

Plan Details:

Plan Number: 1HH
Company Name: Amazon.com Inc.
Issuer Description: AMAZON COM INC
Account Number: MS33497094

Contact Us:

Morgan Stanley
Global Stock Plan Services
P.O. Box 182616
Columbus OH 43218-2616

Morgan Stanley Participant Services
www.stockplanconnect.com
650-496-4200; 1-801-617-7414
24-hour coverage, Monday - Friday. Please check the website for specific coverage details in your region.

Morgan Stanley Smith Barney LLC. Member SIPC.

Share Purchase and Holdings Summary

	Opening Value (as of 10/1/25)	Closing Value (as of 12/31/25)
Number of Shares	0.000	0.000
Share Price	\$219.5700	\$230.8200
Share Value	\$0.00	\$0.00
Cash Value	\$0.00	\$0.00
Net Unsettled Cash	\$0.00	\$0.00
Total Account Value	\$0.00	\$0.00

The quarter-end market closing price is utilized to calculate the Share Value.

00 QSPSTT0407495507
Christopher J. Pereira
314 Chelsea Cay
Wappingers Falls NY 12590

Account Number: MS33497094

Questions?

Questions regarding your account may be directed to the Morgan Stanley Participant Services number and website listed on the first page of this statement.

Errors and Inquiries

Be sure to review your statement promptly, and immediately address any concerns regarding entries that you do not understand or believe were made in error by contacting us by using the contact information on your statement cover page. Oral communications regarding any inaccuracy or discrepancy in this statement should be re-confirmed in writing to further protect your rights, including rights under the Securities Investor Protection Act (SIPA). Your statement will be deemed correct unless we receive a written inquiry of a suspected error. See your account documentation for special rules regarding your rights and responsibilities with respect to erroneous electronic fund transfers, including a description of the transfers covered. For concerns or complaints, contact us.

Account Valuation

Account values are computed by adding (1) the market value of all priced positions, (2) valuations utilizing industry service providers and/or outside custodians for other positions, and (3) adding any credit or subtracting any debit to your closing Cash, Money Market Funds and/or Deposit balance. Cash, Deposits and Money Market Funds are displayed on a settlement date basis, and other positions are displayed in your account on a trade date basis. The values of fixed income positions in summary displays include accrued interest in the totals. In the "Holdings" section, fixed income market value and accrued interest are also displayed in separate columns. Accrued interest is the interest earned but not yet paid on the bond since its last interest payment. In most cases, it is calculated from the date of the last coupon payment (or "dated date") through the closing date of the statement. Foreign Currency Deposits are reflected in U.S. dollars as of the statement end date. The Annual Percentage Yield (APY) for deposits represents the applicable rate in effect for your deposits at the statement ending date. This APY may be different than the APY that was in effect during the statement period. For current Bank Deposit or Money Market Fund yields, go to www.morganstanley.com/wealth-investmentstrategies/ratemonitor.html.

Availability of Free Credit Balances and Financial Statements

Under the customer protection rules of the SEC [17 CFR §240.15c3-3], we may use funds comprising free credit balances carried for customer accounts here, provided that these funds are payable to customers on demand (i.e., are free of a lien or right of set-off in our favor or on behalf of some third party to whom you have given control). A financial statement of this organization is available for your personal inspection at its offices, or a copy will be mailed to you upon your written request.

Gain/(Loss) Information

Gain/(Loss) is provided for informational purposes. It is not a substitute for Internal Revenue Service (IRS) Form 1099 (on which we report cost basis for covered securities) or any other IRS tax form, and should not be used for tax preparation. Unrealized Gain/(Loss) provided on this statement is an estimate. Contact your own independent legal or tax advisor to determine the appropriate use of the Gain/(Loss) information on this statement. For more information, contact us.

Tax Reporting

Under Federal income tax law, we are required to report gross proceeds of sales (including short sales) on Form 1099-B by March 15 of the year following the calendar year of the transaction for reportable (i.e., non-retirement) accounts. For sales of certain securities acquired on or after January 1, 2011 (or applicable date for the type of security) we are also required to report cost basis and holding period. Under IRS regulations, if you have not provided us with a certification of either U.S. or foreign status on applicable Form W-9 or W-8, your accounts may be subject to either 24% back-up withholding or 30% nonresident alien withholding on payments made to your accounts.

Pricing of Securities

The prices of securities are derived from various sources, and do not necessarily represent the prices at which those securities could have been bought or sold. Although we attempt to use reliable sources of information, we can offer no assurance as to their accuracy, reliability or completeness. Prices are as of the date shown only and are not an offer by us or our affiliates to purchase or sell any instrument or enter into any transaction or a commitment

by us or them to make such an offer. Prices of securities not actively traded may not be available, and are indicated by N/A (not available). For additional information on how we price securities, contact us.

SIPC Protection

We are a member of Securities Investor Protection Corporation (SIPC), which protects securities of its customers up to \$500,000 (including \$250,000 for claims for cash). An explanatory brochure is available upon request or at www.sipc.org. Losses due to market fluctuation are not protected by SIPC and assets not held with us may not be covered by SIPC protection. To obtain information about SIPC, including an explanatory SIPC brochure, contact SIPC at 1-202-371-8300 or visit www.sipc.org.

Total Income (This Year/This Period)

Total income, as used in the income summaries, represents dividends and/or interest on securities we receive on your behalf and credit to your account(s) during the calendar year. We report dividend distributions and taxable bond interest credited to your account to the IRS. The totals we report may differ from those indicated as "This Year" figures on the last statement for the calendar year. Only information on Forms 1099 should be used for tax reporting. In the case of Corporations, Real Estate Investment Trusts (REITs), Master Limited Partnerships, Regulated Investment Companies and Unit Investment Trusts, some sponsors may reclassify the distribution to a different tax type for year-end reporting.

Transaction Dates and Conditions

Transactions display trade date and settlement date. Transactions are included on this statement on trade date basis (excluding BDP and MMFs). Trades that have not settled as of statement month end will also be displayed in the "Unsettled Purchases/Sales Activity" section. Upon written request, we will give you the date and time of a transaction and the name of the other party to a transaction. We and/or our affiliates may accept benefits that constitute payment for order flow. Details regarding these benefits and the source and amount of any other remuneration received or to be received by us in connection with any transaction will be furnished upon written request.

Revised 12/2022

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SHARE PURCHASE AND HOLDINGS

Transaction Date	Activity Type	Quantity	Price	Gross Amount	Total Taxes and Fees	Total Net Amount
11/21/25	Release	27.000	\$217.2307			
11/24/25	Sale	(27.000)	225.0700	\$6,076.89		\$6,076.89
11/25/25	Proceeds Disbursement					(6,076.89)

*Sell Transactions are provided as of trade date.***STOCK OPTION AND AWARD ACTIVITY**

Activity / Settlement Date	Activity Type	Grant ID / Type	Grant Price / Sale Price	Shares Exercised / Sold / Net Shares	Gross Proceeds	Total Fees	Option Cost	Total Taxes / Tax Shares	Withholding Tax	Total Net Amount / Disbursement Amt / Method
11/21/25	Release	RS3442456		47.000	\$4,344.61			\$4,344.61		\$0.00
11/24/25	RST		\$217.2307	20.000 27.000						

Total Fees:** Please access your online account to see further details and contact the Morgan Stanley Participant Services number listed on the cover page of this statement with any questions.*Total Taxes:** Please note the values in this column are the sum of payroll taxes deducted based on rates provided by your company. Please access your online account to see further details and contact your company with any questions.*

STATEMENT | For the Period October 1 — December 31, 2025

Morgan Stanley
AT WORK

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