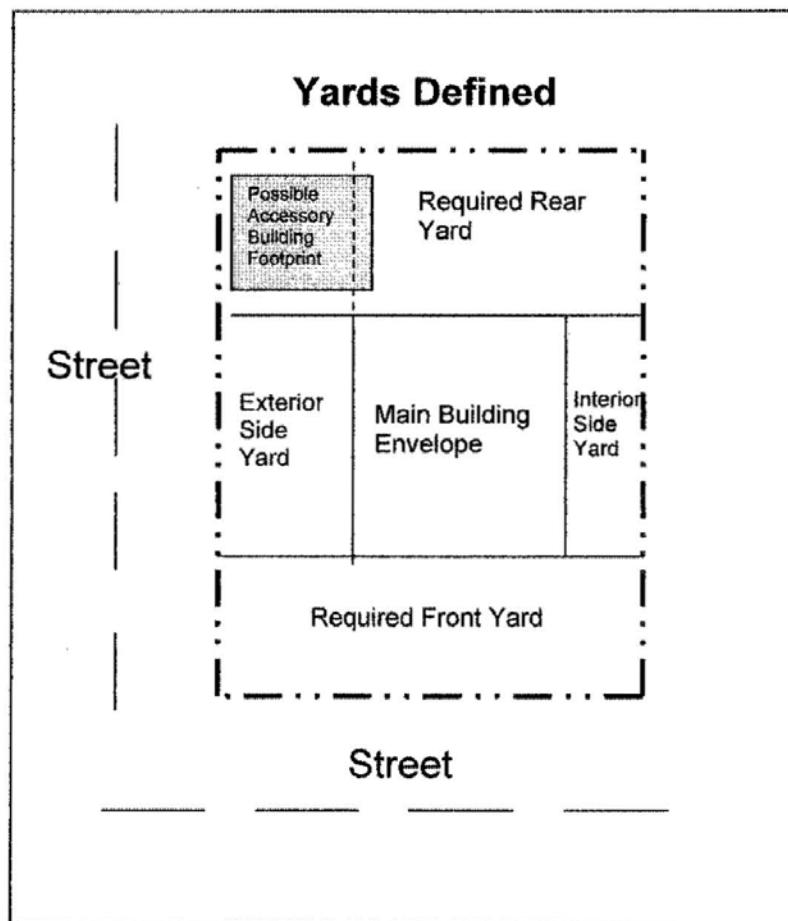


#### 2.47 Definition of Exterior Side Yard

Referring to the sketch below, an exterior side yard is currently defined as 'A side yard immediately adjoining a public street, extending between the front yard and rear yard.' To ensure safety and consistency, especially in single detached residential areas, the exterior side yard setback is generally the same as the front yard setback.

Based upon the current definition of an Exterior Side Yard, on corner lots accessory buildings are permitted in a rear yard, and as per the sketch below, may be erected very close to the lot line adjacent to the street. This was not the intent of the By-law.

This amendment proposes to change the definition of an Exterior Side Yard so that it extends between the required front yard and rear lot line.



#### **4.2 Permitted Projections Into Required Yards – Canopies**

Section 4.2 outlines specific structures that may encroach into a required yard, including eaves, chimneys, heating and air conditioning units, and awnings.

This amendment proposes to add 'canopies' as a structure that is permitted to project into a required yard. Canopies, like awnings, may project a total of 0.3m into an interior side yard, and 1m into any other yard.

#### **4.8 Sight Triangle Requirements for Buildings and Structures**

Sight triangle setbacks ensure that buildings and structures are not located in a manner that blocks one's sight when travelling along the roadway. The current requirements do not specifically apply to landscaping, although the section has been interpreted to include landscaping, for public safety purposes.

This amendment proposes to note that within a site triangle, no landscaping shall be planted that will grow higher than 0.75m above established grade. Existing and new trees may be planted, so long as no part of the canopy grows below 2m above established grade.

#### **4.9 Buffer Requirements**

Where non-residentially zoned lots/uses abut residential or rural area properties, the Zoning By-law requires buffering to ensure that residential and rural area uses are protected from abutting off-site impacts.

Currently there are 2 buffering options available:

- a) 0m wherever a planted strip contains a 100% visually solid fence of at least 1.8m above established grade.
- b) 3m wherever such a planted strip contains a continuous hedgerow of evergreens, bushes, shrubs, or a berm, which shall reach at least 1.8m above established grade.

In many instances, especially on larger Industrial or Rural Area properties, there may be significant existing vegetation which may also act as an appropriate buffer.

This amendment proposes to remove 'bushes and shrubs' from 4.9 (b) and add the following new option:

- c) 15m, wherever such a strip contains existing vegetation of at least 1.8m above established grade, which shall provide a buffer.

#### **4.11.5 Reduced Side Yard Requirements for Existing Lots Lacking the Required Frontage**

Section 4.11.5 permits side yard reductions where existing lots lack the required frontage. Such reductions are intended to be applied to *Interior* side yards only,

and not *Exterior* side yards. To more clearly indicate the overall intent, this amendment proposes to add 'Interior' to the section.

Lack of Required Frontage	Interior Side Yard Requirement
0-3m	75% of Required Interior Side Yard
Greater Than 3m	50% of Required Interior Side Yard

The original intent of this provision was to provide amnesty for all existing lots, which are defined as those lots existing on or before October 2005. The most common situations are located at Pointe Aux Pins, Pointe Aux Par, Nokomis Beach, and Sunnyside Beach, although there are a number of residential properties in older subdivisions throughout town.

Allowing property owners to provide only 50% of the required interior side yard has created issues, especially in the Rural Area and Estate Residential (R1) zone, where the reduced setbacks have impacted the overall character of the areas. In many instances, the proponents could achieve 100% or 75% of the required yards, but because 50% is permitted, that becomes the build to standard.

This amendment proposes to delete the table and note that where existing lots do not have the required frontage, they may reduce the interior side yard requirement to 75% of the Required Interior Side Yard. Where this cannot be achieved, Committee of Adjustment or Council approval will be required.

### 5.3.5 Parking Spaces on Neighbouring Lots

The by-law permits the provision of required parking spaces on neighbouring lots in the Downtown and all Commercial and Industrial zones, subject to a number of regulations.

Over the past year a number of apartment developments have been proposed where required parking is provided upon abutting or contiguous properties. In some cases multiple apartments were developed upon one property, but for financial purposes the property was later divided and placed under separate ownership, even though from a practical standpoint the properties may function as one.

This amendment proposes to allow Apartment Buildings, as defined in the Zoning By-law, to provide required parking spaces upon abutting or contiguous properties.

Further, it is proposed that Section 5.3.5.D be amended by allowing neighbouring parking spaces to be provided upon lands zoned Institutional (I), Medium Density Residential (R4), and High Density Residential (R5), in addition to Commercial and Industrially zoned properties.

### **5.6.1C Required Off-Street Stacked Spaces for Drive Thru Facilities – Reduction for Non-Food Related Drive Thru Facilities**

Over the past several months a number of non-food related developments with drive thru facilities have come forward. Pharmacies with a drive-thru for medication are most common. Movie rental establishments are another example. Section 5.6.1C currently groups all drive-thru's together, requiring at least 10 stacked spaces counted back from the pick up or service window. While 10 spaces is appropriate for food service uses such as a coffee shop or fast food outlet, it is too high for non-food related drive-thru's, which have a much lower demand, and are not subject to peak periods like food services.

This amendment proposes to reduce the required stacked spaces for non-food related uses, from 10 to 4.

### **8.5.2 Rural Area Zone (RA) Building Regulations**

Unlike other zones, the regulations outlined for the Rural Area Zone apply to not only buildings, but uses. Further, many of the permitted uses may not require a building. While the required setbacks apply to buildings, required frontage and area also applies the use. In order to clarify that the regulations apply to buildings and uses, this amendment proposes to add the word 'Uses' to the title.

### **9.7.1 & 9.7.2 Low Density Residential Zone (R3) Permitted Uses and Building Regulations – Additional Permitted Use: Multiple Attached Dwellings**

Providing a mixture of housing is an important part of developing complete neighbourhoods, with a variety of housing opportunities for a variety of people throughout different stages of their lives. In many instances new subdivision proposals have included a variety of housing types. In these cases the developer needs to know upfront exactly which lots need to be zoned in accordance with the differing dwelling types. Given that in many instances it can take several years between draft subdivision approval and the actual development of the subdivision, demand and development trends can change, resulting in rezoning applications.

This amendment proposes to add Multiple Attached Dwellings (townhouses) as a permitted use in a Low Density Residential Zone (R3). The resulting R3 zone will permit single detached, semi, & multiple attached dwellings. Multiple attached dwellings will be subject to the same lot requirements and building setbacks as outlined in the Medium Density Residential Zone (R4).

The amended R3 zone will give developers more flexibility in determining the dwelling unit split within a new subdivision. This increased flexibility will also apply to new townhouse developments upon existing R3 properties that are large enough to meet minimum building standards. Such residential intensification opportunities are also consistent with the Provincial Policy Statement.

### **13.4.1 Permitted Uses in the Riverfront Zone (C3) – Nursing Homes**

The Riverfront Zone (C3) has been applied to the waterfront area south of Bay St., between the Gateway Site and the Hospitals. Additional setbacks from the water, a narrower scope of permitted uses, and high quality landscape requirements are intended to create a pleasant park-like setting catering to tourists and locals as they travel along the waterfront.

Currently, nursing homes are not permitted in the C3 Zone, although such uses would fit within the overall intent of the zone. From a land use perspective, nursing homes are similar apartments and other higher density residential uses. Such uses may also be appropriate as part of the future redevelopment of the hospital site. This amendment proposes to add 'Nursing and Residential Care Facilities' as a permitted use in the Riverfront Zone (C3).

### **13.5.2 General Commercial Zone (C4) and Highway Zone (HZ) Building Regulations – Max. Height**

The C4 and HZ building regulations currently restrict maximum building heights to 12m and 10m respectively. Given the built form and scope of uses permitted in these Zones, it is appropriate to eliminate maximum height restrictions. In order to reduce the impacts to abutting properties, setbacks in the Highway Zone (HZ) are currently based upon the overall percentage of building height.

This amendment proposes to remove Maximum Building Heights from the C4 and HZ zones, and amend the C4 building setbacks to the following:

	<b>Existing Setback</b>	<b>Proposed Setback</b>
Front Yard	7.5m	7.5m
Exterior Side Yard	7.5m	7.5m
Interior Side yard Abutting a Residential Zone	0m 3m	0m 3m or 50% of the building height, whichever is greater
Rear Yard Abutting a Residential Zone	3m 10m	3m or 30% of the building height, whichever is greater 10m or 50% of the building height, whichever is greater
Landscaped Open Space	50% of required front and exterior side yards	

### **14.3.1 Light, Medium & Heavy Industrial Zones (M1, M2 & M3) Permitted Uses – Caretakers Dwelling Unit**

The Industrial Zones currently permit 'Caretakers Dwelling Units', which are living accommodations for a caretaker, employee or other maintenance person employed on the premises.

Given the scope and nature of industrial uses, and caretakers dwelling units serving as primary residences, Minimum Distance Separation requirements as per the Ministry of the Environment will apply. In many instances, such requirements will not be achievable.

As well, given security system technology, caretaker dwelling units are not common within an industrial setting.

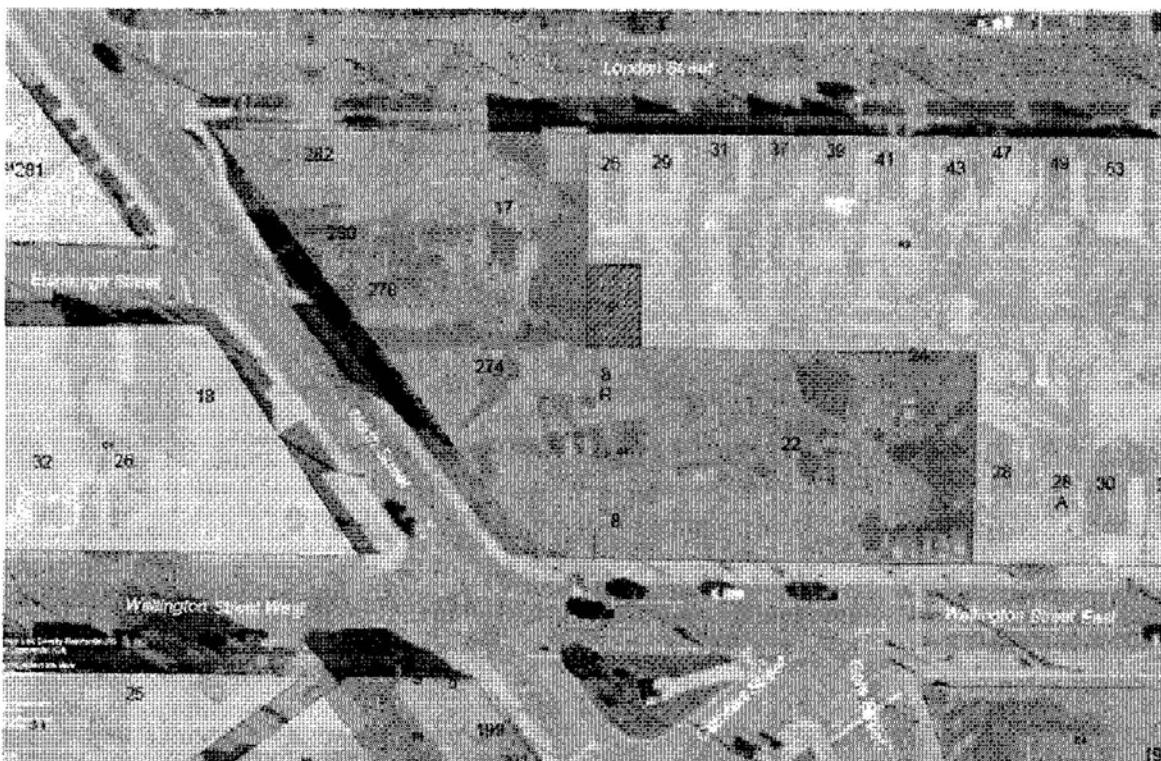
This amendment proposes to remove Caretakers Dwelling Units as a permitted use Industrial Zones (M1, M2 & M3). Such uses may be permitted on a case-by-case basis, subject to Council's approval, which should be based upon whether or not the Ministry of the Environment's D-series Minimum Distance Separation Guidelines can be achieved.

#### **MAP AMENDMENTS TO ZONING BY-LAW 2005-150**

##### **R3 to C4: A Portion of 274 North Street behind Storey Furniture**

The portion of the subject property that is hatched on the map below was inadvertently zoned Low Density Residential (R3), even though the parcel has been occupied by part of Storey Furniture's building.

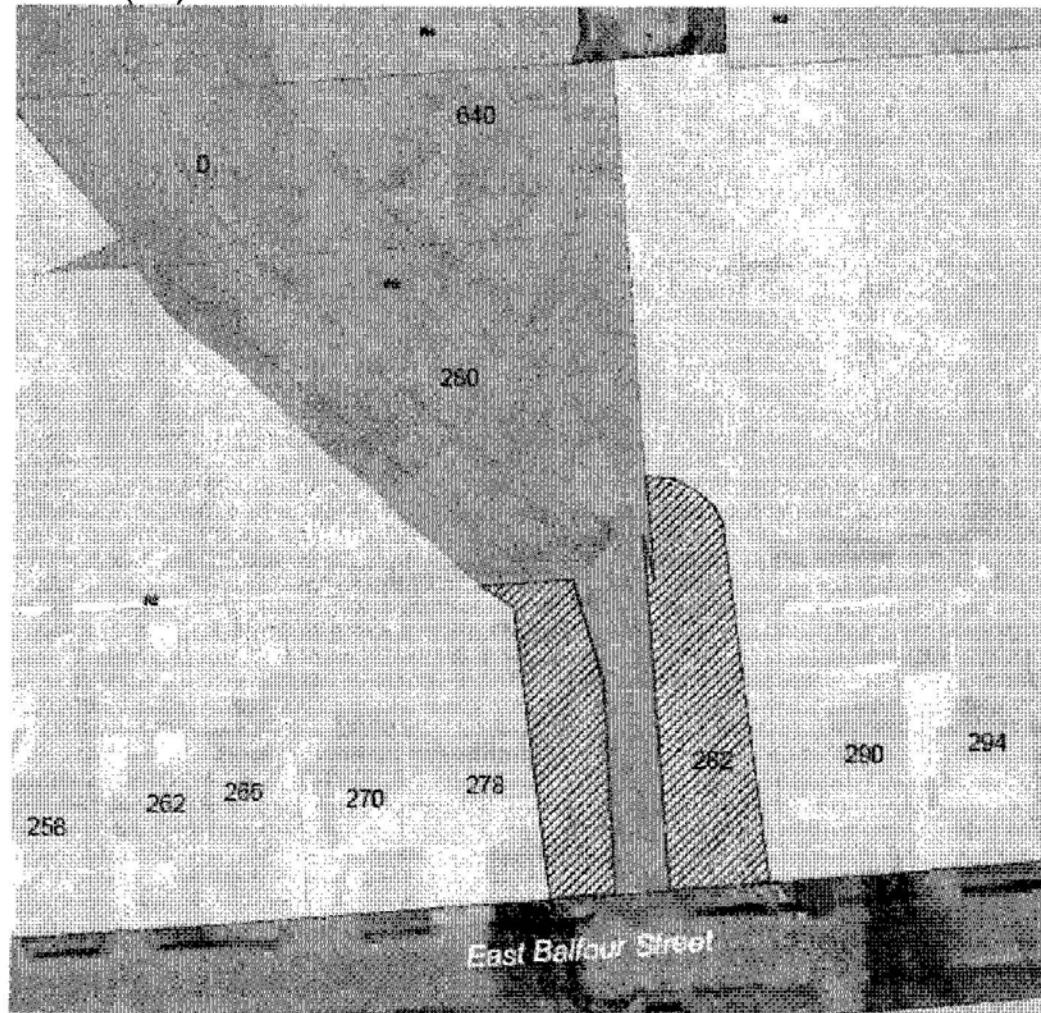
This amendment proposes to rezone the property from Low Density Residential Zone (R3) to General Commercial (C4).



**PR to R2: 278 & 282 East Balfour Street**

The original intent of the Parks and Recreation (PR) zoning was to protect the West Davignon Creek. The portion of the Creek just north of East Balfour Street has been channelled with an underground concrete box culvert. Consequently, the PR zoning need not be extended beyond the edge of the concrete channel.

This amendment proposes to rezone the 'hatched' portions of 278 and 282 East Balfour Street from Parks and Recreation Zone (PR) to Single Detached Residential (R2) Zone.

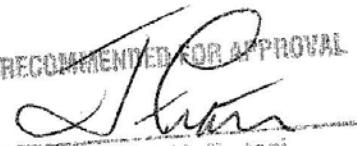


**PLANNING DIRECTOR'S RECOMMENDATION**

That City Council accept this report as information and authorize staff to give public notice for Council's consideration of these matters on the March 8, 2010, Agenda.

PT/pms

Data\APPL\REPORT\VA-3-10-Z-Minor Amendments to Zoning By-law #4 jan 2010.doc

RECOMMENDED FOR APPROVAL  
  
 Joseph M. Fralick  
 Chief Administrative Officer

Larry Girardi  
Deputy Commissioner



Public Works and  
Transportation

2010 01 25

Mayor John Rowswell  
And Members of Council  
Civic Centre

**RE: PROCESS A CONSTITUENT SHOULD FOLLOW IN THE EVENT OF A SEWER BACKUP.**

On November 9th, 2009 Council passed the following resolution:

Whereas residential sewer backups are becoming more common due to aging infrastructure;  
and

Whereas there is a difference in terms of repair costs and responsibilities dependant upon whether the break or blockage occurs on the city property versus residential property; and

Whereas there is confusion in terms of the process to follow in the event of a sewer backup;  
and

Whereas the city is only capable of identifying the location of the blockage dependent upon access and the limitations of the city-owned equipment;

Now therefore be it resolved that appropriate staff report back to Council identifying

1) the process a constituent should follow in the event of a sewer backup,

2) the fees charged by the city and the limitations of city equipment,

3) the anticipated repair time and any other associated policies; and

furthermore that staff provide a report showing a two year history of breaks blockages and who ultimately was responsible for payment as well as any associated fees paid to the city by constituents. The report should also identify an estimate of costs that would be paid if handled by a plumber as opposed to the city.

### **Background**

The public has always had the option of either contacting the PWT or hiring a local contractor (plumber) to investigate a sanitary sewer problem. It should be understood that the City sewer crews are not plumbers and are limited to a number of things that they can do with respect to solving a sanitary lateral problem.

If a member of the public hires a plumber he or she can expect the following:

- A plumber is a specially trained individual who is familiar with all the facets of plumbing,
- Will have specialized equipment that can access locations that are not normally accessible,
- Possesses the necessary equipment to make "on site" changes to the existing plumbing.
- May not be available 24 hours a day seven days a week,

- Will charge a fee no matter what is found in the sanitary sewer system and whether or not the problem is resolved.

If a member of the public decides to contact PWT, the following can be expected.

- The sewer lateral crews are not plumbers and are limited in what they can do with respect to a sanitary sewage problem. They provide a basic service.
- The PWT crew can carry out tasks such as cleaning of P. traps, clearing of jammed check valves and the rodding of the sanitary lateral.
- If an access to the sanitary lateral is configured so that they cannot gain access, PWT does not have the equipment to enter the lateral system.
- If the blockage in a sanitary lateral is found to be on City property, then there is no charge for the service unless of coarse it is determined that the blockage is on private property, or was introduced by the owner .Then they will be charged for the call.
- PWT staff is available 24 hours a day seven days a week.

#### Discussion

The following addresses issues as noted in the above resolution.

*1 ) The process a constituent should follow in the event of the sewer backup,*

A constituent can contact either the PWT or a plumber if he or she is experiencing a sanitary lateral problem. If it is decided to contact PWT, the following will take place. A call will be received by the Public Works and Transportation Department at 759-5201 and a sewer rodding crew will be dispatched to the service call. The service call may involve cleaning a P.-trap, clearing a jammed back check valve or a sewer rodding.

In the event that staff must conduct a sewer lateral rodding and the sewer lateral access and/or basement floor is submerged, then the services of a qualified electrician will be required. The home owner must obtain a qualified electrician of their choice. A qualified electrician must turn the electrical power off at the building's main power panel before City workers will enter the building to conduct the sewer lateral rodding. These are requirements under the Occupational Health and Safety Act. In addition, the Public Utilities Commission may disconnect the power at the request of the homeowner. The owner is required to make the arrangement directly with the P. U. C..

Video camera inspections of sewer pipes are carried out by the City's Engineering and Planning Department. Often times, a sewer lateral rodding will result in the sewer crew requesting a video inspection of the lateral. In this case, the homeowner will not be charged for the video inspection.

If the homeowner requests a video inspection prior to the sewer crew carrying out a rodding, the homeowner will be solely responsible for the fees. In addition, the homeowner will be required to pay the camera fee even if the video indicates the blockage is on City property.

2) The fees charged by the City and the limitations of City equipment,

A) Fees

If a sewer backs up during regular office hours(7:30am – 3:30pm Monday – Friday) the charge is a flat rate of \$112.55 +GST

If the work is done after regular hours (3:30 pm)or a Stat Holiday the charge is a flat rate of \$190.60 +GST.

There is no fee charged if the blockage is found to be on City property unless it is determined that the blockage was introduced by the owner. There is no charge if City forces request the camera work.

The cost for camera work is \$160 plus GST.

It must be understood that City employees are not plumbers and they arrive at the site with limited equipment. The level of experience is limited to using a sewer tape that is introduced to the sewer lateral with hopes of removing the blockage. They do not have an electric sewer machine that would normally be used by a plumber. Health and safety regulations, that City staff must adhere to, do not allow for the use of the specialized electric machine.

3) The anticipated repair time and any other associated policies; and two (2) year history/cost comparisons

A) *Timing of Lateral Repairs*

Lateral repairs will not be done during the winter if regular roddings will suffice. They will resume once the frost is out of the ground. In addition, repairs will be done only after it is determined that excavation will correct a blocked lateral.

In the event there is a total loss of service and if deemed necessary, the repairs could be done on the next business day.

If the service is reduced but not critical then the repairs will be done on a priority basis in a time period anywhere from one (1) week to one (1) month.

Under normal conditions lateral cleaning complaints will be answered within four (4) hours of notification. Under City wide flooding conditions, complaints will be answered within 24 hours of notification.

B) *Liability*

City employees do not give opinions about the possible payment of any insurance claim related to a flooded basement. If the homeowner asks how a claim can be submitted, he or she is advised that the claim must be submitted in writing to the City Clerk.

City staff does not enter onto private property to make lateral repairs. If further work is required to rectify the problem on the private side, the homeowner must call on the services of a private contractor.

It is a City policy that the homeowner has to have a proper clean-out so that should a blockage occur, either on the private or the City portion, the blockage can be cleared and the condition of the lateral determined. Where a proper cleanout has been installed, the City can introduce their equipment into the lateral to remove a blockage. .

If a clean-out has been installed where there is a sharp bend or "Y" in the line, this pipe configuration may prevent the lateral from being rodded properly. In the case where the lateral cannot be rodded by City forces, the policy of an Improper Clean-Out applies. As an alternative, the resident can call a plumber who has specialized equipment that allows him to enter into the lateral.

### C) Two Year History of Breaks/Blockages

The following is the results from data collected over the last two years with regards to sewer backups.

2008 – 94 chargeable calls totalling \$13,187.00      (problem located on private property)  
                   - 143 non-chargeable calls                (problem located on City property)

2007 - 112 chargeable calls totalling \$14,774.00      (problem located on private property)  
                   - 156 non-chargeable calls                (problem located on City property)

### D) Cost Comparison with Private Contractor (Plumber)

<u>City Rate</u>	<u>Private Contractor</u>
Regular hrs. call out = \$112.50 flat rate	approx. - \$107 per hr. X 2hr. min.= \$214.00
Over time hrs. call out = \$190.60 flat rate	approx .- \$153.per hr. X 2hr.min. = \$306.00

When calling out a private contractor the final billing will depend on the hours they are on site.

The City provides this service on a flat rate basis so the public knows the up front cost. Costs for roddings are provided to the public at the time of the call to our dispatch and once again when the crew arrives. The public must sign the log book approving the cost prior to the crew starting work.

### Summary

The Public Works sewer lateral crews respond to a number of calls in a year where the lateral blockage cannot be corrected by rodding the sewer and the lateral must be excavated and replaced. Over the last ten years the number of laterals that have been replaced has been reduced considerably. This reduction in repairs is a result of an effort by City forces both PWT and Engineering Construction to replace a lateral pipe called "no corrode" that was installed from 1961 to 1968 in subdivision areas. This type of pipe was made from paper impregnated with an asphaltic type material. With the increased use of dish washers and the higher water temperatures, this pipe slowly breaks down from the inside and creates a blockage. A construction program to remove "no corrode pipe" laterals has been in place for some time and there is now a minimal amount of this type of pipe in service.

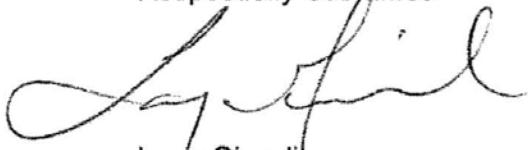
It is staff's opinion that the Public Works sewer lateral crew provides a good service for the public at a reasonable cost. The service provided by the City has its limitations and certain

situations require specialized equipment that can only be provided by a private contractor (plumber).

Public Works and Transportation will continue to respond to calls in the format that has been explained in this report.

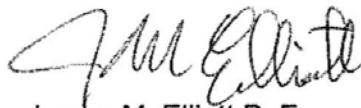
This report has been prepared for Council's information.

Respectfully Submitted



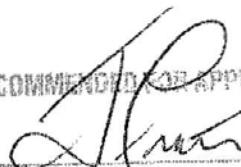
Larry Girardi  
Deputy Commissioner  
Public Works and Transportation

Recommended for Approval



James M. Elliott P. Eng.  
Commissioner  
Public Works & Transportation

Attachment(s)

RECOMMENDED FOR APPROVAL  
  
Joseph M. Fratesi  
Chief Administrative Officer




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<b>SUBJECT:</b>	<b>PAGE:</b>	<b>1 OF 2</b>
<b>SANITARY SEWER SERVICE CALLS</b>	<b>SOURCE:</b>	<b>WORKS &amp; TRANSPORTATION</b>
	<b>DATE:</b>	<b>1994 05</b>
	<b>REVISED:</b>	<b>1998 08 05</b>

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**PURPOSE:** The following outlines the policy on Sanitary Sewer Service Calls.

**BACKED UP SEWER:** When a homeowner's sewer backs up, call Public Works and Transportation Department at 759-5201.

**SERVICE CALL:** The Public Works and Transportation Department will send out a Crew to the service call. The service call may involve cleaning a P-trap, clearing a jammed back check valve or a sewer rodding. If the blockage is on private property or if the blockage is found to have been introduced into the lateral by the homeowner, then the homeowner is charged for the rodding.

In the event that the Department of Public Works and Transportation must conduct a sewer lateral rodding and the sewer lateral access and/or basement floor is submerged, then the services of a qualified electrician will be required. The homeowner must obtain a qualified electrician of their choice. A qualified electrician must turn the electrical power off at the building's main power panel before workers can enter the building to conduct the sewer lateral rodding. These are requirements under the Occupational Health and Safety Act.

The Public Utilities Commission may disconnect the power at the request of the homeowner. The owner would be required to make the arrangement directly with the P.U.C.

**FEE:** If a sewer backs up during regular office hours (7:30 a.m. to 3:30 p.m., Monday to Friday) the charge is \$110.21; after regular hours (3:30 p.m.) the charge is \$155.15.

**LIABILITY:** Under no circumstances are the homeowners to be advised that the blockage was the fault of the City as we accept no liability of the sewer blockage.

SUBJECT:	PAGE:	2 OF 2
SANITARY SEWER SERVICE CALLS	SOURCE:	WORKS & TRANSPORTATION
	DATE:	1994 05
	REVISED:	1998 03 10

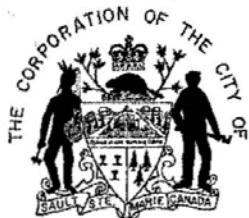
**LIABILITY:** City employees must not give opinions or make promises about the possible payment of any insurance claim. If the homeowner asks how he can claim against the City, advise him/her that the claim must be in writing to the City Clerk.

If further work is required to rectify a problem on the private side, City employees are not to recommend or refer the homeowner to specific contractors.

The City does not clean basements.

Where homeowners have put in a proper clean-out so that the three and one-half (3 1/2") inch root cutter can be introduced into the lateral, the problems have been reduced considerably. It is a City Policy that the homeowner has to have a proper clean-out so that should a blockage occur, either on the private or City portion, the blockage can be cleared and the condition of the lateral determined

If a new clean-out has been installed but a sharp bend or "Y" in the line is still preventing the lateral from being rodded properly, the Policy of a proper clean-out applies.



S.12

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SUBJECT:	PAGE:	1 OF 1
PROPER SEWER ACCESS	SOURCE:	COMMISSIONER PUBLIC WORKS & TRANSPORTATION
	DATE:	1984 04

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**GENERAL**

Where homeowners have put in a proper clean-out so that the three and one-half (3 1/2") inch root cutter can be introduced into the lateral, the problems have been reduced considerably. It is a City Policy that the homeowner has to have a proper clean-out so that should a blockage occur, either on the private or City portion, the blockage can be cleared and the condition of the lateral determined.

If a new clean-out has been installed but a sharp bend or "Y" in the line is still preventing the lateral from being rodded properly, the Policy of a proper clean-out applies.

5(n)



2010 01 25

Mayor John Rowswell  
and Members of City Council  
Civic Centre

**RE: SAULT STE. MARIE CITY COUNCIL AND LOCAL BOARDS  
CODE OF CONDUCT**

At its January 11<sup>th</sup>, 2010 meeting, Council approved the *draft* Sault Ste. Marie City Council and Local Boards Code of Conduct after authorizing a number of amendments, now included in the Code of Conduct. Please note that the appeals section in the *draft* Code of Conduct is replaced by paragraph 5 of 'Enforcing the Code of Conduct' section (page 3).

The Sault Ste. Marie City Council and Local Boards Code of Conduct is provided for the information of Council.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "S. Myers".

Councillor Susan Myers, Chair  
Code of Conduct Committee

Attachments

copy: Committee Members  
Councillor Pat Mick  
Councillor Frank Fata  
Councillor Lorena Tridico  
Mayor John Rowswell



## **SAULT STE. MARIE CITY COUNCIL AND LOCAL BOARDS**

### **CODE OF CONDUCT**

As one of the Accountability and Transparency tools in the Municipal Act, a Code of Conduct allows a municipality to pass a bylaw establishing a Code of Conduct for members of Council as well as Council appointed members of Boards and Committees hereafter called Local Boards.

At this point, some Ontario municipalities have a 'code of conduct' for elected officials incorporated within their procedure by-law. This approach may be limited to codifying the demeanor of elected officials during a Council meeting. However, some seek to take a more expansive approach, including provisions that seek to govern an elected official's behaviour and that of Local Boards, in their daily activities.

Currently, the City of Sault Ste. Marie has a Code of Conduct for its employees. The Municipal Conflict of Interest Act, and Procedure By-law 99-100 govern various aspects concerning the conduct of elected officials.

### **CODE OF CONDUCT**

A code of conduct is established to set the minimum standards for behaviour of Members of Council and Local Boards directly appointed by Council in carrying out their municipal roles and functions. A code of conduct is written to protect the public interest and encourage high ethical standards.

### **APPLICATION OF THE CODE OF CONDUCT**

This code of conduct will apply to all members of Council and to members of boards and committees appointed by Council (hereafter called Local Boards).

This committee recommends six elements in the Sault Ste. Marie City Council Code of Conduct.

### **SIX ELEMENTS OF SAULT STE. MARIE CITY COUNCIL CODE OF CONDUCT**

- General Integrity
- Confidential Information
- Use of Municipal Property
- Conduct at Council/Local Board meetings
- Incompatible Activity
- Conduct respecting staff

- **GENERAL INTEGRITY**

As stated in the Oath of Office for City Council, every member of Council or a Local Board should endeavor to perform their official duties with integrity, and serve their constituents in a conscientious and diligent manner, in accordance with the declaration of office as follows:

- to truly, faithfully and impartially exercise this office to the best of my knowledge and ability.
- to have not received and will not receive any payment or reward, or promise thereof, for the exercise of this office in a biased, corrupt or in any other improper manner.
- to disclose any pecuniary interest, direct or indirect, in accordance with the Municipal Conflict of Interest Act.
- to be faithful and bear true allegiance to her Majesty Queen Elizabeth the Second.

- **CONFIDENTIAL INFORMATION**

- It is the responsibility of members to ensure that confidential information is kept strictly confidential and not released without the approval of Council or Local Board.
- Members shall not directly or indirectly, release, make public or divulge any information related to closed (caucus) deliberations of Council or a Local Board unless expressly authorized by Council or the Local Board.
- Confidential information includes information in the possession of the City that the City is either prohibited from disclosing, or is required to refuse to disclose under the *Municipal Freedom of Information and Protection of Privacy Act*, or other legislation.

- **USE OF MUNICIPAL PROPERTY**

- Municipal property, including equipment, supplies or services, shall not be used other than for purposes connected with the discharge of Council or Local Board duties.
- Members should not obtain financial gain from the use or sale of City-developed intellectual property, computer programs, technological innovations, or other patent, trademark, copyright held by the City.

- **CONDUCT AT COUNCIL/LOCAL BOARD MEETINGS**

Members shall conduct themselves with decorum at meetings in accordance with the provisions of Procedure By-law 99-100. Members of Local Boards are to follow the same standard.

- **INCOMPATIBLE ACTIVITY**

Members should refrain from the following during their term of office:

- The use of any influence of office for any purpose other than official duties;
- Acting as an agent before Council or any committee or board of Council;
- Soliciting, demanding or accepting the services, without remuneration, of any corporation, employee, or individual providing services to the municipality at a time in which said person or corporation is being paid by the municipality;

- Placing themselves in a position of obligation to any person or organization which might benefit from special consideration or that may seek preferential treatment.
- **CONDUCT RESPECTING STAFF**

Members should be respectful of the fact that staff work for the City and make recommendations based on professional expertise and corporate perspective, without undue influence from individual members or a group of members of Council or a Local Board.

- Members should not maliciously or falsely injure the professional or ethical reputation, or the prospects or practice of staff;
- Members should not compel staff to engage in partisan political activities or be subjected to threats or discrimination for refusing to engage in such activities;
- Members should not use or attempt to use, their authority or influence for the purpose of intimidating, threatening, coercing, commanding, or influencing any staff member with the intent of interfering in the staff's duties.

### **ENFORCING THE CODE OF CONDUCT**

- Protocol for dealing with inquiries regarding potential Code of Conduct violations:
  1. An allegation must be made in writing, dated and signed using the Formal Complaint Form by the member making it.
  2. An allegation must contain all of the facts available at the time it is made, including the name of the alleged offender, how the member became aware of the misconduct, the nature of the misconduct, names of witnesses, and the date, time and location of the alleged misconduct.
  3. The written allegation of misconduct must be delivered to the City Clerk who then provides a copy to the Head of Council and to each member of Council and to each member of the Local Board if the allegation is concerning a member of a Local Board. The alleged offender must be given a copy of the written allegation and given an opportunity to respond to the allegation in writing to the Head of Council within 7 days. Any such response must also be provided to each member of Council or Local Board.
  4. The Head of Council shall deal with the allegation within 21 days after receiving it and shall recommend in writing to City Council at the following regular Council meeting, any penalty to be applied. If the allegation is concerning the Head of Council, the allegation shall be dealt with by the Acting Mayor.
  5. If the member who made the allegation or the alleged offender is not satisfied with the recommendation from the Head of Council, he or she will be permitted the opportunity to address Council at the same meeting that the Head of Council's recommendation is being considered. Council may either accept the recommendation from the Head of Council or impose its own penalty.

### **PENALTIES FOR CODE OF CONDUCT VIOLATIONS:**

1. a written reprimand
2. prohibit from use of Councillor's lounge room
3. financial (Council or Local Board honorarium hold-back) – related to the severity of the action
4. removal of Council appointee from the Local Board

5(n)



City of Sault Ste. Marie  
City Council and Local Boards Code of Conduct  
Formal Complaint Form

Name: \_\_\_\_\_

Address: \_\_\_\_\_ Telephone # \_\_\_\_\_

I have reasonable and probable grounds to believe that a member of City Council or Local Board has violated the City Council and Local Boards Code of Conduct Section(s)  
\_\_\_\_\_

Provide details of the nature of the alleged misconduct, name of the alleged offender, names of any witnesses, date, time and location of the alleged misconduct:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Deliver the completed form to the City Clerk. The City Clerk provides a copy to the Head of Council and to each member of City Council/Local Board. The alleged offender is given a copy and is given an opportunity to respond in writing to the Head of Council within 7 days. The Head of Council deals with the allegation at his or her discretion and recommends in writing the penalty to be applied to City Council at a regular Council meeting.

If the member who made the allegation or the alleged offender is not satisfied with the recommendation from the Head of Council, he or she will be permitted the opportunity to address Council at the same meeting that the Head of Council's recommendation is being considered. Council may either accept the recommendation from the Head of Council or impose its own penalty.



Sault Ste. Marie  
ECONOMIC  
DEVELOPMENT  
CORPORATION



DEVELOPMENT  
Sault Ste. Marie  
a division of the SSMEDC



ENTERPRISE  
CENTRE  
Sault Ste. Marie  
a division of the SSMEDC



TOURISM  
Sault Ste. Marie  
a division of the SSMEDC

January 25, 2010

Mayor John Rowswell  
and Members of City Council

### **2012 CARHA Hockey World Cup – Update**

At the January 26, 2009 meeting Council approved committing municipal funding for this event in the range of \$80,000 to \$100,000 for in-kind and/or direct expenses.

CARHA is an international event, held once every four years with major significance to the host community. It is estimated that Sault Ste. Marie will benefit financially by this event with spinoffs estimated to be in excess of \$15 million. Previous hosts of this tournament have included Quebec City, Ottawa, Vancouver and Toronto. This is the first time the tournament has not been hosted by a large Canadian city. Approximately 125 teams from around the world will be participating including teams from the USA, Russia and Germany. A Women's Division will be included for the first time, as well.

After being awarded this prestigious event, meetings were held with the CARHA executive. The standard CARHA agreement states that CARHA pays for all services at the going rate, therefore cash as opposed to in-kind donations is required. The agreement is for municipal funding in the amount \$100,000 with all City services to be paid at full price including ice time and transportation. Payment to CARHA is required for February 1, 2010. It is recommended that the \$100,000 be funded from the Economic Development Fund.

Discussions have been held recently that have resulted in verbal confirmation that the Federal and Provincial Governments are prepared to provide the required funding for this event. Therefore, the City will not be called upon to guarantee or underwrite the Federal and Provincial funding portions. The municipality is however, still expected to contribute its previously agreed amount of \$100,000.

The agreement refers to the "Host City" which for Sault Ste. Marie is defined as the City and EDC. It was necessary to structure the agreement this way because there are clauses that apply to the City only and clauses that apply to EDC (Tourism Sault Ste. Marie) only.



**Highlights of agreement:**

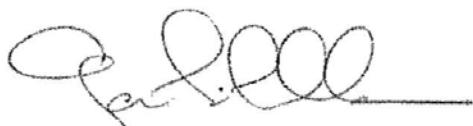
1. The CARHA will use the local arenas and will pay full cost
2. CARHA is responsible for all losses
3. CARHA is responsible to organize and manage the local hosting committee
4. Approximately 125 teams are expected from various countries including the USA, Russia, and Germany

Elsewhere on the agenda and recommended for approval is the agreement and bylaw.

**Recommendation**

It is recommended that Council approve the agreement with CARHA for the 2012 CARHA Hockey World Cup and authorize immediate payment of \$100,000 to CARHA.

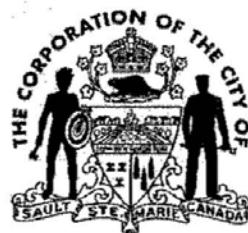
Respectfully submitted,



Ian McMillan,  
Executive Director, Tourism Sault Ste. Marie

Copies to: Nick Apostle  
B. Strapp, EDC  
L. Bottos, Legal  
B. Freiburger, Finance

6(6)(a)



2010 01 25

## REPORT OF THE ENGINEERING & PLANNING DEPARTMENT

### PLANNING DIVISION

**TO:** Mayor John Rowswell  
and Members of City Council

**SUBJECT:** Application No. A-2-10-Z.OP – filed by James Rennison

**SUBJECT PROPERTY:** Location – Located on the east side of Town Line, approximately 194m (637') south of its intersection with Base Line, civic no. 506 Town Line Road  
Size – The portion of the property to be rezoned is approximately 150m (492') x 93m (305'); 1.39 ha (3.45 acres)  
Present Use – Rural Residential  
Owner – Cliff & Gladys Wallwork

**REQUEST:** The applicant, James Rennison, is requesting an Official Plan Amendment and a Rezoning from "RA" (Rural Area) to "RA.S" (Rural Area) with a Special Exception to permit the extension of a well drillers contractors yard and the sale/rental of freight containers, which currently operate on 1661 Base Line, which abuts the rear of the subject property to the north.

**CONSULTATION:** Engineering – No comments  
Building Division – See attached letter  
Legal Department – No objection  
CSD – No concern  
Municipal Heritage Committee – No concerns  
PUC Services – No objection  
Fire Services – No objection

PW&T – No comments  
Conservation Authority – See attached letter  
Accessibility Advisory Committee – No comments  
EDC – No objections  
Prince Township – No objection

## PREVIOUS APPLICATIONS

There are no previous applications.

## Conformity with the Official Plan

The subject property is designated 'Rural Area' on Land Use Schedule "C" of the Official Plan. The applicant is proposing to expand the well drillers contractor's yard and the sale/rental of freight containers, which currently operate on the abutting property to the north located at 1661 Base Line. Such uses are not permitted within the Rural Area Policies of the Official Plan, and an Official Plan Amendment will be required.

## Comments

The applicant, James Rennison is requesting an Official Plan Amendment and a Rezoning from "RA" (Rural Area) to "RA.S" (Rural Area) with Special Exception 257 extended to the rear portion of the subject property to permit a well drillers contractor's yard and the sale/rental of freight containers.

Referring to the maps attached, the applicant currently operates from 1661 Base Line. While the uses have occurred on this property since 1973, the required zoning was approved by City Council on December 10, 2008. At that time it was noted that the application was not the result of a complaint, and that the applicant had demonstrated the ability to operate the uses with minimal off-site impacts. There are no complaints on record, and the 2008 rezoning application was submitted with a neighbourhood petition of support.

The applicant has recently purchased the rear 150m (492') of 506 Town Line. A severance application has been approved, and once finalized; this portion of 506 Town Line will be added to the applicant's property on Base Line.

Referring to the air photo attached, the rear portion of 506 Town Line is open tilled land, while the western or front part of the property remains vegetated. This treed area, which is approximately 220m, will provide an adequate buffer between the proposed uses and the existing home at 506 Town Line. 30m of the 220m treed area will be located on the severed portion of the property. It is possible that current or future owners of the retained parcel at 506 Town Line may wish to remove some or all of the vegetation. In order to ensure that an

adequate buffer is maintained, it is recommended that the applicant maintain a treed area of at least 15m wide on the subject property. This treed area will also ensure the continued screening of the uses from Town Line.

The proposed uses include a 'well drillers contractor's yard', and the sale and rental of freight containers. Freight containers will be sold and/or leased off-site for a period of time, or filled off-site and brought back to the subject property to be stored. The use is very similar to a personal storage facility, except that the storage containers are moveable.

Correspondence from the Building Division notes that the severance of the subject property has been approved, but not yet finalized. It is recommended that approval be conditional upon the severance being finalized.

Correspondence from the Conservation Authority notes that the property is not located in an area under their jurisdiction, however the subject property is under the consideration of the Drinking Water Source Protection Program, as it is within the Potential Groundwater Recharge Area. Consequently, the applicant is urged to ensure the proper on-site storage and handling of any chemical and petroleum products.

Correspondence from TransCanada Pipelines notes that there are 2 high pressure natural gas pipelines located within TransCanada's right of way, which runs in an east/west direction, along the north lot line of the subject property. Permanent buildings or structures may not be located within 7m of TransCanada's right of way, and accessory or temporary buildings or structures may not be located within 3m of TransCanada's right of way. TransCanada has asked that these setback requirements be included as conditions of the rezoning, however, this would be redundant as Section 4.14.7 of Zoning By-law 2005-150 requires permanent buildings and structures to be setback 10m from the right of way, and accessory buildings and structures to be setback 3m from the pipeline right of way.

TransCanada's correspondence also outlines additional requirements pertaining to crossing, grading, filling and excavating near or within the right-of-way. Approval of this application will require a crossing over the pipeline right of way, which will require prior written authorization from TransCanada. The applicant is aware of these requirements.

## **SUMMARY**

Although the applicant does not have immediate plans to expand onto the subject property, this application represents an expansion of an industrial use in the Rural Area. In this instance, the applicant has operated from 1661 Base Line for over 35 years, with no complaints on record.

6(6)(a)

The extension of the use south onto the subject property will not impact nearby residential uses, which are far enough away to ensure that off-site impacts such as noise, dust, odour and vibration are minimal. Given the vegetated areas around the site, and setback distances from Town and Base Lines, the uses will not be visible from the roadway.

### **Planning Director's Recommendation**

That City Council approve the application and rezone the subject property from "RA" (Rural Area) zone, to "RA.S" (Rural Area) zone with an amended Special Exception 257, subject to the following conditions, to be applied to the subject property, or more specifically the rear 150m of 506 Town Line Road:

1. Approval of Official Plan Amendment No. 170 by way of a notwithstanding clause to the Rural Area policies of the Official Plan, to permit on the subject property, a Contractor's Yard supporting a well driller, and the sale and rental of freight containers only, in addition to those uses permitted in the Rural Area.
2. That the Well Drillers Contractor's Yard and sale and rental of freight containers uses may not commence upon the subject property until the severance has been finalized.
3. That the existing vegetation be maintained within a 15m buffering strip along the western portion of the subject property.

*[Signature]*  
RECOMMENDED FOR APPROVAL  
Joseph M. Fristes  
Chief Administrative Officer

PT/pms

**PUBLIC NOTICE** – 2010 01 25, Council Chambers, Civic Centre

6(6)(a)

**Pat Schinners**

---

**From:** Don Maki  
**Sent:** December 22, 2009 11:50 AM  
**To:** Don McConnell; Pat Schinners  
**Subject:** Rezoning Application A-2-10-Z . OP 506 Town Line

Hi Don

This property will form part of the an existing business at 1661 Base Line. The severance has been approved however is not finalized. The rezoning of this property should be conditional that it's only being effective if the property is owned by the existing business at 1661 Base Line.

Don Maki CBCO  
Chief Building Official  
Building Division  
Engineering and Planning  
705-759-5399

**Pat Schinners**

---

**From:** Marlene McKinnon [mmckinnon@ssmrca.ca]  
**Sent:** January 06, 2010 4:26 PM  
**To:** Pat Schinners  
**Subject:** SSMRCA Response - A-2-10-Z.OP

January 6, 2010

Donald B. McConnell, MCIP, RPP,  
Planning Director  
City of Sault Ste. Marie  
P.O. Box 580  
Sault Ste. Marie, ON P6A 5N1

**Conservation Authority Comments:**

**Application #**      **A-2-10-Z.OP**  
                         **James Rennison**  
                         **506 Town Line Road**  
                         **Sault Ste. Marie**

The subject property is not located in an area under the jurisdiction of the Conservation Authority with regard to the O. Reg. 176/06 for Development, Interference with Wetlands and Alterations to Shoreline and Watercourses.

The subject property is under consideration of the Drinking Water Source Protection Program of the Conservation Authority with regard to Drinking Water Source Protection as it is within the Potential Groundwater Recharge Area.

Therefore the following recommendations on the rezoning application from the Drinking Water Source Protection are offered (during and after construction):

1. Safeguards for the proper storage of any petroleum products are instituted on site.
2. Safeguards for the proper storage of any chemical products are instituted on site.

Should you have any questions on our comments please contact our office.

*Marlene McKinnon*  
GIS Specialist  
Sault Ste. Marie Region Conservation Authority  
1100 Fifth Line East,  
Sault Ste. Marie, Ontario P6A 5K7  
Business: (705) 946-8530 ext 204  
Fax: (705) 946-8533  
Email: [mmckinnon@ssmrca.ca](mailto:mmckinnon@ssmrca.ca)

6(6)(a)

January 14, 2010

Mr. Peter Tonazzo,  
Planner  
The Corporation of the City of Sault Ste. Marie  
Civic Centre, P.O. Box 580  
Sault Ste. Marie, ON  
P6A 5N1

Dear Mr. Tonazzo:

**Re: Zoning By-Law Amendment Application A-2-10-Z OP  
James Rennison, 1661 Base Line Road  
Our File No.: PAR 15875**

We received the application noted above to permit the use of a well driller's contractor's yard and the sale and renting of freight containers.

TransCanada has two high pressure natural gas pipelines within our right-of-way crossing the subject property. TransCanada reviews all proposed development within 200m of TransCanada's facilities to ensure it does not affect the safety and integrity of those facilities.

While we have no concerns with the proposed amendment, we request the following condition be included in the site specific Zoning By-law:

1. No permanent building or structure may be located within 7 metres of the pipeline right-of-way. Accessory structures shall have a minimum setback of at least 3 metres from the limit of the right-of-way. No building or structure is permitted within 3 metres of the right-of-way.

In addition, please advise the applicant of the following requirements which may apply:

1. All crossings of the pipeline right-of-way by any facility as defined by the National Energy Board (NEB) Regulation 112 must have TransCanada's prior written authorisation. A crossing facility may include but is not limited to driveways, roads, access ramps, trails, pathways or utilities. In accordance with the NEB Act, the owner may be required to enter into a crossing agreement with TransCanada prior to the construction of any facility. The owner agrees to meet all clearances and design requirements outlined in the crossing agreement and the NEB Pipeline Crossing Regulations.

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Authorized commenting Agency for

**LEHMAN**  
**& ASSOCIATES**

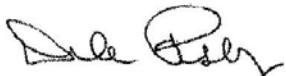
97 Collier St.,  
Barrie, ON L4M 1H2  
(705) 727-0663



2. No fill or building material may be stored on the pipeline right-of-way before, during or after construction unless prior written approval is obtained from TransCanada.
3. Any grading not otherwise permitted by the NEB Act or Crossing Regulations, that will affect the right-of-way or drainage onto it, regardless of whether or not the grading is conducted on the right-of-way, must receive TransCanada's prior written approval. Grading activities on the right-of-way will only be permitted when a TransCanada representative is present to inspect and supervise them.
4. Section 112 of the NEB Act requires that anyone excavating with power-operated equipment or explosives within 30m of the pipeline right-of-way must obtain leave from the pipeline company before starting any work. To satisfy this NEB requirement, you may send your request for leave directly to TransCanada with supporting information explaining how the work will be carried out. Once you obtain written approval for your excavation request, you must notify TransCanada at 1-800-827-5094 or Ontario One Call at 1-800-400-2255 15 business days before the start of any excavation using power-operated equipment and 30 business days before the use of explosives within 30m of the pipeline right-of-way limits.

Thank you for the opportunity to comment. We would appreciate a copy of the decision with respect to the above-noted applications. If the decision can be provided either by email to [darlene@lehmanplan.ca](mailto:darlene@lehmanplan.ca) or by fax at 705-727-9217 it would be greatly appreciated. If you have any questions, please do not hesitate to contact our offices.

Sincerely,



Darlene Presley

**LEHMAN**  
**& ASSOCIATES**

Authorized commenting Agency for

97 Collier St.,  
Barrie, ON L4M 1H2  
(705) 727-0663

 **TransCanada**  
*In business to deliver*

6(6)(a)

**AMENDMENT NO. 170  
TO THE  
SAULT STE. MARIE OFFICIAL PLAN**

**PURPOSE:**

This Amendment is an amendment to the Text of the Official Plan as it relates to the Rural Area designation.

**LOCATION:**

The rear 150m of Section 6, part of the NW 1/4, located on the east side of Town Line approximately 194m south of its intersection with Base Line. Civic no. 506 Town Line.

**BASIS:**

This Amendment is necessary in view of a request to permit a well driller's Contractor's Yard, and the sale/rental of freight containers on the subject property.

Council now considers it desirable to amend the Official Plan.

**DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:**

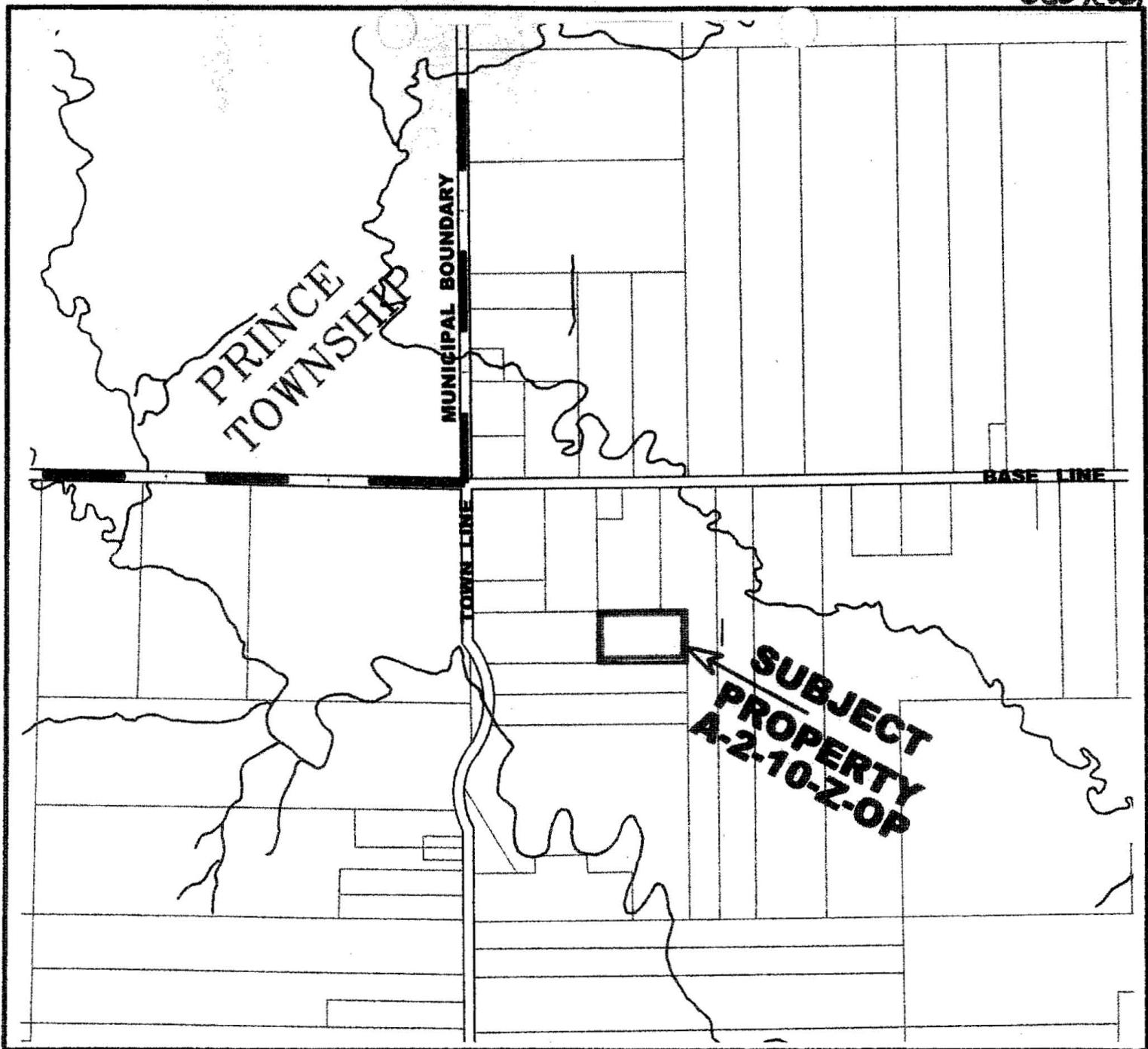
The Official Plan for the City of Sault Ste. Marie is hereby amended by adding the following paragraph to the Special Exceptions Section:

"Special Exceptions"

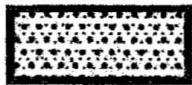
116. Notwithstanding the Rural Area policies of the Official Plan, lands described as the rear 150m of Part of Section 6, NW 1/4, located on the east side of Town Line approximately 190m south of its intersection with Base Line. Civic no. 506 Town Line, may be used for a Contractor's Yard supporting a well driller, and for the sale/rental of freight containers.

**INTERPRETATION:**

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.



**OFFICIAL PLAN SCHEDULE "C"**  
**LAND USE LEGEND**



RESIDENTIAL



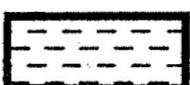
INDUSTRIAL



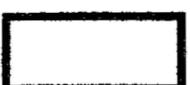
PARKS  
RECREATIONAL



COMMERCIAL



INSTITUTIONAL

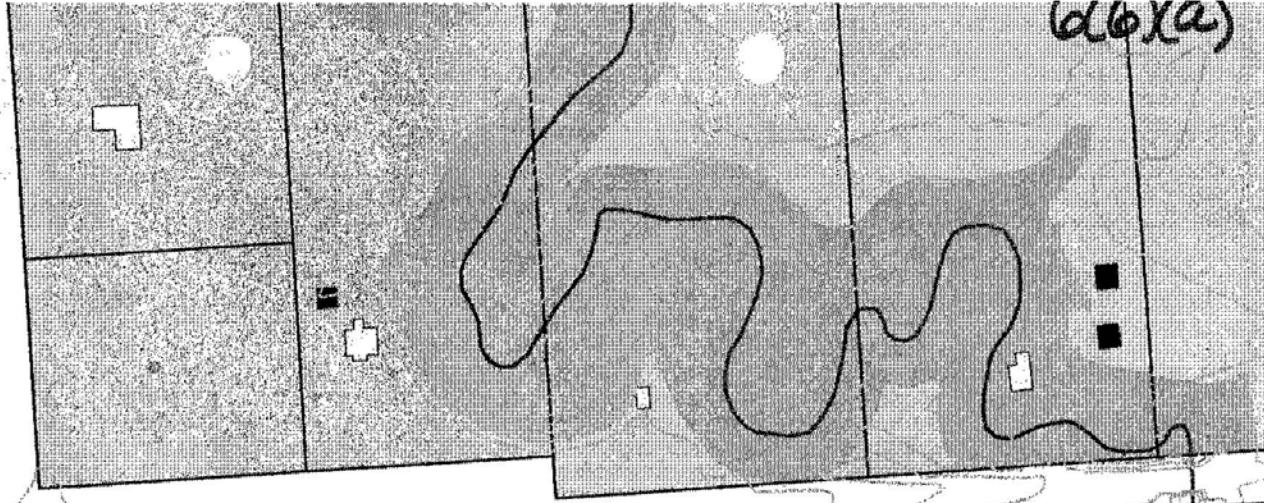


RURAL AREA

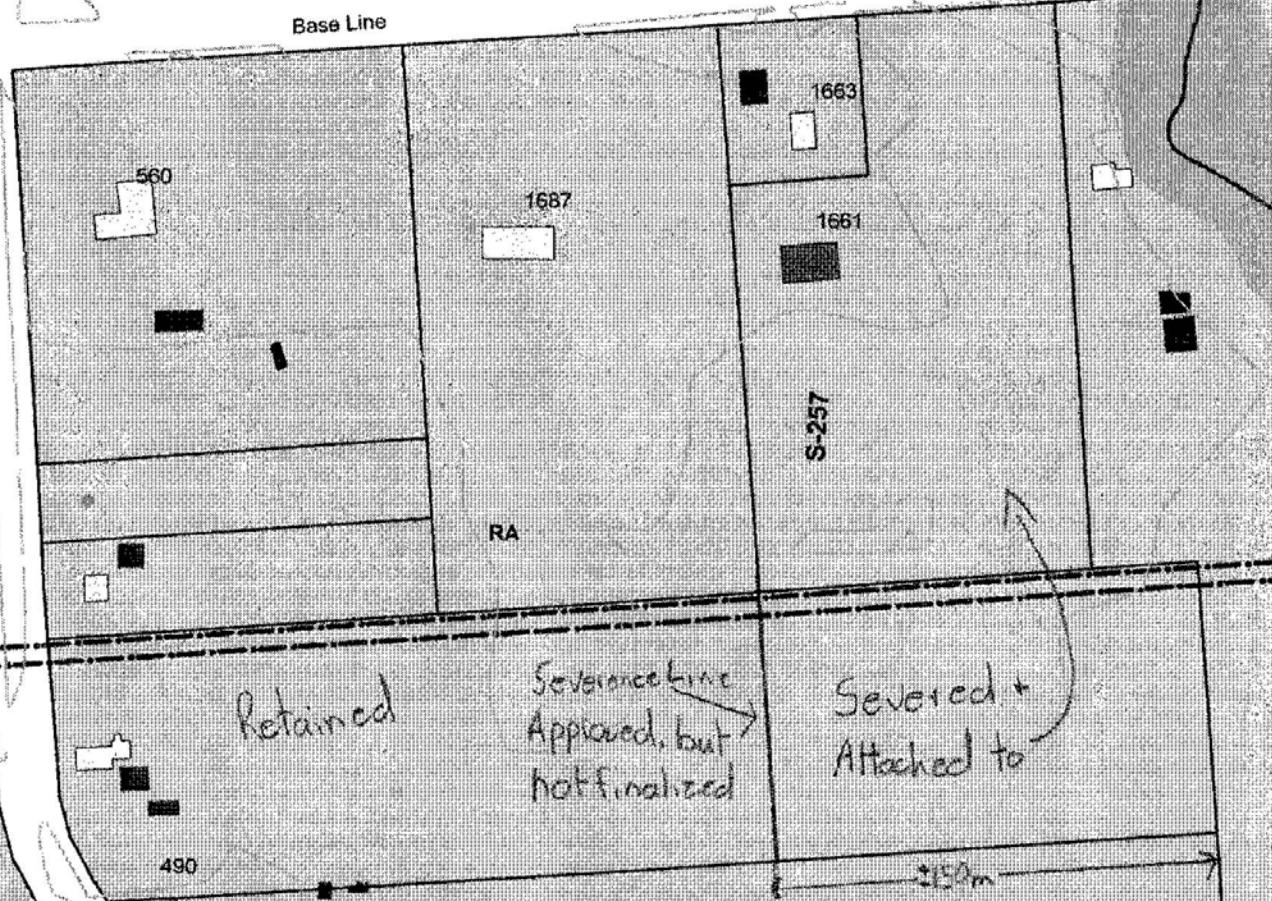
SCHEDULE "A" to AMENDMENT No. 170



(d)(a)



Base Line





**2008 ORTHO PHOTO  
APPLICATION A-2-10-Z-OP  
506 TOWN LINE ROAD**



**Subject Property - 520 Town Line**

**Metric Scale  
1 :5000**



**Subject Area to be Rezoned**

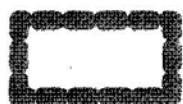
**Maps  
520 & 2-20**      **Mail Labels  
A2-10**

6(6)(a)



## SUBJECT PROPERTY MAP

APPLICATION A-2-10-Z-OP  
506 TOWN LINE ROAD



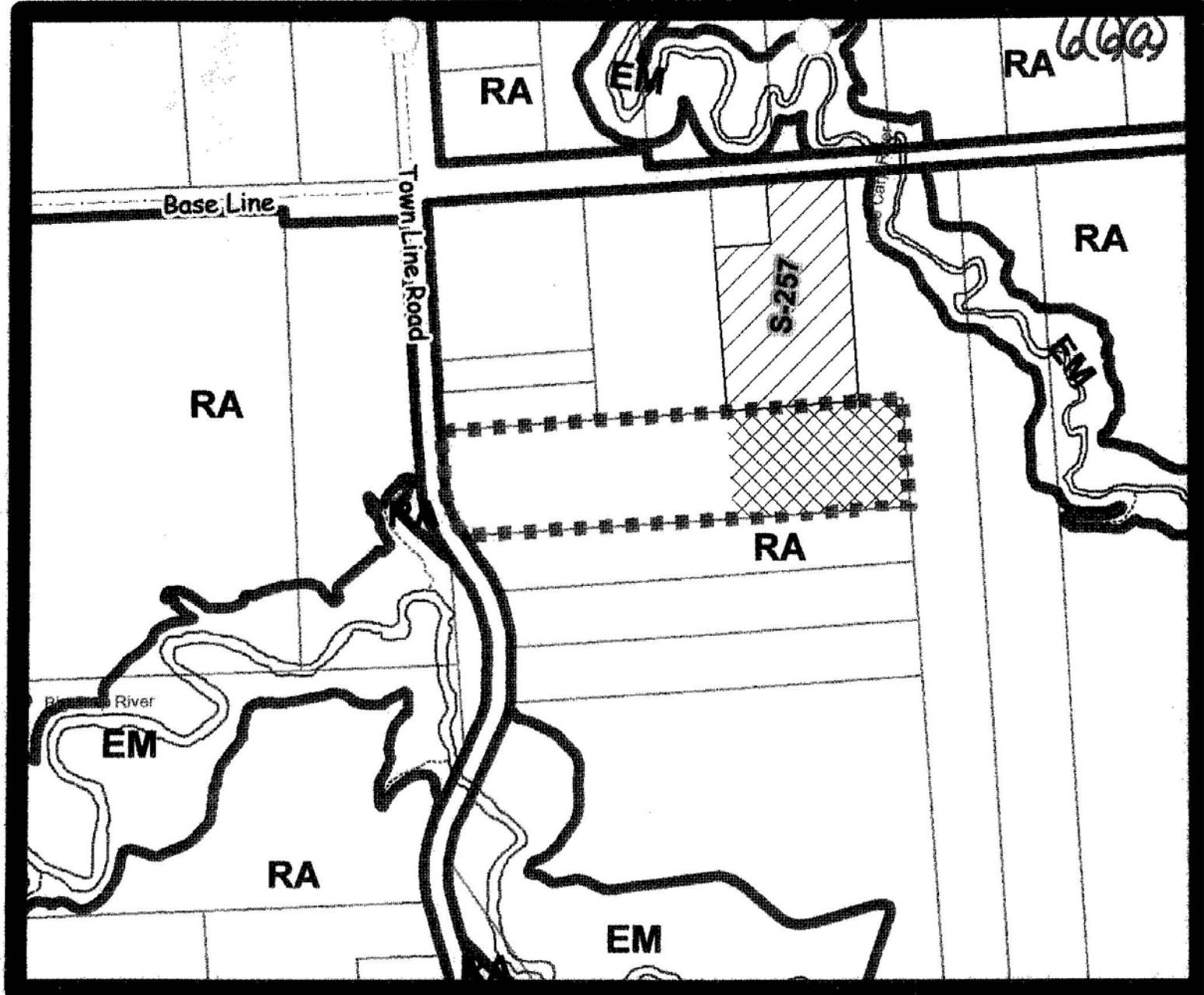
Subject Property - 520 Town Line



Subject Area to be Rezoned

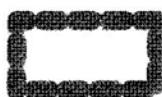
Metric Scale  
1 :5000

Maps  
520 & 2-20      Mail Labels  
A2-10

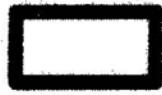


## **EXISTING ZONING MAP**

**APPLICATION A-2-10-Z-OP 506 TOWN LINE ROAD**



Subject Property - 520 Town Line



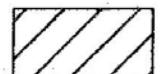
RA - Rural Area Zone; RAhp



EM - Environmental Management Zone



Subject Area to be Rezoned



Existing Special Zoning S-257

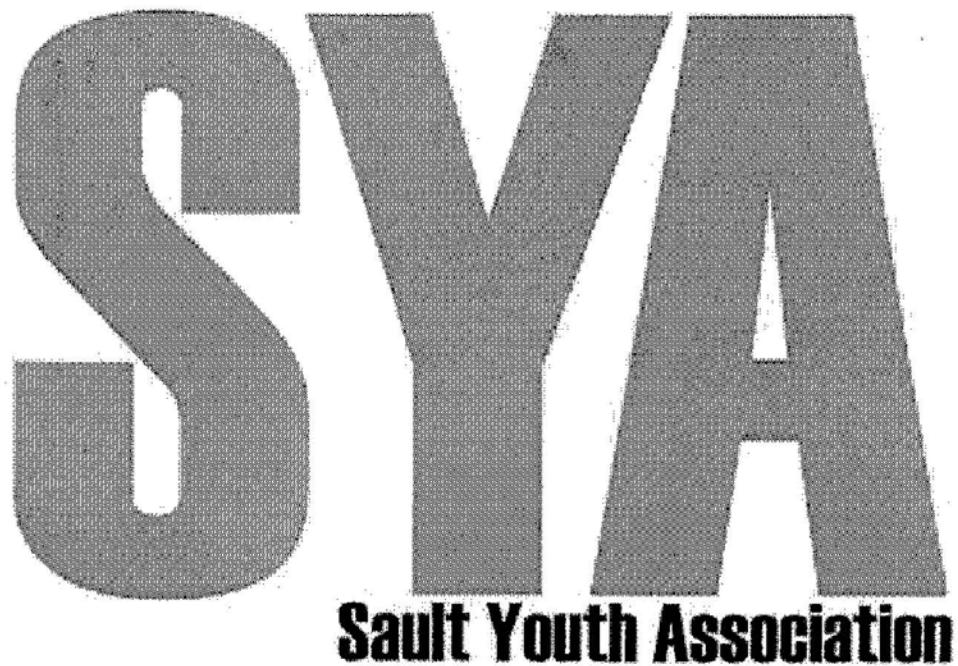
Metric Scale  
1 :5000



Maps  
520 & 2-20

Mail Labels  
A2-10

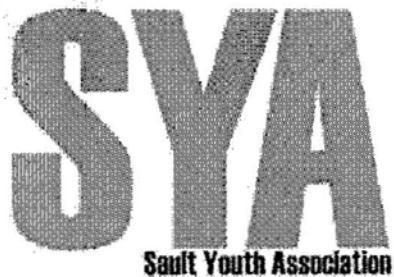
6(8)(a)



# **City Council Presentation**

## **January 25th, 2010**

Presented by: Executive Director, Lisa Vezeau-Allen  
SYA Board Chair, David Thompson



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3. Council Resolution May 25<sup>th</sup>, 2009
4. SYA Strategic Plan

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| 2. Algoma University Students' Union       | 24. NORDIK Research Institute                    |
| 3. Algoma Workforce Investment Committee   | 25. Ontario March of Dimes/March of Dimes Canada |
| 4. Big Brothers                            | 26. Ontario Works                                |
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| 9. CQI                                     | 31. Sarah Vikken                                 |
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| 21. Matt Taylor                            | 43. United Way                                   |
| 22. Monique Vachon, SYA Employee           | 44. YMCA Employment and Community Services       |

## City of Sault Ste. Marie Youth Strategy Policy

Presented January 25, 2010 Council Meeting

### Preamble

The Sault Youth Association, by way of a Council resolution dated May 25, 2009 was named, "**the City's advocate for Youth,**" (see attachment) and has been developing and investing in youth concerns and needs since 2004. The Association, has in the past, received endorsements and funding from the City of Sault Ste. Marie which was \$7,500.00 in 2008 and \$27,500 in 2009. To continue with our momentum we are **requesting an allocation of \$27,500 for the year 2010.** We also realize that this year is an election year and as in 2006, we respectfully recognize that the youth component is critical, and we need funding to maintain and move forward to engage and attract youth in our city.

Previous research (YOAP 2004, University of Fraser Valley Report 2005) has demonstrated the need for a Civic Youth Strategy for Sault Ste. Marie. In particular, the U of Fraser Valley Report, which examined youth policies across Canada stated, "in order to secure a healthy, sustainable future for the city of Sault Ste. Marie, it is imperative that policy makers devote resources and take efforts to create an inclusive community that recognizes the needs of its youth." Many other communities, larger and smaller than Sault Ste. Marie have implemented a Council endorsed Civic Youth Strategy that aims to, ". . . improve the livability and quality of life for this segment of the population that is all too frequently overlooked in the planning process."

By providing services to youth, policy makers are ensuring that young people gain responsibility and self-esteem, increase their employability, and thrive to become mature, independent adults contributing positively to society. A Youth Strategy will help build an inclusive community in which youth are proud to call Sault Ste. Marie home. If youth leave for educational opportunities or career advancement, they would leave as positive ambassadors for the community and will look upon Sault Ste. Marie as their future if and when they have an opportunity to return. A review of the 2007 – 2010 Corporation of the City of Sault Ste. Marie corporate strategic plan revealed that it does not adequately address the social needs for youth. **The city and all stakeholders agree that young people are our future, as proven by the declaration of Mayor and Council bringing forth 2008 as "The Year of the Youth."** In our opinion, every year needs to be in the best interest of those who will continue to support our city and aid in its growth and development.

The Sault Youth Association would like to continue to be the City's advocate for Youth and with the **endorsement of Council will lead, plan and implement a Civic Youth Strategy** with the cooperation of all community partners and stakeholders concerned about youth outmigration, youth social development and youth opportunity.

***Sault Youth Association asks that City Council adopt the following Policy on behalf of the City of Sault Ste. Marie:***

### **Policy Statement**

Sault Ste. Marie City Council is committed to young people because they are important, valuable members of the community who play a critical part in making Sault Ste. Marie a great place to be and in leading the future. In conjunction with the Sault Youth Association, City Council will consider youth policies that recognize the value of youth as citizens and valuable resources to the community – in both the present and future and will build on existing strengths to address the distinct needs of this important sector of our community.

**Sault Youth Association asks that City Council endorse SYA as lead organization and voice for Youth:**

**Statement of Endorsement**

**City Council endorses the Sault Youth Association to be the lead organization concerning aspects of youth issues at large recognizing that the Sault Youth Association strategy and initiatives will engage, attract and retain youth to further the progress of the city and that the SYA will complete the Youth Strategy and bring it back to City Council for further endorsement.**

The youth strategy is already taking shape in a framework document. The strategy will help Council to plan and make services available which best meet the needs of young people in the community. This will make sure that resources (funding, staff, land, etc) are used effectively and that youth issues are dealt with in an organized and planned way. This strategy will show that Council has a commitment to young people because they are important members of the community and will inform how young people can access Council services.

Even though Council is not responsible for a lot of the issues faced by young people in Sault Ste. Marie, Council can be a leader in looking at what can be done about these matters. **The Youth Strategy aims to clearly outline Council's responsibilities in youth affairs so that there is no confusion with other levels of government, community organizations or young people.** The Youth Strategy aims to avoid unrealistic expectations of what Council can and can't do.

6(8)(e)

<b>Sault Youth Association - Budget Forecast 2010</b>			
<b>Revenue</b>			
NOHFC	1,200.00		
City of SSM	\$7,500.00		
Surplus from 2009	\$30,800		
Algoma Central Prop.	\$16,800	*in kind	
Fresh Ad Sales	\$10,000		
Buskerfest Sponsor	\$11,000	*to be confirmed	
Buskerfest Concession	2,000		
Fundraising Events	7,500	*four events 2010	
Social Enterprise	\$1,500		
CDC LIF - Youth Event	\$5,000	*waiting approval	
AWIC	\$3,000		
FedNor	\$27,500	*waiting approval	
<b>Total Revenue</b>	<b>123,800.00</b>		
<b>Expenses</b>			
Intern Salary	\$30,550		
Intern Merc & Vac	\$3,300		
ED Wage & MERC	\$43,000		
Part Time Assistant	\$11,550	(\$960 month)	
WSIB	\$450		
<b>Subtotal Salary Expense</b>	<b>\$88,850</b>		
<b>Projects</b>			
Fresh Print (4 times)	\$8,800.00		
Writer Honorarium	\$1,000.00		
Delivery in kind		CLA delivery	
<b>Subtotal Fresh</b>	<b>\$9,800.00</b>		
Buskerfest Performers	\$9,000	9 performers	
Swag	\$2,200		
Misc	\$500		
<b>Subtotal Projects</b>	<b>\$31,300</b>		
<b>Office &amp; Admin</b>			
Insurance	\$1,600		
Audit/legal	\$3,200		
Utilities	\$1,680		
Rent	\$16,800		
Telephone/Internet	\$2,520		
Travel/Conferences	\$2,500		
Meetings	\$1,000		
Advertising	\$2,500		
Community Outreach	\$2,500		
Youth Events	\$10,000	*only if funded	
Office Supplies	\$2,000		
Misc	\$500		
<b>Subtotal Admin</b>	<b>\$46,800</b>		
<b>Total Expenses</b>	<b>\$166,950.00</b>		
		<b>Revenue</b>	<b>\$123,800</b>
		<b>Expenses</b>	<b>\$166,950</b>
		<b>Deficit</b>	<b>(-\$43,150.00)</b>

2009 05 27

Alvin Olar By e-mail: [alvin.olar@sympatico.ca](mailto:alvin.olar@sympatico.ca)

Sault Youth Association

Dear Alvin Olar:

At the regular City Council Meeting of the Corporation of the City of Sault Ste. Marie held on May 25, 2009 the following resolution was approved:

Moved by Councillor T. Sheehan

Seconded by Councillor S. Butland

Whereas the City of Sault Ste. Marie funded the Sault Youth Association last year with funds from the City budget and from DSSAB; and

Whereas City Council had intended the funding to be in place for two years; and

Whereas the DSSAB funding is no longer available; and

Whereas the Sault Youth Association is the City's advocate for Youth and has/is working on a number of projects for Sault Ste. Marie's youth;

Now therefore be it resolved that City Council approves \$20,000.00 from City Council's community fund to be added to the \$7,500.00 already committed for that purpose. CARRIED.

Yours very truly,

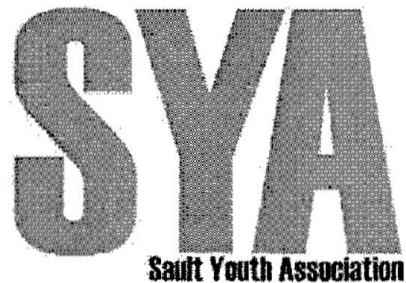
Donna P. Irving

CITY CLERK

DPI:ba

cc B. Freiburger, Commissioner of Finance and Treasurer

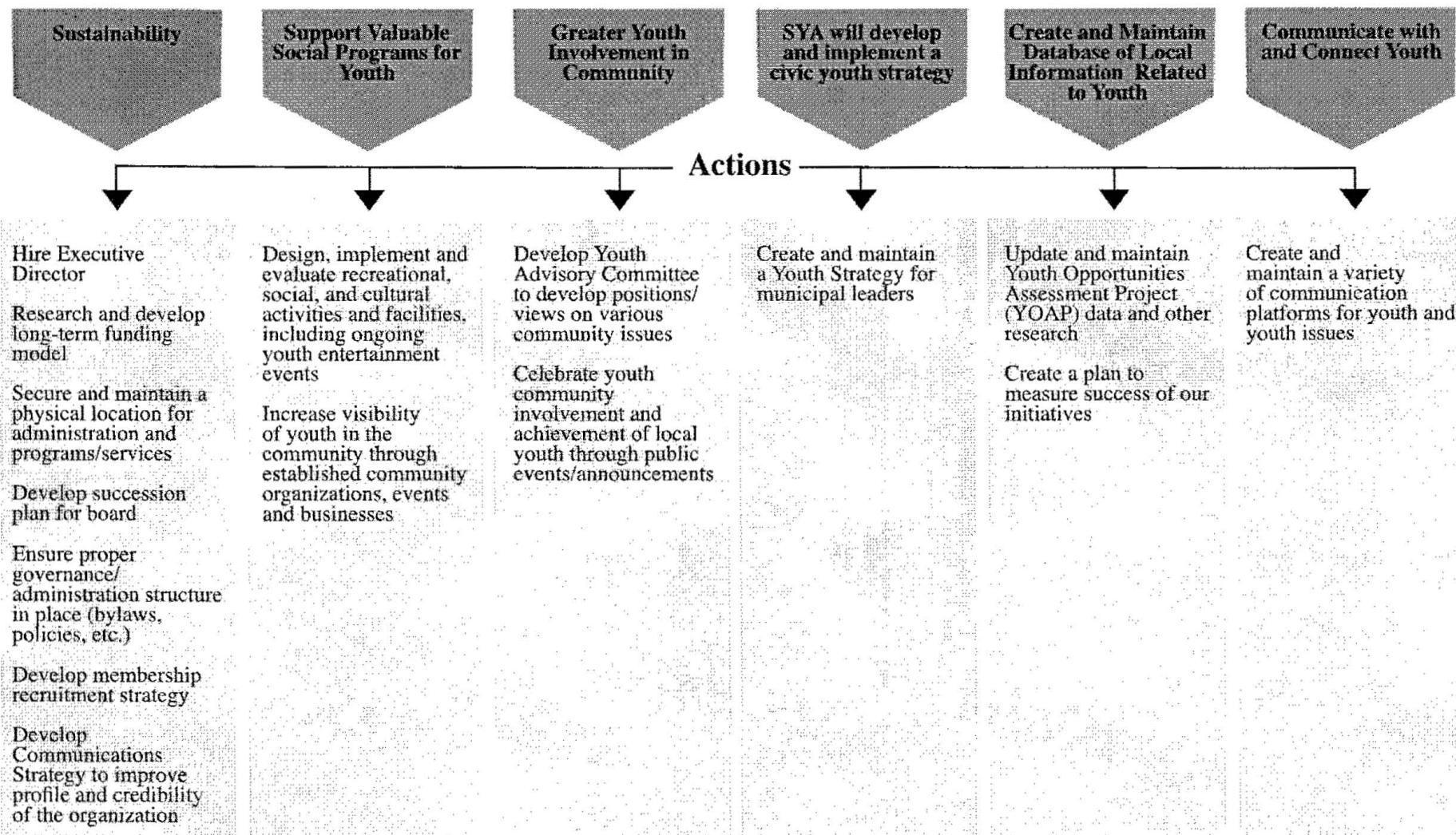
Councillor Terry Sheehan



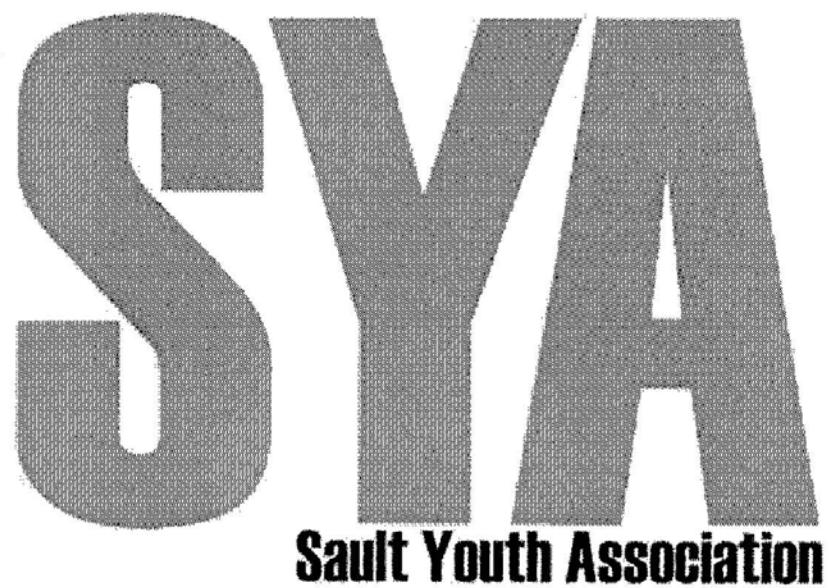
## SYA STRATEGIC PLAN Recommendations

June 3, 2009

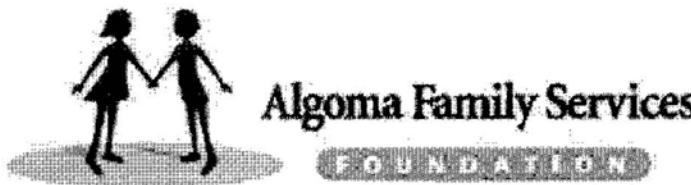
### Mission Statement **An advocate to empower youth to strengthen their community.**



6(8)(a)



# Letters of Support



January 11, 2010

Dear Mayor and Members of City Council,

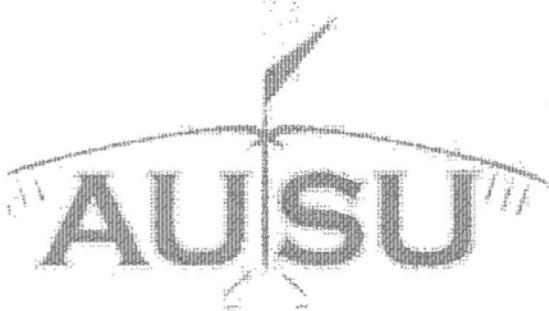
It is a pleasure to offer our support to the Sault Youth Association's 'Business Clothing Project'. We were thrilled to share the overwhelming community support that we received for our annual 'Savvy Seconds' fundraiser with Lisa and the Sault Youth Association. The amazing donations of high end clothing not only provided funding for children and youth who struggle with their mental health but offered business attire for local youth as a part of the Sault Youth Association's project.

As a supporter of children and youth with mental health issues, the Foundation is pleased to work with a community partner that is committed to the success and wellbeing of youth in Sault Ste. Marie. We wish them much success with this and the many other projects undertaken by the Sault Youth Association to empower youth and strengthen our community.

Sincerely,

Cathy Macnamara  
Foundation Manager

6(8)(a)



Algoma University Students' Union  
1520 Queen Street East Sault Ste. Marie, ON P6A 2G4  
705-949-2301 ext. 4719 (tel) 705-949-6583 (fax)  
[ausu@algomau.ca](mailto:ausu@algomau.ca)

January 12, 2010

The Algoma University Students' Union (AUSU) is pleased to express support for the Sault Youth Association's request to City Council for financial support. As a united voice for students at Algoma University, we recognize the work that SYA has undertaken in order to advocate for youth issues. We support this organization and their goals of building a better community for young people.

AUSU has had the opportunity to partner with SYA in 2009 with the Soo Zombie Walk, through which over \$300 and 600 items of non-perishable food was collected to support Vincent Place and the Algoma University Student Food Bank. We greatly appreciate the efforts of SYA in supporting students who face specific barriers in this community.

SYA initiatives such as the Fresh Magazine and a free professional clothing bank are certainly increasing opportunities for youth in Sault Ste. Marie to build their skills, confidence and knowledge. SYA has shown great creativity and initiative in supporting youth. This is integral to building the capacity of youth in our community – which is critical to the overall development of this city.

If you have any further questions regarding our support for this organization, feel free to contact us using the information below.

Sincerely,

Ashleigh Sauve  
Vice-President External  
Algoma University Student's Union  
1520 Queen Street East  
Sault Ste. Marie, ON P6A 2G4  
(705) 949-2301 ext. 4719

6(8)(a)



Algoma Workforce Investment Committee

The Algoma Workforce Investment Committee (AWIC) is a community-based planning committee, funded by the Ministry of Training Colleges and Universities, whose members are knowledgeable about the labour force development issues in the District of Algoma. AWIC's objective is to engage communities in a local labour market research and planning process that will lead to cooperative efforts to find local solutions to local labour market issues.

Annually, AWIC publishes a Trends, Opportunities & Priorities (TOP) Report that identifies labour market trends, issues and opportunities in the District of Algoma using demographic and labour force data, research reports, surveys and in-depth consultations with community partners.

Our TOP Report annually continues to identify of youth out-migration as a significant trend. Since the 1980's youth out migration from the region has been a concern in our community. Specifically our communities 2009 TOP report proposed the development of a "**Youth Retention Strategy**" for our area.

Pursuant to the above AWIC strongly supports and recommends that Sault Youth Council be the lead organization concerning all aspects of the Youth Strategy Plan.

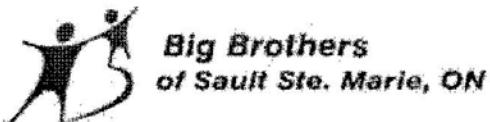
Sincerely,

Jack McGoldrick

Jack McGoldrick  
Executive Director, AWIC  
[jmcgoldrick@sympatico.ca](mailto:jmcgoldrick@sympatico.ca)

[www.awic.ca](http://www.awic.ca)

6(8)(a)



**Big Brothers  
of Sault Ste. Marie, ON**

Charitable Registration  
No. 118808476

504 Queen Street East  
Sault Ste. Marie, ON  
P6A 2A1

Phone: (705) 945-7717  
Fax: (705) 945-7544

[bigbrothers@photographica.com](mailto:bigbrothers@photographica.com)  
[www.Bigbrothers.photographica.com](http://www.Bigbrothers.photographica.com)

January 7, 2010

Mayor John Roswell &  
The Members of City Council  
For the City of Sault Ste. Marie  
99 Foster Drive  
Sault Ste. Marie, ON  
P6A 5X6

Dear Mayor Roswell and City Council:

As the Executive Director of the Big Brothers Association of Sault Ste. Marie, my role is to find mentors who are willing and able to work with the boys from father-absent homes in our community. The role of a mentor is to be a friend and role model and to instill in a child the esteem and confidence they need to make them a responsible, mature and independent person who will contribute in a positive way in our society and in our community.

Our Association was very pleased when City Council endorsed and recognized the importance of our youth as they are the future of our city and its growth and development.

In order for this to occur we believe that a Youth Strategy Plan needs to be developed which outlines the role and responsibility of our municipal government and support the Sault Youth Association's request to become the lead agency in this endeavour.

On behalf of the Big Brothers Association of Sault Ste. Marie, thank you for allowing us this opportunity to support this request by the Sault Youth Association and hope that Council will approve this resolution.

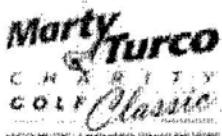
Sincerely,

A handwritten signature in black ink, appearing to read "Mark Szymberski".

Mark Szymberski  
Executive Director



FUTURE SHOP



6(8)(a)

Bubble Pop Beauty  
474 Queen St. East  
Sault Ste. Marie ON  
P6A 1Z5

Re: Letter of Support, Sault Youth Association

Dear Mayor Rowswell and City Council:

As young independent business owners in the community we are pleased to give our support to the Sault Youth Association and their initiatives. Our business has been featured in their publication, The Fresh Magazine, and we have been asked to be regular contributors to a beauty column.

Our business growth and development relies on the consumers in our city. We want to encourage positive opportunities and feel that the Sault Youth Association is working toward creating a youth culture that is proud of their city.

We endorse the city's support of the association and look forward to our continued partnership with Sault Youth Association.

Yours truly,

Sarah McCron  
Liza Roode  
Annelise Wolfe  
Owners, Bubble Pop Beauty



6 (88a)

**Children's Rehabilitation Centre Algoma**  
"Reaching potential together"  
**Centre de réadaptation pour enfants d'Algoma**  
"Ensemble vers l'épanouissement"

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January 14, 2010

Mayor John Rowswell and  
City Councilors  
99 Foster Drive - Civic Centre  
Sault Ste. Marie, ON P6A 5X6

Dear Mr. Mayor and Members of City Council:

This letter is written in support of a Youth Strategy for the City of Sault Ste. Marie. As an organization focused on supporting the needs of children and youth with special needs, Children's Rehabilitation Centre Algoma supports the notion of building an inclusive community that supports our local youth. The long-term economic and social success of our city relies on our ability to engage, shape and support our youth and reduce permanent outmigration.

Ms. Lisa Vezeau-Allen is well known to our organization as a consumer of services and also as a Director with our Foundation. Ms. Vezeau-Allen's energy, commitment and strategic thinking make her and the Sault Youth Association the ideal combination to establish, promote and implement a youth strategy and policy for Sault Ste. Marie.

Children's Rehabilitation Centre Algoma endorses the development of an inclusive strategy to foster the growth of the community's youth and further supports the Sault Youth Association as the leader in this work.

Sincerely,

Susan Vanagas-Cote  
Executive Director

**HEAD OFFICE**  
74 avenue Johnson Avenue  
Sault Ste. Marie, ON, P6C 2V5  
Phone/tél: (705) 759-1131  
Fax/téléc: (705) 759-0783  
Toll Free: 1-800-268-1079

31, rue Manitoba Road  
Elliot Lake, Ontario P5A 2A7  
(705) 848-6092  
(705) 848-1078

26, rue Sainte Marie Street, P.O. Box 1727  
Wawa, Ontario P0S 1K0  
(705) 856-4494  
(705) 856-1046  
Toll Free: 1-888-856-4494

E-mail/courriel: [info@crcalgoma.ca](mailto:info@crcalgoma.ca)      Website: [www.crcalgoma.ca](http://www.crcalgoma.ca)  
Charitable Reg./N° d'enr. De l'org. De charité : #10791 6033 RR0001

6(8)(a)

Date: Mon, Dec 7, 2009 at 1:55 PM  
Subject: what a great idea!  
To: [liseavezau@thefreshmagazine.com](mailto:liseavezau@thefreshmagazine.com)

I just wanted to pass along my ‘kudos’ to you on the creation of the dress-for-success closet. A fabulous idea!

When I’ve interviewed prospective interns, over the past three years, I’ve generally been appalled at what they wear to an interview. Casual is one thing but wrinkly clothing and cleavage are both a no-no. And when you walk away from the table, I don’t want to see your whaleback (thong) or tat on your lower back/spine. For the guys, sit up straight, iron your clothes and make sure you’re groomed.

And don’t let me see you smoking outside of my business (and grinding your butt into the sidewalk) just prior to you coming inside for your interview.

Arrrrghhhh.

Anyway, I think clothes do make the person....and if he/she feels as if they’ve had to dress-it-up a bit, then they may put forth a little more effort.

I hope to be dropping off some duds to you soon. Gives me another reason why I have to tidy up my closet.

Anonymous

6(8)(a)



January 14, 2010

Mayor John Rowswell and Council  
99 Foster Drive – Civic Centre  
Sault Ste. Marie, ON  
P6A 5X6

Dear Mayor Rowswell and Council:

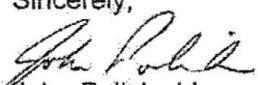
Please accept this letter of support as Community Living Algoma's endorsement of the work of the Sault Youth Association. Community Living Algoma provides services and supports to children and youth with intellectual disabilities in the District of Algoma. In the city of Sault Ste. Marie approximately 60 children and youth are receiving services supported by an annual budget of 1.7 million dollars funded through the Ministry of Children and Youth Services.

Community Living Algoma collaborates with a variety of service providers serving children and youth including Algoma Family Services, Children's Rehabilitation Center Algoma, Algoma Public Health, Child Care Resources, Algoma District Public School Board, Huron-Superior Catholic School Board, YMCA Employment Services, Yes You Can Consulting and the Sault International Youth Association.

Community Living Algoma is pleased that our community is embarking on formally documenting the important role of youth in our community through the creation of a Civic Youth Strategy. As an organization we are confident in the lead role that the Sault Youth Association is willing to take on to steer this much needed process. Our past working relationship with the Sault Youth Association has been a positive and effective one. Community Living Algoma recognizes the valuable role that youth play in sustaining a healthy and vibrant community. Creating a Civic Youth Strategy that speaks to youth out migration, youth social development and youth opportunity is a goal that Community Living Algoma endorses fully. As an organization, we are excited about the prospects of this initiative that will bring the resource of our youth to the forefront.

Please feel free to contact me if you have any further questions or concerns at 253-1700 ext. 3001 or [john\\_policicchio@cla-algoma.org](mailto:john_policicchio@cla-algoma.org).

Sincerely,

  
John Policicchio  
Executive Director  
Community Living Algoma

6(8)(a)



January 11, 2010

John Rowswell, Mayor  
City of Sault Ste. Marie  
99 Foster Avenue  
Sault Ste. Marie ON P6A 5X6

Dear John,

**Re: City Council Funding for Sault Youth Association**

Please accept this letter as an indication of our support for the request by Sault Youth Association for annualized funding.

Your leadership over the years with respect to youth engagement and out-migration is a credit to this community. You recognize that if we are to compete in this new “creative economy”, we must not only be able to attract individuals from across the globe, but keep our best and brightest by offering them opportunities for growth.

We believe the Sault Youth Association plays a pivotal role in the effort to make Sault Ste. Marie an attractive community for young people. We encourage City Council to provide meaningful support to their current and future efforts through annualized funding.

Sincerely,

Ken Coulter  
Executive Director

6 (8)(a)

David Thompson  
120 Church St. Apt. 1  
Sault Ste. Marie, ON. P6A 3H5  
705-575-3054

January 18, 2010

Lisa Vezneau-Allen  
Sault Youth Association

Subject: Letter of support for the Sault Youth Association.

I would like to indicate my support of the Sault Youth Association who has engaged to pursue a Youth Strategy in Sault Ste. Marie.

The last two years of being on the Board of the Sault Youth Association has been a positive and enriching experience. I have developed a strong awareness of the economic and social issues concerning youth in Sault Ste. Marie, and have benefited from implementing strategies to curb youth out-migration. This dedicated team has come a long way since its inception, and has recently secured an executive director who is aggressively carrying our vision forward. The City of Sault Ste. Marie needs the Sault Youth Association to continue its mission to implement a Youth Strategy that will be embraced by youth, for youth.

The Youth Strategy relates with the needs of residents of our community, and will positively impact the following;

- Attract and retain youth in Sault Ste. Marie who want to get away from the cities, traffic, and enjoy a healthier lifestyle
- Stimulate economic development
- Boost the quality of life in the community
- Deliver cost-effective communication helping to eliminate isolation
- Provide opportunities for youth to be engaged in their community

Please accept this letter as formal recognition of the value of this project in helping Sault Youth Association maintain and develop our role as an advocate for youth in Sault Ste. Marie.

Sincerely,

David Thompson  
Chair of Sault Youth Association

6(8)(a)

### **Letter of Support**

Dear Mayor John Roswell and Sault Ste. Marie City Council

I am very thankful to the Sault Youth Association for a number of different reasons. Firstly, they were kind enough to accept a placement student and chose me to do co-op there. Lisa and Monique were both extremely welcoming from day one and they made me feel comfortable in a work environment I was nervous to go into.

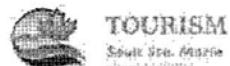
They allowed me to work on several pages for the magazine giving me the opportunity to become a published graphic designer and build my portfolio. They treated me as if I were part of the staff at SYA and it made me feel very welcomed.

By doing my placement there I also learned a lot about not for profit organizations and a lot about the youth in the Sault. I got a close look at how much the Sault Youth Association cares about the youth in our city and was able to see the effort they put into giving the youth a voice. I watched them put together a fall funk ball, the Soo Zombie walk and their latest effort a community closet. I also got to spend a day in the mall with Monique and Lisa getting youth to fill out a short survey for a chance to win a \$25 dollar gift certificate for the mall.

*They truly want to make Sault Ste Marie a better place for youth to live and want to be a voice for the youth of our city.* I am really happy SYA chose me to be their placement student and gain experience and knowledge for the work world. I have even volunteered to do pages for the coming issues of the magazine because of how grateful I am to the association.

Dustin Aceti  
3<sup>rd</sup> Year Graphic Design Student, Sault College

6(8)(a)



January 15, 2010

Sault Ste Marie City Council  
99 Foster Drive – Level Three  
Sault Ste. Marie, ON  
P6A 5X9

**Re: Core funding proposal for Sault Youth Council**

Dear members of Council,

On behalf of the Sault Ste. Marie Economic Development Corporation, I would like to submit this letter in support of the Sault Youth Association and its proposal for funding in the amount of \$27,500.

This proposal will effectively position the Sault Youth Association as the driver and lead agency in the development of a Civic Youth Strategy, continuing their momentum and efforts that have been ongoing for the last few years. The Sault Ste. Marie Economic Development Corporation will lend its support and expertise as required in assisting to develop this strategy, and would look to build on an already excellent working relationship with the Sault Youth Association.

It is a universally accepted reality that the developments within our community implemented today reflect a desire to see a stronger future in Sault Ste. Marie; by effectively outlining a strong strategic direction for developing comprehensive Youth services within Sault Ste. Marie we can continue to ensure that future generations of Saultites can continue to grow and enhance our city.

By approving core funding of \$27,500 for the Youth Association, the City of Sault Ste. Marie will be relaying the message to the community that the future of our youth is a real concern, and continued strategic development is warranted in order to ensure the strongest and most resilient community we can, moving forward.

Regards,

A handwritten signature in black ink that reads "D. Bruce Strapp".

D. Bruce Strapp  
CEO  
Sault Ste. Marie Economic Development Corporation



99 Foster Drive . Level Three . Sault Ste. Marie, Ontario . Canada . P6A 5X6  
Tel: 705.759.5432 . 1.800.461.6020 . Fax: 705.759.2185 [info@ssmedc.ca](mailto:info@ssmedc.ca) . [www.sault-canada.com](http://www.sault-canada.com)

6(8)(a)

Emma Piirtoniemi  
512 Fourth Line East  
Sault Ste. Marie, ON  
P6A 5K8

January 17, 2010

Sault Ste. Marie City Council

Dear Council:

As an Algoma University student born and raised in Sault Ste. Marie, I appreciate the work that the Sault Youth Association does. By providing a Sault youth-driven magazine in *Fresh*, I believe that SYA is creating a culture for the youth.

SYA also provides support services for youth, such as their *In the Closet* program, which helps outfit young people for job interviews.

The presence of a youth culture within a community is incredibly important to me. As a new member of the Board of Directors of SYA, I am eager to contribute to make positive change for youth. SYA's efforts to support and empower youth will improve the quality of life for young people in Sault Ste. Marie.

Sincerely,

Emma Piirtoniemi

6(8)(a)

13th January 2010

To whom it may concern.

Re: City of Sault Ste. Marie Strategy Policy

Family Life Theatre is pleased to support the Sault Youth Association in its role as Sault Ste. Maries' advocate for Youth and its efforts to produce a Youth strategy.

I had the pleasure of working with Lisa Vezeau Allen on a number of Theatrical productions during her teenage years. She was involved in many City activities during that time and I strongly believe that those activities strengthened the bonds that she now undoubtedly has with Sault Ste. Marie. She is passionate about the young people of our City and her appointment as Executive Director of the Sault Youth Association was inspired. Her goal of planning and implementing a Civic Youth strategy will greatly benefit the future of our City and I wholeheartedly support her vision.

Sincerely

Michael Hennessy  
Artistic Director

6(8)(a)

Dear Mr. Mayor and Members of Council:

Well skilled and educated young professionals are the foundation of successful professional firms. As you are probably aware, BDO Canada LLP has built our 45 person full service accounting and advisory firm based on successfully recruiting, retaining and developing Sault Ste. Marie youth. Many of our employees hired as youth are now leaders in our firm locally, within our Ontario Lakeland region and nationally within our network of 95 offices. In fact, BDO Sault Ste. Marie has a National Partner who started as a student with our local office. He chooses to live in Sault Ste. Marie and works remotely with our National office in Toronto.

As a local employer and supporter of youth, youth sports and activities and our educational institutions, BDO recognizes the importance of youth and supports policy that will increase their employability as they strive to become mature, independent adults contributing positively to society, not only as employees but potential clients, business and community leaders.

To this end, BDO in Sault Ste. Marie supports the Sault Youth Association and their Plan that will engage, attract and retain youth to further the progress of the city of Sault Ste. Marie now and long into the future.

Thank you for your attention to these matters affecting our Youth.

Yours Truly



Gabe Stefanizzi, CA  
Partner

6(8)(a)

Re: Sault Youth Association Letter of Support

Dear Mayor John Roswell  
Sault Ste Marie City Council

The music scene in Sault Ste. Marie is mediocre at best. We're a very clique oriented city, and that idiom is extremely prevalent when it comes to musical tastes. As such it becomes very difficult to bring any new types of music to the scene that isn't already popular, and believe it or not, there are people in this city who would rather scratch their hands across a chalkboard than listen to bad 80s rock and roll or jazz. Any Sault musician will tell you the same story, leave the Sault if you want to be successful, well, as a band with an average age of 21, a mass exodus of the city we were raised in, the city with our family, our jobs, our education opportunities and our lives was simply not an option. So we decided to break the norm, we decided to stay and make a name for ourselves at home first. We decided to bring a new style of music to Sault Ste. Marie, and not just be another bar band. We decided to play for the thrill of a night of emotion driven music, where you come to a show to actually see the band, not to have dinner and enjoy some background music. This is the difference between being a musician, and embracing the title of performing artist.

Diligence and perseverance was the key to our success. We did not once let any negative criticism or sinicism stop us from our goal, to produce a professional CD using local recording studios and promote it using local publishing companies.

Before the popularity of the band hit its heights we were featured in The Fresh Magazine. This gave our band local exposure in their very first issue. We started getting inquiries, interviews on other popular Sault websites, (Sootoday.com and Soonews.ca), performance opportunities and business contracts with other popular local musicians. In a short amount of time we had developed a small following, which eventually blossomed into a large following, which eventually led to Gates of Winter creating the underground heavy metal scene in Sault Ste. Marie, which is still continuing to grow and flourish.

With the help of Associations like SYA, we were able to find a cheap, resourceful outreach to our fans. The internet is a useful tool, this is true, but there is also enormous amounts of information you have to filter through in order to successfully find anything useful to a starting musician, The Fresh Magazine, without question, boosted our fan base and helped promote our full length CD (which sold every copy).

The Sault Youth Association was a key component to the extended successes of the band and the growing local audience. With out this exposure, I am confident to say that the band would not have had any sort of local presence. Most organizations turn a blind eye to people with aspirations beyond that of an IT job or working in the Steel Mill. Music simply isn't a course of action to pursue, would be a phrase we were haunted with on a regular basis. SYA was different; their today's age thinking garnished a new age for the Sault Ste. Marie music scene. If organizations such as these are not kept afloat by every means necessary, I'm afraid to admit that the youth of this city, looking to start their own business for example, will simply leave this beautiful city and start anew elsewhere, and frankly after being on tour in southern Ontario, the USA and out West, The Sault is still my favorite place to host an event.

Sincerely

Gates of Winter

6(8)(a)

Dear Mayor John Roswell  
Sault Ste. Marie City Council

The Sault Youth Association in my opinion is the most important organization to be formed in this city as the premier center for young adult engagement, and young adult growth. I believe if City Council gives more youth voice in the city council, and that the Sault Youth Association continues to grow, then many other communities can look upon Sault Ste. Marie as the model for their youth programs.

Sincerely,

Jay Vilneff,  
Ward 2,  
Sault Ste. Marie, Ontario.

6(8)(c)

January 18, 2010

Ms Lisa Vezeau-Allen  
Executive Director  
Sault Youth Association  
421 Bay Street, 6<sup>th</sup> Floor  
Sault Ste. Marie, Ontario  
P6A 1X3

Dear Lisa:

The board of the Kiwanis Club of Lakeshore is happy to support the Sault Youth Association. It is our understanding that the Association is working closely with our municipal leaders to establish a youth strategy for our community and will be a voice for youth.

As an organization with a mandate to help the children of the world we are in support of any activity that advocates and serves youth. Youth should feel engaged, supported and represented at the community level.

Sincerely,



Anthony Orazietti  
President, Kiwanis Club of Lakeshore

6(8)(a)



**The Learning Disabilities Association of Sault Ste Marie**

123 March St. Suite # 1 • Sault Ste Marie • ON • P6A 2Z5  
PHONE (705) 942 4310 • Fax (705) 942 9228 • Email LDASSM@shaw.ca

January 8<sup>th</sup>, 2010

**Re: Letter of Support - Sault Youth Association**

To Whom It May Concern:

The staff and board of the LDA of Sault Ste Marie wish to express their gratitude to the Sault Youth Association for readily supporting us through our new beginning in late 2009.

Young people who are experiencing the social and emotional effects of living with learning disabilities need to have access to information which is geared to them. Through their colourful and popular "Fresh" magazine the SYA has offered our organization appropriate exposure to our most targeted group.

Thank you,

Precious A. Cedolia  
Precious Cedolia  
Service Manager  
Sault Ste Marie and District  
Learning Disabilities Assoc.

"The Right to Learn, The Power to Achieve."

6(8)(a)

Hi

I grew up in this town and the one thing that was lacking for the youth of this town was something to do that didn't require alot of money to participate in. I see that this is still a huge issue of this town even after 20 some yrs. Now days if you have big money you can join sports, or a gym which is not altogether fun and does require a lot of work. I do remember a few things growing up like free summer camp at camp korah for the summer with free bussing and all mom had to do was pack us our lunches...I remember the frozen pop cans we had to keep the lunches cool but they weren't thawed enough by lunch to drink. Then as we were teens a friends father Mr Dave Patterson and his wife held dances once a week in the old Centenial lanes building on Gore Street. Thank goodness for these wonderful people with offering us as youth a place to vent our energy with good clean fun for a dollar or two just enough for them to pay for expenses. We could of gotten our selves into a lot of trouble back then that the youth of today are doing. These are the kind of people who are my hero's.

Lori Bodley (nee Laplante)

6(8)(a)

Dear Mayor and City Council:

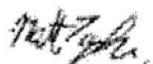
My name is Matt Taylor. I have been involved with the Sault Youth Association for over a year now. I started in January of 2009. I am also a writer for Fresh magazine as a video game critic.

SYA means a lot to me as well as the rest of the Sault's youth population, even though most do not know of it yet. SYA has allowed me to share my love of video games with the rest of Sault's population. I have been on my own since my 16<sup>th</sup> birthday and since then the struggle to find work has been constant. The living conditions are very hard and even forced me to move into Pauline's Place Youth Shelter.

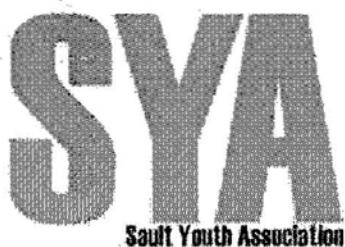
The city of Sault Ste. Marie has to recognize and support the purpose of the Sault Youth Association. We are in need of funding for our many events from dances like the Fall Funk Dance to city wide events like Buskerfest, to great resources like the Community Closet.

As always, our continued success relies on the financial support of the City of Sault Ste. Marie.

Sincerely,



Matt Taylor



Dear Mayor John Roswell and Sault Ste. Marie City Council

As a youth directly affected by the Sault Youth Association I am writing to express my strong and enthusiastic support for the Sault Youth Association.

As a local youth wanting to stay in Sault Ste Marie to develop my career, stay with family, and build my own life, I did not know where to start or where to go once University was finished. Before I was offered this opportunity I had given up on my dreams of becoming a successful Graphic Artist. Positions in my field were faced with fierce competition from other Graphics Artists also pursuing local opportunities, with little results. With a year of struggle, frustration and many job applications I began to give-up on my goals and rethink my position in Sault Ste Marie. I felt that I had no choice but to call upon other skills and pursue a second career option. The fear of more debt and facing the same issues after the completion of another program was overwhelming but the biggest question was if I would face the same problems finding meaningful employment in the community job market.

Days before signing papers to begin my second career, I was offered an Internship in my field doing what I do best, Desktop Publishing. My dream had come true, even if just for a year. I finally had a chance to prove I had the skills required to succeed in my field. Through out this amazing journey my design knowledge and skills have expanded, presenting new opportunities for me to allocate what I have learned into new meaningful youth programs, providing a younger generation in the same disposition that I was with living proof that you can achieve your dreams if you never give up. With the creative direction and inspirations of Executive Director, Lisa Vezeau-Allen, my skill set has expanded into other related fields, such as Marketing, Advertising, Grant Writing, promotion of published content, office procedures, and the inner workings of running a Not-for-Profit organization with a specific target demographic.

Sault Youth Association has offered me a permanent part time position in my field; with further support, a full time position could be a reality.

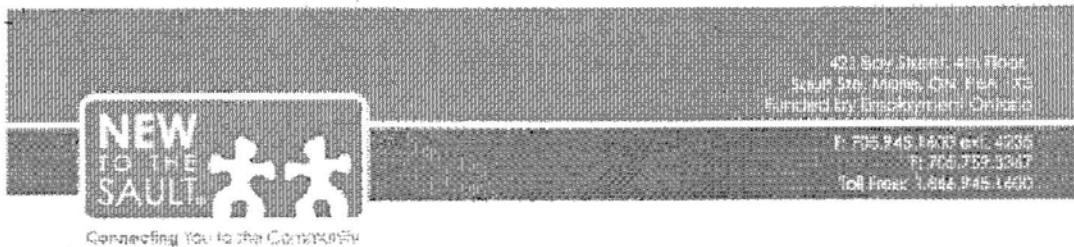
Not a day goes by I don't consider myself not only lucky, but very proud that I work for a local organization that advocates to empower youth and strengthen this community. I have been empowered, achieving your goals is one of the greatest moments one can have in their lifetime, I consider it a great honour to help youth realize that Sault Ste. Marie is a city to build partnerships and help strengthen bonds; Take on high class community projects and local perspectives. I am a youth motivating other youth, and am a prime example of why this organization is a fundamental part of this community. Our city is talented enough to take on even the greatest challenges, and yet not lose our quiet, "up north" small community charm; however, if we do not explore new and exciting ways to develop this warmth to a new generation of youth, we could lose out on the greatest accomplishment older generations can hope for, a bright future, brimming with local youths excited to meet the needs of a community filled with golden opportunities.

1

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Monique Vachon  
Executive Assistant and Lead Design  
Sault Youth Association

6(8)(a)



January 13, 2009

Lisa Vezeau-Allen  
421 Bay Street, Suite 607  
Station Tower  
Sault Ste. Marie, ON P6A 1X3

Re: City of Sault Ste. Marie Youth Strategy Policy

Dear Ms Vezeau-Allen,

On behalf of NEW TO THE SAULT©, a cooperative program of the Sault Community Career Centre, I want to express our support for the Sault Youth Association as our city's advocate for youth.

NEW TO THE SAULT© is an immigrant and settlement program which operates as a one-stop service centre dedicated to providing the support and assistance needed for newcomers to smoothly integrate into the community. Along with community partners, NEW TO THE SAULT© continually develops strategies for the integration and retention of newcomers to our ever-diversifying community. Integral to our efforts is efforts to create an inclusive community that recognizes the needs of its youth.

NEW TO THE SAULT© is fully supportive of the development and implementation of a Policy Statement and a Civic Youth Strategy proposed by the Sault Youth Association. We are confident that such an organization will greatly contribute to our community's efforts to improve the livability and quality of life for youth.

In closing, we extend our best wishes to the Sault Youth Association and look forward to a productive collaboration with the team towards the quality, growth and development of Sault Ste. Marie.

Best Regards,

Trish Mazzotta  
Program Coordinator  
NEW TO THE SAULT©  
Sault Community Career Centre



January 18, 2010

To Members of Council of the City of Sault Ste. Marie,

NORDIK Institute is pleased to support the Sault Youth Association (SYA) in their mandate as Sault Ste. Marie's chief advocate for youth. Over the last year in particular, SYA's capacity to champion youth interests has bourgeoned, making the Association a credible voice on the question of youth inclusion in our City.

SYA has taken the lead in planning to develop a much-needed youth strategy for Sault Ste. Marie, addressing issues of quality of life, retention, and increasing opportunities for youth to be heard and engaged within the community. Part of this strategy involves outreach to youth, determining local needs through research.

NORDIK will provide SYA with training in focus group facilitation and qualitative research methods, as an in-kind donation at no cost to the youth group. This donation will provide the association with the research capacity it requires to undertake this worthwhile project.

NORDIK Institute is a community-based research institute affiliated with Algoma University. Its mandate is to promote more vibrant, caring, and sustainable communities through research, dialogue, analysis and reflection, dedicated to the practice of holistic community development. NORDIK is committed to further developing its own research capacity by working closely with its community partners, such as SYA, and providing mentoring to new researchers.

If you would like to discuss this matter further, I can be reached at the contact information listed below.

Sincerely,

A handwritten signature in black ink, appearing to read "Gayle Broad".

Dr. Gayle Broad  
Research Director,  
NORDIK Institute  
Algoma University  
1520 Queen St. East,  
Sault Ste. Marie, ON  
P6A 2G4  
949-2301 ext.4351

6(8)(a)



## Ontario March of Dimes

January 15, 2010

Mayor John Rowswell and City Council  
99 Foster Drive - Civic Centre  
Sault Ste. Marie, ON P6A 5X6

Dear Mayor John Rowswell and City Council:

Ontario March of Dimes would like to indicate our support of the Sault Youth Association's request for continued funding for 2010, so that they can continue to be the City's advocate for youth.

Ontario March of Dimes is currently operating an employment program for youth. This Service Canada Skills Link funded program offers youth with barriers to employment the opportunity to gain work experience. We have recently developed a relationship with the Sault Youth Association, and have used Fresh Magazine to get the message out about our employment program to the youth of Sault Ste. Marie and area.

We are also very excited about the opportunity to use the Sault Youth Association's latest project, 'Dress for Success Closet'. This new project will give our job seekers the opportunity to obtain appropriate interview clothes free of charge.

Please accept this letter as formal recognition of the value of the Sault Youth Association in helping to meet the needs of young people in our community.

Sincerely,

Joan Teresinski  
Regional Employment Service Manager  
Ontario March of Dimes

Sheryl Jussila  
Employment Specialist  
Ontario March of Dimes

6(8)(a)

From: Alison Kohler <a.kohler@cityssm.on.ca>  
Date: Mon, Dec 7, 2009 at 4:17 PM  
Subject: Get In The Closet and Ontario Works.  
To: lisavezeau@thefreshmagazine.com

Hi Lisa,

I just read the announcement of "Get In The Closet" program and I want to congratulate you on providing a service that is lacking here for the youth. As you may be aware, Ontario Works administers a Youth Program as well as the LEAP (Learning, Earning and Parenting Program) and we would appreciate further information regarding this program. I am especially excited that you assist the customer as we often provide the funds to purchase clothing for interviews etc but little to no advice on what is appropriate. Look forward to hearing from you.

Alison Kohler  
Special Services Manager, Ontario Works  
Social Services Department  
Corporation of the City of Sault Ste. Marie  
a.kohler@cityssm.on.ca



Pauline's Place, Youth Shelter  
267 Pim Street, Sault Ste Marie  
(705) 759-4663

We, the staff at Pauline's Place Youth Shelter, are writing this letter in support of the Sault Youth Association. The initiatives that the Sault Youth Association is involved in are important to the youth in the community and important to the future of the community. The Sault Youth Association has provided the youth of the community with a way of exploring their views, sharing their opinions and highlighting their talent.

One such initiative is Fresh Magazine. The residents of Pauline's Place have become involved in Fresh Magazine and have had the opportunity to express themselves and have their opinions valued. For youth in the community that have continually been told or made to feel like they don't matter, having a local, youth-oriented publication that highlights their interests, talent, and achievements shows them that they do matter, their opinions are important, and that society values them.

In January of 2009, a representative of Fresh Magazine visited the shelter for a Life Skills class. Matt, a resident at the time was immediately interested and became involved with Fresh Magazine as a Video Game Critic. For Matt, having this achievement, having this accomplishment was something he was able to be proud of. When everything else in his life seemed to be deteriorating, he was able to succeed. He went on to re-enroll in school, continues to work part-time, live independently, and frequently visits the shelter. He also volunteered as a speaker for the United Way Campaign in the Summer and Fall of 2009. His speech explains how his life brought him to Pauline's Place and the things that were instrumental in him changing the path his life was taking. In that speech, he mentions his writing in Fresh Magazine. Obviously, Fresh Magazine is not the only reason Matt is succeeding, but it has given him great satisfaction and pride, knowing that his views and his interests are recognized.

Thank you,

The Staff of Pauline's Place Youth Shelter

6(8)(a)

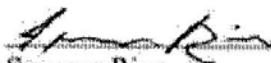
To Mayor and Council of Sault Ste. Marie,

Proud Algoma is pleased to support the request of council of the Sault Youth Association.

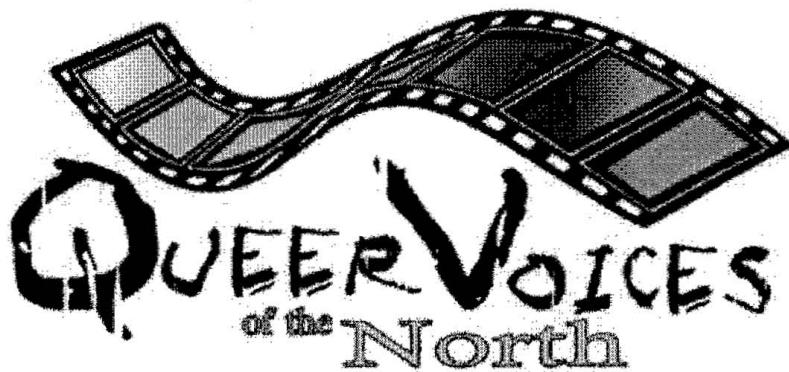
SYA has long been a great resource for our organization, starting with the Summer 2008 issues of the Fresh Magazine which was devoted entirely to issues affecting LGBT youth in Sault Ste. Marie. This was the first time in our local history that LGBT youth had the opportunity to express themselves in an open forum as a group.

Our organization is a campus club of lesbian, gay, bisexual, transgendered, and two-spirit students, nearly all youth, attending Algoma University. It must be stated that SYA is the only youth-based organization or youth service association that has ever reached out to our portion of the community. SYA has keen awareness of youth issues like no other local organization, see past lines of race, gender, class, sexual orientation, and ability status to be inclusive of all those that make up the widely diverse body of youth in our community. As such, SYA is the only organization with the awareness and understanding of youth needed to act as the City's primary advocate.

We recognize that without financial support, SYA cannot continue the projects that have been so crucial to coming to a place of inclusion for youth in our City. We strongly support SYA's request, and urge you to approve it in full.

  
Spencer Rice  
Treasurer  
Proud Algoma

6(8)(a)



To the Members of Council of the City of Sault Ste. Marie,

It is with great enthusiasm that Queer Voices of the North offers its support to the Sault Youth Association's request of Council.

Queer Voices of the North is an annual independent film festival with a mission of raising awareness of issues that affect the lesbian, gay, bisexual, transgendered, two-spirited, and transsexual community in Northern Ontario. This year, planning for our festival has focussed explicitly on the most marginalized part of the LGBT community, our youth. A cornerstone of this year's festival will involve a 3-day workshop, in collaboration with the Centre for Digital Storytelling (CDS), where 10 local LGBT youth will have the opportunity to share their own stories by creating their own short films which will be screened during our festival. The CDS will provide professional support, guiding youth through the process of creating their first original film project, providing both professional artistic development training, as well as a space for LGBT youth to be heard.

SYA has been an invaluable ally and mentor throughout the process of developing this year's programming. Through grant writing support we were awarded funding from the Ontario Arts Council which has allowed us to pursue this year's ambitious projects, while SYA's professional advise has opened more promotional doors to us than ever before. SYA has proven themselves to be tireless advocates for youth of all stripes in Sault Ste. Marie - a truly unique charge in our City.

Queer Voices of the North is proud to support our partner SYA in their request from council. If you have any further questions of us, please do not hesitate to contact us using the information below.

Randy Nicholas  
Communications Chair  
Queer Voices of the North Film Festival  
705-575-6005  
[www.queervoices.ca](http://www.queervoices.ca)

6(8)(a)

Rob Coleman  
Goulais Ave, Sault Ste Marie.

Sault Youth Association  
Letter of Support

To Whom it May Concern,

I am writing to express my unequivocal endorsement of the Sault Youth Association. Over the past year I have had the pleasure of working with this passionate group of people who are committed to improving the quality of life for young people in our community. During that time, we have put on events like Buskerfest, created resources like the Community Closet, and consulted with and listened to young people in our community.

For all its charm and natural beauty, the Sault faces difficult obstacles for attracting and retaining young people. Not only does SYA work to create a better quality of life for young people, it offers them an opportunity to participate in making this community a better place. This participation requires young people to think about their community and imagine themselves as part of it, hopefully for years to come.

Our work is far from over. The continued financial support from the City of Sault Ste. Marie is instrumental to our success.

Warm regards,

Rob Coleman

(b)(8)(a)

Wed, Jan 13, 2010

To the Mayor and City Council Members:

My name is Sarah Vikken. I am a recent graduate of Algoma University and former participant in the YMCA Rocks program. As part of the Y Rocks program, guest speakers were brought in to give presentations specific to the arts sector and the community. Lisa Vezeau-Allen, executive director of the Sault Youth Association (SYA), delivered two presentations to our group; the first regarding grant writing, and the second regarding volunteering within the community. Both were extremely informative and very helpful. In the past, I was very involved in volunteering with the YMCA, but I was unsure of how to approach volunteering with other local organizations.

The Sault Youth Association also allowed me the opportunity to showcase my photography in their corporate brochure and also in the SYA publication, Fresh Magazine, alongside my writing. Opportunities to further a budding career in the arts sector of Sault Ste. Marie are rare. A free publication such as Fresh Magazine is essential in getting local youth involved in the community, particularly in creative ways.

The focus of Sault Ste. Marie is largely on the older population, disregarding youth almost entirely. SYA gives the younger population a voice with which to influence their community. Without the opportunity to be heard, the younger population will continue to leave Sault Ste. Marie for larger, more youth-oriented communities.

The Sault Youth Association is an important aspect of our community. It is a place where youth can go for answers, for social interaction, for opportunities to get involved in the community, and more.

Sincerely,  
Sarah Vikken

6(8)(a)



Sault College

SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY  
443 Northern Avenue  
Sault Ste. Marie, ON Canada P6A 5L3  
Phone: (705) 759-2554, Ext. 492/401  
Fax: (705) 759-2916

January 8, 2010

Ms Lisa Vezeau-Allen  
Executive Director  
Sault Youth Association  
421 Bay Street, 6<sup>th</sup> Floor  
Sault Ste. Marie, Ontario  
P6A 1X3

Dear Lisa:

I am pleased to write this letter of support for the Sault Youth Association. It is my understanding that the Association is working closely with our municipal leaders to establish a youth strategy for our community and will be a voice for youth.

As a deliverer of youth programs including Job Connect and Sault Jobs Canada, we have long believed that recognition of youth as valuable members of our local community is extremely important. Youth need to feel engaged, supported and heard at the community level.

The Sault Youth Association evolved from a committee of council and community partners. Over the last few years the Association has gained credibility as an advocate and voice for youth. The Association was instrumental in the municipality obtaining the youth-friendly designation.

It is important for our community to have a voice for youth that is recognized and respected. The Sault Youth Association understands that youth do not remain youth forever and that we must continually strive to engage young people to become involved in our community and to ensure that as a community, we recognize that youth are important. The support of council in recognizing the Sault Youth Association as the advocate for youth in the community is paramount.

Sincerely,

Linda Ryan  
Director, Community Employment Programs

6(8)(a)



January 14, 2010

Lisa Vezeau-Allen  
Executive Director - Sault Youth Association  
421 Bay Suite 607  
Sault Ste. Marie, Ontario  
P6A 1X3

Dear Lisa:

I am writing to you on behalf of the Sault Ski Racers to express our support for the Sault Youth Association in regards to the need for the development of a Youth Strategy Policy within the City of Sault Ste. Marie.

The Sault Ski Racers recognizes and shares in your vision the importance of youth to the future of our Community and the value of considering young people when planning and developing services, activities, infrastructure and facilities in our District. In doing so, the Community gains creativity and energy created by young people directed towards projects that are beneficial to all. Their involvement engages our youth by working in partnership with community groups, businesses, and sports and interest groups empowering them to put their ideas forward and be heard. In doing so, our youth will develop an appreciation for the Community and as a result, this will encourage them to continue their involvement as adults.

As a Community Partner of the Sault Youth Association, The Sault Ski Racers supports you in your bid to have council recognize and commit to addressing the needs of youth in our Community with emphasis on building partnerships, developing opportunities and encouraging participation to ensure that our Youth have a voice and the support to become self sufficient young ambassadors within our district.

The Sault Youth Association is an exceptional advocate to empower youth to strengthen our community and the Sault Ski Racers are thrilled to be in partnership with you. Please

Sincerely,

Lee Marcoux  
Alpine Chair  
Sault Ski Racers.

6(8)(a)

18 January 18, 2010

Lisa Veseau-Allen  
Executive Director - Sault Youth Association  
421 Bay Suite 607  
Sault Ste. Marie, Ontario  
P6A 1X3



Dear Lisa Veseau-Allen,

The Sault Sports Council (SSC) is pleased to offer this letter of support to your organization. The Youth Strategy, as proposed by the Sault Youth Association (SYA), with support of the Sault Ste. Marie City Council, will be instrumental in providing an environment for youth to flourish.

Sault Sports Council is particularly interested in healthy lifestyle and sport opportunities available to young people. Collaboration of our two organizations will provide opportunities for youth to be active. Our collaborative focus on alternative sports for youth, who otherwise would choose to sit idle, will have a direct impact on the quality of life for many young people and will impact their overall impressions of this city.

Sault Youth Association and Sault Sports Council have different focus populations and mandates, with the Youth Association focused at youth 13-25 years of age, and the Sports Council serving the entire population. With SYA as an advocate body and SSC able to provide services, our organizations compliment each other in youth centered issues and together have the strength to offer positive opportunities for youth in Sault Ste. Marie.

Sincerely,

A handwritten signature in black ink that reads "Jill Pateman".

Jill Pateman, Manager  
Sault Sports Council

6(8)(a)

To the members of Council of the City of Sault Ste. Marie,

I write in full support of the Sault Youth Association's submission and request of Council.

Since the early fall I have served as a board member of the Sault Youth Association, however as a young person living in Sault Ste. Marie concerned for my community, I've watched with interest the development of SYA, the Sault International Youth Association, and the Sault Youth Council since their beginnings in 2003.

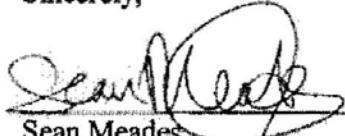
The progress made by SYA in the last year alone is incredible, and seeing this progress is what motivated me to join the board in the first place. The organization has been at the forefront of youth advocacy in local civil society and has created systematic accountability functions to ensure the association is always guided by our City's youth.

SYA has risen to the task of being the City's foremost youth advocate, and now is the time for continued investment in the association to ensure it can proceed with its essential ongoing projects and responsibilities.

While SYA has accomplished a great deal in the last year, much work remains to be done to ensure Sault Ste. Marie continues down the path of being a place youth are proud to call home, where we are fully included, and have the opportunities needed for our full actualization. Other cities and jurisdictions across the country, from the City of Richmond, BC, to the Province of Newfoundland and Labrador, have put in place strategies and staff to work on making their communities open, attractive places for youth. Sault Ste. Marie cannot be left out.

Thank you for your consideration. If you have any questions please do not hesitate to contact me.

Sincerely,

  
\_\_\_\_\_  
Sean Meades,  
Board Member, Sault Youth Association  
705-971-6709  
171 Church St.,  
Sault Ste. Marie, ON  
P6A 3H7

6(8)(a)

Huron-Superior Catholic District School Board



Huron-Superior Catholic District School Board  
St. Mark School  
145 Hugill St.  
Sault Ste. Marie, ON P6A 4E9  
945-5530

January 18, 2010

Mayor John Rowswell and City Council;

Re: Lisa Vezeau-Allen and The Sault Youth Association Team

I write this letter in support of Lisa Vezeau - Allen and her team in their recent involvement at St. Mark Catholic School.

The Sault Youth Association team visited St. Mark School to speak to our Gr. 7 and Gr. 8 students. At this time, they encouraged youth involvement and youth voice. Our students learned how they could make a difference by getting involved in community initiatives. A key learning for students was the power of their voice.

In supporting the safety of our youth, Ms. Allen has played an instrumental role in promoting an internet safety night for the parents of our school community. Along with her team, they designed a brochure to advertise for this event.

I appreciate the support given to our school community by the team at the Sault Youth Association and look forward to continued partnership with their group.

Sincerely,

K. Coulter  
Principal

Kristen Coulter  
Principal  
St. Mark Catholic School  
145 Hugill Street  
Sault Ste Marie, ON  
(705) 945-5530

6(8)(a)

Tara Lappage  
SYA Board Member

Sault Youth Association  
Letter of Support

To Whom It May Concern,

I have been a member of the Sault Youth Association (throughout its various forms) for over five years. During this time we have worked hard at engaging young people in our community in order to make Sault Ste. Marie a better place. As a result of the kind support of the City of Sault Ste. Marie and other generous funders, we have been able to make great strides in our capacity to serve youth. From events like Buskerfest and Fall Funk Dance, to great resources like the Community Closet, SYA has been able to reach out to the youth of our community like never before.

As always, our continued success relies on the financial support of the City of Sault Ste. Marie.

Thank you,

Tara Lappage

6(8)(a)

----- Original Message -----

Subject: Re: Closet is open for business!!!

From:

Date: Fri, January 8, 2010 10:24 am

To: teddyandwanda@riseup.net

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That is such a 'fantastic' action. Thank you all for simply helping out and caring. Some years ago, when I was much younger :( I managed an interview for a job I really wanted. I had no money or presentable clothing for the interview. My sister, very well off, realized my predicament. She asked me to come over for lunch and gave me \$100. At the time that was a good amount of money. I was able to buy a couple sets of slacks and shirts for the interview and did get the job. Her condition for the help was to never speak of it and never pay her back...but to help someone else. Can't beat that one. What you are doing is sooooo great.

6(8)(g)

Dear Mayor Roswell & City Council

We were given the opportunity to play at the Fall Funk Masquerade Ball and have an article written about the event and our band. We played at the event and were a little disappointed to see such a low attendance. There is a real lack of music support in the city and a very small number of venues to perform in. With Arcadia having closed it's doors, there's really not many places for bands under 19 years old to play. There is a lot of great young talent in Sault Ste. Marie that remains untapped because of the lack of support in the city.

-The Tenagens (Josh White, Patrick Dalcin, Patrick Bonne, Nigel Tenhagen, Jesse Harding)

6(8)(a)

Attn. Mayor Roswell & Council;

I am writing to commend the SYA for giving me an opportunity to develop my skills and glean some exposure through Fresh Magazine as a young illustrator/designer in the community. The Sault Youth Association is providing a vital service in the community by acting as a conduit for youth to have a meaningful voice in the community. Through events like Buskerfest, the ongoing publication of the Fresh magazine as well as providing support for various other youth-led initiatives, SYA has proven to be an integral part of the community. I strongly recommend that city council continue to provide ongoing support to SYA.

Sincerely,

Tiff Thompson  
705.575.6874  
[www.tiffythompson.com](http://www.tiffythompson.com)

6(8)(a)



House of Commons  
**Tony Martin M.P.**  
**Sault Ste. Marie**

**Constituency**

369 Queen Street East  
Suite 100  
Sault Ste. Marie, Ontario  
P6A 1Z4  
Tel: 705 941-2900  
Fax: 705 941-2903

**Ottawa**

Room 811  
Justice Building  
Ottawa, Ontario  
K1A 0A6  
Tel: 613 992-9723  
Fax: 613 992-1954

January 13, 2010

To Whom It May Concern:

**Re: Sault Youth Association**

I write in support of the Sault Youth Association and their work in our community. Creating an atmosphere and culture that attracts and retains youth is challenging at the best of times. The Sault Youth Association has done an excellent job in partnership with others to create space and organize events that do just that.

There is more to be done. They are obviously in need of resources to provide office space and to do research. The Sault Youth Association will be focusing their efforts at developing a youth strategy, looking principally at youth retention and inclusion within the community.

I encourage support for the work of this important group in our community. If I can be of further assistance or for more information, do not hesitate to contact my office.

Sincerely,

A handwritten signature in black ink, appearing to read "Tony Martin".

Tony Martin, MP  
Sault Ste. Marie

TMldvb/CEP232



**United Way**  
of Sault Ste. Marie & district

Without  
**you**, there  
would be  
no **Way**.

January 15, 2010

Members of City Council  
City of Sault Ste. Marie

Dear Council Members:

The United Way of Sault Ste. Marie has identified Youth issues such as youth employment and youth out-migration as important priorities in Sault Ste. Marie. Two consecutive community surveys have supported these issues as priorities, along with health, poverty and employment. Similar surveys across the Province have identified youth as a priority in other communities.

The United Ways of Ontario (United Way of Greater Toronto as lead) have been involved in the "Ontario Youth Matters" initiative since the spring of 2008. This campaign for better youth policies is a partnership of more than one hundred young people, youth serving and youth-led organizations from across the province. The campaign supports development of a comprehensive and coordinated, cross government healthy outcomes-based policy framework for young people in Ontario. As a result of this work, the Minister for Children and Youth Services, Laurel Broten, has established a ministry roundtable to include the minister, youth and representatives serving the youth sector. A Youth symposium is also being considered. Sault Ste. Marie is currently not represented in the Ontario Youth Matters initiative.

The appointment of a lead youth organization in Sault Ste. Marie would make it easier for our community to participate in provincial initiatives such as the Ontario Youth Matters and would facilitate the coordination of youth activities in our community. United Way supports the development of a local youth strategy and the request of the Sault youth Association to be appointed as the lead youth organization in our community.

Sincerely,

Gary L. Vipond  
Chief Executive Officer  
United Way of Sault Ste. Marie

#### Our Mission

"To improve lives and build community by engaging individuals and mobilizing collective action"

6(8)(a)



To the worshipful Mayor and Members of Council,

I am pleased to write in support of the application of the Sault Youth Association on behalf of Unity and Diversity Sault Ste. Marie.

Our organization is charged with celebrating and protecting the diversity of our city, and we see Youth as an integral component of that diversity. That said, we do not have the capacity alone to represent these concerns, and we rely on other organizations in our community, above all others the Sault Youth Association, to champion the interests of youth.

We are a proud partner of SYA, and believe they have earned the designation of Sault Ste. Marie's youth advocate. Furthermore, the association has demonstrated a strong, sound case for their need for City funding, as well as their capacity to administer such funds. We have seen SYA's capacity grow significantly over the last year, and they require the appropriate funds to follow through on their mandate.

Unity & Diversity Sault Ste. Marie sees SYA as a great ally in its work and fully supports SYA's application to council. If you have any questions, please do not hesitate to contact me.

Sincerely,

Sarah Broad  
President  
Unity & Diversity Sault Ste. Marie  
33 Irwin Ave.,  
Sault Ste. Marie, ON  
705-949-8912

6(8)(a)



We build strong kids, strong families, strong communities.

8 January, 2010

MEMORANDUM

TO: Lisa Vezeau Allen

RE: Letter of Support

I am pleased to provide a letter of support for the Sault Youth Association. As you know, the Sault Family YMCA and YMCA Employment and Community Services have been strong supporters of your association in the past. Our support is based on the belief that the future of our community depends greatly on the extent to which youth become engaged in this community. SYA's role is pivotal in creating opportunities for youth to be engaged in Sault Ste Marie.

We can attest to the value of the Sault Youth Association and the support we believe the association deserves. Your agency has contributed to the delivery of our youth employment and training programs, supported our targeted initiatives in areas such as arts and entertainment sector development, trades and technology training and financial literacy. We have also benefitted from the opportunity to reach the youth market through Fresh magazine and to support youth through the clothes closet project you co-ordinate.

There are several ways we believe the Sault Youth Association has demonstrated value to the funding agencies that support your organization. In the absence of a formal youth focused facility (Teen Centre), SYA has filled the void with youth-focused activities such as Buskerfest and the Fall Funk Masquerade Ball. I am certain that, with continued and expanded support, there are many more initiatives of interest to youth that SYA will spearhead.

We encourage all who read this letter to provide as much support as possible to the Sault Youth Association. SYA represents good value and is an important catalyst for youth to find their voice in Sault Ste Marie.

Best wishes for continues success.

Yours truly,

Michael A. Delfre, Manager  
YMCA Employment and  
Community Services

FAMILY YMCA OF SAULT STE. MARIE  
EMPLOYMENT & COMMUNITY SERVICES

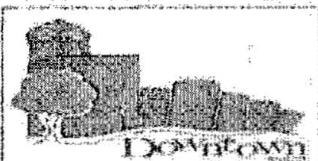


7(a)

Moved by Councillor F. Fata  
Seconded by Councillor S. Myers

Resolved that the report of the Manager Downtown Association on behalf of the Downtown Parking Committee dated 2009 11 23 concerning Downtown Parking Summary be received as information. CARRIED.

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5(c)



## downtown association

Sault Ste Marie, Ontario

### Downtown Parking Summary

The Parking Committee was formed by Mayor John Rowswell in September 2008. It was formed to determine what the major parking issues in the Downtown were and how to best address them.

The Committee consists of the following members:

Councillor James Caicco, Councillor Lorena Tridico, Alison Walton, Hans Geenen, Bill Watts, Art Gagnon, Don McConnell, Frank Gaccione, Shirley Richards, Steve Turco and Anna Boyonoski.

The first meeting was held on Tuesday, November 18, 2008. Over the past year, our Committee has met on a number of occasions (June 4, August 13, September 1, and October 14). In addition, a Parking Forum was held on February 4, 2009 where both members of the Downtown Association and the public were invited to share their concerns and possible solutions about parking. A Downtown member survey was also performed (via our website, Downtown News and individual contact).

Based on response from the forum and survey, it was determined that changing 2 hour free parking to 3 was the most popular choice among respondents. To confirm and generate general consensus, a parking petition was carried out. Starting the week of July 6, petitions were left at a total of 108 locations along Queen Street and represented a number of different businesses including retail, service-based restaurants, cultural attraction, lawyers, etc. In the end, there were over 2000 signatures in support of changing the 2 hour to 3 hour parking in municipal lots.

In June 2008, the Downtown Association Board approved both the request and proceeding to the next steps; taking this request to city hall.

In September the Parking Committee met with city officials (Art Gagnon and Larry Girardi) who expressed concern about this option. They stated that lots would be filled by full and part-time Downtown workers which in turn would lead to a loss of revenue (i.e., workers would not buy permits but rather park at different lots throughout the

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day). It was also stated that it would be difficult to monitor. On the busier lots (e.g., Bingham and Spring-March), customers would have to wait for additional spaces to open up due to workers using the spots. In addition, permit holders may find it difficult to find spaces. Members of the Committee had asked for a trial run of 6 months, however, that option was also not accepted by city officials.

Alternately Art suggested pay and display systems and arranged to have a representative from J.J.MacKay Canada Limited (a manufacturer of these systems) meet with the Parking Committee to discuss the system and address any questions or concerns (October 13). Each unit cost approximately \$8,000 and we would require at least one machine per lot. They can easily be adjusted in terms of rates and can accommodate for free parking for a specific time.

One of main advantages of this system is that it allows people the option of choosing how long they need and pay accordingly. It would also be a revenue generator for the city (after initial costs of the machines are covered). Concerns include the fact that full and part-time workers could still use the lots to park possibly limiting space for other customers.

The Parking Committee will be meeting again shortly to review the various options. In the meantime, Parking Committee member Bill Watts is working on creating a more comprehensive strategy including a mission statement. Current activities include obtaining additional information such as parking cost and revenue generation figures and private parking lot locations and numbers as well as inviting other interested parties to become a part of the Committee.

Recognizing that parking is a complex issue and that there are many factors at play, we want to make sure we have as much information as possible so that we may put forward the best recommendations possible.

For further information, I can be contacted at the coordinates listed below. Committee member Bill Watts can also be contacted at [billwatts@shaw.ca](mailto:billwatts@shaw.ca) or 257.6016.

Sincere regards,

Anna Boyonoski  
Manager  
Downtown Association

496 Queen Street East, Sault Ste. Marie, ON, Canada P6A 1Z8  
Tel: (705) 942-2919 Fax: (705) 942-6368 Email: [Info@saultdowntown.com](mailto:Info@saultdowntown.com)  
Website: [www.saultdowntown.com](http://www.saultdowntown.com)

7(c)



**Flakeboard Company Limited**

Mr. Ozzie Grandinetti:

Pursuant to our conversation on December 15, 2009, please follow-up with the concern of Flakeboard Company Limited of the parking situation on Base line. The Base line roadway leading to our plant has become a Safety concern for the area as vehicles are parking on the side of the road to access the waterway south of our site. The parking of the vehicles has increased the likelihood of an incident as the road becomes narrowed and traffic cannot pass each other due to this ongoing seasonal issue.

As we have discussed, the installation of temporary no parking signs on the Base line would reduce the risk of an incident. The area on the north side of the road has been cleared for parking but there are still vehicles creating hazards on the roadway. Please review this issue at your next counsel meeting as an issue in the area.

Flakeboard Company is committed to the Safety of the surrounding community as well as our Facility and staff.

Thank you for your time

Michael Nott  
Health & Safety Coordinator

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THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2010-23

**AGREEMENTS:** (L.5.2.) A by-law to authorize an agreement between the City and the Sault Ste. Marie Economic Development Corporation and The Canadian Adult Recreational Hockey Association (CARHA) for the purpose of hosting the 2012 CARHA Hockey World Cup from March 4-11, 2012 in Sault Ste. Marie.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie, ENACTS as follows:

1. **EXECUTION OF DOCUMENTS**

The Mayor and the Clerk are hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to an agreement in the form of Schedule "A" hereto dated the 25<sup>th</sup> day of January, 2010 for and made between the City and the Sault Ste. Marie Economic Development Corporation and The Canadian Adult Recreational Hockey Association (CARHA) for the purpose of hosting the 2012 CARHA Hockey World Cup from March 4-11, 2012 in Sault Ste. Marie.

2. **SCHEDULE "A"**

Schedule "A" hereto forms part of this by-law.

3. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 25<sup>th</sup> day of January, 2010.

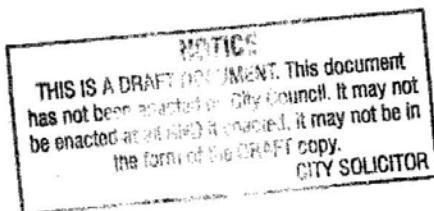
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MAYOR – JOHN ROWSWELL

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CITY CLERK – DONNA IRVING

on/staff/by-laws/2010-23/Community Services Dept/Adult Recr.Hockey (L.5.2.)



10(a)

SCHEDULE "A"

CARHA HOCKEY WORLD CUP HOST AGREEMENT

THIS AGREEMENT is made this ~~twelve December 2009~~ 25th day of January, 2010.

BETWEEN:

THE CANADIAN ADULT RECREATIONAL HOCKEY ASSOCIATION  
("CARHA Hockey")

- and -

THE CORPORATION OF THE CITY OF SAULT STE. MARIE AND THE SAULT STE.  
MARIE ECONOMIC DEVELOPMENT CORPORATION  
(the "Host City")

WHEREAS CARHA Hockey is a registered non-profit, charitable organization and the organizer and official host of an international adult recreational hockey tournament staged every four (4) years in different locations within Canada;

WHEREAS CARHA Hockey has determined that it will host the 2012 CARHA Hockey World Cup from March 4-11, 2012 in the City of Sault Ste. Marie, in the Province of Ontario (the "Tournament") based on the bid submission received by CARHA Hockey from the Host City;

WHEREAS CARHA Hockey, in its best efforts, will attempt to attract a team participation base of approximately 120 teams;

AND WHEREAS the parties wish to enter into this Agreement with respect to the Tournament;

FOR VALUABLE CONSIDERATION the parties agree as follows:

I. TERM OF THE AGREEMENT

- a. The term of this Agreement will be from the date of this Agreement to sixty (60) days after the conclusion of the Tournament.

II. TERMS OF REFERENCE

- a. **Hosting Agreement:** the formal agreement between CARHA Hockey and the Host City that encompasses the projected offerings included in the Bidding City's final bid submission including the submitted supplementary information.
- b. **Bid Submission Committee:** a committee comprised of individuals from the City/Community. The objective of the Bid Submission Committee is to address the items identified in the Selection Criteria of the Official Bid Submission Guidelines and produce the bid submission to CARHA Hockey. Upon Host City selection, the Bid Submission Committee would then be dissolved.

- c. **Planning Committee:** a committee that will help manage and plan the preliminary stages of the Tournament and will develop the framework that will guide the Local Organizing Committee. Representatives from the Host City who sit on the Planning Committee must either be the decision makers in the areas they represent or have direct access to the appropriate channels to obtain decisions.
- d. **Local Organizing Committee:** will consist of Team Leaders (volunteers) and members from the local community (volunteers) and will directly report to CARHA Hockey. The Planning Committee (see above), subject to the approval of CARHA Hockey, will appoint individuals to fulfill the role of Team Leaders who will essentially work with the Local Office (hired employees) and become responsible for the promotion, managing and staging of the 2012 CARHA Hockey World Cup, as well as coordinate the day to day preparations leading up to and during the event.
- e. **Local Office Personnel:** dependent upon the size, scope, available local resources and the event requirements, the local office personnel will be determined by CARHA Hockey's in its sole and absolute discretion. The personnel referenced in this section will be supported by the financial operations of the Tournament. Such personnel may be hired from within the Host City. The Host City is free to make recommendations to CARHA Hockey regarding individuals with the appropriate skill sets to fill such positions if deemed necessary, however the final decision as to the selection of individuals to fill these positions will be at the sole and absolute discretion of CARHA Hockey.

### III. TOURNAMENT OVERVIEW

- a. The Host City acknowledges and agrees that CARHA Hockey is the organizer and official host of the Tournament and will be recognized as such in all written and verbal communication relating to the Tournament. CARHA Hockey will develop, administer, supervise and conduct the Tournament in such manner as CARHA Hockey sees fit in its sole discretion and all agreements relating to the Tournament will be signed by CARHA Hockey. CARHA Hockey will have the sole authority to make any and all decisions relating to the Tournament, including without limitation, all financial and Tournament budget decisions. CARHA Hockey will permit insight from the Host City regarding hiring of local personnel as well as promotional considerations and will provide quarterly financial updates. CARHA Hockey is financially responsible for the event and, except as specifically provided in this Agreement, will absorb any losses that result from normal Tournament operations as outlined in Schedule "D".
- b. The Host City represents and warrants to CARHA Hockey that all CARHA Hockey decisions and CARHA Hockey Tournament rules can be implemented in the Host City. The Host City will appoint one representative, the appropriate decision-making authority, to communicate with CARHA Hockey with respect to the Tournament and this Agreement.

- c. The parties acknowledge and agree that the name of the Tournament will be the "2012 CARHA Hockey World Cup" and the Tournament will not be known or referred to, either in writing or verbally, by any other name.
- d. The Host City acknowledges and agrees that CARHA Hockey is making no representation or warranty whatsoever as to the nature or extent of the economic benefits that may be realized by the Host City as a direct or indirect result of the Tournament.
- e. Both the Host City and CARHA Hockey undertake to comply with the all applicable privacy legislation with respect to the Tournament. The Host City acknowledges and agrees that certain information relating to the Tournament will not be made available to the Host City as a result of such legislation.

#### **IV. CARHA HOCKEY COMMITMENTS**

- a. The Host City will receive full recognition as an Event Partner in promotional and advertising streams.
- b. CARHA Hockey recognizes the significance of community relationships and that each Host City has business and industry partners that are supporting the City's activities. CARHA Hockey is committed to working with Host City partners for all essential services and will offer each destination partner the first-right to respond to all Requests for Proposals.
- c. Program spending will be directed to the Host City to the extent possible and CARHA Hockey's goal is to invest as much of the operational funding back into the local economy.
- d. CARHA Hockey will not request or hold the Host City accountable for any cost overruns providing the Host City's financial commitment (Schedule "B") as provided for in this Agreement has been fulfilled and as such, CARHA Hockey is solely responsible for any budgetary deficit resulting from normal Tournament operations as listed at Schedule "D".
- e. CARHA Hockey commits to work with the chosen Host City in creating a joint tourism campaign by facilitating the distribution and promotion of a dedicated tourism package to the attendees across Canada, the USA and Europe.
- f. CARHA is solely responsible for securing approximately 75% of all Tournament revenues from team and travel registration monies, corporate sponsorships and other revenue streams (see schedule D).

#### **V. PLANNING COMMITTEE**

- a. Subsequent to the execution of this Agreement, CARHA Hockey will establish a Planning Committee to assist CARHA Hockey with respect to the overall business plan and strategy for the Tournament and its preliminary organization, as deemed necessary by CARHA Hockey. The Planning Committee will be composed of individuals approved

**10(a)**

by CARHA Hockey at its sole and absolute discretion and consideration will be given to individuals recommended by the Bid Submission Committee. The Planning Committee will be dissolved at such time as determined by CARHA Hockey, in its sole discretion.

- b. CARHA Hockey reserves the right to remove and/or replace members of, or to appoint additional members to, the Planning Committee in its sole discretion, provided that it will use its best efforts to include representatives of the Host City in consultation with the Host City, subject always to the final approval of CARHA Hockey. However, the Host City will be allowed to assign two individuals to represent the Host City to monitor the operations and provide input while providing guidance so long as section I and II of this agreement are abided by. The Planning Committee will initially include the representatives of the Host City named in Schedule "A" (TBD).

## **VI. LOCAL ORGANIZING COMMITTEE**

- a. Approximately one year prior to the Tournament, CARHA Hockey will establish a Local Organizing Committee, composed of Team Leaders; individuals (volunteers) selected by CARHA Hockey. Subject to the prior written approval of CARHA Hockey, the Local Organizing Committee Team Leaders will then appoint/recruit their committee members to be volunteers responsible for specific areas.
- b. The Local Organizing Committee will be responsible to assist CARHA Hockey with the execution of the Tournament inclusive of activities and will work under the direction of CARHA Hockey. In the event of any conflict between the directions of CARHA Hockey and the direction of the Local Organizing Committee, the directions of CARHA Hockey will prevail.
- c. CARHA Hockey reserves the right to remove and/or replace members of, or to appoint additional members to, the Local Organizing Committee in its sole discretion.

## **VII. BUDGET**

- a. The Tournament operating budget will be adapted and finalized once CARHA Hockey has had sufficient opportunity to review various elements that may impact the final enrolment, revenue and expense items and to prepare such budget. Any preliminary budgets are prepared in pro-forma format that captures the arithmetic mean of each of the previous Tournament operating budgets and places consideration on compounding operating activities.

## **VIII. TOURNAMENT REVENUES**

- a. The Host City is responsible for the binding financial commitments identified in Schedule "B", which will be channelled towards the operating budget for the Tournament and such financial commitment will be payable directly to CARHA Hockey. The remaining revenue is generated by a user-pay scenario originating from team and

travel registration, corporate sponsorship and other program sales. As CARHA Hockey is a registered charity and its intended purpose is not to generate a profit, should the Tournament profits exceed \$50,000 as it relates to "Schedule D" (after any and all financial commitments are made), a cost- sharing agreement (50/50 split) will be in effect. Provided that CARHA Hockey achieves its projected financial targets from the Tournament, CARHA Hockey will use its best efforts to make a contribution to a charitable organization or the local Tournament committee, in its sole discretion.

## IX. TOURNAMENT EXPENSES

- a. CARHA Hockey is solely responsible for payments as it relates to the operations of the tournament other than extraordinary payments not consistent with past tournament payment practices and as per the agreed to official operating budget (See Schedule "D"). The Host City will be solely responsible for any and all costs incurred by the Host City for enhancements the Host City may wish to fund and support (e.g. Ancillary Entertainment Program) in connection with the Tournament.

## X. HOST CITY FINANCIAL COMMITMENTS

- a. The Host City acknowledges and agrees that the Host City was selected by CARHA Hockey based on its Bid Submission and supplementary information offering and the merits of its financial commitment/support to CARHA Hockey as specifically set forth in Schedule "B" (the "Financial Commitments") and notwithstanding any changes in municipal, provincial or federal governments between the date of this Agreement and the conclusion of the Tournament. Furthermore, should a change in personnel with the initial Bid Submission Committee occur, all commitments put forth within the Official Bid Submission and included herein shall prevail. The Host City represents and warrants to CARHA Hockey that the Financial Commitments have no conditions associated with their advance other than those set forth in Schedule "B" and are not subject to any reduction based upon tournament operations or event outcome of any sort. Provided that the FedNor and NOHFC funding may be subject to terms and conditions, which terms and conditions shall be subject to the prior written approval of CARHA, acting reasonably, before such funds can be applied to towards the Tournament.
- b. It is here determined that any interest earned is effectively part of the operating revenues.
- c. The Host City hereby undertakes to fulfill such Financial Commitments and to post such security as may be required by CARHA Hockey, acting reasonably, to secure such Financial Commitments. The Host City will be required to submit all committed/new funding based on the payment schedule identified in Schedule "B". The Host City is solely responsible for the payment to CARHA Hockey of any deficit between such Financial Commitments realized by CARHA Hockey.
- d. Notwithstanding the above, in the event the Host City is unable, within 60 days of signing this agreement, to provide CARHA Hockey with evidence satisfactory to CARHA Hockey that such Financial Commitments will be met by the Host City,

CARHA Hockey will be entitled to terminate this Agreement and choose another location for the Tournament, in its sole discretion.

- e. In the event that outsource (third party) funding is committed by the Host City as a part of the overall Host City financial commitment, pursuant to Schedule "B", and subject always to the approval of CARHA Hockey, the Host City will be responsible for obtaining and coordinating these identified revenue sources for the Tournament.
- f. Any and all language translation services that are required by law or as a result of a condition of any government funding will be the sole responsibility of the Host City.

## XI. TOURNAMENT SPONSORSHIP AND ADVERTISING RIGHTS

- a. CARHA Hockey retains all sponsorship and advertising rights, and will be solely responsible for granting sponsorship and advertising rights, related to the Tournament. CARHA Hockey will be entitled to enter into sponsorship and advertising agreements in its sole discretion without prior notice to the Host City. CARHA Hockey will use reasonable commercial efforts to enter into sponsorship agreements with those sponsors whose support was secured by the Host City during the Bid Submission Process provided such sponsorships do not conflict with other CARHA Hockey sponsors or its sponsor standards. The revenue generated from such sponsorships may be offset against the Host City's financial commitment provided they do not reduce the revenues expected to be generated by CARHA Hockey.
- b. Upon acceptance of this agreement, the Host City acknowledges and agrees that it will not engage in additional negotiations or agreements with potential sponsors or advertisers with respect to the Tournament without the prior written approval of CARHA Hockey and that all sponsorship and advertising agreements will be subject to the approval of CARHA Hockey and will be signed by CARHA Hockey

## XII. TOURNAMENT COMMUNICATION, MARKETING AND PROMOTION

- a. CARHA Hockey will be solely responsible for developing the marketing, promotion and media strategy for the Tournament and CARHA Hockey retains all marketing and media rights with respect to the Tournament. The Planning Committee will assist CARHA Hockey in developing its marketing, promotion and media strategy for the Tournament that is deemed to be best suited for the chosen Host City and ensuring the Host City receives maximum coverage, so long as it does not increase costs.
- b. The Host City acknowledges and agrees that it will not engage in negotiations or agreements with any parties with respect to the marketing, promotion or media coverage of the Tournament without the prior written approval of CARHA Hockey and that all marketing, promotion and media agreements will be subject to the approval of CARHA Hockey.

- c. CARHA Hockey will be entitled to conduct media interviews and issue media releases with respect to the Tournament at any time, and from time to time, in its sole discretion. The Host City will inform CARHA Hockey in advance and as soon as reasonably possible of any media interviews or planned media releases and shall secure the approval of CARHA Hockey for such media event.

### XIII. TOURNAMENT REQUIREMENTS

- a. CARHA Hockey will be entitled to offer various optional activities and events, such as tours and social programming, to Tournament participants in its sole discretion. The Host City may make recommendations to CARHA Hockey with respect to such activities as potential revenue generators for the Host City, but such activities will be subject to the approval of CARHA Hockey.
- b. The Host City will be required to produce a Risk Assessment Contingency Plan by December 31, 2009 acceptable to CARHA Hockey in its sole and absolute discretion. The Risk Assessment Contingency Plan will be implemented if deemed necessary by CARHA Hockey in its sole and absolute discretion in the event of an extraordinary circumstance that impacts Tournament operations and such event does not qualify as a Force Majeure. The Risk Assessment Contingency Plan will be established with no material interference and/or additional expense to the Event. Examples of such events include but are not limited to: facility/hotel closure (fire/strike/construction), transportation system (construction, detours), municipality personnel strike and protest.

### XIV. FACILITIES

In accordance with the CARHA Hockey World Cup Bid Submission Guidelines, the Host City will be responsible for securing and providing the arena facilities set forth in Schedule "C" (the "Arena Facilities" and the "Convention Facilities" respectively and collectively the "Facilities") for the Tournament and will provide CARHA Hockey with evidence that such Facilities are available and have been exclusively booked for the dates required for the Tournament.

- a. In the event the anticipated funding for the McMeeken Centre/Multi-plex Community Centre project is not received or to be received by the Host City, it is the sole responsibility of the Host City to present a suitable alternative facility, with appropriate amenities, to CARHA Hockey and CARHA Hockey will have the right to determine, in its sole and reasonable discretion, whether such facility is sufficient and satisfactory. In the event there is a dispute between the parties with respect to such determination, the dispute will be referred to arbitration in accordance with the dispute resolution provisions of this Agreement. Any reasonable, additional costs associated with the use of the approved alternative site for the Event will be the sole and absolute responsibility of the Host City, provided that the Host City will only be required to provide an alternative that is substantially similar to the above facility and will not be required to provide a facility which exceeds the original threshold requirements for facilities for the Event. The Host

*10(a)*

City must provide a contingency plan relating to the funding for the McMeeken Centre/Multi-plex Community Centre in the Host City's Risk Assessment Contingency Plan.

- b. The Host City will promptly notify CARHA Hockey of a strike, construction, remodelling, renovation or any other matter (the "Interference") relating to the Facilities on or before the Tournament that may materially affect the operation of the Tournament, provided that the Host City represents and warrants to CARHA Hockey that the Risk Assessment Contingency Plan submitted will address any of the aforementioned issues to ensure that no such material interference with the Tournament occurs.
- c. In the event there is such Interference, the Host City will use its best efforts to assist CARHA Hockey in making alternative arrangements (Risk Assessment Contingency Plan), acceptable to CARHA Hockey in its sole and absolute discretion, and at no additional expense to CARHA Hockey with respect to the Tournament. In the event any such material Interference occurs, or CARHA Hockey in its sole discretion believes it is likely to occur, and there is no alternative arrangement acceptable to CARHA Hockey, CARHA Hockey will the right to terminate this Agreement without any notice or liability to the Host City.

The Host City represents and warrants to CARHA Hockey that the Arena Facilities, at the sole cost of the Host City, will meet all of the following criteria at the time of the Tournament:

- d. Arenas must ensure there will be a 15-day competition clause included in the arena contracts that prevents other (major) hockey events such as the Men's World Hockey Championships from being staged in the facility immediately prior to or after the dates of the CARHA Hockey World Cup;
- e. Arenas must be available and provided for exclusive use 24-hours in advance of the Tournament start for each location and must be available exclusively to the CARHA Hockey World Cup throughout the week of the event (no other user groups);
- f. The Host City will be responsible for providing available ice time for practice / exhibition games the week prior and over the duration of the event dates (Based on CARHA Hockey requirements);
- g. In addition to the required facilities to host the tournament games, a supplemental facility (e.g. Rankin Arena) must be available on stand-by during non prime-time (daytime hours), in the event Tournament games need rescheduling;
- h. The Host City / Community must provide additional facility staff (building staff) at the arenas (if required) for the duration / entirety of the event;
- i. The Host City commits to securing arena ice rental rates within a maximum of \$105-\$125/hour (including all applicable taxes), subject to the increases attributable solely to the introduction of harmonized sales tax by the Province of Ontario prior to the date of the Tournament;

- j. Large dressing rooms for participating teams (able to accommodate 16 to 20 players) as well as a daily laundry and equipment repair service to be available within reasonable proximity;
- k. Dedicated volunteer area / room equipped with refrigerator (one per arena);
- l. Exclusive dressing rooms for on-ice officials and off-ice officials;
- m. Exclusive advertising and marketing rights to all rinkboard, bench, and ice areas (clean rinkboards and ice surfaces). All signage / logos in line of sight must be removed from rink-boards and ice-surfaces during the event. The Host City must be prepared to have the 2012 CARHA Hockey World Cup and its requested sponsors' logos installed into the ice surfaces and insure they take precedence over any existing supplier / product / signage within the arena(s). Any conflicts, will see those of the event supersede with the exception given to title rights (non-conflicting) of the facility (if applicable); The Host City is responsible for all costs associated with ice surface advertising (logos). CARHA is responsible for all board advertising.
- n. Exclusive rights to CARHA for the sale of event merchandise and souvenir program / magazine;
- o. Required communication – the Host City must ensure that each of the facilities have cellular antennas available and/or installed to facilitate in-arena communication;
- p. The facility must provide a designated headquarters room for tournament operations to be conducted over the course of the week, complete with:
  - Up to two designated phone lines (including local calls)
  - Dedicated fax and high-speed Internet line
  - Dedicated storage area / room for event-related material / prizing
- q. Seating requirements – as the event offers free admission to the public, at least two of the rinks should have a seating capacity for a minimum of 500 guests. If necessary, portable seating will be required to accommodate the above-mentioned requirements;
- r. All arenas utilized will extend free parking for the duration of the Tournament;
- s. Should the chosen facilities have an onsite bar/lounge/restaurant (licensee), CARHA Hockey has the right to restrict the use of such venues in support of the central Athletes Village;
- t. One facility must have suitable television and radio broadcast facilities including broadcast booths for television commentators and interview areas for the final national broadcasted game;
- u. Each of the facilities must have a fully functional public address system;
- v. Acceptable areas / rooms for dignitaries and other protocol hospitality;
- w. Exclusive catering (food and beverage) rights may be required by CARHA Hockey.

**XV. TRANSPORTATION**

Transportation is the responsibility of CARHA Hockey, however the Host City will ensure the following is available / achievable:

- a. Approximately ten to twelve "coach" buses with drivers for the duration of the Tournament;
- b. Eight mini vans for CARHA Hockey staff to use for the duration of the tournament;
- c. Two Cargo / moving company (cargo vans / trucks) to transport event merchandise / prizing to and from banquet halls / arenas / headquarters;
- d. Suitable transportation for VIP / dignitaries (e.g. limousine service).

**XVI. ACCOMMODATION**

- a. CARHA Hockey will develop a mandatory accommodation package for Tournament participants not residing within a one and a half hour drive of the Host City. CARHA Hockey will be solely responsible for selecting, negotiating and arranging all accommodation required for Tournament participants on terms acceptable to CARHA Hockey in its sole discretion. The Host City represents and warrants that the hotels identified in its Bid Submission are available during the Tournament and willing to enter into negotiations with CARHA Hockey.
- b. The Host City represents and warrants that it will provide at least forty-five (45) complimentary hotel rooms per night for the duration of the Tournament for use by CARHA Hockey and its Committees. Such rooms will be made available at the designated Tournament hotels with a minimum of ten (10) rooms and two (2) suites at the Host Hotel and the balance of such rooms being across all Tournament hotels.

**XVII. BID SUBMISSION**

- a. The Official Bid Submission and all supporting/supplementary documents, submitted to CARHA Hockey by or on behalf of the Host City (the "Bid Submission"), in response to CARHA Hockey's invitation to submit bids, are incorporated into, and form part of, this Agreement by reference.

**XVIII. CONFIDENTIALITY**

- a. Each party agrees not to, at any time or under any circumstances, without the prior written consent of the other party to this Agreement, directly or indirectly communicate or disclose to any person any confidential information regarding the property, business and affairs of the other party unless required by law or to make any negative or disparaging public comments about the other party or the Event at anytime pre, during or post Event. This covenant will survive the termination of this Agreement and the conclusion of the Tournament.

**XIX. DISPARAGING REMARKS**

- a. The Host City agrees and undertakes that neither the undersigned nor its officers, directors, employees or agents will make derogatory, disparaging, defamatory, offensive, libellous or slanderous statements or references, either verbally or in writing or otherwise, in any way pertaining to the CARHA Hockey World Cup (including its bidding process) or to CARHA Hockey, its officers, directors, employees and agents at anytime pre, during or post Event.
- b. The Host City also agrees and undertakes to indemnify CARHA Hockey, its officers, directors, employees and agents, from and against any loss or damages, including without limitation reasonable legal and accounting fees, alleging or resulting from derogatory, disparaging, defamatory, offensive, libellous or slanderous conduct, statements or references made by the undersigned or its officers, directors, employees or agents, either verbally or in writing or otherwise, in any way pertaining to the CARHA Hockey World Cup (including its bidding process) or to CARHA Hockey, its officers, directors, employees and agents.
- c. CARHA Hockey agrees and undertakes that neither the undersigned nor its officers, directors, employees or agents will make derogatory, disparaging, defamatory, offensive, libellous or slanderous statements or references, either verbally or in writing or otherwise, in any way pertaining to the Host City or to the Host City, its officers, directors, employees and agents at anytime pre, during or post Event.
- d. CARHA Hockey also agrees and undertakes to indemnify the Host City, its officers, directors, employees and agents, from and against any loss or damages, including without limitation reasonable legal and accounting fees, alleging or resulting from derogatory, disparaging, defamatory, offensive, libellous or slanderous conduct, statements or references made by the undersigned or its officers, directors, employees or agents, either verbally or in writing or otherwise, in any way pertaining to the Host City or to the Host City, its officers, directors, employees and agents.

**XX. INTELLECTUAL PROPERTY**

- a. Except as specifically provided for herein, the parties acknowledge and agree that they will not acquire any right, title or interest in the symbols, emblems, trade names,

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trademarks, logos or other intellectual property (the "Symbols") owned by the other party and no provision herein will be considered as an assignment of any such right, title or interest. The Host City acknowledges and agrees that all Symbols relating to the Tournament are the sole and exclusive property of CARHA Hockey.

- b. The parties will not use the Symbols owned by the other party in any promotional, advertising or other materials relating to the Tournament or otherwise without the prior written consent of the other party. The Host City hereby consents to the use of its Symbols on the CARHA Hockey and Tournament websites and in press releases and other materials announcing the location of the Tournament.
- c. The parties will use the Symbols owned by the other party in accordance with this Agreement and in good taste and in a manner that is reasonable and not detrimental to the reputation and best interests of the other party. The parties will not take any action to the detriment of the right or interest of the other party with respect to its Symbols during the term of this Agreement or after its termination.

## **XXI. INSURANCE**

- a. CARHA Hockey acknowledges that it will purchase event cancellation insurance indemnifying CARHA Hockey and any other parties as may be provided for in the said insurance policy for any losses suffered as a result of the cancellation of the Tournament. The Host City will be listed as additional insured.

## **XXII. CANCELLATION OF TOURNAMENT**

(i) The Host City will not be entitled to cancel the Tournament. CARHA Hockey reserves the right to cancel the Tournament in the Host City and to relocate the Tournament, in its sole discretion, in the event:

- a. of a *force majeure*, including any acts of God or public enemies, civil war, insurrection or riot, fire, flood, explosion, earthquake, serious accident or any other cause beyond the reasonable control of the parties that leads CARHA Hockey to determine that the Tournament is not viable;
- b. of the breach of this Agreement by the Host City; or
- c. CARHA Hockey determines that the Tournament is not viable in the Host City for any other reason notwithstanding any event cancellation insurance that may be in place.

(ii) Each party will bear its own costs in association with such cancellation and the Tournament and CARHA Hockey will use its best efforts to refund any sponsorships revenues or other funding received with respect to the Tournament in excess of the expenses it has actually incurred, unless such cancellation is the result of the breach of this Agreement by the Host City in which case the Host City will reimburse CARHA Hockey for all

damages, expenses and costs incurred by CARHA Hockey with respect to the Tournament and its relocation of the Tournament and the Host City will further use its best efforts to assist CARHA Hockey in arranging for an alternative location for the Tournament that is acceptable to CARHA Hockey. In the event such cancellation is the result of a breach of this Agreement by CARHA Hockey, CARHA Hockey shall refund all Host City Financial Commitments received by CARHA Hockey. The proceeds of any event cancellation insurance received by a party shall be an offset against any damages suffered by such party.

### **XXIII. INDEMNITY**

- a. The Host City will indemnify and save CARHA Hockey harmless from and against all losses, damages, claims, suits, costs or liabilities which CARHA Hockey may suffer or incur as a result of the breach by the Host City of any provision of this Agreement or as a result, directly or indirectly, of the Host City's wrongful acts, omissions or negligence or those of its employees, agents or contractors.

### **XXIV. INDEPENDENT CONTRACTORS**

- a. The parties to this Agreement are independent contractors and nothing contained herein will create or establish a partnership, joint venture or agency relationship.
- b. Without limiting the generality of the foregoing, nothing in the Agreement is intended to make the Host City an agent of CARHA Hockey for any purpose whatsoever and its employees will not be considered to be employees of CARHA Hockey. The Host City will have no authority to enter into any agreement or to assume or incur any obligation or responsibility for, or on behalf of, or in the name of CARHA Hockey. The Host City will not hold itself, or allow any person to hold him or herself, out as representing CARHA Hockey for any purpose whatsoever, without the prior written consent of CARHA Hockey.

### **XXV. TERMINATION OF AGREEMENT**

CARHA Hockey may terminate this Agreement upon cancellation of the Tournament.

Either party may terminate this Agreement without notice if the other party:

- a. fails to observe or perform any material provision of this Agreement and such default is not rectified within ten (10) days of receipt of written notice from the other party of such default; or
- b. if the other party cease carrying on its business, becomes insolvent or makes a general assignment for the benefit of its creditors or a proposal under bankruptcy legislation.

**XXVI. NOTICE**

Any written communication, report or notice required related to this Agreement will be delivered to by registered mail or facsimile:

**Canadian Adult Recreational Hockey Association (CARHA Hockey)**  
Suite 610, 1420 Blair Place  
Ottawa, ON K1J 9L8  
Attention: Lori Lopez, Director, Business Operations

**Sault Ste Marie**  
Economic Development Corporation  
99 Foster Drive, Level Three  
Sault Ste. Marie, ON P6A 5X6  
Attention: Ian McMillan

**Sault Ste Marie**  
Community Services Department  
99 Foster Drive  
Sault Ste. Marie, ON P6A 5X6  
Attention: Nick Apostle

**XXVII. HEADINGS**

- a. The headings in this Agreement are for convenience only and will not in any way limit or be deemed to construe or interpret the terms and provisions of this Agreement.

**XXVIII. TIME IS OF THE ESSENCE**

- a. Time is of the essence of this Agreement and all provisions of it.

**XXIX. GOVERNING LAW**

- a. This Agreement will be construed and enforced in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein.

**XXX. DISPUTE RESOLUTION**

- a. In the event a dispute arises under this Agreement which cannot be resolved, such dispute shall be submitted to arbitration and resolved by a single arbitrator, who shall be a lawyer, in accordance with the *Arbitration Act*, R.S.O. 1990, c. 17, as amended. All such arbitration shall take place in Ottawa, Ontario. Unless otherwise provide for herein or varied by the prior written agreement of the parties, the Act shall govern all aspects of the arbitral proceedings. The award or decision rendered by the arbitrator shall be final, binding and conclusive and judgment may be entered upon such award in any court.

**XXXI. ENTIRE AGREEMENT**

- a. This Agreement and the Schedules hereto embody the entire agreement between the parties with respect to the matters herein, and no other agreement will be deemed to exist except as entered into in writing by both parties to this Agreement.

**XXXII. ASSIGNMENT**

- a. This Agreement may not be assigned in whole or in part by either party without the prior written consent of the other party.

**XXXIII. ENUREMENT**

- a. This Agreement will enure to the benefit of and be binding on the parties and their respective heirs, executors, successors and assigns.

THE PARTIES HAVE executed this Agreement by their authorized signatures on the dates below:

CANADIAN ADULT RECREATIONAL HOCKEY ASSOCIATION

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Per: Michael S. Peski  
Title: President  
I have authority to bind the Corporation.

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**HOST CITY**

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**The Corporation of the City of Sault Ste. Marie**  
Per:  
Mayor – John Rowswell

---

**The Corporation of the City of Sault Ste. Marie**  
Clerk – Donna Irving

We have the authority to bind the Corporation of the City of Sault Ste. Marie.

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**The Sault Ste. Marie Economic Development Corporation**  
Per:  
CEO – Bruce Strapp

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**The Sault Ste. Marie Economic Development Corporation**  
President – Greg Punch

We have the authority to bind the Sault Ste. Marie Economic Development Corporation

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**SCHEDULE "A"**

**TOURNAMENT PLANNING COMMITTEE  
HOST CITY REPRESENTATIVES**

The Tournament Planning Committee for the CARHA Hockey World Cup will consist of the following individuals:

Mr. Michael Peski – President, CARHA Hockey  
610-1420 Blair Place, Ottawa, ON K1J 9L8

Ms. Lori Lopez – Director, Business Operations, CARHA Hockey  
610-1420 Blair Place, Ottawa, ON K1J 9L8

Ms. Nicole Vanbergen – Coordinator, Communications and Promotions, CARHA Hockey  
610-1420 Blair Place, Ottawa, ON K1J 9L8

Mr. Scott Wilson – Manager, Program Development, CARHA Hockey  
610-1420 Blair Place, Ottawa, ON K1J 9L8

Mr. Stan Stanek – Chairman, CARHA Hockey Board of Management  
610-1420 Blair Place, Ottawa, ON K1J 9L8 (c/o CARHA Hockey)

Mr. Ian McMillan – Executive Director, Economic Development Corporation (TSSM)  
99 Foster Drive, Level Three, Sault Ste. Marie, ON P6A 5X6

Mr. Nick Apostle – Commissioner, Community Services Department, Sault Ste. Marie  
99 Foster Drive, Sault Ste. Marie, ON P6A 5X6

Mr. Stephen Hollingshead – Coordinator, Special Projects and Sports Tourism, Economic  
Development Corporation (TSSM)  
99 Foster Drive, Level Three, Sault Ste. Marie, ON P6A 5X6

Mr. Trevor Zachary – Marketing and Events Manager, Essar Centre  
269 Queen Street East, Sault Ste. Marie, ON P6A 1Y9

Ms. Jennifer Muio – Marketing and Events Assistant, Essar Centre  
269 Queen Street East, Sault Ste. Marie, ON P6A 1Y9

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SCHEDULE "B"

HOST CITY FINANCIAL COMMITMENTS

Sault Ste. Marie commits to the following financial commitments.

Funding	FINANCIAL/SUPPORT	PAYMENT DUE
Government Funding	\$100,000	June 1, 2011
Government Funding	\$100,000	September 1, 2011
Government Funding	\$100,000	January 15, 2012
City of Sault Ste. Marie	\$50,000	September 1, 2009
City of Sault Ste. Marie	\$50,000	February 1, 2010
Tourism Accommodation Private Sector	\$50,000	June 1, 2010
Tourism Accommodation Private Sector	\$50,000	January 15, 2011
Tourism Sault Ste. Marie	\$20,000	June 1, 2010
Sault Ste. Marie Special Events Fund	\$10,000	January 15, 2011
CDC Local Initiative Fund	\$5,000	January 15, 2012
<b>Sponsorship</b>		
Corporate Sponsorship	\$100,000	January 15, 2011
<b>Off-Setting</b>		
TSSM Staff Support	\$25,000	March 15, 2010
Website	\$10,000	June 1, 2010
Advertising	\$20,000	September 15, 2011
Office Space - sq. ft (TBD)		May 2010
Storage Space - sq. ft (TBD)		January 15, 2012
<b>Value In-Kind</b>		
Participant Tote Bag	\$25,000	November 30, 2011
<b>Added Value Contribution</b>		
OLG Casino Coupons	\$125,000	January 2012
Discount Coupon Books	\$150,000	January 2012
Welcome Packages	\$10,000	January 2012
<b>Provisions – Activities</b>		
Passport to Unity – see addendum		
Roberta Bondar Pavillion (Exclusive) with daily special events		
NHL Alumni Exhibition Game		

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\* All elements identified in the Official Bid Submission and those included in each of the supporting/supplementary documents, submitted to CARHA Hockey by or on behalf of the Host City (the "Bid Submission"), in response to CARHA Hockey's invitation to submit bids, pre and post site visit are incorporated into, and form part of, this Schedule by reference.

Should the Host City not reach the aforementioned threshold of funding, sponsorship, off-setting financial commitment, value in-kind, added value and /or provision of activities, they must secure/replace with additional commitments equalling the total contribution committed above.

**SCHEDULE "C"****ARENA AND CONVENTION FACILITIES AND ACCOMMODATIONS****Arena Facilities**

Essar Centre

John Rhodes Community Centre

Multi Use Sports Complex (Formerly: W.J. McMeeken Centre) (all construction and renovations will be completed by September 2011)

Soo Pee Wee Arena (new paint/refurbishing to be completed Summer 2009)

Rankin Arena (Supplemental Facility)

**Convention Facilities**

Athletes Village: Provision option of two locations (conference and meeting space) within the Waterfront Inn (downtown) as well as the Water Tower Inn (uptown) (see addendum).

Opening Meet and Greet: In lieu of the traditional Convention Centre Facilities, the Host City will convert the 60,000 square feet of indoor turf into a banquet style setting appropriate for hosting the Opening Meet and Greet Reception (see addendum) at the new Multi-Use Sports Complex (Formerly: W.J. McMeeken Centre). Alternative option, should CARHA Hockey deem appropriate in its sole and absolute discretion, would be the Essar Centre in which the Host City will convert to floor and stadium accordingly (see addendum) and execute an "Olympian" Ceremonies.

Closing Dinner Dance Gala: In lieu of the traditional Convention Centre Facilities, the Host City will convert the 60,000 square feet of indoor turf into a banquet style setting appropriate for hosting the Closing Dinner Dance Gala (see addendum) at the new Multi-Use Sports Complex (Formerly: W.J. McMeeken Centre).

**Accommodations**

As confirmed in the attached addendum, significant renovations will be completed by 2011 relevant to the properties listed herein. CARHA Hockey will consider the properties below as Event hotels but may adjust accordingly, at their sole discretion and furthermore, assign Host Hotel status.

Waterfront Inn (Rebrand: Delta) (\$6 million in renovations)

Water Tower Inn (Renovations and remodelling to be complete)

City Centre Travelodge (\$1 million renovations in 2010 – see addendum)

Quality Inn

Great Northern Hotel (Rebrand and remodelling plans to be announced in June 2009)

Comfort Inn

Fairfield Marriott (Scheduled to open: Winter 2009)

Days Inn (providing renovations will meet the needs of CARHA Hockey in its sole discretion).

\*Additional properties may be considered should CARHA Hockey deem necessary in its sole and absolute discretion.

All of the following points must be agreed to and will be included in our standard hotel agreement.

1. Welcoming and kindred hotel staff to serve our guests.
2. Large spacious hotel rooms with a mix block of king or queen and dbl/dbl that permit hockey bags.
3. A *no wash* and/or *no walk* room block.
4. *Preferred rate* that will be *non commissionable*. Equivalent to event status and the low season time of year. A guaranteed room rate of \$100 for single/double occupancy, regardless of room type.
5. Additional person charge (Triple and Quads) – maximum of \$10 (Cots must be available at no charge).
6. Hotel rate to include shoulder dates consisting of three days *pre and post* of the actual event dates.
7. *Comp rooms*: a total of 10 rooms plus 2 suites will be provided at Host Hotel, with the balance of required comp rooms being spread across the other hotel properties, per night for the duration of our stay in addition to our guest room block, based on CARHA Hockey actualizing 90% of final room block. CARHA Hockey will have the ability to manage the inventory of these comp room nights. Also, on a rotational basis, a requirement for up to eight rooming nights for all site visits during the planning years leading up to the event.
8. Penalty-free *Room Block Review and adjustment* (3 set dates) up to 4 months – and shoulder dates at 30 days.
9. Room Block Attrition of 10% at 120 and 60 days out; 5% at 30 days.
10. Complimentary valet parking for committee executives & dignitaries = to comp rooms.
11. Complimentary high speed Internet access for CARHA Hockey World Cup staff and Committee members' rooms (equal to number of complimentary rooms) for the duration of the event.
12. Satellite check-in and/or pre-keyed rooms cards to expedite our large groups and flexible check in/out times are required.
13. Storage room for event related materials.
14. Access and reserved (pick-up/drop off) area for shuttle buses.
15. Information area / table / easel in hotel lobby for tournament details.
16. Nondisclosure rates to guests / hotel properties.
17. Cut-off date of February 2012 for rooming lists and deposit of one night's room and tax.
18. CARHA Hockey must be permitted to hang clean and professional signage in hotel lobby and designated areas.
19. CARHA Hockey will not be exposed to bellman gratuities or baggage fees for any event related material or staff/committee baggage.
20. F&B department must carry event sponsor's products (beer, wine and spirits) during our event and the hotel must be prepared to have the event's sponsors take precedence over any existing supplier/product/signage within the hotels (primary event areas).
21. Hotel must submit F&B reports (post-event) within 15 days of the end of the tournament.
22. Cancellation clauses: (one year or more) no cancellation charge, (four months to one year) CARHA Hockey will pay difference of 50% of any unsold rooms, (120 days or less) 100% of current room block at single convention rate will be paid.

HOST HOTEL (the above, plus the following must be provided at no cost)

- ✓ Headquarters and Hospitality Room (preferably off lobby) - for entire length of the event, including shoulder dates inclusive of storage area, shelving/cabinets.
- ✓ Phone / fax / data lines (high speed) and hook-up in headquarters with free local calling. Lines must have solid connections and be tested for efficiency.
- ✓ Coffee/Tea, water to be supplied by Host Hotel for HQ staff as required
- ✓ Availability and access to safe boxes.
- ✓ Permit volunteer meals to be supplied by event third party partner.

*The above hotel requirements have been agreed to by each of the aforementioned hotel properties and each will adhere accordingly.*

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**SCHEDULE "D"**

**OFFICIAL BUDGET**  
**(Final – TBD)**

The Official Budget will be finalized once CARHA Hockey has negotiated and confirmed rates with the Host City for event requirements such as but not limited to, ice rental costs, hotel room rates, transportation, etc.

**SCHEDULE "E"**

**LOGISTICS**

It is acknowledged that Sault Ste. Marie has been awarded Host City status for the CARHA Hockey World Cup with the understanding that:

1. The Host City will ensure and coordinate for larger planes to be in place to accommodate the baggage/workload of hockey equipment and passengers;
2. The Sault Ste. Marie airport will have additional customs clearing / scanning belts;
3. It is understood that the Daily Entertainment Itinerary falls outside of the scope of the normal Tournament Operations (Schedule "D") and as such, is the sole responsibility of the Host City.

# ADDENDA

May 1, 2009

To: CARHA 2012 World Cup Site Selection Committee  
Lori Lopez  
Stan Stanek  
Scott Wilson  
Nicole Vanbergen

Following your site visit I've gathered further information that was requested and responded to our challenges. The results are broken down into four categories: Accommodations, Facilities, Activities and Incentives. We trust that this information will solidify our opportunity to host this prestigious CARHA event in 2012.

## Accommodations:

- NEW: 83 room Fairfield by Marriott currently being built and scheduled to open in the winter of 2009 (breakdown not available)
- NEW: \$6 million renovation to the old Holiday Inn (to be rebranded in the fall of 2009 to a Delta branded property)
- NEW: Extensive renovations and remodeling currently happening at the Water Tower Inn (as you witnessed)
- NEW: Imminent purchase and remodeling of the Great Northern Hotel (formerly the Best Western)
- NEW: Sault Ste. Marie Ontario hotel breakdown, included herein
- NEW: Sault Ste. Marie Michigan hotel breakdown, can be used if deemed necessary by CARHA Hockey in its sole discretion
- The Water Tower Inn, Quality Inn and City Centre Travelodge has provided a list of their renovations and is included within this Hosting Agreement.

**Facilities:**

- Essar Centre (1 ice pad)
  - NEW: Multi Use Sports Complex (1 ice pad)
  - Rhodes Twin Pad (2 ice pads)
  - Pee Wee Arena (1 ice pad)
  - Rankin (1 ice pad - supplemental)
- TOTAL: 6 Ice Pads**

**THE CHALLENGE****1. Two - Twin Ice Pads Preferred**

- a. Even though we meet the CARHA requirements of a minimum of 6 ice pads, we now understand that the CARHA preference is to play on two twin pads. That being said, all 6 ice surfaces and accommodation properties in Sault Ste. Marie are located within a 15 minute drive from each other, offer free parking and are backed by dedicated staff and can offer an army of hockey volunteers.
- b. Our new **\$22 Million Multi Use Sports Complex** (on the site of the former McMeekin Centre) will boast a brand new state of the art 35,000 sq. ft. hockey arena with change rooms, breakout rooms and bleacher seating. Attached are the twin indoor soccer fields that boast a total open area of 60,000 sq. ft. An option of using this open space exists by utilizing a portable floor that covers the indoor turf. This area is a perfect location for the closing banquet. Shovel in ground during the spring of 2009 with completion slated for early June 2011. (\*see *Indoor Facility attachments*)
- c. If deemed necessary, we also have the use of the Chi Mukwa Community Recreation Centre in Sault Ste. Marie Michigan and two other ice pads. Even though the Chi Mukwa facility is more than adequate to fulfill the two/twin ice pad request, it's located in the United States. With that in mind, both Sault Ste. Marie Ontario and Sault Ste. Marie Michigan are totally committed to finding ways to expedite border crossings concerns. On many occasions in the past, after in depth meetings and intricate communications, these issues have been addressed and dialogue has occurred between the International Bridge Authority and Canada/US Customs to facilitate cross border during large sporting events. The border crossing here is on a much smaller scale than other international borders so indications are that we have a much better chance of making this happen. Staff will be in place immediately to begin these discussions and deliberations if required.

**Incentives:**

- Signature Event for Sault Ste. Marie's Centennial Celebration will allow for increased exposure for CARHA. Numerous plans will be underway shortly to commemorate this milestone for Sault Ste. Marie...with this event we'll be

"Welcoming the World in 2012"!

- Increased marketing opportunities available as Sault Ste. Marie is the only Northern Ontario site chosen to commemorate the War of 1812, from now till 2012. [www.algoma1812.com](http://www.algoma1812.com) (info to be added, domain name only for now)
- NEW: \$22 M Multi sport facility with new ice surface, bleachers, dressing rooms, two soccer fields, library etc...
- Possibility to host opening/closing banquets in this large indoor 60,000 sq. ft. soccer field area (on portable floor).
- NEW: *Passport to Unity* Due to our large multicultural base, local chapters (Croatian Hall, Portuguese Hall, Italian Hall etc...) are planning signature evening events during the week to highlight their diverse cultures and invite all teams and their guests from around the world to sample their food, drink and entertainment. Opening ceremonies will include each culture to represent themselves in their native dress and to wave their flag. First Nation groups from the twin Soo's are anticipated to head the procession of athletes into the Essar Centre as they are introduced to the crowds.
- Office and storage space for CARHA World Cup 2012 committee.
- NEW: Overall teams draw for an opportunity to play an exhibition game with NHL alumni and Soo Greyhounds.
- NEW: Unique opportunity to partner with the Essar Centre for logo's on box office tickets and the use of the TSSM owned "Essar Blimp" during games
- OLG buy in with OLG Casino SSM that could include premier entertainment, cash, banquet, in kind and gaming opportunities.
- Adopt a country/team through school and family participation.
- NEW: Key Note/Guest speakers i.e.: Roberta Bondar, Ted Nolan, Phil and/or Tony Esposito.
- TSSM endeavors to facilitate increased team registration through marketing assistance due to proximity to Michigan, Mid US States and the potential addition of women's teams due to the numerous local women's hockey leagues.
- NEW: Large and diverse Native Elements to be highlighted during opening ceremonies and throughout the event: Pow Wow, Great Spirit Circle Trail Dancers, Great Lakes Cultural Camps, Traditional First Nation ceremonies etc...
- NEW: Air Canada: inquiries have been made and assurances from Air Canada have been received to supply larger planes to handle workload.
- Transport Trailer sponsor to move equipment from Toronto if needed.
- NEW: Unique Athletes Village theme by utilizing two locations, one up town and one downtown. This will be accomplished by occupying all conference and meeting space at the Waterfront Inn (downtown) as well as the Water Tower Inn (uptown). Both locations are within walking distance of other hotels and ice surfaces. Transportation can also be provided if needed.
- NEW: Exclusive use of the Roberta Bondar Pavillion as outdoor "Party Central" with entertainment, food, beverages and special events daily.
- Kewadin Casino buy in if needed: Hotel, Casino, Entertainment options.
- Commitment of Sault Michigan and ability to work with Customs and Bridge Authority for bussing and transportation if needed. Additional 1,200 rooms available in Sault Michigan.

**Activities:**

It is understood by the Host City that the Daily Entertainment Itinerary will include an agreed number of daily activities available to the Event participants. It is understood by CARHA Hockey that although the majority of activities may be provided and at the sole responsibility of the Host City, there may be some that will require a user pay system. Once itinerary is finalized, it is understood that the confirmed schedule will be inserted as an Addendum to this agreement.

- Agawa Canyon Snow Train excursions; information provided during site visit [www.agawacanyontourtrain.com](http://www.agawacanyontourtrain.com)
- NEW: Indoor soccer tournaments (attached to the new complex adjacent to the ice pad).
- Snowboarding and downhill skiing with shuttle service to Searchmont Resort (the Mountains of the Mid West) [www.searchmont.com](http://www.searchmont.com)
- Basketball tournaments/games at Algoma University with local teams.
- NHL game opportunity in Detroit exists and is only 5 hours away. Inquiries for bus pricing and availability are currently underway.
- NEW: City Pool passes (attached to the John Rhodes Twin Ice pads).
- NEW: Curling Tournaments available at the Soo Curling Club.
- NEW: Cross Country skiing available at [www.hiawathahighlands.com](http://www.hiawathahighlands.com)
- NEW: Lacrosse Tournaments can be planned at various indoor facilities.
- NEW: Cineplex Theatre Passes for kids night or a special screening.
- NEW: Bocce Tournaments (both indoor at club and outdoor in snow).
- NEW: Snow Volleyball Tournaments.
- Bushplane Heritage Centre Tours and potential use as a unique meeting/banquet space. [www.bushplane.com](http://www.bushplane.com)
- NEW: Ice fishing trips (dependant on ice conditions and weather permitting).
- NEW: Snowshoe tours (dependant on snow conditions).
- NEW: Ice climbing tours (travel in by snow machine to ice wall, dependant on conditions).
- NEW: Polar Bear Swim (dependant on ice conditions and weather permitting).
- NEW: St. Mary's River Fly Fishing.
- NEW: Opportunity for Native Cultural Camps [www.culturalcamps.com](http://www.culturalcamps.com)
- NEW: St. Joe's Island and Gilbertson's Maple Syrup tour and tasting.
- NEW: Snowmobiling (trail conditions and weather permitting).  
[www.algomatrails.com](http://www.algomatrails.com)

*\*Activities in some instances have limited capacities and will require pre registration to determine numbers.*

- First Bi National CARHA World Cup proudly hosted by a Canadian City.

**Sault Ste. Marie is the ancient meeting place of the Algonquin Indians. Originally named "Bawating" (referring to the St. Mary's Rapids that separate the twin Soo's; one in Canada and one in the United States) this site was re-named Sault De Sainte Marie by Jesuit missionaries who founded a mission here in 1668.**

10(a)

Nestled at the Eastern end of Lake Superior, the largest freshwater lake in the world, Sault Ste. Marie is the place where you can experience the thrill of scenic wilderness without having to forego the comforts of urban living. Sault Ste. Marie is truly the original "meeting place" and is surrounded by old growth forests such as the Algoma Highlands and the Hiawatha Old

Growth Forest.

*We remain...Naturally Gifted*

10(b)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2010-21

**ZONING:** A by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 regarding lands located at 1659 Second Line West (Quintinho).

THE COUNCIL of the Corporation of the City of Sault Ste. Marie, pursuant to Section 34 of the Planning Act R.S.O. 2000, Chapter P.13 and amendments thereto ENACTS as follows:

1. **1659 SECOND LINE WEST, LOCATED ON THE SOUTH SIDE OF SECOND LINE WEST OF LEIGH'S BAY ROAD; CHANGE FROM RA (RURAL AREA) TO RURAL AREA WITH A SPECIAL EXCEPTION (RAS)**

The zone designation on the lands described in Section 2 of this by-law, which lands are shown on Map 2-28 of Schedule "A" to Zoning By-law 2005-150, is changed from RA (Rural Area) zone to RAS (Rural Area zone with a Special Exception).

2. **BY-LAW 2005-151 AMENDED**

Section 2 of By-law 2005-151 is amended by adding the following subsection 2(290) and heading as follows:

**" 2(290) 1659 Second Line West**

Despite the provisions of By-law 2005-150, the lands located on the south side of Second Line West approximately 557m west of Leigh's Bay Road and having civic address 1659 Second Line West and marked "subject property" on the map attached as Schedule 290 hereto is changed from RA (Rural Area) zone to RAS (Rural Area zone with a special exception) to permit a business for the display, sale and off-site installation of cabinets and countertops, subject to the following condition:

- (i) any outdoor storage of materials and equipment associated with the special exception use must be 100% visually screened from Second Line West and from any abutting dwelling units. The screening can consist of vegetation, fencing, berms or and combination thereof."

3. **SCHEDULE "A"**

Schedule "A" hereto forms a part of this by-law.

4. **CERTIFICATE OF CONFORMITY**

It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie, authorized and in force on the day of the passing of this by-law.

PASSED in open Council this 25<sup>th</sup> day of January, 2010.

**NOTICE**

THIS IS A DRAFT DOCUMENT. This document has not been enacted by City Council. It may not be enacted at all AND if enacted, it may not be in the form of the DRAFT copy.

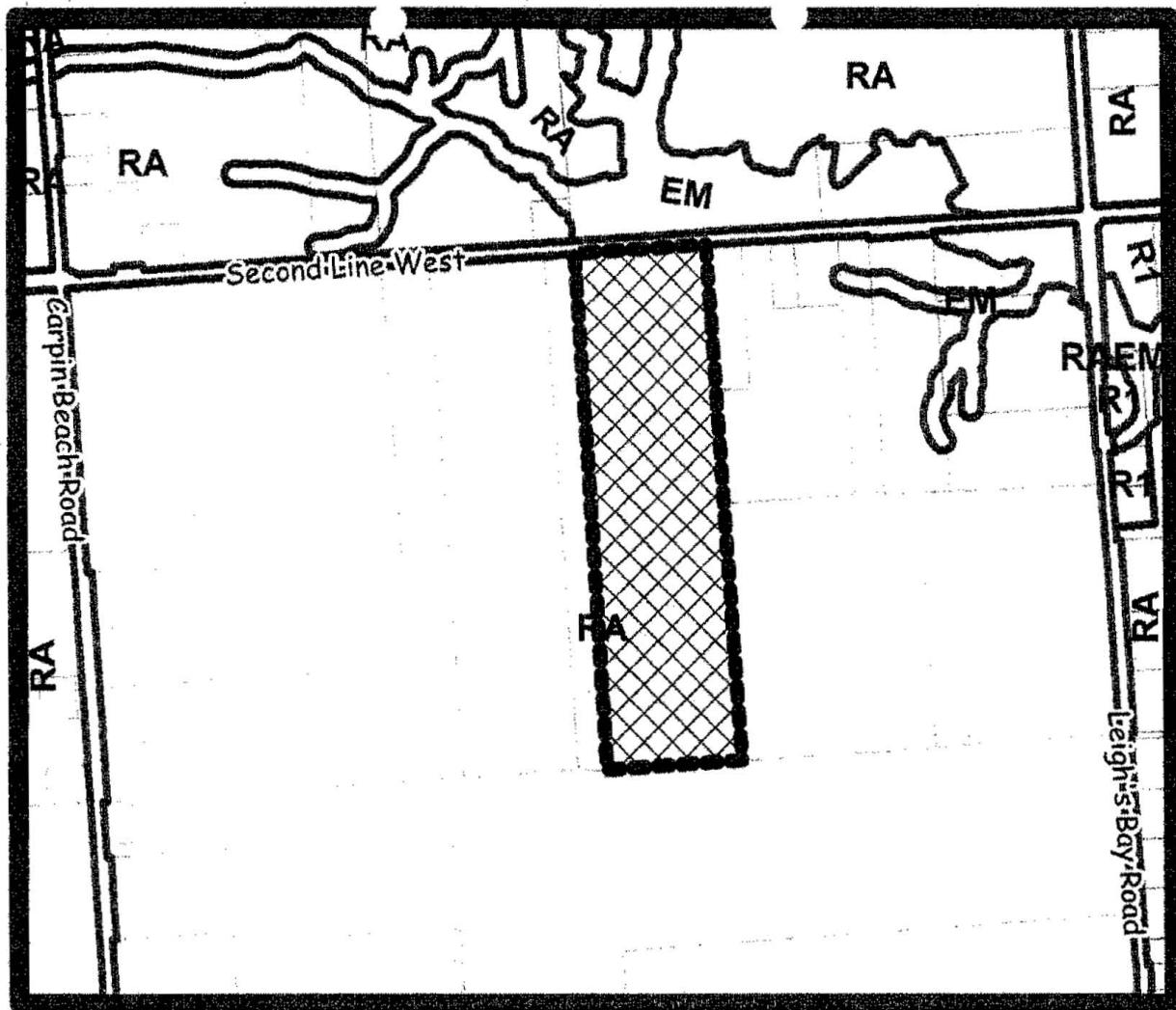
CITY SOLICITOR

MAYOR – JOHN ROWSWELL

CITY CLERK – DONNA IRVING

10(b)

SCHEDULE "A" TO BY-LAW 2010-21 AND SCHEDULE 290 TO BY-LAW 2005-151 OF THE CORPORATION OF THE CITY OF SAULT STE. MARIE, BE PASSED IN OPEN COUNCIL THIS 25<sup>TH</sup> DAY OF JANUARY, 2010.



## EXISTING ZONING MAP

APPLICATION A-1-10-Z  
Legend

1659 Second Line West

- Subject Property = 1659 Second Line W
- Subject Property = 1659 Second Line W
- RA - Rural Area Zone; RAhp
- R1 - Estate Residential Zone
- EM - Environmental Management Zone



Metric Scale  
1 : 9000

Maps  
512 & 2-28