

# The Corporation of the City of Sault Ste. Marie Regular Meeting of City Council Revised Agenda

Monday, March 6, 2017 4:30 pm Council Chambers Civic Centre

**Pages** 

#### 1. ADOPTION OF MINUTES

10 - 22

Mover Councillor M. Shoemaker Seconder Councillor L. Turco

Resolved that the Minutes of the Regular Council Meeting of 2017 02 21 be approved.

### 2. QUESTIONS AND INFORMATION ARISING OUT OF THE MINUTES AND NOT OTHERWISE ON THE AGENDA

#### 3. DECLARATION OF PECUNIARY INTEREST

#### 4. APPROVE AGENDA AS PRESENTED

Mover Councillor J. Hupponen Seconder Councillor R. Niro

Resolved that the Agenda for 2017 03 06 City Council Meeting as presented be approved.

#### 5. PROCLAMATIONS/DELEGATIONS

#### 5.1 International Women's Day

Monica Dale, Past President, Sault Ste. Marie Chamber of Commerce

### 6. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES – CONSENT AGENDA

Mover Councillor M. Shoemaker Seconder Councillor R. Niro

	Consent Agenda be approved as recommended.	
6.1	Correspondence	
6.1.1	City Welcome Signage	23 - 24
	Correspondence from Bill and Joan Rumley and response from Mayor Provenzano	
6.1.2	Council Travel Report	25 - 25
	Correspondence from Mayor Provenzano	
6.2	Street Closure Requests	26 - 46
	Letters of request for temporary street closures are attached for the consideration of Council.	
	Queen Street Cruise	
	<ul> <li>March Street from Queen Street East to Albert Street – June 16, 2017 – 3</li> <li>p.m. to 11 p.m. and June 17, 2017 – 8 a.m. to 5 p.m.</li> </ul>	
	<ul> <li>Queen Street East from East Street to Bruce Street – June 17, 2017 – 8         <ul> <li>a.m. to 5 p.m.</li> </ul> </li> </ul>	
	Poker Run Boat Parade	
	<ul> <li>Foster Drive from St. Mary's River Drive to Brock Street – August 4, 2017 – 4:30 p.m. to 10 p.m.</li> </ul>	
	The relevant By-laws 2017-41, 2017-42 and 2017-43 are listed under item 11 of the Agenda and will be read with all by-laws under that item.	
6.3	Property Tax Appeals	47 - 49
	A report of the City Tax Collector is attached for the consideration of Council.	
	Mover Councillor J. Hupponen Seconder Councillor L. Turco	
	Resolved that the report of the City Tax Collector dated 2017 03 06 concerning Property Tax Appeals be received and the recommendation that the tax records be amended pursuant to Section 357 of the <i>Municipal Act</i> be approved.	
6.4	Vacancy Rebate Provincial Changes	50 - 59
	A report of the Chief Financial Officer and Treasurer is attached for the consideration of Council.	

Resolved that all the items listed under date 2017 03 06 – Agenda item 6 –

Mover Councillor J. Hupponer
Seconder Councillor R. Niro

Resolved that the report of the Chief Financial Officer and Treasurer dated 2017 03 06 concerning Vacancy Rebate Provincial Changes be received and that staff be directed to begin local business consultation regarding the elimination of the vacancy rebate and redirection of funds to the Economic Development Fund Reserve.

#### 6.5 Traffic Box Wrap Competition Update

60 - 62

A report of the Environmental Initiatives Co-ordinator is attached for the consideration of Council.

Mover Councillor J. Hupponen Seconder Councillor L. Turco

Resolved that the report of the Environmental Initiatives Co-ordinator dated 2017 03 06 concerning Traffic Box Wrap Competition Update be received as information.

#### 6.6 Engineering Agreement – 711-719 Bay Street Seawall Replacement

63 - 64

A report of the Design and Construction Engineer is attached for the consideration of Council.

The relevant By-law 2017-46 is listed under item 11 of the Agenda and will be read with all by-laws under that item.

#### 7. REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

#### 7.1 ADMINISTRATION

#### 7.2 COMMUNITY SERVICES DEPARTMENT

- 7.3 ENGINEERING
- 7.4 FIRE
- 7.5 LEGAL
- 7.6 PLANNING

#### 7.7 PUBLIC WORKS AND TRANSPORTATION

#### 7.8 BOARDS AND COMMITTEES

#### 7.8.1 Council Review Committee

65 - 114

A report of Mayor Provenzano as Chair of the Council Review Committee is attached for the consideration of Council.

Mover Councillor S. Myers

Seconder Councillor S. Hollingsworth

Resolved that the report of Mayor Provenzano as Chair of the Council Review Committee dated 2017 03 06 be received and that Council approve in principle a change in Council composition from a twelve member, six ward system to a ten member, five ward system effective the 2018–2022 term of Council:

Further that appropriate staff be directed to make the necessary adjustments to the ward boundaries in accordance with the governing legislation and report back to Council on said adjustments.

### 8. UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL

#### 8.1 Millennium Fountain

Mover Councillor S. Myers Seconder Councillor S. Hollingsworth

Whereas the water-based Millennium Fountain in Clergue Park was installed in 2001 in celebration of the new millennium 2000; and

Whereas the fountain was strategically located on the St. Marys River for the enjoyment of all the citizens of Sault Ste. Marie and visitors to the waterfront; and

Whereas the establishment of the fountain was funded by Canadian Tire, the Province of Ontario, PUC Inc., and the City of Sault Ste. Marie; and

Whereas the cost of \$24,700 to keep operating the water-based fountain was cut from the 2017 budget; and

Whereas public response has indicated a strong desire to see a fountain on the City's waterfront;

Now Therefore Be It Resolved that appropriate staff be requested to report back within two months providing:

- A detailed breakdown of the annual cost to keep the current water-based fountain with a view to seeking possible sponsorship of various aspects of the cost;
- Suggestions for a longer term approach to have a fountain in the area of Clergue and John Rowswell Parks either water-based or on land including one-time costs and ongoing annual costs including time lines associated with any change from the current water-based fountain to creating a new land-based fountain.

#### 8.2 Connecting Links

Mover Councillor J. Krmpotich Seconder Councillor M. Bruni

Whereas almost two decades ago, the provincial government downloaded onto the City of Sault Ste. Marie responsibility for the portion of provincial

highways lying within its municipal boundaries; and

Whereas provincial funding to help municipalities pay for these new responsibilities was eliminated in 2012-2013, and subsequently replaced with an application-based program at a much lower level of funding; and

Whereas municipalities are obliged under the *Municipal Act* to fund infrastructure mainly through property taxes, which do not grow with the economy and are not levied based on ability to pay; and

Whereas municipalities cannot make long-term capital repair plans based on uncertain and inconsistent approvals of provincial funding applications;

Now Therefore Be It Resolved that the Sault Ste. Marie City Council asks the provincial government to:

- re-assume all costs of maintaining and repairing provincial highways located within the City's boundaries that were once a provincial responsibility, or, failing this
- restore provincial funding for the Connecting Links program back to what it had been during the first iteration of the program prior to 2013; and make the program formula-based, instead of application-based.

#### 8.3 Electronic Voting on Agenda Items

Mover Councillor M. Shoemaker Seconder Councillor P. Christian

Whereas the City of Sault Ste. Marie has recently stopped producing hardcopy Council Agendas, providing cost savings and efficiencies in the delivery of information to Councillors; and

Whereas all Councillors receive Council Agendas electronically via an iPad app; and

Whereas electronic voting on Agenda items is an available feature on the iPad app containing the Council Agendas; and

Whereas electronic voting on Agenda items could also provide greater transparency as to the voting records of councillors;

Now Therefore Be It Resolved that the City Clerk be requested to prepare a report on the cost, impact, efficiencies to be gained and advantages of implementing electronic voting on Agenda items at City Council meetings.

#### 8.4 Additional By-law Enforcement Position

Mover Councillor M. Shoemaker Seconder Councillor M. Bruni

Whereas there has been concern expressed by Council for a number of years over the limited availability of the requisite by-law enforcement officers in Sault Ste. Marie; and

Whereas many of the issues dealt with on a daily basis by the City and by Council are by-law enforcement issues;

Now Therefore Be It Resolved that staff report to Council on possible options for creating another by-law enforcement officer position for the City of Sault Ste. Marie without increasing the municipal full-time-equivalent staff contingent.

#### 8.5 Finance Committee Terms of Reference

Mover Councillor S. Hollingsworth Seconder Councillor M. Shoemaker

Whereas the City is responsible to ensure that the fundamentals of effective financial management are practiced and upheld to safeguard the City's finances; and

Whereas many residents care as to how City Council sets, evaluates, controls and thinks strategically about budgets throughout the fiscal year; and

Whereas the City is committed to being open and transparent with taxpayers – reporting approved quarterly updated financial reports to Council outlining actual expenditures and revenues conforming to budget; and

Whereas it is the responsibility of City Council to implement prudent financial decisions – not for the short but for the long term – ensuring a healthy financial future; and

Whereas it is imperative that matters relating to the finances of the municipality, including, without limitation, the development and implementation of the City's long-term strategic financial plan, internal and external audits, budget policy, budget monitoring, tax policies and policy direction and prioritization relating to financial matters and budgets be thoroughly examined; and

Whereas it may be prudent to eliminate financial policies that may constrict or cause limitations to the City's short and/or long term financial planning;

Now Therefore Be It Resolved that staff review and report back regarding revising the terms of reference for the Finance Committee that may take into consideration the following:

- develop and implement the City's long-term strategic financial plan
- set budget policy
- budget monitoring
- set tax policies
- review revenue and expenditures, comparing figures to budget projections
- establish and approve the City's budget or make recommendations to Council on the final budget
- report quarterly updates to Council

#### 8.6 W.J. McMeeken Centre Evacuation

Mover Councillor M. Shoemaker Seconder Councillor J. Krmpotich

Whereas on February 28, 2017 an apparent carbon monoxide leak at the W.J. McMeeken Centre caused several users of the arena to become ill; and

Whereas City Council must be assured that any threat to public safety is investigated;

Now Therefore Be It Resolved that staff report to Council at the next City Council meeting as to how carbon monoxide is monitored at all city-owned buildings, and if the cause of the February 28, 2017 W.J. McMeeken Centre carbon monoxide leak has been determined and rectified.

#### 8.7 EMS Metrics

Mover Councillor P. Christian Seconder Councillor M. Bruni

Resolved that City Council invite District of Sault Ste. Marie Social Services Administration Board Chief Administrative Officer Mike Nadeau to the March 20, 2017 meeting of Council to present current ambulance delivery performance metrics.

- 9. COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION
- 10. ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE
- 11. CONSIDERATION AND PASSING OF BY- LAWS

Mover Councillor J. Hupponen Seconder Councillor L. Turco

Resolved that all By-laws under item 11 of the Agenda under date 2017 03 06 be approved.

- 11.1 By-laws before Council TO BE PASSED which do not require more than a simple majority
- 11.1.1 By-law 2017-41 (Street Closing) Poker Run Boat Parade Foster Drive 115 115

Mover Councillor M. Shoemaker Seconder Councillor L. Turco

Resolved that By-law 2017-41 being a by-law to permit the temporary closing of Foster Drive from St. Mary's River Drive to Brock Street on August 4, 2017 to facilitate the Poker Run Boat Parade event be passed in open Council this 6th day of March, 2017.

11.1.2 By-law 2017-42 (Street Closing) Queen Street Cruise Event (June 17th) 116 - 116

Mover Councillor M. Shoemaker Seconder Councillor L. Turco Resolved that By-law 2017-42 being a by-law to permit the temporary closing of Queen Street East from East Street to Bruce Street on June 17, 2017 to facilitate the Queen Street Cruise event be passed in open Council this 6th day of March, 2017.

### 11.1.3 By-law 2017-43 (Street Closing) Queen Street Cruise Event (June 16th and 117 - 117 17th)

Mover Councillor M. Shoemaker Seconder Councillor L. Turco

Resolved that By-law 2017-43 being a by-law to permit the temporary closing of March Street from Queen Street to Albert Street on June 16, 2017 and June 17, 2017 to facilitate the Queen Street Cruise event be passed in open Council this 6th day of March, 2017.

### 11.1.4 By-law 2017-44 (Regulations) Firearms Exemption 49th (SSM) Field 118 - 118 Regiment

#### **11.1.5 By-law 2017-46 (Agreement) 711-719 Bay Street Seawall Replacement** 119 - 133

A report from the Design and Construction Engineer is on the Agenda.

Mover Councillor M. Shoemaker Seconder Councillor L. Turco

Resolved that By-law 2017-46 being a by-law to authorize the execution of the Agreement between the City and WSP Canada Inc. for the 711-719 Bay Street Seawall Replacement be passed in open Council this 6th day of March, 2017.

- 11.2 By-laws before Council for FIRST and SECOND reading which do not require more than a simple majority
- 11.3 By-laws before Council for THIRD reading which do not require more than a simple majority
- 12. QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON THE AGENDA

#### 13. CLOSED SESSION

Mover Councillor J. Hupponen Seconder Councillor R. Niro

Resolved that this Council proceed into closed session to discuss an engineering Request for Proposal.

Municipal Act R.S.O. 2002 – section 239(2)(e) – potential litigation

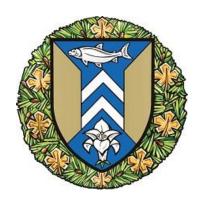
Further Be It Resolved that should the said closed session be adjourned, the Council may reconvene in closed session to continue to discuss the same

matter(s) without the need for a further authorizing resolution

#### 14. ADJOURNMENT

Mover Councillor M. Shoemaker Seconder Councillor L. Turco

Resolved that this Council now adjourn.



## REGULAR MEETING OF CITY COUNCIL MINUTES

Tuesday, February 21, 2017 4:30 pm Council Chambers Civic Centre

Present: Councillor S. Butland, Councillor P. Christian, Councillor S. Myers,

Councillor J. Hupponen, Councillor L. Turco, Councillor M. Shoemaker, Councillor R. Niro, Councillor M. Bruni, Councillor F. Fata, Councillor J.

Krmpotich, Councillor R. Romano

Absent: Mayor C. Provenzano, Councillor S. Hollingsworth

Officials: A. Horsman, R. Tyczinski, L. Girardi, M. Figliola, T. Vair, F. Coccimiglio, V.

McLeod, K. Fisher, C. Rumiel, M. Borowicz-Sibenik, P. Tonazzo

#### 1. ADOPTION OF MINUTES

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that the Minutes of the Regular Council Meeting of 2017 02 06 be approved.

- 2. QUESTIONS AND INFORMATION ARISING OUT OF THE MINUTES AND NOT OTHERWISE ON THE AGENDA
- 3. DECLARATION OF PECUNIARY INTEREST

#### 3.1 Councillor R. Niro – Economic Development Update

Family member employed by Economic Development Corporation

#### 3.2 Councillor P. Christian – Leasing of McMeeken Centre

Family member is a member of the Soo Pee Wee Hockey League executive

#### 3.3 Councillor R. Niro – Leasing of McMeeken Centre

Family member is a member of the Soo Pee Wee Hockey League executive

#### 3.4 Councillor R. Romano – Leasing of McMeeken Centre

Law firm represents Soo Minor Hockey

#### 3.5 Councillor Turco – Municipal Law Enforcement Officers

Spouse is employed by Police Service

#### 3.6 Councillor L. Turco – By-law 2017-36 (Parking) Municipal Law Enforcement Officers

Spouse is employed by Police Service

#### 4. APPROVE AGENDA AS PRESENTED

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that the Agenda for 2017 02 21 City Council Meeting as presented be approved.

#### Carried

#### 5. PROCLAMATIONS/DELEGATIONS

#### 5.1 Ontario Heritage Week

Virginia McLeod, Manager of Recreation and Culture was in attendance.

### 6. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES – CONSENT AGENDA

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that all the items listed under date 2017 02 21 – Agenda item 6 – Consent Agenda be approved as recommended.

#### 6.1 Correspondence

#### 6.1.1 Special Fireworks Permission Request

Correspondence requesting permission for a fireworks display on Top Sail Island was received by Council.

The relevant By-law 2017-40 is listed under item 11 of the Minutes.

#### 6.1.2 Withdrawal of Motion - Energy Report

#### 6.2 Council Travel

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that Councillor S. Hollingsworth be authorized to travel to Ottawa for 4 days in June to attend the Community Heritage Ontario Conference at an estimated cost to the City of \$1.700.

#### **Carried**

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that Councillor Butland be authorized to travel to Marquette, Michigan for one day in February to attend an Energy Summit at an estimated cost to the City of \$350.

#### Carried

#### 6.3 Economic Development Update

Councillor R. Niro declared a conflict on this item. (Family member employed by Economic Development Corporation)

The report of the Deputy CAO, Community Development and Enterprise Services was received by Council.

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that the report of the Deputy CAO, Community Development and Enterprise Services dated 2017 02 21 concerning economic development be received as information.

#### 6.4 Requests for Financial Assistance for National/ International Sports Competitions

The reports of the Manager of Recreation and Culture were received by Council.

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that the reports of the Manager of Recreation and Culture dated 2017 02 21 concerning Requests for Financial Assistance be received and that the recommendation of the Parks and Recreation Advisory Committee that City Council approve a \$200 financial assistance grant for:

- Richard MacLennan Speed Skating Canada's Single Distance Championship January 4 – 6th, 2017 in Calgary, Alberta
- Kieran Desjardins Speed Skating Canada's Canada Cup January 27 29, 2017 in Saskatoon, Saskatchewan

be approved.

#### Carried

#### 6.5 Enabling Accessibility Funding Agreement

The report of the Manager of Recreation and Culture was received by Council.

The relevant By-law 2017-39 is listed under item 11 of the Minutes.

#### 6.6 2017 Cultural Financial Assistance Grants

The report of the Manager of Recreation and Culture was received by Council.

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that the report of the Manager of Recreation and Culture dated 2017 02 21 concerning 2017 Cultural Financial Assistance Grants be received and that the recommendation of the Cultural Advisory Board to endorse the following grants:

- Algoma Arts Festival Association \$7,000
- Algoma Conservatory of Music \$7,500
- Algoma Festival Choir \$4,400
- Arts Council of Sault Ste. Marie and District \$10,000
- In Your Eyes Projects Performance Arts \$2,000
- Living History of Algoma / Oral History of Sault Ste. Marie Project \$5,000
- Over the Rainbow Children's Entertainment Series \$2,000
- Kiwanis Community Theatre Centre \$4,500
- Sault Theatre Workshop \$4,500

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- Shadows of the Mind Film Festival \$5,000
- Soo Pipe Band \$2,000

be approved.

#### Carried

#### 6.7 Engineering Services – 711-719 Bay Street Seawall Replacement

The report of the Design and Construction Engineer was received by Council.

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that the report of the Design and Construction Engineer dated 2017 02 21 concerning engineering services for the 711-719 Bay Street Seawall Replacement be received and that Council authorize entering into an agreement for engineering services with WSP.

#### **Carried**

#### 6.8 Sale of 1393 Peoples Road

The report of the City Solicitor was received by Council.

The relevant By-law 2017-37 is listed under item 11 of the Minutes.

#### 6.9 Regulation of Drone Use

The report of the Solicitor/Prosecutor was received by Council.

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that the report of the Solicitor/Prosecutor dated 2017 02 21 concerning Regulation of Drone Use be received as information.

#### **Carried**

#### 6.10 Municipal Law Enforcement Officers

Councillor L. Turco declared a conflict on this item. (Spouse is employed by Police Service)

The report of the Manager of Transit and Parking was received by Council.

The relevant By-law 2017-36 is listed under item 11 of the Minutes.

#### 6.11 Winter Maintenance of Red Rock Road (Maki Road)

The report of the Director of Public Works was received by Council.

The relevant By-law 2017-30 is listed under item 11 of the Minutes.

#### 7. REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

- 7.1 ADMINISTRATION
- 7.2 COMMUNITY SERVICES DEPARTMENT
- 7.3 ENGINEERING
- **7.4 FIRE**
- 7.5 LEGAL
- 7.6 PLANNING

#### 7.6.1 A-2-17-Z - 413, 417, and 421 Old Garden River Road

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that the report of the Senior Planner dated 2017 02 21 concerning Rezoning Application A-2-17-Z be received and that Council postpone this matter to April 24, 2017.

#### 7.7 PUBLIC WORKS AND TRANSPORTATION

- 7.8 BOARDS AND COMMITTEES
- 8. UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL
- 8.1 East Street and Albert Street Intersection

Moved by: Councillor M. Shoemaker Seconded by: Councillor R. Niro

Whereas the lane configuration of East Street between the intersections of Albert and East Streets and East Street and Wellington Street East has changed in recent years; and

Whereas there has been ongoing concern from users of the intersection as to the safety of said change; and

Whereas a traffic management company reviewed the change once implemented and made certain recommendations, some, but not all of which have been carried out;

Now Therefore Be It Resolved that staff be requested to report to Council explaining the change in the intersection, how it came to be, the reasoning behind the change and what information was relied upon to make said changes.

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Recorded	For	Against	Absent
Mayor C. Provenzano			Χ
Councillor S. Butland		X	
Councillor P. Christian		X	
Councillor S. Myers		X	
Councillor S. Hollingsworth			Χ
Councillor J. Hupponen		X	
Councillor L. Turco		X	
Councillor M. Shoemaker	Χ		
Councillor R. Niro	Χ		
Councillor M. Bruni		X	
Councillor F. Fata	Χ		
Councillor J. Krmpotich		X	
Councillor R. Romano		Χ	
Results	3	8	2
5.4.1			

#### Defeated

#### 8.2 Leasing of McMeeken Centre

Councillor P. Christian declared a conflict on this item. (Family member is a member of the Soo Pee Wee Hockey League executive)

Councillor R. Niro declared a conflict on this item. (Family member is a member of the Soo Pee Wee Hockey League executive)

Councillor R. Romano declared a conflict on this item. (Law firm represents Soo Minor Hockey)

Moved by: Councillor M. Shoemaker Seconded by: Councillor S. Butland

Whereas the City has explored the option of building a new West End ice rink; and

Whereas any such construction would take several years to fund, build and complete; and

Whereas the McMeeken Centre operates at an annual cost to taxpayers of \$150,000; and

Whereas there has been interest expressed in a lease of the McMeeken Centre which could result in it becoming a profit centre for the City of Sault Ste. Marie;

Now Therefore Be It Resolved that staff report to Council as soon as practicable on the possibility of putting the McMeeken Centre out to the public for lease of the entire space and advise what benefits or detriments could result from such an arrangement.

Recorded	For	Against	Absent
Mayor C. Provenzano			X
Councillor S. Butland	Χ		
Councillor P. Christian			
Councillor S. Myers		X	
Councillor S. Hollingsworth			X
Councillor J. Hupponen		X	
Councillor L. Turco		X	
Councillor M. Shoemaker	Χ		
Councillor R. Niro			
Councillor M. Bruni	Χ		
Councillor F. Fata	Χ		
Councillor J. Krmpotich		X	
Councillor R. Romano			
Results	4	4	2
Defeated			

#### 8.3 Connecting Link Funding

Moved by: Councillor R. Romano Seconded by: Councillor F. Fata

Whereas on February 9, 2017 the Minister of Transportation, Steven DelDuca, was in Sault Ste. Marie to make an announcement in regard to gas tax funding following which the Minister met with local media; and

Whereas an article was released later that day in the Sault Star relating to connecting link funding for the Black Road widening project; and

Whereas the following was stated in the said article:

"Ontario's connecting link funding is not based on whether traffic on that roadway is local or transient.

Instead, he said, applications are assessed based on a number of factors including the condition of the infrastructure and the need in the community, among other things.

"The notion of whether the traffic is local or non-local shouldn't have a bearing on whether it qualifies for connecting link funding because connecting link is defined in a particular way. It's not a subjective definition," said Steven DelDuca, Ontario's Minister of Transportation.

That leaves the door open for the City of Sault Ste. Marie to consider reapplying for the funding for what it's called its priority project – the widening of Black Road.

DelDuca, in an exclusive interview with The Sault Star Thursday, said that Sault Ste. Marie's application for connecting fundings isn't the only one of the 77 eligible municipalities that have been turned down in its quest for the badly-needed dollar.

The challenge, he said, is that more applications have been submitted than money available in the annual fund and that problem was magnified because of the hiatus the designated funding program took for a number of years.

"When this program was reestablished, there was a significant pent up demand for the money, and that will likely be the case for a number of years, but we tell communities that this is an annual funding program, so communities like Sault Ste. Marie can apply again," he said.

Two weeks ago, city council was told that while city staff are continuing their efforts to press upon the province that Sault Ste. Marie is in a unique situation and needs connecting link funding to approve its cross-Canada links, it doesn't expect the MTO to reconsider its position on the \$5.4 million Black Road Widening project."

And Whereas the City of Sault Ste. Marie should do everything it can to pursue potential connecting link funding through the Provincial government.

Now Therefore Be It Resolved that the City Engineer be requested to contact the Ontario Ministry of Transportation to obtain a clear and concise opinion as to what is required in order to meet the threshold to receive Connecting Link funding and report to Council as soon as possible with respect to that opinion.

- 9. COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION
- 10. ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE

#### 11. CONSIDERATION AND PASSING OF BY- LAWS

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that all By-laws under item 11 of the Agenda under date 2017 02 21 be approved.

#### Carried

### 11.1 By-laws before Council TO BE PASSED which do not require more than a simple majority

#### 11.1.1 By-law 2017-30 (Agreement) Brookfield Power Wind Prince

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2017-30 being a by-law to authorize the execution of the Agreement between the City and Brookfield Power Wind Prince L.P. for the City's winter maintenance of Maki Road/Red Rock Road north of Allard Lake to the northern City boundary be passed in open Council this 21st day of February, 2017.

#### Carried

#### 11.1.2 By-law 2017-31 (Agreement) Jardine Lloyd Thompson Canada Inc.

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2017-31 being a by-law to authorize the execution of the Agreement between the City and Jardine Lloyd Thompson Canada Inc. for the renewal of the City's insurance program for a period of one (1) year commencing February 28, 2017 to February 28, 2018 be passed in open Council this 21st day of February, 2017.

#### Carried

#### 11.1.3 By-law 2017-35 (Regulations) Signs

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2017-35 being a by-law for regulating or prohibiting signs and other advertising devices be passed in open Council this 21st day of February, 2017.

#### 11.1.4 By-law 2017-36 (Parking) Municipal Law Enforcement Officers

Councillor L. Turco declared a conflict on this item. (Spouse is employed by Police Service)

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2016-36 being a by-law to appoint Municipal Law Enforcement Officers to enforce the by-laws on various private properties and to amend Schedule "A" to By-law 90-305 be passed in open Council on this 21st day of February, 2017.

#### Carried

#### 11.1.5 By-law 2017-37 (Property Sale) 1393 Peoples Road

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2017-37 being a by-law to authorize the sale of surplus property being legally described as Part PIN 31566-0275 (LT) PT SEC 24 KORAH PT 6 1R1216; SAULT STE. MARIE being part civic 1393 Peoples Road to Nick Palumbo be passed in open Council this 21st day of February, 2017.

#### **Carried**

#### 11.1.6 By-law 2017-38 (Street Closing) Part Corey Avenue and Part Jean Avenue

Moved by: Councillor S. Myers Seconded by: Councillor M. Bruni

Resolved that By-law 2017-38 being a by-law to stop up, close and authorize the conveyance of part of Corey Avenue and part of Jean Avenue in the Manitou Park Subdivision, Plan H436 and to authorize the conveyance of the 1' reserves abutting this property be passed in open Council this 21st day of February, 2017.

#### **Carried**

#### 11.1.7 By-law 2017-39 (Agreement) Enabling Accessibility Fund Agreement

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that By-law 2017-39 being a by-law to authorize the execution of the Agreement between the City and Her Majesty the Queen in Right of Canada (Hereinafter Referred to as "Canada"), as represented by the Minister of Employment and Social Development for the

Strathclair Pathways to Accessibility project be passed in open Council this 21st day of February, 2017.

#### Carried

#### 11.1.8 By-law 2017-40 (Regulations) Fireworks

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that By-law 2017-40 being a by-law to approve the discharge of fireworks by David Whysall International Fireworks pursuant to Section 4 of the Fireworks By-law 2013-146 between 7:00 p.m. to 11:00 p.m. on March 1, 2017 for the Provincial Industry Conference ("PIC") sponsored by Festival and Events Ontario, together with Tourism Sault Ste. Marie and Northern Ontario Tourism be passed in open Council on this 21st day of February, 2017.

#### Carried

- 11.2 By-laws before Council for FIRST and SECOND reading which do not require more than a simple majority
- 11.3 By-laws before Council for THIRD reading which do not require more than a simple majority
- 12. QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON THE AGENDA

#### 13. CLOSED SESSION

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that this Council proceed into closed session to discuss:

- an acquisition of real property
- a labour relations issue
- an issue concerning an assessment appeal

Municipal Act R.S.O. 2002 – section 239(2)(c) – a proposed or pending acquisition or disposition of land by the municipality; section 239(2)(d) labour relations or employee negotiations; 239(2)(f) solicitor/client privilege

Further Be It Resolved that should the said closed session be adjourned, the Council may reconvene in closed session to continue to discuss the same matter(s) without the need for a further authorizing resolution.

#### 14. ADJOURNMENT

Moved by: Councillor S. Myers Seconded by: Councillor F. Fata

Resolved that this Council now adjourn.

 Acting Mayor
Deputy City Clerk

#### Bill & Joan Rumley 191 Division Street Owen Sound, ON N4K 5N6



The Corporation of the City of Sault Ste. Marie 99 Foster Drive
Box 580
Sault Ste. Marie, ON P6A 5N1

Dear Sir/Madam:

My husband and I went out west this summer and on our way, visited your lovely city. We have passed through Sault Ste. Marie many times in our travels and never had the time to stop and visit the Bush Pilot Museum. We finally got the opportunity this summer to stop and visit. It was a wonderful experience and in such a beautiful location.

On a completely different note, we noticed that there was no signage for the Jacobs curling team on the Trans-Canada Highway. Other sports teams were honoured but not them. With the team being Olympians, we were very surprised that there was no tribute to them on the Trans Canada. We are curling fans; love the sport and the Jacobs team so we were a bit disappointed not to see their team mentioned.

If you would consider replying to us regarding the above, for your convenience I have included our email address, <u>birumley@gmail.com</u>.

Thanking you in advance.

Sincerely,

Joan Rumley

/jr

P.S. Yes I am retired so have lots of time on my hands but I would like to know.

Christian C. Provenzano, Mayor B.A., LL.B., LL.M.



### Corporation of the City of Sault Ste. Marie

SENT VIA E-MAIL

February 14<sup>th</sup>, 2017

Bill & Joan Rumley 191 Division Street Owen Sound, ON, N4K 5N6

Dear Joan,

I received your letter of January 25<sup>th</sup>. Thank you for taking the time to write. I am glad you enjoyed your stopover in our City during your travels west this summer and were able to take in some of our local attractions such as the Bushplane Museum.

In regards to your mention about the lack of signage about Team Jacobs at the entrances to the City, I fully agree that it would make complete sense to update the signs to highlight the rink's accomplishments. As both Brier and Olympic champions, the team ranks among the most decorated and recognizable athletes to hail from Sault Ste. Marie.

Our Public Works department has a very capable sign shop with a number of creative personnel. I think, after some appropriate discussions at our City Council, it would be perfectly fitting to ask them about options for creating new signs or updating the current ones to note the achievements of Team Jacobs.

It's great to hear that you are both curling Team Jacobs fans. It's fair to say that our whole community is looking forward to the upcoming Brier in St. John's this March, when Team Jacobs will be wearing the yellow and green of Northern Ontario once more.

Thank you again for your message. I wish you all the best and I hope you will have the occasion to visit our City again soon.

Sincerely,

Christian Provenzano



### Mayor Christian Provenzano Corporation of the City of Sault Ste. Marie

February 28, 2017

Memorandum

To: City Council

Re: Travel Report - Toronto

#### Council,

Over the past few weeks I had the opportunity to meet with the Minister of Education and the Minister of Transportation here in Sault Ste. Marie. During both of those meetings, I pressed the importance of steel manufacturing to our community specifically and to the province's manufacturing base generally. I found those meetings productive and believed it would be beneficial to make additional efforts to connect with the government on our community's current challenges and efforts. I also wanted to connect with the new chair of the Ontario Lottery and Gaming Corporation Board of Directors, George Cooke.

As a result and to minimize travel costs, I arranged for a day at Queen's Park. I met with Minister Mauro (Acting Minister of Northern Development and Mines and the Minister of Municipal Affairs), Minister Sousa (Minister of Finance), Minister Marie - France Lalonde (Minister of Community Safety and Correctional Services) and Andrew Bevan (Premier's Chief of Staff). I also met with George Cooke, the newly appointed Chair of the Ontario Lottery and Gaming Corporation and CEO Stephen Rigby.

The meetings gave me the opportunity to reiterate the importance of the steel industry and the OLG to our community. Additionally, I provided the Ministers with an overview of our efforts to create a more comprehensive community plan and direction. Lastly, I also took the opportunity to ensure the Minister of Community Safety and Correctional Services that City Council recognizes and appreciates its responsibilities under the *Fire Protection and Prevention Act* and that we will responsibly consider the comments/recommendations from the Office of the Fire Marshall when so received.

All of the meetings were very positive and, I believe, beneficial for our community at large.

Mayor Christian Provenzano

Brought to derks office for courcil of 2/21/2017

### TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Megan Parlave	TELEPHONE: 705541732
ORGANIZATION (if applicable)	Street Cruise
ADDRESS: N/A	POSTAL CODE: N/A
The above person hereby makes application for	the closing of
March	
(Name of street to be closed)	
from Ray Co (Queen) (reference points - street numbers, cross s	to Albert
from	to
(reference points - street numbers, cross s	treets, etc.)
on the 16 day of June, 2017 from	3_ampm to_11_ampm
on the day of, 20 from _	8 am/pm to 5 am/pm
or the purpose of Olifen SME	et Cruise

<u>1</u> .	Police Services, Traffic Dept. Telephone 949-6300 ext 348 Fax 759-7820 580 Second Line East On attacked sheet Signature of Official	Fire Services/Emergency Medical Services (EMS) Telephone 949-3335/949-3387 Fax 949-2341 72 Tancred Street Signature of Official
3.	Public Works & Transportation Dept. 4. Telephone 541-7000 Fax 541-7010 128 Sackville Road  On attacked Short Signature of Official	Transit/Parking Telephone 759-5320 Fax 759-5834 111 Huron Street Character Shoot Signature of Official
<u>5.</u>	Central Ambulance Communication Centre (C.A.C.C.) Telephone 946-1227 Fax 945-6883 65 Old Garden River Road  On attacked Shad Signature of Official	Downtown Association Telephone 942-2919 Fax 942-6368 496 Queen Street East (QUEEN STREET CLOSINGS ONLY)  Signature of Official
<u>7.</u>	Community Services Department Telephone 759-5310 Fax 759-6605 99 Foster Drive (CLOSINGS AFFECTING CITY PARKS/FACIL  Matheway Short Signature of Official	LITIES)
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<u>3.</u>	Public Works & Transportation Dept. Telephone 541-7000 Fax 541-7010 128 Sackville Road  Signature of Official	4.	Transit/Parking Telephone 759-5320 Fax 759-5834 111 Huron Street Signature of Official
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Brought to derks office for courcil of 2/21/2017

### TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Megan Parlave	TELEPHONE: 705541732				
ORGANIZATION (if applicable)	Street Cruise				
ADDRESS: N/A	POSTAL CODE: N/A				
The above person hereby makes application for the closing of					
March					
(Name of street to be closed)					
from Rayles (Queen) (reference points - street numbers, cross s	to Albert				
from	to				
(reference points - street numbers, cross s	treets, etc.)				
on the 16 day of June, 2017 from	3_ampm to_11_ampm				
on the day of, 20 from _	8 am/pm to 5 am/pm				
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3.	Public Works & Transportation Dept. 4. Telephone 541-7000 Fax 541-7010 128 Sackville Road On attached Short Signature of Official	Transit/Parking Telephone 759-5320 Fax 759-5834 111 Huron Street  Character Shoot Signature of Official		
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20	-	(date)	(By-law No )

CONTACT NAME: Magan Parlowe TELEPHONE: 1055417320
ORGANIZATION (if applicable) Towism South Se. Marie
ADDRESS: 99 Foster Drive POSTAL CODE: POA 5X10
The above person hereby makes application for the closing of
Foster Drive
(Name of street to be closed)
from St- Mary's River Directo Brook Street (reference points - street numbers, cross streets, etc.)
fromto
(reference points - street numbers, cross streets, etc.)
on the day of August, 20 from
on the day of, 20 from am/pm toam/pm
for the number of Povov PIN Rout "Pavado"

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<u>3.</u>	Public Works & Transportation Dept. 4. Telephone 541-7000 Fax 541-7010 128 Sackville Road  Signature of Official	Transit/Parking Telephone 759-5320 Fax 759-5834 111 Huron Street On orthochod Shoot Signature of Official
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<u>7.</u>	Community Services Department Telephone 759-5310 Fax 759-6605 99 Foster Drive (CLOSINGS AFFECTING CITY PARKS/FACION CLOSINGS AFFECTING CITY PARKS/FACION COMPANY COMPA	L!TIES)
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# The Corporation of the City of Sault Ste. Marie

### COUNCIL REPORT

March 6, 2017

TO: Mayor Christian Provenzano and Members of City

Council

AUTHOR: Peter Liepa, City Tax Collector

**DEPARTMENT:** Corporate Services

RE: Property Tax Appeals

### **PURPOSE**

Staff is seeking Council approval of property tax appeals as required pursuant to Section 357 of the Municipal Act.

### **BACKGROUND**

A listing of applications received for adjustment of realty taxes pursuant to Section 357 of the Municipal Act is attached to this report.

#### **ANALYSIS**

The Municipal Property Assessment Corporation has recommended the amount of the assessment to be adjusted.

#### FINANCIAL IMPLICATIONS

There is an annual budget allocation for tax write-offs. The decreased revenue of \$25,028.70 can be accommodated within the existing budget allocation

### STRATEGIC PLAN / POLICY IMPACT

Not applicable

### RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the City Tax Collector dated 2017 03 06 concerning Property Tax Appeals be received and the recommendation that the tax records be amended pursuant to Section 357 of the Municipal Act be approved.

Property Tax Appeals 2017 03 06 Page 2

Respectfully submitted,

Peter Liepa

City Tax Collector 705 759-5269

p.liepa@cityssm.on.ca

# APPLICATION TO COUNCIL TO CANCEL OR REFUND PROPERTY TAXES PURSUANT TO SECTION 357 OF THE MUNICIPAL ACT, 2001

## THE CORPORATION OF THE CITY OF SAULT STE. MARIE PROPERTY TAX APPEALS

DATE: 2017 03 06 PAGE: 1 of 1

### 2014

ROLL NUMBER	PROPERTY ADDRESS	PERSON ASSESSED	TAX CLASS	REASON	APPEAL NO.	TAXES	INTEREST	TOTAL
020-028-065	235 McNabb Street	Young Mens Christian Association	СТ	В	14-035	1,711.47	5.37	1,716.84
				2015				
020-028-065	235 McNabb Street	Young Mens Christian Association	СТ	В	15-054	1,676.13	476.55	2,152.68
030-005-004-01	815 McNabb Street	Sun Oil Company Ltd.	CT/CU	D	15-055	16,212.48	470.55	16,212.48
				0040				
				2016				
020-018-078	884 Queen Street East	1022254 Ontario Inc.	CT/RT	D	16-034	2,414.13		2,414.13
030-080-004	524 Northern Ave. E.	Dumas Pierre	CT/RT	Α	16-035	666.28		666.28
020-028-065	235 McNabb Street	Young Mens Christian Association	CT	В	16-036	1,650.88	<u>215.41</u>	1,866.29
		-			_	24,331.37	697.33	25,028.70

A. REALTY TAX CLASS CONVERSION

B. BECAME EXEMPT AFTER RETURN OF ROLL

C. RAZED BY FIRE AFTER RETURN OF ROLL

D. DEMOLISHED AFTER RETURN OF ROLL

E. OVERCHARGED BY REASON OF GROSS OR MANIFEST CLERICAL ERROR

F. REAL PROPERTY THAT COULD NOT BE USED FOR A PERIOD OF AT LEAST 3 MONTHS DUE TO REPAIRS OR RENOVATIONS



# The Corporation of the City of Sault Ste. Marie

### COUNCIL REPORT

March 6, 2017

TO: Mayor Christian Provenzano and Members of City

Council

AUTHOR: Shelley J Schell, CPA, CA Chief Financial Officer &

**Treasurer** 

**DEPARTMENT:** Corporate Services

RE: Vacancy Rebate Provincial Changes

#### **PURPOSE**

The purpose of this report is to seek Council approval to begin consultation with the local business community regarding the recommended changes to the vacant unit rebate.

### **BACKGROUND**

The vacancy rebate program was initiated by the Province of Ontario in 1998, requiring municipalities to provide tax relief to property owners with vacancies in commercial and industrial buildings. To be eligible for the rebate the vacant area identified must be unused for a period of at least ninety (90) consecutive days, with specific criteria regarding what is considered unused.

The vacancy rebate is 30% of total property taxes, including the educational portion, for commercial units and 35% for industrial units, prorated for the portion of the year declared vacant.

The Province reviewed the Vacant Unit Rebate and the Vacant/Excess Land Subclasses and is providing municipalities' broad flexibility for 2017 and future years. The change is intended to allow municipalities to tailor the vacant rebate and reduction programs to reflect community needs and circumstances, while considering the interests of local businesses.

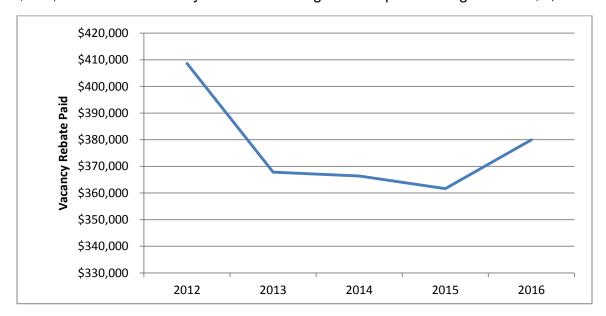
This report is addressing only the vacant unit rebate and no change is being recommended at this time for Vacant/Excess Land Subclasses.

### **ANALYSIS**

The City currently budgets \$375,000 annually for vacant unit rebates. When the education portion of the rebate is included, the rebate is over \$500,000. There are approximately 120 units that receive the rebate.

- Twelve (12) of the 120 buildings each received a rebate of over \$10,000 and account for 57% of the total rebate
  - 72% of the rebate paid to them relates to shopping centres
  - o Three (3) of the 12 properties are in the downtown area

The average total vacancy rebate paid, municipal share only, is approximately \$380,000 over the last 5 years. The average rebate per building is about \$4,300.



Staff is recommending that the vacancy rebate be eliminated and the budget be re-directed to the Economic Development Fund Reserve, which is currently in the process of being reviewed by the Economic Development Committee. The reserve would be recommended to target enhancement of the Downtown and other community initiatives. The first project recommended would be the Downtown Development Initiative, which requires \$200,000/year for three years and is aimed at improvement to businesses in the Downtown area. Staff proposes to include a grant to upgrade vacant spaces within the Downtown Development Initiative as approved by Council November 21, 2016.

To address the Industrial component of the vacancy rebate there will be a new Industrial Community Improvement Plan, as recommended to Council at the passing of the tax policy on November 21, 2016, which will be aimed at creating assessment growth.

By redirecting these funds, the City will be no longer paying businesses to be vacant, but rather assisting in upgrading and improving the units for use.

Vacancy Rebate Provincial Changes 2017 03 06 Page 3.

Local business consultations, as required by the Ministry of Finance, would include

- Open House in early April 2017. Notification will be provided to 2016 recipients of the vacancy rebate, but all interested parties will be welcome.
- Meet with the Chamber of Commerce and Downtown Association
- Prepare a Frequently Asked Questions (FAQ) document for release on City website, along with invitation to comment

Once local business consultations have occurred, staff would report back to Council with the results and a recommendation for the potential new program. Council approval by resolution would be required in the submission to the Ministry, which is targeted for the July 1, 2017 deadline.

### FINANCIAL IMPLICATIONS

There will be no net financial change due to the elimination of the vacancy rebate and redirecting the funds to a new Community Development Reserve.

### STRATEGIC PLAN / POLICY IMPACT

The Focus Area, Quality of Life, Vibrant Downtown Areas is directly impacted by this initiative.

### RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Chief Financial Officer and Treasurer, dated March 6, 2017, concerning the request of staff to begin local business consultation regarding the elimination of the vacancy rebate and redirection of funds to the Economic Development Fund Reserve be approved.

Respectfully submitted,

Shelley J. Schell, CPA, CA

Theory School

Chief Financial Officer & Treasurer

218 Industrial Court Cres. • Sault Ste. Marie, Ontario • P68 5P2 • Bus: 705-942-7141 • Fax: 705-942-1826 • www.sar-gin.com

February 24, 2017

The Corporation of the City of Sault Ste. Marie 99 Foster Drive Sault Ste. Marie, ON P6A 5X6

Attention: Members of City Council

Re: Response to Provincial Government Proposed Changes to the Municipal Act

We read with interest and dismay a Soo Today article of February 3, 2017, copy attached. Reportedly, City Staff are looking into new provincial regulations allowing municipalities the option to cease giving tax rebates to owners of commercial buildings with vacant space. As it is already our considered opinion the rebate should be 40%, versus 30%, we find it difficult to imagine 0%.

The majority of vacancies are in the downtown core, an area already suffering from slow financial growth. The City's decision to relocate the hospital and PUC essentially put the last nail in the downtown coffins. The current proposal to remove all 2 hour free parking by 2022 would only serve to decorate the graves.

Taxes in the downtown area should be reduced immediately in order to attract new businesses. This could easily be accomplished by creating a special "reduced" mill rate for the area designated as a Downtown Improvement Zone. One would only have to drive down Queen Street to see the effects of misdirected planning policies based on inaccurate population and employment projections upon which the Official Plan was developed. I refer to population projections found in a report tabled to the Mayor entitled the "2013 Official Plan Review". In that report to Mayor Amaroso, the population was predicted to reach about 78,000 in 2016 when in fact, it decreased to 73,000.

We're not accusing the Planners or City Administrators at that time of mismanagement. After all, no one can predict the future. But for the current Council and staff to even suggest that downtown businesses should be deprived of free two hour parking and... if that were not enough, consider the elimination of the vacancy rebate, is clearly a message that our leaders are blindly ignoring every basic economic principle. This will only create severe financial hardship for a segment of the economy (small business), result in lost opportunity for young entrepreneurs and a further outward migration of our youth.

On the surface, removing vacancy rebates would appear to be low-hanging fruit and a quick means of improving budget numbers and filling coffers. However, if the City takes away the Vacancy Rebate and does not reduce Downtown Taxes it will have a major, negative effect on its own finances. Landlords and Business Owners may be forced to close their doors and/or not pay their taxes; both actions resulting in more tax sales and more debt to the community. Let's remember that the current downtown disaster is not the fault of building owners and business owners. To this point, in the not too distant future there will be the relocation or expansion of the Group Health Centre, an opportunity we truly hope will not repeat history.

We are not writing because we have vacancies in the downtown core. We do not. Rather, we write as concerned building owners, business owners and engaged private citizens who have chosen to make Sault Ste. Marie our home and workplace for over 52 years. We sincerely hope we have earned the right to comment on these proposals, and to share our concerns of the negative effect they will have on commerce and on the community at large.

We trust City Staff will look deeply into the facts at hand and present a macro position for City Council to consider for the betterment of Sault Ste. Marie and its important downtown core.

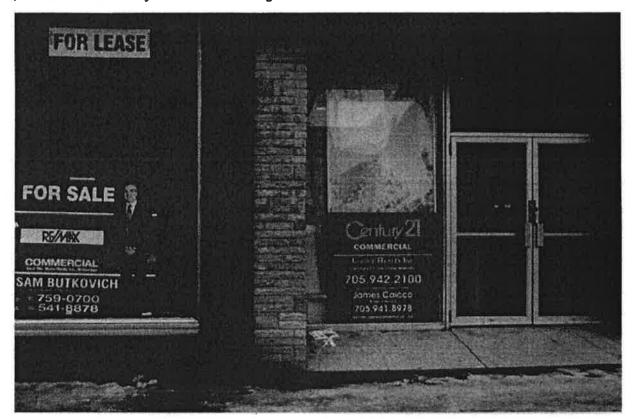
Sincerely,

Sar-Gin Developments (Sault) Ltd.,

## SOOTODAY .com

# Will city stop giving tax rebates for vacant buildings?

Jan 21, 2017 8:00 AM by: Kenneth Armstrong



Two vacant storefronts seen today on Queen Street East. The city may consider ceasing to offer a 30 per cent tax rebate on vacant properties. Kenneth Armstrong/SooToday

City staff will look into new provincial regulations allowing municipalities the option to cease giving tax rebates to owners of commercial buildings with vacant areas, but the decision whether to cut the rebate or not will be up to city council.

Shelley Schell, chief financial officer for the city, said typically about 120 properties are granted the 30 per cent tax rebate every year, with \$375,000 allotted in the 2017 budget for the municipal portion.

Schell said the rebates are not automatically granted and that properties must meet certain criteria to be eligible for the rebate.

"The individual organizations that do get it have to apply for it," said Schelle

Recently, changes proposed to the Municipal Act by the provincial government allow the municipality to discontinue offering tax rebates to owners of vacant buildings.

Schell said city staff will be looking into the changes, but the decision whether to revoke the tax rebate or to stay the course will ultimately be up to council.

"Once we have information, we will bring a report to council and we may have a recommendation or we may leave it to (city council) how they want to proceed," said Schell.

Among other requirements, properties under consideration for the rebate must have areas vacant for at least 90 consecutive days and separate from any used portions of the building.

Josh Ingram, manager of the Downtown Association, said he doesn't want to see the rebate vanish entirely, but feels it could be put to better use.

"Instead of being a rebate for vacant properties, we are hoping to see those business or building owners who have vacant properties to allow tourism or education to use those storefronts for a very minimal amount of time throughout the year to edify and assist the community with engagement," said Ingram.

He proposes, "you can help your community out with your property in exchange (for the rebate), as opposed to the land just being vacant."

### **Comments**

9 Comments Sort by Oldest



Add a comment...



**Derek Lawrence** · Agent retailer at Canadian Tire Gas Josh Ingram's statement makes some sense.

Like - Reply - 2 - Jan 21, 2017 6:07am

### Rachel Tyczinski

Subject:

FW: The Death Knell To the Downtown of Sault Ste. Marie?

From: Joseph Bisceglia < <u>Joseph Bisceglia@msn.com</u>>

Date: Mar 2, 2017 6:56 AM

Subject: The Death Knell To the Downtown of Sault Ste. Marie?

To: Christian Provenzano < christian@provenzanolaw.ca>

Cc: Malcolm White < m.white@cityssm.on.ca >

To The Mayor
And Councillors Of Sault Ste. Marie

I wish to take this opportunity to address the Issue which has been recently reported in the media namely the consideration by the City to potentially eliminate Tax Rebates to reflect vacancies in commercial properties. I do so because I believe this issue is of the utmost importance. In my opinion if the Tax Rebates are eliminated it will have a tremendous negative impact . It is a regressive move. It will not in any way help Downtown Sault Ste. Marie. It will help kill the Downtown.

I would hope that City staff and Council will involve the interested parties early on in the process and not after the fact and after a decision and recommendation has been made. I urge you to get feedback from individuals with knowledge and experience in the field.

I am also hopeful that Council of the our City and City Staff not approach this matter as was done with the issue of eliminating the two hour of free parking in the downtown.

Our downtown needs revitalization not impediments in achieving that end. The downtown will be adversely impacted and thus our city by eliminating either the two hour free parking and or the tax rebates.

With respect to the matter of the free two hour parking, my position has been well expressed by the Downtown Association and I will not say anything more other than the idea of having discussions with The merchants, public and the Downtown Association after the Consultants Report and after the site plan was prepared for the Bingham would suggest a lack of good faith. Why not involve the impacted parties from the outset of the discussion? Get their impute before you appear to be breaking ground and paying consultants.

On the issue of the tax rebates for vacancies in commercial properties, do not look at the matter or subject solely as a source of raising revenue. Consider all facets of the matter with those most knowledgeable.

While the City has the statutory power to eliminate rebates, the Province of Ontario gives the municipality the discretion whether or not to exercise that power. It leaves to the Municipality to determine whether the circumstances exist or justify the elimination of the Tax Rebates . The Province does so because the Municipality can best assess the conditions within its borders to determine if property owners need that relief. The economic realities within a municipality differ greatly from one region of our Province to another. In short the Province acknowledges that there exist situations in our cities and through our province where tax relief is needed. Otherwise the Province would have done away with the Municipalities discretion in the matter.

For example: If Sault Ste. Marie was economically robust and vibrant as Barrie, Vaughn, Woodbridge, New Market, or most southern Ontario cities it would make some sense to consider the elimination of the Tax Rebate. The vacancy rate for commercial properties in those cities is low. The rental rate in in those cities is high. A diligent and reasonable property owner maintaining and managing a property can weather a vacancy of limited duration.

Property owners in Sault Ste. Marie do not have that situation. Most are lucky to keep tenants in their buildings because of the tough economic situation we have. Buildings or the property owners outside of the downtown core of our city fair somewhat better than those in the downtown core . They to however have considerable challenges in finding and keeping tenants. Not every landlord has a Big Box Tenant.

Consider the vacancies in our city and downtown in particular. Take a count of the empty ground floor and second floor spaces. Confirm the period of time the spaces have been vacant. Look at the number of buildings that appear to be in disrepair. What buildings have been upgraded in the recent past or been given a facelift? I suggest not many.

Ask the property owners with vacancies their fixed costs of maintaining their property. All I suggest have little or no returns and some operate at a loss. The property owners of vacant or partially rented properties especially in the downtown do need relief.

Consider what is likely to happen if a property owner has a building(especially in the downtown), which is not occupied in whole or in part, earning no or marginal income. More often than not the condition of the building will suffer. The tax rebate is designed to give relief to the property owner who does not earn a full rental income due to a depressed economic situation. I am certain all property owners in our city want to be fully rented and work hard to achieve that goal. The reality is though that is not possible in our city and downtown in particular. Where will the money come from to maintain and keep the building up if that owner does not get tax relief for the vacant area? Many property owners do not have the ability to meet the expenses.

The City realizes that we need incentives to help our downtown property owners and that is one reason it has provided grants and funding to the downtown to assist the property owners upgrade and rehabilitate their properties

Our City also recognize that in most cases the income generated from the rentals in our downtown is barely covering expenses. The downtown does not attract top rents.

My concern is that if we down load more expense on the vacant or partially vacant building owners we will be self defeating. Most landlords will let buildings further deteriorate. If the money is not there a property owner will pay the property tax but not keep up or maintain the property. Ultimately we will have a situation where our Queen Street and surrounding area will look more like our Gore Street.

Times like this requires an appreciation of our unique situation in our City and consider the broader impact as to how Staff and Council decisions will affect us.

Consider the Tax rebates as a necessary means of helping a property owner maintain a rental property when it is vacant in whole or in part.

The Tax Rebate fills a much needed gap in our property assessment and taxing legislation. Under current procedure a property is assessed. Based on that assessment the mill rate is applied and a tax bill is issued to the property owner. It may be assessed on the basis of a full rental income. The higher the income of the building the higher the assessment and the property taxes. How does a property owner get relief if the tenant leaves? The only way is the Tax Rebate. That reflects the economic realities in our city

Unfortunately I do not have the email address of all Councillors and I will forward a copy of this email to Malcolm White /City Clerk to forward to The City Administrator and All Councillors of the City.

Regards

Joseph A Bisceglia



# The Corporation of the City of Sault Ste. Marie

### COUNCIL REPORT

March 6, 2017

TO: Mayor Christian Provenzano and Members of City Council

**AUTHOR:** Corrina Barrett, Environmental Initiatives Coordinator

**DEPARTMENT: Public Works and Engineering Services** 

RE: Traffic Box Wrap Competition Update

#### **PURPOSE**

The purpose of this report is to provide an update to Council on the completion of the second round of the Traffic Box Wrap Competition (2016-2017).

### **BACKGROUND**

A few years ago, Public Works and Transportation designed a traffic box wrap to assist in deterring tagging or nuisance graffiti, in the very same way as Canada Post has covered its mailboxes. A vinyl wrap is placed on the traffic box with a busy design to prevent the graffiti from showing up prominently, and the material is also very easily cleaned if it is tagged. In an effort to enhance this program in 2015, City staff through the Committee of Council on Graffiti extended an invitation to the public by soliciting local artists to develop designs that can be printed on a heavy vinyl material that will wrap additional traffic controller boxes across the community. The three winning pieces of art were chosen and unveiled in May of 2016 on 9 boxes.

### **ANALYSIS**

The second round of the Traffic Box Wrap Competition took place from December 2016 – January 2017. A selection panel was established to evaluate the submissions based on a pre-determined set of criteria, and were tasked with choosing up to 3 designs to be placed on as many as 12 additional traffic boxes located throughout the City.

This year only one submission was received (attached as Appendix A). The timing of the competition (over the Christmas Holidays) is thought to be the main reason for the decreased number of entries, as last year 24 pieces were received. That competition was run from October to November of 2015.

The descriptive statement written by the artist for the successful design is as follows: "This array represents just a few of the many species whose populations are threatened, endangered, or even extirpated across the country due to human

Traffic Box Wrap Competition Update 2017 03 06 Page 2.

activity. It is the responsibility of Canadians to take action to prevent further decline and the eventual extinction of these animals and others like them over the next 150 years."

The selection panel evaluated the piece of artwork submitted, titled "Naturally Gifted", and determined that it was very adaptable and would be well suited to work as a Traffic Box Wrap. The artist was offered the \$500 Honorarium, and the official launch of the artwork will be held in the Spring of 2017 when the artwork will be installed on 3 boxes.

The Committee of Council on Graffiti is also interested in running the competition a third time before the Spring of 2017, in an effort to allow more artists to submit their artwork. The timing would most likely run between March – April, with the successful designs also being revealed at the official launch in the Spring.

#### FINANCIAL IMPLICATIONS

There is a \$500 Honorarium offered to the artist for each successful design (to a maximum of 3 designs total).

The installation of the wraps is covered through routine maintenance of the traffic controller boxes by the Sign Shop.

### STRATEGIC PLAN / POLICY IMPACT

Graffiti management was not an activity included in the Corporate Strategic Plan; therefore this report is not linked to a Corporate Strategic Direction.

### RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Environmental Initiatives Coordinator dated 2017 03 06 concerning the Traffic Box Wrap Competition Update be received as information.

Respectfully submitted,

Corrina Barrett

**Environmental Initiatives Coordinator** 

705.541.7175

c.barrett@cityssm.on.ca

# Appendix A Traffic Box Wrap Competition Successful Design – Naturally Gifted





# The Corporation of the City of Sault Ste. Marie

### COUNCIL REPORT

March 6, 2017

TO: Mayor Christian Provenzano and Members of City Council

AUTHOR: Carl Rumiel, Design and Construction Engineer

**DEPARTMENT: Public Works and Engineering Services** 

RE: Engineering Agreement - 711-719 Bay Street Seawall

Replacement

### **PURPOSE**

The purpose of this report is to request Council approval to authorize an engineering agreement with WSP Canada Inc. for the above-mentioned project.

### BACKGROUND

At the 2017 02 21 meeting, Council provided approval to enter into an agreement with WSP for engineering services for this project scheduled in the 2017 Capital Construction Program.

### **ANALYSIS**

It is routine procedure for the Engineering Division to seek Council's approval to authorize agreements for engineering services for the approved projects in the upcoming year. This consultant was procured through a Request for Proposal as per the City Procurement Policy.

### FINANCIAL IMPLICATIONS

The impact to the budget is the engineering fee estimate which is \$46,020 excluding HST. This will be covered by the allowance for this project within the 2017 Capital Works Program.

### STRATEGIC PLAN / POLICY IMPACT

This report is linked to the new infrastructure focus area of the strategic plan.

### RECOMMENDATION

It is therefore recommended that Council take the following action:

Bylaw 2017-46 authorizing the execution of the agreement can be found elsewhere on this evening's agenda.

Engineering Agreement – 711-719 Bay Street Seawall Replacement 2016 03 06 Page 2.

Respectfully submitted,

Carl Rumiel, P. Eng.
Design and Construction Engineer

705.759.5379

Cal 65

c.rumiel@cityssm.on.ca



# The Corporation of the City of Sault Ste. Marie

### COUNCIL REPORT

2017 03 06

TO: Members of City Council

AUTHOR: Mayor Christian Provenzano

**DEPARTMENT:** Office of the Mayor

RE: Recommendations of City Council Review Committee

### **PURPOSE**

On June 13, 2016 City Council passed the following resolution:

### Council Composition/Geographic (Ward) Division Review

Moved by: Councillor M. Shoemaker Seconded by: Councillor S. Hollingsworth

Whereas since 1965 when the townships of Korah and Tarentorus amalgamated with the City of Sault Ste. Marie, there have been 12 city councillors representing six wards at the City Council of the City of Sault Ste. Marie; and

Whereas since 1965 the population of the City of Sault Ste. Marie has ranged from a low of approximately 70,000 in 1965 to a high of approximately 81,000 in 1980, and currently sits at approximately 75,000; and

Whereas the Council of the City of Sault Ste. Marie last considered changes to its composition in 2002, which was 14 years ago; and

Whereas it is incumbent on the Council of the City of Sault Ste. Marie to ensure both effectiveness and efficiency in all City departments, including in their own composition; and

Now Therefore Be It Resolved that the Council of the City of Sault Ste. Marie strike a committee consisting of five councillors, being Councillors Shoemaker, Myers, Hollingsworth, Christian, and Bruni as well as Mayor Provenzano with the City Clerk as a resource to the Committee, to consider and make recommendations and report on:

Recommendations of Council Review Committee 2016 03 06 Page 2.

- 1. The recommended number of City Councillors for the City of Sault Ste. Marie; and
- 2. The best geographic division for the recommended council make-up; and
- 3. The foreseeable consequences, positive and negative, if a recommendation to change the current composition and geographic division is brought forward.

### **BACKGROUND**

The Council Review Committee met on five occasions: June 28, September 1, October 6, October 25, 2016 and January 17, 2017.

Three public open houses were held: Wednesday, November 9, 2016 at the Northern Community Centre, Monday, November 14, 2016 at the Civic Centre and Tuesday, November 22 at the John Rhodes Community Centre.

An online survey was developed to solicit public input and made available online from November 1 to November 30, 2016. The survey elicited 696 responses. Paper copies of surveys were also available at the City Clerk's office and at the open houses. Two paper responses were received.

The public was also invited to submit additional comments. Five emails were received at the City Clerk's email address. Committee members also received emailed comments from their constituents.

Current members of Council and 18 past members of Council were interviewed. All of the foregoing information was made available to the Committee for its review and consideration and that same information is attached hereto for Council accordingly.

#### **ANALYSIS**

The majority of survey responses from the public indicated support for moving to a six ward, one – member system. However, the committee was concerned that this approach would seriously jeopardize the City's governance. The concerns were, speaking generally, as follows:

- 1. Having wards of one councillor per ward would leave geographic areas of the city unrepresented if a councillor was ill or travelling;
- Having only six councillors seriously jeopardized the amount of committee work that councillors could undertake. For instance, all city councillors would have to sit on the DSSAB for the entire term of council with no rotation;

Recommendations of Council Review Committee 2016 03 06 Page 3.

- Council quorum would be significantly reduced to four councillors (plus the Mayor) and as a consequence, three people could ultimately make a decision that significantly impacts the entire community;
- 4. City councillors could potentially require additional staff resources to manage and respond to their constituents increasing FTE cost at the city.

The committee also considered and discussed the ward system versus the at large system.

The ward system is used by almost all urban municipalities in Ontario. They key reasons are that this system ensures that all geographic areas of the community are represented on Council and that candidates are able to focus their resources (human and financial) on smaller area of the community rather than having to run city-wide campaigns. The ward system also ensures a more equitable workload among council members. There are very few examples of at large systems and the ones that do exist resulted from amalgamations.

The majority opinion of the committee, therefore, was that we should maintain the ward system and that six councillors was too few. As a result of the foregoing, the discussion at the committee ranged from maintaining the status quo of twelve councillors and six wards to eight councillors and four wards.

A minority of the committee felt that, based on some of the research provided by the Clerk and done by a committee member independently, that the correct number of councillors, based on the city's population, was eight councillors over four wards. There was some concern by the remainder of the committee that reducing four councillors from the current complement would have an adverse effect on the quality of the discussion and debate at the council meetings and, also, on the committee work load per councillor. City councillors do not receive additional remuneration for committee work and do undertake a significant committee work load. The concern from those who expressed it was that the committee workload would increase substantially if the number of councillors decreased from twelve to eight. Also, there was some concern that the ward size would be quite large making the general work of a city councillor significantly more demanding.

As a result, this proposition did not receive majority support of the committee.

A minority of the committee wanted to maintain the status quo: twelve councillors over six wards. This proposition also did not receive the support of the majority of the committee. The community is not currently growing and has not grown in some time. The most recent statistics Canada data indicates that our population has decreased. We have, objectively, more city councillors per capita than many other communities in Ontario. Additionally, our population and our economy is not growing in proportion to the city's financial obligations. Mayor and Council have working hard to ensure that administration is making adjustments so that city services are sustainable over the long term. It is only

Recommendations of Council Review Committee 2016 03 06 Page 4.

natural and responsible in the circumstances for council to consider its own composition and adjust to the current reality of the community. Maintaining the status quo is inconsistent with the direction that this council has taken to date and not in keeping with most of its efforts.

This proposition also did not receive majority support of the committee.

As a result of the discussion at the committee about maintaining the status quo versus moving to eight councillors over four wards, it became evident that the majority of the committee was comfortable with moving to a ten member five ward system. There was little concern that a reduction from twelve to ten would have the same impacts as a reduction of twelve to eight. City councillors could still be expected to manage the workload, including committee work and constituent calls, on a part time basis. Although quorum would be reduced, it would not be reduced to a level that could potentially jeopardize good governance.

The majority opinion of the Committee was to recommend adopting a five ward system with two members per ward, for a total Council size of eleven inclusive of the Mayor.

### FINANCIAL IMPLICATIONS

The elimination of two council positions would result in annual savings of approximately \$50,000 to \$60,000. Any further elimination of council positions would result in additional savings of approximately \$25,000 per position to \$30,000 per position.

It is not expected that a reduction of twelve councillors to ten councillors would require the addition of any part time or full time employees.

### STRATEGIC PLAN / POLICY IMPACT

This matter is not addressed directly in the strategic plan but it is consistent with the Value (Fiscal Responsibility) and Vision outlined therein.

### RECOMMENDATION

It is therefore recommended that Council approve the change in council composition in principle from a twelve member six ward system to a ten member five ward system effective the 2018-2022 term of Council; and,

Further that the appropriate staff be directed to make the necessary adjustments to the ward boundaries in accord with the governing legislation and report back to Council on said adjustments; and,

Recommendations of Council Review Committee 2016 03 06 Page 5.

Further that the appropriate staff be directed to prepare the necessary by-laws to effect this change and to report back to Council.

Respectfully submitted,

Christian Provenzano

Mayor

705.759.5344

mayor.provenzano@cityssm.on.ca

SORTED BY POPULATION								
City	Province	Population	Number of Councillors	Constituents per councillor	Size of City (sq KM)			
Medicine Hat	Alberta	63,260	8	7907.5	112.0			
Norfolk County	Ontario	64,044		8005.5	1607.6			
St. Albert	Alberta	65,589		10931.5	48.3			
Granby	Québec	66,222	10	6622.2	156.1			
Saint John	New Brunswick	67,575		6757.5	315.8			
New Westminster	British Columbia	70,996		11832.7	15.6			
Wood Buffalo	Alberta	71,589		7158.9	63637.5			
Sarnia	Ontario	71,594	8	8949.3	164.7			
Moncton	New Brunswick	71,889		7188.9	141.2			
Sault Ste. Marie	Ontario	73,368		6114.0	223.3			
Prince George	British Columbia	74,003		9250.4	318.3			
Saint-Jérôme	Québec	74,346		6195.5	92.9			
Drummondville	Québec	75,423		6285.3	260.1			
Kawartha Lakes	Ontario	75,423		4713.9	3083.1			
Peterborough	Ontario	81,032	10	8103.2	63.8			
Maple Ridge	British Columbia	82,256		13709.3	266.8			
Chilliwack	British Columbia	83,788		13964.7	261.50			
Newmarket	Ontario	84,224		10528.0	38.3			
Repentigny	Québec	84,285		7023.8	71.3			
Brossard	Québec	85,721	10	8572.1	52.2			
Victoria	British Columbia	85,792	8	10724.0	19.5			
North Vancouver	British Columbia	85,935		14322.5	160.8			
Niagara Falls	Ontario	88,071	8	11008.9	209.7			
Kamloops	British Columbia	90,280		11285.0	299.2			
Nanaimo	British Columbia	90,504		11313.0	91.3			
Pickering	Ontario	91,771	6	15295.2	231.6			
Clarington	Ontario	92,013		15335.5	611.3			
Lethbridge	Alberta	92,729		11591.1	122.4			
Thunder Bay	Ontario	107,909		8992.4	447.5			
Sudbury	Ontario	161,531	12	13460.9	3200.6			

AVG Constits/Councillor: 9456.2

Number of Councillors if SSM had average constituents per Councillor: 8.0

SORTED BY NUMBER OF CONSTITUENTS PER COUNCILLOR					
			Number of	Constituents per	Size of City
City	Province	Population	Councillors	councillor	(sq KM)
Kawartha Lakes	Ontario	75,423	16	4713.9	3083.1
Sault Ste. Marie	Ontario	73,368	12	6114.0	223.3
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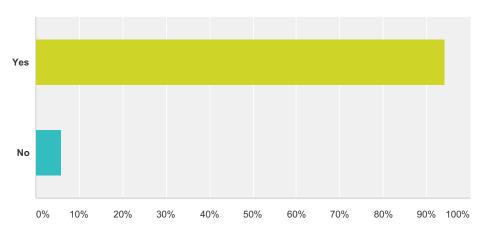
SORTED BY SIZE OF CITY					
			Number of	<b>Constituents per</b>	Size of City
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Wood Buffalo	Alberta	71,589	10	7158.9	63637.5



# Q1 I have read the background information. (saultstemarie.ca/councilreview)

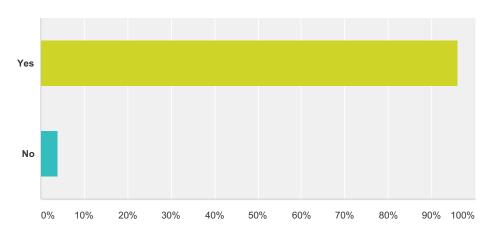




Answer Choices	Responses	
Yes	94.13%	657
No	5.87%	41
Total		698

## Q2 Do you know what ward you live in?

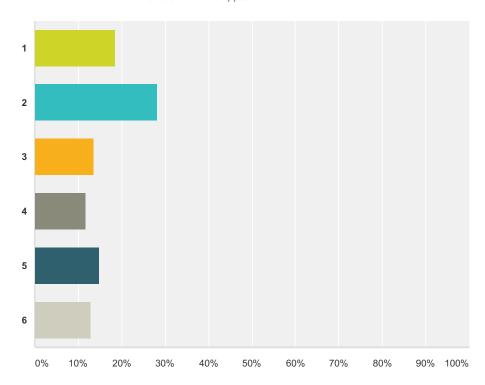
Answered: 698 Skipped: 4



Answer Choices	Responses	
Yes	96.13%	671
No	3.87%	27
Total		698

## Q3 If so, which ward?

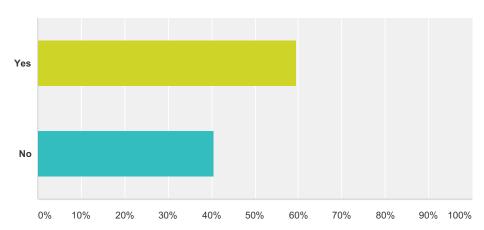
Answered: 677 Skipped: 25



Answer Choices	Responses	
1	18.61%	126
2	28.21%	191
3	13.59%	92
4	11.67%	79
5	14.92%	101
6	13.00%	88
Total		677

## Q4 Have you ever contacted either of your ward councillors?

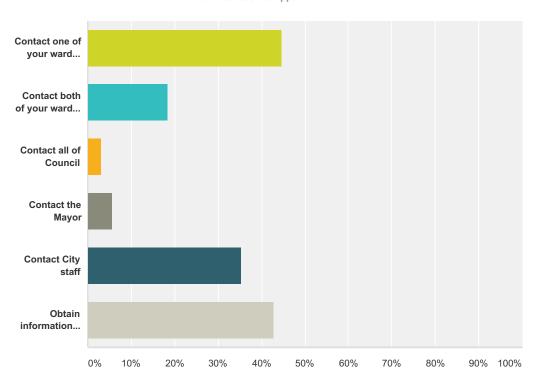




Answer Choices	Responses	
Yes	59.54%	415
No	40.46%	282
Total		697

## Q5 If you have an issue do you:

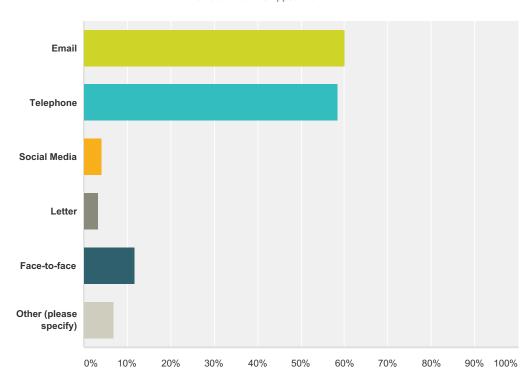
Answered: 683 Skipped: 19



Answer Choices	Responses	
Contact one of your ward councillors	44.66%	305
Contact both of your ward councillors	18.45%	126
Contact all of Council	3.22%	22
Contact the Mayor	5.56%	38
Contact City staff	35.29%	241
Obtain information from the City's website	42.75%	292
Total Respondents: 683		

## Q6 How do you contact them?

Answered: 656 Skipped: 46



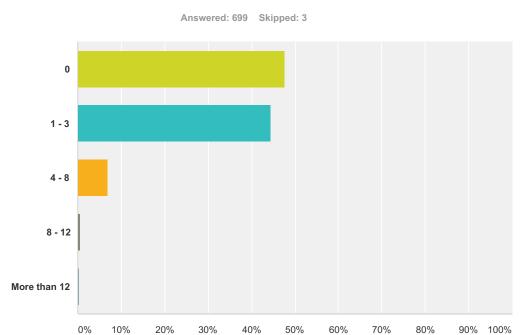
Answer Choices	Responses	
Email	60.21%	395
Telephone	58.38%	383
Social Media	4.12%	27
Letter	3.35%	22
Face-to-face	11.74%	77
Other (please specify)	6.86%	45
Total Respondents: 656		

#	Other (please specify)	Date
1	Website	11/18/2016 7:13 PM
2	I have no idea who my ward people are.	11/17/2016 10:12 AM
3	Depending on the issue, I would use the website to get information and make a phone call to express concerns.	11/12/2016 8:09 AM
4	Tried e-mailing did not work gave up.	11/5/2016 11:49 AM
5	Never called back	11/4/2016 8:31 PM
6	Not at this address/at this ward, in the past I have used email and social media and face to face.	11/4/2016 5:10 PM
7	Have personal contact with ward councillor so I often tell her my opinion on issues	11/4/2016 10:55 AM
8	go to meeting on the issue	11/4/2016 9:58 AM
9	Try to talk firefighter staffing with them and none have the balls to talk about it. To ignorant won't return emails or phone calls causes the mayors hand is too far up there ass!!! Well done SSM	11/4/2016 7:21 AM

	·	
10	Only one of them e-mails me back, it is like I only have one ward Councillor anyway.	11/3/2016 11:54 AM
11	My ward has the worst councillors in the city. They need to replace them with one intelligent councillor that has no connections with the old boys club. These two are an embarrassment to the city. They get paid way to much for just showing up to the meetings, when they're not away for trips spending our money. More councillors like Shoemaker, Romano	11/2/2016 9:51 PM
12	I have only heard from the same one of my councillors on any issue I have contacted them on. Therefore, in my opinion only one is needed.	11/2/2016 2:11 PM
13	contacted both of the councillors by phone and email	11/2/2016 1:43 PM
14	used to call, but only got back 1 reply from Lou Turco.	11/2/2016 12:14 PM
15	the only response that I received was that they received the email. Not that they would take action or contact me.	11/2/2016 11:40 AM
16	Never met either of them, even during canvassing	11/2/2016 11:30 AM
17	n/a	11/2/2016 11:26 AM
18	Never contact either of my City Councillors.	11/2/2016 11:21 AM
19	I have also contacted another councillor when my councillors don't respond or act	11/2/2016 11:05 AM
20	do not contact them	11/2/2016 10:59 AM
21	online	11/2/2016 9:56 AM
22	In question #5 you don't ask if I contact a councillor in another ward, (which I do ) because I know him really well and get better action than my own ward councillor.	11/2/2016 9:51 AM
23	Unfortunately, when I needed their assistance, they were either on vacation (which seems to be quite frequent), failed to return my telephone calls, or when they did, I dealt with the issue myself because calls were not returned within a reasonable timeframe. There have been many times when I have spoken with both of them, and they blatantly told me to call city staff myself because they would take my complaints more seriously than if it came from them. This was absolutely ridiculous. They are paid a lot of money to deal with issues and voters shouldn't have to do their job. Due to the current representation, which I find completely incompetent, I will no longer contact them. If the public elects councillors, who are educated and have forward thinking ideas, one councillor is more than sufficient per ward.	11/2/2016 9:13 AM
24	Also face to face.	11/2/2016 9:05 AM
25	Contacted a councillor from another ward	11/2/2016 8:54 AM
26	I have never contacted my councillor, but I have been part of groups or residents that have contacted them about an issue	11/2/2016 8:53 AM
27	No other	11/2/2016 8:38 AM
28	My biggest concern about 1 councillor / ward is when one of the councillors is not available for a meeting. This would leave the ward unidentified during a vote. (I know this doesn't belong here, but there was no general comment field)	11/2/2016 8:33 AM
29	Internet	11/2/2016 7:57 AM
30	I haven't done it yet. Would probably email or call	11/2/2016 7:51 AM
31	I have never contacted them	11/2/2016 7:25 AM
32	dont. they do not return calls.	11/2/2016 6:58 AM
33	Website; voicemails left with building and planning dept are seldom returned	11/2/2016 5:57 AM
34	Never contacted	11/2/2016 5:39 AM
35	Website	11/1/2016 11:58 PM
36	Website	11/1/2016 11:41 PM
37	Haven't needed to.	11/1/2016 11:32 PM
38	N/A	11/1/2016 10:59 PM
39	Reading	11/1/2016 10:32 PM
40	Did not contact them	11/1/2016 10:16 PM
41	N/a	11/1/2016 10:10 PM

42	Wouldn't know how to get in touch with them	11/1/2016 9:38 PM
43	I don't. This city doesn't help the little guys. It's always about what tax payer they can get there next dollar from.	11/1/2016 9:31 PM
44	Being part of the City staff, I feel like it's a conflict of interest bringing an issue to a councillor. For that reason, I always contact my peers, City staff.	11/1/2016 4:10 PM
45	not applicable	11/1/2016 3:49 PM

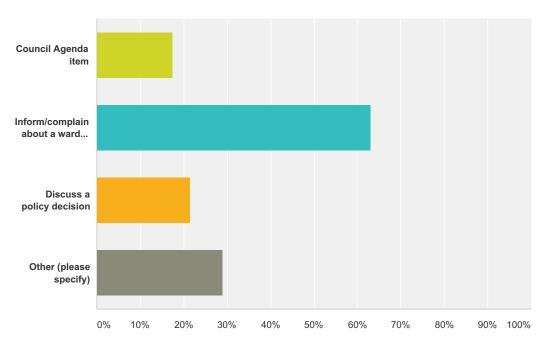
# Q7 How often have you contacted your City Councillor in the past two years?



swer Choices	Responses	
0	47.64%	333
1-3	44.49%	311
4 - 8	6.87%	48
8 - 12	0.72%	5
More than 12	0.29%	2
tal		699

# Q8 What kind of issues have you contacted your City Councillor regarding?

Answered: 535 Skipped: 167



Answer Choices	Responses	
Council Agenda item	17.57%	94
Inform/complain about a ward or service issue	62.99%	337
Discuss a policy decision	21.50%	115
Other (please specify)	28.97%	155
Total Respondents: 535		

#	Other (please specify)	Date
1	N/A	11/29/2016 8:37 AM
2	In regards to question 9 and 10 below - as long as there is adequate representation and that only having 1 councilor per ward does not overwhelm the councilor so they are able to address the concerns brought forth by the people. Would the whole picture be looked at? Would the ward size decrease if you only have 1 councilor per ward to have a better distribution? It would be interesting to see what the options are! Thank you.	11/26/2016 9:21 AM
3	Property right of way trespassing.	11/23/2016 1:26 PM
4	None	11/17/2016 10:12 AM
5	There is no where to add comments about ideas or thoughts on this survey. It is very poorly drafted. There are no options or places to add suggestions. The size of our city is a lot less than what it use to be and definitely less than the posted population on the signs entering our city. 8 councillors representing 8 wards is definitely adequate. It is time the shrink the size of city staff, and start to do more with less!	11/17/2016 9:56 AM
6	The largest problem within the city is the lack or selective enforcement of by-laws. There is lack of follow up on issues after being reported to the councillors and action is extremely slow. The rodent problem is exacerbated by the lack of enforcement of property standards and yard maintenance.	11/16/2016 11:39 AM
7	Neighour's dirty yard	11/13/2016 9:29 AM

8	During road reconstruction, sidewalks on both sides of the street. Also recent construction of duplexes and triplexes in Alex Muir school yard on Simpson St.	11/12/2016 2:56 PM
9	Worked with the councillor to promote a community activity.	11/11/2016 12:50 PM
10	One council member per ward plus a few councillors at large would improve access while at the same time reduce the size of the council.	11/10/2016 1:47 PM
11	timing of street lights, especially on the main roads going in and out of the Soo. It seems to be impossible to hit 3 lights without having to wait at a red light, so it my contention that these lights are used as speed control instead of traffic control. The number of traffic lights in the city - but thankfully it seems that someone on council has started to reduce these, and I would like to thank them. 4 way stops in some areas would be more than adequate instead of a traffic light. The next item is the fact that some corners, that are serviced with walk button, are more often than not on WALK which in turn keeps the red on longer than if it is only activated when a pedestrian is using the crosswalk.	11/9/2016 9:33 AM
12	none	11/9/2016 7:08 AM
13	haven't!	11/5/2016 3:20 PM
14	Neighbourhood issue	11/5/2016 2:40 PM
15	Give input about the city as a whole and my own ward, give positive suggestions ie light pollution by-law or city employee of the month program ,ask questions about council decisions or why what council voted for was not followed ie closing korah branch library and making it a satellite, ask that council reconsider decisions, ask for ditching or ward improvements/maintenance etc etclots of things But not just criticism	11/5/2016 10:28 AM
16	Bus service reduction Sundays and other. How do person get to work/church and other events?	11/5/2016 10:10 AM
17	Needed help when road was be reconstructed re: off street parking, Councillor Myers was very helpful. In addition, Councillor Myers has been very good at keeping us informed via e-mail updates on city related matters i.e. moving of hazard waste depot, winter parking. Never hear from 2nd Councillor. If boundaries expand - I believe it is too much for one person.	11/5/2016 5:31 AM
18	To discuss Project Sault Ste Marie and their support for it.	11/5/2016 12:05 AM
19	Area difficulty	11/4/2016 11:44 PM
20	Lack of cooperation with bylaw officer in dealing with neighbour's fence.	11/4/2016 10:31 PM
21	Problem with ditch drainageput 1 person at large with 1 councilor per ward	11/4/2016 8:31 PM
22	The abuse re people who don't get permits to renovate their homes or rental homes.	11/4/2016 6:18 PM
23	Discussion on upcoming issues and upcoming policy decisions	11/4/2016 5:10 PM
24	And for a support letter regarding government funding for your entrepreneurs.	11/4/2016 1:10 PM
25	before responding to item 9. would it not enlighten the public to to see a summary of the activities of a councilor re city business for say a month. Is there too much for one? incidentally I did not hear back from either nor the budget committee re my suggestion	11/4/2016 11:48 AM
26	none	11/4/2016 11:04 AM
27	contacted Susan to vote for not having an election and instead appointing the third place winner when Terri left for Ottawa.	11/4/2016 9:58 AM
28	Fire permit problem	11/4/2016 9:10 AM
29	Closing the city daycare	11/4/2016 7:28 AM
30	Firefighter staffing no one will respond about it they are scared because they know they are gambling with safety. I hope they get sued	11/4/2016 7:21 AM
31	Day care, you guys made a terrible decision as a paren I can not get my infant anywhere now as no day cares will take a child less than 15 months!! The only good decision was to decrease fire services! But that did not take. 13 people to decide! 1 permward is more than enough,	11/4/2016 1:00 AM
32	Ongoing processes	11/3/2016 11:40 PM
33	REZONING CHANGES WITHOUT PEOPLE KNOWING	11/3/2016 11:08 PM
34	Water runoff from city property to my property causing damage.	11/3/2016 10:08 PM

35	Would just like to say I contacted both of our aldermen (ward6) in September regarding issue of our driveway washing out during heavy rains to date neither have contacted us back! City staff (board of works have helped us with the issue) not sure if either aldermen involved was not impressed!	11/3/2016 9:00 PM
36	Budgets	11/3/2016 8:15 PM
37	Accessibility issues in Sault Ste. Marie	11/3/2016 7:08 PM
38	Discuss sustainability with Steve Butland	11/3/2016 4:18 PM
39	Why do we vote for two councillors, why not vote for one and have the top two be the councillors? That's my beef.	11/3/2016 4:02 PM
40	City hockey ice issue with the Soo Pee Wee. Contacted to clean the brush along my property at camp. Weeds were high when I backed out of my driveway. They came and cut back the brush.	11/3/2016 2:17 PM
41	To protest reductions in Firefighter staff.	11/3/2016 1:12 PM
42	Fox problem Culvert problem Street lights	11/3/2016 12:50 PM
43	It is problematic that they do not have to actually live in the ward they represent, this makes no sense.	11/3/2016 11:54 AM
44	The lack of cost control within city hall resulting in the many property tax increases. I have not spoken to any of the council members about term limits for councillors. I believe term limits would provide fresh perspectives to council. I believe term limits are as important as as reducing members of council.	11/3/2016 10:30 AM
45	Usually snowbanks or safety concerns.	11/3/2016 9:07 AM
46	complained about the lack of police presence on Fifth Line E regarding continual speeding and stunt driving. However complaints were not addressed and bad driving behaviour continues. this is a road that is used by cyclists, runners, dry land cross country skiers and folks walking dogs. Very disappointed in the lack of response.	11/3/2016 8:47 AM
47	Water problem.	11/3/2016 2:51 AM
48	Grotto	11/2/2016 10:03 PM
49	Zoning in a residential area. Contacting councillor did not prove to be helpful- would go straight to city planning next time.	11/2/2016 9:09 PM
50	Just to thank them for their hard work they do.	11/2/2016 8:27 PM
51	Snow removal	11/2/2016 7:10 PM
52	None	11/2/2016 6:55 PM
53	Graffiti	11/2/2016 6:09 PM
54	none of the above	11/2/2016 6:08 PM
55	Wa	11/2/2016 6:00 PM
56	Taxes on condo	11/2/2016 4:00 PM
57	traffic and lack of street light at a busy corner (third line)	11/2/2016 3:30 PM
58	No contact	11/2/2016 2:03 PM
59	Discuss the closure of the municipal child care centres.	11/2/2016 1:43 PM
60	City improvement safety issue	11/2/2016 1:17 PM
61	Algoma Public Health	11/2/2016 12:45 PM
62	No issues at this point in time.	11/2/2016 12:16 PM
63	not needed	11/2/2016 12:00 PM
64	no sidewalk	11/2/2016 11:58 AM
65	Our disgusting water	11/2/2016 11:47 AM
66	N/A	11/2/2016 11:41 AM
67	the proposal of bike lanes on Queen Street East	11/2/2016 11:40 AM
68	I haven't needed to as of yet	11/2/2016 11:30 AM
69	n/a I don't feel as though I would be listened to when bringing up any concerns anyway.	11/2/2016 11:26 AM
70	Never contact either of my City Councillors.	11/2/2016 11:21 AM

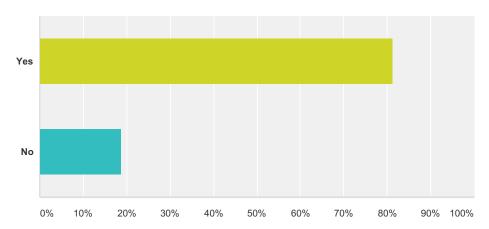
71	road signs being blocked by hedges/bushes noise issues	11/2/2016 11:05 AM
72	CONSIDER having NO ward reps but city reps - similar to the Catholic School District. Councillors then work on behalf o all city citizens.	11/2/2016 10:59 AM
73	NEIGHBOURS	11/2/2016 10:55 AM
74	None	11/2/2016 10:47 AM
75	Never had to contact my City Councillor	11/2/2016 10:46 AM
76	Deterioation of pavement on street	11/2/2016 10:31 AM
77	I have consulted with the principal of our school concerning an issue regarding the safety of the students, parents, staff, etc. in the area of the super school in our area. Additional comment: although this comment is not in respect of question #8, there was not an area of additional comment availability for the following question #9. I do not feel a yes or no answer is adequate for acceptable ward representation being either one or two individuals. The area dynamics are significantly changing in the past few years with the new super schools as well as the additional super school to come in the very near future. Area demographics are important, but I strongly believe that although the total number of children in all of the wards does not change based on whether or not those same children attend a super school, the fact is that those wards which do not house a super school could perhaps have less expectation of those councillors on school issues (as well as the trickle effect of items indirectly related to having a large school within the ward). In our ward, we have a super school which has over 600 children as well as a daycare including an after school program and a child drop in centre. The number of staff which are at that location is obviously quite high. Road safety, snow removal, park issues, traffic signals, sidewalks (or lack thereof), in my specific ward are significant issues when you are looking at a school of that size. It is quite likely a ward containing a super school would not be appropriate to be represented by only one councillor.	11/2/2016 10:07 AM
78	Roads and laneways	11/2/2016 9:57 AM
79	n/a	11/2/2016 9:56 AM
80	Taxes	11/2/2016 9:44 AM
81	I have never contacted my City Councillor.	11/2/2016 9:35 AM
82	None	11/2/2016 9:34 AM
83	Snow removal and the lack of	11/2/2016 9:33 AM
84	none	11/2/2016 9:30 AM
85	Noise bylaw in regards to process of receiving municipal approval for exemption of traditional, festive or religious activities (wedding)	11/2/2016 9:27 AM
86	This doesn't address the issue. Why would city council form a committee comprised of council members to vote on the amount of council members we have? That doesn't make any sense. Forming a committee to vote for your own jobs? That is insane. Be very careful of two things: Transparency - be completely transparent for the public's sake and never forget that we pay your salaries and also be very careful of CONFLICT OF INTEREST. Matthew Shoemaker and Susan Myers are mentally unfit for council. It is obvious to the entire public. They need to go.	11/2/2016 9:26 AM
87	N/A	11/2/2016 9:05 AM
88	Budget Tax Reduction	11/2/2016 9:05 AM
89	None. I do not know how to contact my Councillors.	11/2/2016 8:58 AM
90	Haven't contacted them	11/2/2016 8:42 AM
91	The sickening way council, eapecially our mayor, has handled the fire department issues.	11/2/2016 8:42 AM
92	snow removal at fire hydrants and corners	11/2/2016 8:40 AM
93	Property standards	11/2/2016 8:39 AM
94	culverts	11/2/2016 8:34 AM
95	This isn't connected with this question, but I think the Committee should also examine the idea of implementing term limits on City Councillors.	11/2/2016 8:23 AM
96	Only called him once a few years ago, but there should be a limit on how long a councillor can stay on council as new people with fresh ideas are needed	11/2/2016 8:23 AM

98	There's nowhere else to put this, but I would like to express that when reaching out to both of my councillors, neither one returned my calls. This is relevant to the next question (9) because I would be fine with one councillor per ward, given they take their position seriously.	11/2/2016 8:14 AM
99	Reduction in fire safety is not acceptable	11/2/2016 8:05 AM
100	None	11/2/2016 7:59 AM
101	none	11/2/2016 7:59 AM
102	illegal street parking	11/2/2016 7:58 AM
103	Na	11/2/2016 7:57 AM
104	Have not done	11/2/2016 7:51 AM
105	Rats in area	11/2/2016 7:50 AM
06	staff wages	11/2/2016 7:31 AM
07	City tax rates	11/2/2016 7:27 AM
08	I have never contacted them	11/2/2016 7:25 AM
09	Can't stand susan used to deal with Terry.	11/2/2016 7:20 AM
10	It is usually snow removal and I contact the city staff	11/2/2016 7:16 AM
111	None	11/2/2016 6:41 AM
12	Noise issue with a neighbour that the city police would ot fix. City councillor did	11/2/2016 6:34 AM
13	City child care and library	11/2/2016 6:26 AM
14	Demolition of Sir James Dunne High School	11/2/2016 6:25 AM
15	Best approach to address Municipal issue	11/2/2016 6:07 AM
16	No issues I trust that our elected officials as a group will make informed decisions on our behalf	11/2/2016 5:57 AM
117	Have not contacted the city councilor before.	11/2/2016 5:43 AM
118	A	11/2/2016 5:37 AM
119	When I lived in ward 2. Resurfacing of queen caused vibrations that damaged my property. Called both ward members. One was away on vacation other (Susan Myers) did her best to help me but unfortunately SSM contracted out to sudburys roto mill and they could not care.	11/2/2016 5:11 AM
120	Problems with a fence between a residential & commercial property.	11/2/2016 3:42 AM
21	PUC and Bell Canada conflict with running fibre optic cable on PUC poles that apparently don't meet standard even though Shaw has cables on them. This is a joke and should be rectified ASAP. The city is dying!	11/2/2016 12:45 AM
22	water issues	11/1/2016 11:58 PM
123	Have never contacted any Councillor.	11/1/2016 11:53 PM
124	None.	11/1/2016 11:32 PM
25	PUC location of buried water shut off/	11/1/2016 11:29 PM
126	Only time personally was due to significant rodent issue (in house and out) although have attended council meetings various times regarding professional issues/advocacy	11/1/2016 11:27 PM
127	Damage to private property caused by contractors working in city property. The problem was. It resolved by my councillor or useless city engineering staff.	11/1/2016 11:24 PM
128	Fire services cut backs	11/1/2016 11:12 PM
29	N/a	11/1/2016 10:59 PM
130	A by law problem with my neighbour	11/1/2016 10:57 PM
131	I don't contact them because I'm not sure they would be interested. I get a flyer in my mailbox every election. In some wards, there are only two people runningusually the same ones and they always get elected. Perhaps voters could be informed as to how their councillors voted on issues on the city website. My interest is in the Humane Society with regard to how they get funded and what they actually do. Other northern cities seem to have better places than we do. Money is always an issue but there are a lot of animal lovers who might donate towards improvements.	11/1/2016 10:32 PM

132	Gutting the fire department	11/1/2016 10:30 PM
133	None	11/1/2016 10:17 PM
134	Did not contact them	11/1/2016 10:16 PM
135	Have not had to	11/1/2016 10:13 PM
136	N/a	11/1/2016 10:10 PM
137	Less councillors means less talking and useless opinions over and over. It is ridiculous. Make a decision. Plus save money and more productivity.	11/1/2016 10:09 PM
138	operation of an escort service of which one councillor returned my call and did nothing while the other did not even return my call	11/1/2016 10:04 PM
139	NO ISSUES	11/1/2016 10:01 PM
140	Apartment being built at the end of my street	11/1/2016 9:56 PM
141	Parking issue	11/1/2016 9:51 PM
142	Second Ave. re-construction	11/1/2016 9:41 PM
143	Fire service reductions Snow removal	11/1/2016 9:39 PM
144	N/a	11/1/2016 9:38 PM
145	Never, Nothing will get done anyways.	11/1/2016 9:31 PM
146	necessity of having a ward election to replace Terry Sheehan due to the cost and the city's current situation.	11/1/2016 8:57 PM
147	We as a family, along with others, have not been treated very well, from organizations, the City funds, and to whom we have been supportive, financially and otherwise. We feel like wounded soldiers.	11/1/2016 8:56 PM
148	It was about the geese in Belview park. (cleaning up after them)	11/1/2016 8:42 PM
149	City lane way	11/1/2016 5:52 PM
150	My councillor voted to cut my traffic light, very difficult to enter and exit subdivision at various times of day, voted to cut my east end library, voted to slash my fire protection, as shareholder of PUC, dropped the ball on the quality of our water, and voted to cut transit. I don't need 2 councillors to gut city services. One will do. At large representation would get rid of nimby.	11/1/2016 5:49 PM
151	Nothing at this time.	11/1/2016 5:34 PM
152	haven't talk to any councillor with any issues at all.	11/1/2016 5:27 PM
153	Department cuts, council making informed decision	11/1/2016 5:10 PM
154	Not applicable	11/1/2016 3:49 PM
155	Have not contacted them.	11/1/2016 12:42 PM

# Q9 In your opinion is having one councillor per ward acceptable representation?

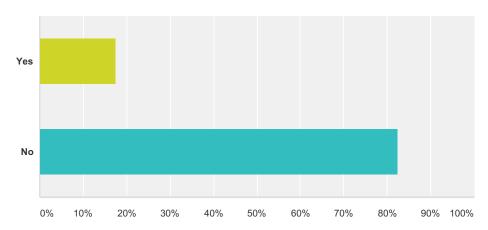




Answer Choices	Responses	
Yes	81.15%	564
No	18.85%	131
Total		695

# Q10 Would you be concerned if the size of your ward changed?

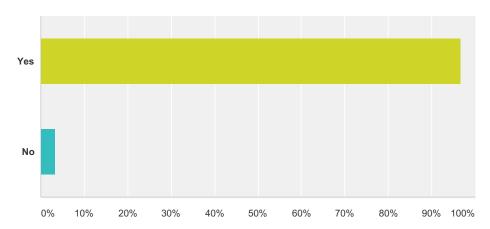




Answer Choices	Responses	
Yes	17.57%	123
No	82.43%	577
Total		700

## Q11 Did you vote in the last municipal election?

Answered: 699 Skipped: 3



Answer Choices	Responses	
Yes	96.71%	676
No	3.29%	23
Total		699

When were you elected to serve as a Councillor?	1965
2. What years did you serve?	
3. What ward do you/did you represent?	
4. How do you/did you find the workload as a Councillor?	The ward relied on you for everything. would drive around after 11pm and advise what streets were slippery and needed ploughed. Lots of work was needed on putting sewers in for the former Korah and Tarrentorous TWPs. It depends which Ward you are representing and how much work you want to put in.
5. Would you be able/have been able to take on more Council work?	Had his plate full – he would go to people to solicit whether everything was ok.
6. Do you think the present Ward system is appropriate?	If you are keeping the people happy, it is a good system.  Two alderman situation is a good system
7. If no, what changes to the system do you think should be made?	Reducing the numbers will save money but you have to consider how it will affect the people
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	Into wards
9. What do you believe is the appropriate number of Councillors?	Not sure how else you'd divvy it up.  For the workload there was back in 1968-1983, 6 wards were needed, population was greater back then
10. Do you feel the current level of remuneration is appropriate?	
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	
12. Which boards and committees of council do you feel Councillors should be on?	Never thought Alderman should be sitting on Comm. of adjustments  PUC, Algoma Public Health – the big boards that you need some council assistance with. Not on the boards where there isn't big money
13. Anything else you wish to add?	<u> </u>

Respondent:	
When were you elected to serve as a Councillor?	1966
2. What years did you serve?	
3. What ward do you/did you represent?	
How do you/did you find the workload as a Councillor?	Wasn't difficult at all  Didn't appreciate the type of tasks people expected of a councillor, was expecting more policy type work.
5. Would you be able/have been able to take on more Council work?	Would have been able to take on much more
6. Do you think the present Ward system is appropriate?	Not sure. Doesn't believe we need two alderman per 6 wards
7. If no, what changes to the system do you think should be made?	Reduce the size of council and change the geographic division
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	Either into 8 wards or 4 wards with two Councillors per ward
9. What do you believe is the appropriate number of Councillors?	8
10. Do you feel the current level of remuneration is appropriate?	Seems appropriate
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Not doing it for the money
12. Which boards and committees of council do you feel Councillors should be on?	No opinion
13. Anything else you wish to add?	

Resp	ondent:	
1. \	When were you elected to serve as a Councillor?	1968
2. \	What years did you serve?	
3. \	What ward do you/did you represent?	
	How do you/did you find the workload as a Councillor?	<ul> <li>Not very heavy</li> <li>Very manageable</li> <li>Believes ward-mate)</li> <li>took most of the load</li> </ul>
	Would you be able/have been able to take on more Council work?	Yes
	Do you think the present Ward system is appropriate?	No
	f no, what changes to the system do you think should be made?	2 Councillors elected in 4 wards (2 per ward) 4 Councillors elected at large
	How should the city be divided geographically, if at all (i.e. wards, at large)?	Divide the city in 4 pie-shaped wards, each containing an equal share of the downtown urban core; a swath of suburbia, and rural regions
	What do you believe is the appropriate number of Councillors?	10 + 1 Mayor
	Do you feel the current level of remuneration is appropriate?	It is in the ballpark of the right amount (probably should be \$2000 per month right now)
r	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Yes, if it meant the Councillors were doing more work
	Which boards and committees of council do you feel Councillors should be on?	Any board or commission that solely relies on public funds should have an appointment by Council (not necessarily a Council member)
13. <i>F</i>	Anything else you wish to add?	

Respondent:		
When were you elected to se Councillor?	rve as a	1971
2. What years did you serve?		
3. What ward do you/did you re	epresent?	
4. How do you/did you find the Councillor?	workload as a	Enjoyable workload. Could get out and see people and people knew who you were.  Could balance
5. Would you be able/have bee on more Council work?	n able to take	Had about 15,000 constits in his ward at the time, was happy with that and could handle it on a part-time basis
6. Do you think the present War appropriate?	rd system is	A little higher or a little smaller is not much different (i.e 10,000 per ward or 15,000 per ward)
7. If no, what changes to the systhink should be made?	stem do you	If changes are to be made, they should be
8. How should the city be divide geographically, if at all (i.e. w		Keep a ward system.
9. What do you believe is the ap number of Councillors?	ppropriate	12 is a good number of Councillors give or take a couple
10. Do you feel the current level remuneration is appropriate?		Remuneration is too low for Councillors and the mayor. The Councillors should go up maybe 10,000 but you can't have a second job as mayor.  The pay should reflect the duties
11. If the current number of Courreduced, do you feel the leve remuneration should be adju	lof	Yes
12. Which boards and committee you feel Councillors should be		
13. Anything else you wish to add	d?	The mayor's job is already full time, the pay should reflect that

Respondent:		
When were you elected to serve as a     Councillor?	1974	
2. What years did you serve?		
3. What ward do you/did you represent?		
How do you/did you find the workload as a Councillor?	As long as there was a good co-councillor, the workload was not a problem, when there wasn't a good ward Councillor, it was difficult	
5. Would you be able/have been able to take on more Council work?	The workload back then would have been too much for just one person	
Do you think the present Ward system is appropriate?	Not sure if we should or not, but if it is to be, it should go from 12 Councillors in 6 wards to 10 Councillors in 5 wards	
7. If no, what changes to the system do you think should be made?	Go to 5 wards with 2 Councillors per ward	
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	5 wards, divided independently, not by Councillors  It should not be split solely according to population, also have to consider the geographic size of the ward	
9. What do you believe is the appropriate number of Councillors?	10	
10. Do you feel the current level of remuneration is appropriate?	Thinks the current system where council remuneration goes up in accord with negotiated increases is the right one	
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Worth looking at but it's a judgment call on the part of councillors	
12. Which boards and committees of council do you feel Councillors should be on?	Conservation Authority Algoma Public Health Parks and Recreation Advisory Committee	
13. Anything else you wish to add?	Don't make the election of Councillors at large  Not sure if you need council reps on Historic Sites  Boards or Arts Council	

Respondent:		
When were you elected to serve as a     Councillor?	1976	
2. What years did you serve?		
3. What ward do you/did you represent?		
4. How do you/did you find the workload as a Councillor?	Workload was fine, intended to be part time	
5. Would you be able/have been able to take on more Council work?	Probably not unless he were retired or unemployed	
6. Do you think the present Ward system is appropriate?	Most appropriate as it has been looked at several times	
7. If no, what changes to the system do you think should be made?	Should not be changes to the current system	
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	The system we have is the best one and he doesn't believe there is reason to change that	
9. What do you believe is the appropriate number of Councillors?	The more people at the table, the better the results are supposed to be	
10. Do you feel the current level of remuneration is appropriate?	Believes it is appropriate as it has never been intended to be a full time job	
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	No	
12. Which boards and committees of council do you feel Councillors should be on?	Those boards that the city provides significant funding from the city or on a regular basis or where there is an ongoing relationship with the city	
13. Anything else you wish to add?	The current system is appropriate and believes this is an issue which doesn't necessarily need looked at at this time	

Res	pondent:	
1.	When were you elected to serve as a Councillor?	1983
2.	What years did you serve?	
3.	What ward do you/did you represent?	
4.	How do you/did you find the workload as a Councillor?	Found the workload heavy – was on a lot of boards/committees.
5.	Would you be able/have been able to take on more Council work?	Would have been able to, but would have been putting in more hours
6.	Do you think the present Ward system is appropriate?	Thinks it is appropriate
7.	If no, what changes to the system do you think should be made?	Thinks the current system is appropriate
8.	How should the city be divided geographically, if at all (i.e. wards, at large)?	Wards are good
9.	What do you believe is the appropriate number of Councillors?	The current number is fine
10.	Do you feel the current level of remuneration is appropriate?	Yes, it is appropriate
11.	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	If the numbers are reduced, the councillors will demand more
12.	Which boards and committees of council do you feel Councillors should be on?	Committee of Adjustments Library Board Police PUC
13.	Anything else you wish to add?	Everyone should have an equal amount of boards and committees, a good mix of councillors on all of them, with regard to the number of meetings, length of meetings, difficulty of subject matter

Res	Respondent:		
1.		1992	
2.	What years did you serve?		
3.	What ward do you/did you represent?		
4.	How do you/did you find the workload as a Councillor?	Pretty busy because there was a lot of new subdivisions coming into the ward which required a lot of neighbourhood meetings	
5.	Would you be able/have been able to take on more Council work?	Not if she wanted to do a good job	
6.	Do you think the present Ward system is appropriate?	Is appropriate but a redistribution of a number of households within the wards would be appropriate	
7.	If no, what changes to the system do you think should be made?	Preference is what we have in place now	
8.	How should the city be divided geographically, if at all (i.e. wards, at large)?	At large is good when there is a lot of development that wants to come into the community but that isn't the case here	
9.	What do you believe is the appropriate number of Councillors?	Not sure but doesn't believe there is a need to decrease or increase the number	
10.	Do you feel the current level of remuneration is appropriate?	It's never been appropriate for the amount of work that councillors do but it is also inappropriate to have an increase .	
11.	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Increases should be based on inflation.	
	Which boards and committees of council do you feel Councillors should be on?  Anything else you wish to add?	Councillors should have representation on the boards they give substantial money to	

Res	pondent:	
1.	When were you elected to serve as a Councillor?	1992
2.	What years did you serve?	
3.	What ward do you/did you represent?	
4.	How do you/did you find the workload as a Councillor?	Found the workload reasonable, it was nothing to get too excited about
5.	Would you be able/have been able to take on more Council work?	Absolutely, rarely got 2-3 calls per week
6.	Do you think the present Ward system is appropriate?	Believes the current ward system is outdates
7.	If no, what changes to the system do you think should be made?	Believes there should be a mix of Councillors at large and ward Councillors
8.	How should the city be divided geographically, if at all (i.e. wards, at large)?	6 wards, and 3 at large
9.	What do you believe is the appropriate number of Councillors?	9
10.	Do you feel the current level of remuneration is appropriate?	Seems not bad for the job it is. Could be a bit more but not out of the ballpark.
11.	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	If you reduce the numbers on council, honourarium could go up to \$25,000
12.	Which boards and committees of council do you feel Councillors should be on?	Police PUC PRAC
13.	Anything else you wish to add?	The at-large councillor should be designated to a particular ward when the ward councillors are absent/vacation

Respondent:	
When were you elected to serve as a     Councillor?	1997
2. What years did you serve?	
3. What ward do you/did you represent?	
How do you/did you find the workload as a Councillor?	When working full time, it was busy but not unmanageable. Worked well with her cocouncillor in the first term and had an even split on things.
5. Would you be able/have been able to take on more Council work?	For sure she could have taken on more, but isn't sure what would have had to give with her work-life-home balance
6. Do you think the present Ward system is appropriate?	No strong feelings one way or the other
7. If no, what changes to the system do you think should be made?	To do it to drop only 2 councillors (to go to 10) it is probably not worth it. Either keep status quo or go to 8
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	Either 8 wards with 1 councillor or 4 wards with 2 councillors if there is going to be a change
9. What do you believe is the appropriate number of Councillors?	Could go down to 8, but there would need to be thought given whether it was 1 councillor in 8 wards or 2 councillors in 4 wards (consider urbanrural splits)
10. Do you feel the current level of remuneration is appropriate?	It's reasonable
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Dependent on the ward increase size, it would be worth looking at increase in line with constituency base percentage increase
12. Which boards and committees of council do you feel Councillors should be on?	There should be a rotation of councillors on some of the big ones so that every member of council gets an understanding of the roles of those boards – DSSAB, Police, PUC, Conservation Auth.
13. Anything else you wish to add?	Doesn't like the at large system. It would not represent the community residents well and would eliminate good candidates from running

Respondent:	
When were you elected to serve as a     Councillor?	1997
2. What years did you serve?	
3. What ward do you/did you represent?	
How do you/did you find the workload as a Councillor?	Extremely busy time of his life because of a combination of factors (work, council)
5. Would you be able/have been able to take on more Council work?	Not at that point
6. Do you think the present Ward system is appropriate?	There are better models out there but it isn't "inappropriate"
7. If no, what changes to the system do you think should be made?	No
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	1 councillor per ward and 4 councillors at large Or 5 wards with 2 councillors per ward
9. What do you believe is the appropriate number of Councillors?	10
10. Do you feel the current level of remuneration is appropriate?	Yes
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	No
12. Which boards and committees of council do you feel Councillors should be on?	Shouldn't sit on boards of incorporated entities  EDC, Health Unit, DSSAB, PUC, Conservation Authority
13. Anything else you wish to add?	

Respondent:	
When were you elected to serve as a     Councillor?	1997
2. What years did you serve?	
3. What ward do you/did you represent?	
4. How do you/did you find the workload as a Councillor?	Found the workload fine
5. Would you be able/have been able to take on more Council work?	Yes. Would have been able to
Do you think the present Ward system is appropriate?	No, the current system is inappropriate and too cumbersome
7. If no, what changes to the system do you think should be made?	Thinks there should be 4 wards with 8 councillors for 2 per ward
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	Wards
9. What do you believe is the appropriate number of Councillors?	8
10. Do you feel the current level of remuneration is appropriate?	Should be adjusted to be reflective of the responsibilities
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Yes
12. Which boards and committees of council do you feel Councillors should be on?	PUC APH Police Board Conservation Authority DSSAB
13. Anything else you wish to add?	Does not believe councillors should be elected at large because it has the possibility to reduce accountability in terms of responding to constituents.

Respondent:			
When were you elected to serve as a     Councillor?	2000		
2. What years did you serve?			
3. What ward do you/did you represent?			
4. How do you/did you find the workload as a Councillor?	workload decreased significantly because mobile devices and technology became the primary mode of communication over tha time. The City website was also beefed up, allowing people to access the services directly rather than through their councillors. The customer service aspects of a Councillor's role was reduced by more than half. Technology reduced it from a 2-person job to a 1 person job		
5. Would you be able/have been able to take on more Council work?	Yes		
6. Do you think the present Ward system is appropriate?	The division of the city into Wards makes sense, but the current model needs updating		
7. If no, what changes to the system do you think should be made?	There should be 6 Councillors in the wards as they are currently laid out, but adjusted to make them all approximately the same size		
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	Into 6 wards		
9. What do you believe is the appropriate number of Councillors?	6		
10. Do you feel the current level of remuneration is appropriate?	Yes		
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	It should go up slightly, perhaps 5-8,000 if the number is reduced		
12. Which boards and committees of council do you feel Councillors should be on?	No opinion		
13. Anything else you wish to add?	Having all "at-large" councillors could actually negatively effect development because you might have more people voting a certain way to protect their votes in various parts of the city.  12 Councillors is definitely not the right size for a City with our population numbers		

Resi	oondent:	
	When were you elected to serve as a Councillor?	2000
2.	What years did you serve?	
3.	What ward do you/did you represent?	
4.	How do you/did you find the workload as a Councillor?	Didn't find the council workload excessive  Found the workload to be heavy but it was her own choice. She took lots of boards and committees
5.	Would you be able/have been able to take on more Council work?	She could have handled more workload
6.	Do you think the present Ward system is appropriate?	Doesn't believe we need more but isn't certain we need less representatives either
7.	If no, what changes to the system do you think should be made?	Doesn't think it should be less than 10 Councillors Six is way too low
8.	How should the city be divided geographically, if at all (i.e. wards, at large)?	Wards are good way to divide the city. They need to be of a reasonable size to campaign in
9.	What do you believe is the appropriate number of Councillors?	8-10 Councillors would be acceptable, though 8 might be a little skimpy
10.	Do you feel the current level of remuneration is appropriate?	It is in the ballpark of the right amount
11.	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Doesn't think it would be acceptable to the public to increase the honorarium if the numbers dropped
12.	Which boards and committees of council do you feel Councillors should be on?	It is more important to have a representative board of the makeup of the community than the Councillor themselves. Council needs to be made aware of what's going on
13.	Anything else you wish to add?	Doesn't like an at-large system because it could concentrate representation in one area of town

Resp	pondent:	
1.	When were you elected to serve as a Councillor?	2003
2.	What years did you serve?	
3.	What ward do you/did you represent?	
4.	How do you/did you find the workload as a Councillor?	Very doable if you work strategically  Worked well for someone who worked 9-5
5.	Would you be able/have been able to take on more Council work?	Definitely.  In fact, managed to do so when was out of service or on holidays
6.	Do you think the present Ward system is appropriate?	No
7.	If no, what changes to the system do you think should be made?	If you go to 6 councillors, go all at large  If you go to 8 or 10 councillors, go a combination of at large and ward councillors
8.	How should the city be divided geographically, if at all (i.e. wards, at large)?	Some ward representation and some at large
9.	What do you believe is the appropriate number of Councillors?	Between 6-10 depending on the system
10.	Do you feel the current level of remuneration is appropriate?	It should be higher
11.	If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	It should be reviewed if a new system is put in place
12.	Which boards and committees of council do you feel Councillors should be on?	Anything you give big money to needs to have a Council appointee
13.	Anything else you wish to add?	Set a review of the new system before the end of the next term

Respondent:			
ed to serve as a			
Councillor?			
Councilior?			
2 M/h - t			
2. What years did you serve?			
3. What ward do you/did you represent?			
4. How do you/did you find the workload as a	Didn't find the workload that heavy or		
Councillor?	unmanageable. It was a matter of what you were		
	actually doing – was it work you should be doing		
	as a Councillor or the staff should be doing		
	as a sourismor or the starr should be doing		
5. Would you be able/have been able to take	Yes		
on more Council work?			
OH MOLE COUNCIL WOLK?			
4 Do you think the present Mand system !-	No the word configuration needs to take inte		
6. Do you think the present Ward system is	No, the ward configuration needs to take into		
appropriate?	account rural and urban and industrial make up		
	of each ward to balance the workload		
7. If no, what changes to the system do you	Reduction in the number of Councillors		
think should be made?			
8. How should the city be divided	8 Councillors in 8 Wards		
geographically, if at all (i.e. wards, at large)?			
3 · · 3 · · · · · · · · · · · · · · · ·			
9. What do you believe is the appropriate	8		
number of Councillors?			
number of councilors:			
10. Do you feel the current level of	Yes		
	103		
remuneration is appropriate?			
11 15 16 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	No. 14 de colod de colo		
11. If the current number of Councillors is	No, it should stay the same		
reduced, do you feel the level of			
remuneration should be adjusted?			
12. Which boards and committees of council do	If there is a big money transfer, from a		
you feel Councillors should be on?	governance perspective, there is a necessity.		
-			
	Councillors should not be chairing committees		
13. Anything else you wish to add?	Councillors at large are a bad system		
	j		

Respondent:	
When were you elected to serve as a     Councillor?	2006
2. What years did you serve?	
3. What ward do you/did you represent?	
How do you/did you find the workload as a Councillor?	The workload was nothing, very manageable
5. Would you be able/have been able to take on more Council work?	Yes, he handled the entire workload when was ill
6. Do you think the present Ward system is appropriate?	No
7. If no, what changes to the system do you think should be made?	Keep the existing wards but go down to 1 per ward
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	6 wards as they currently exist
9. What do you believe is the appropriate number of Councillors?	6
10. Do you feel the current level of remuneration is appropriate?	Yes, generally
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	Maybe in the range of \$5,000-\$8,000 more
12. Which boards and committees of council do you feel Councillors should be on?	APH EDC PUC Police Board Planning Advisory Committee
13. Anything else you wish to add?	

Respondent:	
When were you elected to serve as a Councillor?	2010
2. What years did you serve?	
3. What ward do you/did you represent?	
How do you/did you find the workload as a Councillor?	No problem at all with the number of calls or complaints
5. Would you be able/have been able to take on more Council work?	Yes
6. Do you think the present Ward system is appropriate?	Not a big proponent of the ward system
7. If no, what changes to the system do you think should be made?	4 wards, 1 Councillor per ward and 4 Councillors at large
8. How should the city be divided geographically, if at all (i.e. wards, at large)?	4 wards
9. What do you believe is the appropriate number of Councillors?	8
10. Do you feel the current level of remuneration is appropriate?	It seems appropriate
11. If the current number of Councillors is reduced, do you feel the level of remuneration should be adjusted?	The honourarium shouldn't change even if the numbers on council change
12. Which boards and committees of council do you feel Councillors should be on?	Social Services Conservation Authority Police Services PUC
13. Anything else you wish to add?	We should have a full-time mayor who gets a pension if he/she serves two full terms.  Doesn't think a Councillor is needed on Health Unit or Library Board, Parks and Rec

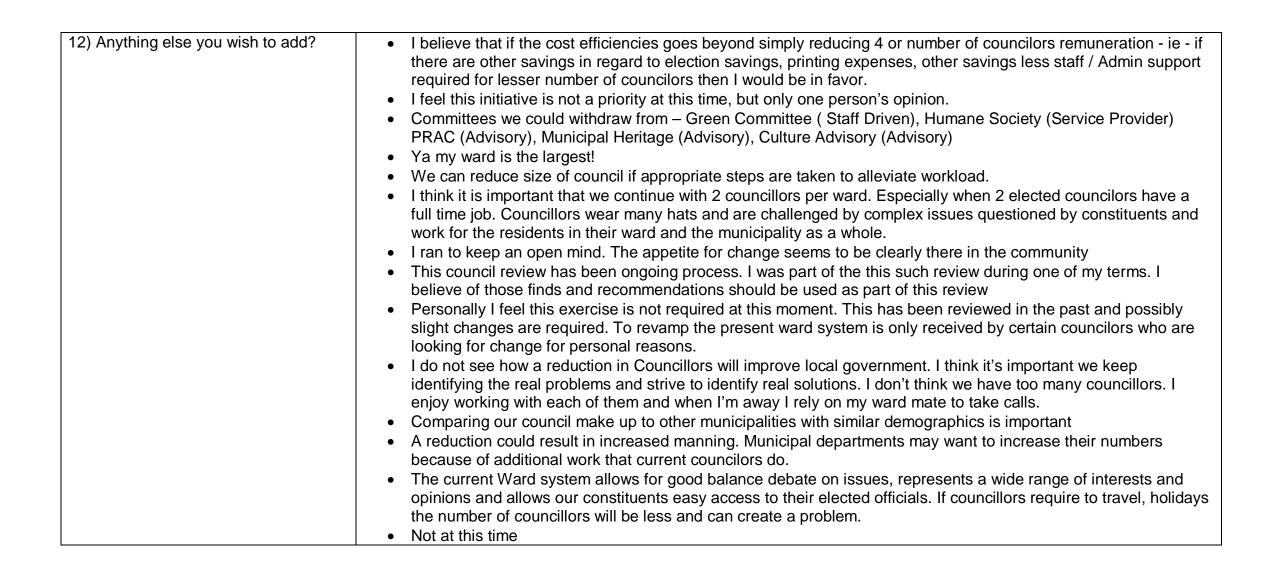
Councillors	Notes
1) When were you elected to serve as	• 2014
a councillor?	• 1980
	• 2006
	• 2010
	• 2014
	• 2014
	• 2008
	• 2000
	• 2010
	• 2010
	• 1988 and 2010
2) What years did you serve?	• 2014 – present
2) What yours and you serve:	• 1980 – 1988, 2007 – present
	• 2006 – present
	• 2010 – present
	• 2014 – present
	• 2014 – present
	• 2008 – present
	• 2000 – present
	• 2010 – present
	• 2010 – present
	• 1988 – 2000, 2010 - present
4) How do you/did you find the	As a councillor workload is relativey easy - however, the Board/Committee work takes up a great deal of more
workload as a councillor?	time.
	More ward concentrated historically. Now much less ward oriented but a allows me to deal with more city wide
	initiatives
	Manageable if you are retired
	Varies depending on issues overall manageable
	Manageable and what I expected.

5) Would you be able/have been able to take on more Council work?	<ul> <li>I think that new councilors should be assigned a mentor to help them get used to the position. The mentor should be available for as long as the new councilor requires the support</li> <li>Fairly light. I was certainly expecting more when I was elected. Hardly any calls and the emails are more than manageable.</li> <li>Before retirement a little more challenging, after retirement workload was much easier to do in timely fashion</li> <li>Workable and a learning experience and rewarding</li> <li>Work load is busy and sitting on committees is very time consuming especially working full time.</li> <li>Working a full time job and being a municipal councilor while serving on several boards comes with a heavy workload.</li> <li>I would only be able to take on more if I was retired</li> <li>Workload has decreased over the years. Has not been an issue when I was working and definitely not now being retired</li> <li>Not with all the Boards and Committees, but yes if not for serving on several committees.</li> <li>Not desirable</li> <li>Not desirable</li> <li>Not really</li> <li>Possibly – Depending on how much more would be required</li> <li>Absolutely</li> <li>I would say yes. Again, being retired it would be easier to carry more responsibilities</li> <li>I have volunteered on many committees and still serve on several</li> <li>I believe councilors can take on more especially Boards and committees</li> <li>I serve on Boards that have significant budgets and require a lot of preparation, reading, review and questions.</li> <li>Yes I have attended functions on behalf of Mayor and council as requested</li> <li>When I was working full time it was difficult to take on more council work. Now that I am retired I could take on more.</li> </ul>
6 a) Do you think the present Ward system is appropriate?	<ul> <li>I believe it is suitable but I am in favor of a review of other options</li> <li>Yes</li> <li>Yes</li> <li>It's appropriate not sure if it is optimal</li> <li>Yes</li> <li>No</li> <li>It has worked well for me. It also does make sense to have this review to gather input from the public</li> </ul>

6 b) If no, what changes to the system do you think should be made?	<ul> <li>It seems to work</li> <li>The present ward system is appropriate. More councilors involved in dialogue when making decisions is a benefit.</li> <li>Yes</li> <li>Yes</li> <li>None</li> <li>8 Wards – 1 in each. Make ward 1 smaller as it is the Largest by population</li> <li>4 wards with 2 councillors per ward for a total of eight</li> <li>I think a review of the number of wards is appropriate. If a change results in more wards(ie *), than the possibility of one councilor per ward sounds reasonable.</li> </ul>
	<ul> <li>No changes required</li> <li>No changes</li> <li>No changes required, leave as is</li> <li>None</li> </ul>
7) How should the city be divided geographically, if at all (i.e. wards, at large)?	<ul> <li>I believe we still require a ward system.</li> <li>As long they are equitably divided populations wise</li> <li>Prefer the current structure, no not like "at Large"</li> <li>Not at large</li> <li>Keep as is</li> <li>4 wards, divided roughly equally by population and land mast</li> <li>I believe the ward system has worked well. It works well in terms of equal representation to all residents of the city</li> <li>I believe tax payers should decide</li> <li>Six wards</li> <li>Leave as is – and or add Prince Township as a new Ward or considering adding to Ward 6</li> <li>Ward and at large</li> </ul>
8) What do you believe is the appropriate number of councillors?	<ul> <li>I think 8 plus a mayor would suffice</li> <li>12 is fine, possibly 1 per ward and 6 at large.</li> <li>12 plus the mayor</li> <li>8 councillors</li> <li>12 councillors</li> <li>8 councillors</li> <li>8 councillors</li> </ul>

9) Do you feel the current level of remuneration is appropriate?	<ul> <li>As I said, if for example the decision is to end up with 8 wards, then perhaps councilors per ward might be a reasonable option</li> <li>12 councillors, 6 wards</li> <li>12 Councillors plus Mayor. 2 councilors per ward</li> <li>10 Councillors, 6 Wards (1/ward) and 4 at large</li> <li>I believe the remuneration is too little to justify the workload however I would not seek an increase. I simply note that the numeration does not ideally attract the strongest of candidates.</li> <li>Fine</li> <li>Yes</li> <li>Eight</li> <li>Yes</li> </ul>
	<ul> <li>Yes but I think it would need to be revisited after the next term if changes were made to the composition</li> <li>Currently I believe the level of remuneration is fair and adequate. If the decision is to reduce the number of councilors to 8, then of course remuneration will or should be reviewed.</li> <li>Yes</li> <li>Yes</li> <li>Yes but should be reviewed every term and adjusted quarterly to Cost of Living</li> <li>Yes</li> </ul>
10) If the current number of councillors is reduced, do you feel the level of remuneration should be adjusted?	<ul> <li>I believe the remuneration should NOT be changed given the main purpose of the reviewing this process is to find further cost efficiencies. Reducing the number of councilors and increasing the remuneration does little to achieve the goal.</li> <li>No</li> <li>If two per ward remain, no adjustment. If only 1 per ward, perhaps.</li> <li>Yes – 8 councillors – Remuneration should be increased</li> <li>If the purpose of the exercise is to cut costs, then I do not believe the level of pay should be adjusted. If the pay is increased, then to me that narrows the gap of savings and my feeling is the better choice is to keep two councilors per ward at the same pay. That would be a better value for the dollar.</li> <li>Yes but I think it would need to be revisited after the next term if changes were made to the composition</li> <li>Yes if the number of councilors is reduced to say 8, than I believe remuneration will have to be adjusted, If for other reasons the attract more qualified candidates.</li> </ul>

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	If councilors are reduced, numeration should be increased.
	<ul> <li>If councilors are reduced, remuneration must increase. If this is not a savings to the tax payers than this review is not warranted.</li> <li>Yes</li> </ul>
	Yes. It should reflect the workload shifting from 2 Councillors to 1. It should also show increased remuneration
	for Councillors at large over Ward Councillors
11) Which boards and committees of council do you feel councilors should be on?	<ul> <li>I believe Boards and Committees should be evened out. Each Councillor should have a similar workload.         Perhaps one likes new skill based approach should apply to the Councillors as well.</li> <li>On the ones in which we have a financial investment</li> </ul>
	<ul> <li>Historic Site because the city owns the hose and Heritage Centre. SMEDC – because we fund 1.6 million, Conservation due to the importance of drinking water/ watershed. DSSAB Legislated, Library (advisory), Innovation Centre (advisory)</li> </ul>
	EDC, Conservation, DSSAB, Police, all boards that impact levy
	<ul> <li>I think it is important for councilors to be on a committee or board where they feel they could be an asset with their own personal life/work experiences</li> </ul>
	<ul> <li>Yes but I think it would need to be revisited after the next term if changes were made to the composition</li> <li>APH, Conservation Authority, Police Services and DSSAB</li> </ul>
	<ul> <li>Certainly any boards or committees that affect the tax base. The way it works presently has worked well.</li> <li>On committees that Council creates or has a pecuniary interest</li> </ul>
	Any Boards or Committees receiving any tax money must have a councilor representing the city
	Every Board and Committee that impacts the Municipal Levy
	<ul> <li>Definitely any Boards that receive municipal funding. In general with our present arrangement of Councillor</li> </ul>
	presence on existing Boards



**TEMPORARY STREET CLOSING:** (S4.1) A by-law to permit the temporary closing of Foster Drive from St. Mary's River Drive to Brock Street on August 4, 2017 to facilitate the Poker Run Boat Parade event.

**THE COUNCIL** of the Corporation of the City of Sault Ste. Marie pursuant to section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25 and amendments thereto **ENACTS** as follows:

# 1. <u>TEMPORARY STREET CLOSING OF FOSTER DRIVE</u>

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing to vehicular traffic of Foster Drive from St. Mary's River Drive to Brock Street on August 4, 2017 from 4:30 p.m. to 10:00 p.m. to facilitate the Poker Run Boat Parade event.

# 2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 6<sup>th</sup> day of March, 2017.

MAYOR - CHRISTIAN PROVENZANO	
CITY CLERK - MALCOLM WHITE	

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**TEMPORARY STREET CLOSING:** (S4.1) A by-law to permit the temporary closing of Queen Street East from East Street to Bruce Street on June 17, 2017 to facilitate the Queen Street Cruise event.

**THE COUNCIL** of the Corporation of the City of Sault Ste. Marie pursuant to section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25 and amendments thereto **ENACTS** as follows:

# 1. TEMPORARY STREET CLOSING OF QUEEN STREET EAST

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing to vehicular traffic of Queen Street East from East Street to Bruce Street on June 17, 2017 from 8:00 a.m. to 5:00 p.m. to facilitate the Queen Street Cruise event.

# 2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 6<sup>th</sup> day of March, 2017.

MAYOR – CHRISTIAN PROVENZANO	
CITY CLERK – MALCOLM WHITE	

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**TEMPORARY STREET CLOSING:** (S4.1) A by-law to permit the temporary closing of March Street from Queen Street East to Albert Street on June 16, 2017 and June 17, 2017 to facilitate the Queen Street Cruise event.

**THE COUNCIL** of the Corporation of the City of Sault Ste. Marie pursuant to section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25 and amendments thereto **ENACTS** as follows:

# 1. <u>TEMPORARY STREET CLOSING OF MARCH STREET</u>

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing to vehicular traffic of March Street from Queen Street East to Albert Street on June 16, 2017 from 3:00 p.m. to 11:00 p.m. and on June 17, 2017 from 8:00 a.m. to 5:00 p.m. to facilitate the Queen Street Cruise event.

# 2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 6<sup>th</sup> day of March, 2017.

MAYOR – CHRISTIAN PROVENZANO	
CITY CLERK - MALCOLM WHITE	

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## THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## **BY-LAW 2017-44**

**REGULATIONS**: (R1.41 and R1.1) A by-law to exempt the 49<sup>th</sup> (SSM) Field Regiment Royal Canadian Artillery, while using the Hub Trail between the Roberta Bondar Pavillion and the Delta Hotel, from By-law 2008-168 being a firearms by-law to prohibit the discharge of firearms in the municipality and from By-law 80-200 being a by-law respecting noises in the City of Sault Ste. Marie.

**THE COUNCIL** of the Corporation of the City of Sault Ste. Marie, pursuant to the *Municipal Act, 2001*, S.O. 2001, **ENACTS** as follows:

# 1. **BY-LAW 2008-168 AMENDED**

Despite the provisions of By-law 2008-168, the 49<sup>th</sup> (SSM) Field Regiment Royal Canadian Artillery may be allowed to discharge a firearm on the Hub Trail between the Roberta Bondar Pavillion and the Delta Hotel for a Gun Salute as a part of a Vimy Ridge Memorial Ceremony on April 9, 2017.

# 2. **BY-LAW 80-200 AMENDED**

Despite the provisions of By-law 80-200, the 49<sup>th</sup> (SSM) Field Regiment Royal Canadian Artillery may be allowed to discharge a firearm on the Hub Trail between the Roberta Bondar Pavillion and the Delta Hotel for a Gun Salute as a part of a Vimy Ridge Memorial Ceremony on April 9, 2017.

# 3. **EFFECTIVE DATE**

This by-law is effective on the date of its passing.

**PASSED** in Open Council this 6<sup>th</sup> day of March, 2017.

MAYOR – CHRISTIAN PROVENZANO

CITY CLERK – MALCOLM WHITE

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**AGREEMENT**: (E2.3) A by-law to authorize the execution of the Agreement between the City and WSP Canada Inc. for the 711-719 Bay Street Seawall Replacement.

**THE COUNCIL** of The Corporation of the City of Sault Ste. Marie, pursuant to section 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25, **ENACTS** as follows:

# 1. **EXECUTION OF DOCUMENT**

The Mayor and City Clerk are hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to the Agreement dated February 27, 2017 between the City and WSP Canada Inc., a copy of which is attached as Schedule "A" hereto. This Agreement is for the 711-719 Bay Street Seawall Replacement.

# 2. SCHEDULE "A"

Schedule "A" forms part of this by-law.

# 3. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

**PASSED** in open Council this 6<sup>th</sup> day of March, 2017.

MAYOR – CHRISTIAN PROVENZANO

CITY CLERK – MALCOLM WHITE

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#### **AGREEMENT**

**FOR** 

#### PROFESSIONAL CONSULTING SERVICES

MEMORANDUM OF AGREEMENT dated the 27<sup>th</sup> day of February

A. D. 2017

-BETWEEN-

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Hereinafter called the 'Client'

THE PARTY OF THE FIRST PART

-AND-

WSP CANADA INC.

Hereinafter called the 'Consultant'

THE PARTY OF THE SECOND PART

WHEREAS the Client intends to replace the City-owned seawall at 711-719 Bay Street.

hereinafter called the 'Project' and has requested the Consultant to furnish professional services in connection therewith;

design including the removal of the existing seawall and the construction of a sloped stone shoreline revetment to replace it.

**NOW THEREFORE WITNESSETH** that in consideration of the covenants contained herein, the Client and the Consultant mutually agree as follows:

### **ARTICLE 1 - GENERAL CONDITIONS**

#### 1.01 Retainer

The Client hereby retains the services of the Consultant in connection with the Project and the Consultant hereby agrees to provide the services described herein under the general direction and control of the Client.

In this Agreement the word Consultant shall mean professionals and other specialists engaged by the Client directly and whose names are party to this Agreement.

#### 1.02 Services

The services to be provided by the Consultant and by the Client for the Project are set forth in Article 2 and such services as changed, altered or added to under Section 1.08 are hereinafter called the 'Services'

#### 1.03 Compensation

The Client shall pay the Consultant in accordance with the provisions set forth in Article 3. For purposes of this agreement, the basis of payment shall be as specified in Article 3.2.1.

#### 1.04 Staff and Methods

The Consultant shall perform the services under this agreement with that degree of care, skill and diligence normally provided in the performance of such services as contemplated by the agreement at the time such services are rendered and as required by the Professional Engineers Act (RSO 1990, Chapter P. 28) and regulations therein. The Consultant shall employ only competent staff who will be under the supervision of a senior member of the Consultant's staff.

#### 1.05 Drawings and Documents

Subject to Section 3.2.4 of Article 3, drawings and documents or copies thereof required for the Project shall be exchanged between the parties on a reciprocal basis. Documents prepared by the Consultant for the Client, including record drawings, may be used by the Client, for the Project herein described. In accordance with Article 1.06, the client indemnifies the Consultant for unauthorized use of the documents and deliverables.

#### 1.06 Intellectual Property

All concepts, products or processes produced by or resulting from the Services rendered by the Consultant in connection with the Project, or which are otherwise developed or first reduced to practice by the Consultant in the performance of his Services, and which are patentable, capable of trademark or otherwise, shall be considered as Intellectual Property and remain the property of the Consultant.

The Client shall have permanent non-exclusive royalty-free license to use any concept, product or process, which is patentable, capable of trademark or otherwise produced by or resulting from the Services rendered by the Consultant in connection with the Project and for no other purpose or project.

#### 1.07 Records and Audit

- (a) In order to provide data for the calculation of fees on a time basis, the Consultant shall keep a detailed record of the hours worked by staff employed for the Project.
- (b) The Client may inspect timesheets and record of expenses and disbursements of the Consultant during regular office hours with respect to any item which the Client is required to pay on a time scale or disbursement basis as a result of this Agreement.
- (c) The Consultant, when requested by the Client, shall provide copies of receipts with respect to any disbursement for which the Consultant claims payment under this Agreement.

## 1.08 Changes and Alterations and Additional Services

With the consent of the Consultant the Client may in writing at any time after the execution of the Agreement or the commencement of the Services delete, extend, increase, vary or otherwise alter the Services forming the subject of the Agreement, and if such action by the Client necessitates additional staff or services, the Consultant shall be paid in accordance with Section 3.2.1 for such additional staff employed directly thereon, together with such expenses and disbursements as allowed under Section 3.2.4. In the event that the client delays the project then the consultant shall have the right to renegotiate the agreement.

#### 1.09 Suspension or Termination

Either party may at any time by notice in writing to the other party, suspend or terminate the Services or any portion thereof at any stage of the project. Upon receipt of such written notice, the Consultant shall perform no further Services other than those reasonably necessary to close out his Services. In such an event, the Consultant shall be entitled to payment in accordance with Section 3.2. for any of the Consultant's staff employed directly thereon together with such expenses and disbursements allowed under Section 3.2.

If the Consultant is practicing as an individual and dies before his Services have been completed, this Agreement shall terminate as of the date of his death, and the Client shall pay for the Services rendered and disbursements incurred by the Consultant to the date of such termination.

#### 1.10 Indemnification

The Consultant shall indemnify and save harmless the Client from and against all claims, actions, losses, expenses, costs or damages of every nature and kind whatsoever which the Client, his employees, officers or agents may suffer, to the extent the Consultant is legally liable as a result of the negligent acts of the Consultant, his employees, officers or agents in the performance of this Agreement.

The Client agrees to hold harmless, indemnify and defend the Consultant from and against any and all claim, losses, damages, liability and costs of defense arising out of or in any way connected with the presence, discharge, release or escape of contaminants of any kind, excluding only such liability as may arise out of the negligent acts of the Consultant in the performance of consulting services to the Client within this project.

### 1.11 Insurance

The Client will accept the insurance coverage amount specified in this clause section (a) as the aggregate limit of liability of the Consultant and its employees for the Client's damages.

a) Comprehensive General Liability and Automobile Insurance

The Insurance Coverage shall be \$2,000,000.00 per occurrence and in the aggregate for general liability and \$2,000,000.00 for automobile insurance. When requested, the Consultant shall provide the Client with proof of Comprehensive General Liability and Automobile Insurance (Inclusive Limits) for both owned and non-owned vehicles.

b) Professional Liability Insurance

The Insurance Coverage shall be in the amount of \$1,000,000.00 per claim and in the aggregate. When requested, the Consultant shall provide to the Client proof of Professional Liability Insurance carried by the Consultant, and in accordance with the Professional Engineers Act (RSO 1990, Chapter P. 28) and regulations therein.

c) Change in Coverage

If the Client requests to have the amount of coverage increased or to obtain other special insurance for this Project then the Consultant shall endeavour forthwith to obtain such increased or special insurance at the Client's expense as a disbursement allowed under Section 3.2.

It is understood and agreed that the coverage provided by these policies will not be changed or amended in any way nor cancelled by the Consultant until thirty (30) days after written notice of such change or cancellations has been personally delivered to the Client.

### 1.12 <u>Contracting for Construction</u>

Neither the Consultant nor any person, firm or corporation associated or affiliated with or subsidiary to the Consultant shall tender for the construction of the Project, or have an interest either directly or indirectly in the construction of the Project.

#### 1.13 Assignment

Neither party may assign this Agreement without the prior consent in writing of the other.

## 1.14 <u>Previous Agreements</u>

This Agreement supersedes all previous agreements, arrangements or understandings between the parties whether written or oral in connection with or incidental to the Project.

#### 1.15 Approval by Other Authorities

Unless otherwise provided in this Agreement, where the work of the Consultant is subject to the approval or review of an authority, department of government, or agency other than the Client, such applications for approval or review shall be the responsibility of the Consultant, but shall be submitted through the offices of the Client and unless authorized by the Client in writing, such applications for approval or review shall not be obtained by direct contact by the Consultant with such other authority, department of government or agency.

#### 1.16 Principals and Executives

The use of Principals and Executives on a time basis by the Consultant will be in accordance with Section 1.23.1 (c).

#### 1.17 <u>Sub-Consultants</u>

The Consultant may engage others as sub-consultants for specialized services provided that prior approval is obtained, in writing, from the Client and may add a mark-up of not more than 5% of the cost of such services to cover office administration costs when claiming reimbursement from the Client plus the cost of the additional insurance incurred by the Consultant for the specialized services.

# 1.18 <u>Inspection</u>

The client, or persons authorized by the Client, shall have the right, at all reasonable times, to inspect or otherwise review the Services performed, or being performed, under the Project and the premises where they are being performed.

#### 1.19 Publication

The Consultant agrees to obtain the consent in writing of the Client before publishing or issuing any information regarding the Project.

#### 1.20 Confidential Data

The Consultant shall not divulge any specific information identified as confidential, communicated to or acquired by him, or disclosed by the client in the course of carrying out the Services provided for herein. These obligations of confidentiality shall not apply to information which is in the public domain, which is provided to the Consultant by a third party without obligation of confidentiality which is independently developed by the Consultant without access to the Client's information, or which is required to be disclosed by law or by court order. No such information shall be used by the Consultant on any other project without the approval in writing of the client.

## 1.21 Dispute Resolution

- (a) If requested in writing by either the Client or the Consultant, the Client and the Consultant shall attempt to resolve any dispute between them arising out of or in connection with this Agreement by entering into structured non-binding negotiations with the assistance of a mediator on a without prejudice basis. The mediator shall be appointed by agreement of the parties. If a dispute cannot be settled within a period of ninety (90) calendar days with the mediator, the dispute shall be referred to and finally resolved by arbitration under the rules of the province having jurisdiction or by an arbitrator appointed by the agreement of the parties.
- (b) No person shall be appointed to act as mediator or arbitrator who is in any way interested, financially or otherwise, in the conduct of the work on the Project or in the business or other affairs of either the Client or the Consultant.
- (c) The award of the arbitrator, including an award for costs if applicable, shall be final and binding upon the parties.
- (d) The provisions of The Arbitration's Act, R.S.O., 1991, Chapter 17, as amended shall apply.

#### 1.22 <u>Time</u>

The Consultant shall perform the Services expeditiously to meet the requirements of the Client and shall complete any portion or portions of the Services in such order as the Client may require.

The Client shall give due consideration to all designs, drawings, plans, specifications, reports, tenders, proposals and other information submitted by the Consultant, and shall make any decisions which he is required to make in connection therewith within a reasonable time so as not to delay the work of the Consultant.

### 1.23 Estimates, Schedules and Staff List

#### 1.23.1 Preparation of Estimate of Fees, Schedule of Progress and Staff List

When requested by the Client, and where payment is calculated on a time basis, the Consultant shall provide, for approval by the Client:

- (a) An estimate of the total fees to be paid for the Services.
- (b) A Schedule showing an estimate of the portion of the Services to be completed in each month and an estimate of the portion of the fee which will be payable for each such month.
- (c) A Staff list showing the number, classifications and hourly rate ranges for staff, Principals and Executives, for which the Consultant will seek payment on a time basis. The Consultant shall relate such information to the particular type of work that such staff is to perform, while employed on the Project. Such list shall designate the member of the Consultant's staff who is to be the liaison person between the Consultant and the Client.

#### 1.23.2 Subsequent Changes in the Estimate of Fees, Schedule of Progress and Staff List

The Consultant will require prior written approval, from the Client for any of the following changes:

- (a) Any increase in the estimated fees beyond those approved under Subsection 1.23.1 (a).
- (b) Any change in the schedule at progress which results in a longer period than provided in Subsection 1.23.1 (b).
- (c) Any change in the number, classification and hourly rate ranges of the staff provided under Subsection 1.23.1 (c).

#### 1.23.3 Monthly Reporting of Progress

When requested by the Client, the Consultant shall provide the Client with a written report showing the portion of the Services completed in the preceding month.

#### **ARTICLE 2 - SERVICES**

#### 2.1 Consultant's Services for Preliminary Design of the Project

The Consultant shall provide the Services for preliminary design for the Project and such work shall include the following:

- 1. Meet with the appropriate representatives of the municipality.
  - a) Obtain full information on existing and proposed municipal services, roads and other facilities.
  - b) Obtain the Client's standard criteria for design.
  - c) Establish the extent of services to be provided and the manner of presentation.
- 2. Conduct a physical reconnaissance and review topographical maps of the Project area to ascertain the location, topography, drainage and existing municipal services.
- 3. Establish the design criteria for the design of the Project.
- 4. Recommend environmental parameters for the design.
- 5. Assemble existing soils data and conduct additional soils program, if required.
- 6. Preparation and recommendation of alternative concepts and designs considering geometrics, property, cost and environmental features.
- 7. Development and recommendation of horizontal and vertical alignments for the Project on a plan scale acceptable to the Client.
- 8. Proposed typical sections for the roadway, including number of lanes, median (if required), turning lanes, rights-of-way, bus bays, entrances, intersecting roads and other cross section elements.
- 9. Concept design of interchanges and intersections.
- 10. Preparation and distribution of minutes of Project meetings.
- 11. Correspondence with governmental ministries, agencies and other public authorities for design information.
- 12. General drainage requirements.
- 13. Preliminary property and right-of-way requirements.
- 14. Major utility installations and adjustments.
- 15. Review and utilization of the detailed topographic survey provided by the Client and supplemental survey work necessary for the provisions of the services herein and,
  - For the assessment and verification of feasibility of engineering alternatives considered for the Project.
  - b) To provide sufficient survey reference points clear of the expected construction area to allow future re-establishment of the alignment proposed for the Project.
  - c) To establish elevation control bench marks clear of the expected construction area sufficient to allow referencing of further detailed elevation information, and the development and control of elevations of the Works to be constructed under the Project.
- Preparation of Preliminary Design Drawings.
- 17. Preliminary construction cost estimates.

## 2.2 Client's Services for Preliminary Design

The Client shall provide the Consultant with:

- 1. Available Functional Study or Predesign Investigation undertaken for the Work.
- Access to and the use of existing plans, profiles, utility information, legal documents and correspondence relevant to the Work.
- A detailed topographic survey of the existing features within the project limits.
- Traffic information.
- 5. Available Traffic or Transportation Study Reports of the area.
- 6. General direction of the Consultant in the provision of services and approvals from time to time as necessary during the currency of this agreement.
- 7. Any information regarding soils and utilities in the possession of the Client necessary for the preparation of the plans.

#### 2.3 Consultant's Services for Detailed Design of the Project

The Services to be provided by the Consultant in the execution of the design of the Project shall include:

- 1. Expertise required for the design of all structures and facilities to serve the best interests of the public, with due regard for environmental concerns, capital cost and operating efficiency in accordance with current state of the art and acceptable standards established by the Client and regulatory authorities.
- Supplemental field survey work required after the design criteria and functional alignment have been established, which shall include all supplemental survey work necessary for the establishing of quantities, the detailed setting of alignment and grade to fit controlling natural and artificial topographic and underground features, the design of culverts, ditches, drains and storm sewers, and the positioning of all appurtenances associated with the construction of the Project.
- 3. Drainage studies and the preparation of detailed design drawings and specifications for storm sewers and all necessary drainage works.
- 4. Investigation and confirmation of the present location of all above ground utilities, updating of the Client's plans and profiles to show the present location and the proposed location, and preparation of additional drawings required for alternative utility relocation as required by the Client. Underground utilities are to be indicated on the plans and profiles in accordance with information submitted by the respective utility.
- 5. The preparation and submission of preliminary drawings, investigations, and recommendations to the Client, on such alternatives or modifications to the Project that the Consultant in his professional judgment, deems advantageous to the Client.
- The preparation of appropriate plans showing any lands or interests in land required for the Project.
- Advising the Client of the need to seek permission to enter private lands for investigation purposes.
- 8. Participation in a reasonable number of meetings for informative, negotiative or presentative purposes with the Client in connection with the Services provided under this Agreement, after the establishment of the design criteria and functional alignment.

- 9. The preparation of contract documents for the Project including the detailed construction drawings, tender quantity forms, general conditions, specifications, information to bidders, and special provisions.
- 10. The preparation of detailed quantity and cost estimates, sundry engineering and materials.
- 11. The provision of complete sets of tendering documents and one complete set of reproducible drawings for the Project. In addition, the Consultant shall provide a digital copy of the drawings in Auto Cad format to the Client.
- 12. Incorporation into the contract document package of design drawings and specifications of work designed by others, when required.
- 13. The submission of plans, specifications, schedules, and applications for approval to the client and to appropriate authorities, as required. Attend meetings at the offices of these public authorities to discuss designs and to provide explanations for the purpose of furthering the applications towards approval.
- 14. The preparation of special applications or reports to assist the client in obtaining subsidy payments, grants and special financing from senior levels of government.
- 15. Advice, consultation and assistance to the Client in the advertising, receiving and evaluation of bids, and awarding of a contract for construction.

#### 2.4 Client's Services for Detailed Design

The Client shall provide the Consultant with the following services, notwithstanding that, should the Client be unable to provide any of the services hereunder, services may be assigned to the Consultant under Section 1.08.

- 1. Access to and, where necessary, copies of existing plans, profiles or other topographic information showing or pertaining to existing conditions within the Project area.
- 2. Registered land plans, legal documents and surveys, where necessary, defining the property limits of existing rights-of-way and other parcels of land affected by the Project, and as required in the acquisition of property and lands for the Project.
- Specimen contract documents for the guidance of the Consultant in the design of the Project to the standards required by the Client.
- General direction of the Consultant in the provision of the services.
- 5. Any information regarding utilities necessary for the preparation of the plans in the possession of the Client.
- Arrange and make provision for the Consultant's entry and ready access to property (public and private) as well as to the site of the Project, as necessary to enable him to perform his services.
- 7. Designate in writing an individual to act as his Representative who will transmit instructions to and receive information from the Consultant.

The Consultant shall be entitled to rely upon the information, direction and approvals provided by the Client pursuant to Clauses 1 through 7 hereof, inclusive, as being accurate in the performance of the consultant's services under this agreement.

#### 2.5 Consultant's Services for Construction Administration on the Project

The Consultant, on behalf of the Client, provides a review of the Project during construction. The Contractor is responsible for discharging his obligations under the terms and conditions of the construction contract. The performance of the Contract is not the Consultant's responsibility nor are his review services rendered for the Contractor's benefit. The Contractor is responsible for the quality of the work. It is understood that

only work which has actually been seen during examination of representative samples can be said to have been appraised, and comments on the balance of the work are assumptions based upon extrapolation.

The extent of the Consultant's duties for general review are as follows:

#### (a) Administrative Services During Construction

- Advise the construction Contractor on the Consultant's interpretation of the drawings and specifications and issue supplementary details and instructions during the construction period as required.
- 2. Review for Client's approval the construction schedule proposed by the Contractor and comment on the procedures, methods and sequence of work.
- Review shop drawings submitted for general compliance with the design requirements.
- 4. Consider and advise on alternative methods, equipment and materials proposed by the Contractor.
- 5. Advise on the validity of charges for additions or deletions and preparation of change orders.
- Process Contractor's progress and final requisitions and issue progress certificates for the Client's acceptance.
- 7. Maintain adequate records related to the construction contracts.
- 8. Modify contract drawings to show the 'as-built' work and provide reproducible copies of these drawings to the Client, as well as electronic copies in Auto Cad format.
- 9. Arrange for the testing and inspection of materials and work, by an authorized inspection and testing company, where the construction contract calls for such testing.
- Schedule and attend job meetings as deemed necessary.
- 11, Report on the progress of construction to the Client,

## b) Resident Staff Services during Construction

Resident staff services will be provided by the Consultant on a full time basis. Such services include:

- 1. Provide reference line and elevation to the Contractor and, where necessary, check the construction Contractor's line and grade.
- Report to the Client and make recommendations if the Consultant determines that the Contractor
  is not carrying out his work in accordance with the Contract Documents or that the Contractor's
  work does not satisfy the intent of the design or does not substantially conform with plans and
  specifications.
- 3. Investigate, report and advise on unusual circumstances which come to the Consultant's attention during construction.
- 4. Calculation and recording of quantities and the preparation of progress and final payment certificates prescribed by the Client, together with the compilation of such survey notes, diaries, records and reports substantiating such certificates during construction and on completion of the work.
- 5. Carry out final inspection at the conclusion of the construction contract, at the end of the maintenance period and as part of the acceptance program of the Client.
- 6. Obtain and record field information of construction details for the modification of contract drawings to show the work 'as-built'.
- 7. Maintain sufficient data to determine periodic progress of the Project.

8. Review construction Contractor's request for payments as to progress, quantities of work completed and materials delivered to the site and advise the Client.

## 2.6 Client's Services for Construction Administration

The Client shall provide the Consultant with the following Services notwithstanding that, should the Client be unable to provide any of the Services hereunder, they may be assigned to the Consultant under Section 1.08.

- 1. Supplementary factors governing the Contractor's operations, such as by-laws, property considerations, maintenance of public services and traffic.
- 2. General direction of the Consultant in the provision of the services.
- 3. Arrange and make provision for the Consultant's entry and ready access to property (public and private) as well as to the site of the Work, as necessary to enable him to perform his Services.
- 4. Designate in writing an individual to act as his Representative, who will transmit instructions to, and receive information from, the Consultant.

The Consultant shall be entitled to rely upon the information, direction and approvals provided by the Client pursuant to Clauses 1 through 4 hereof, inclusive, as being accurate, in the performance of the Consultant's Services under this Agreement.

#### ARTICLE 3 - FEES AND DISBURSEMENTS

#### 3.1 Definitions

For the purpose of this Agreement, the following definitions shall apply:

#### (a) Cost of the Work:

- (i) The "Cost of the Work" shall mean the total cost of the Project including all materials, equipment, sales taxes, labour and contractor's overhead and profit, necessary to complete the work for which the Consultant prepares designs, drawings or specifications, for which he is responsible. Where sales taxes are not included in the cost of the work, the fee shall be adjusted upwards by the factor equivalent to the sales taxes. The adjusted fee may be computed to the nearest one-tenth of one percent (1/10%).
- (ii) Wherever the client furnishes labour or other service which is incorporated in the work, the current price of labour or other service when the work was executed shall be used to compute the Cost of the Work.
- (iii) Whenever used materials or equipment is furnished by or on behalf of the Client, the fair market value of such materials or equipment, as though it was purchased new, shall be used to compute the Cost of the Work.
- (iv) In computing the Cost of the Work, no deductions shall be made on account of any penalties or damages claimed by the Client from any contractor or on account of any other sum withheld from any contractor.
- (v) The Cost of the Work shall not include any fees and disbursements due to the Consultant, the Client's engineering and office expenses, or cost of land.

#### (b) Site:

Site includes the actual work site and other locations where the checking of materials, equipment and workmanship is carried out.

#### 3.2 Basis of Payment

### 3.2.1 Fees Calculated on a Time Basis

The Client shall pay the Consultant a fee, calculated on a time basis, for that part of the Services described in Article 2. Fees on a time basis for all staff shall be hourly rates based on job classifications as indicated in Schedule A (Attached)

For a project of over one (1) year duration, or for projects which become extended beyond one (1) year in duration, the consultant may from time to time seek approval from the client to adjust hourly rates and such approval shall not be unreasonably withheld.

## 3.2.2.2 <u>Time Expended</u>

All time expended on the assignment, whether in the Consultant's office, at the Client's premises, or elsewhere, and including travel time, shall be chargeable. This also includes, but is not limited to, stenographic and clerical staff engaged in the preparation of documents such as reports and specifications.

### 3.2.2 Reimbursable Expenses

In addition to the fee, the Consultant shall be reimbursed at cost plus an administrative charge of 5%, plus the cost of additional insurance incurred by the Consultant, for all expenses properly incurred by him in connection with the project, including but not limited to: vehicle use charges, travelling and living expenses, long distance telephone charges, facsimile transmission charges, printing and reproductions, progress photography, advertising for tenders, special delivery and express charges, overtime premium costs, and the cost of providing and maintaining site offices, supplies and equipment, chemical and physical tests.

# 3.3 Payment

# 3.3.1 <u>Fees Calculated on a Time Basis</u>

The Consultant shall submit an invoice to the Client for all Services completed in the immediately preceding month. Interest at the annual rate of 1 percent (1%) monthly will be paid on the total outstanding unpaid balance commencing 30 days after the Client has received the Consultant's invoice.

SIGNED, SEALED AND DELIVERED	
in the presence of:	
CONSULTANT	
	(Signature)
	Doug Leask, C.E.T.
	Director of Operations-Sault Ste. Marie
THE CORPORATION OF The signatory shall have the authority	y to bind the municipality or its agency for purposes of this agreement
	MAYOR, Christian Provenzano
	CLERK, Malcom White

## **SCHEDULE A**

#### Fee Estimate

The estimated total fees for the assignment, including all expenses and disbursements are shown on the following table. The total fee for the construction phase of the assignment is an estimate based on experience on similar projects and an anticipated construction duration. The actual fee during construction is dependent on the Contractor's schedule and construction methodology. The Total Fee for the assignment is an Upset Limit for the specified Scope of Work and will not be exceeded without the approval of the City of Sault Ste. Marie.

Description of Services	Scope of Work	Estimated Fee
Preliminary and Detailed Design	Agreement Sections 2.1 and 2.3	\$29,450.00
Contract Administration	Agreement Section 2.5	\$16,570.00
, , , , , , , , , , , , , , , , , , , ,	TOTAL ESTIMATED FEE	\$46,020.00

Fees do not include H.S.T.

# **Billing Rates**

Billing rates for personnel assigned to this project, based on their job description / classification are provided in the following table.

Job Description / Classification	Billing Rates	Full-Time Resident Services Rates
Senior Consultant	\$150 - \$180 / hr.	
Senior Engineer / Project Manager	\$110 - \$150 / hr.	
Intermediate Engineer	\$90 - \$110 / hr	
Engineer-in-Training (EIT)	\$65 - \$85 / hr.	
Senior Technician / Designer	\$75 - \$100 / hr.:	\$70 - \$85 / hr,
Intermediate Technician / Designer	\$65 - \$75 / hr.	\$60 - \$70 / hr.
CAD Operator	\$65 - \$80 / hr.	
Junior Technician	\$50 - \$65 / hr.	\$55 / hr.,
Secretarial	\$45 - \$65 / hr.	