

A large, abstract photograph occupies the left two-thirds of the slide. It shows a close-up view of a building's facade with a distinctive wavy, undulating pattern created by many thin, light-colored panels. This pattern is cut by a diagonal line, revealing a bright, cloudy sky filled with wispy, orange and white clouds.

# **PERSONAL LOAN PREDICTION**

## **ALL LIFE BANK**

Project 4 - Supervised Learning - Classification  
Authored by C. Kamakani Kahunahana

## BUSINESS OVERVIEW

### PROBLEM AND SOLUTION APPROACH

#### PROBLEM

**Only a small percentage of All Life Bank's are taking advantage of personal loans. All Life is looking to increase revenues by increasing the number of customers who take out personal loans.**

AllLife Bank is a US bank that has a growing customer base. The majority of these customers are liability customers (depositors) with varying sizes of deposits. The number of customers who are also borrowers (asset customers) is quite small, and the bank is interested in expanding this base rapidly to bring in more loan business and in the process, earn more through the interest on loans. In particular, the management wants to explore ways of converting its liability customers to personal loan customers (while retaining them as depositors).

A campaign that the bank ran last year for liability customers showed a healthy conversion rate of over 9% success. This has encouraged the retail marketing department to devise campaigns with better target marketing to increase the success ratio.

#### SOLUTION APPROACH

**Build a predictive pricing model for to predict which customers would be good candidates to target for personal loans using Logistic Regression and Decision Tree Modelling.**

Using data provided, we will identify key variables from their customer database to identify which characteristics are best at identifying which customers are more likely to take out a personal loan.

Based on this analysis I will build and test two types of models, logistic regression and decision tree, to help management make better business and marketing decisions.

Objectives:

1. To predict whether a liability customer will buy a personal loan or not.
2. Which variables are most significant.
3. Which segment of customers should be targeted more.

## BASE DATASET OVERVIEW



Details	Amount
Observations	5000
Variables	14
Null	None

This is a description of the base dataset however, much transformation will need to be done prior to performing any analysis or model construction

Variable	Type	Description
ID	Integer	Customer ID
Age	Integer	Customer's age in completed years
Experience	Integer	#years of professional experience
Income	Integer	Annual income of the customer (in thousand dollars)
ZIPCode	Integer	Home Address ZIP code
Family	Integer	Family size of the customer
CCAvg	Float	Average spending on credit cards per month (in thousand dollars)
Education	Integer	1: Undergrad; 2: Graduate; 3: Advanced/Professional
Mortgage	Integer	Value of house mortgage if any. (in thousand dollars)
Personal_Loan	Integer	Did this customer accept the personal loan offered in the last campaign? (Dependent Variable)
Securities_Account	Integer	Does the customer have securities account with the bank?
CD_Account	Integer	Does the customer have a certificate of deposit (CD) account with the bank?
Online	Integer	Do customers use internet banking facilities?
CreditCard	Integer	Does the customer use a credit card issued by any other Bank (excluding All life Bank)?



# 01

## DATA PREPROCESSING



# DATA PRE-PROCESSING

## PROCESSING VARIABLES AND UNNECESSARY DATA

Variable	Pre-Processing Strategy
ID	Identical to index; will be dropped during model building
Experience	Perfect correlation (1.0) with Age will be dropped
ZIPCode	Using uszipcode database to identify City, County, and State and split into separate columns
Income	Wide variation and outliers in the upper range; the data was grouped into categories based on distribution <code>[&lt;25K','26-50K','51-75K','76-100K','101-125K','126-150','&gt;151K']</code>
CCAvg	Wide variation and outliers in the upper range; the data was grouped into categories based on distribution <code>[&lt;1K','1&lt;2K','2&lt;3K','3&lt;4K','4&lt;5K','5&lt;6K','&gt;6K']</code>
Mortgage	Wide variation and outliers in the upper range; the data was grouped into categories based on distribution <code>['none','&lt;100K','101-200K','201-300K','301-400K','&gt;401K']</code>

- Dropped ID
- Experience dropped because correlation to Age
- Convert ZIPCode to City, County, and State (State dropped because 100% California)
- Create categorical variables for Income, CCAvg, and Mortgage

# DATASET OVERVIEW

## NUMERICAL VALUES

### NUMERICAL VARIABLE DESCRIPTION

	Count	Mean	Standard Deviation	Minimum	25%	50%	75%	Maximum
Age	5000	45.35	11.46	23.00	35.00	45.00	55.00	67.00
Experience	5000	20.10	11.46	-3.00	10.00	20.00	30.00	43.00
Income	5000	73.77	46.03	8.00	39.00	64.00	98.00	224.00
ZIPCode	5000	NA	NA	NA	NA	NA	NA	NA
Family	5000	2.40	1.15	1.00	1.00	2.00	3.00	4.00
CCAvg	5000	1.98	1.75	0.00	0.70	1.50	2.50	10.00
Education	5000	1.88	0.84	1.00	1.00	2.00	3.00	3.00
Mortgage	5000	56.50	101.71	0.00	0.00	0.00	101.00	635.00
Personal_Loan	5000	0.10	0.29	NA	NA	NA	NA	NA
Securities_Account	5000	0.10	0.31	NA	NA	NA	NA	NA
CD_Account	5000	0.06	0.24	NA	NA	NA	NA	NA
CreditCard	5000	0.60	0.49	NA	NA	NA	NA	NA
Online	5000	0.49	0.46	NA	NA	NA	NA	NA

- Negative values in experience are replaced with 0 as someone cannot have negative years of professional experience

## NEW DATASET OVERVIEW

### CATEGORICAL VALUES

#### CATEGORICAL VARIABLE DESCRIPTION

	City	County	Income_Group	CCAvg_Group	Mortgage_Group
Count	5000	5000	5000	5000	5000
Unique	245	39	7	7	6
Top	Los_Angeles	Los_Angeles	26-50K	<1K	none
Frequency	375	1095	1242	1683	3462

- Location of Los Angeles is the most common. There are 375 different cities identified.
- There are 39 different counties with Los Angeles being the most common
- Income was split into 7 sub-groups with annual salary of between \$26K-50K being the most common
- Credit Card Average balance carried was split into 7 sub-groups with < \$1K being the most common
- Mortgage balance carried was split into 6 sub-groups with no mortgage being the most common

# 02

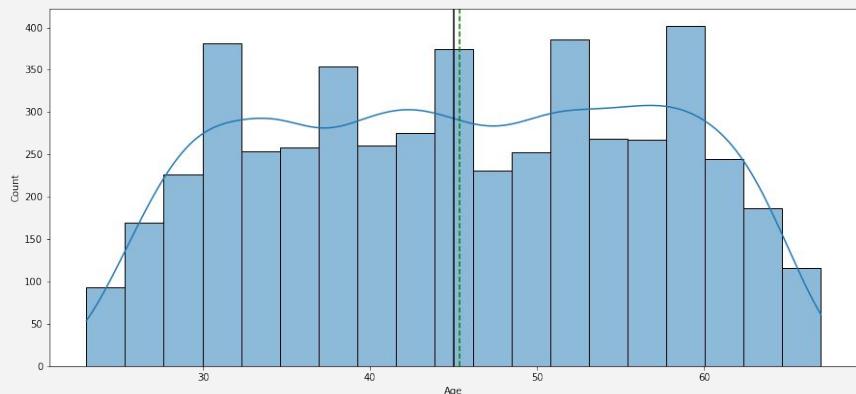
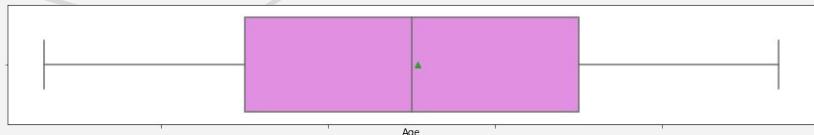
## EXPLORATORY DATA ANALYSIS



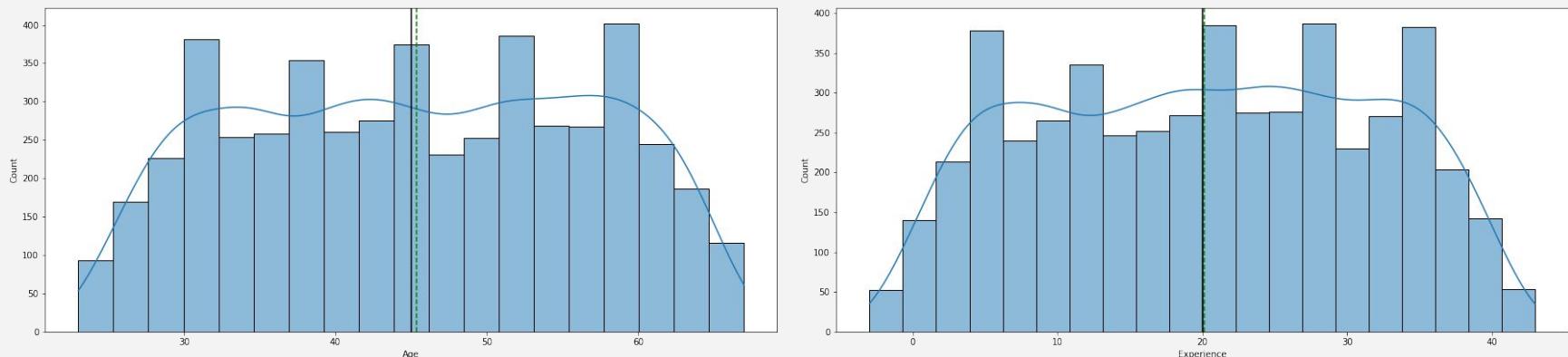
# CUSTOMER ANALYSIS

## AGE AND EXPERIENCE

**CUSTOMER AGE**

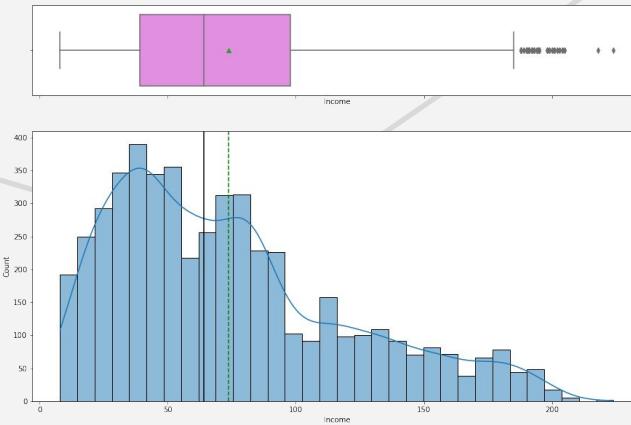


**YEARS OF PROFESSIONAL EXPERIENCE**



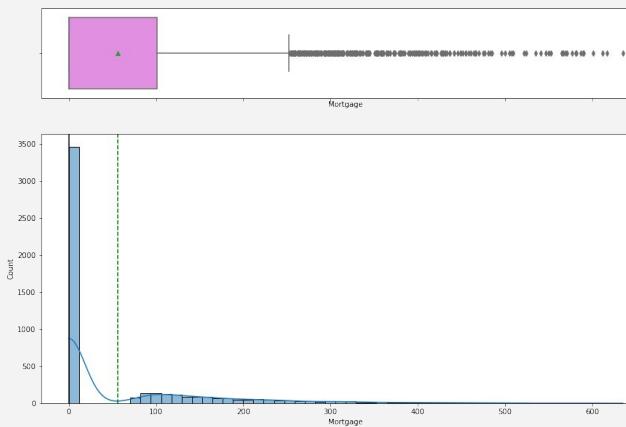
- Mean and Median age are both 45
- Mean and Median experience are both 20 years
- Correlation between the data sets is 1.0
- Experience is dropped from further analysis

## ANNUAL INCOME

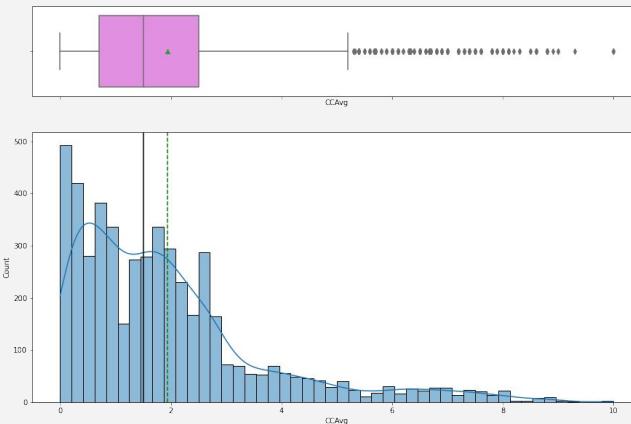


## CUSTOMER ANALYSIS INCOME, CCAVG, AND MORTGAGE

### MORTGAGE BALANCE



## AVERAGE CREDIT CARD BALANCE

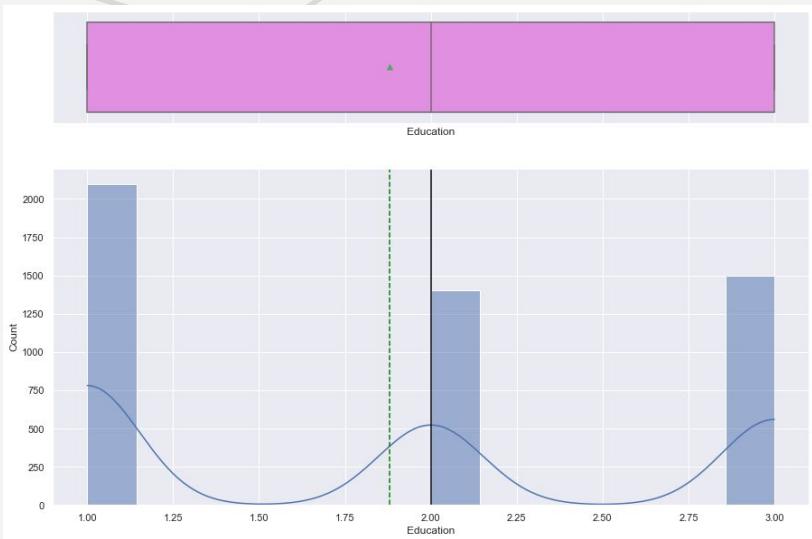


- All three plots have a right skew with many outliers in the upper range
- May need to be trimmed or capped or grouped for further analysis
- Median Income is \$64K with min of \$8K and max of \$224K
- Median CC Balance is \$1.5K with min of \$0 and max of \$10K
- Median Mortgage is 0 hence most do not have mortgages, mean is \$54.5K and max is \$635K

# CUSTOMER ANALYSIS

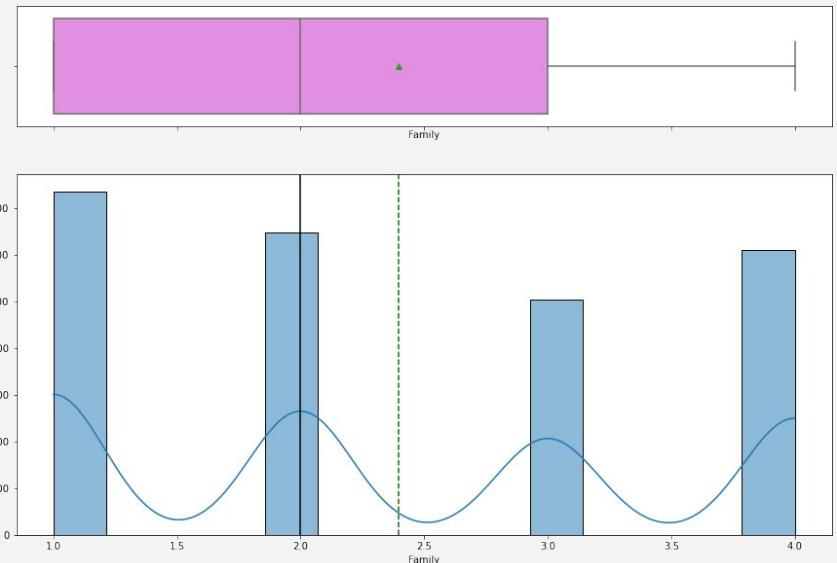
## EDUCATION AND FAMILY

### YEARS OF EDUCATION



- Education has three values in the dataset 1, 2, and 3

### FAMILY SIZE

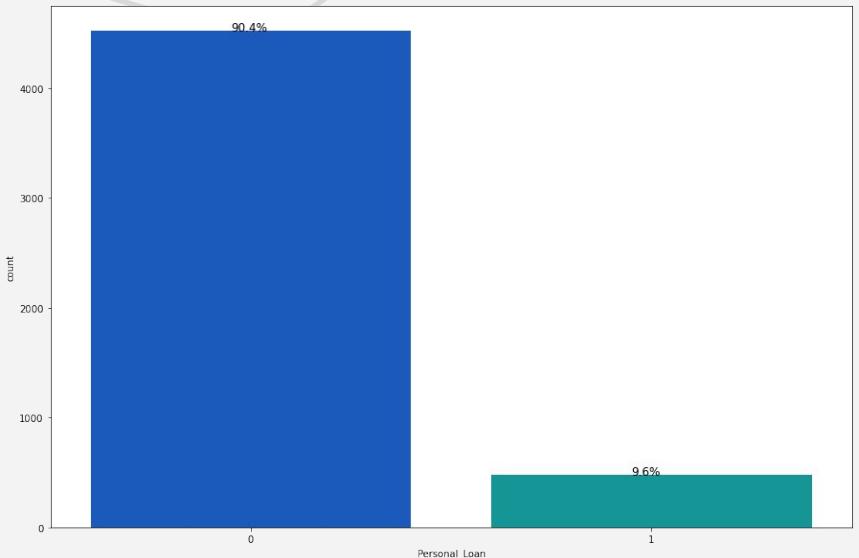


- Customer family size is fairly evenly distributed

# CUSTOMER ANALYSIS

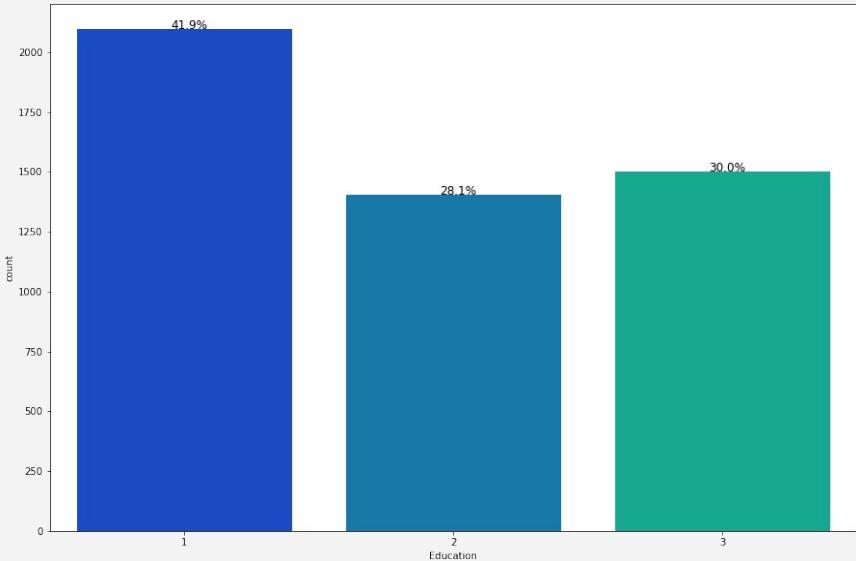
## PERSONAL LOAN AND EDUCATION

### PERSONAL LOAN (Y/N)



- Personal loan is our dependent variable
- 90.4% if customer do not have a personal loan

### EDUCATION LEVEL

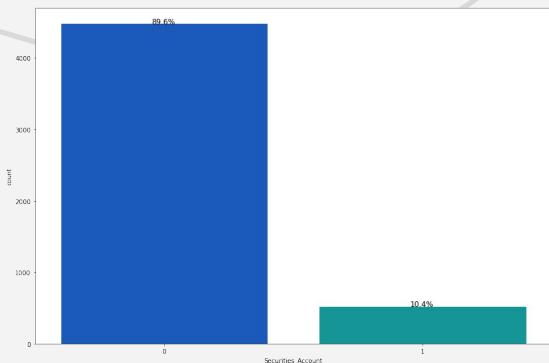


- 41.9% of customers report an education level of Undergrad
- Education Level. 1: Undergrad; 2: Graduate; 3: Advanced/Professional

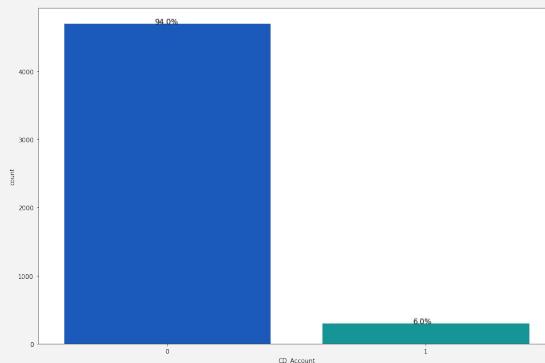
## CUSTOMER ANALYSIS

### SECURITIES ACCOUNT, CD ACCOUNT, CREDIT CARD ACCOUNT, AND ONLINE BANKING

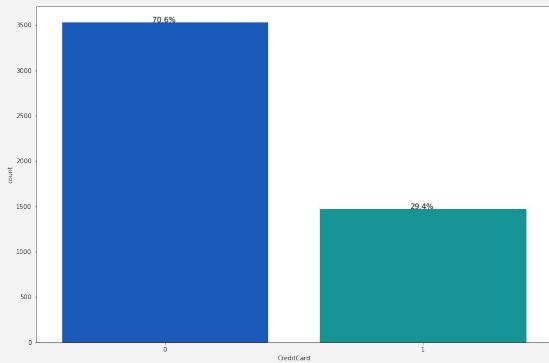
#### SECURITIES ACCOUNT (Y/N)



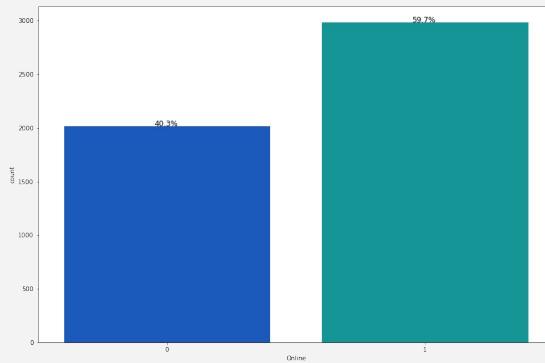
#### CD ACCOUNT (Y/N)



#### CREDIT CARD ACCOUNT (Y/N)



#### ONLINE BANKING (Y/N)

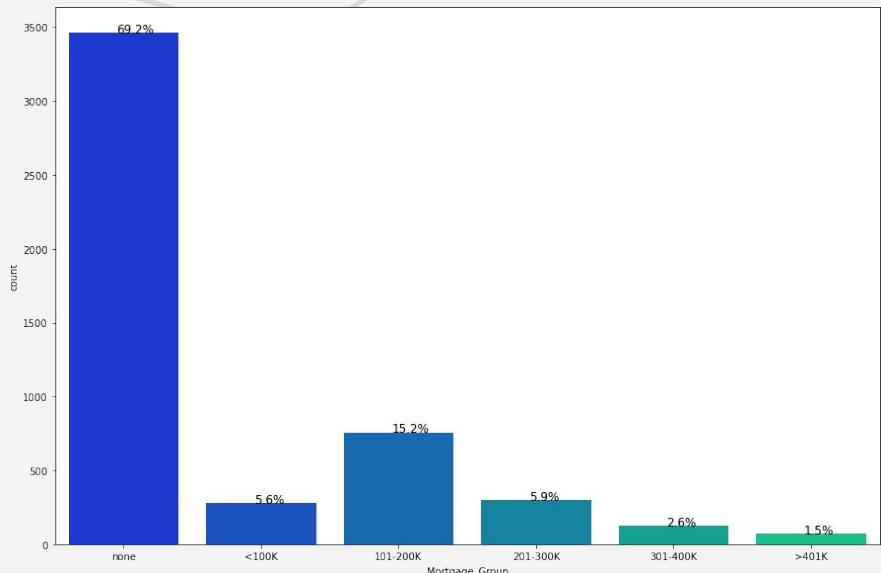


- 89.6% of customers do not have a securities account
- 94% customers do not have a CD account
- 70.6% of customers do not have a credit card with a bank other than All Life
- 40.3% of customers do not use internet banking

# CUSTOMER ANALYSIS

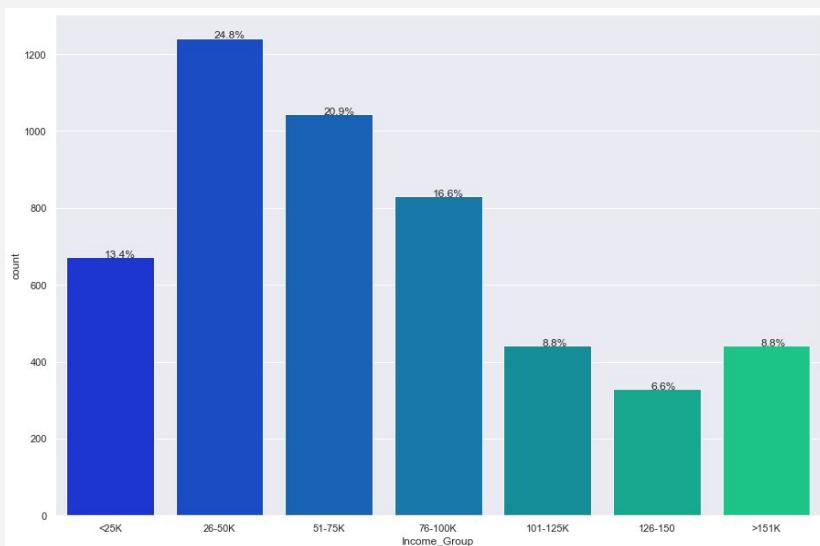
## MORTGAGE AND INCOME

### MORTGAGE BALANCE



- 69.2% of customers do not carry a mortgage

### ANNUAL INCOME

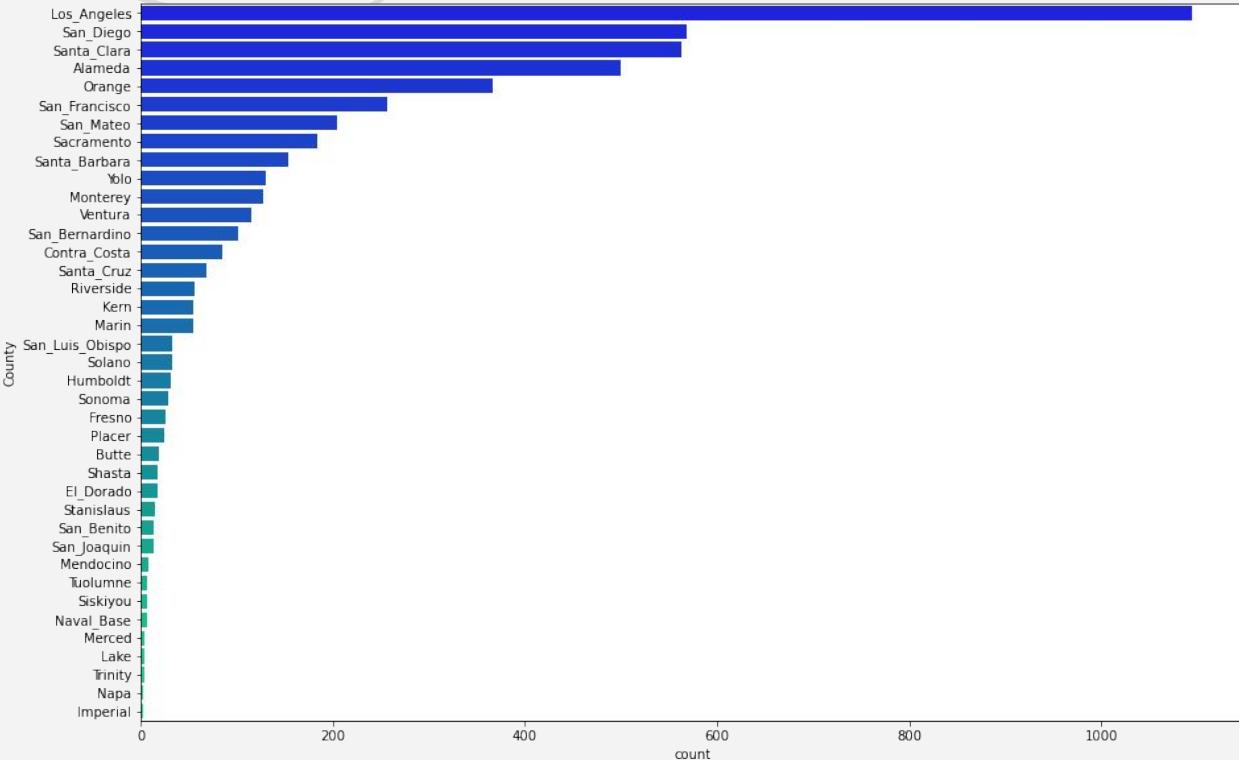


- 24.8% earn an annual salary between \$25-50K
- 8.8% earn more than \$151K

## CUSTOMER ANALYSIS

### COUNTY OF HOME ADDRESS

#### HOME COUNTY



- 39 different counties reported
- Most customers live in Los Angeles and San Diego followed by Santa Clara and Alameda

# 03

## BIVARIATE & MULTIVARIATE ANALYSIS



# CUSTOMER ANALYSIS

## CORRELATION MATRIX

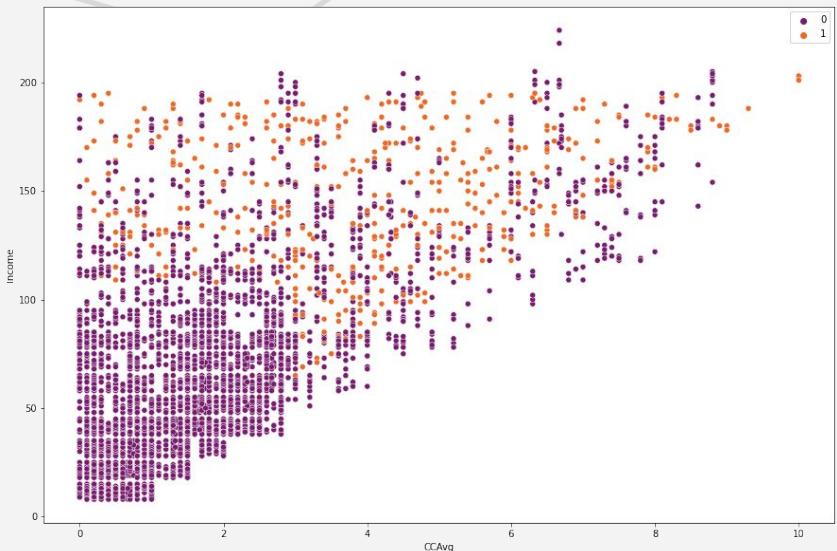
	ID	Age	Experience	Income	ZIPCode	Family	CCAvg	Education	Mortgage	Personal_Loan	Securities_Account	CD_Account	Online	CreditCard
ID	1.0	-0.0	-0.0	-0.0	0.0	-0.0	-0.0	0.0	-0.0	-0.0	-0.0	-0.0	-0.0	0.0
Age	-0.0	1.0	1.0	-0.1	-0.0	-0.0	-0.1	0.0	-0.0	-0.0	-0.0	0.0	0.0	0.0
Experience	-0.0	1.0	1.0	-0.0	-0.0	-0.1	-0.0	0.0	-0.0	-0.0	-0.0	0.0	0.0	0.0
Income	-0.0	-0.1	-0.0	1.0	-0.0	-0.2	0.6	-0.2	0.2	0.5	-0.0	0.2	0.0	-0.0
ZIPCode	0.0	-0.0	-0.0	-0.0	1.0	0.0	-0.0	-0.0	0.0	-0.0	0.0	0.0	0.0	0.0
Family	-0.0	-0.0	-0.1	-0.2	0.0	1.0	-0.1	0.1	-0.0	0.1	0.0	0.0	0.0	0.0
CCAvg	-0.0	-0.1	-0.0	0.6	-0.0	-0.1	1.0	-0.1	0.1	0.4	0.0	0.1	-0.0	-0.0
Education	0.0	0.0	0.0	-0.2	-0.0	0.1	-0.1	1.0	-0.0	0.1	-0.0	0.0	-0.0	-0.0
Mortgage	-0.0	-0.0	-0.0	0.2	0.0	-0.0	0.1	-0.0	1.0	0.1	-0.0	0.1	-0.0	-0.0
Personal_Loan	-0.0	-0.0	-0.0	0.5	-0.0	0.1	0.4	0.1	0.1	1.0	0.0	0.3	0.0	0.0
Securities_Account	-0.0	-0.0	-0.0	-0.0	0.0	0.0	0.0	-0.0	0.0	0.0	1.0	0.3	0.0	-0.0
CD_Account	-0.0	0.0	0.0	0.2	0.0	0.0	0.1	0.0	0.1	0.3	0.3	1.0	0.2	0.3
Online	-0.0	0.0	0.0	0.0	0.0	0.0	-0.0	-0.0	-0.0	0.0	0.0	0.2	1.0	0.0
CreditCard	0.0	0.0	0.0	-0.0	0.0	0.0	-0.0	-0.0	-0.0	0.0	-0.0	0.3	0.0	1.0

- Age and Experience are perfectly correlated
- Income, CCAvg, and Mortgage have some relationship to each other
- CD Account has a 0.3 correlation with Personal Loan, Securities Account, and Credit Card
- Personal Loan has slight correlation to Income and CCAvg

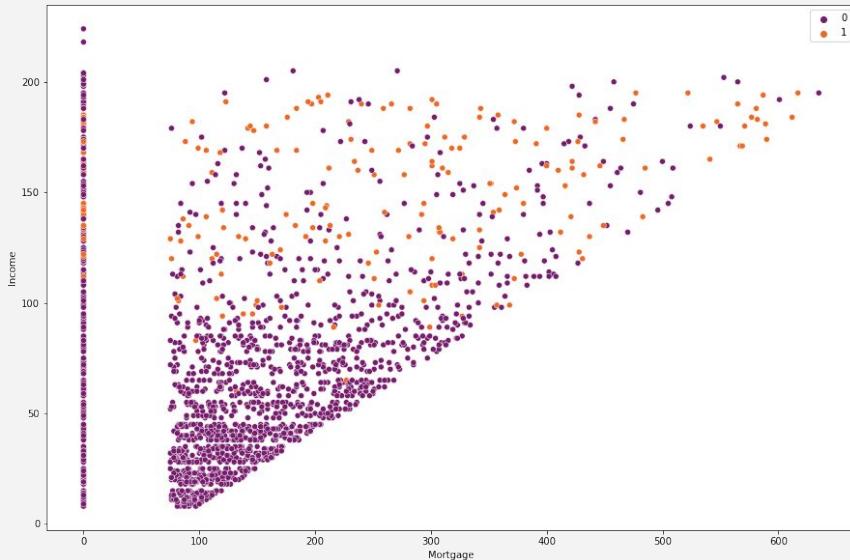
# PERSONAL LOAN ANALYSIS

## CREDIT CARD AND INCOME

CC AVG & INCOME VS PERSONAL LOAN



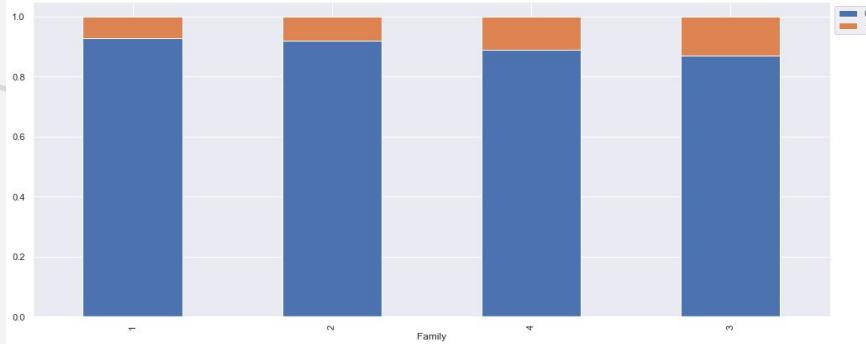
MORTGAGE & INCOME VS PERSONAL LOAN



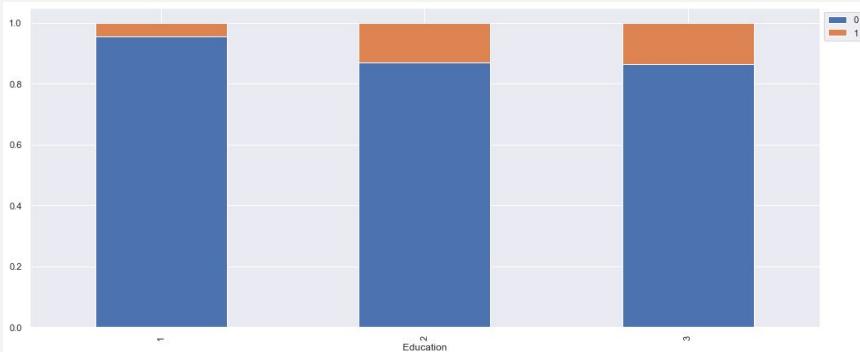
- Credit card average balance and income are good indicators of personal loans
- Seems to be a strong relationship between Credit card average and mortgage balance

- Mortgage amount and Income seem to have strong relationships with whether or not a customer has a personal loan

## FAMILY SIZE VS PERSONAL LOAN



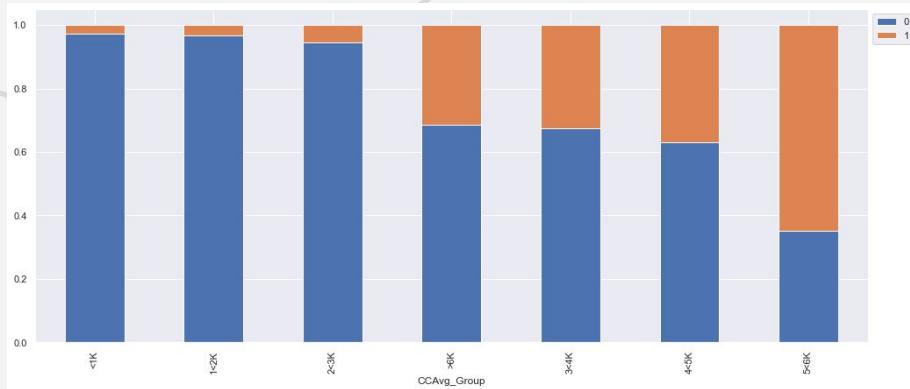
## EDUCATION LEVEL VS PERSONAL LOAN



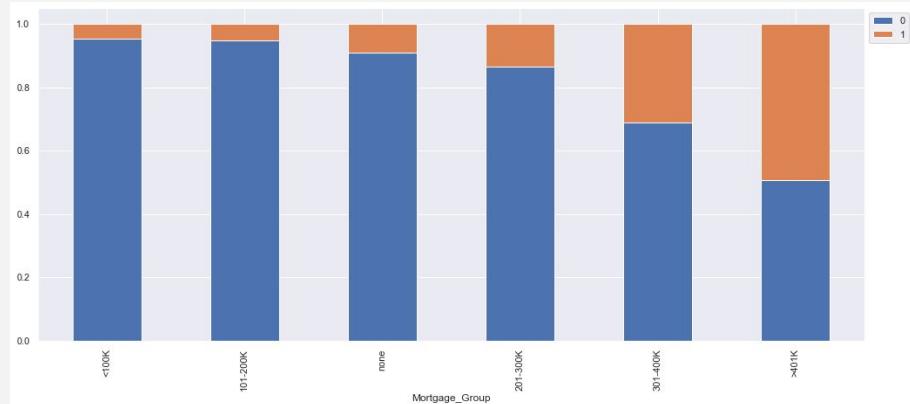
## PERSONAL LOAN ANALYSIS FAMILY SIZE AND EDUCATION LEVEL

- Families of 3 and 4 persons have more personal loans
- Higher educated customers tend to take out more personal loans

## CREDIT CARD AVERAGE BALANCE VS PERSONAL LOAN



## MORTGAGE BALANCE VS PERSONAL LOAN

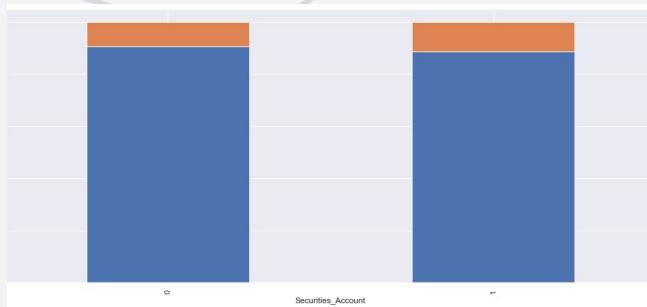


## PERSONAL LOAN ANALYSIS CC AVERAGE AND MORTGAGE BALANCE

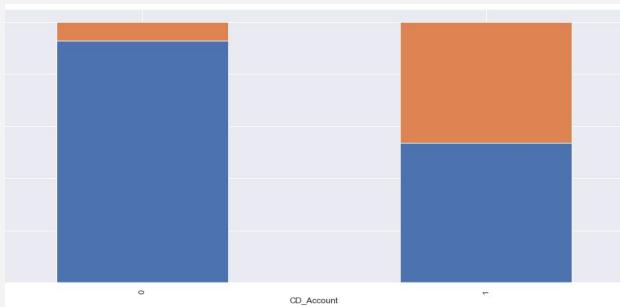
- Customers with higher credit card balances are more likely to take out a personal loan
- Customers with higher mortgages are more likely to take out a personal loan

## CUSTOMER ANALYSIS SECURITIES ACCOUNT, CD ACCOUNT, CREDIT CARD ACCOUNT, AND ONLINE BANKING

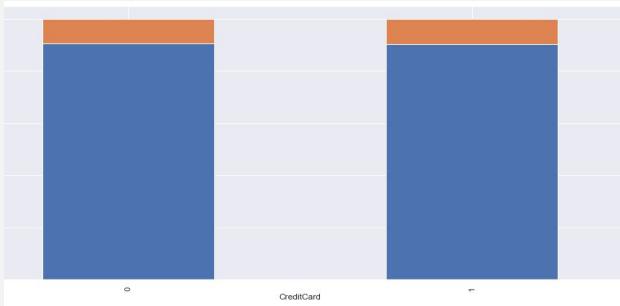
SECURITIES ACCOUNT



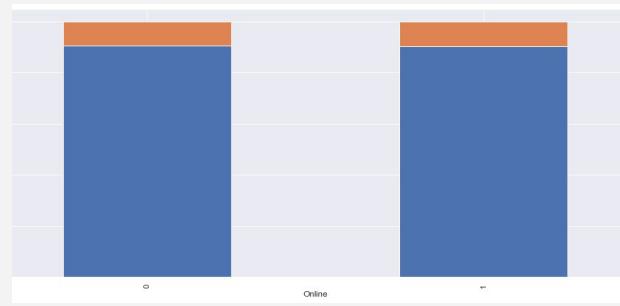
CD ACCOUNT



CREDIT CARD ACCOUNT



ONLINE BANKING

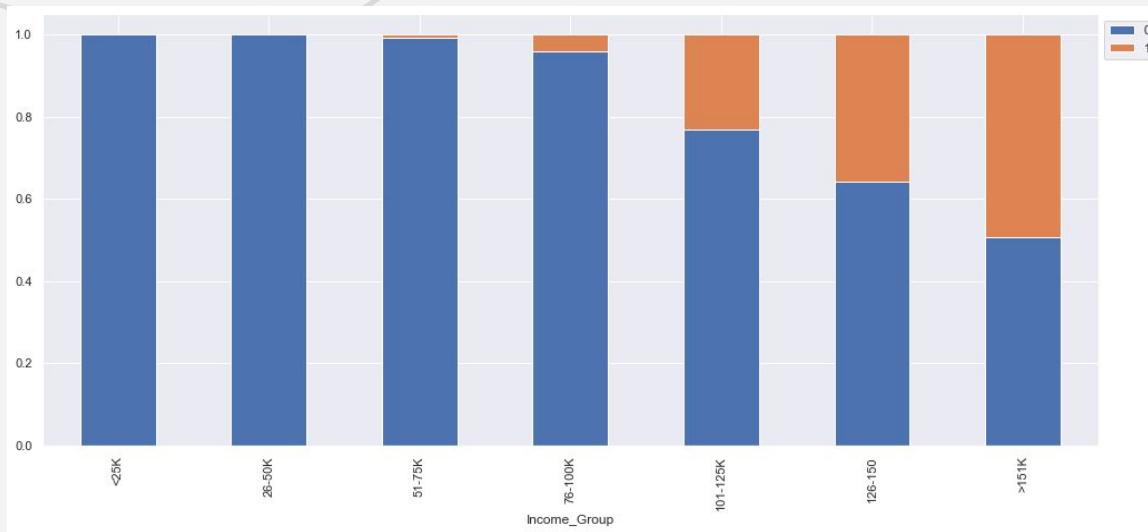


- Securities, credit card or online banking accounts are not good indicators of personal loans
- Customer with CD Accounts are more likely to take out a personal loan

## PERSONAL LOAN ANALYSIS

### ANNUAL INCOME

#### ANNUAL INCOME

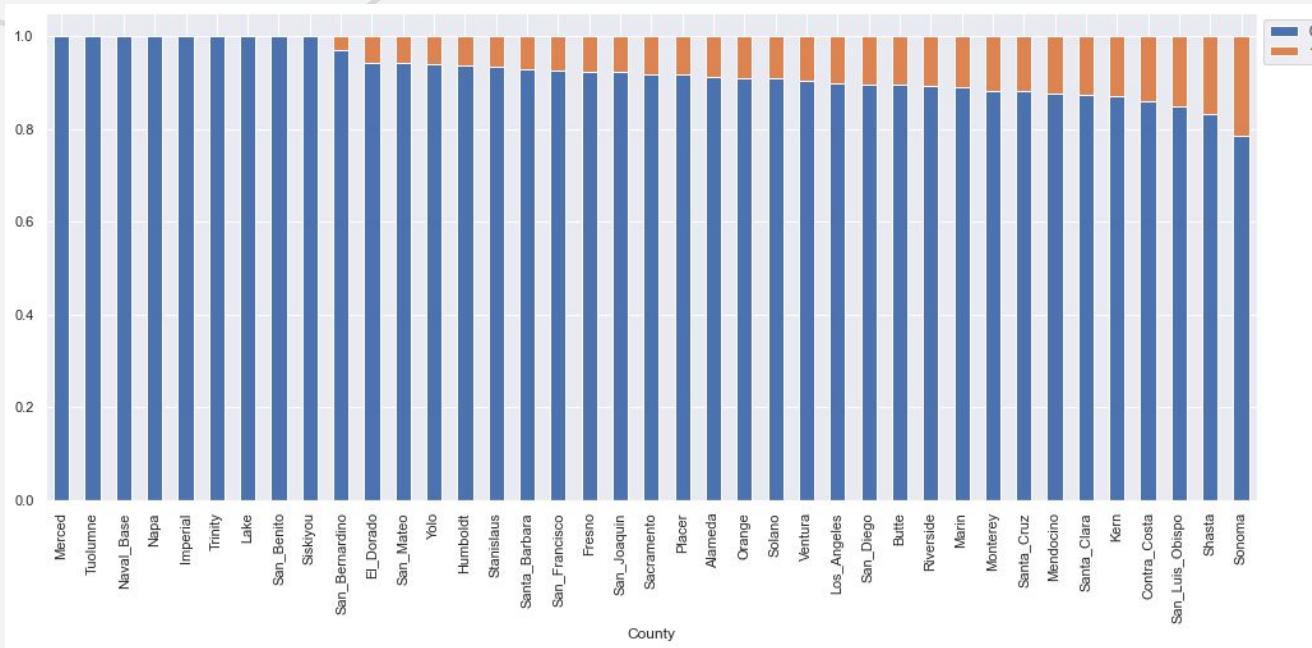


- Higher income customers are more likely to take out a personal loan

# PERSONAL LOAN ANALYSIS

## HOME COUNTY

### HOME COUNTY



- Customers in Northern California tend to take out more loans than those in Southern California

# EXPLORATORY DATA ANALYSIS

## SUMMARY CONCLUSION AND OBSERVATIONS

### CUSTOMER DEMOGRAPHICS

- 45 years old with 20 years of professional experience
- \$64K annual income
- \$1.5K in credit card balances
- No mortgage
- Educated with 41.9% having at least some college
- 89.6% of customers do not have a securities account
- 94% customers do not have a CD account
- 70.6% of customers do not have a credit card with a bank other than All Life
- 40.3% of customers do not use internet banking
- Most live in Los Angeles

### PERSONAL LOAN CUSTOMER ANALYSIS

- Families of 3 and 4 persons have more personal loans
- Higher educated customers tend to take out more personal loans
- Customers with higher credit card balances are more likely to take out a personal loan
- Customers with higher mortgages are more likely to take out a personal loan
- Securities, credit card or online banking accounts are not good indicators of personal loans
- Customer with CD Accounts are more likely to take out a personal loan
- Higher income customers are more likely to take out a personal loan
- Customers in Northern California tend to take out more loans than those in Southern California

### RECOMMENDATIONS

- All life should look to target upper income customers with higher education living in Northern California who hold higher mortgages, credit card balances and have larger families for personal loans.
- 69.2% of All Life Bank customers do not currently have a mortgage which could present an opportunity to target them with mortgage products and services

# 04

## MODEL BUILDING LOGISTIC REGRESSION



# BUILDING THE LOGISTIC REGRESSION MODEL

## Approach

1. Data Preparation
2. Partition into training (70%) and test data (30%)
3. Run Model
4. Remove Collinearity
5. Observe variable coefficients
6. Measure performance using
  - a. Accuracy and Recall

## Objectives

- To predict whether a liability customer will buy a personal loan or not.
- Which variables are most significant.
- Which segment of customers should be targeted more.

## Model can make wrong predictions as:

- Predicting a person has a Personal Loan but actually does not.
- Predicting a person doesn't have a Personal Loan but actually they do.

## Which case is more important?

Both are important. Because this is only a target market model and not an underwriting model we can accept some false positives. However, too many false positives could lead to an inefficient allocation of marketing spend and man hours.

## How to reduce losses?

We can use accuracy since the downside of a False Positive is minimized. We are only attempting to predict whether or not a customer will apply for a loan not whether or not they will default. For this application, we want to identify all customers likely to apply for a loan and can evaluate their application for approval at a later step in the process.

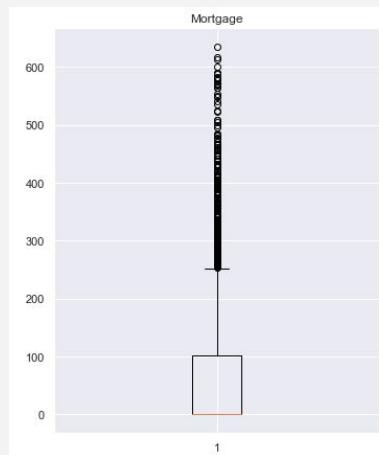
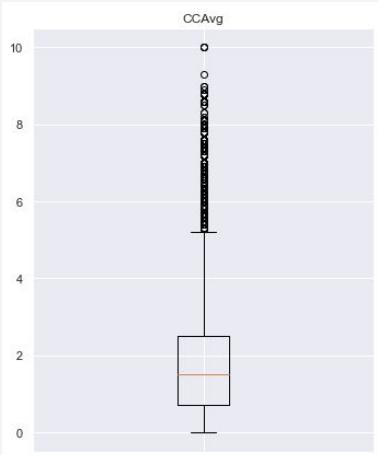
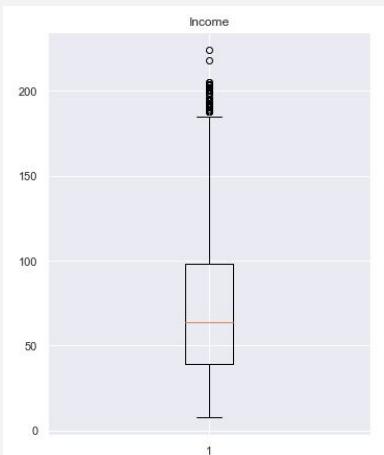
However, Recall and F1\_score should also be maximized, the greater the f1\_score higher maximizes both Accuracy and Recall. Recall can help us be more efficient with our marketing by reducing the number of customers we market to who are less likely to apply for a loan.

A good balance of both Accuracy and Recall are good metrics for this project.

## DATA PREPARATION

### OBSERVE OUTLIERS

#### OUTLIERS



- Income, CCAvg, and Mortgage have outliers in the upper range
- However, these values seem rationale and are likely to reoccur therefore, we will choose to bucket them into ranges rather than trim or cap
- Trimming and capping at the  $1.5 \times \text{IQR}$  was modelled but did not produce results superior to bucketing while increasing model complexity

## OUTLIERS TREATMENT

### FINAL DATASET BEFORE DUMMY VARIABLES

#### VARIABLE DESCRIPTION

Variable	Type	Description
Personal_Loan	Integer	This is our dependent variable
Age	Integer	Customer's age in completed years
Family	Integer	Values are 1, 2, 3, or 4
Education	Integer	Values are 1, 2, or 3
Securities_Account	Integer	Values are 1 and 0
CD_Account	Integer	Values are 1 and 0
CreditCard	Integer	Values are 1 and 0
Online	Integer	Values are 1 and 0
Mortgage_Group	Category	OneHotEncode into dummy variables
Income_Group	Category	OneHotEncode into dummy variables
CCAvg_Group	Category	OneHotEncode into dummy variables

- CCAvg\_Group was eventually dropped due to high collinearity with Income and Mortgage

## FINAL MODEL PERFORMANCE METRICS

### MODEL PERFORMANCE SUMMARY

Metric	Train	Test
Accuracy	0.9606	0.9533
Recall	0.8429	0.8121
Precision	0.7643	0.7423
F1 Score	0.8017	0.7756
ROC-AUC Score	0.9079	0.8905

- Accuracy score of 95.3% exceeds the base accuracy of 90.4% indicating the model has some predictive value
- Using the Recall measure, of the customers with a personal loan the model can label them correctly 81.2% of the time.
- Precision tells us that of all the customers labeled as loan borrowers, 74.2% were actual borrowers
- F1 Score is the weighted average of Precision and Recall. Therefore, this score takes both false positives and false negatives into account.
- ROC-AUC Score close to 1.0 indicates a good classification model. A score of 0.89 is a good score.

## FINAL MODEL PERFORMANCE

### COEFFICIENTS AND RECOMMENDATION

#### COEFFICIENT SUMMARY

Variable	Coefficient
Constant	-31.4202
Family	0.7723
Education	1.7758
Securities_Account	-1.2856
CD_Account	4.0128
Online	-0.5375
CreditCard	-1.3424
Income_Group_26-50K	-15.1894
Income_Group_51-75K	19.4302
Income_Group_76-100K	22.2489
Income_Group_101-125K	25.1726
Income_Group_126-150K	27.0920
Income_Group_>151K	27.3051

- Family and Education are positive indicators for Personal Loans. An increase in the size of the family shows a 0.77x increase and Education has a 1.76x increase
- A Securities Account, Online Account, and Credit Card from another bank are negative indicators for Personal Loans but having a CD Account increase the likelihood by 4.01x
- Income seems to be an important indicator with customers with incomes of 26-50K (-15.19x) less likely to take out a personal loan but increases as incomes rise 51-75K (19.4x), 76-100K (22.2x), 101-125K (25.2x), 126-150K (27.1x), >151K (27.3x).

#### RECOMMENDATION

Based on these findings, All Life Bank should target their marketing efforts for Personal Loans to customers with large families, higher education, and incomes above \$50,000 per year. Customers with securities accounts, credit cards from other banks, and who bank online are less likely to take out a personal loan.

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## MODEL BUILDING DECISION TREE



# BUILDING THE DECISION TREE

## Approach

1. Data Preparation
2. Partition into training (70%) and test data (30%)
3. Build a CART model on the training data
4. Tune the model and prune the tree, if required
5. Measure performance using
  - a. Accuracy, Recall and F1

## Objectives

- To predict whether a liability customer will buy a personal loan or not.
- Which variables are most significant.
- Which segment of customers should be targeted more.

## Model can make wrong predictions as:

- Predicting a person has a Personal Loan but actually does not.
- Predicting a person doesn't have a Personal Loan but actually they do.

## Which case is more important?

Both are important.  
Because this is only a target market model and not an underwriting model we can accept some false positives. However, too many false positives could lead to an inefficient allocation of marketing spend and man hours.

## How to reduce losses?

We can use accuracy since the downside of a False Positive is minimized. We are only attempting to predict whether or not a customer will apply for a loan not whether or not they will default. For this application, we want to identify all customers likely to apply for a loan and can evaluate their application for approval at a later step in the process.

A good balance of both Accuracy and Recall are good metrics for this project.

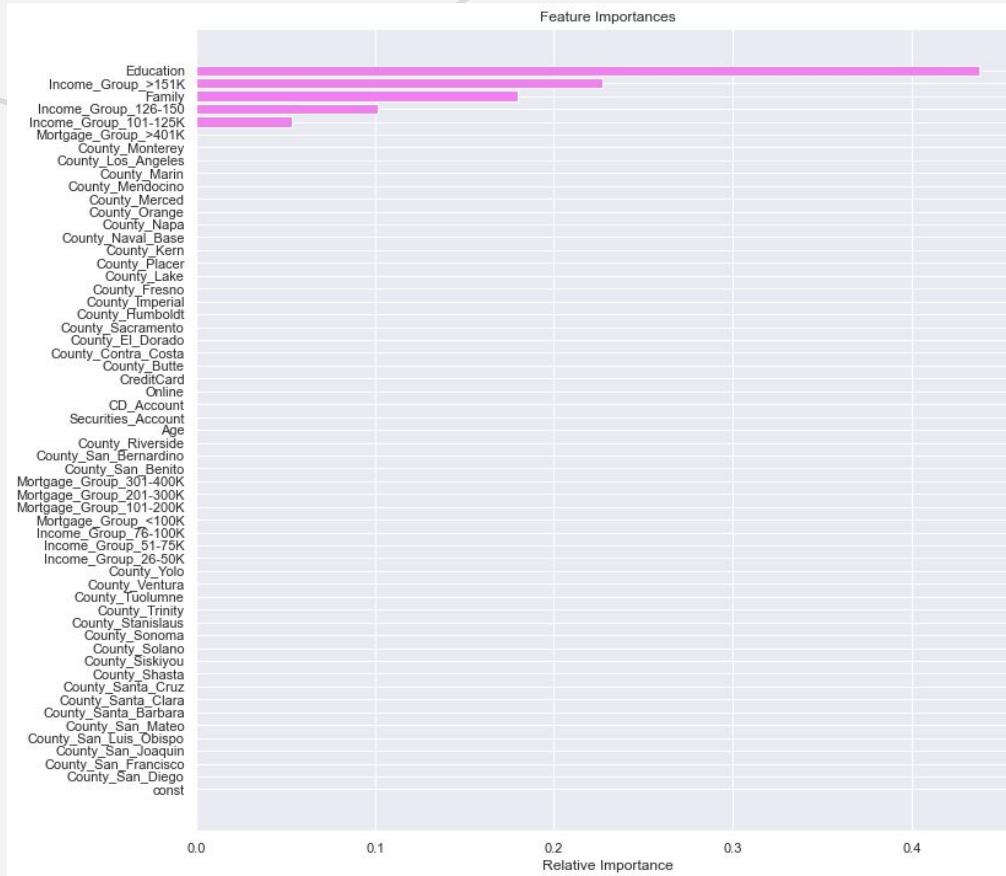
## CONFUSION MATRIX

### CONFUSION MATRIX



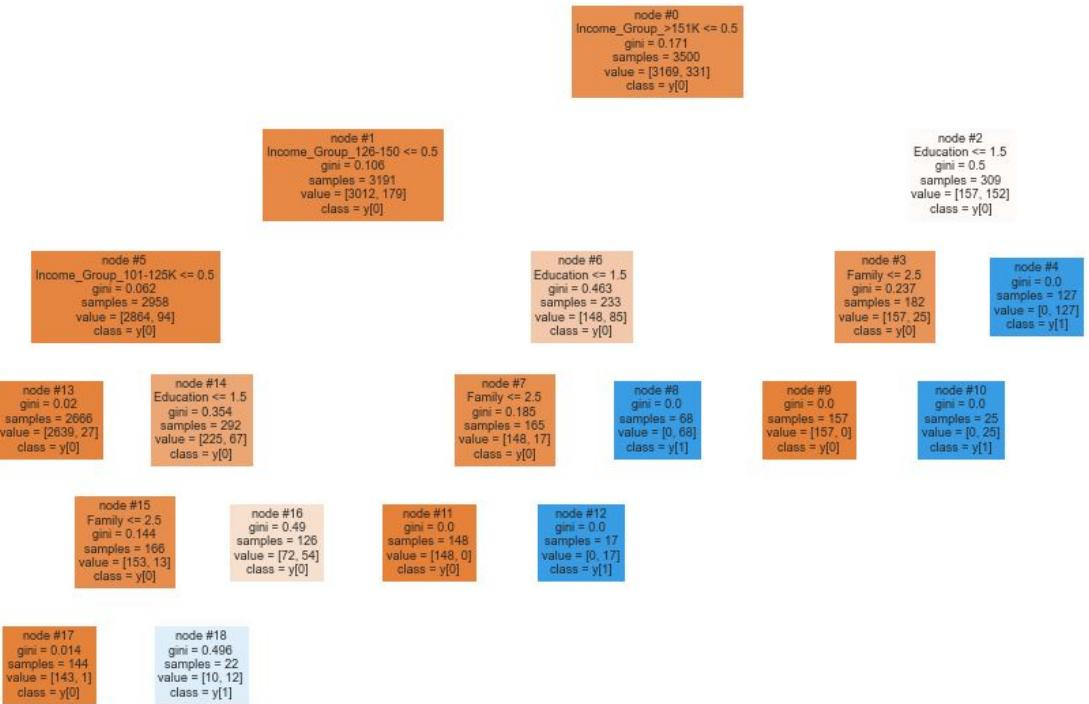
- The model predicted whether or not a customer took out a personal loan or not with 96.4% accuracy which exceeds the base accuracy of the dataset of 90.4%

# FEATURE IMPORTANCE



- Education is the most important feature
- Income about \$151K is a strong indicator
- Larger families tend to take out more personal loans
- County was not a good indicator
- Income was not a good indicator

# VISUALIZING THE DECISION TREE



- Root node was Income\_Group >151K
- Education was the most powerful predictive factor

## FINAL MODEL PERFORMANCE METRICS

### DECISION TREE PERFORMANCE SUMMARY

Model	Recall Test	Recall Train	Accuracy Test	Accuracy Train
Initial decision tree mode	0.997	0.832	0.999	0.9651
Decision tree with restricted maximum depth of 5	0.752	0.698	0.974	0.9642
Decision tree with hyperparameter tuning	0.752	0.698	0.974	0.9643
Decision tree with post-pruning	0.997	0.832	0.989	0.9734
Logistic Regression optimal threshold	0.843	0.813	0.961	0.0953

- Initial decision tree showed typical characteristics of overfitting
- Decision Tree with restricted maximum depth of 5 had identical metrics as hyperparameter tuning but the later produced a model with less complexity
- Post pruning using cc-alpha model produced the best results but model was very large and complex
- Logistic Regression model produced comparable accuracy scores but with the added benefit of coefficient ratios which help business managers more accurately target customers

### RECOMMENDATION

Based on these findings, All Life Bank should target their marketing efforts for Personal Loans to customers with higher education, larger families and higher incomes above \$150,000 per year

A professional photograph of a man from the waist up, wearing a dark blue suit jacket, a white dress shirt, and a blue tie with thin white diagonal stripes. He is standing with his hands clasped in front of him. The background shows a modern office environment with glass walls and stairs. The image is partially obscured by a large white diagonal shape on the right side of the slide.

# 06

## KEY INSIGHTS & RECOMMENDATIONS

# KEY INSIGHTS

## OBJECTIVES

1. **To predict whether a liability customer will buy a personal loan or not.**

We can fairly conclude that our models are generally good at predicting whether or not a customer is more likely than other customers to take out a personal loan

2. **Which variables are most significant.**

Annual Income, Education, and Family Size are the most significant positive predictors of whether or not a customer will take out a personal loan. Securities accounts, online banking, or a credit card from another institution were negative indicators.

3. **Which segment of customers should be targeted more.**

Somewhat counter intuitively, All Life Bank should target customers with higher incomes, more education and bigger families as they are the most likely to take out a personal loan. As importantly, they are also the most likely to pay it back.

## BUSINESS RECOMMENDATIONS

1. **Key Insight: Customers with higher incomes are more likely to take out a personal loan**  
Recommendation: Target these customers with marketing around big ticket and luxury purchases such as vacations, jewelry, and other non-essential items.
2. **Key Insight - Customers with bigger families are more likely to take out a personal loan**  
Recommendation: Target these customers with family centric uses of funds such as family vacations, school trips, private education, sporting events, concerts, electronics and other big ticket purchases particularly during the holidays
3. **Key Insight - Higher Educated customers are more likely to take out a personal loan**  
Recommendation: The company should look to focus their advertising at recent graduate of Graduate or PHD level schools with enticing ads for celebrating their achievements or funds for celebration because “you’ve earned it.”
4. **Key Insight - Customers with Securities Accounts, Credit Cards from other banks and who bank online are less likely to take out a personal loan**  
Recommendation: These may indicate more sophisticated customers with more reserved spending habits. Target them with other products such as home mortgages since 69.2% of the banks customers do not have a mortgage.

\*\*BONUS - Target customers in Northern California versus Southern California as a area for growth.